AGENDA

UNIVERSITY OF HOUSTON SYSTEM
BOARD OF REGENTS MEETING

DATE: **Thursday, May 21, 2026**

TIME: **1:30 PM**

PLACE: **LeRoy and Lucile Melcher Center for Public Broadcasting**
Rebecca and John Moores Studio 116A, First Floor
4343 Elgin St.
Houston, Texas 77204

Chair: **Jack B. Moore**
Vice Chair: **Ricky Raven**
Secretary: **Gregory C. King**

I. **Board of Regents Meeting**

A. Call to Order
Presenter: Chairman Jack B. Moore

B. Open Forum
Presenter: Chairman Jack B. Moore

C. Approval of Minutes:

-March 12, 2026, Board of Regents Meeting
-April 13, 2026, Special Called Teleconference Board of Regents Meeting

Action: Approval
Presenter: Chairman Jack B. Moore

II. **Board of Regents Items**

A. Presentation by University of Houston Faculty Council on "Faculty Council Year One"

Action: Information

III. **Committee Reports Listing Consent Docket Items for Board Approval**

All action items considered and unanimously approved by the Endowment Management Committee, Item A; the Audit and Compliance Committee, Item B;

the Academic and Student Success Committee, Item C; the Finance, Facilities, and Administration Committee, Item D, held on Thursday, May 21, 2026, are listed under each Committee Report as Consent Docket Agenda items requiring final Board approval unless otherwise noted. Pursuant to Board By-Law 6.9, any regent may request that an individual item be removed from the Consent Docket Agenda and be considered by the full Board.

A. **Endowment Management Committee Report — May 21, 2026**
[No items were brought forward that would require further board approval]

Presenter: Chair Bryan F. Clark

B. **Audit and Compliance Committee Report — May 21, 2026**
[No items were brought forward that would require further board approval]

Presenter: Chair Greg C. King

C. **Academic, Research, and Student Success Committee Report — May 21, 2026**

Presenter: Chair Beth Madison

1. Request for Approval of Faculty Promotion and Tenure in Academic Rank – University of Houston System

   Action: Approval
   Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost

2. Request for Approval of Faculty Emeritus Appointments – University of Houston System

   Action: Approval
   Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost

3. Request for Approval of Faculty Development Leave – University of Houston

   Action: Approval
   Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost

4. Request for Approval of New Academic Program(s) – University of Houston System

Action: Approval
Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost

5. Request for Approval of Program Closures – University of Houston System

Action: Approval
Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost

D. **Finance, Facilities, and Administration Committee Report — May 21, 2026**

Presenter: Vice Chair Alonzo Cantu

1. Approval is requested for the University of Houston System FY2027 Financial Plan and Budget

   Action: Approval

2. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding $1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System

   Action: Approval

3. Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding $1 million for projects at the University of Houston System

   Action: Approval

4. Approval is requested for the annual update to the University of Houston Master Plan

   Action: Approval

5. Approval is requested for the annual update to the University of Houston-Clear Lake Master Plan

   Action: Approval

IV. **Committee Report Item(s) not Addressed in the Consent Docket but requiring Final Board Approval**

[No items were brought forward from the Committees requiring final Board approval]

Presenter: Chairman Jack B. Moore

V. **Board of Regents Item(s) cont'd**

A. Approval is requested for updates to the University of Houston System Board of Regents Policies 21.14.2 and 71.03.2 — 6

Action: Approval

B. Presentation on Houston Public Media — University of Houston — 20

Action: Information

C. Resolution of Appreciation – Adrian Caraves – University of Houston System — 21

Action: Approval

D. Resolution in Honor of Lisa Holdeman's service to the University of Houston System — 22

Action: Approval

VI. **Chancellor's Report: System Profile and Accomplishments**

Presenter: Chancellor Renu Khator

VII. **Executive Session**

Presenter: Chairman Jack B. Moore

A.

