ALAMO COLLEGES DISTRICT

# REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES

**TUESDAY, DECEMBER 19, 2023**
**6:00 PM**

**Alamo Colleges District**
**Multipurpose Conference Center/Board Room**
**2222 N. Alamo St.**
**San Antonio, TX 78215**

NOTICE IS HEREBY GIVEN THAT THE REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, DECEMBER 19, 2023. ONE OR MORE TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE PROVIDED THAT A QUORUM OF TRUSTEES ATTEND BY PHYSICAL PRESENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE REGULAR BOARD MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Regular Board Meeting of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Board will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Board will consider, discuss, and take appropriate action regarding the following items:

## AGENDA

1. **CALL TO ORDER**
2. **CERTIFICATION AND POSTING**
3. **ROLL CALL**
4. **PLEDGE OF ALLEGIANCE**
5. **INVOCATION -** *Gilbert Hernandez*, Birdwell PTSD Foundation, San Antonio College Partner
6. **MEMORIALS**
7. **RECOGNITIONS**
   - 7.A. *Martha Tijerina* - Smithsonian Exhibit Profile and GED Brunch
     **Presenter:** Dr. Mike Flores and Bart Simpson
   - 7.B. St. Philip's College Black Box Theater Addition Gift for Watson Fine Arts Center
     **Presenter:** Dr. Adena Loston and Bart Simpson
   - 7.C. AlamoPROMISE Student of the Month - *Isaiah Cisneros*, Northwest Vista College
     **Presenter:** Dr. Amy Bosley

7.D. Alamo Colleges District Employee of the Month November - *Rebecca Teniente,* Northeast Lakeview College
**Presenter:** Dr. Veronica Garcia

7.E. Alamo Colleges District Employee of the Month December - *Cynthia Escatel*, San Antonio College
**Presenter:** Dr. Naydeen Gonzalez-De Jesus

7.F. Communication Awards
**Presenter:** Kristi Wyatt

7.G. Holiday Cards - Alamo Colleges District Students
**Presenter:** Kristi Wyatt

7.H. Texas Veterans Commission Awards - *St. Philip's College, San Antonio College, Palo Alto College, Northeast Lakeview College*
**Presenter:** Dr. Mike Flores

8. **NEW BUSINESS**

8.A. Discussion and Possible Action on Granting of Emeritus Status - *Dr. Teanna M. Staggs,* San Antonio College
**Presenter:** Dr. Naydeen Gonzalez-De Jesus

8.B. Discussion and Possible Action on Granting Emeritus Status - *Dr. Edwin R. Bergen*, San Antonio College
**Presenter:** Dr. Naydeen Gonzalez-De Jesus

8.C. Discussion and Possible Action on Granting of Emeritus Status - *Mary Cottier*, St. Philip's College
**Presenter:** Dr. Adena Loston

9. **CITIZENS TO BE HEARD**

9.A. Registration: 5:00 PM - 5:55 PM

10. **CHAIR'S REPORT** - *Roberto Zarate*

10.A. Community Outreach; AlamoTogether College Summit; Wender Way Dedication; Palo Alto College Hygiene Ribbon Cutting; Palo Alto Celebracion; Alamo Colleges Foundation Holiday Event; Project Quest Awards Ceremony; THECB Higher Edge Conference; 129th SA Chamber Annual Gala, St. Philip's College Commencement.

10.B. First Responders Academy - *Chief Frank Poyner and Mr. Rolando Barrientez*

10.C. 2023 South Texas Business Partnership Legends Gala - *Dr. Yvonne Katz*
**Presenter:** Dr. Mike Flores

11. **CHANCELLOR'S REPORT -** *Dr. Mike Flores*

11.A. 2023 Media Report
**Presenter:** Kristi Wyatt

11.B. Winter Break Announcement

12. **AUDIT, BUDGET AND FINANCE COMMITTEE,** *Dr. Yvonne Katz, Chair*

12.A. Annual Financial Highlights for the Fiscal Year Ending August 31, 2023
**Presenter:** Patrick Vrba

12.B. Clifton Larsen Allen LLP Audit Results
**Presenter:** Daniel Persaud and Chad Lassen

12.C. Discussion and Possible Action on FY2022-2023 Annual Comprehensive Financial Report for the Alamo Colleges District
**Presenter:** Patrick Vrba

12.D. Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 1
**Presenter:** Shayne West

12.E. Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 2
**Presenter:** Shayne West

12.F. Discussion and Possible Action on 2023 Tax Roll

**Presenter:** Sean Mullen

12.G. Discussion and Possible Action for the Purchase of Cyber Security Range Training Equipment and Support for the Alamo Colleges District - St. Philip's College
**Presenter:** Dr. Adena Loston

12.H. Discussion and Possible Action to Ratify the Contract with Limitless Solutions, LLC for Leadership Training and Professional Services for the Alamo Colleges District
**Presenter:** Linda Boyer-Owens

12.I. Discussion and Possible Action on Adoption of Employee Holiday for Memorial Day Holiday
**Presenter:** Linda Boyer-Owens

13. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

13.A. Discussion and Possible Action on the Approval of St. Philip's College Associate of Applied Science Degree - Plumbing Trades
**Presenter:** Chris Beardsall

14. **BUILDING, GROUNDS & SITES SELECTION COMMITTEE,** *Gloria Ray, Chair*

14.A. Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for Alamo Colleges District - St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Funds Historically Black Colleges and Universities Grant (HEERF HBCU) with Turner Construction Company (CSP 18C-005) and Delegating Authority to Extend the Project Schedule
**Presenter:** Greg McClure

14.B. Discussion and Possible Action to Approve GMP Early Work with Turner Construction Company for Procurement of Long-lead Mechanical Equipment and Lighting Fixtures Associated with St. Philip's College Southwest Campus Contract Package 3
**Presenter:** Greg McClure

15. **POLICY AND LONG-RANGE PLANNING COMMITTEE,** *Dr. Lorraine Pulido, Chair*

15.A. Discussion and Possible Action on Approval of the Revised Policy C.2.8-Purchase and Acquisition and Maintenance of College District Owned Art
**Presenter:** Dr. Daphene Carson and Dr. Eric Castillo

15.B. Discussion and Possible Action on the Adoption of a Policy Required by Texas Education Code §51.3525 (New Policy H.3.1, Texas Legislative Prohibition on Diversity, Equity and Inclusion)
**Presenter:** Linda Boyer-Owens and Ross Laughead

15.C. Discussion and Possible Action on Approval of the revised Alamo College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement (Policy A.1.3 and SPC Mission Statement A.1.3.e.)
**Presenter:** Dr. Daphene Carson & Dr. Adena Loston

15.D. Discussion and Possible Action on Approval of the revised policy F.6.5 Student Success (Equity/Empowering Diverse Learner Communities)
**Presenter:** Dr. Daphene Carson and Dr. Adelina Silva

16. **PERSONNEL**

16.A. Discussion and Possible Action on Appointment of Full-Time Faculty

16.B. Discussion and Possible Action on Appointment of Administrators

17. **CONSENT AGENDA**

17.A. Discussion and Possible Action on Consent Agenda Items

17.A.1) Approval of Board Meeting Minutes

17.A.1)a. Discussion and Possible Action on Approval of Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on October 17, 2023.

17.A.1)b. Discussion and Possible Action on Minutes of the Regular Board Meeting on October 24, 2023.



17.A.2) Internal Audit Department Monthly Activity Report

17.A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

17.A.4) Department of Public Safety Monthly Clery Act Activity Report

17.A.5) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report

17.A.6) Discussion and Possible Action on Approval of Report of Policies Reviewed with No Substantive Changes

17.A.7) Discussion and Possible Action to Authorize a Short Extension of the Retirement Date of the Vice Chancellor for Student Success as Requested by the College District

17.A.8) Fiscal Services Reports

17.A.8)a. Discussion and Possible Action on Monthly Contracts Report

17.A.8)b. Discussion and Possible Action on Monthly Grants and Contracts Report

17.A.8)c. Discussion and Possible Action on Approval of Construction Reports

17.A.8)d. Maintenance Tax Note (MTN) 2022 Program Executive Summary

17.A.8)e. Capital Improvement Program (CIP) Executive Summary

17.A.8)f. Discussion and Possible Action on Approval of Financial Reports

17.A.8)g. Discussion and Possible Action on Approving a Change Order for Alamo Colleges District Data Center Resiliency Upgrade, located at San Antonio College
**Presenter:** Greg McClure

18. **EXECUTIVE SESSION**

18.A. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.

18.B. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

18.C. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorneys about pending and threatened litigations, including, without limitation, the employment claim of Tommie Banks.

18.D. Pursuant to §551.074, Texas Government Code, the Board may consult with its attorneys about pending EEOC charges.

18.E. Pursuant to §551.072, Texas Government Code, the Board may deliberate the purchase, exchange, lease or value of real property.

18.F. Pursuant to §551.073, Texas Government Code, the Board may deliberate regarding a negotiated contract for prospective gift or donation.

18.G. Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.

18.H. Any action on these matters will be taken in Open Session.

19. **RECONVENE OPEN MEETING**

19.A. Discussion and Possible Action on Items Discussed in Executive Session.

20. **SETTING OF NEXT MEETING DATE**

20.A. Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for January 23, 2024.

21. **ADJOURNMENT**

2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 5:00 PM ON THIS 15TH DAY OF DECEMBER 2023

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Multipurpose Conference Center/Board (Building D). Accessible parking spaces are located in front of Building C, located in the parking lost that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

“Pursuant to Section 30.06, Penal Code, a person may not enter this property with a concealed handgun, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law).”

Pursuant to Section 30.07, Penal Code, a person may not enter this property with a handgun that is carried openly, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law).”

_____
Dr. Mike Flores
Chancellor

# Employee Memorials

Regular Meeting of the Board of Trustees
December 19, 2023

ALAMO COLLEGES DISTRICT

**Linda Boyer-Owens, SPHR, SHRM-SCP**
Associate Vice Chancellor for Talent, Organization, and Strategic Innovation

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Employee Memorials

**Robert R. Coy**
Professor, San Antonio College
Employed: 09/01/1968 to 12/31/1999
Departed: October 1, 2023

**Colby Glass**
Instructor, Palo Alto College
Employed: 01/08/1990 to 12/08/2008
Departed: November 27, 2023

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE
OF DISTINCTION

# Martha Tijerina Featured at Smithsonian Museum

We recognize and celebrate, Martha Tijerina, Alamo Colleges Foundation board secretary, who is currently profiled at the Smithsonian's National Museum of American History as part of their exhibit "¡De última hora! Latinas Report Breaking News." The exhibit runs until May 2025.

Tijerina's groundbreaking show, "En San Antonio" on KWEX-TV gave voice to San Antonio's Mexican American civil rights activists, educators and leaders beginning in the early 1970s.

¡Felicidades Martha!



# GED Brunch Event Achieves $1 Million Milestone








Congratulations to Martha and the over 80 dedicated volunteers from the GED Brunch Leadership Committee for a successful 16th Annual GED Brunch.

The group raised a record amount this year - over $130,000 for GED community programs at the Alamo Colleges, **bringing their cumulative 16-year total to over $1 million raised since 2008!**

# Overview of St. Philip's College Black Box Theater Addition for Watson Fine Arts Center

ALAMO COLLEGES DISTRICT

**Mr. Barton Simpson**
Executive Director of the Alamo Colleges Foundation

**Dr. Adena Williams Loston**
President, St. Philip's College

Malcolm Baldrige National Quality Award
2018 Award Recipient

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# Watson Fine Arts Center - Today



# Outline of new Addition



# Securing Our Legacy

**Continuing our Celebration Journey**

## Sponsorships

- $1Million Legacy Platinum
  - Black Box Theater
  - Heritage Room/Competition Gym/ Electronic Training Center/Cyber Range

- $500,000 Legacy
- $100,000 Legacy Scholarships/Endowments
- $125,000 Title Sponsorship

**Goal $5 Million**



## Received as of today $2.3 Million










Kristina Leal Jewasko
Senior Corporate Giving Manager

Winell Herron
Group Vice President Public Affairs, Diversity and Environmental Affairs

# Watson Fine Arts Center – Future Entrance



# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

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LEADER COLLEGE OF DISTINCTION

# College Investment into Fine Arts and Community

**Black Box Theater Addition to Watson Fine Arts Center:**

- Addresses the initial plans for the building to add an additional wing to the West side of the Watson Fine Arts Center
- Simple, innovative performance space easily adaptable for a variety of productions
- Configurable stage and audience spaces
- Dark walls and state area allow for creative and simplified stage sets
- Enhances smart growth opportunities

# College Investment into Fine Arts and Community

**Support for Academic Programming:**

- 2 Drama courses are part of the Creative Arts (50) Core
- Enhanced lab/classroom space for theater instruction as part of the academic program
- Drama program provides a vital community engagement partnership
- Allowing separate venue for performances in the Black Box allows use of the Auditorium to host college and community events
- Auditorium will be available to meet community demand for rental, allowing for greater earning potential for the institution







# AlamoPROMISE Student of the Month: Isaiah Cisneros



- 2023 graduate of Southwest High School
- First semester student; Pre-major: Psychology
- VP of the Psychology Club and a part of Men of Vista Engaged (MOVE)

**Future plans:**

- Transfer to either UTSA or ASU
- Obtain PhD in Psychology

*"AlamoPROMISE had a massive impact on my family. As the first of my siblings to go to college right after high school, they were very proud. Because the costs were paid for, they didn't have to stress about overwhelming costs, but instead, they only had to worry about my  upcoming achievements!"*

ALAMO COLLEGES DISTRICT

## AlamoPROMISE STUDENT OF THE MONTH
## December 2023

Isaiah Cisneros

**Northwest Vista College**

Isaiah Cisneros is the December 2023 AlamoPROMISE Student of the Month. Isaiah is a 2023 graduate of Southwest High School and is currently in his first semester at NVC, pursuing his Associate of Science with a pre-major of Psychology.

Isaiah's future goals are closely tied to his current interests. He hopes to be able to obtain his PhD in Psychology and conduct research into the American Psychological Association Division 10 (Society for the psychology in Creativity, Aesthetics, and the Arts), as well as conduct other forms of research within Psychology. He is currently working on conducting research focused on the correlation between art and employee's moods. On campus, Isaiah is currently active in the Psychology Club (Currently Vice-President) and M.O.V.E (Men Of Vista Engage).

Isaiah states: "Prior to joining the NVC family, I was a high school student who slacked a lot and didn't strive for the greatness I wish to achieve now. Dr. Montanye (Psychology faculty) taught me that everyone has different backgrounds and to embrace them wholeheartedly. She has taught me how to be proud of the work I complete and the things I accomplish along the way. "

AlamoPROMISE had a massive impact on his family. As the first of his siblings to go to college right after high school, they were very proud. They also did not have to stress about overwhelming costs because they were paid for. Instead, they only had to recognize and celebrate all his upcoming achievements.

Please help me in congratulating **Student Name**
as the **September 2021**
AlamoPROMISE Student of the Month

Isaiah credits NVC and AlamoPromise for helping him get out of his shell and no longer fearing college. He says “It’s a big campus and an even bigger world, but with AlamoPROMISE, it assures me that someone is always there with a hand on my shoulder”. Isaiah chose to use this picture for the presentation, saying “I found it only right to send one of my graduation pictures because this is where it all started, this picture was taken downtown in the city I love so much!”

We look forward to capturing his next graduation photo as he moves towards actualizing all his dreams. Congratulations, Isaiah and we are so happy to have you as part of our Wildcat family.

Please help me in congratulating **Student Name**
as the **September 2021**
AlamoPROMISE Student of the Month

Dear Alamo Colleges Board of Trustees,

At the beginning of every journey comes a path. Although that path may not be seen at first, it is always there, eagerly waiting for someone to wander upon it. That, in my eyes, is what the AlamoPROMISE is. An opportunity for someone, such as myself, who didn't know that college was an option, nor that it was something I desired. I would like to thank the Board of Trustees for this opportunity to stand here as an AlamoPROMISE scholar, and for providing this green, beautiful path.

For the majority of my high school years, I was lost and confused. I didn't know what I wanted for my life and neither did the people around me. Teenage years, if you all recall, are one of the most worrisome times, but it's bright lights like this that give you options and a goal to strive for. The AlamoPROMISE has given me the desire to learn more in the Psychology field, aspire to pursue a doctorate, and even tell my story to those who need proof that things do get better. I have the opportunity to research things that could help humanity progress. Now, instead of fearing the future, I look to pursue higher education at Arizona State University and research more about the Psychology behind art. With all these big plans, I never truly had a map, but with AlamoPROMISE, I have one built into my education!

I would like to thank Northwest Vista for providing a safe, comfortable place for me to learn. Without the facilities on the campus, it would be much more difficult for me to pursue my path. With everyone's help, I am now well on my way to pursuing a much better, much happier life.

It has been such a long time since I have received such an impactful recognition like this and I would like to take the time to thank each and everyone here today for helping me celebrate. It is our task, as humans, to bring one another up and to celebrate our



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victories, so thank you for doing that with me today. To my family, thank you for always supporting me and having my back. All that work of telling me that I'm better than what I think I am has finally paid off. To my professor, Dr. Montanye, thank you so much for being here with me and for showing me the love that I now have for Psychology and proving that college isn't that scary if you make good friends. To my girlfriend, thank you for loving me and listening to all of my various rants about the things I've learned.

And finally, thank you once again to the Board of Trustees for allowing me to receive this award. It is an honor and privilege that I do not, and will never, take lightly. This recognition is the first, of many, that the AlamoPROMISE will help me achieve. It is the stepping stone to the rest of my life and achievements and is the beginning of a journey that I can't wait to start! The AlamoPROMISE has helped me TREMENDOUSLY to be here standing in front of all of you today. The AlamoPROMISE has truly changed my life and has given me more of a reason to keep studying and keep learning to be a leader in this new generation.

Sincerely,

Isaiah Cisneros



**ALAMO COLLEGES EMPLOYEE OF THE MONTH**
**November 2023**
**Rebecca Teniente**
**Certified Academic Advisor**
**Northeast Lakeview College**

Rebecca has been involved in higher education for more than 20 years, with the last 5 years being at Northeast Lakeview as a certified academic advisor. She works with students studying Health and Biosciences, NLC Alamo Online students, and the DSS student population.

Rebecca frequently volunteers for departmental and campus committee assignments. She serves on the NLC DSS Council, along with the Advising Spirit and Advising Fair committees. Rebecca and her colleague, Carnetta (Shay) Preyer are selected to present at the Texas Academic Advising Network Conference (TEXAAN) in February 2024.

Rebecca's favorite NLC value is Students First, a value she believes to be one of the most important strategic objectives. Rebecca is most passionate about maintaining connections with her family in Texas and across the country. She's an avid reader, enjoys watching documentaries, and hearing the waves crash on the beach. Rebecca has a Bachelor's degree from Sam Houston State University and two Master's degrees, one from Washington State University and one from Fresno State.

Please help me in congratulating Rebecca Teniente for being selected as the November 2023 Alamo Colleges Employee of the Month by the Alamo Colleges Executive Staff Senate.



# Alamo Colleges District Employee of the Month December 2023

Cynthia Escatel began her journey in 2009 at San Antonio College. For over nine years, she served as a Student Success Generalist within the Mortuary Science Program. Cynthia played a pivotal role in establishing the Mortuary Science Orientation and created the Mortuary Science Graduation Workshop, guiding students through the graduation application process and the requirements necessary to take National or State Board Exams.

Between 2019 and 2022, Cynthia transitioned to the position of Academic Unit Assistant for the Business and Entrepreneurship Department and as of January 2023, she now serves as an Academic Program Specialist, a position that encompasses two vital areas of the college: the Teaching and Learning Center and the Ascender Program.

Cynthia's journey thus far has been marked by dedication, growth, and a passion for fostering student success.

# Alamo Colleges District

# 2023 Marketing & Communications Awards and Recognitions

Kristi Wyatt

Associate Vice Chancellor of Communications & Engagement

ALAMO COLLEGES DISTRICT

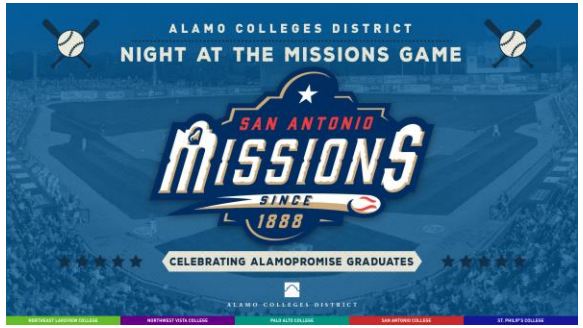
Malcolm Baldrige National Quality Award 2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Award Winning Team

Alamo PROMISE

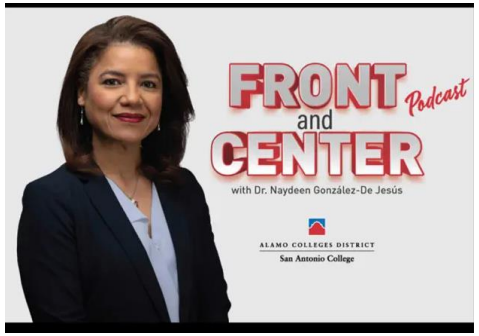














T-SHIRT DESIGN
WHITE PAWPRINT PICADA ON PURPLE



| International | National | Local | Local |
|---|---|---|---|
| AMCP Association of Marketing and Communication Professionals<br>MARCOM AWARDS<br>ALAMO COLLEGES DISTRICT<br>Northwest Vista College | EDMAWARDS Education Digital Marketing Awards<br>ALAMO COLLEGES DISTRICT<br>St. Philip's College | PRSA Del Oro Awards San Antonio Chapter<br>ALAMO COLLEGES DISTRICT | AMA American Marketing Association San Antonio<br>ALAMO COLLEGES DISTRICT |
| 3 Gold Awards<br>5 Honorable Mentions | 3 EDM Silver Awards<br>1 EDM Bronze Award<br>1 EDM Merit Award | 2 EL Bronce Awards<br>1 La Plata Award | 3rd Place AMA Award |

# Regional

NCMPR
National Council for Marketing & Public Relations




2023 MEDALLION AWARDS

ALAMO COLLEGES DISTRICT
San Antonio College

**2 Silver Medallions**

ALAMO COLLEGES DISTRICT
St. Philip's College

**2 Silver Medallions**
**2 Gold Medallions**
**2 Bronze Medallions**

ALAMO COLLEGES DISTRICT

**7 Gold Medallions**
**6 Silver Medallions**
**1 Bronze Medallion**

# 2023 Holiday Design Contest

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

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OF DISTINCTION



# 1st Place

## Sarah Sanchez, SPC

**$500 scholarship**



# 2nd Place

## Vanessa Alegria, SPC

**$100 scholarship**



# 3rd Place

## Hailey Muniz, SAC

**$75 scholarship**

# Thanks to all students who submitted their designs!

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# 2023 VETERAN EDUCATION EXCELLENCE RECOGNITION AWARD (VEERA)

By the Texas Veterans Commission




ALAMO COLLEGES DISTRICT
Northeast Lakeview College

ALAMO COLLEGES DISTRICT
Palo Alto College

ALAMO COLLEGES DISTRICT
San Antonio College

ALAMO COLLEGES DISTRICT
St. Philip's College

# Chair and Professor Emeritus: Teanna M. Staggs, Ph.D.



- 29 years of dedicated service at San Antonio College.
- Served as a Department Chair of Biology for 7 years and Department Chair of Natural Sciences for an additional 12 years.
- Led many innovations at the Department and College level, including establishing an online department portfolio and founding and co-chairing the San Antonio College Chairs Academy.
- Earned numerous awards of distinction including the McClesky Award for Scientific Speaking through the American Society of Microbiology.

**Discussion and Possible Action on Granting of Emeritus Status of Biology in the Natural Sciences Department at San Antonio College in the Alamo Colleges District**

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**

**"The Board of Trustees hereby approves, with the recognition and appreciation for 29 years of dedicated service to Alamo Colleges District – San Antonio College and with the recommendation of the faculty and administration of Alamo Colleges District- San Antonio College and the Chancellor of the College District, Dr. Teanna Staggs, Professor Emeritus of Biology in the Natural Sciences Department at Alamo Colleges District – San Antonio College."**

**PURPOSE**

To approve Emeritus status to a retired professor at Alamo Colleges District- San Antonio College.

**BACKGROUND**

The Board may approve emeritus status for retiring full-time faculty members or administrators as recommended by the Chancellor according to administrative guidelines. With respect to the designation of Professor Emeritus, the qualifications and appointment shall be at the sole discretion of the Board (Policy D.10.4).

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | None |
| **Strategic Objective:** | All |
| **Human Resources:** | Recognition of Faculty and Administrators |

**ATTACHMENTS:** Resolution

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.11.15 09:32:34 -06'00'

Linda Boyer-Owens Date
Associate Vice Chancellor for Talent, Organization and Strategic Innovation

11/30/23

Dr. Naydeen González-De Jesús Date
President
San Antonio College

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

## RESOLUTION

**WHEREAS,** Teanna M. Staggs, Ph.D. began teaching Biology at San Antonio College in 1994; and

**WHEREAS,** she earned the Bachelor of Arts in Biology from Hendrix College in 1987 and the Doctor of Philosophy in Microbiology and Immunology from Louisiana State University Medical Center in 1992; and

**WHEREAS,** she has contributed to the college and department by serving as a Department Chair of Biology for 7 years and Department Chair of Natural Sciences for an additional 12 years, as a faculty mentor, as a student advisor, as club sponsor for the Phi Theta Kappa Organization, as a Texas Award for Performance Excellence Examiner, and as a faculty grant principal investigator; and

**WHEREAS,** she served and chaired numerous District, College, and Departmental committees, including service as a member of the Alamo Community College District Foundation Scholarship Committee, the Student Success Steering Committee, the Strategic Quality Enhancement Team, the Shared Success Initiative Taskforce, the San Antonio Released Time Committee, the San Antonio College Performance Enhancement Team, the Faculty Compensation Committee, Co-Chair of the San Antonio College Chair's Academy, the San Antonio College Council, the San Antonio College Faculty Senate, the Senate Tenure Appeals Committee, the Alamo Colleges Super Senate, the San Antonio College Assessment Committee, and Chair of the Alamo Colleges District Chairs Council; and

**WHEREAS,** she led many innovations at the Department and College level, including establishing an online department portfolio and founding and co-chairing the San Antonio College Chairs Academy; and

**WHEREAS,** she earned numerous awards of distinction including the McClesky Award for Scientific Speaking through the American Society of Microbiology, the Horizon Award for outstanding advisors from Texas Phi Theta Kappa in 1998 and 1999, the San Antonio College nomination for Minnie Stevens Piper Professor in 2010, and the Trusted Leader Award from Alamo Colleges in 2011; and

**WHEREAS,** she has taken part in professional associations such as the Texas Community Colleges Teachers' Association (TCCTA), the American Society for Microbiology, and served as an Examiner for Quality Texas; and

**WHEREAS,** she has engaged in community outreach by serving as a leader for both the Boy Scouts of America and the Girl Scouts of America; and

**WHEREAS,** Teanna Staggs has always maintained the highest academic standards in her teaching, and

**WHEREAS,** she has been an inspiration to her colleagues by her ongoing dedication to community college education, the Alamo Colleges, San Antonio College, and the Department of Natural Sciences, and

**WHEREAS,** Teanna Staggs has requested retirement effective June 14, 2023.

**NOW, THEREFORE BE IT RESOLVED** that the Board of Trustees of the Alamo Community College District, with recognition and appreciation for her 29 years of dedicated service at San Antonio College and with the recommendation of the Faculty and Administration of San Antonio College and the Chancellor of the District, name Teanna M. Staggs, Ph.D. as Chair and Professor Emeritus of Biology in the Natural Sciences Department, San Antonio College.

## RESOLUTION

**WHEREAS,** Teanna M. Staggs, Ph.D. began teaching Biology at San Antonio College in 1994; and

**WHEREAS,** she earned the Bachelor of Arts in Biology from Hendrix College in 1987 and the Doctor of Philosophy in Microbiology and Immunology from Louisiana State University Medical Center in 1992; and

**WHEREAS,** she has contributed to the college and department by serving as a Department Chair of Biology for 7 years and Department Chair of Natural Sciences for an additional 12 years, as a faculty mentor, as a student advisor, as club sponsor for the Phi Theta Kappa Organization, as a Texas Award for Performance Excellence Examiner, and as a faculty grant principal investigator; and

**WHEREAS,** she served and chaired numerous District, College, and Departmental committees, including service as a member of the Alamo Community College District Foundation Scholarship Committee, the Student Success Steering Committee, the Strategic Quality Enhancement Team, the Shared Success Initiative Taskforce, the San Antonio Released Time Committee, the San Antonio College Performance Enhancement Team, the Faculty Compensation Committee, Co-Chair of the San Antonio College Chair's Academy, the San Antonio College Council, the San Antonio College Faculty Senate, the Senate Tenure Appeals Committee, the Alamo Colleges Super Senate, the San Antonio College Assessment Committee, and Chair of the Alamo Colleges District Chairs Council; and

**WHEREAS,** she led many innovations at the Department and College level, including establishing an online department portfolio and founding and co-chairing the San Antonio College Chairs Academy; and

**WHEREAS,** she earned numerous awards of distinction including the McClesky Award for Scientific Speaking through the American Society of Microbiology, the Horizon Award for outstanding advisors from Texas Phi Theta Kappa in 1998 and 1999, the San Antonio College nomination for Minnie Stevens Piper Professor in 2010, and the Trusted Leader Award from Alamo Colleges in 2011; and

**WHEREAS,** she has taken part in professional associations such as the Texas Community Colleges Teachers' Association (TCCTA), the American Society for Microbiology, and served as an Examiner for Quality Texas; and

**WHEREAS,** she has engaged in community outreach by serving as a leader for both the Boy Scouts of America and the Girl Scouts of America; and

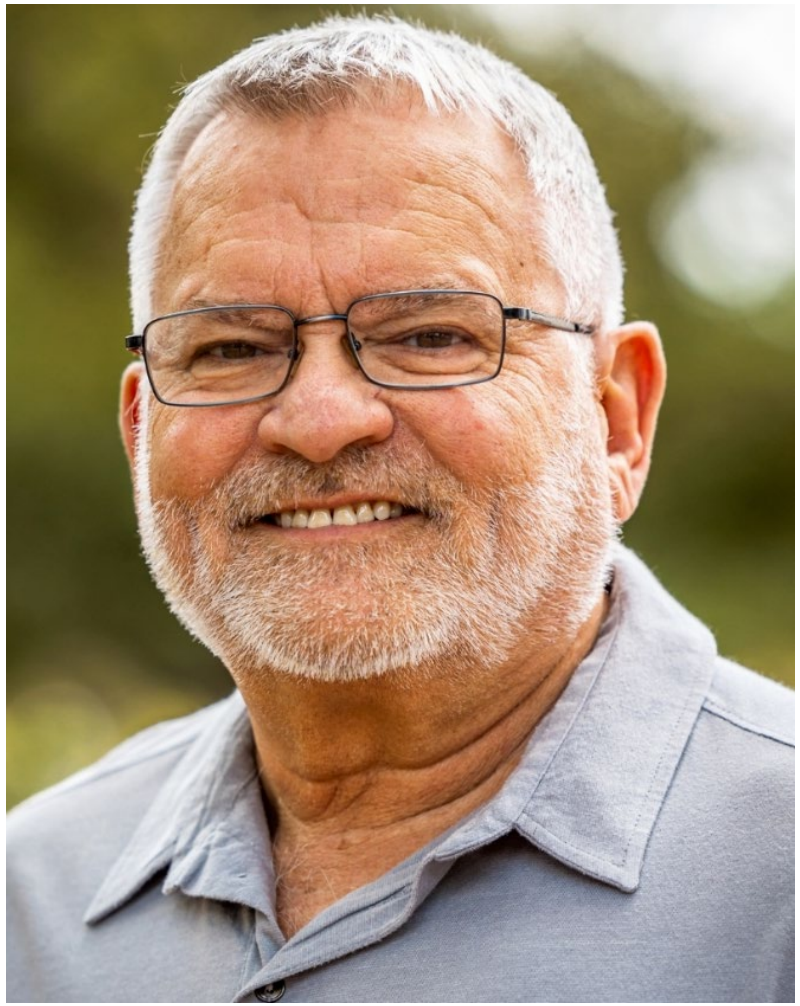
**WHEREAS,** Teanna Staggs has always maintained the highest academic standards in her teaching, and

**WHEREAS,** she has been an inspiration to her colleagues by her ongoing dedication to community college education, the Alamo Colleges, San Antonio College, and the Department of Natural Sciences, and

**WHEREAS,** Teanna Staggs has requested retirement effective June 14, 2023.

**NOW, THEREFORE BE IT RESOLVED** that the Board of Trustees of the Alamo Community College District, with recognition and appreciation for her 29 years of dedicated service at San Antonio College and with the recommendation of the Faculty and Administration of San Antonio College and the Chancellor of the District, name Teanna M. Staggs, Ph.D. as Chair and Professor Emeritus of Biology in the Natural Sciences Department, San Antonio College.

# Professor Emeritus: Edwin R. Bergen, Ph.D.



- Founding Program Coordinator of the Human Services Program at San Antonio College.
- Served as chair of the Department of Human Services, Criminal Justice and Public Administration from 2008-2009.
- Served as the Texas delegate to the International Certification and Reciprocity Consortium and Chair of the Texas Certification Board for Addiction Professionals.
- In 2010 he was awarded the Terry Hale Addiction Professional of the Year award by the Texas Association of Addiction Professionals.

**Discussion and Possible Action on Granting of Emeritus Status of the Human Services Department at San Antonio College in the Alamo Colleges District**

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**

**"The Board of Trustees hereby approves, with the recognition and appreciation for 22 years of dedicated service to Alamo Colleges District – San Antonio College and with the recommendation of the faculty and administration of Alamo Colleges District- San Antonio College and the Chancellor of the College District, Dr. Edwin Bergen, Professor Emeritus of the Human Services Department at Alamo Colleges District – San Antonio College."**

**PURPOSE**

To approve Emeritus status to a retired professor at Alamo Colleges District- San Antonio College.

**BACKGROUND**

The Board may approve emeritus status for retiring full-time faculty members or administrators as recommended by the Chancellor according to administrative guidelines. With respect to the designation of Professor Emeritus, the qualifications and appointment shall be at the sole discretion of the Board (Policy D.10.4).

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | None |
| **Strategic Objective:** | All |
| **Human Resources:** | Recognition of Faculty and Administrators |

**ATTACHMENTS:** Resolution

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.11.15 09:31:34 -06'00'

Linda Boyer-Owens Date
Associate Vice Chancellor for Talent, Organization and Strategic Innovation

11/30/23

Dr. Naydeen González-De Jesús Date
President
San Antonio College

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

## RESOLUTION

**WHEREAS,** Professor Edwin R. Bergen began teaching with Human Services at Alamo Community Colleges District - San Antonio College in1995 and has been an exemplary Program Coordinator and Professor;

**WHEREAS,** he earned a PhD in Counselor Education and Supervision from St. Mary's University in San Antonio in 1997;

**WHEREAS,** he maintained multiple mental health credentials, including Licensed Professional Counselor, Licensed Chemical Dependency Counselor, National Certified Counselor, and Internationally Certified Advanced Alcohol and Drug Counselor;

**WHEREAS,** he served as the Texas delegate to the International Certification and Reciprocity Consortium and a member of the Texas Certification Board for Addiction Professionals and Chair of the same;

**WHEREAS,** he served as chair of the Department of Human Services, Criminal Justice and Public Administration from 2008-2009 at the Alamo Colleges District - San Antonio College;

**WHEREAS,** in 2004 he co-authored *The Licensed Chemical Dependency Counselor Written Exam: A Preparation Curriculum;*

**WHEREAS,** he served as member of the Gulf Coast Addiction Technology Center from 2002-2017;

**WHEREAS,** he served as case presentation method evaluator for the Licensed Chemical Dependency Counselor exam from 1996-2011.

