



SPECIAL BOARD MEETING OF THE BOARD OF TRUSTEES

TUESDAY, APRIL 28, 2026

6:00 PM

**Alamo Community College District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St.
San Antonio, TX 78215**

NOTICE IS HEREBY GIVEN THAT THE SPECIAL BOARD MEETING AT OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, APRIL 28, 2026. ONE OR MORE TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE PROVIDED THAT A QUORUM OF TRUSTEES ATTEND BY PHYSICAL PRESENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE SPECIAL BOARD MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Special Board Meeting of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Board will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Board will consider, discuss, and take appropriate action regarding the following items:

AGENDA

- 1. CALL TO ORDER**
- 2. CERTIFICATION AND POSTING OF NOTICE**
- 3. ROLL CALL**
- 4. PLEDGE OF ALLEGIANCE**
- 5. CITIZENS TO BE HEARD**
 - 5.A. Registration: 5:00 PM - 5:55 PM
- 6. EXECUTIVE SESSION**
 - 6.A. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.
 - 6.B. Pursuant to §551.071, Texas Government. Code, the Board may consult with its attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

6.C. Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s).

6.D. Any action on these matters will be taken in Open Session.

7. RECONVENE OPEN MEETING

7.A. Discussion and Possible Action on Items Discussed in Executive Session.

8. RECOGNITIONS

8.A. Recognition of Outgoing Primary and Alternate Student Trustees

9. SPECIAL BOARD MEETING

9.A. Consideration, Discussion and Possible Action on Appointment of Primary Student Trustee and Alternate Student Trustee

Presenter: Josiah Rodriguez

9.A.1) San Antonio College - Inkar Bakhytzhanova

9.A.2) Palo Alto College - Rahmayah Contreras

9.A.3) Northwest Vista College - Nathalia Melendez

9.A.4) Northeast Lakeview College - Aleksei Nazarov

9.A.5) St. Philip's College - David Bermejo

9.B. Swearing in of Primary Student Trustee and Alternate Student Trustee

10. ADJOURNMENT

POSTED AT THE

ALAMO COMMUNITY COLLEGE DISTRICT
2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 6:15 PM ON THIS 22ND DAY OF APRIL 2026

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Multipurpose Conference Center/Board (Building D). Accessible parking spaces are located in front of Building C, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

Pursuant to Section [30.06](#), Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun.”

Pursuant to Section [30.07](#), Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly.”

Dr. Mike Flores
Chancellor

TO BE READ BY BOARD CHAIR BEFORE CTBH ITEM

Citizens To Be Heard Standard Statement

All individuals wishing to address the Board should have signed up to do so.

Comments relating to general matters shall be presented during the Citizens To Be Heard portion of the meeting. Comments relating to a specific item or items on the Board's agenda may be presented (a) during the Citizens To Be Heard portion of the meeting or (b) during consideration of the specific agenda item or items.

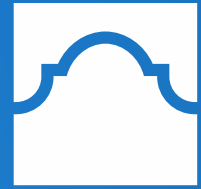
- No presentations shall exceed three (3) minutes.
- If ten (10) or more person sign up to comment on a specific item, each speaker may be limited to two (2) minutes by majority vote of the Board.
- Individuals needing a translator will have a six-minute time period.
- No individual is allowed to transfer his or her time to another individual.
- When the timer beeps, please finish your sentence so that we can allow others to have their voice heard.
- Please introduce yourself by name and state whether you represent yourself, an organization or an employer.

Please know that your right to speak may be withdrawn by the Board Chairman if you are discourteous, disrespectful, or are otherwise likely to impede, interfere with or otherwise obstruct this meeting.

State law limits Trustee response to public comments.



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ALAMO
COLLEGES
DISTRICT

APPOINTMENT OF STUDENT TRUSTEE AND ALTERNATE 2026-2027

Josiah Rodriguez
Student Trustee 2025-2026



BOARD POLICY

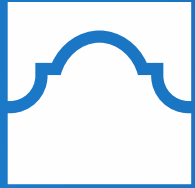
- B.11.1: Student Trustee
 - Approved: February 2014
 - Helps to fully implement the Alamo Way policy of Principle Centered Leadership by provided students with leadership experiences and to ensure students participate in District governance.
 - Mission
 - To serve as a non-voting student liaison to the Board and Chancellor. The Student Trustee represents students' interests at District meetings and Board Committee meetings.