1. Consultation with System Attorney Regarding Legal Matters and/or Contemplated Litigation or Settlement Offers
   TEXAS GOV'T CODE SECTION 551.071
   - Pre-litigation and Litigation Status Update
   - Other pending legal and contract matters, potential legal claims, updates, discussion and advice from General Counsel

2. Deliberations regarding the Purchase, Exchange, Sale or Value of Real Property
   TEXAS GOV'T CODE SECTION 551.072

3. Deliberation Regarding a Prospective Gift
   TEXAS GOV'T CODE SECTION 551.073
   - Foundation Project Report

4. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees including but not limited to the Chancellor, Presidents, Vice Chancellors, in the Division of Athletics and members of the Board of Regents
TEXAS GOV'T CODE SECTION 551.074

5. Confidentiality of government information related to security or infrastructure
issues for computers
TEXAS GOV'T CODE SECTION 552.139
- AI and Cybersecurity Training and Update
- Research Security Training and Update

VIII. **Report and Action from Executive Session**

Presenter: Chairman Jack B. Moore

A. Approval is requested for personnel contracts within the University of Houston

Action: Approval

IX. **Adjourn**

UNIVERSITY OF HOUSTON SYSTEM
BOARD OF REGENTS AGENDA

ITEM: Approval is requested for updates to the University of Houston System Board of Regents Policies 21.14.2 and 71.03.2

DATE PREVIOUSLY SUBMITTED:

SUMMARY:
Approval is requested for the following updates to the University of Houston System Board of Regents Policies.

- UHS Board of Regents Policy 21.14.2
- UHS Board of Regents Policy 71.03.2

SUPPORTING DOCUMENTATION: Red-lined and clean version of UH System Board Policies 21.14.2 and 71.03.2

FISCAL NOTE: None

RECOMMENDATION/ ACTION REQUESTED: Approval

COMPONENT: University of Houston System

Renu Khator
CHANCELLOR Renu Khator

5/18/20
DATE

(Policy last reviewed 8/21/2025)

Related Statutes, Policies, or Requirements

21.14 Curriculum Review

21.14.1 Definitions: General education curriculum means a core curriculum, as that term is defined by Texas Government Code Section 61.821, and any other curriculum or competency all undergraduate students of the institutions in the UH System are required to complete before receiving an undergraduate degree.

Low-Producing Program

An academic program that does not meet minimum graduation thresholds over a rolling five-year period as defined by THECB in Texas Administration Code, Title 19, Chapter 4, Subchapter R, Rules 4.285 to 4.290:

- **Undergraduate programs:** Fewer than 25 graduates
- **Master's programs:** Fewer than 15 graduates
- **Doctoral programs:** Fewer than 10 graduates

Minimum thresholds for minor and certificate programs are to be based on the comparable degree level offered (i.e. Minors – undergraduate, Certificates – undergraduate/master's).

Degree Program

A formally approved and transcripted academic program leading to the conferral of a bachelor's, master's, or doctoral degree.

Minor Program

A transcripted, secondary program of study that complements a student's major field of study.

Certificate Program

A formally transcripted sequence of courses leading to a certificate credential awarded by the institution.

21.14.2 General Education Curriculum Review:

A. At least once every five years, the Board of Regents will conduct a comprehensive review of the general education curriculum established by each institution. In reviewing an institution's general education curriculum, the Board will ensure courses in the curriculum:

(1) are foundational and fundamental to a sound postsecondary education;

(2) are necessary to prepare students for civic and professional life;

(3) equip students for participation in the workforce and in the betterment of society; and

(4) ensure a breadth of knowledge in compliance with applicable accreditation standards.

B. In reviewing the general education curriculum of an institution of higher education under Subsection (b), the governing board of the institution shall consider the potential costs the curriculum may impose on students, including for additional tuition, fees, and time a student must spend to complete an undergraduate degree program at the institution.