**WHEREAS,** in 2010 he was awarded the Terry Hale: Addiction Professional of the Year award by the Texas Association of Addiction Professionals;

**WHEREAS,** since his retirement he has continued to teach Practicum for the Human Services Program;

**NOW, THEREFORE BE IT RESOLVED** that the Board of Trustees of the Alamo Colleges District, with recognition and appreciation of 22 years of dedicated service at Alamo Community Colleges District - San Antonio College, as program coordinator and tenured professor, and with the recommendation of the Faculty and Administration of Alamo Community Colleges District - San Antonio College and the Chancellor of the District, recognize Edwin R. Bergen as Professor Emeritus of Alamo Community Colleges District - San Antonio College.

## RESOLUTION

**WHEREAS,** Professor Edwin R. Bergen began teaching with Human Services at Alamo Community Colleges District - San Antonio College in1995 and has been an exemplary Program Coordinator and Professor;

**WHEREAS,** he earned a PhD in Counselor Education and Supervision from St. Mary's University in San Antonio in 1997;

**WHEREAS,** he maintained multiple mental health credentials, including Licensed Professional Counselor, Licensed Chemical Dependency Counselor, National Certified Counselor, and Internationally Certified Advanced Alcohol and Drug Counselor;

**WHEREAS,** he served as the Texas delegate to the International Certification and Reciprocity Consortium and a member of the Texas Certification Board for Addiction Professionals and Chair of the same;

**WHEREAS,** he served as chair of the Department of Human Services, Criminal Justice and Public Administration from 2008-2009 at the Alamo Colleges District - San Antonio College;

**WHEREAS,** in 2004 he co-authored *The Licensed Chemical Dependency Counselor Written Exam: A Preparation Curriculum;*

**WHEREAS,** he served as member of the Gulf Coast Addiction Technology Center from 2002-2017;

**WHEREAS,** he served as case presentation method evaluator for the Licensed Chemical Dependency Counselor exam from 1996-2011.

**WHEREAS,** in 2010 he was awarded the Terry Hale: Addiction Professional of the Year award by the Texas Association of Addiction Professionals;

**WHEREAS,** since his retirement he has continued to teach Practicum for the Human Services Program;

**NOW, THEREFORE BE IT RESOLVED** that the Board of Trustees of the Alamo Colleges District, with recognition and appreciation of 22 years of dedicated service at Alamo Community Colleges District - San Antonio College, as program coordinator and tenured professor, and with the recommendation of the Faculty and Administration of Alamo Community Colleges District - San Antonio College and the Chancellor of the District, recognize Edwin R. Bergen as Professor Emeritus of Alamo Community Colleges District - San Antonio College.

# Alamo Colleges – St. Philip's College – Mary Cottier

- Compassionate educator and leader with over 32 years of service to St. Philip's College
- Awarded tenure in 1995
- Chair of the Mathematics, Computer Science and Business Administration Department from 2003 – 2007
- Dean of Arts and Sciences from 2009 – 2014
- Recipient of the St. Philip's College Teaching Excellence Award in 2006 and 2018
- Recipient of the National Institute for Staff and Organizational Development (NISOD) Excellence Award for recognition of support to students in 1997 and 2007
- St. Philip's College Piper Professor Nominee in 2020
- Co-PI for NSF HBCU Grant, PI for SENCER Grant, collaborated with UIW on a Title V HSI-STEM grant providing approximately $1,000,000 over five years for the SPC Natural Sciences and Mathematics Departments
- Instrumental in the development of Memorial Early College High School, St. Philip's College Early College High School and Seguin Early College High School
- Described as honest, ethical, and dedicated to the mission of Student Success



# Thank you

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Granting of Emeritus Status of the Mathematics Department at St. Philip's College in the Alamo Colleges District**

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on December 19, 2023

**MINUTE ORDER**

**"The Board of Trustees hereby approves, with the recognition and appreciation for 32 years of dedicated service to Alamo Colleges District – St. Philip's College and with the recommendation of the faculty and administration of Alamo Colleges District- St. Philip's College and the Chancellor of the College District, Mary B. Cottier, Professor Emeritus of the Mathematics Department at Alamo Colleges District – St. Philip's College."**

**PURPOSE**

To approve Emeritus status to a retired professor at Alamo Colleges District – St. Philip's College.

**BACKGROUND**

The Board may approve emeritus status for retiring full-time faculty members or administrators as recommended by the Chancellor according to administrative guidelines. With respect to the designation of Professor Emeritus, the qualifications and appointment shall be at the sole discretion of the Board (Policy D.10.4).

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | None |
| **Strategic Objective:** | All |
| **Human Resources:** | Recognition of Faculty and Administrators |

**ATTACHMENTS:** Resolution

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.11.15 09:34:06 -06'00'

Linda Boyer-Owens Date
Associate Vice Chancellor for Talent, Organization and Strategic Innovation

Adena Williams Loston 11/15/2023

Dr. Adena Williams Loston Date
President
St. Philip's College

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

# Resolution

**WHEREAS,** Mary B. Cottier was hired to teach Mathematics at Alamo Colleges – St. Philip's College in August 1989 and is a compassionate educator and leader that has worked tirelessly in support of students, faculty, and staff;

**WHEREAS,** she earned a Bachelor of Science in Mathematics and Computer Science from Texas A&M at Commerce (formally East Texas State University) in 1976;

**WHEREAS,** she earned a Master of Science in Computer Science and Mathematics from Texas A&M at Commerce in 1978;

**WHEREAS,** she was awarded tenure in 1995;

**WHEREAS**, she was the Department Chair of the Mathematics, Computer Science and Business Administration from 2003 – 2007;

**WHEREAS**, she was the Dean of Arts and Sciences from 2009 – 2014;

**WHEREAS**, she was a recipient of the SPC Faculty Teaching Excellence Award in 2006 and 2018;

**WHEREAS**, she was a two-time recipient of the National Institute for Staff and Organizational Development (NISOD) Excellence Award for recognition of her extraordinary support of students in 1997 and 2007;

**WHEREAS**, she was St. Phillip's College Piper Professor Nominee in 2020;

**WHEREAS**, she received the District Council of Chairs, "Chair Award" in 2010 for outstanding support of Department Chairs

**WHEREAS**, she was a Co-Principal Investigator for a National Science Foundation HBCU-Undergraduate Program Planning Grant that researched how to improve success and retention rates in College Algebra, Chemistry, and Biology from 2004 – 2006;

**WHEREAS**, she was the Principal Investigator for a Science Education for New Civic Engagements and Responsibilities (SENCER) grant in 2010 – 2011;

**WHEREAS**, she collaborated with the University of Incarnate Word on a Title V HSI-STEM grant that provided approximately $1,000,000 over five years for the purchase of equipment for St. Philip's College Natural Sciences and Mathematics Department;

**WHEREAS**, in 2004 - 2005 she established the Developmental Mathematics Learning Lab at SPC that eventually become MathWorld which has over 20,000 student visits yearly and has become an integral part of the success of math students at SPC;

**WHEREAS**, she was instrumental in the development of Memorial Early College High School with Comal ISD, St. Philip's College Early College High School with San Antonio ISD and the Seguin Early College High School;

**WHEREAS**, during her 32 years at SPC, she presented at the California Community College Association for Occupational Education Conference, the National Council for Workforce Education Conference and was co-presenter at the Diagnostic and Prescriptive Conference, the National Association of Developmental Educators, the Annual Conference on the First-Year Experience, Jobs for Future, and Breaking through Conferences;

**WHEREAS**, she was liaison and taught at the Northeast Learning Center, was the math curriculum coordinator for the Northeast Campus which eventually became the Northeast Lakeview Campus and was one of eight instructors district-wide that participated in the district's Project 2061 initiative to develop math courses taught using discovery/exploratory processes;

**WHEREAS**, she wrote the narrative for Core Standard 2.8 and Comprehensive Standards 3.4.11, 3.7.1 and 3.8.3 for SPC's 10-year SACSCOC Focused Report as well as the institutional planning for the SACSCOC on-campus site visit. She wrote the narrative for Core or Comprehensive Standard 6.1, and reviewed and updated all departmental faculty rosters for the college's 5th year report in 2020;

**WHEREAS**, she was instrumental in developing new initiatives to accelerate student completion in College Algebra, Math 1314 such as creating the Veterans Immersion Program (VIP) Math program that was designed to teach all levels of developmental math and Math 1314 in one semester, the program consistently had a higher than normal completion success rate;

**WHEREAS**, she developed the curriculum, created a 200+ page workbook, created all homework assignments, tests and final exam for the Co-requisite Math 1314 course;

**WHEREAS**, she served on numerous departmental, college, district, and discipline committees such as the Developmental Education Advisory Committee, Graduation Committee, Faculty Senate, state-wide TASP Review Committee, District Achieving the Dream Developmental Math Taskforce, Faculty Qualification Committee, SPC Task Force, AlamoAdvise, Faculty Mentoring, Student-Focused Principle Centered Leadership Committee, and the THECB Field of Study Advisory Board for Mathematics;

**WHEREAS**, she served the community as a founding member of the Eastside Community Garden, the SPC Community Garden, Boy Scout University and De Zavala Elementary School;

**WHEREAS**, Mary B. Cottier is a person who leads by example. She has been described as honest, ethical, and dedicated to the mission of Student Success. She is highly respected by her fellow faculty and many others in the College community. Her strong morals, integrity and empathy show in everything she does and says;

**WHEREAS**, she retired on January 31, 2021 after 32 years of serving the students, faculty, and staff of St. Philip's College;

**NOW, THERE BE IT RESOLVED** that The Board of Trustees hereby approves Professor Emeritus, with the recognition and appreciation for 32 years of dedicated service to Alamo Colleges District – St. Philip's College and with the recommendation of the faculty and administration of Alamo Colleges District – St. Philip's College and the Chancellor of the College District, Professor Emeritus Mary B. Cottier - St. Philip's College."

# Resolution

**WHEREAS,** Mary B. Cottier was hired to teach Mathematics at Alamo Colleges – St. Philip's College in August 1989 and is a compassionate educator and leader that has worked tirelessly in support of students, faculty, and staff;

**WHEREAS,** she earned a Bachelor of Science in Mathematics and Computer Science from Texas A&M at Commerce (formally East Texas State University) in 1976;

**WHEREAS,** she earned a Master of Science in Computer Science and Mathematics from Texas A&M at Commerce in 1978;

**WHEREAS,** she was awarded tenure in 1995;

**WHEREAS**, she was the Department Chair of the Mathematics, Computer Science and Business Administration from 2003 – 2007;

**WHEREAS**, she was the Dean of Arts and Sciences from 2009 – 2014;

**WHEREAS**, she was a recipient of the SPC Faculty Teaching Excellence Award in 2006 and 2018;

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**WHEREAS**, she was St. Phillip's College Piper Professor Nominee in 2020;

**WHEREAS**, she received the District Council of Chairs, "Chair Award" in 2010 for outstanding support of Department Chairs

**WHEREAS**, she was a Co-Principal Investigator for a National Science Foundation HBCU-Undergraduate Program Planning Grant that researched how to improve success and retention rates in College Algebra, Chemistry, and Biology from 2004 – 2006;

**WHEREAS**, she was the Principal Investigator for a Science Education for New Civic Engagements and Responsibilities (SENCER) grant in 2010 – 2011;

**WHEREAS**, she collaborated with the University of Incarnate Word on a Title V HSI-STEM grant that provided approximately $1,000,000 over five years for the purchase of equipment for St. Philip's College Natural Sciences and Mathematics Department;

**WHEREAS**, in 2004 - 2005 she established the Developmental Mathematics Learning Lab at SPC that eventually become MathWorld which has over 20,000 student visits yearly and has become an integral part of the success of math students at SPC;

**WHEREAS**, she was instrumental in the development of Memorial Early College High School with Comal ISD, St. Philip's College Early College High School with San Antonio ISD and the Seguin Early College High School;

**WHEREAS**, during her 32 years at SPC, she presented at the California Community College Association for Occupational Education Conference, the National Council for Workforce Education Conference and was co-presenter at the Diagnostic and Prescriptive Conference, National Association of Developmental Educators, the Annual Conference on the First-Year Experience, Jobs for Future, and Breaking through Conferences;

**WHEREAS**, she was liaison and taught at the Northeast Learning Center, was the math curriculum coordinator for the Northeast Campus which eventually became the Northeast Lakeview Campus and was one of eight instructors district-wide that participated in the district's Project 2061 initiative to develop math courses taught using discovery/exploratory processes;

**WHEREAS**, she wrote the narrative for Core Standard 2.8 and Comprehensive Standards 3.4.11, 3.7.1 and 3.8.3 for SPC's 10-year SACSCOC Focused Report as well as the institutional planning for the SACSCOC on-campus site visit. She wrote the narrative for Core or Comprehensive Standard 6.1, and reviewed and updated all departmental faculty rosters for the college's 5th year report in 2020;

**WHEREAS**, she was instrumental in developing new initiatives to accelerate student completion in College Algebra, Math 1314 such as creating the Veterans Immersion Program (VIP) Math program that was designed to teach all levels of developmental math and Math 1314 in one semester, the program consistently had a higher than normal completion success rate;

**WHEREAS**, she developed the curriculum, created a 200+ page workbook, created all homework assignments, tests and final exam for the Co-requisite Math 1314 course;

**WHEREAS**, she served on numerous departmental, college, district, and discipline committees such as the Developmental Education Advisory Committee, Graduation Committee, Faculty Senate, state-wide TASP Review Committee, District Achieving the Dream Developmental Math Taskforce, Faculty Qualification Committee, SPC Task Force, AlamoAdvise, Faculty Mentoring, Student-Focused Principle Centered Leadership Committee, and the THECB Field of Study Advisory Board for Mathematics;

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**WHEREAS**, she retired on January 31, 2021 after 32 years of serving the students, faculty, and staff of St. Philip's College;

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**TO BE READ BY BOA R D CHAIR BEFORE CTBH ITEM**

# Citizens To Be Heard Standard Statement

All individuals wishing to address the Board should have signed up to do so.

Comments relating to general matters shall be presented during the Citizens To Be Heard portion of the meeting. Comments relating to a specific item or items on the Board's agenda may be presented (a) during the Citizens To Be Heard portion of the meeting or (b) during consideration of the specific agenda item or items.

- No presentations shall exceed three (3) minutes.
- If ten (10) or more person sign up to comment on a specific item, each speaker may be limited to two (2) minutes by majority vote of the Board.
- Individuals needing a translator will have a six-minute time period.
- No individual is allowed to transfer his or her time to another individual.
- When the timer beeps, please finish your sentence so that we can allow others to have their voice heard.
- Please introduce yourself by name and state whether you represent yourself, an organization or an employer.

Please know that your right to speak may be withdrawn by the Board Chairman if you are discourteous, disrespectful, or are otherwise likely to impede, interfere with or otherwise obstruct this meeting.



State law limits Trustee response to public comments.


SAN ANTONIO COLLEGE
FIRST RESPONDERS ACADEMY
ALAMO COLLEGES DISTRICT
San Antonio College

# DR. YVONNE KATZ

## SOUTH TEXAS BUSINESS PARTNERSHIP

## 2023 Legends Gala



# Media Update

January 1 – October 31, 2023

Kristi Wyatt

Associate Vice Chancellor of
Communications & Engagement

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

C.4.1 (Policy) Communications on Behalf of the College District and Colleges

F.6.5 Student Success: Equity

G.1.3 Advertising and Fundraising

# Charges to the Chancellor

Strategic Enrollment Management to facilitate Smart Growth

Strategic Communication and Marketing

Achieve Higher Persistence, Graduation and Completion

Workforce Needs of the City/County and Service Area

# Earned & Owned Media



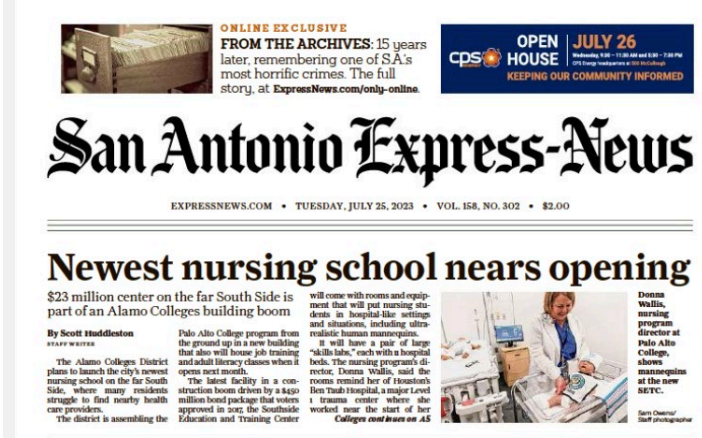
# Earned Media Highlights

Recent high performing coverage includes prominent front-page stories in the San Antonio Express-News and the San Antonio Business Journal















ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Earned Media Coverage

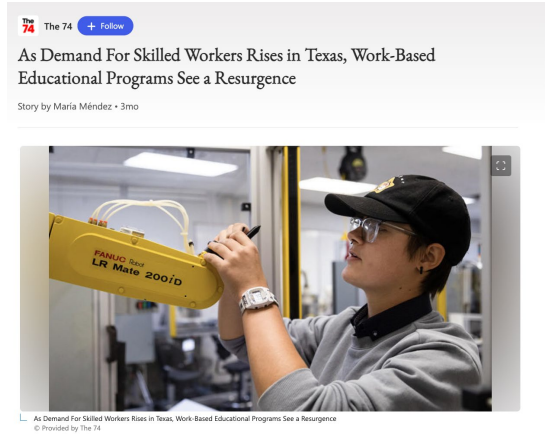
The Alamo Colleges earned strong coverage across a broad spectrum of local media outlets including the key areas of focus of CIP, AlamoPROMISE, Ready to Work and Spanish Language coverage

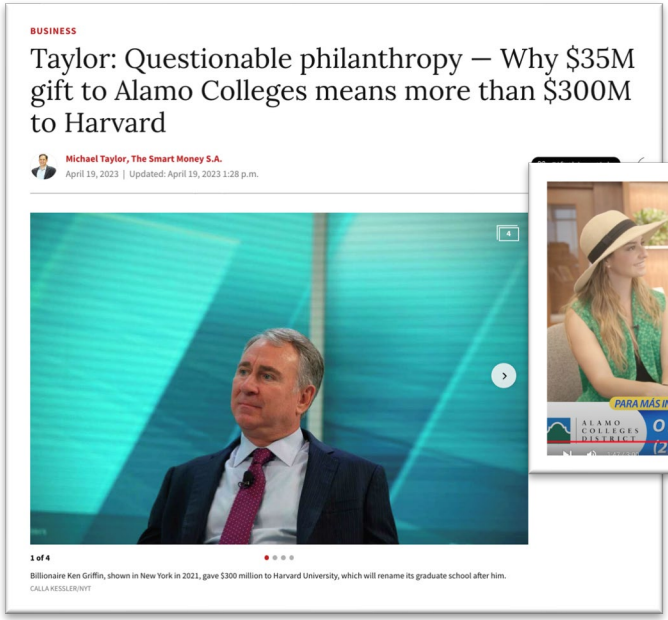
**$2.3 Million**

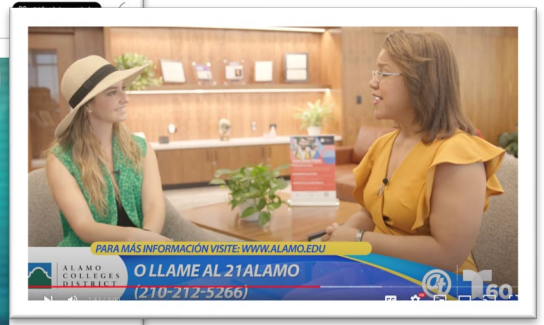
**Publicity Value**

**5,024**

**Earned Media Total Mentions**

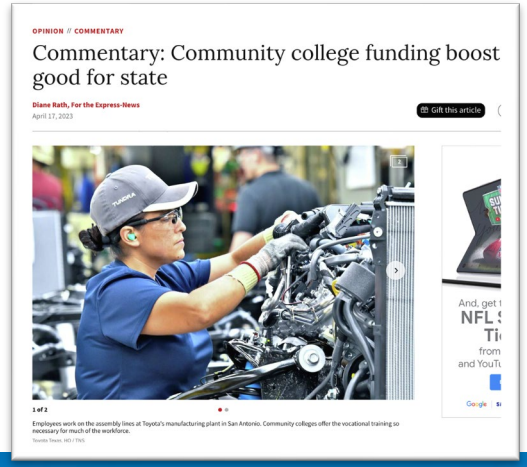


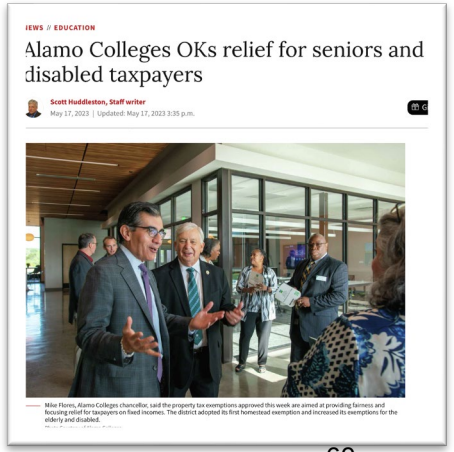











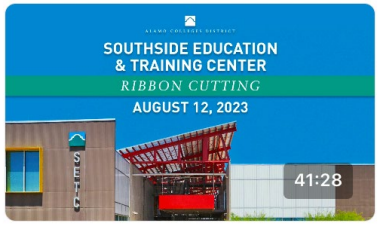

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

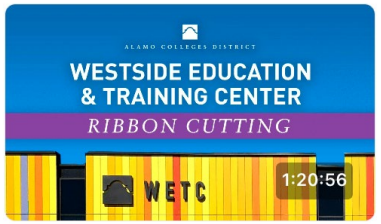
# Social Media Activity

| | |
|---|---|
| **Social media impressions** | **31,758,483**<br>Up 144.1% |
| **Total Audience** | **45,575**<br>Up 0.8% |
| **Total Growth** | **6,151**<br>Up 38.3% |



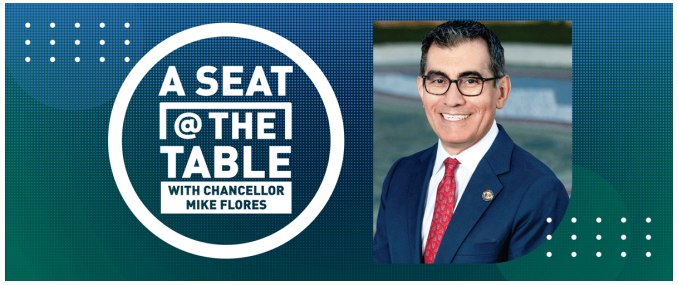

Join us for the SETC CIP Grand Opening ribbon cutting ceremony!

380 views · 5 weeks ago

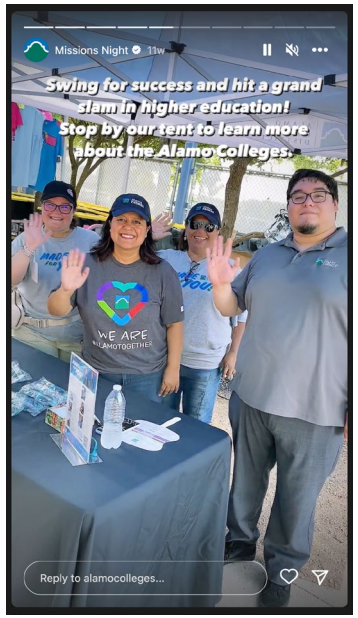



Join us for the WETC ribbon cutting ceremony!

559 views · 24 weeks ago

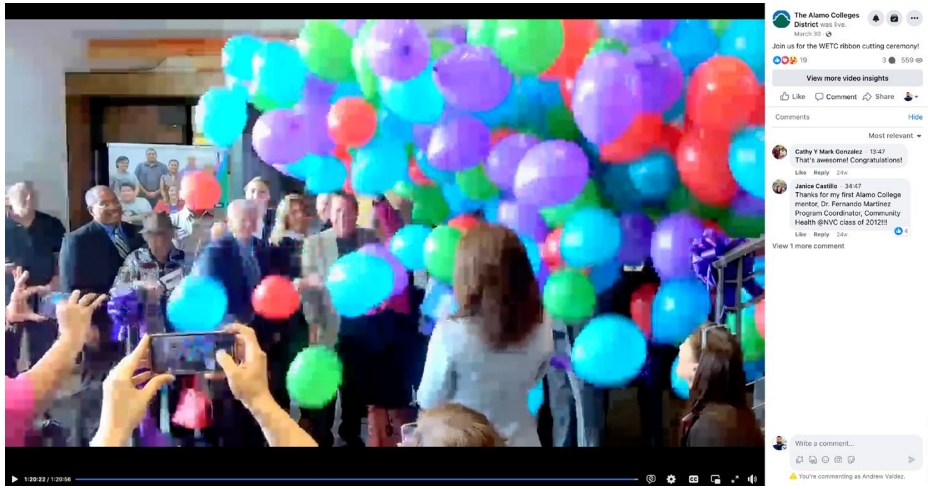
















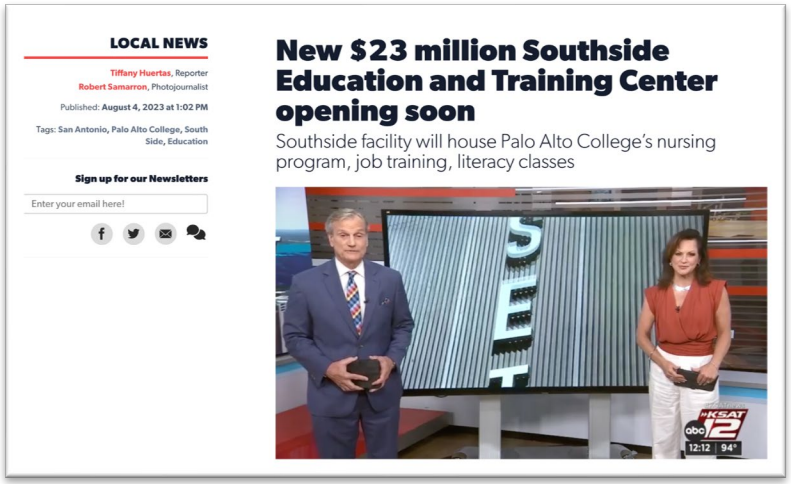

# Capital Improvement Projects Communications Support

2023

GROUNDBREAKING
FUTURES

**Paid, Owned and Earned Coverage to support our Capital Improvement Projects**

- SA Report and SA Express News ad series
- SA Express-News and San Antonio Business Journal Coverage
- Livestreamed on social media
- Creation of support videos


LOCAL NEWS

Tiffany Huertas, Reporter
Robert Samarron, Photojournalist

Published: August 4, 2023 at 1:02 PM

Tags: San Antonio, Palo Alto College, South Side, Education

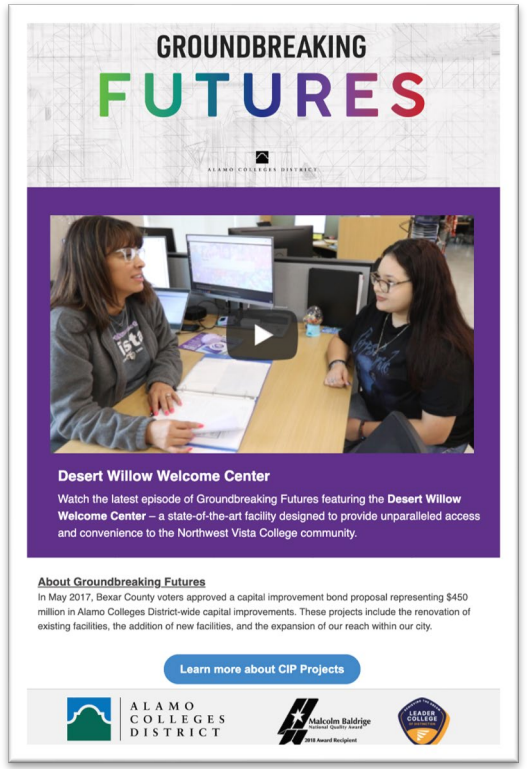
Sign up for our Newsletters

Enter your email here!

**New $23 million Southside Education and Training Center opening soon**

Southside facility will house Palo Alto College's nursing program, job training, literacy classes





GROUNDBREAKING
FUTURES



**Desert Willow Welcome Center**

Watch the latest episode of Groundbreaking Futures featuring the **Desert Willow Welcome Center** – a state-of-the-art facility designed to provide unparalleled access and convenience to the Northwest Vista College community.

About Groundbreaking Futures

In May 2017, Bexar County voters approved a capital improvement bond proposal representing $450 million in Alamo Colleges District-wide capital improvements. These projects include the renovation of existing facilities, the addition of new facilities, and the expansion of our reach within our city.

Learn more about CIP Projects

ALAMO COLLEGES DISTRICT


ALAMO COLLEGES DISTRICT

GROUNDBREAKING
FUTURES
AT THE ALAMO COLLEGES DISTRICT

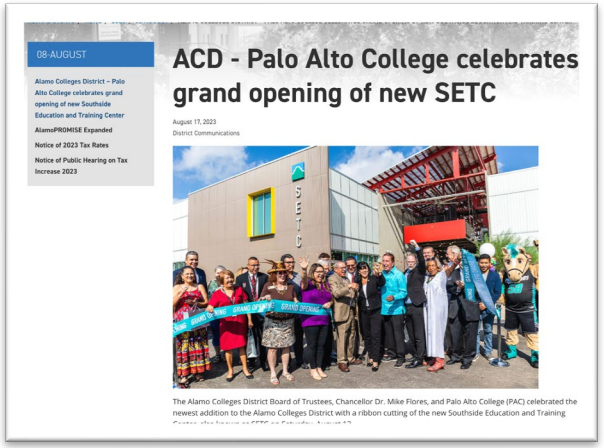


San Antonio College Set To Open New First Responders Academy in Bexar County




LEARN MORE





08-AUGUST

Alamo Colleges District – Palo Alto College celebrates grand opening of new Southside Education and Training Center

AlamoPROMISE Expanded

Notice of 2023 Tax Rates

Notice of Public Hearing on Tax Increase 2023

ACD - Palo Alto College celebrates grand opening of new SETC

August 17, 2023
District Communications




The Alamo Colleges District Board of Trustees, Chancellor Dr. Mike Flores, and Palo Alto College (PAC) celebrated the newest addition to the Alamo Colleges District with a ribbon cutting of the new Southside Education and Training



ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Paid Media Overview

Spring 2022

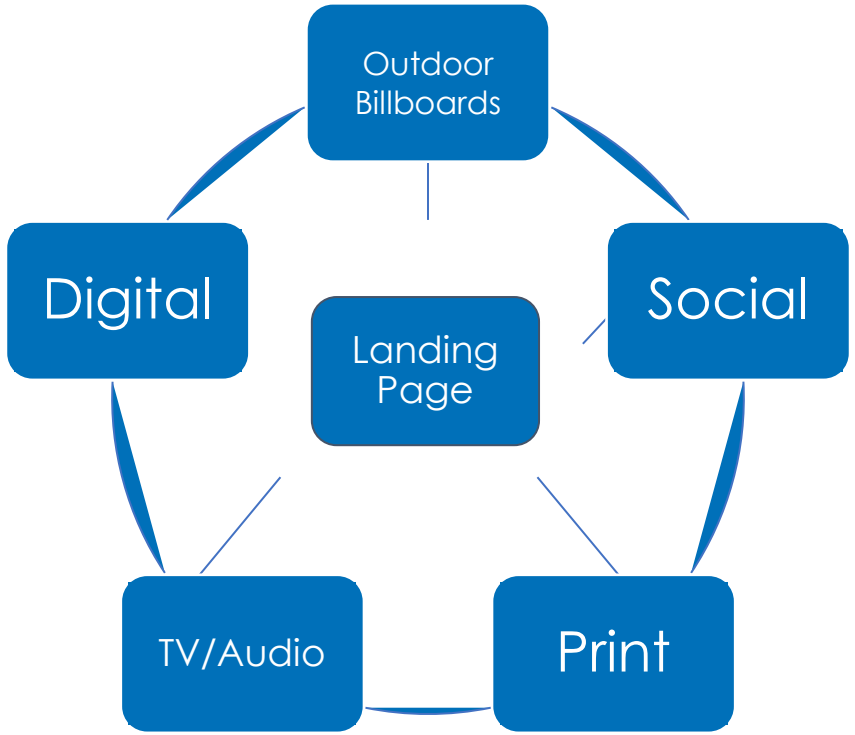
Summer/Fall 2023



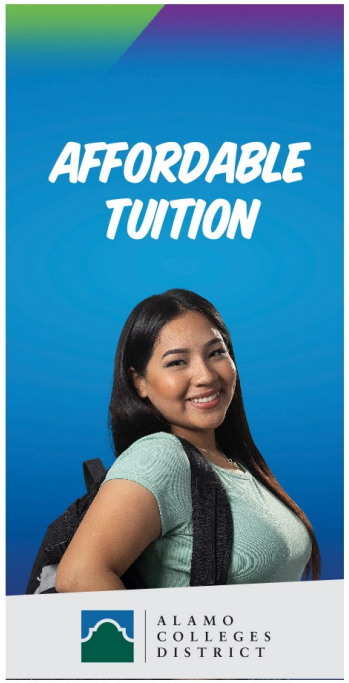
# Made for You Enrollment Campaign

**Campaign execution and tactics**

- Promote general enrollment with a focus on three programs:  Allied Health, Cybersecurity and Manufacturing
- Continue reflecting diverse students
- Emphasize specific high-demand careers
- Emphasize high-wage (Lightcast Labor Market Analytics)
- Highlight value propositions