2026-2027 STUDENT TRUSTEE CANDIDATES

- Inkar Bakhytzhanova, San Antonio College
- Rahmayah Contreras, Palo Alto College
- Nathalia Melendez, Northwest Vista College
- Aleksei Nazarov, Northeast Lakeview College
- David Bermejo, St. Philip's College

INTERVIEWS

- Presentation by Student Trustee Candidates
- Trustee Questions
- Voting Process
 - Trustee Nominate Students
 - Roll Call Vote
 - 5 votes required
- Oath of Office
- Term of Office
 - May 2026-April 30, 2027



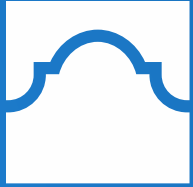
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THANK YOU





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DISTRICT

ALAMOFORWARD: A VISION FOR LEARNER SUCCESS AND COMMUNITY MOBILITY

Inkar Bakhytzhanova

Associate of Applied Science in Nursing
San Antonio College



INTRODUCTION AND ACADEMIC STANDING



- **Current Standing:** Pursuing nursing credentials at San Antonio College with a 3.7 GPA.
- **Alamo Colleges Success:** Bachelor of Science in Nursing (BSN), proving the strength of our district's internal pathways.
- **Future Vision:** Pursue a Master's from Columbia University's Mailman School of Public Health to influence health policy on a national scale.
- **Civic Advocacy:** My goal is to use my education to advocate at City Hall and the Texas Capitol, addressing issues like redlining to create equitable opportunities.



COMMUNITY WORK AND OUTREACH

- **Student Voice:** Represented 87,757 peers at Texas Capitol and as Secretary of the Student District Council.
- **Learners:** Championed the 8-week course model to directly improve student persistence and completion.
- **Performance Excellence:** Led PTK to a Top 30 Global Ranking and award-winning institutional research.
- Nursing Home Outreach
- Meals on Wheels

THE DEMOGRAPHIC MAKE-UP OF ALL THE ALAMO COLLEGES

Student Type	Spring 2024	Spring 2025	% change
Freshmen	2,906	2,998	+3.2%
Transfer	3,285	4,044	+23.1%
Dual Credit	14,829	16,578	+11.8%
Continuing	47,097	53,338	+13.3%
Total	68,117	76,958	+13.0%

- A significant period of growth, highlighted by a **13.0% increase** in total enrollment and a notable **23.1% surge** in transfer students.
- These trends reflect our progress toward the 'Moonshot' goal of serving 100,000 learners.
- Because **70%** of our students rely on financial aid, this data underscores the importance of scaling our support systems to ensure this growth leads to long-term completion and success.

VISION FOR THE FUTURE OF THE ALAMO COLLEGES DISTRICT

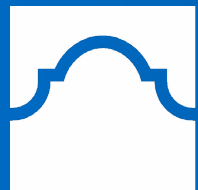
- **Scaling holistic support** and mental health resources to ensure completion, not just enrollment.
- **Nurturing a culture** where student leaders are empowered to innovate.
- **Bridging Classrooms to Careers** to maximize that \$9,400 annual economic gain for every family.
- **Advocacy** at City Hall and the Capitol to secure the resources our "Moonshot" requires.



CLOSING

- I am honored to witness the **life-changing support of programs** like AlamoPROMISE, AlamoBOOKS+, and Summer Momentum.
- I recognize the need for sustainable funding to **expand career pathway programs** and evolve the Community College Finance Performance Tier to include transfer credits for private institutions.
- As your Student Trustee, I am committed to being a persistent, **vocal advocate for our students**. I am willing to bring my real-life perspective to the Texas Capitol and our Boardroom to move the Alamo Colleges District FORWARD.





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THANK YOU



Inkar Bakhytzhanova

When I was five years old, I was already running a "medical practice" out of my living room in Kazakhstan, checking my grandparents' heartbeats with a plastic toy stethoscope and a lot of unearned confidence. It was just a game then, but looking back, I think I always knew where I was headed. Today, I'm a first-generation nursing student at San Antonio College, and while I've traded the toy for the real thing, that same drive to care for people is what gets me out of bed every morning.

Getting to this point wasn't exactly a straight shot. My family moved from Kazakhstan to the U.S. in 2017, and after finishing high school in Florida, I packed up and moved to San Antonio completely alone. I didn't know a single soul here. It was a huge leap of faith, but this city has a way of turning strangers into family. One of my favorite memories was being on the Fiesta float last year; looking out at the crowd, I finally felt like I truly belonged to this city.

The "why" behind my nursing career is really about the people who raised me. As the oldest in my house, I've always felt the pressure and the privilege of being the role model. My dad is a truck driver who spends most of his life on the road, and my mom is the heart of our home. I'm working this hard so my dad can finally hang up his keys and work less, so we can actually spend time together as a family.

Long before I started clinical rotations, I was a caregiver without even realizing it. Back in Kazakhstan, I spent years looking after an elderly neighbor. It started with helping her find her favorite Turkish series on the computer and ended with me helping her eat, bathe, and stay comfortable as she grew weaker. She taught me that being a nurse isn't just about medicine; it's about being a safe space for someone when life feels uncertain.

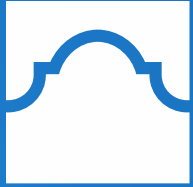
At SAC, I've found my voice through leadership. Whether I'm serving as President of the Phi Theta Kappa Beta Nu chapter, working with the Student Government Association and District Council, or representing our school as an Alamo Foundation Scholar and Ambassador, I've learned how to fight for others. Being part of the Texas Nursing Student Association and the Nursing Honor Society keeps me grounded in the profession, while the Project Quest: Ready to Work program has been the safety net that allowed me to focus on school without constant financial fear.