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C. Upon completion of the review for each campus, the Board will certify their compliance with this review to the Texas Higher Education Coordinating Board and each standing legislative committee and subcommittee with primary jurisdiction over higher education.

21.14.3. Program Review

All institutions within the University of Houston System shall conduct an annual review of low-producing academic degree programs. The review will identify programs for retention,

monitoring, consolidation or closure. A consolidated report of all low-producing programs (LPP) will be presented to the UHS Board of Regents annually for formal review and action.

Programs in operation for fewer than five years are exempt from review under Texas Administration Code, Title 19, Chapter 4, Subchapter R, Rule 4.289 Exemptions.

Each year, the UHS Senior Vice Chancellor for Academic Affairs shall submit a consolidated report to the UHS Board of Regents that includes all academic programs across component institutions identified as low-producing programs. Each program will carry one of the following three recommendations:

• Retain – Maintain the program based on mission relevance, recent improvements, workforce need, or other strategic rationale.

• Place on Monitoring Status (3 years) – The program must show significant progress in productivity. A decision on retention or closure will be made at the end of the third year.

• Discontinue – Recommend consolidation or closure of the program based on persistent underperformance and lack of justifying rationale.

Programs on monitoring status that do not show substantial improvement within three years will be recommended for closure, unless compelling justification is provided and approved by the Board of Regents.

21.14.4 Minor and Certificate Program Review:

A. The presidents of each institution in the UH System must adopt and implement a process for reviewing minor degree and certificate programs offered by their institution to

21.14 Curriculum Review

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• **Doctoral programs:** Fewer than 10 graduates

Minimum thresholds for minor and certificate programs are to be based on the comparable degree level offered (i.e. Minors – undergraduate, Certificates – undergraduate/master's).

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Minor Program

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A. At least once every five years, the Board of Regents will conduct a comprehensive review of the general education curriculum established by each institution. In reviewing an institution's general education curriculum, the Board will ensure courses in the curriculum:

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(3) equip students for participation in the workforce and in the betterment of society; and

(4) ensure a breadth of knowledge in compliance with applicable accreditation standards.

B. In reviewing the general education curriculum of an institution of higher education under Subsection (b), the governing board of the institution shall consider the potential costs the curriculum may impose on students, including for additional tuition, fees, and time a student must spend to complete an undergraduate degree program at the institution.

C. Upon completion of the review for each campus, the Board will certify their compliance with this review to the Texas Higher Education Coordinating Board and each standing legislative committee and subcommittee with primary jurisdiction over higher education.

21.14.3. Program Review

All institutions within the University of Houston System shall conduct an annual review of low-producing academic degree programs. The review will identify programs for retention,

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Programs in operation for fewer than five years are exempt from review under Texas Administration Code, Title 19, Chapter 4, Subchapter R, Rule 4.289 Exemptions.

Each year, the UHS Senior Vice Chancellor for Academic Affairs shall submit a consolidated report to the UHS Board of Regents that includes all academic programs across component institutions identified as low-producing programs. Each program will carry one of the following three recommendations:

• Retain – Maintain the program based on mission relevance, recent improvements, workforce need, or other strategic rationale.

• Place on Monitoring Status (3 years) – The program must show significant progress in productivity. A decision on retention or closure will be made at the end of the third year.

• Discontinue – Recommend consolidation or closure of the program based on persistent underperformance and lack of justifying rationale.

Programs on monitoring status that do not show substantial improvement within three years will be recommended for closure, unless compelling justification is provided and approved by the Board of Regents.

21.14.4 Minor and Certificate Program Review:

A. The presidents of each institution in the UH System must adopt and implement a process for reviewing minor degree and certificate programs offered by their institution to identify programs with low enrollment that may require consolidation or elimination. This review must occur at least once every five years.