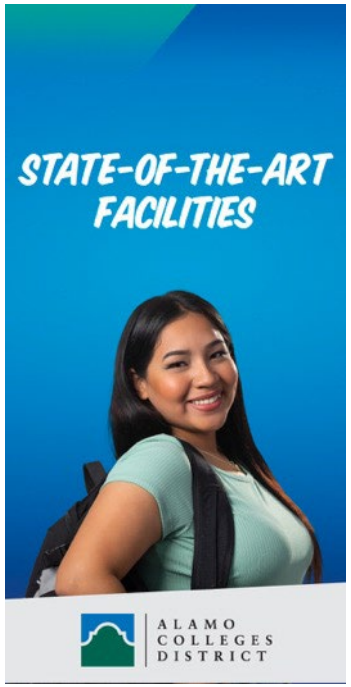


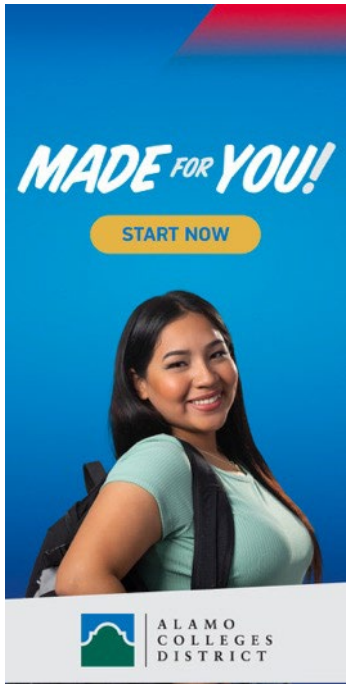
# Social/Digital



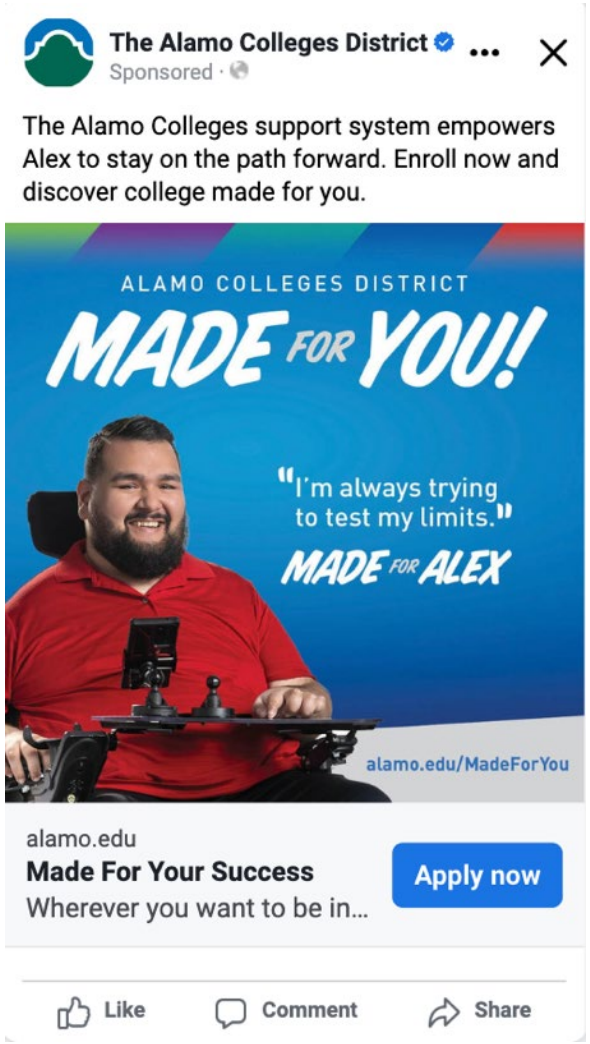







HTML 5 Video




Social Media Ad

# Out of Home Billboards



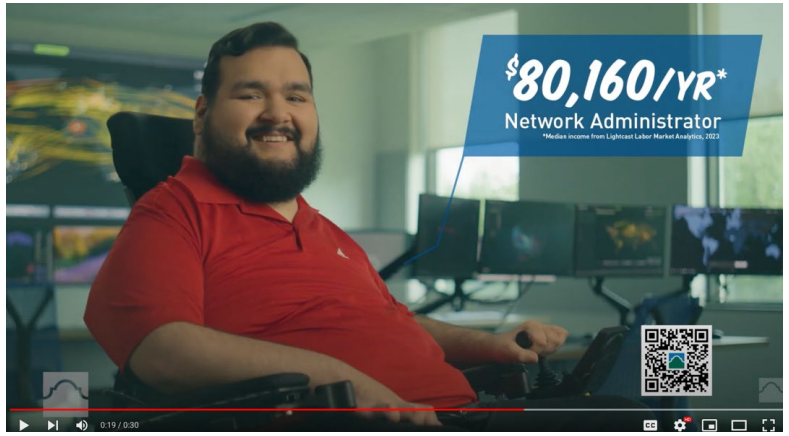


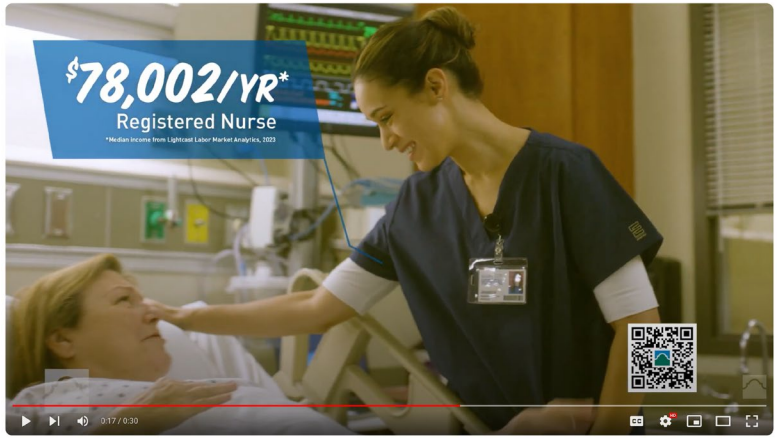


**10,173,603**

Total Delivered Impressions

# TV/Streaming Radio







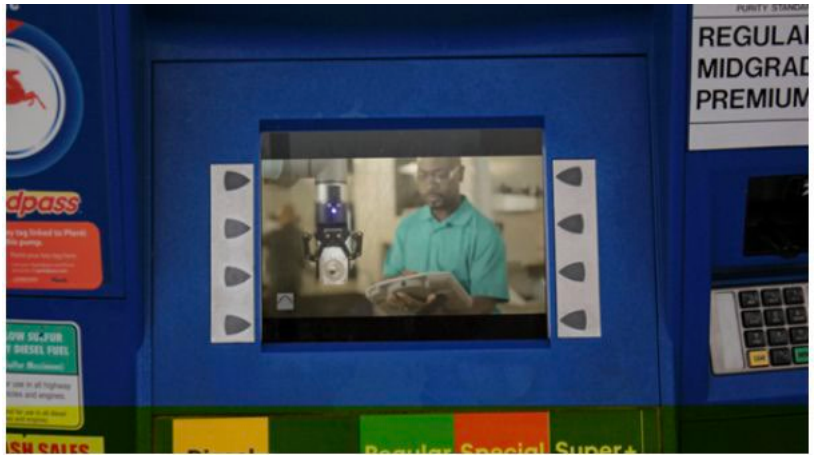
**2,873,749**

Impressions

# Gas Station TV

## August 7 – September 9, 2023



**140**

Locations

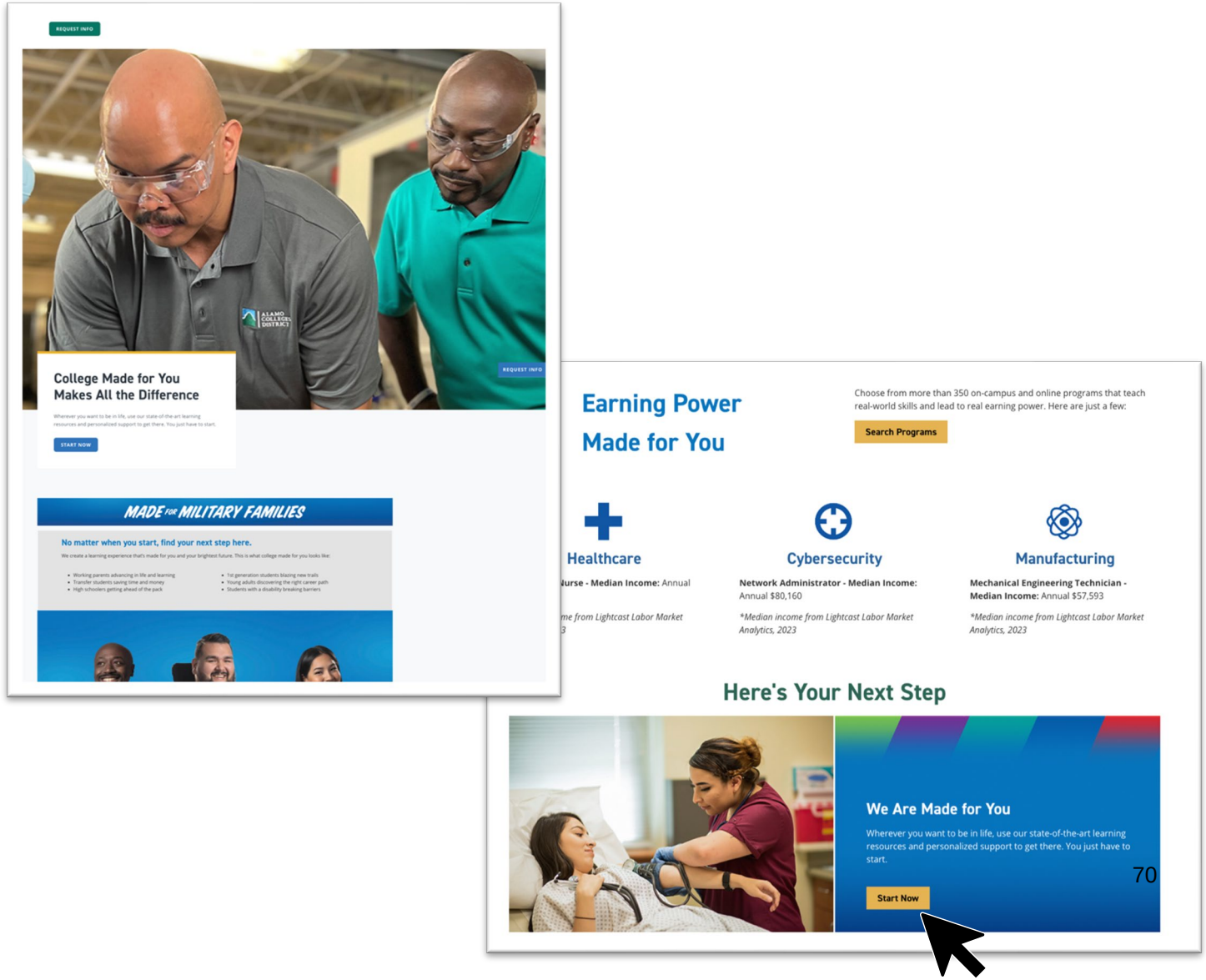
**889,473**

Impressions

# Landing Page | alamo.edu/**MadeForYou**

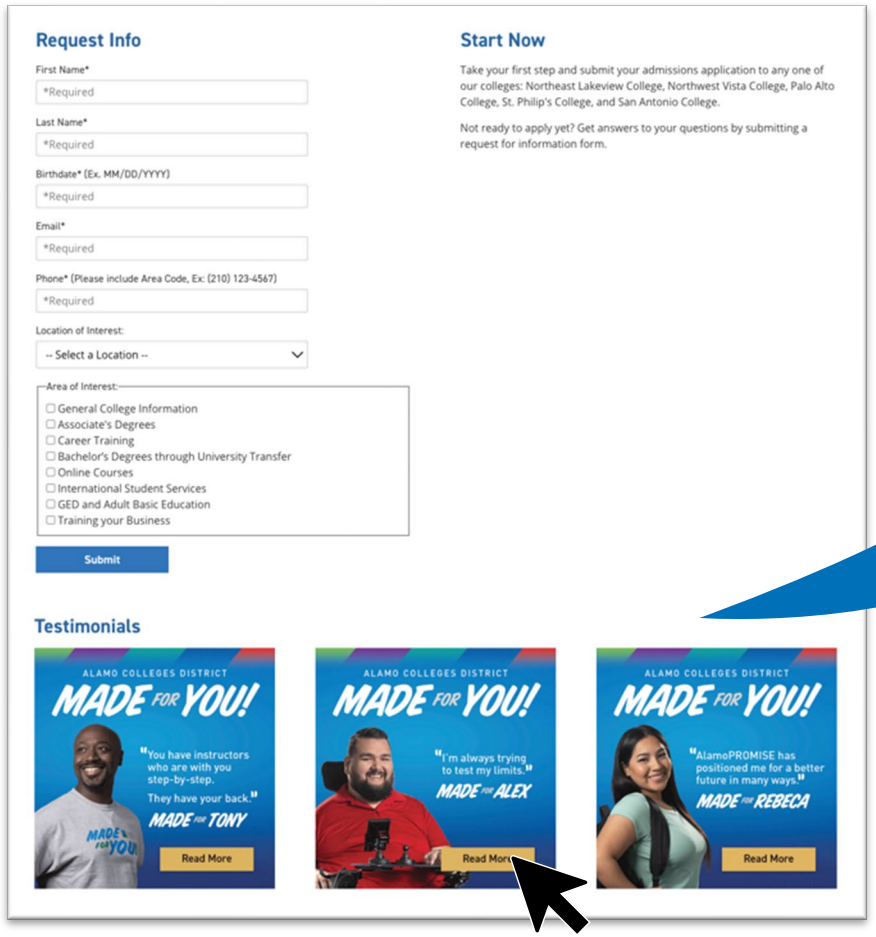
**alamo.edu/MadeForYou** was the second-ranked landing page behind **alamo.edu** for the reporting period (7/17 – 8/14)

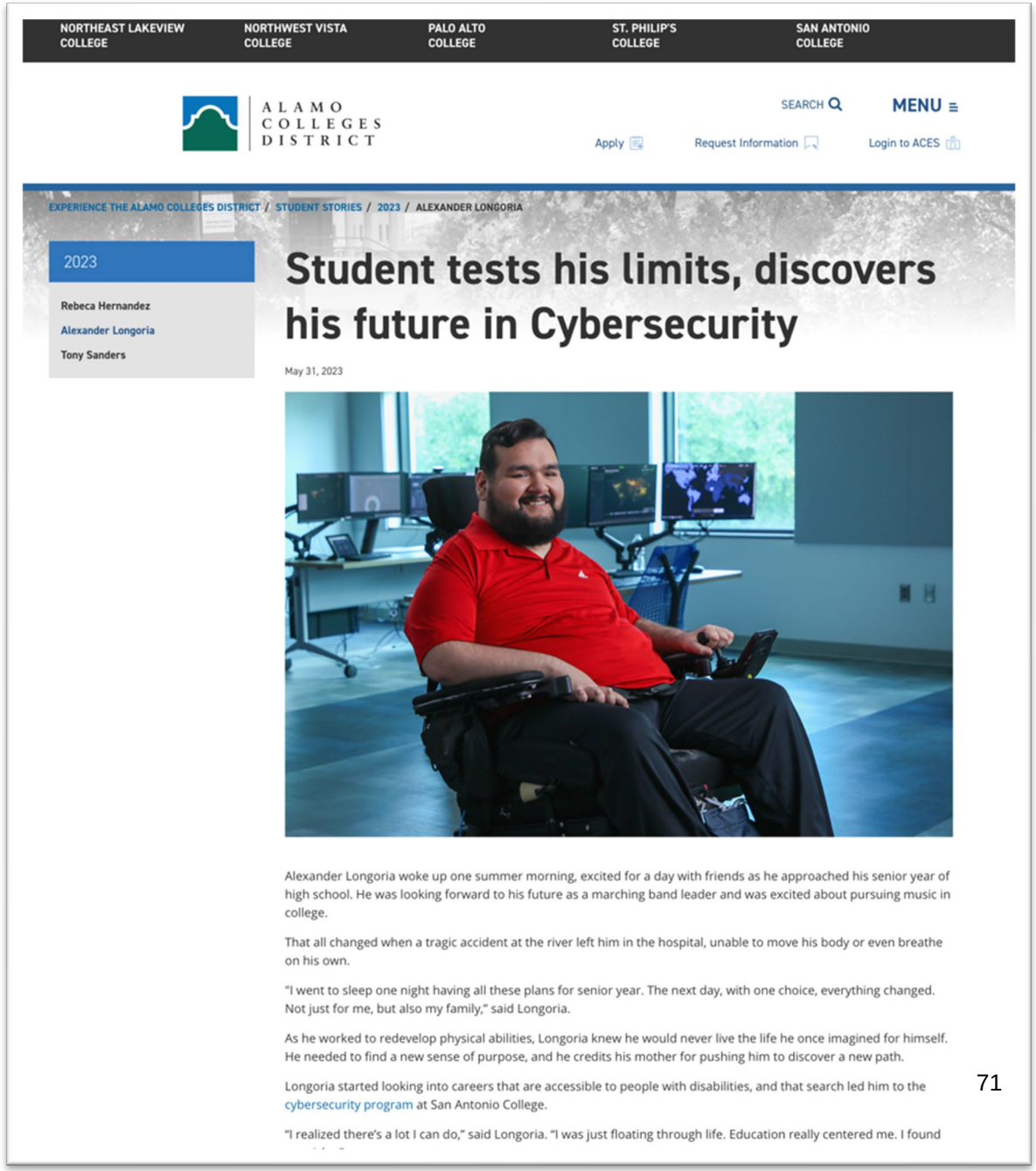
- **49,137** sessions from **40,519** users
- **37,729** of those users were **new users***
  - *users who interacted with the site for the first time
- **199** request for information form fills
- **2,527** "Start Now" button clicks



# Landing Page

Includes links to student stories and testimonials



# Print

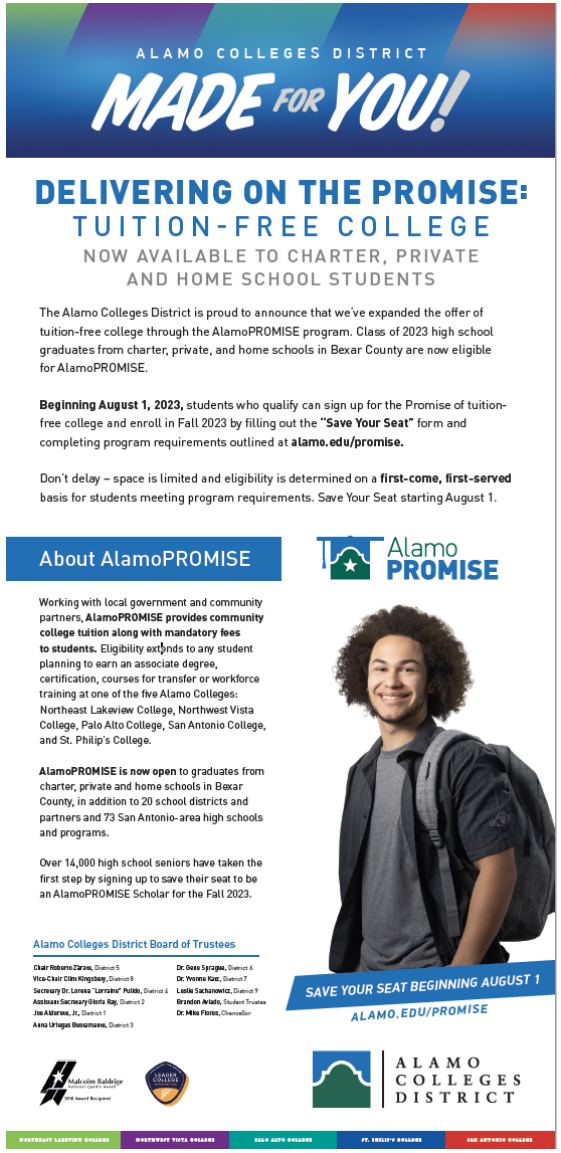
We ran ads in 7 general market and multicultural publications, with primary focus on capital improvement projects and general enrollment

Publications:

- San Antonio Express-News
- Black Life Texas
- The Observer
- La Prensa
- San Antonio Current
- New Braunfels Herald-Zeitung
- Boerne Star



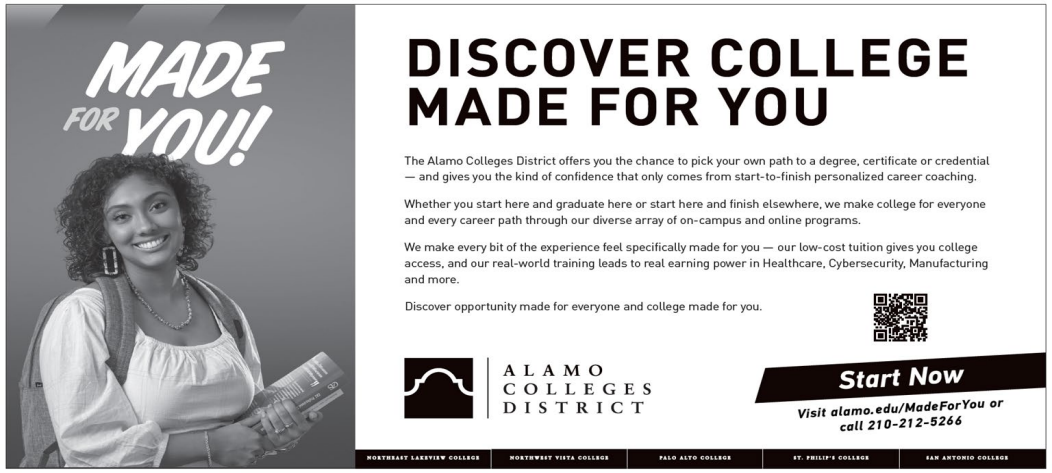
# Print - San Antonio Express News







# Print - Black Life Texas




# Print - San Antonio Observer



# Print - La Prensa




# Print - San Antonio Current



# College Alignment

Fall 2023 marks the first integrated unified marketing campaign across all 5 Alamo Colleges.







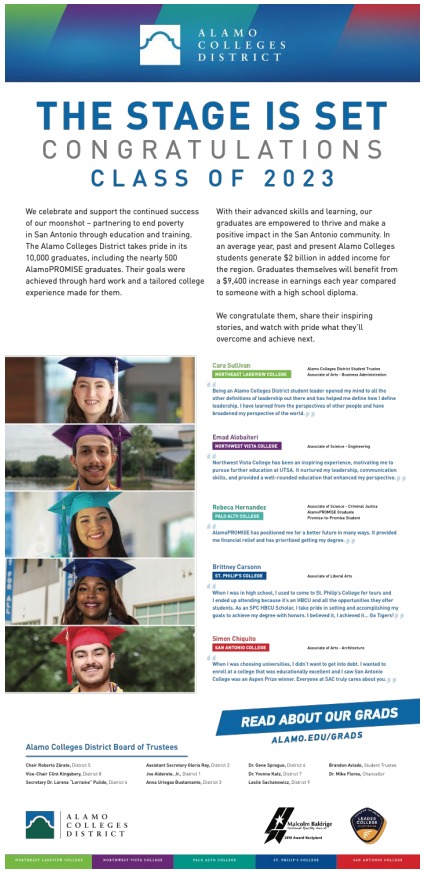


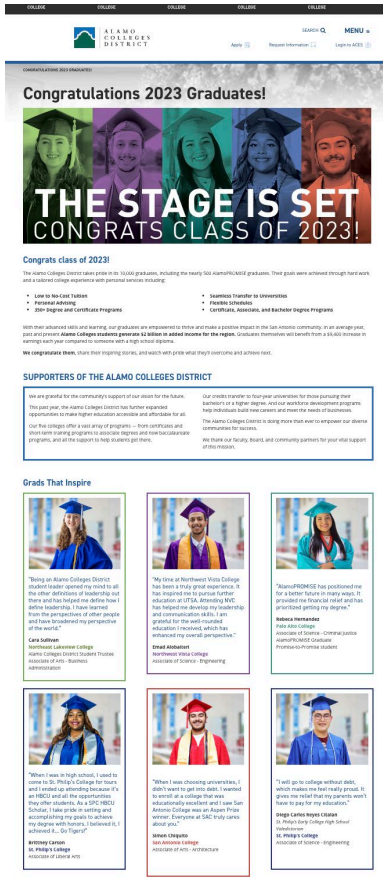






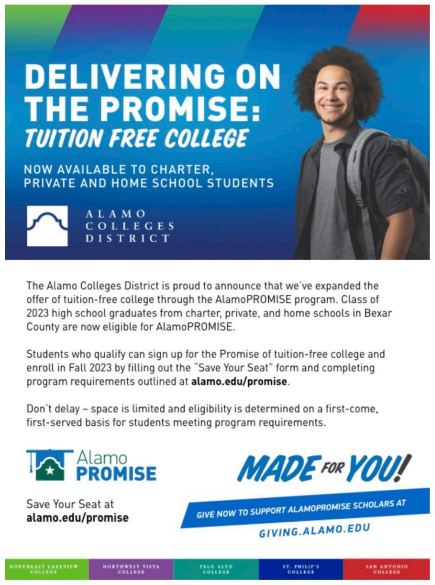
# Additional Campaigns and Initiatives




Graduation 2023




AlamoPROMISE

# Community & College Activations

Launching this semester





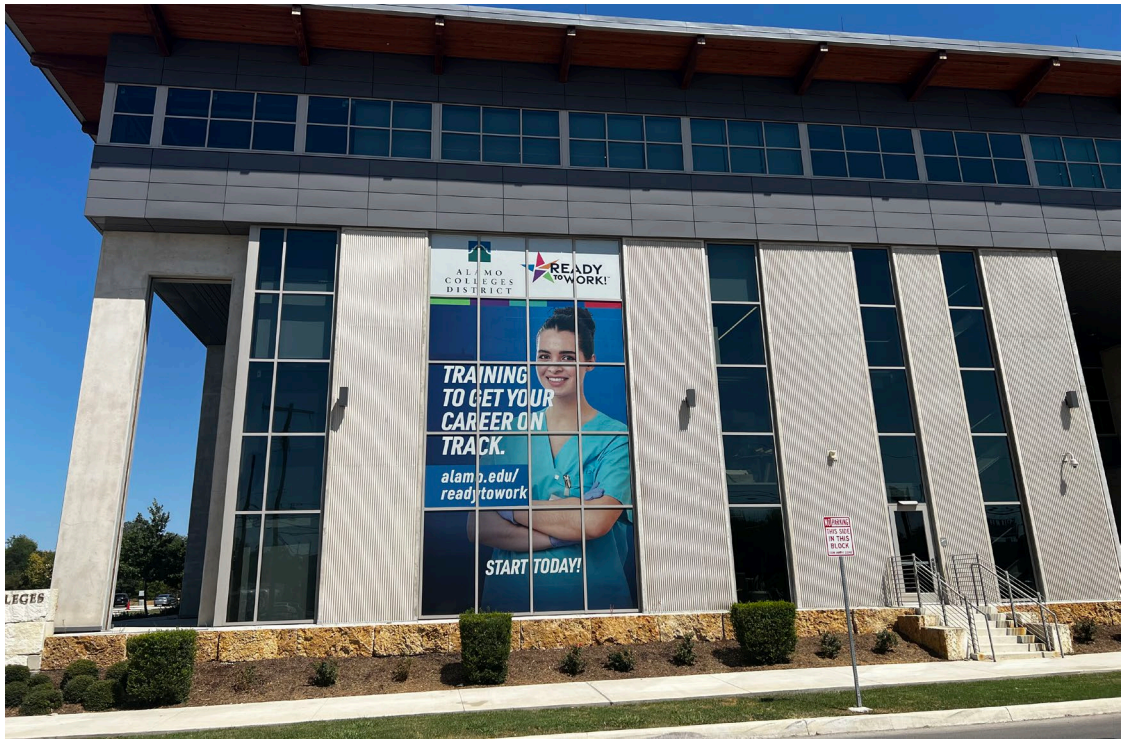




2023 Fiesta Support

NEW Fiesta Float

# Community & College Activations




Ready to work window cling







Missions
Game Night

# Community & College Activations









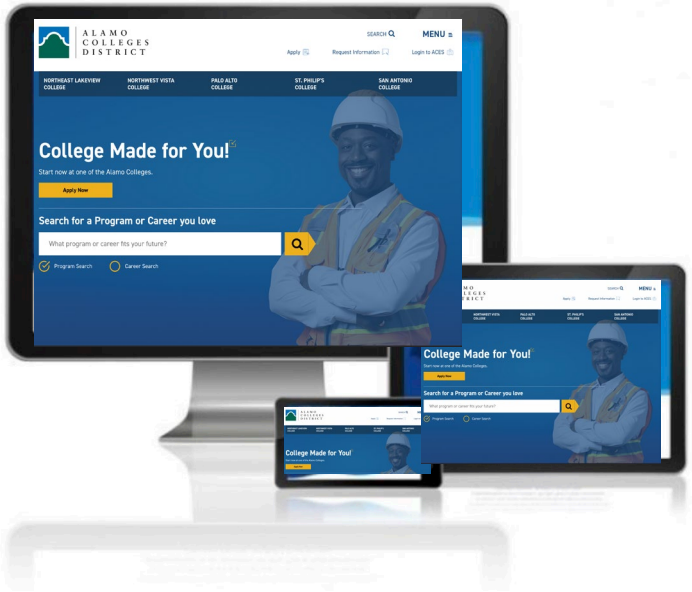
Pigskin Classic




Big Tex Comic Con

# Upcoming Projects

- Upgrade, redesign and integrate alamo.edu
- Salesforce expansion
- Spring 2024 Enrollment Campaign
  Made for You Continuation















# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE
OF DISTINCTION

# Executive Summary

This is a report, summary of earned, paid and owned media for the period.

Highlights include:

- Unprecedented local earned media coverage
- Expansion of Made For You marketing campaign to college advertising efforts
- Creation of landing page as singular point of entry for advertising efforts; **alamo.edu/MadeForYou**
- Collaboration with Colleges to highlight Groundbreaking Futures CIP project milestones
- Acceleration of Community Connections personalized outreach events




# ACD closed Dec. 21, 2023 – Jan. 3, 2024

The Alamo Colleges District will be closed for the Winter Break beginning Thursday, Dec. 21 and will resume regular operating hours on Thursday, Jan. 4, 2024

**Early Closure on Dec. 20**

**Student Services available on Dec. 27-29 at all colleges**

# Annual Financial Report Highlights for the Fiscal Year Ended August 31, 2023

Patrick F. Vrba, Jr., CPA
Controller
December 19, 2023

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

Achieving the Dream LEADER COLLEGE OF DISTINCTION

# Required Board Actions

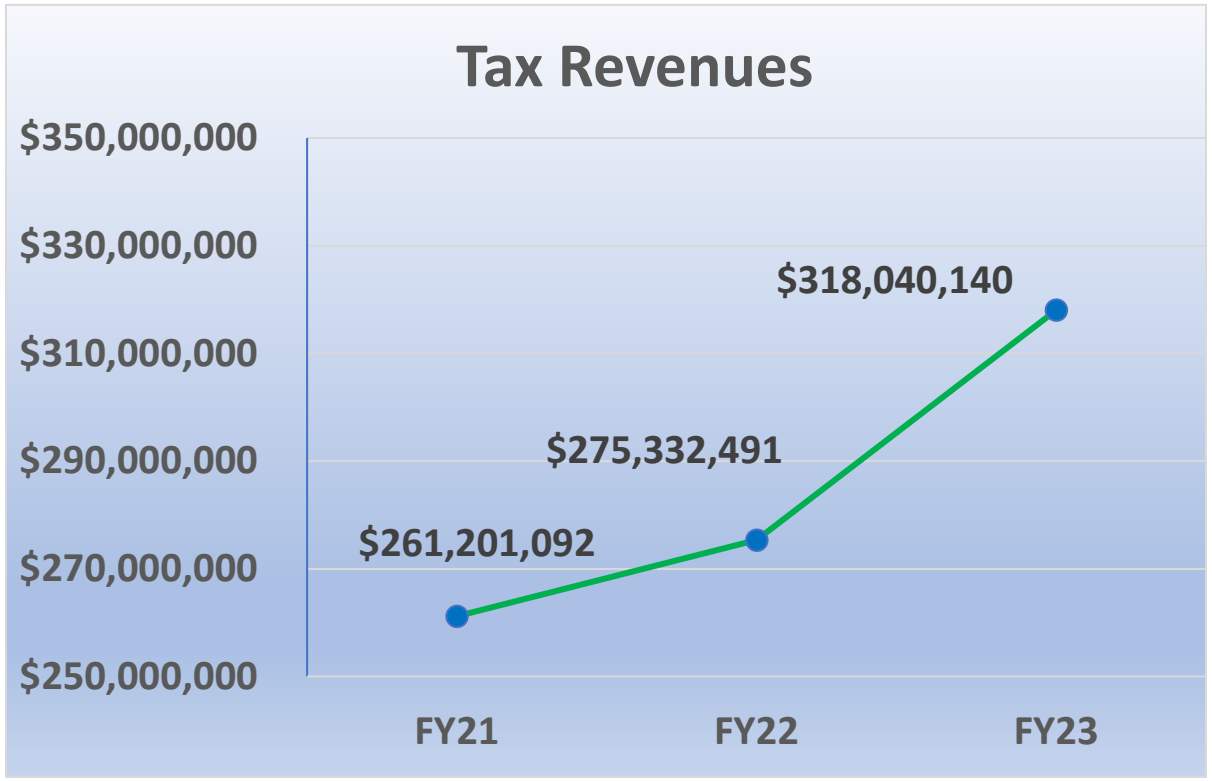
Annually, the Board of Trustees is required to approve the financial reports and accept the audit results for the prior fiscal year for the District, including the District's component units – Alamo Colleges Foundation and ACCD Public Facility Corporation.