I have a very clear map for what comes next. Once I get my RN license, I'm coming right back to SAC for my Bachelor's, then heading to UT Health San Antonio for my Master's to become a Family Nurse Practitioner. But I'm not stopping there. I see every one of these roles as a bridge to my ultimate dream: attending Columbia University's Mailman School of Public Health. I want to take everything I've learned here and use it to change how we care for people on a global level.

I've come a long way from that little girl in Kazakhstan with the toy medical kit. My goals are a lot bigger now, and my path is a lot clearer, but the heart behind it hasn't changed a bit. I'm still just as dedicated to protecting people's dignity—though I've gotten a lot better at actually finding a pulse.



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STUDENT TRUSTEE CANDIDATE

Rahmayah Contreras
Palo Alto College



INTRODUCTION AND ACADEMICS



- Bachelor of Applied Technology - Operations Management
- 3.6 GPA - Committed to academic excellence
- Oldest of three, raised on the South Side of San Antonio
- Proud AlamoPROMISE student who continues to thrive because I feel supported
- Passionate about empowering students and strengthening our community.



COMMUNITY WORK AND OUTREACH

- Shared my story at MOSAICO
- Presented to younger students & families about college pathways and AlamoPROMISE
- Engaged in district and community events: Women United, MOSAICO galas, Promise luncheons, and the MLK March
- Volunteered at churches, concession stands, and the San Antonio Food Bank
- Represented student success through outreach and promotional campaigns

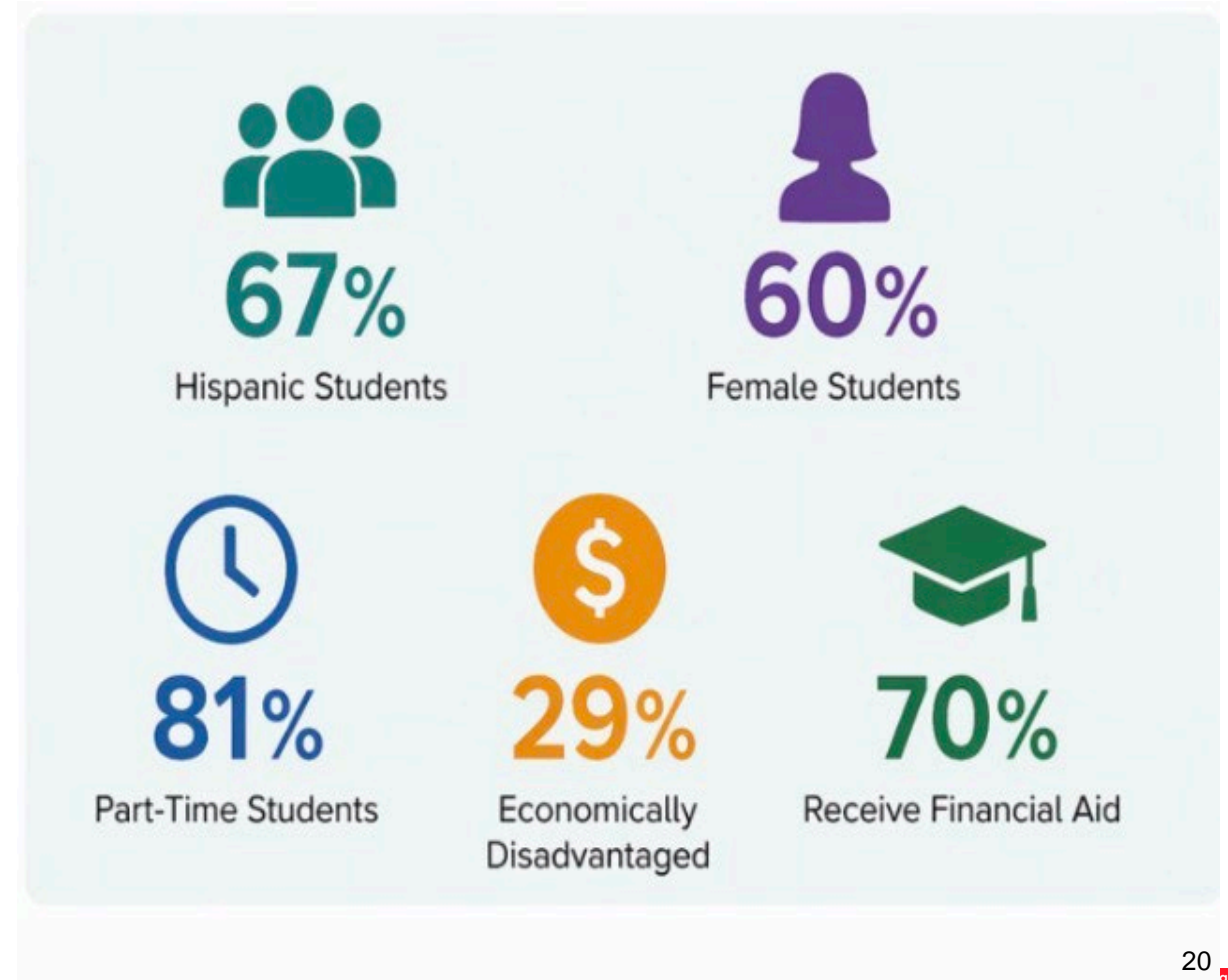


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THE DEMOGRAPHIC MAKE-UP OF THE ALAMO COLLEGES

- Alamo Colleges District serves a vibrant and diverse community of over 100,000 students.
- With such a broad range of backgrounds and experiences, it is essential that every student feels represented, heard, and empowered.