B. The criteria for review must require that minor degree and certificate programs have specific industry data to substantiate workforce demand to avoid consideration for consolidation or elimination. A minor degree or certificate program that has operated less than five years at the time of the review is exempt from this low enrollment review.

C. The Board of Regents must approve or deny any decision made by the president to consolidate or eliminate a minor degree or certificate program as a result of the review.

(Policy last reviewed 8/21/2025)

Related Statutes, Policies, or Requirements

Texas Government Code *Section 61.821*
Texas Administration Code, *Title 19, Chapter 4, Subchapter R, Rules 4.285 to 4.290:*

SECTION VII – ENDOWMENT MANAGEMENT

71 ENDOWMENTS

71.01 Minimum Endowment Levels

The Board encourages gifts of all sizes; however, the high cost of administering endowment accounts requires a minimum acceptable endowment threshold. The Board authorizes the Chancellor to establish minimum funding levels for endowments at each of the System universities.

(Policy last reviewed 8/24/2023)

Related Statutes, Policies, or Requirements

Texas Property Code, Chapter 163 – *Management, Investment, and Expenditure of Institutional Funds*

Texas Education Code § 51.0031 – *Deposits and Investments*
Texas Education Code § 51.004 – *Separate Accounts; Donations; Interest*
Texas Education Code § 51.008 – *Certain Receipts to be Deposited in State Treasury*

Texas Government Code, Chapter 2256 – *Public Funds Investment Act*

System Administrative Memoranda (SAMs)
08.A.03– *Gift Acceptance*
03.F.02– *Endowment Management*

71.02 Pooled Investment Funds

To promote the effective implementation of the Board's investment philosophy, assets of individual endowments, except where prohibited, are co-mingled with assets of other endowments in the purchase of shares, called units, of open-ended, pooled investment funds administered by the System. The Pooled Investment Fund is intended to provide a predictable source of income to meet current needs and to provide growth through market value appreciation. At least once annually, the Senior Vice Chancellor for Administration and Finance will recommend to the Board of Regents' Endowment Committee the asset allocation to be maintained by the investment managers. The asset allocation should ensure capital growth and income production in appropriate proportions to preserve the assets' real value and the long-range purchasing power of endowment income.

(Policy last reviewed 11/21/2024)

Related Statutes, Policies, or Requirements

Texas Property Code, Chapter 163 – *Management, Investment, and Expenditure of Institutional*

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Texas Government Code, Chapter 2256 – *Public Funds Investment Act*

Texas Education Code § 51.0031 – *Deposits and Investments*
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System Administrative Memoranda (SAMs)
03.F.02– *Endowment Management*
03.F.03 – *Distribution of Income from Selected Endowments*

71.03 Management of Endowments

71.03.1 Investment Management

All endowment and alternative investment portfolios are managed by the System's external investment managers; real property holdings may be externally managed or managed internally by the Senior Vice Chancellor for Administration and Finance. All investments are managed in accordance with the Endowment Fund Statement of Investment Objectives and Policies approved by the Board. The Endowment Fund Statement of Investment Objectives and Policies is on file in the Board of Regents office and on the Treasury website.

71.03.02 Endowment Management

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The Board authorizes the Chancellor and the Presidents to approve the creation of new endowments that have been accepted by the System in accordance with System policies. System endowments will be managed in accordance with System policies regarding accounting, investment income, and spending policy distributions.

Commented [KL1]: SAM 08.A.03, Gift Acceptance

The appropriate university President and the Board must approve full or partial withdrawals of any endowment from the pooled investment fund, unless: a) the Office of General Counsel determines that the terms of the endowment necessitate the transfer of funds to the University of Houston Foundation; and b) the endowment has a fair market value of less than $500,000. In this case, the Chancellor is delegated the authority to approve the transfer to the University of Houston Foundation.