# Annual Financial Highlights for Fiscal Year Ended August 31, 2023

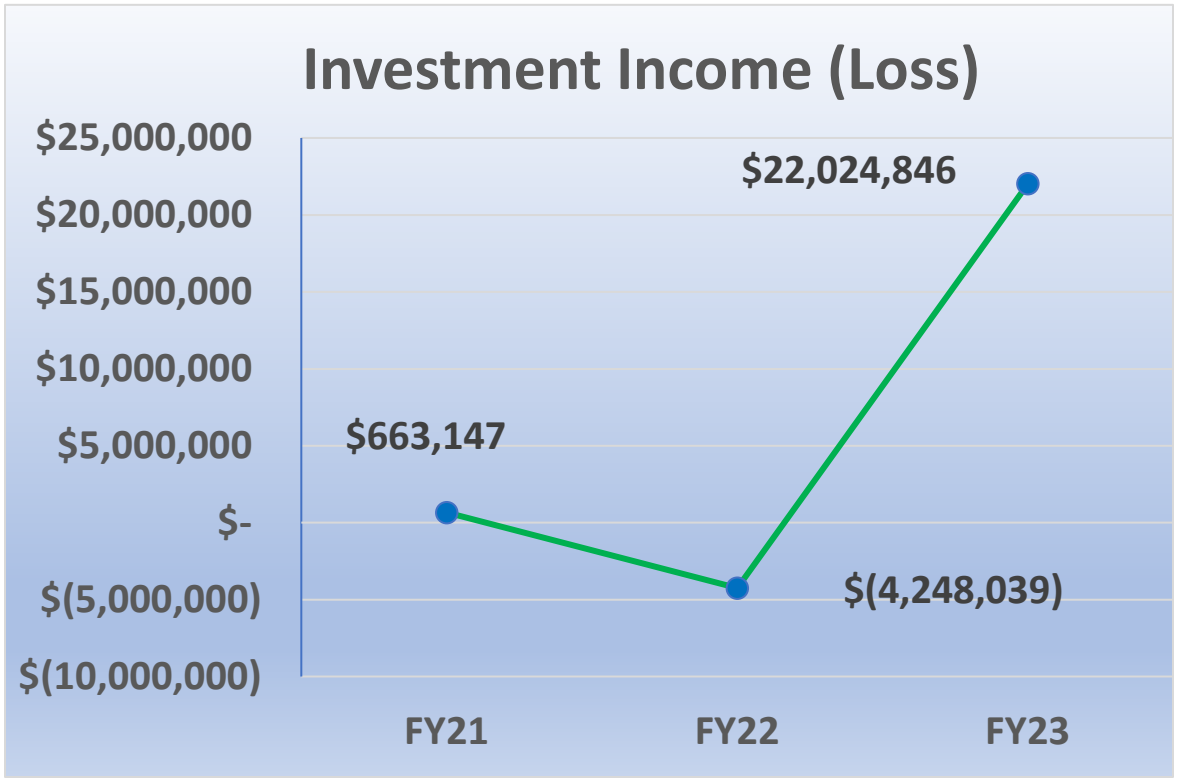
## Alamo Colleges District continues to be **financially strong**

| | |
|---|---|
|  | Experienced and stable financial leadership |
|  | Net capital assets increased $62.5M (6%)<br>Investment income increased $26.3M (619%) |
|  | Revenues > expenses by $96.0 million due to timing of capital expenditures |
|  | Increasing tax base due to San Antonio's continued growth – Ad valorem tax revenues **up $42.7 million with no increase to the tax rate** |
|  | Alamo G.O. bonds are rated AAA by both Moody's and S&P – **1 of only 5 in Texas and 1 of only 26 community colleges in the nation with AAA ratings from both agencies. S&P raised rating on revenue bonds from AA to AAA.** |
|  | Alamo's CIP program continues to increase the overall infrastructure and Capital Assets. |

# Tax Revenues & Investment Income Growth - Last 3 Fiscal Years

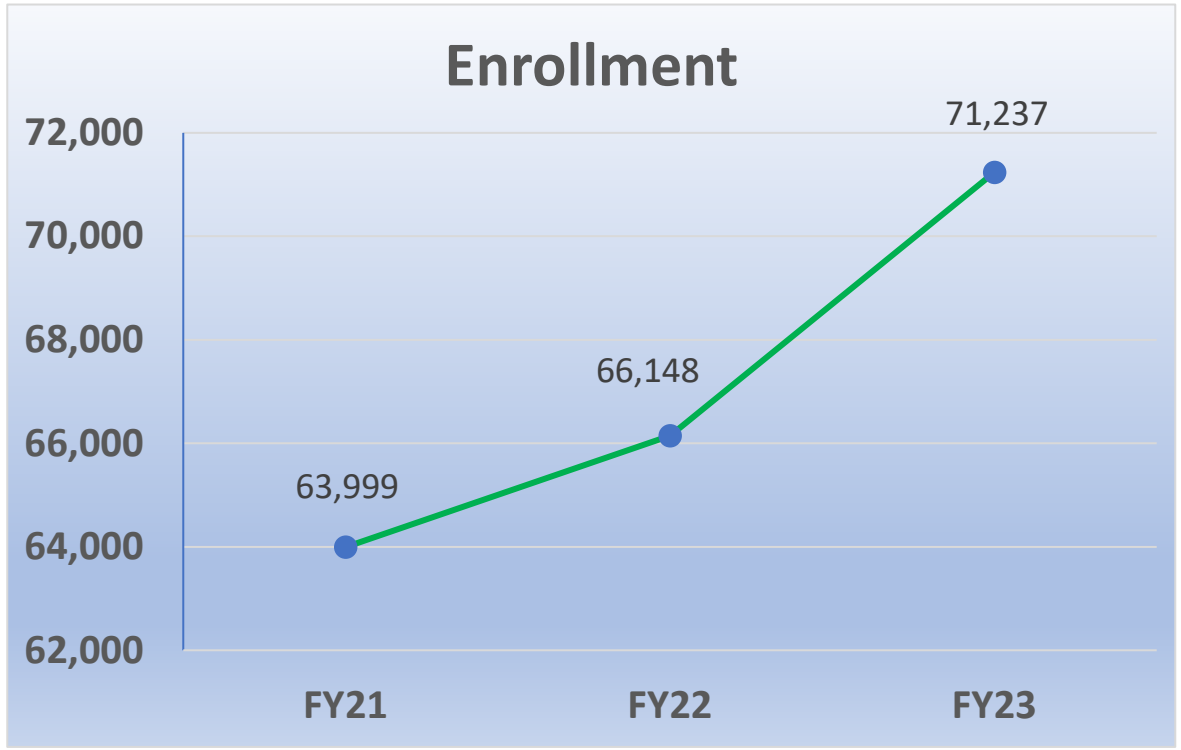


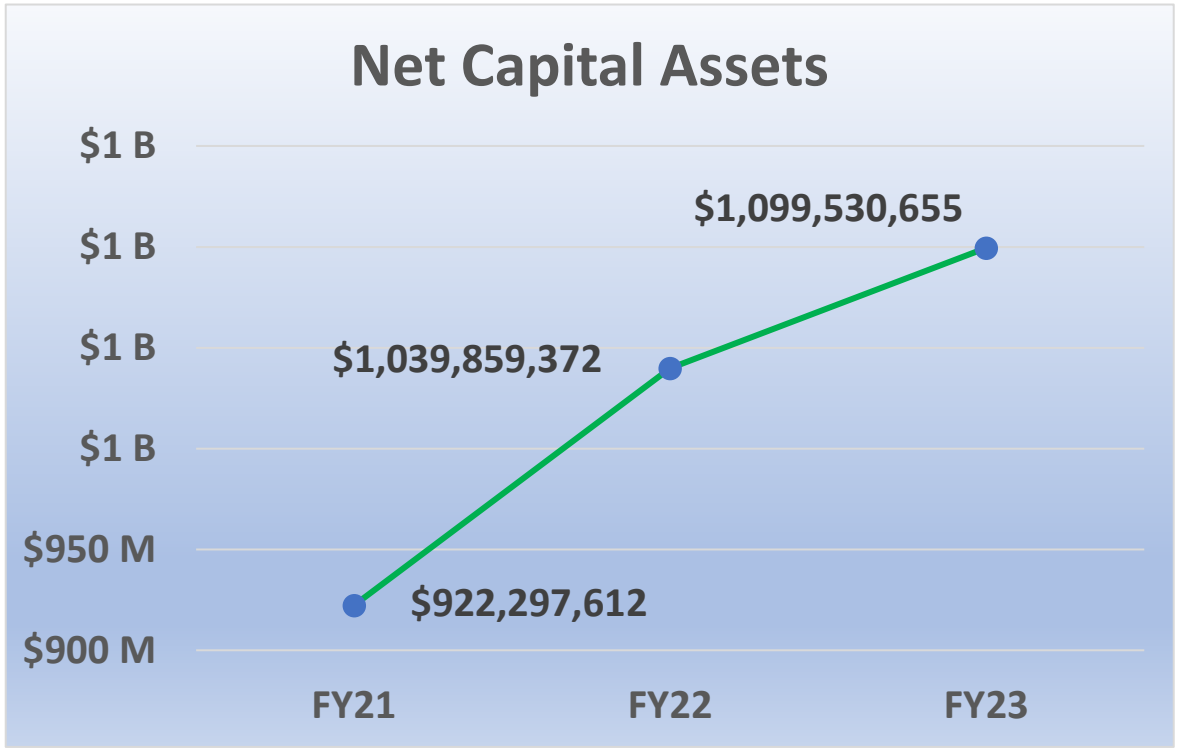

22% Increase




3,221% Increase

# Enrollment & Capital Assets Growth – Last 3 Fiscal Years




11% Increase

19% Increase

# CIP Ribbon Cutting Ceremonies

**SAC Santikos Micronaut Center**







**PAC Rio Grande Multipurpose Building**

**Southeast Education Training Center (SETC)**







**Westside Education Training Center (WETC)**

- **Financial Reports** – prepared by Finance and Fiscal Services staff
  - **Includes all financial activities** – operating budget results, construction, grants, etc.
- **Audit Opinion** – to be issued by an independent audit firm – Clifton Larson Allen for FY2023





**Must meet multiple standards and requirements:**

- Government Accounting Standards Board (GASB) – 100+ standards
- Texas Higher Education Coordinating Board

# Reporting Deadline

**Due:** January 1st



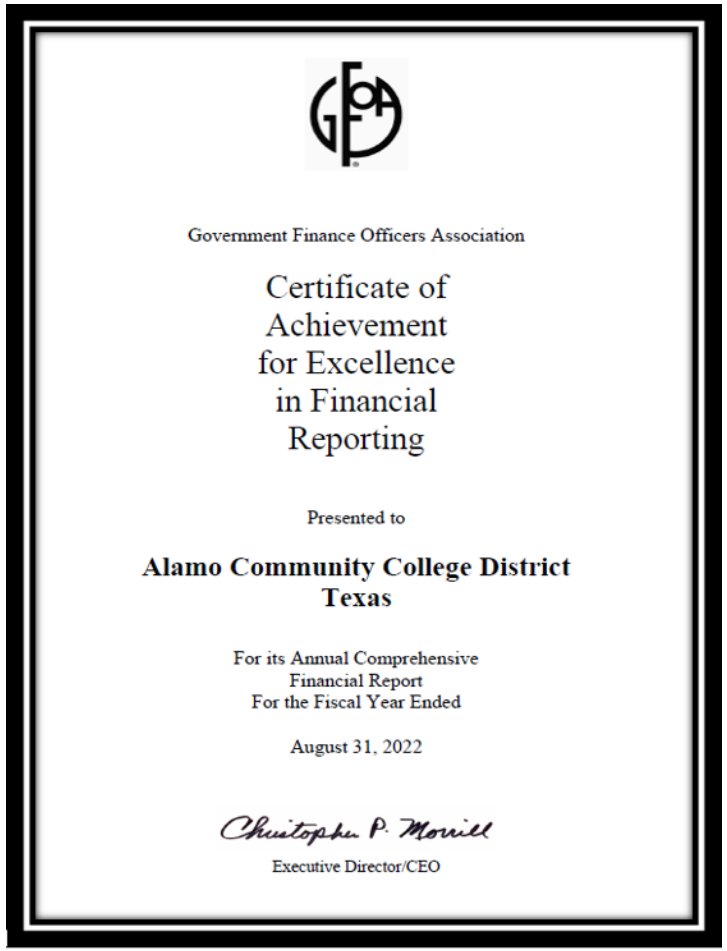
**Required:** State funding, Federal funding including financial aid, bondholders and investors, accrediting bodies, posted on Alamo Colleges District website, rating agencies

- Financial statement audit and ACFR will be provided before the Jan 1 deadline
- The Single audit will be presented at a future Board meeting prior to the May 31, 2024, deadline

# Financial Statement Audit Opinion

- **Financial Statement Opinion:** **Unmodified (clean) opinion on financial statements; BEST opinion available**
- **Report on Internal Control over Financial Reporting:** Auditors provide management letter on internal controls
  - Purpose: To determine audit procedures appropriate for the purpose of expressing an opinion on the fair presentation of the financial statements (not to issue an opinion on effectiveness of internal controls)
  - No deficiencies (findings) in internal controls were identified as part of their consideration of internal control over financial reporting

# GFOA Certificate of Achievement for Excellence in Financial Reporting



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

**Alamo Community College District**
**Texas**

For its Annual Comprehensive Financial Report
For the Fiscal Year Ended

August 31, 2022

Christopher P. Morrill

Executive Director/CEO

- For FY2022 ACFR submitted last year, District earned its <u>fourteenth consecutive</u> Certificate of Achievement from the GFOA
- We will be submitting our FY23 ACFR for the GFOA Certificate

# Actions Requested Tonight by Board

**Approve drafts of FY 2023 financial statements**

- Annual Comprehensive Financial Report for the Alamo Colleges District

**Accept drafts of CLA's opinion for:**

- Financial reports for the District

Next Steps:

- District's financial statements will be submitted to State agencies prior to January 1st deadline
- NLC audit and Colleges' reviews targeted for completion and presentation to the Board in February

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

Achieving the Dream | LEADER COLLEGE

# Alamo Community College District



Audit Presentation

Year Ended August 31, 2023

Daniel Persaud, Principal

Chad Lassen, Principal

Don Loberg, Principal

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Investment advisory services are offered through CliftonLarsonAllen Wealth Advisors, LLC, an SEC-registered investment advisor.

# Overview

- Overview of the Audit Process
- Audit Results
- Governance Communication Letter



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# Auditors' Responsibilities



Provide an opinion on the Financial Statements as a Whole



Understand Key Internal Controls but not to Opine on the Controls

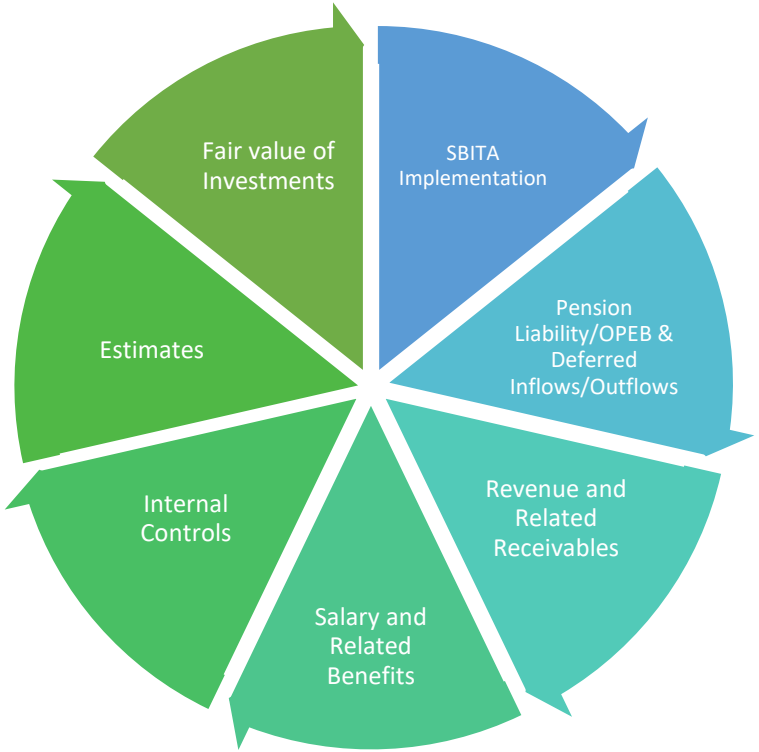


Communicate Significant or Greater Control Issues Observed During the Audit Process

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# Audit Process- Risk Based Approach




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# Audit Results Summary

| | |
|---|---|
| Opinion | • Unmodified Opinion – highest level of assurance |
| Adjustments and Results | • No material audit adjustments |



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# Internal Control Reporting- Definitions and Results

No material weaknesses

No significant deficiencies

*Material Weaknesses* – deficiencies in internal control such that there is a reasonable possibility that a **material misstatement** would not be prevented or detected and corrected on a timely basis.

*Significant Deficiencies* – deficiencies in internal control that are **less severe than material weaknesses**, yet important enough to **merit attention by those charged with governance.**

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# Governance Communication Letter

| Overall | Estimates | Difficulties | Other |
|---|---|---|---|
| • Provides an update on the audit since the planning meeting<br>• Subscription Agreement Standard implemented<br>• No changes in scope of audit | • Depreciable lives<br>• Allowance for doubtful accounts<br>• Compensated absences<br>• Scholarship allowance<br>• Other postemployment benefits liability<br>• Unearned revenue<br>• Fair value of Investments<br>• Net pension items<br>• We are comfortable with management's estimates | • No difficulties<br>• No disagreements encountered<br>• No other findings to report | • No material audit adjustments<br>• Three immaterial passed adjustments<br>• Audit reports will be issued once signed management representation letter is received |

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# Questions and Feedback

- We welcome any questions pertaining to the audit, governance communication letter, management letter or other matters related to the engagement.

- We appreciate the opportunity to serve as the auditors for ACCD and welcome any feedback relative to our performance.



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***Daniel Persaud***
*Principal*
*612.397.3084*
*Daniel.Persaud@claconnect.com*

***Don Loberg***
*Principal*
*612.397.3064*
*Don.Loberg@claconnect.com*

***Chad Lassen***
*Principal*
*612.397.3078*
*Chad.Lassen@claconnect.com*

# Current Events in Higher Education



Enrollment pressures – free tuition competition



Increasing costs – student experience



Cyber Security and technology costs



Value of higher education - perception

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**Discussion and Possible Action on FY2022-23 Annual Comprehensive Financial Report for the Alamo Colleges District**

Presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees, substantially in the form presented, approves the attached draft of the Annual Comprehensive Financial Report for Alamo Colleges District for the year ended August 31, 2023; and accepts the draft of the Independent Auditor's Report for Alamo Colleges District.**

**PURPOSE**
To comply with state reporting and auditing requirements.

**BACKGROUND**
The Annual Comprehensive Financial Report (ACFR or AFR) for the Alamo Colleges District was recently completed by the Finance and Administration staff. The ACFR for the Alamo Colleges District includes financial activities of the five colleges—San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College. The reports:

- Are prepared in accordance with generally accepted accounting principles and the Governmental Accounting Standards Board (GASB); and
- Comply with the requirements of Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board (THECB).

The report includes the financial statement audit opinion from CliftonLarsonAllen LLP.

| Report | Opinion |
|---|---|
| Independent Auditor's Report for Alamo Colleges District | Unmodified |

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects.

The Annual Financial Report for Northeast Lakeview College, prepared to provide required information for NLC's accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACS-COC), is pending finalization of the audit in February 2024.

This is the fifteenth year the Alamo Colleges District will submit the ACFR for the Alamo Colleges District to the Government Finance Officers Association (GFOA) for consideration for the Certificate of Achievement for Excellence in Financial Reporting. In order to be awarded this certificate, a governmental entity must publish a financial report that meets the GFOA standards and requirements. Alamo Colleges District was awarded its fourteenth Certificate of Achievement for Excellence in Financial Reporting for the FY2022 ACFR.

**IMPLICATIONS**

Financial: As agreed to in the Master Engagement Letter
Strategic Plan: Goals I (Student Success) and III (Performance Excellence)
Human Resources: N/A

**ATTACHMENTS**

1. Draft ACFR for Alamo Colleges District, includes CliftonLarsonAllen LLP financial statement draft audit opinion.

_____ _____

Lisa L. Mazure, MSA, CPA, CGFM Date
Associate Vice Chancellor
Finance and Fiscal Services

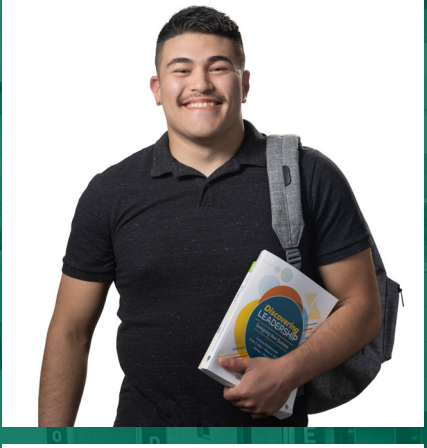
Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance & Administration

_____

Dr. Mike Flores, Chancellor Date

ALAMO COLLEGES DISTRICT

NORTHEAST LAKEVIEW COLLEGE
NORTHWEST VISTA COLLEGE
PALO ALTO COLLEGE
ST. PHILIP'S COLLEGE
SAN ANTONIO COLLEGE



Alamo Community College District
San Antonio, Texas

# ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE YEARS ENDED AUGUST 31, 2023 AND 2022










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# ALAMO COMMUNITY COLLEGE DISTRICT

## San Antonio, Texas

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## Annual Comprehensive Financial Report

**For the Years Ended**

**August 31, 2023 and 2022**

**Prepared by:**

**Finance and Fiscal Services Department**

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**ALAMO COMMUNITY COLLEGE DISTRICT**
**ANNUAL COMPREHENSIVE FINANCIAL REPORT**
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**ANNUAL COMPREHENSIVE FINANCIAL REPORT**
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# Introductory Section

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ALAMO COLLEGES DISTRICT

December 19, 2023

***To the Board of Trustees, the Residents of Bexar County and the Alamo Community College District Service Area of Atascosa, Bandera, Comal, Guadalupe, Kendall, Kerr and Wilson Counties:***

We are proud to submit the following Annual Comprehensive Financial Report (Annual Report or ACFR) for the Alamo Community College District (Alamo Colleges District, ACD or District) for the fiscal years ended August 31, 2023 and 2022. The Annual Comprehensive Financial Report has been prepared in accordance with United States Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and complies with the Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board (THECB).

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects. In August 2023, the Board of Trustees of the Alamo Colleges District selected the independent accounting firm of CliftonLarsonAllen, LLP to perform the annual audit.

Management assumes full responsibility for the completeness and reliability of the information contained in this report based upon a comprehensive framework of internal controls. The objective of internal controls is to provide reasonable, rather than absolute, assurance that the financial statements are free of material misstatements. The concept of reasonable assurance ensures that the cost of the controls does not exceed the benefits derived. The Independent Auditor's Report is located at the front of the financial section on pages 13-15 of this ACFR, and Management's Discussion and Analysis (MD&A) immediately follows it. The MD&A provides a narrative introduction, overview and analysis of the basic financial statements and complements this letter of transmittal. The Notes to Financial Statements, also in the financial section, are considered integral to the basic financial statements and should be read in conjunction with them.

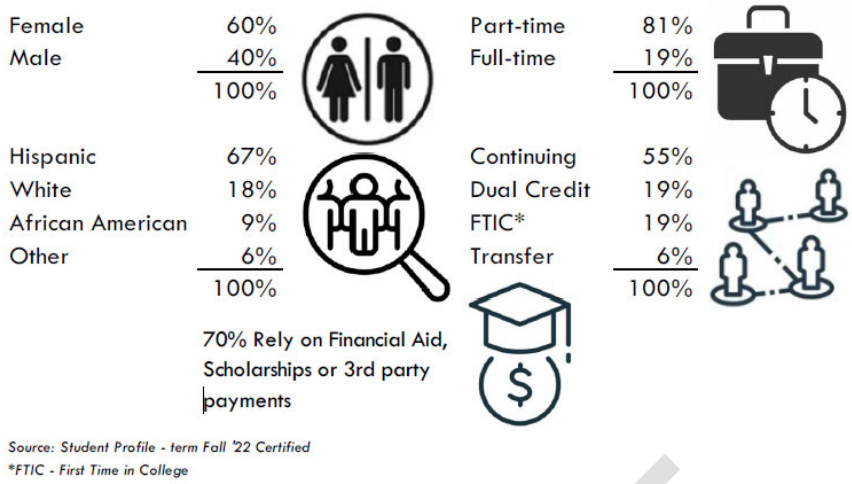
**Profile**

The Alamo Community College District is a nationally recognized organization. The Alamo Colleges District includes Palo Alto College, Northwest Vista College, San Antonio College, St. Philip's College, and Northeast Lakeview College, along with several off-campus locations throughout the San Antonio metropolitan area, serving an eight-county region and over 100,000 students annually. ACD has been the recipient of the Malcolm Baldrige National Quality Award, the nation's highest honor for performance excellence. The Alamo Colleges District has also received the National Honor for Excellence in Student Success from Achieving the Dream.

People recognize the Alamo by its distinctive architectural shape and the role it played in history. As its namesake, the Alamo Colleges District has had its own inspirational impact on society. From its origin as a community college district in 1945 through decades of change and expansion, the District has worked to make higher education accessible and affordable. Today, our five colleges fulfill this mission with a vast array of certificates, courses, 2-year degrees, and Bachelor of Science in Nursing (BSN) degrees. Credits earned transfer to four-year universities for those pursuing advanced degrees, and our workforce development and continuing education programs help individuals build new careers and meet the needs of businesses. In short, we empower people and shape futures.

The Alamo Colleges District is one of the largest community college districts and providers of higher education in Texas. Bexar County is the taxing district for ACD; however, the District's service area extends to cover a much larger region including: all of Bandera, Bexar, Comal, Kendall, Kerr and Wilson Counties, and most of Atascosa and Guadalupe counties. San Antonio is the seventh-largest city in the nation with an estimated population of 1.5 million residents. Alamo Colleges District overall student enrollment includes a varied mix of students that accurately depicts the diverse community in which the District is situated, illustrated in the following student profile.

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Alamo Colleges District serves the Bexar County community and its service area through its programs and services that help students succeed in acquiring the knowledge and skills needed in today's world. Students are taught by highly qualified faculty with Master's and Doctorate degrees who are dedicated to creating a learning-centered environment. Student services include advising, computer labs, tutoring, financial aid services, services for the disabled, advocacy centers, developmental instruction, veteran's services, and job placement assistance.

Alamo Colleges District, a hispanic-serving System which includes the nation's only college to be federally designated as both a historically Black College and a Hispanic-Serving Institution, is one of the nation's largest producers of hispanic nurses. ACD is also one of Texas' largest providers of online post-secondary education. A diverse international program brings central american and other teachers to San Antonio for advanced education while affording students and faculty the opportunity to gain the skills to work in a global economy.

**The Five Colleges of the Alamo Colleges District**

The five colleges that comprise ACD include: St. Philip's College (SPC), established in 1898; San Antonio College (SAC), established in 1925; Palo Alto College (PAC), established in 1985; Northwest Vista College (NVC), established in 1995; and Northeast Lakeview College (NLC), established in 2007. All the colleges are within San Antonio city limits except Northeast Lakeview College, located in Universal City, northeast of San Antonio. Each College operates with significant autonomy in accordance with ACD's unique participatory leadership model of collaborative leadership between the colleges and the District support operations. Based on that autonomy, each college is accredited independently by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award associate degrees and certificates.

The five college campuses encompass over 5 million square feet of space on 778 acres across Bexar County. Each has typical college campus facilities such as academic and classroom buildings, administrative buildings, library facilities, gymnasiums, cafeterias, science classrooms and labs, and computer labs. In addition, there are a number of specialty facilities such as performing arts centers, natatoriums, allied health, emergency medical training areas and mortuary science facilities.

**District Support Operations**

The District Support Operations are housed in the Alamo College Center of Excellence for Student Success (ACCESS) building, located close to the urban contemporary Pearl District near downtown San Antonio. The District Support Operations provides administrative services and support to the five colleges under collaborative agreements. The ACCESS facility encompasses 160,950 square feet of space which houses the executive offices for the Chancellor and Vice Chancellors, as well as Human Resources, Legal Services, Ethics, Communications, Internal Audit, Strategic Planning and Performance Excellence, Institutional Research and Effectiveness, Information Technology, Finance and Fiscal Services, Financial Planning, Facilities, Student Financial Aid, Center for Student Information, Police, workforce programs, and other

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service units. The ACCESS building has a large conference center for cross-college meetings, program collaboration, and community use. Some remaining District Support Operations personnel are co-located with the colleges on their campuses, enabling them to be close to the students they support.

**Off-Campus Sites**

The Alamo Colleges District also maintains several off-campus sites in an effort to better serve the residents of Bexar county and those located within the surrounding service area including:

- Brackenridge Education and Training Center
- Central Texas Technology Center, New Braunfels, TX
- Eastside Education and Training Center (EETC)
- First Responders Academy (FRA), Von Ormy, TX
- Greater Kerrville - Alamo Colleges Center
- Harlandale Education and Training Center
- Northwest Education & Training Center (NWETC - *under construction*)
- Northwest Vista College Southwest Research Institute Center
- St. Philip's College Military Base Locations
- St. Philip's College Southwest Campus
- Southside Education & Training Center (SETC)
- Workforce Center of Excellence
- Westside Workforce Education and Training Center (WETC)

The member colleges are open-door institutions whose students come to college with various goals and with various levels of preparedness. Consequently, the colleges serve students and the community with transfer courses, academic and technical degrees, and workforce development and continuing education options, offering more than 325 degree and certificate programs. Educational program and service offerings are designed to meet the educational goals and service needs of the students and are delivered through semester, flex, weekend, evening, and online courses.

**Economic Conditions and Outlook**

The economic conditions in San Antonio, Bexar County and Texas remain strong to support the operations of the District. Net assessed property values in Bexar County have continued to exhibit strong growth, increasing by almost 16% in 2023 after a 5.5% increase in 2022. With ad valorem property tax revenue accounting for approximately 53% percent of the District's operating budget in fiscal year 2023, this has been a boon for the District. In addition, San Antonio continues to experience significant population growth which will further drive up tax revenues for the District and increase the pool of potential students. In a May 2023 report from the U.S. Census Bureau, San Antonio had the largest percentage population increase of all major cities during the pandemic between July 2020 and July 2022, at 2.3%. According to the September 2023 report from the Federal Reserve Bank of Dallas, the unemployment rate for San Antonio was 3.9% in August, compared to 4.1% for the state of Texas and 3.8% for the United States. The report also cited that San Antonio payrolls and wages increased by 1.2% and 7.7%, respectively, on an annualized basis between July and August of 2023.

The Alamo Colleges District has been an integral part of the greater San Antonio community for more than 100 years, contributing significantly to the economic and social well-being of those who share this community. An economic impact study reported that 1 out of every 36 jobs in the Alamo Colleges service area is supported by the activities of the Alamo Colleges and its students. It is estimated that the average associate's degree graduate from the Alamo Colleges District will see an increase in earnings of $9,400 each year, or over $400,000 in additional lifetime earnings compared to someone with a high school diploma working in Texas.

The District also continues to play a key role in the planned economic recovery and resiliency initiatives by the City of San Antonio and Bexar County. Launched in April 2022, the District has partnered with the City of San Antonio to launch the SA: Ready to Work program, funded through the collection of a 1/8 cent sales tax through December 2025, and aimed at providing education and training programs to help thousands of San Antonians improve their quality of life by developing skills needed to get higher-paying jobs. The total cost of the program is estimated to be over $200 million,

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with over $51 million allocated to the Alamo Colleges District as an official community partner. It is clear that the Alamo Colleges District will play an integral part of the economic recovery for San Antonio, as the largest provider of workforce training in the area.

The three primary revenue streams to the Alamo Colleges District, other than federal grants used for scholarships, are ad valorem taxes, state appropriations, and tuition and fees.

- The trend of rising ad valorem tax revenues continues as revenues from ad valorem taxes increased by $42.7 million, or 15.5% in 2023 as net assessed property values of the District increased from approximately $193.4 billion in 2022 to $224.3 billion in 2023, providing funding for facilities repairs and maintenance. There was no increase in the District's tax rate for fiscal year 2023. The tax collection rates were approximately 99% for both 2023 and 2022. The District continues to benefit from a pattern of predictable and increasing property values.

- State appropriations for education and general state support, which are critical to keeping student tuition rates low, remained unchanged from fiscal year 2022 since they are appropriated on a biennial basis. These state appropriations are distributed based on a cost-based formula for student contact hour reimbursement, core operations funding and student success outcomes. The improvement to student success outcomes is driven by the District's strategic initiatives which have resulted in higher completion rates in a shorter amount of time. State appropriations for state group insurance and pension retirement obligations increased $3.7 million, for an overall net increase of approximately $3.7 million in total state appropriations.

- Revenues from net tuition and fees decreased by approximately $0.7 million in 2023 primarily as a result of more tuition discounts awarded in fiscal year 2023 as a result of the expansion of the AlamoPROMISE program. Tuition and fee rates remained unchanged from fiscal year 2022.

**Strategic and Long-Term Financial Planning**

The Board approves a multi-year strategic plan that is reviewed and re-affirmed annually and involves all levels of the organization. Key performance indicators based on state and national peer institutions and annual performance targets are defined. An integrated planning model is used to strengthen the connection between the strategic plan, related action plans and the budget, which is approved annually by the Board of Trustees.

The budget is developed with broad-based staff involvement and is guided by budgetary, debt and financial policies approved by the Board. The budget includes a multi-year financial plan, which incorporates proposed increases for capital budgets, preventive maintenance and student success initiatives.

**Major Initiatives**

This year, we are experiencing an unprecedented milestone - a record-breaking enrollment of first-time in college students across our Alamo Colleges. Our thriving community of learners is at the heart of everything we do, and this surge in enrollment reflects the growing recognition of ACD as a hub of academic excellence, support, and personal growth. It is also a reflection of the commitment, dedication, and hard work of the entire Alamo Colleges family who have contributed to this remarkable achievement. FY24 budget highlights include:

- Created pathways for adult learners by scaling high school equivalency offerings and strengthened matriculation to continuing education and academic programs.
- Developed support systems for High Challenge Co-Requisite Math Courses through embedded tutoring.
- Expanded AlamoPROMISE to 50+ private, charter & home schools in Bexar county, targeting 575 additional learners as PROMISE scholars.
- Utilized new state funding to expand AlamoBOOKS+ to K-12 school district partners.
- Implemented talent strategies to support faculty and staff, including market rate adjustments, completion of equity pay, and increasing lab loading.




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As we move forward through FY24 and the years to come, the District is confident that we will continue our mission of empowering our diverse communities for success. Many thanks to the Alamo Colleges District family for their contributions in helping our students achieve their educational goals.

**FY23 Awards and Recognitions**

- St. Philip's College, San Antonio College, Northeast Lakeview College and Palo Alto College received the 2022 Veteran Education Excellence Recognition Gold Award by the Texas Veterans Commission.
- St. Philip's College was named #4 on the Best Historically Black Colleges & Universities in Texas 2022 by University Headquarters.
- Alamo Colleges won the National Bellwether award for Program Excellence.
- San Antonio College, Palo Alto College, Northwest Vista College, and St. Philip's College were named the Best Community Colleges in Texas by Intelligent.com.
- Alamo Colleges District was recertified as a 2023 Leader College of Distinction by Achieving the Dream.
- Northeast Lakeview College received the 2023 Gold Veterans Excellence Recognition award from the Texas Veterans Commission.




The timely preparation of this financial report was made possible by the continued dedication and service of the staff of the Alamo Colleges District. The staff thanks the members of the Board of Trustees for their support and guidance in conducting the financial operations of the Alamo Colleges District in a highly responsible manner.