VISION FOR THE FUTURE OF THE ALAMO COLLEGES DISTRICT

- Amplify student voice through open dialogue, confidence, and real representation
- Strengthen access to resources
- Build a welcoming, barrier-free environment where every student feels they belong
- Expand leadership, public speaking, and life-skill development to prepare students for their future

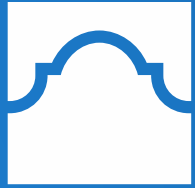


Aligned with the Alamo Colleges District Mission:
Empowering our diverse communities for success

SUPPORT

- My journey is one of many. Standing alongside other AlamoPROMISE students reminds me of what happens when opportunity meets support – we grow, we show up, and we lead, not alone, but together.
- As Student Trustee, I will work to ensure that every student - from every campus and every background - feels seen, supported, and empowered to succeed.





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THANK YOU



Bio

My name is Rahmayah Contreras, and I am a proud native of San Antonio, Texas. I always say I'm from the South Side because this city shaped me, challenged me, and taught me what resilience really looks like. I grew up in a home full of love, but also full of responsibility. As the oldest of four, I became a second parent before I ever became an adult. I helped raise my siblings, protected them, and made sure they had what they needed even when life around us felt unstable.

My family faced poverty, instability, and moments no child should ever have to navigate. We experienced financial insecurity, abuse, and even homelessness.

Losing my grandmother to liver disease after years of addiction changed the direction of our family and forced me to grow up quickly. But these experiences didn't break me - they built me. They taught me empathy, strength, and the importance of showing up for others even when you're still learning how to show up for yourself.

Through all of this, I learned something important: purpose is born from pain, and confidence is built through survival. I didn't always believe college was possible for me. I didn't always feel smart enough, prepared enough, or "qualified." But I kept going. I kept pushing. And when I finally stepped into higher education, I found something I didn't expect - I found myself.

College gave me confidence. It gave me direction. It gave me a voice I didn't know I had. And that transformation is exactly why I am so passionate about helping other students find their own sense of purpose. I know what it feels like to doubt yourself.

I know what it feels like to come from a background where education doesn't always feel accessible or welcoming. And I know what it feels like to finally realize, "I belong here."

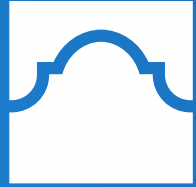
That's why I care so deeply about student support, especially for students who feel unseen - fully online students, first-time students, nontraditional students, parenting students, students with disabilities, students from all over the country, and students who are still trying to figure out who they are. I represent all of them because I am them.

Every hardship I lived through turned into motivation. Every challenge turned into purpose. And every opportunity - especially AlamoPROMISE - helped me turn my story into something bigger than myself.

I am passionate because I know what it feels like to struggle, to grow, and to rise. And now, I want to help other students rise too.



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STUDENT TRUSTEE CANDIDATE

Nathalia Melendez
Northwest Vista College



INTRODUCTION AND ACADEMICS



- First Generation Student
- Midland, TX
- Music Education
- 3.75 GPA
- Eldest Sibling
- Graduated High School
- Future Plans:
 - Attend Texas State University, Music - Strings Specialization
 - Attend - University of California Los Angeles or University



COMMUNITY WORK AND OUTREACH

Active Student Leader

- Student Government Association Secretary
- Phi Theta Kappa President
- National Society for Leadership and Success
- Student Leadership Institute
- Student Leadership Trainings