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(Policy last reviewed 11/21/2024)

Related Statutes, Policies, or Requirements

Texas Property Code, Chapter 163 – *Management, Investment, and Expenditure of Institutional Funds*

Texas Government Code, Chapter 2256 –*Public Funds Investment Act*

Texas Education Code § 51.0031 – *Deposits and Investments*
Texas Education Code § 51.0032
Texas Education Code § 51.004 – *Separate Accounts; Trust Funds; Interest*
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72 INVESTMENTS

72.01 Investment Objectives

The System shall invest all endowments, local, or other available funds to optimize return on investment to the extent possible, balanced with the appropriate level of risk. All investments should comply with the goals of the System, its universities, and all appropriate laws and restrictions.

72.01.1 Local Funds

The treasurer or an external investment manager approved by the Board shall invest all local funds in accordance with Investment Policy for Non-Endowed Funds approved by the Board. All demand deposits shall be collateralized as required by law. Longer-term funds shall be invested to ensure the safety of principal, liquidity, and maximum yield with primary emphasis on safety and liquidity.

72.01.2 Bond-Related Funds

Proceeds from the issuance of bonds and revenues designated for debt repayment are invested in accordance with bond resolution investment instructions. Bond-related funds are managed by the treasurer.

(Policy last reviewed 8/24/2023)

Related Statutes, Policies, or Requirements

Texas Property Code, Chapter 163 – *Management, Investment, and Expenditure of Institutional Funds*

Texas Government Code, Chapter 2256 – *Public Funds Investment Act*

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79 ENDOWMENT MANAGEMENT MISCELLANEOUS

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The appropriate university President and the Board must approve full or partial withdrawals of any endowment from the pooled investment fund, unless: a) the Office of General Counsel determines that the terms of the endowment necessitate the transfer of funds to the University of Houston Foundation; and b) the endowment has a fair market value of less than $500,000. In this case, the Chancellor is delegated the authority to approve the transfer to the University of Houston Foundation.

(Policy last reviewed 11/21/2024)

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(Policy last reviewed 8/24/2023)

Related Statutes, Policies, or Requirements

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79 ENDOWMENT MANAGEMENT MISCELLANEOUS

UNIVERSITY OF HOUSTON SYSTEM
BOARD OF REGENTS AGENDA

ITEM: Presentation on Houston Public Media – University of Houston

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:
Josh Adams, Associate Vice President and General Manager of Houston Public Media, will provide an update and overview of Houston Public Media.

SUPPORTING DOCUMENTATION: None

FISCAL NOTE: None

RECOMMENDATION/ ACTION REQUESTED: Information

COMPONENT: University of Houston System

Renu Khator

CHANCELLOR Renu Khator

5/18/2016
DATE

UNIVERSITY OF HOUSTON SYSTEM
BOARD OF REGENTS AGENDA

ITEM: Resolution of Appreciation – Adrian Caraves - University of Houston System

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Approval is requested for a Resolution in Appreciation for Adrian Caraves who was appointed for a one-year term to the University of Houston System Board of Regents by Governor Greg Abbott on June 1, 2025; and has served with distinction as a regent.

SUPPORTING DOCUMENTATION: None

FISCAL NOTE: None

RECOMMENDATION/ ACTION REQUESTED: Approval

COMPONENT: University of Houston System

Renu Khator

CHANCELLOR Renu Khator

5/18/26
DATE

UNIVERSITY OF HOUSTON SYSTEM
BOARD OF REGENTS AGENDA

ITEM: Resolution in Honor of Lisa Holdeman's service to the University of Houston System

DATE PREVIOUSLY SUBMITTED:

SUMMARY:

Approval is requested for a Resolution in Honor of Lisa Holdeman's service to the University of Houston System.

SUPPORTING DOCUMENTATION: Resolution in Honor of Lisa Holdeman

FISCAL NOTE: None

RECOMMENDATION/ ACTION REQUESTED: Approval

COMPONENT: University of Houston System

Renu Khator

CHANCELLOR Renu Khator

5/19/20

DATE