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Dr. Thomas S. Cleary
Interim Vice Chancellor
Finance and Administration

Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor
Finance and Fiscal Services

ALAMO COLLEGES DISTRICT

**ALAMO COMMUNITY COLLEGE DISTRICT**

# ORGANIZATIONAL DATA
**August 31, 2023**

## ELECTED OFFICIALS

| Member | Position | City, State | District | Term Expires |
|---|---|---|---|---|
| Roberto Zárate | Chairperson | San Antonio, Texas | 5 | 2024 |
| Clint Kingsbery | Vice-Chairperson | San Antonio, Texas | 8 | 2026 |
| Dr. Lorena Pulido | Secretary | San Antonio, Texas | 4 | 2026 |
| Gloria Ray | Assistant Secretary | San Antonio, Texas | 2 | 2028 |
| Dr. Gene Sprague | Member of the Board | Helotes, Texas | 6 | 2024 |
| Dr. Yvonne Katz | Member of the Board | San Antonio, Texas | 7 | 2024 |
| Joe Alderete, Jr. | Member of the Board | San Antonio, Texas | 1 | 2028 |
| Anna Uriegas Bustamante | Member of the Board | San Antonio, Texas | 3 | 2028 |
| Leslie Sachanowicz | Member of the Board | San Antonio, Texas | 9 | 2026 |
| Brandon Aviado | Student Trustee | San Antonio, Texas | | * |

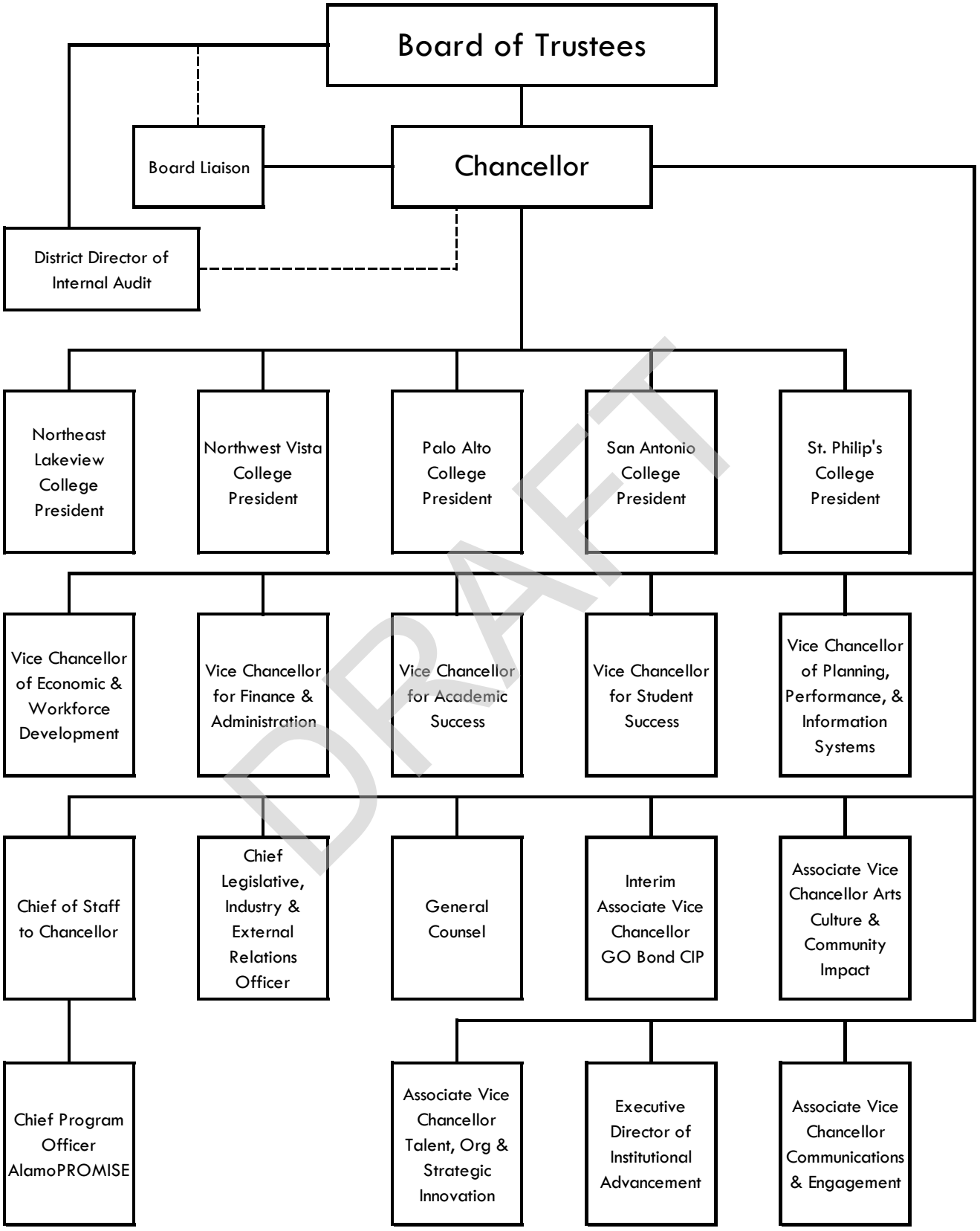
*Appointed by Board for 1 year term; Non-voting member

## ADMINISTRATIVE OFFICIALS

| | |
|---|---|
| Dr. Mike Flores | Chancellor |
| Vacant | Vice Chancellor for Finance and Administration |
| Xavier D. Urrutia | Interim Vice Chancellor of Economic and Workforce Development |
| Ross Laughead | General Counsel |
| Dr. Thomas S. Cleary | Vice Chancellor for Planning, Performance & Information Systems |
| Dr. George Railey Jr. | Vice Chancellor for Academic Success |
| Dr. Adelina Silva | Vice Chancellor for Student Success |
| Barton T. Simpson, CFRE | Executive Director of Institutional Advancement |
| Dr. Veronica Garcia | President, Northeast Lakeview College |
| Dr. Amy Bosley | President, Northwest Vista College |
| Dr. Robert Garza | President, Palo Alto College |
| Dr. Adena Loston | President, St. Philip's College |
| Dr. Naydeen González-De Jesús | President, San Antonio College |
| Lisa Mazure, MSA, CPA | Associate Vice Chancellor for Finance and Fiscal Services |
| Patrick F. Vrba, Jr., CPA | District Controller |
| Frank Cortez, CIA, CISA, CISSP | District Director of Internal Audit |

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**ALAMO COMMUNITY COLLEGE DISTRICT**




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The Strategic Plan for the Students, Employees and Community of the Alamo Colleges District includes the following Statements as well as three Strategic Objectives and an integrated planning process.

## MISSION

Empowering our diverse communities for success.

## VISION

The Alamo Colleges District will be the best in the nation in Student Success and Performance Excellence.

## VALUES

The members of the Alamo Colleges District are committed to building individual and collective character throughout the following set of shared values in order to fulfill our vision and mission.




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Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

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Presented to

**Alamo Community College District**
**Texas**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

August 31, 2022

Christopher P. Morrill

Executive Director/CEO




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# Financial Section

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## INDEPENDENT AUDITORS' REPORT

Board of Directors
Alamo Community College District
San Antonio, Texas

### Report on the Audit of the Financial Statements

#### *Opinions*

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of the Alamo Community College District, as of and for the year ended August 31, 2023, and the related notes to the financial statements, which collectively comprise the Alamo Community College District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component units of the Alamo Community College District, as of August 31, 2023, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Alamo Community College District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### *Emphasis of Matter – Adoption of Accounting Principle*

As discussed in Note 2 to the financial statements, effective September 1, 2021, Alamo Community College District adopted new accounting guidance for subscription-based information technology arrangements (SBITA). The guidance requires SBITA's to recognize a right-to-use SBITA asset and corresponding SBITA liability for all SBITA's with terms greater than twelve months. Our opinions are not modified with respect to this matter.

#### *Other Matter*

The financial statements of Alamo Community College District for the year ended August 31, 2022 were audited by another auditor who report dated March 9, 2023, expressed an unmodified opinion on those statements.

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***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Alamo Community College District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Alamo Community College District's internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Alamo Community College District's ability to continue as a going concern for a reasonable period of time.



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We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Alamo Community College District's basic financial statements. The schedule of operating revenues, schedule of operating expenses by object, schedule of nonoperating revenues and expenses, and schedule of net position by source and availability are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the schedule of operating revenues, schedule of operating expenses by object, schedule of nonoperating revenues and expenses, and schedule of net position by source and availability are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the introductory, the other information – by location and statistical sections, as listed in the table of contents, but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

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In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

**CliftonLarsonAllen LLP**

Minneapolis, Minnesota
December 19, 2023

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**ALAMO COMMUNITY COLLEGE DISTRICT**

**Management's Discussion and Analysis**
**(Unaudited)**

Management's Discussion and Analysis (MD&A) is included to provide a narrative introduction, overview and analysis of the financial position and changes in financial position of the Alamo Community College District (Alamo Colleges District, District or ACCD) for the fiscal year ended August 31, 2023. This discussion is prepared by management and should be read in conjunction with the accompanying financial statements and notes.

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The notes to the financial statements are considered an integral part of the financial statements and should be read in conjunction with them. Management is responsible for both the accuracy of the data and the completeness and fairness of the presentation of the financial statements and notes.

The District's financial report includes three basic financial statements: The Statements of Net Position provide a summary of assets, deferred outflows of resources, liabilities, deferred inflows of resources and net position as of August 31, 2023; the Statements of Revenues, Expenses and Changes in Net Position provide a summary of operations for the fiscal year; and the Statements of Cash Flows provide categorized information about cash inflows and outflows for the fiscal year. Highlighted information from each basic financial statement is presented below.

**Financial Highlights for 2023**

- The District's net position at August 31, 2023 was $487.3 million, reflecting a $96.6 million increase from the prior year.
- Total assets increased $352.2 million and total liabilities increased $269.6 million.
- The District's operating loss was $482.5 million.
- Cash and Investments increased $290.4 million during the year ended August 31, 2023.
- The bond rating for the District's general obligations bonds is Aaa by Moody's Investors Service and AAA by S&P Global Ratings, the highest rating possible from both respective agencies.

**Financial Highlights for 2022**

- The District's net position at August 31, 2022, was $390.7 million, reflecting a $85.2 million increase from the prior year.
- Total assets increased $17.2 million and total liabilities decreased $83.8 million.
- The District's operating loss was $439.4 million.
- Cash and Investments decreased $104.7 million during the year ended August 31, 2022.
- The bond rating for the District's general obligations bonds is Aaa by Moody's Investors Service and AAA by S&P Global Ratings, the highest rating possible from both respective agencies.

The financial statements for the District's component unit, the Alamo Colleges Foundation, Inc. (the Foundation), are discretely presented with the financial statements of the District since the economic resources received or held by the Foundation that the District is entitled to, or has the ability to otherwise access, are significant (Notes 1 and 25). The separately issued financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

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In fiscal year 2012, the Alamo Colleges District formed the ACCD Public Facility Corporation (the PFC) for the sole purpose of assisting the District in the financing or acquisition of public facilities. The PFC was incorporated on September 23, 2011 as a public non-profit corporation under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended.

In accordance with GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No: 14 and No: 34*, the PFC is reported as a discrete component unit in the financial statements of the District (Notes 1 and 26). The separately issued financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

The emphasis of this MD&A is on the District itself. Reference should be made to the separately issued financial statements of the component units for additional information.

**Ongoing Impact of Coronavirus (COVID-19) Pandemic**

While the effects of the global COVID-19 pandemic have tempered, the Alamo Community College District and the communities it serves continue to recover from its impact. In previous years, COVID-19 disrupted normal operations requiring an expansion of online teaching and learning, as well as remote and hybrid work schedules for employees. In fiscal year 2023, students and faculty have returned to the classroom similar to pre-pandemic levels and the unprecedented amount of federal and state grants awarded to the District's member colleges under the various tranches of the Higher Education Emergency Relief Fund (HEERF) have begun winding down. Restrictions for travel expenses and on-site events have been lifted after seeing significant decreases in those categories in fiscal years 2022 and 2021. Finally, the investments for technology distributed to students, faculty and staff to support remote teaching, learning and working in the previous fiscal years have curbed. Throughout each of the sections of this Management's Discussion and Analysis, references will be made to the coronavirus and COVID-19 and the resulting impacts to the District's revenues, expenses and other financial statement balances.

**Statements of Net Position**

The Statements of Net Position represent the District's financial position at the end of the fiscal year and include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources of the District. Net position is the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources and serves as a general indicator of financial stability.

Current liabilities are generally those liabilities which are due within one year, and current assets are those assets which are available to satisfy current liabilities. Noncurrent assets include restricted cash and cash equivalents, capital assets, long-term investments and other assets not classified as current. Noncurrent liabilities include bonds and tax notes payable, net pension liability, net other postemployment benefit (OPEB) liability and other long-term commitments. Deferred outflows of resources represent a consumption of net position applicable to a future reporting period. The District's deferred outflows of resources include deferred charges on bond refundings, deferred outflows of resources related to pensions and deferred outflows of resources related to OPEB. Deferred inflows of resources represent an acquisition of net position applicable to a future reporting period. The District's deferred inflows of resources include deferred charges on bond refundings, deferred inflows of resources related to pensions, deferred inflows of resources related to OPEB and deferred inflows related to leases.

A Condensed Schedule of Net Position and analysis is presented on the following pages. In fiscal year 2023, total assets increased $352.2 million, or 24.3%, due to increases in cash and investments of $290.4 million and net capital assets of $59.7 million. Construction in progress and buildings and building improvements capital asset categories both increased significantly as a result of the ongoing $450 million bond construction program authorized by voters in fiscal year 2017, resulting in the final tranche issuance of $49.8 million in general obligation bonds, and the FY23 issuance of $247.6 million of maintenance tax notes. Including the premium on the issuance of these maintenance tax notes, $270 million was realized by the District for maintenance projects.

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In fiscal year 2022, total assets increased $17.2 million, or 1.2%, due to increases in cash and cash equivalents and net capital assets of $30.4 million and $117.6 million, respectively, offset by a $135.1 million decrease in investments. Construction in progress and buildings and building improvements capital asset categories both increased significantly as a result of the ongoing $450 million bond construction program authorized by voters in fiscal year 2017.

For fiscal year 2023, total liabilities increased by $269.6 million or 26.0% with an increase in current liabilities of $23.4 million coupled with an increase in noncurrent liabilities of $246.2 million. The $23.4 million increase to current liabilities was primarily related to a $24.1 million increase to the current portion of long-term debt, offset by a reduction of $0.7 million in accounts payable and other current liabilities. The $247.2 million increase to noncurrent liabilities resulted mainly from the $323.9 million increase to bonds and tax notes payable and related premium, offset by current year bond payments and premium amortization. Within the $323.9 million increase was the third and last tranche issuance of $49.8 million related to the $450 million voter-approved bond construction program, a new bond issuance of $247.6 million of maintenance tax bonds, and related premium increase of $26.5 million, partially offset by the $68.4 million decrease to bonds and tax notes payable resulting from scheduled and additional bond payments and refinancings and premium amortization of $8.2 million. Net pension liability increased $51.3 million, while net OPEB liability decreased $37.5 million. With interest rates rising, a liability for $4.5 million was set up for arbitrage rebate on bonds earnings. Other long-term liabilities decreased $1.5 million due to scheduled reductions. For more information, see Note 7.

Total liabilities decreased by $83.8 million or 7.5% in fiscal year 2022 with a decrease in current liabilities of $21.4 million coupled with a decrease in noncurrent liabilities of $62.4 million. The $21.4 million decrease to current liabilities was primarily related to a $12.4 million decrease to accounts payable and accrued liabilities, and a reduction of $21.8 million in the current portion of long-term liabilities. The $62.4 million decrease to noncurrent liabilities resulted mainly from a decrease to bonds and tax notes payable resulting from scheduled and additional bond payments and refinancings. For more information, see Note 7.

In fiscal year 2023, deferred outflows of resources increased $6.0 million due to increases to deferred outflows of resources related to pensions of $13.8 million, offset by a decrease in deferred outflows of resources related to OPEB of $7.4 million, and a $0.4 million decrease in deferred outflows related to bond refunding. Deferred inflows of resources decreased $7.8 million primarily related to a decrease in deferred inflows of resources related to pensions of $35.8 million, an increase to deferred inflows related to OPEB of $29.3 million, a $0.3 million decrease to deferred inflows of resources related to bond refunding, and a $1.2 million decrease in deferred inflows of resources related to leases.

In fiscal year 2022, deferred outflows of resources decreased $2.7 million due to a decrease to deferred outflows of resources related to pensions of $5.4 million, offset by an increase in deferred outflows of resources related to OPEB of $3.1 million. Both of these changes are mainly due to changes in actuarial assumptions. Deferred inflows of resources increased $13.0 million primarily related to increases in deferred inflows of resources related to pensions of $28.2 million due primarily to differences between actual and projected earnings, offset by a decrease in deferred inflows related to OPEB of $18.5 million due to changes in actuarial assumptions. A new category of deferred inflows related to leases contributed $3.8 million to the increase in deferred inflows.

In the fiscal year 2023, the District's net position was $487.3, reflecting an increase of $96.6 million from the prior year. The primary contributors to this growth were a $76.8 million rise in net investment in capital assets, a $12.4 million increase in unrestricted net position, and a $7.5 million upswing in restricted capital net assets. These improvements in net position during fiscal year 2023 can be attributed to the culmination of the final year of federal aid related to the pandemic, coupled with tax revenues dedicated to debt payment which, in turn, increased equity in capital assets.

The District's net position at August 31, 2022 was $390.7 million compared to $305.5 million at August 31, 2021. All classifications of net position increased by a combined $85.2 million, with the largest increases being $53.1 million to net investment in capital assets and $26.0 million to unrestricted net position. The fiscal year 2022 increases to net position are due to conservative spending, disruptions in vendor supply chains causing some projects to be delayed, additional federal aid related to the pandemic, and tax revenues received for payment of debt that increased equity in capital assets.

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## Condensed Schedule of Net Position
(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022, as Restated | 2021, as Restated | 2022 to 2023 | 2021 to 2022 |
| **Assets** | | | | | |
| Cash and cash equivalents | $ 434.1 | $ 107.0 | $ 76.6 | $ 327.1 | $ 30.4 |
| Accounts and notes receivable, net | 37.4 | 34.0 | 33.1 | 3.4 | 0.9 |
| Investments | 222.9 | 259.6 | 394.7 | (36.7) | (135.1) |
| Other | 5.5 | 6.8 | 3.4 * | (1.3) | 3.4 |
| Capital assets | 1,670.3 | 1,569.5 * | 1,414.2 | 100.8 | 155.3 |
| Accumulated depreciation and amortization | (570.7) | (529.6) * | (491.9) | (41.1) | (37.7) |
| Total assets | 1,799.5 | 1,447.3 | 1,430.1 | 352.2 | 17.2 |
| **Deferred Outflows of Resources** | | | | | |
| Deferred outflows related to bond refundings | 5.2 | 5.6 | 6.0 | (0.4) | (0.4) |
| Deferred outflows related to OPEB | 27.1 | 34.4 | 31.3 | (7.3) | 3.1 |
| Deferred outflows related to pensions | 36.4 | 22.6 | 28.0 | 13.8 | (5.4) |
| Total deferred outflows of resources | 68.7 | 62.6 | 65.3 | 6.1 | (2.7) |
| **Liabilities** | | | | | |
| Current liabilities | 173.4 | 150.0 * | 171.4 | 23.4 | (21.4) |
| Noncurrent liabilities | 1,134.1 | 887.9 * | 950.3 | 246.2 | (62.4) |
| Total liabilities | 1,307.5 | 1,037.9 * | 1,121.7 | 269.6 | (83.8) |
| **Deferred Inflows of Resources** | | | | | |
| Deferred inflows related to leases | 3.9 | 5.0 | 1.2 * | (1.1) | 3.8 |
| Deferred inflows related to bond refundings | 3.1 | 3.4 | 3.8 | (0.3) | (0.4) |
| Deferred inflows related to OPEB | 57.9 | 28.6 | 47.1 | 29.3 | (18.5) |
| Deferred inflows related to pensions | 8.5 | 44.3 | 16.1 | (35.8) | 28.2 |
| Total deferred inflows of resources | 73.4 | 81.3 | 68.2 | (7.8) | 13.0 |
| **Net Position** | | | | | |
| Net investment in capital assets | 502.4 | 425.7 * | 372.6 | 76.7 | 53.1 |
| Restricted (expendable) | 59.8 | 52.3 | 46.2 | 7.5 | 6.1 |
| Unrestricted | (74.9) | (87.3) * | (113.3) | 12.4 | 26.0 |
| Total net position | $ 487.3 | $ 390.7 * | $ 305.5 | $ 96.6 | $ 85.2 |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

Note: *Due to the implementations of GASB 96 & 87, certain FY22 and FY21 balances have been restated (see Note 2).

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## Statements of Revenues, Expenses and Changes in Net Position

The Statements of Revenues, Expenses and Changes in Net Position present the District's results of operations for the fiscal year. Operating revenues are generated from the services provided to students and other customers of the District. Operating expenses include those costs incurred in the production of goods and services which result in operating revenues, as well as depreciation and amortization. All other activity is classified as non-operating revenues and expenses. Since a large portion of the revenue stream, including ad valorem property taxes, state appropriations and all federal financial aid grants, is classified as non-operating revenues, Texas public community colleges will generally reflect an operating loss with the increase or decrease in net position reflective of all activity. Total revenues and total expenses should be considered in assessing the change in the District's financial position. When total revenues exceed total expenses, the result is an increase in net position. When the reverse occurs, the result is a decrease in net position. Further detail is presented in the Statements of Revenues, Expenses and Changes in Net Position and notes to the financial statements.

A summarized comparison of the District's revenues, expenses and changes in net position for the years ended August 31, 2023, 2022 and 2021 is presented below in table and chart form.

### Condensed Schedule of Revenues, Expenses and Changes in Net Position

(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022, as Restated | 2021, as Restated | 2022 to 2023 | 2021 to 2022 |
| **Operating revenues and expenses:** | | | | | |
| Operating revenues (detail in following sections) | $ 92.0 | $ 89.8 | $ 93.3 | $ 2.2 | $ (3.5) |
| Operating expenses (detail in following sections) | 574.5 | 529.2 | 484.5 | 45.3 | 44.7 |
| Operating loss | (482.5) | (439.4) | (391.2) | (43.1) | (48.2) |
| **Non-operating revenues (expenses):** | | | | | |
| State appropriations | 76.6 | 72.9 | 80.0 | 3.7 | (7.1) |
| Ad valorem taxes | 318.0 | 275.3 | 261.2 | 42.7 | 14.1 |
| Federal and State grants, non-operating | 186.3 | 194.1 | 137.3 | (7.8) | 56.8 |
| Investment income | 22.0 | (4.2) | 0.7 | 26.2 | (4.9) |
| Interest on capital related debt & maintenance tax notes | (30.1) | (21.1) | (20.3) | (9.0) | (0.8) |
| Other non-operating expenses | 2.3 | 3.3 | 1.1 | (1.0) | 2.2 |
| Total non-operating revenues, net | 575.1 | 520.3 | 460.0 | 54.7 | 60.3 |
| **Capital contributions:** | | | | | |
| State appropriations for capital assets | 3.9 | 3.9 | 4.1 | - | (0.2) |
| Contributions for capital assets | 0.1 | 0.4 | 2.1 | (0.3) | (1.7) |
| Donated capital assets | - | - | 3.9 | - | (3.9) |
| Total capital contributions | 4.0 | 4.3 | 10.1 | (0.3) | (5.8) |
| **Increase in net position** | 96.6 | 85.2 | 78.9 | 11.4 | 6.3 |
| **Net position - beginning of year** | 390.7 | 305.5 | 226.6 | 85.2 | 78.9 |
| **Net position - end of year** | $ 487.3 | $ 390.7 | $ 305.5 | $ 96.6 | $ 85.2 |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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**Operating Revenues**
(in millions)

| | 2023 | | 2022, as Restated | | 2021, as Restated | | Change | |
|---|---|---|---|---|---|---|---|---|
| | Amount | % of Total | Amount | % of Total | Amount | % of Total | 2022 to 2023 | 2021 to 2022 |
| Net tuition and fees | $ 44.8 | 48.7% | $ 45.4 | 50.6% | $ 49.7 | 53.3% | $ (0.6) | $ (4.3) |
| Grants and contracts | 38.7 | 42.1% | 35.5 | 39.5% | 35.9 | 38.5% | 3.2 | (0.4) |
| Auxiliary enterprises | 2.8 | 3.0% | 2.8 | 3.1% | 2.1 | 2.3% | - | 0.7 |
| Other operating revenues | 5.7 | 6.2% | 6.1 | 6.8% | 5.6 | 6.0% | (0.4) | 0.5 |
| Total operating revenues | $ 92.0 | 100.0% | $ 89.8 | 100.1% | $ 93.3 | 100.0% | $ 2.2 | $ (3.5) |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

For fiscal year 2023, operating revenues increased by $2.2 million. The majority of the increase to operating revenues resulted from an increase in local and non-governmental grants and contracts of $3.2 million, offset by a decrease to net tuition and fees of $0.6 million and a decrease of other operating revenues of $0.4 million.

As shown in the operating revenues table above, operating revenues for fiscal year 2022 decreased by $3.5 million. The majority of the decrease to operating revenues resulted from decreases to net tuition and fees of $4.3 million due to continued weakness in student enrollments from the pandemic, decrease in operating grants and contracts of $0.4 million, offset by increases in auxiliary enterprise revenues and other operating income of $0.7 and $0.5 million, respectively. Grants show a net decrease of $0.4 million, reflecting a drop in federal grants of $6.2 million, offset by increases in state and local funding. Local funding was particularly strong, reflecting an increase of $4.0 million from the City of San Antonio for partnerships in job training to fight pandemic effects on the job market. State funding also increased $1.5 million for skills training and apprenticeship programs.

Fiscal year 2023 net non-operating revenues increased $54.7 million, with the largest revenue increases reflected in ad valorem taxes, investment income, and state appropriations, in the amounts of $42.7, $26.2 and $3.7 million, respectively. These increases were offset by nonoperating federal revenues decreasing $7.8 million reflective of the tail end of pandemic grant aid. Tax revenues reached a peak of $318.0 million in fiscal year 2023 reflecting a continued growth in taxable property values in San Antonio and surrounding areas. Investment income of $22.0 million is due to fast-raising interest rates in FY23, in addition to new borrowing detailed in the cash and liability sections above.

Fiscal year 2022 net non-operating revenues increased $60.3 million, with the largest revenue increases reflected in non-operating federal and state grants and ad valorem taxes in the amounts of $56.8 and $14.1 million, respectively. Federal and state non-operating revenue reached a peak of $194.1 million in fiscal year 2022 reflecting an acceleration of HEERF spending as the Colleges approach the end of the performance period scheduled to expire in July 2023. See additional details related to the three tranches of the HEERF federal awards in the following paragraph. The increases in nonoperating revenues from HEERF grants were partially offset by a decrease in investment income of $4.9 million due to raising interest rates delivering fair market losses on a temporary basis. The District is planning to retain investments until maturity reversing these fair market losses in fiscal year 2023.

In fiscal year 2023, capital contributions decreased $0.3 million. This category includes state appropriations, cash contributions and donated items for capital assets. The $0.3 million decrease is attributed to a decrease in cash contributions for capital assets.

For fiscal year 2022, capital contributions decreased $5.8 million. A one-time forgiveness of loan of $3.9 million in fiscal year 2021 and a reduction in capital gifts of $1.7 million in 2022 contributed to the decline.

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**Components of Net Tuition and Fees**
(in millions)

| | 2023 | | 2022 | | 2021 | |
|---|---|---|---|---|---|---|
| | Amount | % of Total | Amount | % of Total | Amount | % of Total |
| Tuition | $ 127.3 | 92.7% | $ 120.5 | 92.8% | $ 125.0 | 94.4% |
| CE and contract training | 4.1 | 3.0% | 5.8 | 4.5% | 3.8 | 2.9% |
| Fees | 5.9 | 4.3% | 3.5 | 2.7% | 3.6 | 2.7% |
| Total tuition and fees | $ 137.3 | 100.0% | $ 129.8 | 100.0% | $ 132.4 | 100.0% |

**Waivers and financial aid as a % of total tuition and fees:**

| | Amount | % of Total Tuition & Fees | Amount | % of Total Tuition & Fees | Amount | % of Total Tuition & Fees |
|---|---|---|---|---|---|---|
| Waivers and financial aid | $ 92.5 | 67.4% | $ 84.3 | 65.0% | $ 82.7 | 62.5% |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The primary component of operating revenue is net tuition and fees. A table showing the components of net tuition and fees is presented above. For financial statement presentation, total tuition and fees are presented net of waivers and financial aid applicable to tuition and fees, referred to as discounts, as well as bad debt expenses. The table identifies the sources of tuition and fees and provides the total waivers and financial aid discounts applied. For 2023, tuition represents 92.7% of the total tuition and fee revenue, with fees related to continuing education and student services contributing 4.3% and the remaining 3.0% consisting of continuing education (CE) and contract training tuition. Tuition and fees increased 5.8%, or $7.5 million, reflecting a 4.9% increase in enrollment and the addition of a new fee for instructional materials that generated $2.3 million in 2023. These increases were offset by increases in waivers and discounts of 9.7%, or $8.2 million. For 2022, tuition represents 92.8% of the total tuition and fee revenue, with continuing education (CE) and contract training contributing 4.5% and the remaining 2.7% consisting of student services and CE fees.

Operating expenses are presented on the following pages for three years in both natural and functional classifications.

In fiscal year 2023, salaries and wages increased $26.5 million or 12.2%. The primary factors contributing to the increase was payment and accrual of a retirement incentive program totaling $8.0 million, a general 4.5% salary increase, increases to high wage earners, and adjunct faculty salary increases of $6.6 million resulting from enrollment bouncing back 4.9% from pandemic levels, going from a total duplicated count of 148,631 students in 2022 to 155,884 students in 2023 for the Fall, Spring and Summer semesters, using end of term counts for regular academic tuition.

In fiscal year 2022, salaries and wages increased $6.6 million or 3.2%. The primary factors contributing to the increase is an approved 3.0% general wage increase for full-time benefitted faculty and staff effective September 1, 2021, and training stipends for instructors to become certified to teach online.

Benefits increased $13.4 million or 27.5% in fiscal year 2023, primarily due to accounting entries for pension and OPEB expenses related to reporting requirements under GASB 68 and GASB 75, and related benefits for salary increases detailed above. Actuarially-calculated pension expense increased $16.5 million in FY23 compared to FY22 and actuarially-calculated OPEB expense decreased $6.4 million in FY23 compared to FY22.

Benefits decreased $16.3 million or 25.1% in fiscal year 2022, primarily due to accounting entries for pension expenses related to reporting requirements under GASB 68. Actuarially-calculated pension expense decreased $9.5 million in FY22 compared to FY21. In addition, the District recognized $8.1 million less in 2022 for pension and OPEB expense for support provided by the State as disclosed in Note 11 and Note 19.

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Scholarships and fellowships expense represent the amount disbursed to a student after a scholarship award is credited to the student's account after payment of tuition and fees. Scholarships and fellowships decreased by $36.7 million in 2023, primarily due to the conclusion of aid awarded to students under the various tranches of the HEERF grants. Scholarships and fellowships increased by $31.2 million in 2022, primarily due to another uptick in aid awarded to students under the various tranches of the HEERF grants.

Supplies and services expense are expenses other than for payroll and benefits and increased by $37.4 million in fiscal year 2023. This is primarily attributable to the winding down of expenses related to pandemic aid and other grants, utilities, travel, equipment and furniture, and supplies. Attributed to grant activity, the District received $17.8 million to support operating expenses, travel, and equipment. Instructional supplies in relation to AlamoBOOKS+ increased $9.5 million. AlamoBOOKS+ is a revolutionary way to dispense academic materials to students without students having to purchase expensive textbooks. Instead, students rent the materials from Alamo at a reduced price. Contracted services including maintenance and housekeeping increased $3.6 million. Software subscriptions and maintenance increased $1.5 million as security, data mining, and artificial intelligence began to increase in importance in the marketplace. Utilities, travel, equipment, and other expenses increased $5.2 million.

Supplies and services expense are expenses other than for payroll and benefits and increased by $18.2 million in fiscal year 2022. This is primarily attributable to increased costs to respond to the COVID-19 pandemic such as renovations, PPE, computers and other technology to facilitate remote and hybrid teaching and working. Normal operations have resumed with instructional supplies totaling $14.5 million vs $3.8 million in FY21, while expenses for travel resumed and reached almost half of FY19 levels. FY22 travel expenses were $1.6 million vs $160,000 in FY21 and $3.4 million in FY19. Expenses for utilities are exceeding pre-pandemic levels with fiscal year 2022 totaling $10.1 million vs $8.4 million in 2021 as students and employees return to campus and with new buildings coming online. Repairs and maintenance expenses increased $2.8 million to $22.4 million in fiscal year 2022, while contracted services increased $2.4 million to $21.7 million.

Depreciation and amortization increased $4.8 and $5.0 million in fiscal years 2023 and 2022, respectively, due to building and equipment additions. Total additions in 2023 amounted to $221.7 million, while $139.6 million was added in FY22. Implementation of GASB 96 related to subscription-based information technology arrangements added $3.0 and $3.2 million in amortization costs to 2023 and 2022, respectively.

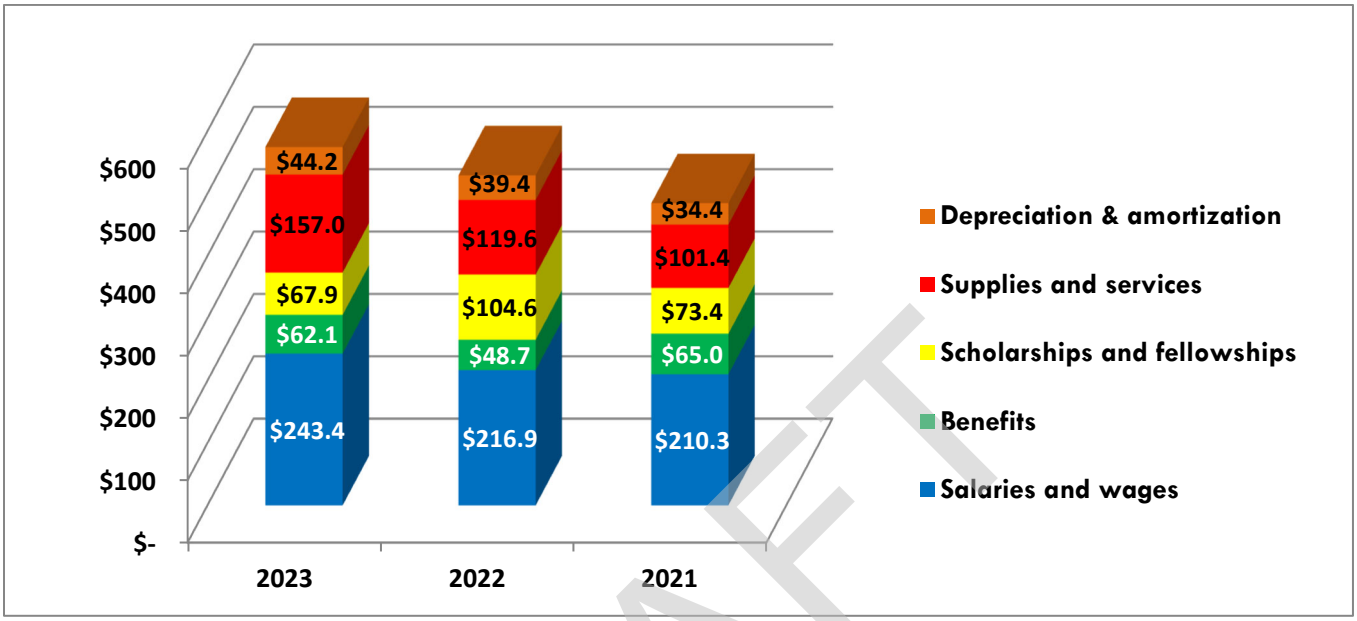
**Operating Expenses in Natural Classification**
(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022, as Restated | 2021, as Restated | 2022 to 2023 | 2021 to 2022 |
| Salaries and wages | $ 243.4 | $ 216.9 | $ 210.3 | $ 26.5 | $ 6.6 |
| Benefits | 62.1 | 48.7 | 65.0 | 13.4 | (16.3) |
| Scholarships and fellowships | 67.9 | 104.6 | 73.4 | (36.7) | 31.2 |
| Supplies and services | 157.0 | 119.6 | 101.4 | 37.4 | 18.2 |
| Depreciation & amortization | 44.2 | 39.4 | 34.4 | 4.8 | 5.0 |
| Total operating expenses | $ 574.6 | $ 529.2 | $ 484.5 | $ 45.4 | $ 44.7 |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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**Operating Expenses in Natural Classification**
(in millions)




**Operating Expenses in Functional Classification**
(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022, as Restated | 2021, as Restated | 2022 to 2023 | 2021 to 2022 |
| Instruction | $ 172.5 | $ 141.4 | $ 140.3 | $ 31.1 | $ 1.1 |
| Public service | 1.8 | 1.6 | 1.4 | 0.2 | 0.2 |
| Academic support | 33.1 | 27.4 | 28.2 | 5.7 | (0.8) |
| Student services | 72.4 | 59.6 | 58.3 | 12.8 | 1.3 |
| Institutional support | 120.1 | 106.3 | 101.1 | 13.8 | 5.2 |
| Operation and maintenance of plant | 61.5 | 47.7 | 46.1 | 13.8 | 1.6 |
| Depreciation and amortization | 44.2 | 39.4 | 34.4 | 4.8 | 5.0 |
| Scholarships and fellowships | 67.9 | 104.6 | 73.3 | (36.7) | 31.3 |
| Total educational and general expenses | 573.5 | 528.0 | 483.1 | 45.5 | 44.9 |
| Auxiliary enterprises | 1.1 | 1.2 | 1.4 | (0.1) | (0.2) |
| Total operating expenses | $ 574.6 | $ 529.2 | $ 484.5 | $ 45.4 | $ 44.7 |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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Factors influencing operating expenses grouped by functional classification include the following:

- Instruction includes expenses for all activities that are part of the District's instructional programs, such as faculty salaries and benefits. Instructional expenses increased by $31.1 million, or 22.0%, in fiscal year 2023 primarily related to a generally approved average salary increase of 4.5% plus related benefits, and a retirement incentive program allocated by functional category which contributed to an increase in instructional salaries of $13.5 million. Related benefits for those increases net of increases to actuarially-calculated pension and OPEB expense contributed to fringe benefits increasing $6.0 million. Other operating expenses increased $11.9 million primarily due to the expansion of the AlamoBOOKS+ program, where Alamo purchases books and supplies for all students. These textbooks and materials which were previously bought by students, are now rented back to students at a much more economical rate and ensure that all students are prepared on day one of classes with all the resources needed for class. This results in a significant decrease in the cost of attendance for students. Instructional expenses increased by $1.1 million in fiscal year 2022 primarily related to a $7.1 million decrease in benefits due to a reduction in actuarially-calculated pension expense that was offset by increases for expenditures related to the institution of the Alamo Books+ program described previously. Instructional salaries decreased overall by $1.1 million due to a reduction in adjunct faculty wages related to a slight enrollment decline resulting from the pandemic, partially offset by a general wage increase for all faculty. The re-opening of the campuses to accommodate the students return to campus caused increases in supplies, travel and non-capitalized furniture and equipment expenses of $0.8 million, $0.2 million, and $0.3 million, respectively.