Active Entrepreneur

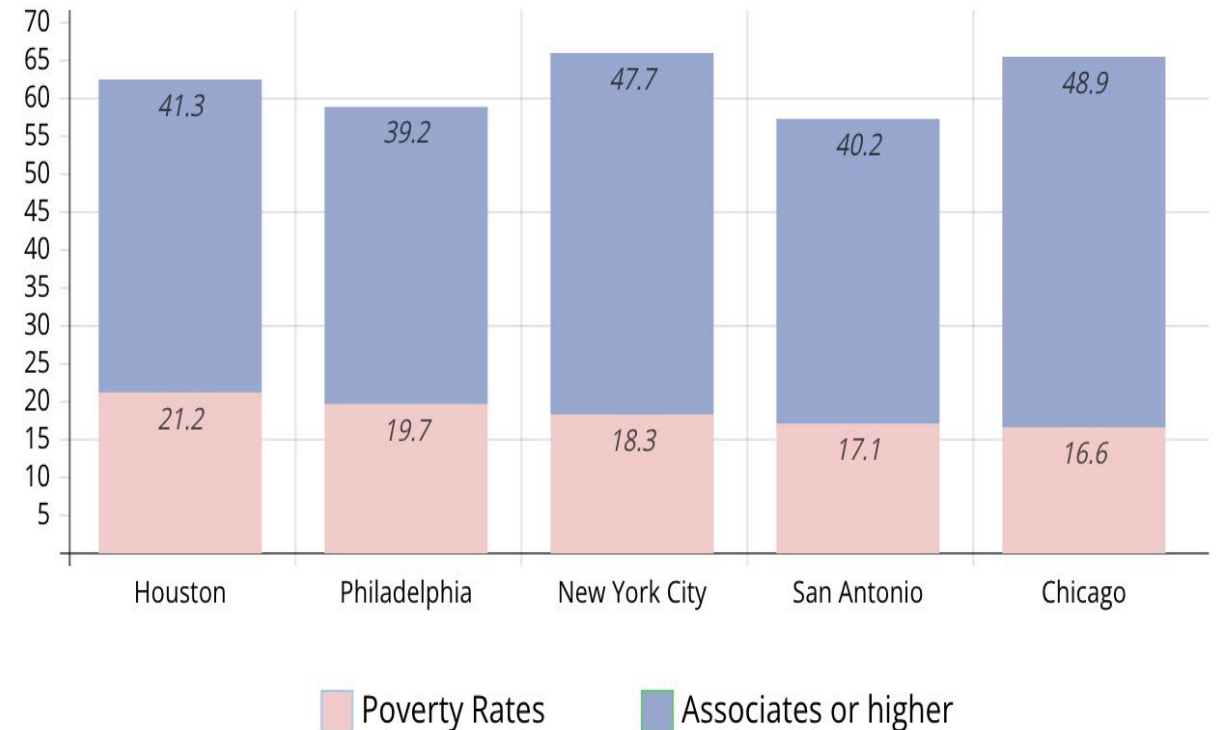
- Small Business Co-Owner
- Babysitter

THE ALAMO COLLEGES DEMOGRAPHICS

- The Alamo Colleges District moonshot is to end poverty through education and training in the San Antonio area.
- Supports Students in all five colleges, aiming to promote higher education through collaboration and service to combat local poverty. Through powerful partnerships, classrooms will be bridged to careers to fuel the economic mobility.

Poverty vs Education Percentage Rates

Top 5 out of 10 largest U.S. cities



VISION: ZERO TOLERANCE

- Building upon Student District Council's anti domestic abuse project, bring awareness to anti bullying and harassment on all five campuses.
- Every April and October (Harassment and Bullying Awareness months) Colleges should have workshops and learn what these acts may look like.
- Connect with Advocacy Centers to bring awareness to students of ways they can be helped.



ZERO TOLERANCE MOVEMENT

Alamo Colleges District



Bringing awareness of domestic violence, bullying, and harassment to your home campus!

THE ALAMO FORWARD & ZERO TOLERANCE MOVEMENT

These two goals create a sense of belonging. By using data, we can see what needs to be assessed first.

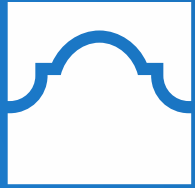
- Falls under 'students first' and 'respect for all' values.
- Creates a psychologically safe environment for all students.
- Improvements in academic and workplace performances.
- Increase in student engagement.



STUDENTS FIRST



RESPECT FOR ALL



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THANK YOU



Nathalia Melendez

Pronouns: She/her

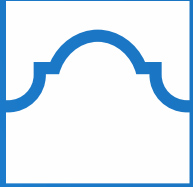
Major: Music, specializing in Education

Transfer option: Texas State University

On paper, I am a music major at Northwest Vista College with a dedication for making a change for the community. As the second semester comes to an end, I am proud to say I am an active member of Phi Theta Kappa, ACD Student Leadership Institute, and the secretary for the NVC Student Government Association. After completing a Bachelors in Music Education and teaching in a public school for a few years, I plan to attend law school for Civil Rights, advocating for teachers and students' voices alike. With the leadership, professionalism, and integrity I have gained these past two semesters in my positions, I strive to ensure the voice of every student is heard.



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STUDENT TRUSTEE PRESENTATION

Aleksei Nazarov

Northeast Lakeview College



INTRODUCTION AND ACADEMICS



- I want to advocate for my community, and helping others is what drives me and my passions.
- Pursuing an Associate of Science degree at Northeast Lakeview College
- GPA 3.3
- My goal: a bachelor's degree and a medical degree from Baylor University
- Leisure time: Volunteer with nonprofits and organizations