- Public service expenses include funds expended for activities that are established primarily to provide non-instructional services that benefit individuals and groups external to the District. In fiscal year 2023, public service expenses increased by $0.2 million. The 2023 increase resulted from approved salary increases and related benefits and the net increase from actuarially-calculated pension and OPEB expense entries. In fiscal year 2022, public services increased $0.2 million due to a general wage increase, offset by TRS pension expense reductions. Reopening to normal operations increased supplies and uncapitalized capital expenses by $177,000.

- Academic support includes funds expended primarily to provide support services to the District's primary missions of instruction, research, and public service. Academic support costs increased by $5.7 million in fiscal year 2023, primarily attributable to the general salary increase, and allocated costs for the retirement incentive program, resulting in a salary increase of $2.9 million and net increase of $1.0 million in related benefits; and a net increase in actuarially-calculated pension and OPEB expense entries. Other expenses increased $1.5 million related to grant activity. In fiscal year 2022, academic support costs decreased by $0.8 million or 2.1% primarily as the result of a $1.5 million decrease in benefits due to pension entries required by GASB 68 and academic support personnel vacancies resulting in a $0.4 million reduction in salaries. These reductions were partially offset by an increase of $1.3 million in expenditures for supplies, travel and furniture and equipment purchases related to the reopening of the college campuses mentioned previously.

- The student services category includes funds expended for activities that primarily contribute to students' emotional and physical well-being and to their intellectual, cultural and social development outside the context of the formal instruction program. Student services expenses increased by $12.8 million in 2023 due to a general salary increase of 4.5%, the allocated retirement incentive program, grant funding for the Ready to Work 2025 programs and federal work study program, resulting in an overall salary increase of $6.2 million. Related benefits, net of actuarially-calculated pension and OPEB entries, resulted in an increase to benefits in the amount of $2.6 million. All other expenses increased $3.9 million, spurred by additional grant activity of $1.9 million, coupled by unrestricted increases of $2.0 million in support of student programs. In fiscal year 2022, overall student services expenses increased $1.3 million. Salaries increased by $3.0 million or 8.4% as a result of the general wage increase and market adjustments to student success personnel resulting from a compensation study. Benefits decreased $2.9 million due to pension expense reductions related to GASB 68 actuarial activity. Supplies, travel, and furniture and equipment increased by $1.4 million due to students returning to campus.

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- The institutional support category is primarily comprised of salaries and other operating expenses for central executive-level management that engage in long-range planning for the entire institution as well as other centralized support operations including accounting and fiscal affairs, procurement and safety, legal, information technology and human resources, among others. In fiscal year 2023, institutional support costs increased $13.8 million. The $13.8 million increase primarily resulted from the following: $5.4 million in increased salaries, wages and associated fringe benefits for institutional support employees partially attributable to the general salary increase of 4.5% and allocated retirement incentive program; a net increase in actuarially-calculated pension and OPEB expenses, a $6.9 million increase in operating expenses related to increases in expenditures from the winding down of HEERF funding in support of the institution. Institutional support expenses increased $5.2 million in fiscal year 2022. Unrestricted salaries and salaries funded by grants both increased by $2.6 million primarily due to the general wage increase and increased grant activity funding more FTEs. Benefits decreased $4.0 due to pension expense accounting related to GASB 68.

- The category of operation and maintenance of plant includes all expenses of current funds for the operation and maintenance of physical plant, net of amounts charged to auxiliary enterprises and other independent operations. Operation and maintenance of plant expenses increased by $13.8 million in 2023. The increase was primarily attributable to approximately $11.3 million in increased costs for non-capitalized equipment and renovation costs funded by bonds and grants. In addition, salaries and benefits increased $2.4 million due to the general salary increase and allocated retirement incentive expenses and the net impact of actuarially-calculated pension and OPEB expenses. In fiscal year 2022, operation and maintenance of plant increased by $1.6 million as the District returned towards normal operations. Increases in salaries, utilities and noncapitalized expenses of $0.6 million, $1.7 million and $1.2 million, respectively, were offset by benefits and operating expenses of $0.5 million and $1.1 million, respectively. The 3.0% general salary increase mentioned previously and return to normal operations are the main contributors to the increases. GASB pension accounting is responsible for the decrease in benefits, while the decrease in operating expenses is due to a reduction in non-capitalized expenses related to bond projects.

- Scholarships and fellowships include expenses for scholarships and fellowships from restricted and unrestricted funds and grants to students. In fiscal year 2023, scholarships and fellowships decreased by $36.7 million attributed to phasing down of aid awarded to students under the various tranches of the HEERF grants. In fiscal year 2022, scholarships and fellowships increased by $31.3 million almost exclusively related to additional aid awarded to students under the various tranches of the HEERF grants for student living allowances.

**Statements of Cash Flows**

The Statements of Cash Flows provide information about the resources of cash and the uses of cash in the operations and activities of the District. The Statements of Cash Flows help users determine the entity's ability to meet its obligations as they come due and the impact of external financing. The Statements summarize cash inflows and outflows by operating activities, non-capital financing activities, capital and related financing activities and investing activities. The Statements of Cash Flows reported an overall increase in cash and cash equivalents of $327.1 and $30.4 million during fiscal years 2023 and 2022, respectively. The primary use of cash in operations is for payment of salaries, wages, and benefits, followed by payments to suppliers for goods and services, then payments for scholarships and fellowships. Sources of cash from operations arise primarily from student tuition and fees as well as operating grant and contract revenues. Sources of cash from non-capital financing activities are primarily from ad valorem taxes, non-operating federal and state revenue and state appropriations.

The $327.1 million increase to cash and cash equivalents in fiscal year 2023 was primarily related to proceeds from issuance of debt for construction spending. The $30.4 million increase in cash and cash equivalents in fiscal year 2022 is attributed mainly to positive net nonoperating cash flows exceeding the net reduction to cash used in operations. This is reflected in the cash flow statements by the net increase in cash flows from non-capital financing activities and investments, partially offset by cash flows from operating activities and cash flows from capital and related financing activities.

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## Capital Assets

Changes in net capital assets are the result of completed and in process construction projects, acquisitions, improvements, deletions, and changes in accumulated depreciation and amortization. The District had $1.1 and $1.0 billion invested in capital assets net of accumulated depreciation and amortization at August 31, 2023 and 2022, respectively. Depreciation and amortization expense totaled $44.2 million in fiscal year 2023 and $39.4 million in fiscal year 2022 (Note 6). A summary of net capital assets is presented below:

**Net Capital Assets at Fiscal Year End**
(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022, as Restated | 2021 | 2022 to 2023 | 2021 to 2022 |
| Land | $ 55.6 | $ 55.7 | $ 55.7 | $ (0.1) | $ - |
| Construction in progress and works of art | 35.7 | 154.4 | 148.2 | (118.7) | 6.2 |
| Buildings and building improvements | 933.8 | 755.8 | 653.2 | 178.0 | 102.6 |
| Other real estate improvements | 46.2 | 50.6 | 55.7 | (4.4) | (5.1) |
| Furniture, machinery and equipment | 22.3 | 14.6 | 8.7 | 7.7 | 5.9 |
| Software | 0.1 | 0.1 | - | - | 0.1 |
| Subscription-based IT arrangements | 5.3 | 8.0 | - | (2.7) | 8.0 |
| Library materials | 0.5 | 0.7 | 0.8 | (0.2) | (0.1) |
| Total capital assets, net of accumulated depreciation & amortization | $ 1,099.5 | $ 1,039.9 | $ 922.3 | $ 59.6 | $ 117.6 |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

One method of evaluating the continued life of capital assets is to compare the accumulated depreciation to the original cost of the assets as a percentage. The following table lists assets subject to depreciation and the percentage depreciated at August 31, 2023 and 2022.

**Depreciable Capital Assets and Accumulated Depreciation & Amortization Percentages**
(in millions)

| | Fiscal Year 2023 | | | Fiscal Year 2022, as Restated | | |
|---|---|---|---|---|---|---|
| | Capitalized Amount | Accumulated Depreciation & Amortization | % Depreciated | Capitalized Amount | Accumulated Depreciation & Amortization | % Depreciated |
| Other real estate improvements | $ 142.2 | $ 96.0 | 67.5% | $ 141.6 | $ 91.0 | 64.3% |
| Buildings and bldg improvements | 1,341.4 | 407.6 | 30.4% | 1,133.0 | 377.2 | 33.3% |
| Furniture, machinery and equipment | 64.1 | 42.6 | 66.5% | 54.6 | 39.9 | 73.1% |
| Software | 3.3 | 3.2 | 97.0% | 3.3 | 3.2 | 97.0% |
| Subscription-based IT arrangements | 11.4 | 6.2 | 54.4% | | | |
| Library materials | 15.7 | 15.1 | 96.2% | 15.8 | 15.2 | 96.2% |
| Total | $ 1,578.1 | $ 570.7 | 36.2% | $ 1,348.4 | $ 526.5 | 39.0% |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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The District added approximately $27.4 million to construction in progress balances in fiscal year 2023 for continuing projects that have not been completed. In addition to the costs added to construction in progress, major capital additions and renovations completed during fiscal years 2023 and 2022 include the following:

| Fiscal Year 2023 | Amount (in millions) |
|---|---|
| San Antonio College New Science Building | $ 14.6 |
| San Antonio College Early Childhood and John L. Santikos Micronaut Center | 16.0 |
| San Antonio College First Responders Academy | 19.3 |
| St. Philip's College Bowden Legacy Building | 17.0 |
| St. Philip's College Campus Center Renovation | 19.5 |
| St. Philip's College Welding Auto Collision Building | 22.8 |
| Palo Alto College Rio Grande Building | 47.0 |
| Southside Education and Training Center | 17.7 |
| Westside Education and Training Center | 21.9 |

| Fiscal Year 2022 | Amount (in millions) |
|---|---|
| San Antonio College Fletcher Student Success | $ 19.7 |
| St. Philip's College Saint Artemisia Bowden Building | 14.9 |
| St. Philip's College William Allen Hudgins Health and Wellness Building | 16.4 |
| Northwest Vista College Cedar Elm STEM Building | 27.1 |
| Northeast Lakeview College Paluxy Hall STEM Building | 39.2 |

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The District does not record the cost of capital assets as an expense at the time of acquisition or completion of the asset, but rather shows the expense systematically over the expected life of the asset as depreciation expense. The amount shown in the accounting records for the value of the asset will decrease each year until the asset is fully depreciated or removed from service. As a result, the amount of capital assets shown in the Statements of Net Position may decrease from one year to another, even though new assets have been acquired during the year. Capital assets subject to depreciation include improvements to land (such as parking lots and signage), buildings, library books, furniture, machinery, equipment, and software. Land, construction in progress and works of art are not depreciated.

The District has entered into several contracts for construction and various other renovation and projects financed by bond proceeds. At August 31, 2023 and 2022, the District was committed for approximately $62.6 million and $67.0 million, respectively. For additional information concerning the District's capital assets and commitments, see Note 6 and Note 23, respectively, to the financial statements.

**Debt**

The Alamo Colleges District had $829.1 million and $592.0 million in outstanding bond and maintenance tax note debt at August 31, 2023 and 2022, respectively, before premiums. Outstanding debt increased $237.2 million in fiscal year 2023 and decreased $54.8 million in fiscal year 2022. The following table summarizes these amounts by type of debt instrument. See also Notes 7, 8 and 9 to the basic financial statements for additional information.

**Bonds and Tax Notes Payable**
(in millions)

| | Fiscal Year | | | Change | |
|---|---|---|---|---|---|
| | 2023 | 2022 | 2021 | 2022 to 2023 | 2021 to 2022 |
| General obligation bonds | $ 532.3 | $ 502.1 | $ 528.2 | $ 30.2 | $ (26.1) |
| Revenue bonds | 55.4 | 62.1 | 68.5 | (6.7) | (6.4) |
| Tax notes | 241.4 | 27.8 | 50.1 | 213.6 | (22.3) |
| Total outstanding debt | $ 829.1 | $ 592.0 | $ 646.8 | $ 237.1 | $ (54.8) |

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The increase in 2023 is related mainly to the issuance of the third and final tranche of general obligation bonds in the amount of $49.8 million under the voter-approved capital improvements program, and the issuance of new maintenance tax notes in the amount of $247.6 million, offset by regularly scheduled payments. The decrease in debt in 2022 is reflective of no new debt issuances, regular and scheduled debt principal payments and additional debt reduction transactions totaling $54.8 million.

The general obligation debt and maintenance tax notes of the Alamo Colleges District are payable from the proceeds of a continuing, direct ad valorem tax levied against all taxable property within the taxing district. Revenue bonds are special obligations of the District that are payable solely from and will be equally and ratably secured by an irrevocable first lien on pledged revenues. The pledged revenue is all revenue from tuition pursuant to applicable Texas law. The District received bond ratings for its general obligation bonds of Aaa and AAA from Moody's Investors Service and S&P Global Ratings, respectively. These are the highest ratings available from these rating agencies and the Alamo Colleges District is one of only 5 community college systems in Texas and one of only 26 community colleges in the United States to receive the highest rating from both agencies. In addition, S&P raised the long-term rating on the District's existing revenue bonds from AA to AAA. More detailed information about the District's noncurrent liabilities is presented in Notes 7, 8 and 9 to the basic financial statements.

**Factors Having Probable Future Financial Significance**

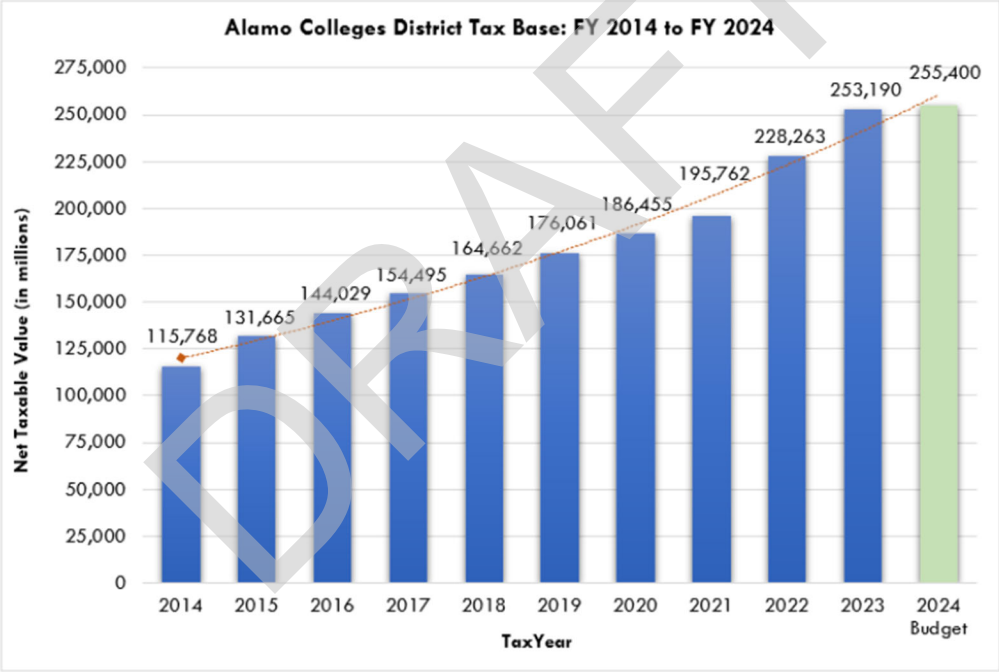
In May 2023, the 88th Texas Legislature approved a historic change in the state funding methodology for public community colleges is Texas with the passing of House Bill 8 (HB 8). Beginning with fiscal year 2024, HB 8 transitions state funding from the traditional model largely based on student contact hours and, to a lesser degree, student success points, to a model with a primary focus on student performance. The updated funding formula will focus on four key areas of student success: obtaining credentials of value, obtaining credentials in high demand areas, transfer to four-year universities and completing sequences of courses in high school programs. Student success has always been a top institutional priority and the District is optimistic that it will be well positioned for favorable results under the new model.

The economic condition of the Alamo Colleges District is influenced by the economic position of the State of Texas, the County of Bexar and surrounding counties and the City of San Antonio. San Antonio is the seventh largest city in the United States and the second largest city in Texas. As the state, county and city move forward from the devastating effects of the COVID-19 pandemic to the economy, factors such as inflation, rising interest rates, market volatility, artificial intelligence, and a possible recession pose newer challenges and opportunities.

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According to the Bureau of Labor Statistics, the national and state unemployment rates for August 2023 are 3.8% and 4.1%, respectively. At the local level, the San Antonio area unemployment rate for August 2023 was 4.3% as compared to the peak during the pandemic of 13.6% in April 2020. Recognizing that the pandemic would have a lasting effect on our community for years to come, there are continued efforts to rebuild the job sector and strengthen businesses and the local workforce. This continues to be carried out through local governments' economic incentives, regional strategic partnerships, and the voter-approved Ready to Work SA workforce development program funded through the collection of a 1/8 cent sales tax through December 2025.

The San Antonio metropolitan area, encompassing Bexar County, stands as a highly favorable destination for business expansion, driven by factors such as cost-effective land, ample power resources, and a dynamic education system marked by ongoing enhancements. The robust and varied economy spans across diverse industries, including bioscience, healthcare, aerospace, aviation, military, tourism, financial services, manufacturing, and information technology with a focus on cybersecurity. Demonstrating a commendable history of collaboration among governmental bodies, nonprofit organizations, industry stakeholders, and educational institutions, the region is committed to fostering a prosperous future for businesses and consumers within the metropolitan area. The chart below provides support for the robustness of the property tax base which provides a significant portion of District revenues.




*Due to difference in time of reporting, the certified tax year is one year behind the reported Fiscal year

This financial report is designed to provide the District's citizens, taxpayers, students, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the resources it receives. If you have questions about this report or need additional information, contact the Finance and Fiscal Services Department at 2222 N. Alamo Street, San Antonio, Texas 78215 or visit our Financial Transparency website at: https://www.alamo.edu/about-us/compliance/financial-information/.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 1**

## Statements of Net Position
## August 31, 2023 and 2022

| | 2023 | (Restated) 2022* |
|---|---|---|
| **ASSETS** | | |
| Current assets: | | |
| Cash and cash equivalents | $ 25,588,310 | $ 16,908,345 |
| Restricted cash and cash equivalents | 29,685,636 | 52,773,318 |
| Investments | 54,665,850 | 56,602,245 |
| Accounts receivable and notes receivable, net of allowance | 37,492,452 | 34,066,001 |
| Other assets | 303,100 | 770,742 |
| Total current assets | 147,735,348 | 161,120,651 |
| Noncurrent assets: | | |
| Restricted cash and cash equivalents | 378,788,163 | 37,299,433 |
| Investments | 168,228,012 | 153,358,855 |
| Investments - restricted | - | 49,618,963 |
| Other assets | 1,402,763 | 1,136,374 |
| Leases receivable | 3,829,878 | 4,915,178 |
| Capital assets (net) | 1,099,530,655 | 1,039,859,372 |
| Total noncurrent assets | 1,651,779,471 | 1,286,188,175 |
| TOTAL ASSETS | 1,799,514,819 | 1,447,308,826 |
| **DEFERRED OUTFLOWS OF RESOURCES** | | |
| Deferred outflows related to bond refundings | 5,217,195 | 5,618,587 |
| Deferred outflows related to OPEB | 27,069,657 | 34,448,664 |
| Deferred outflows related to pensions | 36,357,782 | 22,566,652 |
| TOTAL DEFERRED OUTFLOWS OF RESOURCES | 68,644,634 | 62,633,903 |
| **LIABILITIES** | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | 58,544,968 | 59,519,791 |
| Funds held for others | 1,094,225 | 936,923 |
| Unearned income | 39,746,456 | 39,677,352 |
| Current portion of noncurrent liabilities | 73,986,096 | 49,843,172 |
| Total current liabilities | 173,371,745 | 149,977,238 |
| Noncurrent liabilities | 1,134,105,571 | 887,944,475 |
| TOTAL LIABILITIES | 1,307,477,316 | 1,037,921,713 |
| **DEFERRED INFLOWS OF RESOURCES** | | |
| Deferred inflows related to leases | 3,871,318 | 5,037,407 |
| Deferred inflows related to bond refundings | 3,083,571 | 3,360,286 |
| Deferred inflows related to OPEB | 57,908,705 | 28,600,978 |
| Deferred inflows related to pensions | 8,474,712 | 44,299,345 |
| TOTAL DEFERRED INFLOWS OF RESOURCES | 73,338,306 | 81,298,016 |
| **NET POSITION** | | |
| Net investment in capital assets | 502,437,612 | 425,687,526 |
| Restricted for: | | |
| Expendable | | |
| Student aid | 8,952,401 | 8,351,203 |
| Instructional programs | 2,182,661 | 2,675,026 |
| Capital projects | 33,750,141 | 23,993,482 |
| Debt service | 14,883,008 | 17,272,910 |
| Unrestricted | (74,861,992) | (87,257,147) |
| TOTAL NET POSITION | $ 487,343,831 | $ 390,723,000 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

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The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 1A**

## Statements of Financial Position of Alamo Colleges Foundation, Inc.
## (A Component Unit of Alamo Community College District)
## December 31, 2022 and 2021

| | December 31 2022 | 2021 |
|---|---|---|
| ASSETS | | |
| Cash and cash equivalents | $ 1,361,122 | $ 2,179,727 |
| Contributions receivable, net of allowance and discounts | 3,644,617 | 2,400,130 |
| Investments: | | |
| Fixed income securities | 13,793,743 | 17,272,304 |
| Mutual funds/exchange-traded funds | 42,958,989 | 48,894,007 |
| Marketable securities | 6,233,813 | 7,035,863 |
| TOTAL ASSETS | $ 67,992,284 | $ 77,782,031 |
| LIABILITIES AND NET ASSETS | | |
| Accounts payable and accrued liabilities | $ 62,222 | $ 1,203,436 |
| TOTAL LIABILITIES | 62,222 | 1,203,436 |
| NET ASSETS | | |
| Without donor restrictions | 332,357 | 196,336 |
| With donor restrictions | 67,597,705 | 76,382,259 |
| TOTAL NET ASSETS | 67,930,062 | 76,578,595 |
| TOTAL LIABILITIES AND NET ASSETS | $ 67,992,284 | $ 77,782,031 |

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The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 1B**

## Statements of Net Position of ACCD Public Facility Corporation
## (A Component Unit of Alamo Community College District)
## August 31, 2023 and 2022

| | 2023 | 2022 |
|---|---|---|
| **ASSETS** | | |
| Current assets: | | |
| Cash | $ 21,618 | $ 196 |
| Noncurrent assets: | | |
| Capital assets not being depreciated | 5,099,847 | 6,499,860 |
| Capital assets being depreciated, net | 24,314,118 | 21,380,770 |
| Total noncurrent assets | 29,413,965 | 27,880,630 |
| TOTAL ASSETS | 29,435,583 | 27,880,826 |
| **LIABILITIES** | | |
| Noncurrent liabilities: | | |
| Note payable | 1,362,860 | 1,362,860 |
| Total noncurrent liabilities | 1,362,860 | 1,362,860 |
| TOTAL LIABILITIES | 1,362,860 | 1,362,860 |
| **NET POSITION** | | |
| Net investment in capital assets | 28,051,105 | 26,517,770 |
| Unrestricted | 21,618 | 196 |
| **TOTAL NET POSITION** | $ 28,072,723 | $ 26,517,966 |

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The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 2**

## Statements of Revenues, Expenses and Changes in Net Position
## For Years Ended August 31, 2023 and 2022

| | 2023 | (Restated) 2022* |
|---|---|---|
| **OPERATING REVENUES:** | | |
| Tuition and fees (net of discounts of $92,493,126 and $84,343,005, respectively) | $ 44,766,677 | $ 45,439,178 |
| Federal grants and contracts | 22,002,312 | 22,241,508 |
| State grants and contracts | 1,370,715 | 2,369,756 |
| Local grants and contracts | 11,956,914 | 9,478,470 |
| Non-governmental grants and contracts | 3,359,090 | 1,424,254 |
| Auxiliary enterprises | 2,842,482 | 2,757,370 |
| Other operating revenues | 5,715,196 | 6,069,838 |
| Total operating revenues (Schedule A) | 92,013,386 | 89,780,374 |
| **OPERATING EXPENSES:** | | |
| Instruction | 172,536,419 | 141,415,095 |
| Public service | 1,795,974 | 1,600,865 |
| Academic support | 33,052,138 | 27,415,095 |
| Student services | 72,383,991 | 59,586,496 |
| Institutional support | 120,056,331 | 106,326,579 |
| Operation and maintenance of plant | 61,534,011 | 47,720,605 |
| Scholarships and fellowships | 67,900,031 | 104,597,062 |
| Auxiliary enterprises | 1,042,051 | 1,204,666 |
| Depreciation and amortization | 44,177,312 | 39,379,708 |
| Total operating expenses (Schedule B) | 574,478,258 | 529,246,171 |
| Operating loss | (482,464,872) | (439,465,797) |
| **NON-OPERATING REVENUES/(EXPENSES):** | | |
| State appropriations | 76,606,931 | 72,944,697 |
| Ad valorem taxes | | |
| Taxes for maintenance and operations | 229,619,121 | 198,786,795 |
| Taxes for maintenance notes | 46,247,762 | 24,140,547 |
| Taxes for general obligation bonds | 42,173,257 | 52,405,149 |
| Federal grants, non-operating | 181,190,755 | 189,360,434 |
| State grants, non-operating | 5,068,138 | 4,778,583 |
| Gifts | 2,345,954 | 3,286,946 |
| Investment income (loss) | 22,024,846 | (4,248,039) |
| Interest on capital related debt | (17,801,191) | (19,267,483) |
| Interest on maintenance tax notes | (12,327,762) | (1,790,547) |
| Other non-operating (expenses) revenues | (42,588) | 27,832 |
| Net non-operating revenues (Schedule C) | 575,105,223 | 520,424,914 |
| Income before capital contributions | 92,640,351 | 80,959,117 |
| **CAPITAL CONTRIBUTIONS:** | | |
| State appropriations for capital assets | 3,855,480 | 3,855,480 |
| Contributions for capital assets | 125,000 | 381,900 |
| Total capital contributions | 3,980,480 | 4,237,380 |
| Increase in net position | 96,620,831 | 85,196,497 |
| **NET POSITION:** | | |
| Net position - beginning of year | 390,723,000 | 305,526,503 |
| Net position - end of year (Schedule D) | $ 487,343,831 | $ 390,723,000 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

The accompanying notes are an integral part of these financial statements.

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**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 2A**

## Statements of Activities of Alamo Colleges Foundation, Inc.
## (A Component Unit of Alamo Community College District)
## For Years Ended December 31, 2022 and 2021

| | Net Assets without Donor Restrictions | Net Assets with Donor Restrictions | Total |
|---|---|---|---|
| Net Assets at January 1, 2021 | $ 308,017 | $ 59,741,962 | $ 60,049,979 |
| Support and revenue: | | | |
| Contributions | 89,363 | 18,711,186 | 18,800,549 |
| In-kind revenue | 1,255,046 | - | 1,255,046 |
| Interest and dividend income | 490 | 946,740 | 947,230 |
| Gain on investments | - | 4,266,248 | 4,266,248 |
| Net assets released from restrictions | 7,320,236 | (7,320,236) | - |
| Total revenue | 8,665,135 | 16,603,938 | 25,269,073 |
| Expenses: | | | |
| Program support and scholarships | 7,725,976 | - | 7,725,976 |
| General and administrative | 608,792 | - | 608,792 |
| Fundraising | 405,689 | - | 405,689 |
| Total expenses | 8,740,457 | - | 8,740,457 |
| (Decrease) increase in net assets | (75,322) | 16,603,938 | 16,528,616 |
| Designated transfers | (36,359) | 36,359 | - |
| Net Assets at December 31, 2021 | 196,336 | 76,382,259 | 76,578,595 |
| Support and revenue: | | | |
| Contributions | 105,555 | 6,662,369 | 6,767,924 |
| In-kind revenue | 1,388,939 | - | 1,388,939 |
| Interest and dividend income | 2,265 | 1,104,852 | 1,107,117 |
| Loss on investments | - | (11,378,858) | (11,378,858) |
| Net assets released from restrictions | 5,129,295 | (5,129,295) | - |
| Total revenue (loss) | 6,626,054 | (8,740,932) | (2,114,878) |
| Expenses: | | | |
| Program support and scholarships | 5,421,173 | - | 5,421,173 |
| General and administrative | 648,811 | - | 648,811 |
| Fundraising | 463,671 | - | 463,671 |
| Total expenses | 6,533,655 | - | 6,533,655 |
| Increase (decrease) in net assets | 92,399 | (8,740,932) | (8,648,533) |
| Designated transfers | 43,622 | (43,622) | - |
| Net Assets at December 31, 2022 | $ 332,357 | $ 67,597,705 | $ 67,930,062 |

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The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 2B**

**Statements of Revenues, Expenses and Changes in Net Position of ACCD Public Facility Corporation**
**(A Component Unit of Alamo Community College District)**
**For Years Ended August 31, 2023 and 2022**

| | 2023 | 2022 |
|---|---|---|
| **OPERATING REVENUES:** | | |
| Lease revenue | $ 21,667 | $ 16,667 |
| Total operating revenues | 21,667 | 16,667 |
| **OPERATING EXPENSES:** | | |
| Bank charges | 481 | 1,760 |
| Depreciation | 1,043,856 | 956,219 |
| Total operating expenses | 1,044,337 | 957,979 |
| Operating loss | (1,022,670) | (941,312) |
| **NON-OPERATING EXPENSES/(REVENUES):** | | |
| Other contributions | - | 777,932 |
| Interest revenue | 236 | 1,569 |
| Gain on lease termination | - | 1,582,000 |
| Forgiveness of interest on debt | - | 354,140 |
| Interest expense | - | (5,333) |
| Other non-operating expense | - | (560,273) |
| Total non-operating revenues | 236 | 2,150,035 |
| (Loss)/Income before contributions | (1,022,434) | 1,208,723 |
| Capital contributions | 2,577,191 | 24,297,275 |
| Change in net position | 1,554,757 | 25,505,998 |
| **NET POSITION:** | | |
| Net position - beginning of year | 26,517,966 | 1,011,968 |
| Net position - end of year | $ 28,072,723 | $ 26,517,966 |

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The accompanying notes are an integral part of these financial statements.

# ALAMO COMMUNITY COLLEGE DISTRICT
# EXHIBIT 3

## Statements of Cash Flows
## For Years Ended August 31, 2023 and 2022

| | 2023 | (Restated) 2022* |
|---|---|---|
| **CASH FLOWS FROM OPERATING ACTIVITIES** | | |
| Receipts from students and other customers | $ 43,496,206 | $ 48,059,289 |
| Receipts from grants and contracts | 48,456,250 | 34,731,176 |
| Other receipts | 5,674,356 | 5,961,393 |
| Payments to or on behalf of employees | (284,148,363) | (262,599,471) |
| Payments to suppliers for goods and services | (156,144,266) | (141,069,241) |
| Payments for scholarships and fellowships | (67,900,031) | (104,597,062) |
| Payment for Federal loans issued to students | (16,080,270) | (13,950,284) |
| Receipts for Federal loans to students | 16,080,270 | 17,187,711 |
| Net cash used by operating activities | (410,565,848) | (416,276,489) |
| **CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES** | | |
| Receipts from state appropriations (non-capital projects) | 64,884,194 | 64,839,676 |
| Receipts from ad valorem taxes | 228,993,740 | 198,428,921 |
| Receipts from non-operating federal and state revenue | 178,617,562 | 192,672,782 |
| Receipts from gifts and grants (other than capital) | 765,411 | 2,744,878 |
| Receipts from student organizations and other agency transactions | 157,302 | 138,233 |
| Net cash provided by non-capital financing activities | 473,418,209 | 458,824,490 |
| **CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES** | | |
| Proceeds on issuance of capital debt | 323,905,884 | - |
| Bond issuance costs | (1,905,883) | - |
| Receipts from ad valorem taxes for debt service | 88,180,813 | 76,408,239 |
| Receipts from state appropriations for capital projects | 3,855,480 | 3,855,480 |
| Receipts from insurance recoveries | - | 39,705 |
| Receipts from sales of real estate | 1,949,945 | - |
| Receipts from capital grant contracts, grants and gifts | 125,000 | 381,900 |
| Payments for capital assets acquisition and construction of capital assets | (114,894,974) | (139,113,782) |
| Payments on capital debt - principal | (61,438,009) | (56,081,263) |
| Payments on capital debt - interest | (37,773,809) | (28,725,100) |
| Net cash provided/(used) by capital and related financing activities | 202,004,447 | (143,234,821) |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | |
| Proceeds from sales and maturities of investments | 249,378,620 | 347,048,213 |
| Interest on investments | 25,538,004 | 1,953,959 |
| Purchase of investments | (212,692,419) | (217,922,526) |
| Net cash provided by investing activities | 62,224,205 | 131,079,646 |
| INCREASE IN CASH AND CASH EQUIVALENTS | 327,081,013 | 30,392,826 |
| **CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR** | 106,981,096 | 76,588,270 |
| **CASH AND CASH EQUIVALENTS, END OF YEAR** | $ 434,062,109 | $ 106,981,096 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

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The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**
**EXHIBIT 3**

## Statements of Cash Flows
## For Years Ended August 31, 2023 and 2022
## (continued)

| | 2023 | (Restated) 2022* |
|---|---|---|
| **RECONCILIATION OF OPERATING LOSS TO NET CASH** | | |
| **USED BY OPERATING ACTIVITIES:** | | |
| Operating loss | $ (482,464,872) | $ (439,465,797) |
| Adjustments to reconcile operating loss to net cash used by operating activities: | | |
| Depreciation and amortization expense | 44,177,312 | 39,379,708 |
| Allowance for doubtful accounts | 4,671,908 | 1,764,266 |
| Non-cash state appropriations - on-behalf payments | 11,722,737 | 8,105,021 |
| Pension expense | 1,674,040 | (6,946,048) |
| OPEB expense | (648,717) | 2,497,227 |
| Changes in assets and liabilities: | | |
| Receivables (net) | 2,101,069 | (4,625,149) |
| Other assets | 584,837 | 285,515 |
| Accounts payable | 8,385,602 | (21,614,682) |
| Unearned income | 15,951 | 1,012,454 |
| Net pension liability | 51,289,803 | (40,571,878) |
| Net OPEB liability | (37,335,451) | 24,140,906 |
| Compensable absences | 83,539 | (803,873) |
| Workers' compensation accrual | 83,623 | - |
| Utility escrow | 213,212 | 343,147 |
| Deferred inflows related to leases | (1,166,089) | 3,791,722 |
| Deferred outflows related to pensions | (15,465,170) | 12,410,308 |
| Deferred inflows related to pensions | (35,824,633) | 28,161,570 |
| Deferred outflows related to OPEB | 8,027,724 | (5,608,331) |
| Deferred inflows related to OPEB | 29,307,727 | (18,532,575) |
| Net cash used by operating activities | $ (410,565,848) | $ (416,276,489) |
| **SCHEDULE OF NON-CASH INVESTING AND FINANCING TRANSACTIONS:** | | |
| State on-behalf payments | $ 11,722,737 | $ 8,105,021 |
| Increase/(decrease) in fair value of investments | $ 2,383,473 | $ (5,968,496) |
| Gifts of depreciable and non-depreciable assets | $ 1,580,543 | $ 542,068 |
| Amortization of premium on bonds | $ 8,171,432 | $ 6,081,335 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 1. REPORTING ENTITY

The Alamo Community College District (Alamo Colleges District or District) was established in 1945 in accordance with the laws of the State of Texas. It serves the educational needs of Bexar County and surrounding communities through its colleges and educational centers. The District operates five colleges including San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College.

The District is considered to be a special-purpose, primary government. While the District receives funding from local, state and federal sources and must comply with the spending, reporting and record keeping requirements of these entities, it is not a component unit of any other government entity.

Alamo Colleges Foundation, Inc. – Discrete Component Unit

The Alamo Colleges Foundation, Inc. (the Foundation) is a separate non-profit organization, and its sole purpose is to provide benefits such as scholarships and grants to the students, faculty and staff of the District. The Foundation is a legally separate entity which utilizes District financial resources for its operation. The District does not appoint any of the Foundation's board members. Under Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations are Component Units*, an organization should report as a discretely presented component unit those organizations that raise and hold economic resources for the direct benefit of a governmental unit when such resources are significant to the governmental unit. Accordingly, the Foundation's financial statements are included in the District's annual report as a discrete component unit (see table of contents). Stand-alone financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Community College District.

ACCD Public Facility Corporation (PFC) – Discrete Component Unit

The PFC was incorporated on September 23, 2011 as a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended. It is also a public corporation within the meaning of the United States (U.S.) Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended.

The PFC is governed by a three-member Board of Directors that also serve on the Board of Trustees of the District. The PFC was formed exclusively for the purpose of assisting the District in financing, refinancing, or providing public facilities. The PFC may finance the acquisition of District obligations, provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities, issue bonds as permitted by the Act and perform other such activities on behalf of the District as provided in its Certificate of Formation. The PFC does not have authority to levy taxes.

In accordance with requirements of GASB Statement No. 61, *The Financial Reporting Entity Omnibus – an amendment of GASB Statements No. 14 and No. 34*, the PFC is a component unit of the District because the District appoints the voting majority of the PFC's board and can also remove appointed members of the PFC's board at will. While the District appoints the entire governing body of the PFC, this board is not considered substantively the same as the Board of Trustees of the District because it consists of less than a majority of the District's Board. Accordingly, the PFC's financial statements are included in the District's financial statements as a discrete component unit (see table of contents). Stand-alone financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Guidelines

The significant accounting policies followed in preparing these financial statements are in accordance with the *Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community Colleges* for fiscal year 2023. For financial reporting purposes, the District is considered a special-purpose, primary government engaged in business-type activities.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Basis of Accounting

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The financial statements of the District have been prepared on the accrual basis, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

Budgetary Data

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The District's Board of Trustees adopts the annual budget, which is prepared on the accrual basis of accounting for operating funds and available resources for construction and renewal funds. Copies of the approved budget and subsequent amendments must be filed with the THECB, Legislative Budget Board, Legislative Reference Library, and the Governor's Office of Budget and Planning by December 1.

Cash and Cash Equivalents

The District's cash and cash equivalents consist of operating cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. Public funds investment pools (TexPool) are considered to be cash and cash equivalents.

Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents that can be used to pay current liabilities (in keeping with restrictions) are classified as current assets.

Cash and cash equivalents that are externally restricted (except as discussed in the preceding paragraph) as to their use are classified as noncurrent assets in the Statements of Net Position. This category includes unexpended cash balances restricted by donors or other outside agencies for specific purposes, gifts whose donors have placed limitations on their use, grants from private or governmental sources, bond proceeds and other sponsored funds.

Accounts and Notes Receivable

Accounts receivable are recorded at the invoiced amounts. Notes receivable represent short-term student loans. The allowance for doubtful accounts is management's best estimate of the amount of probable credit losses and is determined based on historical collectability. Account balances are written off against the allowance when it is probable the receivable will not be recovered.

Other Current Assets

Included in this category are prepaid expenses and inventories.

Investments

Investments are reported at fair value. Short-term investments have an original maturity greater than three months but less than one year at the time of purchase. Long-term investments include investments with original maturities greater than one year at the time of purchase. The District intends to hold these investments until maturity. The District classifies its investments within a fair value hierarchy based on the relative inputs used to value the investments, in accordance with the provisions of GASB Statement 72, *Fair Value Measurement and Application* (GASB72). For more detailed information, see Note 4.

Leases Receivable

The District is a lessor for noncancelable leases of property. The District recognizes a lease receivable and a deferred inflow of resources in the Statements of Net Position.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date, if any. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The District uses the Treasury rate with the maturity that most closely matches the length of the lease term, as of the date of the beginning of the lease term, obtained from the treasury.gov website, as the discount rate for leases.

- The lease term includes the noncancelable period of the lease.

- Lease payments included in the measurement of the lease receivable are composed of fixed payments from the lessee, variable payments from the lessee that are fixed in substance or that depend on an index or a rate, residual value guarantee payments from the lessee that are fixed in substance, and any lease incentives that are payable to the lessee.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition. Donated capital assets are stated at acquisition value in accordance with GASB 72, defined as the price that would be paid to acquire an asset with equivalent service potential in an orderly market transaction at the acquisition date. Improvements which significantly add value or extend the useful life of a structure are capitalized. The costs of normal maintenance and repairs are charged to operating expenses in the year the expense is incurred. The straight-line method is used for depreciating assets over their useful lives. Depreciation begins in the following year after capitalization except for equipment, which is prorated in the first year the asset is placed in service.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

The following table lists the capitalization thresholds and useful lives for each asset category:

| Class of Asset | Capitalization Threshold | Useful Life (Years) | Salvage Value |
|---|---|---|---|
| Non-depreciable assets: | | | |
| Land | $ 5,000 | Not depreciated | - |
| Works of art/historical treasures | 5,000 | Not depreciated | - |
| Buildings: | | | |
| Buildings | 100,000 | 40 | 10% |
| Portable buildings | 10,000 | 10 | 10% |
| Other real estate improvements: | | | |
| Building improvements | 100,000 | 20 | - |
| Infrastructure | 100,000 | 20 | 10% |
| Land improvements (except tennis courts) | 100,000 | 20 | - |
| Leasehold improvements | 10,000 | Shorter of lease or useful life | - |
| Tennis courts | 10,000 | 7 | - |
| Furniture, machinery and equipment: | | | |
| Furniture, machinery and equipment | 5,000 | 5-10 | - |
| Technology systems | 5,000 | 5 | - |
| Software | 5,000 | 5 | - |
| Library materials | All | 15 | - |
| Subscription-based information technology arrangements | 100,000 | Shorter of contract or useful life | - |

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Deferred Outflows of Resources

The Statements of Net Position include a separate section for deferred outflows of resources, which represent a consumption of net assets that applies to future periods and thus, will not be recognized as an outflow of resources (expensed) until then. The District records deferred outflows of resources for deferred charges on the refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred outflows of resources for its proportionate share of collective deferred outflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred outflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. In addition, deferred outflows of resources are recorded for employer contributions made to the TRS and ERS plans subsequent to the measurement date of the respective net pension or net OPEB liabilities. For additional information, see Note 11 and Note 19.

Pensions

The fiduciary net position of the defined benefit pension plan administered by the Teacher Retirement System of Texas (TRS) has been determined on the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Other Post Employment Benefits (OPEB)
The fiduciary net position of the Employees Retirement System of Texas (ERS) State Retiree Health Plan (SRHP), also referred to as the Texas Employees Group Benefits Program (GBP), has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits; OPEB expense, and information about assets, liabilities and additions to/deductions from the GBP's fiduciary net position. Benefit payments are recognized when due and are payable in accordance with the benefit terms.

Compensable Absences
It is the District's policy to accrue employee annual leave as earned. Sick leave is not accrued, as a terminated employee is not paid for accumulated sick leave. See Note 7 and Note 13 for additional information.

Self-Insurance
The District is self-insured for a portion of workers' compensation losses. A liability has been recorded for the estimated amount of eventual loss which will be incurred on claims arising prior to the end of the fiscal year, including incurred but not reported claims. See Note 17 for additional information.

Deferred Inflows of Resources
The Statements of Net Position include a separate section for deferred inflows of resources, which represent an acquisition of net assets that applies to future periods and thus, will not be recognized as an inflow of resources (revenue) until then. The District records deferred inflows of resources for deferred charges on refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred inflows of resources for its proportionate share of collective deferred inflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred inflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. The District also records deferred inflows of resources related to leases. For additional information, see Note 11 and Note 19.

Net Position
*Net Investment in Capital Assets*
This category represents the District's total investment in capital assets net of related outstanding debt used to acquire or construct those assets and accumulated depreciation and amortization related to those capital assets. Deferred inflows of resources and deferred outflows of resources attributable to those assets or related debt are also included in this component.

*Restricted Net Position, Expendable*
Legal or contractual obligations require this portion to be spent in accordance with external restrictions.

*Unrestricted Net Position*
These are resources that are not subject to any external restrictions and may be used at the discretion of the governing board for any lawful purpose of the District.

Operating and Non-operating Revenues
The District distinguishes operating and non-operating revenues. The District reports as a Business-Type Activity (BTA) and as a single proprietary fund. Operating revenues generally result from providing services in connection with the District's principal ongoing operations. The principal operating revenues are student tuition and fees net of scholarship discounts and allowances; federal, state, local and private operating grants and contracts; auxiliary enterprises and other revenues of a similar nature. The major non-operating revenues are state appropriations, ad valorem taxes, federal financial aid through Title IV Higher Education Act grants, and investment income and gifts.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Revenue Recognition and Unearned Income

Tuition and fee revenues are recorded when earned. Unrestricted tuition and fees and other revenues related to the upcoming fall semester that are received prior to year-end are recorded as unearned revenues. Revenue from grants, contracts and state appropriations and other state aid is recognized when all eligibility requirements, if any, have been met and qualifying expenditures, if required, have been incurred. Unrestricted unearned charges have been netted against unearned income. Restricted charges where all obligations have been fulfilled are treated as expenses in the period incurred.

Tuition Discounting

*Texas Public Education Grants*

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. These amounts, called the Texas Public Education Grant (TPEG), are shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.033). When the award is used by the student for tuition and fees, the amount is recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

*Title IV Higher Education Act (HEA) Program Funds*

Certain Title IV HEA Program funds are received by the District to pass through to students. These funds are received by the District and recorded as revenue. When a student uses the award for tuition and fees, the amount is recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

*Other Tuition Discounts*

The District awards tuition and fee scholarships from institutional funds to students who qualify. When these funds are used for tuition and fees, the awards are recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

Operating and Non-operating Expenses

Operating expenses include the cost of providing instruction, student services and support, administrative expenses, and depreciation and amortization on capital assets. Expenses related to non-operating federal revenues are reported as operating expenses, either as tuition discounts (if applied to tuition) or as scholarship expenses. The auxiliary operations for campus bookstores and food service are not performed by the District. The major non-operating expense is interest on capital-related debt.

Restricted Resources

When an expense is incurred that can be paid using either restricted or unrestricted resources, the District's policy is to first apply the expense against restricted resources and then against unrestricted resources.

Estimates

The preparation of the financial statements in conformity with U. S. GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Prior Year Restatement and Reclassifications

During fiscal year 2023, the District implemented GASB Statement 96, *Subscription-based Information Technology Arrangements* (GASB 96). This statement establishes new requirements for calculating and reporting the District's subscription-based information technology arrangement (SBITA) activities. The adoption of GASB 96 has been reflected and calculated using the facts and circumstances that existed as of September 1, 2021, as prescribed by GASB 96. There was a $0 impact to beginning net position as of September 1, 2021 since the intangible right-to-use assets recorded equaled the SBITA liability. The August 31, 2022 balances were restated for the effects of the District's adoption of GASB 96, including an increase in total assets of $8.0 million, an increase in total liabilities of $6.9 million, and an increase in net position of $1.1 million.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Certain prior year balances have been reclassified to conform to the current year presentation. Expenditures for the AlamoBOOKS+ program were reclassified to the instruction functional expense category from the institutional support category. In addition, amounts for the Alamo PROMISE program were reclassified from scholarship expense to tuition discounts.

The results of the restatement on the Statement of Net Position balances for fiscal year 2022 are as follows:

| | 2022 | | |
|---|---|---|---|
| | As Previously Reported | Difference Due To Restatement | As Restated |
| **ASSETS** | | | |
| Noncurrent assets: | | | |
| Capital assets (net) | $ 1,031,850,158 | $ 8,009,214 | $ 1,039,859,372 |
| Total noncurrent assets | 1,278,178,961 | 8,009,214 | 1,286,188,175 |
| TOTAL ASSETS | 1,439,299,612 | 8,009,214 | 1,447,308,826 |
| **LIABILITIES** | | | |
| Current liabilities: | | | |
| Current portion of long-term liabilities | 47,163,670 | 2,679,502 | 49,843,172 |
| Total current liabilities | 147,297,736 | 2,679,502 | 149,977,238 |
| Noncurrent liabilities | 883,757,873 | 4,186,602 | 887,944,475 |
| TOTAL LIABILITIES | 1,031,055,609 | 6,866,104 | 1,037,921,713 |
| **NET POSITION** | | | |
| Net investment in capital assets | 423,581,645 | 2,105,881 | 425,687,526 |
| Unrestricted | (86,294,375) | (962,772) | (87,257,147) |
| TOTAL NET POSITION (Schedule D) | $ 389,579,891 | $ 1,143,109 | $ 390,723,000 |

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## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The results of the restatement and reclassifications on the Statement of Changes in Revenues, Expenses, and Changes in Net Position balances for fiscal year 2022 are as follows:

| | 2022 | | | |
|---|---|---|---|---|
| | As Previously Reported | Difference Due To Restatement | Difference Due To Reclassification | As Restated |
| **OPERATING REVENUES:** | | | | |
| Tuition and fees (net of discounts of $92,493,126 and $84,343,005, respectively) | $ 48,439,185 | $ - | $ (3,000,007) | $ 45,439,178 |
| Total operating revenues (Schedule A) | 92,780,381 | - | (3,000,007) | 89,780,374 |
| **OPERATING EXPENSES:** | | | | |
| Instruction | 132,658,723 | - | 8,756,372 | 141,415,095 |
| Academic support | 27,602,595 | (187,500) | - | 27,415,095 |
| Student services | 59,706,913 | (120,417) | - | 59,586,496 |
| Institutional support | 118,854,158 | (3,771,207) | (8,756,372) | 106,326,579 |
| Operation and maintenance of plant | 47,989,332 | (268,727) | - | 47,720,605 |
| Scholarships and fellowships | 107,597,069 | - | 3,000,007 | 110,597,076 |
| Depreciation and amortization | 36,222,502 | 3,157,206 | - | 39,379,708 |
| Total operating expenses (Schedule B) | 533,436,823 | (1,190,645) | 3,000,007 | 535,246,185 |
| Operating loss | (440,656,442) | 1,190,645 | (6,000,014) | (445,465,811) |
| **NON-OPERATING REVENUES/(EXPENSES):** | | | | |
| Interest on capital related debt | (19,219,947) | (47,536) | - | (19,267,483) |
| Net non-operating revenues (Schedule C) | 520,472,450 | (47,536) | - | 520,424,914 |
| Increase in net position | 84,053,388 | 1,143,109 | - | 85,196,497 |
| **NET POSITION:** | | | | |
| Net positon - beginning of the year, as restated | 305,526,503 | - | - | 305,526,503 |
| Net position - end of year | $ 389,579,891 | $ 1,143,109 | $ - | $ 390,723,000 |

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New Pronouncements

In March 2020, GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). The requirements of this Statement will improve financial reporting by establishing the definitions of PPPs and availability payment arrangements (APAs) and provide uniform guidance on accounting and financial reporting for transactions that meet those definitions. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged. The District evaluated the requirements of GASB 94 and determined there was no effect to the District's financial statements.

In May 2020, GASB issued Statement No. 96, *Subscription-based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). The requirements of this Statement will improve financial reporting by establishing a definition for SBITAs and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged. The District implemented Statement No. 96 in FY23 and retrospectively to FY22. See Note 6 for additional information.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In June 2022, GASB issued Statement No. 99, *Omnibus 2022*. The objectives of this statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. The practice issues addressed by this Statement are as follows:

- Clarification of provisions in Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements,* related to (a) the determination of the public-private and public-public partnership (PPP) term and (b) recognition and measurement of installment payments and the transfer of the underlying PPP asset. The requirements of this provision are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The District evaluated the requirements of GASB 94 and determined there was no effect to the District's financial statements.

- Clarification of provisions in Statement No. 96, *Subscription-Based Information Technology Arrangements,* related to the subscription-based information technology arrangement (SBITA) term, classification of a SBITA as a short-term SBITA, and recognition and measurement of a subscription liability. The requirements of this provision are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The District implemented Statement No. 96 in FY23 and retrospectively to FY22. See Note 4 for additional information.

## 3. AUTHORIZED INVESTMENTS

The Board of Trustees of the District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act (Sec. 2256, Texas Government Code, the "Act") as amended. This policy is reviewed and approved by the Board of Trustees annually. Investment of funds is required to be in compliance with the Act. Authorized investments include (1) obligations of the U.S. government or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, (5) commercial paper rated at least A-1 or P-1, and (6) other instruments and obligations authorized by statute.

## 4. CASH, CASH EQUIVALENTS AND INVESTMENTS

The carrying amount of the District's bank deposits at August 31, 2023 and 2022 was $13,668,396 and $26,525,362, respectively. Total bank balances at August 31, 2023 and 2022 equaled $16,365,975 and $28,223,220, respectively. The FDIC insures all bank deposits up to $250,000. Deposits in excess of $250,000 are collateralized at a level of at least 100% in U.S. Treasuries and Government Securities and high-grade municipal bonds, per the Tri-Party Collateral Management Agreement with the District's depository bank, Bank of America N.A. All collateral is held by BNY Mellon.

Cash and cash equivalents as reported on Exhibit 1, Statements of Net Position, consisted of the following at August 31, 2023 and 2022:

| | 2023 | 2022 |
|---|---|---|
| Bank deposits: Demand deposits | $ 1,915,875 | $ 4,341,494 |
| Money market | 11,774,804 | 22,183,868 |
| Total bank deposits | 13,690,679 | 26,525,362 |
| Automated investment account | 543,512 | 1,499,116 |
| Local Government Investment Pool (TexPool) deposits | 419,790,273 | 78,919,598 |
| Petty cash on hand | 37,645 | 37,020 |
| Total cash and cash equivalents | $ 434,062,109 | $ 106,981,096 |

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**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

The carrying amount of the District's bank deposits at August 31, 2023 and 2022 was $13,668,396 and $26,525,362, respectively. Total bank balances at August 31, 2023 and 2022 equaled $16,365,975 and $28,223,220, respectively. The FDIC insures all bank deposits up to $250,000. Deposits in excess of $250,000 are collateralized at a level of at least 100% in U.S. Treasuries and Government Securities and high-grade municipal bonds, per the Tri-Party Collateral Management Agreement with the District's depository bank, Bank of America N.A. All collateral is held by BNY Mellon.

Cash and cash equivalents as reported on Exhibit 1, Statements of Net Position, consisted of the following at August 31, 2023 and 2022:

| | 2023 | 2022 |
|---|---|---|
| Bank deposits: Demand deposits | $ 1,915,875 | $ 4,341,494 |
| Money market | 11,774,804 | 22,183,868 |
| Total bank deposits | 13,690,679 | 26,525,362 |
| Automated investment account | 543,512 | 1,499,116 |
| Local Government Investment Pool (TexPool) deposits | 419,790,273 | 78,919,598 |
| Petty cash on hand | 37,645 | 37,020 |
| Total cash and cash equivalents | $ 434,062,109 | $ 106,981,096 |

The Texas Local Government Investment Pool (TexPool) is a public funds investment pool created pursuant to the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code, and the Public Funds Investment Act, Texas Government Code, Chapter 2256 ("PFIA"). The State Comptroller of Public Accounts (the "Comptroller") is the sole officer, director and shareholder of the Texas Treasury Safekeeping Trust Company (the "Trust Company"), which is authorized to operate the TexPool portfolios. Pursuant to the TexPool Participation Agreement, administrative and investment services to the TexPool portfolios are provided by Federated Investors, Inc. ("Federated"), under an agreement with the Comptroller, acting on behalf of the Trust Company. The Comptroller exercises oversight responsibility over TexPool. Oversight includes the ability to significantly influence operations, designation of management and accountability for fiscal matters. The TexPool Advisory Board, composed both of participants in TexPool and of other persons who do not have a business relationship with TexPool, advises on the Investment Policies and approves any fee increases.

TexPool is managed according to requirements of the Public Funds Investment Act and TexPool's Investment Policy. Investments are stated at amortized cost, which in most cases approximates the fair value of securities. TexPool seeks to maintain a stable $1.00 price per unit; however, this is not guaranteed or insured by the State of Texas. Governmental Accounting Standards Board (GASB) Statement No. 79, *Certain External Investment Pools and Pool Participants*, delinks money market local government investment pools to SEC Rule 2a-7 and enables such pools to continue to utilize amortized cost for valuation and financial reporting so that the $1.00 per unit value they pursue will not need to change to a fluctuating price.

The District utilizes the Pool option which invests conservatively in U.S. government securities, repurchase agreements, and AAA-rated money market mutual funds.

The District utilizes an Automated Investment Account ("Sweep") through its depository bank, Bank of America, N.A. Bank of America holds omnibus positions in selected PFIA-compliant BlackRock Liquidity Funds on behalf of clients who invest through the Sweep. The shares are held at BNY Mellon. The District utilizes the Treasury Trust Fund (T-Fund) institutional share class, which invests exclusively in U.S. Treasury securities and repurchase agreements secured by Treasuries.

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**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

The fair value of investments as of August 31, 2023 and 2022 is disclosed in the following section. Market values are provided by Hilltop Securities Asset Management, LLC. (HSAM). HSAM's source for pricing government securities (Treasuries and agencies) and most commercial paper is Securities Data Services (SVC), a subsidiary of SS&C Technologies, Inc. and an information aggregator. SVC uses a number of sources for their pricing data, with most government securities and commercial paper pricing provided by Interactive Data Corp (IDC), an independent third-party pricing service, which is the largest source provider of fixed income pricing. IDC utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid and other market information. Because many fixed income securities do not trade on a daily basis, IDC's evaluated pricing applications apply available information as applicable through processes such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. SVC and/or IDC provide some, but not all, of the commercial paper (CP) pricing, while HSAM estimates other CP prices based on comparable market offers of similar issuers with comparable credit ratings and maturity dates. All pricing and market values are based on Level 2 inputs. These sources are deemed reliable.

Investments as reported on Exhibit 1, Statements of Net Position, consisted of the following types of securities at fair value on August 31, 2023 and 2022:

| | Fair Value at August 31, | |
|---|---|---|
| Type of Security | 2023 | 2022 |
| U.S. government securities: | | |
| FHLB coupon notes | $ 122,672,109 | $ 42,424,660 |
| FNMA coupon notes | - | 3,854,337 |
| FHLMC coupon notes | 9,969,200 | 11,457,466 |
| FFCB coupon notes | 44,644,235 | 55,076,751 |
| U.S. Treasuries | 14,676,563 | 92,413,594 |
| Municipal bonds | 16,103,295 | 27,450,503 |
| Commercial paper | 14,828,460 | 26,902,752 |
| Total | $ 222,893,862 | $ 259,580,063 |

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**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

Reconciliation of Deposits and Investments between Note 4 and Exhibit 1, Statements of Net Position on August 31, 2023 and 2022 is as follows:

| | Fair Value at August 31, | |
|---|---|---|
| | 2023 | 2022 |
| Total cash and cash equivalents | $ 434,062,109 | $ 106,981,096 |
| Total investments | 222,893,862 | 259,580,063 |
| Total | $ 656,955,971 | $ 366,561,159 |
| | | |
| Per Exhibit 1: | | |
| Cash and cash equivalents | $ 25,588,310 | $ 16,908,345 |
| Restricted cash and cash equivalents - current | 29,685,636 | 52,773,318 |
| Investments - current | 54,665,850 | 56,602,245 |
| Restricted cash and cash equivalents - noncurrent | 378,788,163 | 37,299,433 |
| Long-term investments | 168,228,012 | 153,358,855 |
| Long-term investments - restricted | - | 49,618,963 |
| Total | $ 656,955,971 | $ 366,561,159 |

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Fair Value Measurements

Governmental Accounting Standards Board Statement No. 72, *Fair Value Measurement and Application* (GASB 72), establishes a framework for measuring fair value. This framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under GASB 72 are described hereafter:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that a government can access at the measurement date.

Level 2 Inputs are inputs, other than quoted prices included within Level 1, which are observable for an asset or liability, either directly or indirectly. Level 2 valuation methodologies include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The categorization of an investment within the hierarchy is based upon the relative observability of the inputs to its fair value measurement and does not necessarily correspond to District management's perceived risk of that investment.

The District had the following recurring fair value measurements for investment assets at August 31, 2023:

| Type of Security | Level 1 | Level 2 | Level 3 | Total |
|---|---|---|---|---|
| U.S. Government Agency Securities | $ - | $ 177,285,544 | $ - | $ 177,285,544 |
| U.S. Treasuries | - | 14,676,563 | - | 14,676,563 |
| Municipal bonds | - | 16,103,295 | - | 16,103,295 |
| Commercial paper | - | 14,828,460 | - | 14,828,460 |
| Total | $ - | $ 222,893,862 | $ - | $ 222,893,862 |

The District had the following recurring fair value measurements for investment assets at August 31, 2022:

| Type of Security | Level 1 | Level 2 | Level 3 | Total |
|---|---|---|---|---|
| U.S. Government Agency Securities | $ - | $ 112,813,214 | $ - | $ 112,813,214 |
| U.S. Treasuries | - | 92,413,594 | - | 92,413,594 |
| Municipal bonds | - | 27,450,503 | - | 27,450,503 |
| Commercial paper | - | 26,902,752 | - | 26,902,752 |
| Total | $ - | $ 259,580,063 | $ - | $ 259,580,063 |

U.S. Government Agency securities classified in Level 2 of the fair value hierarchy are valued using a multi-dimensional relational model that consider inputs such as benchmark yields, reported trades and broker/dealer quotes. U.S. Treasuries are classified within Level 2 and are valued using electronic fixed income platform and broker feeds. Municipal bonds are valued using a multi-dimensional relational model (or series of matrices) that utilizes inputs including Municipal Securities Rulemaking Board (MSRB) reported trades and material event notices and as such are included in Level 2 of the fair value hierarchy. Commercial paper is categorized in Level 2 and is valued using a matrix pricing technique utilizing benchmark yields and ratings updates.

Interest Rate Risk – Interest rate risk is the risk of changes in the market rate of interest that could adversely affect the value of an investment. In addition to statutory limitations on the types of investments, the District's investment policy mitigates interest rate risk through the use of maturity limits set to meet the needs of various fund types. The District actively manages the time to maturity in reacting to changes in the yield curve, economic forecasts and liquidity needs of the participating funds. The District further limits interest rate risk by laddering maturities when possible.

The District has selected the weighted average maturity (WAM) as the primary method for reporting interest rate risk. The WAM method expresses investment time horizons, the time when investments become due and payable, in terms of years, weighted to reflect the dollar size of individual investments within an investment type. The overall portfolio weighted average maturity is derived by dollar-weighting the WAM for all investments. The WAM is calculated using days to maturity from the original purchase date.

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**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

The District had the following cash equivalents and investments at August 31, 2023 and 2022, excluding bank deposits and petty cash:

| | 2023 | | | 2022 | | |
|---|---|---|---|---|---|---|
| Type | Fair Value | % of Total | WAM* (Years) | Fair Value | % of Total | WAM* (Years) |
| FHLB | $ 122,672,109 | 19.1% ^ | 1.854 | $ 42,424,660 | 12.5% ^ | 3.414 |
| FNMA | - | 0.0% | | 3,854,337 | 1.1% | 1.110 |
| FHLMC | 9,969,200 | 1.6% | 3.003 | 11,457,466 | 3.4% | 1.541 |
| FFCB | 44,644,235 | 6.9% ^ | 2.055 | 55,076,751 | 16.2% ^ | 1.785 |
| U.S. Treasuries | 14,676,563 | 2.3% ^ | 0.000 | 92,413,594 | 27.2% ^ | 1.343 |
| Municipal bonds | 16,103,295 | 2.5% ^ | 3.130 | 27,450,503 | 8.1% ^ | 2.902 |
| Commercial paper | 14,828,460 | 2.3% ^ | 0.589 | 26,902,752 | 7.9% ^ | 0.708 |
| TexPool | 419,790,273 | 65.3% ^ | 0.003 | 78,919,598 | 23.2% ^ | 0.003 |
| BlackRock Treasury fund | 484,483 | 0.1% | 0.003 | 1,440,438 | 0.4% | 0.003 |
| Total | $ 643,168,618 | 100% | | $ 339,940,099 | 100% | |
| Portfolio weighted average maturity at August 31 | | | 0.670 | | | 1.436 |

* WAM = Weighted Average Maturity, using time from purchase to scheduled maturity

^ = Investment type balance greater than 5% of total investments for respective year

Credit Risk – In accordance with state law and the District's investment policy, investments in the investment pools are limited to AAA or AAAm by at least one nationally recognized rating agency. At August 31, 2023 and 2022, TexPool was rated AAAm. All other credit standards are governed by the District's investment policy, which is in compliance with or exceeds state statutes for credit standards. These state standards include: commercial paper rated no less than A-1 or P-1 by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank; obligations of states, agencies, counties, cities and other political subdivisions rated no less than A or its equivalent by a nationally recognized investment rating firm.

Concentration of Credit Risk – The concentration of credit risk is the risk of loss attributed to the magnitude of the District's investment in a single issuer. The District does not limit the amount it may invest in any one issuer, but does enforce restrictions on the types and credit ratings of investments permitted as described in the previous paragraph, and the high investment grades permitted help mitigate any concentration risk.

At August 31, 2023, the District's largest concentration in cash, cash equivalents and investments was in TexPool at 65.3%, up from 23.2% at August 31, 2022. The second largest concentration was in federal agencies at 27.6%, down from 33.2% in fiscal year 2022. The concentration in U.S. Treasuries also decreased from 27.2% in fiscal year 2022 to 2.3% in fiscal year 2023.

The District does not have any investments in foreign currency.

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**4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

Below is a list of the individual investments held and their respective credit ratings at August 31, 2023 and 2022:

| Issuer | Credit rating at 8/31/2023 | Credit rating at 8/31/2022 |
|---|---|---|
| Baylor Scott & White | * | * |
| BlackRock Treasury Trust Fund | AAAm | AAAm |
| City of Austin, TX | * | * |
| City of San Antonio, TX | AAA/Aaa/AA+ | AAA/Aaa/AA+ |
| Columbia University | * | * |
| Cornell University | * | * |
| DFW Airport | * | * |
| Emory University | A-1+/P-1 | * |
| FFCB | AA+/Aaa/AA+ | AA+/Aaa/AAA |
| FHLB | AA+ /Aaa | AA+/Aaa/AAA |
| FHLMC | AA+ /Aaa /AA+ | AA+/Aaa /AAA |
| FNMA | AA+ /Aaa /AA+ | AA+/Aaa /AAA |
| J.P. Morgan Securities | A-1/P-1/F1+ | A-1/P-1/F1+ |
| Kaiser Foundation Hospital | * | * |
| Met Govt Nashville & Davidson Cnty | AA+/AA+/Aa2 | AA/Aa2 |
| Pasadena TX ISD | * | * |
| Royal Bank of Canada | A-1+/P-1/F1+ | A-1+/P-1/F1+ |
| Spring TX ISD | * | * |
| State of California | A-1+/P-1/F1+ | * |
| State of TX College Student Loan | * | * |
| State of TX Hwy Improve | * | * |
| Tarrant Regl Water District | AAA/AA+ | AAA/AA |
| Texas A&M University | AAA/Aaa/AAA | AAA/Aaa/AAA |
| Texas Public Finance Authority | AA+/Aa1 | AA+/Aa1 |
| Texas State | AAA/Aaa | AAA/Aaa |
| Texas Transportation Commission | AAA/AAA | Aaa/AAA |
| TexPool | AAAm | AAAm |
| Travis County, TX | AAA/Aaa | AAA/Aaa |
| University of California | * | * |
| University of Texas | AAA/Aaa/AAA | * |
| US Treasury Note | AA+/Aaa/AA+ | AA+/Aaa/AAA |
| Vanderbilt University | A-1+/F1+ | A-1+/F1+ |

*Investment not held as of August 31 of the respective year.