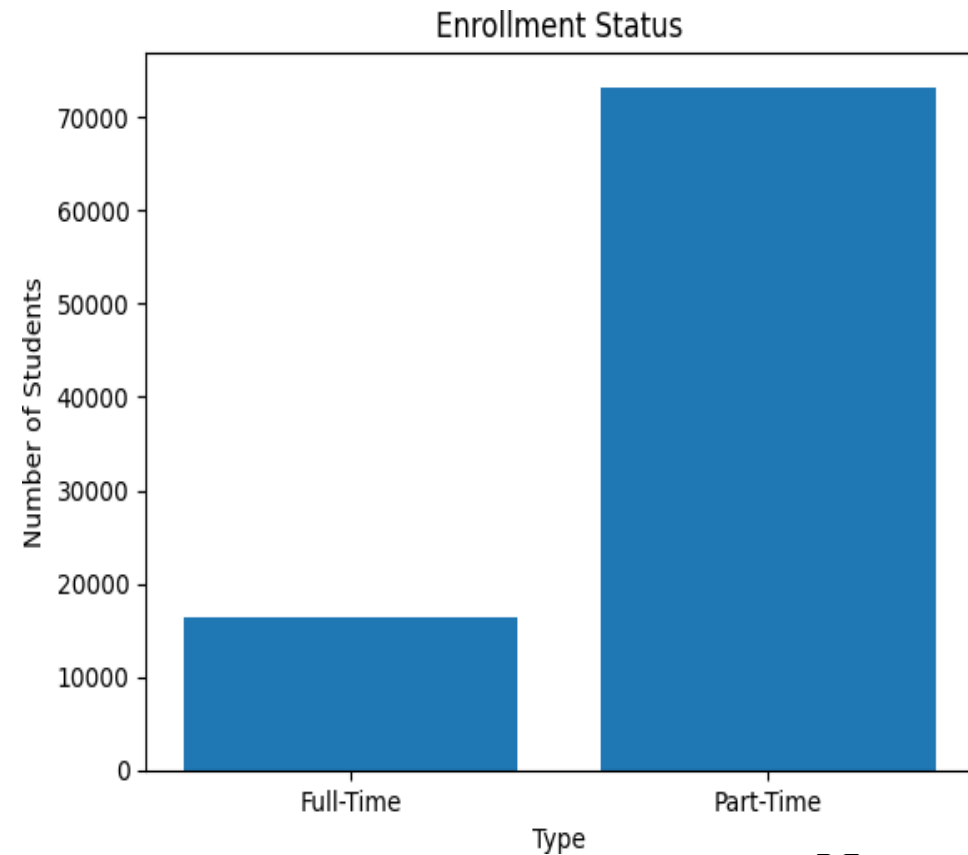
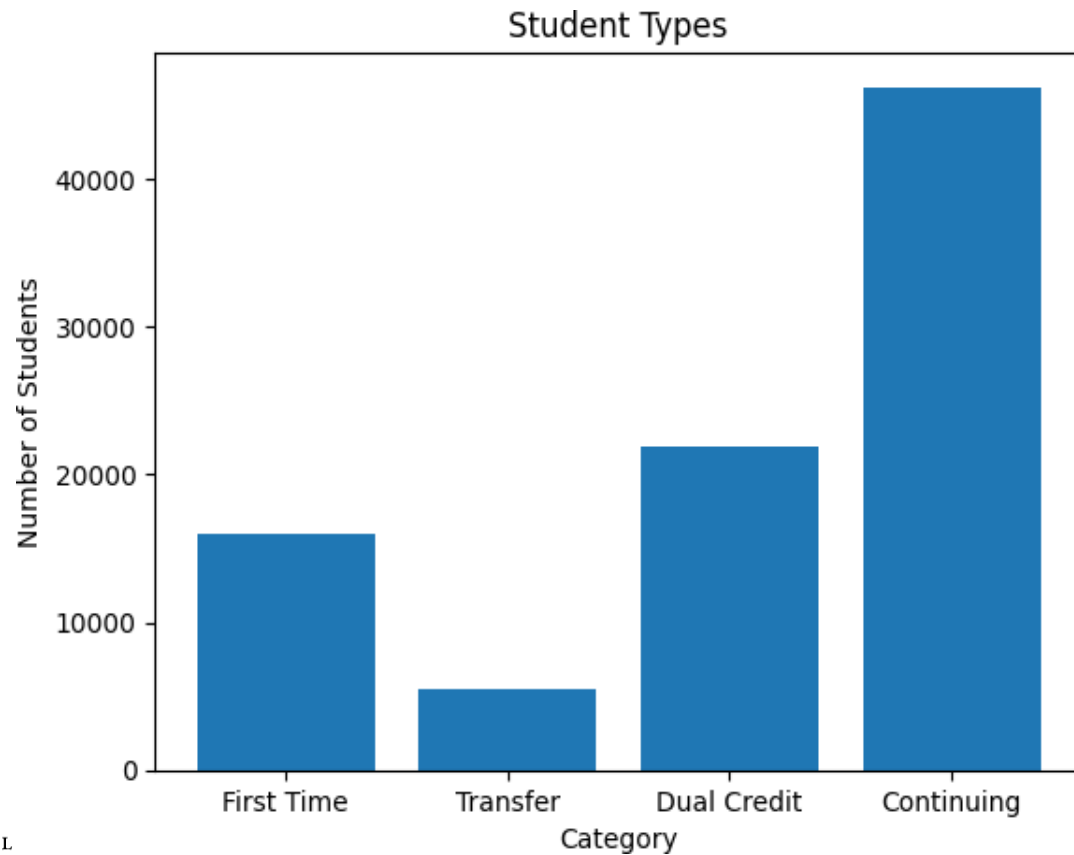
COMMUNITY WORK AND OUTREACH

Involvement across the Alamo Colleges:

- I am an active member of the Student Government Association and the Office of Student Life
- I communicate with College and District leadership
- I have spoken with the organizational leaders of Northeast Lakeview College and heard them out
- I have volunteered with student organizations at their events on campus

DATA AND STATISTICS

The Alamo Colleges enrolls 66% part-time students, with an average age of 22, most of whom are continuing their education and completing around 8 credits per semester.



MY VISION FOR THE FUTURE OF THE ALAMO COLLEGES DISTRICT



My goal is to create a more connected, accessible, and student-centered Alamo Colleges District experience where every student is aware of and able to access the opportunities available to them.

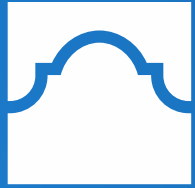
I aim to achieve this through:

- Streamlined AlamoEXPERIENCE webpage
- Increased visibility of student resources, programs, and involvement
- Strengthening the community built for the students

WHY ALEKSEI FOR STUDENT TRUSTEE?



- As Student Trustee, I will listen, advocate, and bring student voices directly to the Board.
- My experiences and how they shape my perspective.
- My goal is to build a stronger sense of unity and ensure students know they are seen, supported, and included.
- I want the Alamo College District to be a place to uplift and create a sense of belonging and unity for the students.
- I want to show the student body what is available and that our community exists and that you can be a part of it.



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THANK YOU



Aleksei Nazarov

Aleksei Nazarov is a student at Northeast Lakeview College pursuing an Associate of Science with a focus in Chemistry. He was elected Public Relations Representative for Student Government for the 2025–2026 academic year, where he collaborates with student leaders and faculty to support campus initiatives, strengthen communication, and increase student engagement. He is also an active member of Health Occupations Students of America (HOSA) and Distributive Education Clubs of America (DECA), participating in leadership development, teamwork-based projects, and professional skill building.

Aleksei also works as an EMT, where teamwork, communication, and leadership under pressure are essential. He collaborates with paramedics and healthcare professionals to assess patients and provide basic life support. He holds certifications as an EMT, CPR provider, EKG technician, and Certified Medical Assistant

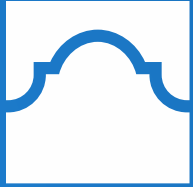
Alongside his academic studies, Aleksei conducts undergraduate research at UT Health San Antonio and St. Mary's University. At UT Health San Antonio, under the mentorship of Dr. Tim Huang, he contributes to cancer biology research examining obesity-associated signaling in endometrial cancer. He independently performs immunofluorescence, ELISA, qPCR, RNA extraction, and cDNA synthesis. His work has earned him second-author recognition on a research poster presented at the UT Research Symposium. At St. Mary's University, Aleksei serves as a Research Assistant on projects focused on Metal-Organic Frameworks (MOFs). He synthesized and characterized samples using UV-Vis spectroscopy, SEM, and FTIR analysis; collected and analyzed experimental data; and interpreted results to guide next-step experimental design aimed at improving efficiency and reproducibility.

Complementing his academic and research experience, he volunteers in his community with the San Antonio Food Bank as well as the Legend Oaks healthcare and rehabilitation nursing home facility.

Aleksei seeks opportunities that emphasize strategy, teamwork, and collaboration. He brings a strong work ethic, leadership experience, and a team-oriented mindset to every academic or project-based setting.

After completing Northeast Lakeview College, Aleksei plans to transfer to Baylor University to continue his studies. His ultimate goal is to obtain a M.D.

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STUDENT TRUSTEE CANDIDATE

David A. Bermejo
St. Philip's College



ACADEMIC STANDING



- Associate of Science, 4.0 GPA
- Phi Theta Kappa
- Tiger Paws Student Editor
- Hobbies: Working on cars, building computers, reading, writing, tinkering



- Bachelor in Mechanical Engineering
- Masters in Aerospace
- PhD in Electrical Engineering
- Klesse College of Engineering at UTSA in Spring 2028

CIVIC ENGAGEMENT

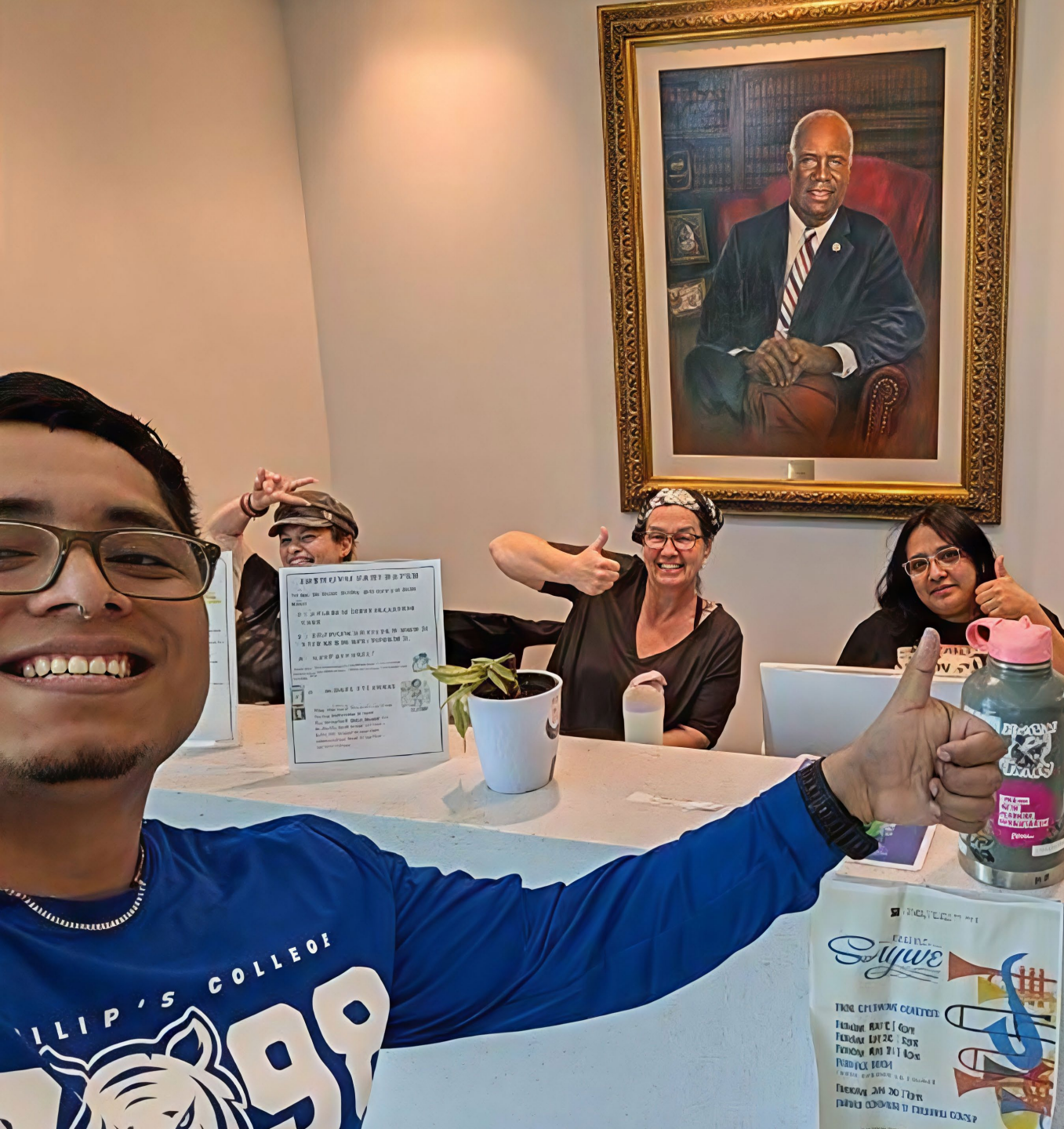
San Antonio

- Compassion, Conquers, Cruelty: Aid for Migrants
- Cody Library Seed Bank Program: Education and Donation

Los Angeles

- East Yard Communities for Environmental Justice: Goldman Environmental Prize
- Marina-Pando Social Justice Research Collective: \$176.6 Million Superfund





LEARNER PROFILE

FALL 2025

89,700 STUDENT ENROLLMENT

- 70% Rely on FAFSA & Scholarships
- 29% Economically Disadvantaged
- 17% Student Parents
- 17% Academically Disadvantaged

MY VISION

Survival

- Food
- Housing
- Childcare

Wrap-Around Services

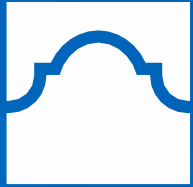
Success

- Retention
- Graduation
- Transfer



MY STORY





ALAMO
COLLEGES
DISTRICT

Thank You

DAVID A. BERMEJO
St. Philip's College
Student



David Bermejo

David Alexander Bermejo is a first-generation college student at St. Philip's College in San Antonio, Texas. Currently pursuing an Associate of Science with a 4.0 GPA, he has earned a consistent place on the President's List. David plans to transfer to the Klesse College of Engineering at UTSA by Spring 2028 to complete his bachelor's in Mechanical Engineering, followed by graduate studies in Aerospace and Electrical Engineering. Outside of his studies, he enjoys skydiving, building computers, and restorative gardening.

At St. Philip's, David is an active member of the Phi Theta Kappa honor society and serves as a Student Editor for the literary journal, *Tiger Paws*. His service-first leadership style is rooted in his personal experience as a student reliant on institutional aid, providing him with a unique perspective on the challenges facing his peers.

David's civic engagement focuses on environmental justice and community advocacy. He previously worked with East Yard Communities for Environmental Justice and the Marina-Pando Research Collective, where he helped develop a database tracking industrial pollution and lead exposure. Locally, he volunteers with Compassion Conquers Cruelty to assist migrants and participates in the Cody Library Seed Bank to address food insecurity.

As a student trustee, David aims to transform the student experience by championing accessible wrap-around services. He advocates for treating childcare, housing stability, and financial literacy as academic necessities to improve retention and graduation rates. David is dedicated to bridging the gap between administrative policy and the daily realities of student life, ensuring every scholar has the stability needed to succeed.