Safekeeping - The District's internally managed investments are held in safekeeping at its custodian bank, Bank of America, N.A., as required by Board policy and state statute.

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## 5. LEASES RECEIVABLE

The District, as lessor, has entered into a lease agreement with 1415 North Main, LLC to lease a portion of Parking Garage #2 located at San Antonio College. The lease term is September 24, 2021 through December 31, 2096. In exchange for access to 381 parking spaces the District will receive $76,200 annually through December 31, 2085, and then receive $91,440 annually through the remainder of the term of the lease. Accordingly, the District has recorded a lease receivable asset in the amount of $2,933,861. The District will begin receiving lease payments in January 2024.

The District, as lessor, has entered into a lease agreement with San Antonio MTA, L.P. d/b/a Verizon Wireless to lease 336 square feet of rooftop space at Northwest Vista College for the installation of communications equipment. The lease term began January 1, 2016 for a five-year term. The lease is automatically renewed for four additional five-year terms unless lessee terminates by written notice. In exchange for the space the District will receive $13,200 annually, subject to a 3% per annum increase on the anniversary of the commencement date. Accordingly, the District has recorded a lease receivable asset in the amount of $356,141. In FY23 lease revenue and interest revenue for this lease was $17,515 and $4,715, respectively. In FY22 lease revenue and interest revenue for this lease was $13,919 and $1,690, respectively.

The District, as lessor, has entered into a lease agreement with New Cingular Wireless PCS, LLC to lease 2,500 square feet of rooftop space at Northeast Lakeview College for the installation of communications equipment. The lease term began August 28, 2013 for a five-year term. The lease is automatically renewed for four additional five-year terms unless lessee terminates by written notice, making it possible for this lease to extend through August 27, 2038. In exchange for the space the District will receive $12,000 annually, subject to a 3% per annum increase on the anniversary of the commencement date. Accordingly, the District has recorded a lease receivable asset in the amount of $307,897. In FY23 lease revenue and interest revenue for this lease was $17,105 and $3,349, respectively. In FY22 lease revenue and interest revenue for this lease was $17,105 and $3,493, respectively.

The District, as lessor, had entered into a lease agreement with East Pointe Holdings dba Heartland Food Group to lease 22,344 square feet of restaurant and café space at each of the five District Colleges as well as at the Southwest Center of Excellence for the operation of food services. The lease term began August 9, 2021, with a termination date of August 31, 2022. There was an option to renew for four one-year periods. Accordingly, the District had recorded a lease receivable asset in the amount of $579,233. On September 1, 2022 this lease was terminated, resulting in a loss of $1,497. In FY22 lease revenue and interest revenue for this lease was $3,732 and $114,349, respectively.

The District, as lessor, has entered into a lease agreement with New Frontiers to lease 6,800 square feet of classroom space at San Antonio College. The lease term began May 19, 2022, with a termination date of June 30, 2024. There is an option to renew for two two-year periods. In exchange for the space the District will receive $74,800 annually. Accordingly, the District has recorded a lease receivable asset in the amount of $411,069. In FY23 lease revenue and interest revenue for this lease was $16,893 and $1,996, respectively. In FY22 lease revenue and interest revenue for this lease was $10,550 and $1,996, respectively.

| | Interest Rate(s) | Receivable At Commencement | Lease Term In Years | Balance 8/31/2023 | Balance 8/31/2022 |
|---|---|---|---|---|---|
| Business-type Activities | | | | | |
| Parking garage spaces at San Antonio College with 1415 N. Main | 1.92% | $ 2,933,861 | 75.3 | $ 2,928,075 | $ 2,985,912 |
| Cell phone tower space at Northwest Vista College with Verizon | 1.43% | 356,141 | 45.3 | 330,134 | 972,365 |
| Cell phone tower space at Northeast Lakeview College with AT&T | 1.20% | 307,897 | 18.0 | 272,430 | 284,743 |
| Cafeteria and café space at all Colleges with Heartland Food Service | 0.78% | 579,233 | 5.0 | - | 464,883 |
| Classroom space at San Antonio College with New Frontiers | 2.94% | 411,069 | 6.1 | 389,969 | 400,519 |
| Leases receivable | | | | $ 3,920,608 | $ 5,108,422 |

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## 6. CAPITAL ASSETS

Capital assets activity for the year ended August 31, 2023 was as follows:

| | Balance 9/1/2022 (as restated) | Increases | Decreases | Balance 8/31/2023 |
|---|---|---|---|---|
| Not Depreciated: | | | | |
| Land | $ 55,650,908 | $ - | $ 7,951 | $ 55,642,957 |
| Works of art | 860,855 | 40,000 | - | 900,855 |
| Construction in progress | 153,512,688 | 27,384,465 | 145,234,164 | 35,662,989 |
| Subtotal | 210,024,451 | 27,424,465 | 145,242,115 | 92,206,801 |
| Subject to Depreciation or Amortization: | | | | |
| Buildings and building improvements | 1,133,013,365 | 209,074,015 | 674,801 | 1,341,412,579 |
| Other real estate improvements | 141,622,902 | 608,491 | - | 142,231,393 |
| Total buildings and other real estate improvements | 1,274,636,267 | 209,682,506 | 674,801 | 1,483,643,972 |
| Software | 3,264,428 | 62,676 | - | 3,327,104 |
| Furniture, machinery and equipment | 54,554,412 | 11,803,427 | 2,285,257 | 64,072,582 |
| Library materials | 15,827,169 | - | 170,950 | 15,656,219 |
| Subscription-based IT arrangements (SBITAs) | 11,166,420 | 196,335 | - | 11,362,755 |
| Total buildings and other capital assets | 1,359,448,696 | 221,744,944 | 3,131,008 | 1,578,062,632 |
| Accumulated Depreciation or Amortization: | | | | |
| Buildings and building improvements | 377,190,873 | 31,061,181 | 658,167 | 407,593,887 |
| Other real estate improvements | 91,006,733 | 5,006,669 | - | 96,013,402 |
| Total buildings and other real estate improvements | 468,197,606 | 36,067,850 | 658,167 | 503,607,289 |
| Software | 3,181,516 | 3,350 | - | 3,184,866 |
| Furniture, machinery and equipment | 39,908,025 | 4,946,861 | 2,223,192 | 42,631,694 |
| Library materials | 15,169,422 | 125,201 | 170,950 | 15,123,673 |
| Subscription-based IT arrangements (SBITAs) | 3,157,206 | 3,034,050 | - | 6,191,256 |
| Total accumulated depreciation and amortization | 529,613,775 | 44,177,312 | 3,052,309 | 570,738,778 |
| Net capital assets | $1,039,859,372 | $ 204,992,097 | $ 145,320,814 | $ 1,099,530,655 |

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## 6. CAPITAL ASSETS (continued)

Capital assets activity for the year ended August 31, 2022 was as follows:

| | Balance 9/1/2021 (as restated) | Increases | Decreases | Balance 8/31/2022 (as restated) |
|---|---|---|---|---|
| Not Depreciated: | | | | |
| Land | $ 55,650,908 | $ - | $ - | $ 55,650,908 |
| Works of art | 390,460 | 470,395 | - | 860,855 |
| Construction in progress | 147,804,737 | 96,009,593 | 90,301,642 | 153,512,688 |
| Subtotal | 203,846,105 | 96,479,988 | 90,301,642 | 210,024,451 |
| Subject to Depreciation or Amortization: | | | | |
| Buildings and building improvements | 1,002,971,710 | 130,041,655 | - | 1,133,013,365 |
| Other real estate improvements | 141,622,902 | - | - | 141,622,902 |
| Total buildings and other real estate improvements | 1,144,594,612 | 130,041,655 | - | 1,274,636,267 |
| Software | 3,185,829 | 78,599 | - | 3,264,428 |
| Furniture, machinery and equipment | 46,748,619 | 9,515,965 | 1,710,172 | 54,554,412 |
| Library materials | 15,842,627 | - | 15,458 | 15,827,169 |
| Subscription-based IT arrangements (SBITAs) | 11,166,420 | - | - | 11,166,420 |
| Total buildings and other capital assets | 1,221,538,107 | 139,636,219 | 1,725,630 | 1,359,448,696 |
| Accumulated Depreciation or Amortization: | | | | |
| Buildings and building improvements | 349,746,434 | 27,444,439 | - | 377,190,873 |
| Other real estate improvements | 85,960,499 | 5,046,234 | - | 91,006,733 |
| Total buildings and other real estate improvements | 435,706,933 | 32,490,673 | - | 468,197,606 |
| Software | 3,173,645 | 7,871 | - | 3,181,516 |
| Furniture, machinery and equipment | 38,011,200 | 3,567,480 | 1,670,655 | 39,908,025 |
| Library materials | 15,028,402 | 156,478 | 15,458 | 15,169,422 |
| Subscription-based IT arrangements (SBITAs) | - | 3,157,206 | | 3,157,206 |
| Total accumulated depreciation and amortization | 491,920,180 | 39,379,708 | 1,686,113 | 529,613,775 |
| Net capital assets | $ 933,464,032 | $ 196,736,499 | $ 90,341,159 | $ 1,039,859,372 |

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## 7. NONCURRENT LIABILITIES

As of August 31, 2023, noncurrent liabilities are $1,134,105,571 with activity for the fiscal year as follows:

| | Balance 9/1/22* (Restated) | Additions | Reductions | Balance 8/31/23 | Current Portion |
|---|---|---|---|---|---|
| Bonds and tax notes payable | | | | | |
| General obligation bonds | $ 502,070,000 | $ 49,845,000 | $ 19,600,000 | $ 532,315,000 | $ 21,700,000 |
| Revenue bonds | 62,115,000 | - | 6,715,000 | 55,400,000 | 7,055,000 |
| Maintenance tax notes | 27,750,000 | 247,570,000 | 33,920,000 | 241,400,000 | 29,210,000 |
| Premium on bonds payable | 82,417,559 | 26,490,884 | 8,171,432 | 100,737,011 | 7,731,052 |
| Subtotal | 674,352,559 | 323,905,884 | 68,406,432 | 929,852,011 | 65,696,052 |
| Notes payable | 3,502,940 | - | 1,203,008 | 2,299,932 | 1,227,106 |
| Subscription-based IT arrangements | 6,866,104 | 196,335 | 2,677,449 | 4,384,990 | 1,671,186 |
| Compensable absences | 8,097,178 | 7,577,823 | 7,494,285 | 8,180,716 | 947,198 |
| Unearned income | 744,128 | - | 53,152 | 690,976 | 53,152 |
| Arbitrage liability | - | 4,503,952 | - | 4,503,952 | - |
| Net pension liability | 37,975,348 | 51,289,803 | - | 89,265,151 | - |
| Net OPEB liability | 206,249,390 | 29,459,512 | 66,794,963 | 168,913,939 | 4,391,402 |
| Total | $ 937,787,647 | $416,933,309 | $ 146,629,289 | $ 1,208,091,667 | $ 73,986,096 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

As of August 31, 2022, noncurrent liabilities are $887,944,475 with activity for the fiscal year as follows:

| | Balance 9/1/21* (Restated) | Additions | Reductions | Balance 8/31/22* (Restated) | Current Portion* (Restated) |
|---|---|---|---|---|---|
| Bonds and tax notes payable | | | | | |
| General obligation bonds | $ 528,225,000 | $ - | $ 26,155,000 | $ 502,070,000 | $ 19,600,000 |
| Revenue bonds | 68,510,000 | - | 6,395,000 | 62,115,000 | 6,715,000 |
| Maintenance tax notes | 50,100,000 | - | 22,350,000 | 27,750,000 | 9,600,000 |
| Premium on bonds payable | 88,498,894 | - | 6,081,335 | 82,417,559 | 5,005,087 |
| Subtotal | 735,333,894 | - | 60,981,335 | 674,352,559 | 40,920,087 |
| Notes payable | 4,684,203 | - | 1,181,263 | 3,502,940 | 1,203,467 |
| Subscription-based IT arrangements | 11,166,420 | - | 4,300,316 | 6,866,104 | 2,679,502 |
| Compensable absences | 8,901,050 | 5,090,541 | 5,894,413 | 8,097,178 | 748,199 |
| Unearned income | 797,280 | - | 53,152 | 744,128 | 53,152 |
| Net pension liability | 78,547,226 | - | 40,571,878 | 37,975,348 | - |
| Net OPEB liability | 182,108,484 | 34,948,268 | 10,807,362 | 206,249,390 | 4,238,765 |
| Total | $ 1,021,538,557 | $ 40,038,809 | $ 123,789,719 | $ 937,787,647 | $ 49,843,172 |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

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**7. NONCURRENT LIABILITIES (continued)**

The District has subscription-based IT arrangements (SBITAs) for various software licenses and subscriptions, as shown in the table above. The SBITAs were recorded at the present value of the future payments as of the inception using incremental borrowing rates ranging between 0.27% - 2.52%.

The cost and accumulated amortization of the assets for the SBITAs totaled approximately $11,362,755 and $6,191,256, respectively as of August 31, 2023 as reported in Note 6. The cost and accumulated amortization of the assets for the SBITAs totaled approximately $11,166,420 and $3,157,206, respectively as of August 31, 2022 as reported in Note 6.

The table below summarizes the required principal and interest payments against the SBITA liabilities recorded as of August 31, 2023:

| Years Ending August 31, | Payment | Principal | Interest |
|---|---|---|---|
| 2024 | $ 1,702,261 | $ 1,671,186 | $ 31,075 |
| 2025 | 1,489,731 | 1,473,351 | 16,380 |
| 2026 | 507,358 | 497,913 | 9,445 |
| 2027 | 392,276 | 386,844 | 5,432 |
| 2028 | 357,180 | 355,696 | 1,484 |
| Thereafter | - | - | - |

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 8. DEBT OBLIGATIONS

Debt service requirements at August 31, 2023 were as follows (table amounts in 000s):

| For the Year Ending | General Obligation Bonds | | Revenue Bonds* | | Maintenance Tax Notes | | TOTAL BONDS | |
|---|---|---|---|---|---|---|---|---|
| August 31, | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest |
| 2024 | $ 21,700 | $ 22,930 | $ 7,055 | $ 2,356 | $ 29,210 | $ 11,313 | $ 57,965 | $ 36,599 |
| 2025 | 22,800 | 21,841 | 4,245 | 2,092 | 30,705 | 9,815 | 57,750 | 33,748 |
| 2026 | 23,945 | 20,698 | 3,395 | 1,910 | 32,280 | 8,241 | 59,620 | 30,848 |
| 2027 | 25,140 | 19,497 | 2,110 | 1,784 | 33,935 | 6,585 | 61,185 | 27,867 |
| 2028 | 26,395 | 18,236 | 2,190 | 1,703 | 35,670 | 4,845 | 64,255 | 24,785 |
| 2029-2033 | 113,195 | 73,692 | 10,510 | 7,216 | 79,600 | 4,162 | 203,305 | 85,069 |
| 2034-2038 | 159,915 | 43,003 | 9,745 | 5,023 | - | - | 169,660 | 48,026 |
| 2039-2043 | 94,220 | 16,216 | 8,090 | 3,021 | - | - | 102,310 | 19,237 |
| 2044-2047 | 45,005 | 3,001 | 8,060 | 832 | - | - | 53,065 | 3,832 |
| TOTAL | $ 532,315 | $ 239,113 | $ 55,400 | $ 25,937 | $ 241,400 | $ 44,961 | $ 829,115 | $ 310,011 |

*The interest rate as of August 31, 2023 (1.7%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

Debt service requirements at August 31, 2022 were as follows (table amounts in 000s):

| For the Year Ending | General Obligation Bonds | | Revenue Bonds* | | Maintenance Tax Notes | | TOTAL BONDS | |
|---|---|---|---|---|---|---|---|---|
| August 31, | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest |
| 2023 | $ 19,600 | $ 21,512 | $ 6,715 | $ 2,679 | $ 9,600 | $ 1,108 | $ 35,915 | $ 25,299 |
| 2024 | 20,575 | 20,541 | 7,055 | 2,356 | 1,895 | 833 | 29,525 | 23,730 |
| 2025 | 21,615 | 19,509 | 4,245 | 2,092 | 1,990 | 736 | 27,850 | 22,337 |
| 2026 | 22,705 | 18,425 | 3,395 | 1,910 | 2,095 | 634 | 28,195 | 20,969 |
| 2027 | 23,835 | 17,286 | 2,110 | 1,784 | 2,200 | 527 | 28,145 | 19,597 |
| 2028-2032 | 109,000 | 69,111 | 10,835 | 7,646 | 9,970 | 934 | 129,805 | 77,691 |
| 2033-2037 | 155,015 | 42,243 | 10,210 | 5,474 | - | - | 165,225 | 47,717 |
| 2038-2042 | 87,035 | 14,896 | 7,715 | 3,396 | - | - | 94,750 | 18,292 |
| 2043-2047 | 42,690 | 2,564 | 9,835 | 1,279 | - | - | 52,525 | 3,843 |
| TOTAL | $ 502,070 | $ 226,087 | $ 62,115 | $ 28,616 | $ 27,750 | $ 4,773 | $ 591,935 | $ 259,476 |

*The interest rate as of August 31, 2022 (1.7%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

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## 9. BONDS AND TAX NOTES PAYABLE

Bonds and tax notes payable for the years ended August 31, 2023 and 2022 were as follows:

| Series | Instrument Type and Purpose | Amount Issued and Authorized | Current Interest Rates | Balance August 31, 2023 | Balance August 31, 2022 |
|---|---|---|---|---|---|
| **General Obligation Bonds (Repayment source - Ad valorem taxes)** | | | | | |
| 2007 | Construct, renovate, acquire and equip new and existing facilities. Dated March 15, 2007. | $ 271,085,000 | 4.5% | $ 15,760,000 | $ 15,760,000 |
| 2012 | Refund certain of the District's outstanding Limited Tax Bonds Series 2007 and 2007A. Dated June 15, 2012. | 74,110,000 | 3.5% - 5.0% | 65,630,000 | 65,630,000 |
| 2016 | Refund the District's outstanding Limited Tax Bonds Series 2006 and 2006A. Dated May 15, 2016. | 72,065,000 | 3.5% - 5.0% | 45,280,000 | 47,735,000 |
| 2017 | Refund the District's outstanding Limited Tax Bonds Series 2007 and 2007A and construct, renovate, acquire and equip new and existing facilities. Dated September 15, 2017. | 258,940,000 | 4.0% - 5.0% | 166,820,000 | 179,735,000 |
| 2021 | Construct, renovate, acquire and equip new and existing facilities. Dated May 15, 2021. | 195,980,000 | 2.375% - 5.0% | 188,980,000 | 193,210,000 |
| 2022 | Construct, renovate, acquire and equip new and existing facilities. Dated November 1, 2022 | 49,845,000 | 4.5% - 5.0% | 49,845,000 | - |
| | | | Subtotal - General Obligation Bonds | $ 532,315,000 | $ 502,070,000 |
| **Maintenance Tax Notes (Repayment source - Ad valorem taxes)** | | | | | |
| 2014 | Refunding of certain maturities of the 2007 Maintenance Tax Notes. Dated January 15, 2014. | $ 40,665,000 | | $ - | $ 4,030,000 |
| 2020 | Renovate and repair existing District facilities. Dated January 28, 2020. | 48,475,000 | | - | 3,770,000 |
| 2021 | Refund the District's outstanding Maintenance Tax Notes, Series 2011. Dated April 1, 2021. | 21,660,000 | 4.0% - 5.0% | 18,150,000 | 19,950,000 |
| 2022 | Renovate and repair existing District facilities. Dated August 1, 2022. | 247,570,000 | 5.0% | 223,250,000 | - |
| | | | Subtotal - Maintenance Tax Notes | $ 241,400,000 | $ 27,750,000 |
| **Revenue Financing System (Repayment source - Pledged revenue*)** | | | | | |
| 2012A | Refund certain of the District's outstanding Combined Fee Revenue bonds and to construct a parking facility. Dated March 1, 2012. | $ 55,800,000 | 3.0% - 5.25% | $ 23,240,000 | $ 28,960,000 |
| 2017 | Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017. | 34,880,000 | 3.0% - 5.0% | 31,330,000 | 32,020,000 |
| 2017 | (Variable Rate) Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017. Remarketed November 1, 2019 and converted to Term Rate Period. | 15,690,000 | 1.7% | 830,000 | 1,135,000 |
| | | | Subtotal - Revenue Financing System Bonds | $ 55,400,000 | $ 62,115,000 |
| **Total Bonds** | | | | **$ 829,115,000** | **$ 591,935,000** |

*Pledged revenue is all revenue to the extent it may be pledged as security for debt obligations pursuant to applicable Texas law.

Bonds payable are due in annual installments varying from $175,950 to $37,794,625 with coupon rates from 1.7% to 5.5%, with the final installment due in fiscal year 2047.

In September of 2022, the District issued $247,570,000 Maintenance Tax Notes, Series 2022 to renovate and repair existing District facilities. The bonds were issued with a premium net of costs of $22,430,000, with a resultant deposit to the construction fund of $270,000,000.

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## 9. BONDS AND TAX NOTES PAYABLE (continued)

In December of 2022, the District issued $49,845,000 Limited Tax Bonds, Series 2022. This represents the third and final tranche of the 2017 voter authorization of $450,000,000. Proceeds will be utilized to design, construct, renovate, improve, acquire and equip new and existing facilities in the District and the purchase of the necessary sites thereof. The bonds were issued with a premium net of costs of $2,155,000, with a resultant deposit to the construction fund of $52,000,000.

The Tax Reform Act of 1986 enacted Section 148(f) of the Internal Revenue Code relating to arbitrage rebate requirements. This section generally provides that in order for interest on any issue of obligations to be excluded from gross income (i.e. tax-exempt) the issuer must rebate to the United States the sum of (1) the excess of the amount earned on all "nonpurpose investments" acquired with "gross proceeds" of the issue over the amount which would have been earned if such investments had been invested at a yield equal to the yield on the issue, and (2) the earnings on such excess earnings.

The U.S. Department of Treasury regulations and the District's bond covenants require the District to calculate annually, on the anniversary date of each bond issue subject to rebate, the arbitrage rebate amount. A rebate computation and payment to the Federal Government, if applicable, is required to be made at least every five years or each "Rebate Installment Computation Date" and upon final redemption or maturity of the bonds. The District had no liability related to arbitrage rebate at August 31, 2023 and August 31, 2022.

## 10. DEFEASED BONDS OUTSTANDING

As of August 31, 2023, and 2022, the District had no defeased bonds outstanding.

## 11. EMPLOYEES' RETIREMENT PLANS

The State of Texas has joint contributory retirement plans for almost all of its employees. The District requires all full-time employees to participate in either the Teacher Retirement System of Texas (TRS) or in the Optional Retirement Plan (ORP). Faculty, administrators, counselors and librarians may enroll in either the TRS or the ORP. Secretarial, clerical and professional employees are limited to participation in the TRS. Employees who are eligible to participate in the ORP have ninety days from the date of their employment to select the optional retirement program. Employees who previously had the opportunity to participate in the ORP but declined must remain with the TRS for the duration of their employment in the Texas education system.

**Teacher Retirement System of Texas – Defined Benefit Plan**
*Plan Description*: The District participates in a cost-sharing multiple-employer defined benefit pension plan that has a special funding situation. The plan is administered by the TRS. TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code.

The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension plan's Board of Trustees does not have the authority to establish or amend benefit terms. All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

*Pension Plan Fiduciary Net Position:* Detailed information about the TRS's fiduciary net position is available in a separately-issued Annual Comprehensive Financial Report that includes financial statements and required supplementary information.

The report may be obtained by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; by calling (512) 542-6592; or online at https://www.trs.texas.gov/TRS%20Documents/acfr-2022.pdf.

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

*Benefits Provided*: TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using a 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity. For members who are grandfathered, the three highest annual salaries are used.

The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years.

Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic post-employment benefit changes, including automatic cost of living adjustments (COLAs). Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the plan description paragraph above.

Texas Government Code section 821.006 prohibits benefit improvements, if, as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. Actuarial implications of the funding provided in the manner are determined by the System's actuary.

*Contributions*: Contribution requirements are established or amended pursuant to Article 16, Section 67 of the Texas Constitution which requires the Texas Legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a State contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year.

Employee contribution rates are set in State statute, Texas Government Code 825.402. The TRS Pension Reform Bill (Senate Bill 12) of the 86th Texas Legislature amended Texas Government Code 825.402 for member contributions and increased employee and employer contribution rates for fiscal years 2020 thru 2025. Contribution rates can be found in the TRS 2022 ACFR, Note 11, on page 85.

Contribution Rates

| | 2022 | 2023 |
|---|---|---|
| Member | 8.0% | 8.0% |
| District/Non-employer contributing entity (State) | 7.75% | 8.0% |

| | |
|---|---|
| District contributions (audited) | $ 7,016,265 |
| State of Texas on-behalf contributions (unaudited) | $ 5,705,788 |

The District's contributions to the TRS pension plan in 2023 were $7,889,279 as reported in the Schedule of District Contributions for Pensions in the Required Supplementary Information section of these financial statements. Estimated State of Texas on-behalf contributions for 2023 were $6,598,359.

As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year, reduced by the amounts described below which are paid by the employers.

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

Public junior colleges or junior college districts are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, when employing a retiree of the TRS, the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.

*Actuarial Assumptions*: The total pension liability in the August 31, 2022 actuarial valuation was determined using the following actuarial assumptions:

| | |
|---|---|
| Valuation date | August 31, 2021 rolled forward to August 31, 2022 |
| Actuarial cost method | Individual entry age normal |
| Asset valuation method | Fair value |
| Single discount rate | 7.00% |
| Long-term expected investment rate of return | 7.00% |
| Municipal bond rate as of August 2022* | 3.91% |
| Last year ending August 31 in projection period (100 years) | 2121 |
| Inflation | 2.30% |
| Salary increases including inflation | 2.95% to 8.95% |
| Ad hoc post-employment benefit changes | None |

*Rate source is the fixed income market data/yield curve/data municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in Fidelity Index's "20-year Municipal GO AA Index"

The actuarial methods and assumptions used in the determination of the total pension liability are the same assumptions used in the actuarial valuation as of August 31, 2021. For a full description of these assumptions, see the TRS actuarial valuation report dated November 12, 2021. The TRS Board of Trustees have the sole authority to determine the actuarial assumptions used for the plan.

*Changes Since the Prior Actuarial Valuation:* There were no changes in assumptions since the prior measurement date.

*Discount Rate*: The single discount rate used to measure the total pension liability was 7.00%. The single discount rate was based on the expected rate of return on pension plan investments of 7.00%. The projection of cash flows used to determine the single discount rate assumed that contributions from active members, employers and the non-employer contributing entity will be made at the rates set by the legislature during the 2019 session. It is assumed that future employer and state contributions will be 8.50% of payroll in fiscal year 2020, gradually increasing to 9.55% of payroll over the next several years. This includes all employer and state contributions for active and rehired retirees.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

The long-term expected rate of return on pension plan investments is 7.00%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2022 are summarized below:

| Asset Class[1] | Target Allocation[2] | Long-Term Expected Geometric Real Rate of Return[3] | Expected Contribution to Long-Term Portfolio Returns |
|---|---|---|---|
| Global equity | | | |
| U.S. | 18.0% | 4.6% | 1.12% |
| Non-U.S. developed | 13.0% | 4.9% | 0.90% |
| Emerging markets | 9.0% | 5.4% | 0.75% |
| Private equity | 14.0% | 7.7% | 1.55% |
| Stable value | | | |
| Government bonds | 16.0% | 1.0% | 0.22% |
| Absolute return | 0.0% | 3.7% | 0.00% |
| Stable value hedge funds | 5.0% | 3.4% | 0.18% |
| Real return | | | |
| Real estate | 15.0% | 4.1% | 0.94% |
| Energy, natural resources and Infrastructure | 6.0% | 5.1% | 0.37% |
| Commodities | 0.0% | 3.6% | 0.00% |
| Risk parity | | | |
| Risk parity | 8.0% | 4.6% | 0.43% |
| Leverage | | | |
| Cash | 2.0% | 3.0% | 0.01% |
| Asset allocation leverage | -6.0% | 3.6% | -0.05% |
| Inflation expectation | | | 2.70% |
| Volatility drag[4] | | | -0.91% |
| Expected return | 100.0% | | 8.19% |

[1]Absolute return includes credit sensitive investments

[2]Target allocations are based on the FY2022 policy model.

[3]Capital market assumptions come from Aon Hewitt (as of 8/31/2022).

[4]The volatility drag results from the conversion between arithmetic and geometric mean returns.

Source: Teacher Retirement System of Texas 2022 Annual Comprehensive Financial Report

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2021 are summarized below:

| Asset Class[1] | Target Allocation[2] | Long-Term Expected Geometric Real Rate of Return[3] | Expected Contribution to Long-Term Portfolio Returns |
|---|---|---|---|
| Global equity | | | |
| U.S. | 18.0% | 3.6% | 0.94% |
| Non-U.S. developed | 13.0% | 4.4% | 0.83% |
| Emerging markets | 9.0% | 4.6% | 0.74% |
| Private equity | 14.0% | 6.3% | 1.36% |
| Stable value | | | |
| Government bonds | 16.0% | -0.2% | 0.01% |
| Absolute return | 0.0% | 1.1% | 0.00% |
| Stable value hedge funds | 5.0% | 2.2% | 0.12% |
| Real return | | | |
| Real estate | 15.0% | 4.5% | 1.00% |
| Energy, natural resources and Infrastructure | 6.0% | 4.7% | 0.35% |
| Commodities | 0.0% | 1.7% | 0.00% |
| Risk parity | | | |
| Risk parity | 8.0% | 2.8% | 0.28% |
| Leverage | | | |
| Cash | 2.0% | -0.7% | -0.01% |
| Asset allocation leverage | -6.0% | -0.5% | 0.03% |
| Inflation expectation | | | 2.20% |
| Volatility drag[4] | | | -0.95% |
| Expected return | 100.0% | | 6.90% |

[1]Absolute return includes credit sensitive investments
[2]Target allocations are based on the FY2021 policy model.
[3]Capital market assumptions come from Aon Hewitt (as of 8/31/2021).
[4]The volatility drag results from the conversion between arithmetic and geometric mean returns.

Source: Teacher Retirement System of Texas 2021 Annual Comprehensive Financial Report

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

*Discount Rate Sensitivity Analysis*: The following table shows the impact on the District's proportionate share of the collective net pension liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (7.00%) in measuring the net pension liability reported at August 31, 2023.

| | 1% Decrease in Discount Rate (6.00%) | Discount Rate (7.00%) | 1% Increase in Discount Rate (8.00%) |
|---|---|---|---|
| District's proportionate share of the net pension liability | $ 138,862,729 | $ 89,265,151 | $ 49,063,986 |

The following table shows the impact on the District's proportionate share of the collective net pension liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (7.25%) in measuring the net pension liability reported at August 31, 2022.

| | 1% Decrease in Discount Rate (6.25%) | Discount Rate (7.25%) | 1% Increase in Discount Rate (8.25%) |
|---|---|---|---|
| District's proportionate share of the net pension liability | $ 82,982,163 | $ 37,975,348 | $ 1,461,160 |

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*: The District reported a liability of $89,265,151 and $37,975,348 for its proportionate share of the TRS's net pension liability at August 31, 2023 and 2022, respectively. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District at August 31, 2023 and 2022 were as follows:

| | FY23 | FY22 |
|---|---|---|
| District's proportionate share of the collective net pension liability | $ 89,265,151 | $ 37,975,348 |
| State's proportionate share that is associated with District | 72,592,477 | 32,006,223 |
| Total | $ 161,857,628 | $ 69,981,571 |

The net pension liability was measured as of August 31, 2021 and rolled forward to August 31, 2022 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on the District's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2021 through August 31, 2022.

At the measurement date of August 31, 2022, the District's proportion of the collective net pension liability was 0.1503604816%, which was an increase of 0.0012414198% from its proportion measured as of August 31, 2021. At the measurement date of August 31, 2021, the District's proportion of the collective net pension liability was 0.1491190618%, which was an increase of 0.0024607017% from its proportion measured as of August 31, 2020.

For the year ended August 31, 2023, the District recognized pension expense of $1,675,019 and additional on-behalf revenue and expense of $6,939,018 for support provided by the State. For the year ended August 31, 2022, the District recognized negative, actuarially-calculated pension expense of ($6,945,689) and additional on-behalf revenue and expense of $127,957 for support provided by the State.

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

At August 31, 2023, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|---|---|
| Differences between expected and actual economic experience | $ 1,294,337 | $ 1,946,149 |
| Changes in actuarial assumptions | 16,633,003 | 4,145,409 |
| Net difference between projected and actual investment earnings | 8,819,111 | |
| Changes in proportion and difference between the District's contributions and the proportionate share of contributions | 1,722,052 | 2,383,154 |
| Contributions paid to TRS subsequent to the measurement date | 7,889,279 | - |
| Total | $ 36,357,782 | $ 8,474,712 |

At August 31, 2022, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|---|---|
| Differences between expected and actual economic experience | $ 63,551 | $ 2,673,495 |
| Changes in actuarial assumptions | 13,423,544 | 5,851,514 |
| Net difference between projected and actual investment earnings | - | 31,841,836 |
| Changes in proportion and difference between the District's contributions and the proportionate share of contributions | 2,064,271 | 3,932,500 |
| Contributions paid to TRS subsequent to the measurement date | 7,015,286 | - |
| Total | $ 22,566,652 | $ 44,299,345 |

The $7,889,279 amount reported at August 31, 2023 as deferred outflows of resources related to pensions resulting from District contributions to the pension plan made subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending August 31, 2023.

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to pensions, other than deferred outflows of resources for contributions made subsequent to the measurement date of the net pension liability, will be recognized in pension expense as follows:

| Year ending August 31, | Pension Expense Amount |
|---|---|
| 2024 | $ 4,963,109 |
| 2025 | 2,170,822 |
| 2026 | 948,224 |
| 2027 | 10,430,489 |
| 2028 | 1,481,147 |
| Thereafter | - |

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**11. EMPLOYEES' RETIREMENT PLANS (continued)**

**Optional Retirement Plan (ORP) – Defined Contribution Plan**

*Plan Description*: The State has also established an optional retirement program for institutions of higher education. Participation in the ORP is in lieu of participation in the TRS. The optional retirement program is a defined contribution plan that provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

*Funding Policy*: Contribution requirements are not actuarially determined but are established and amended by the Texas State Legislature. Since individual annuity contracts are purchased, the State has no additional or unfunded liability for this program. Senate Bill 1812, effective September 1, 2013, limits the amount of the State's contribution to 50% of eligible employees in the reporting district.

Total payroll for the District and for employees under each retirement plan, retirement expense for the State and the District, and contribution rates mandated by the State for the years ended August 31, 2023, 2022 and 2021 are as follows:

| | 2023 | 2022 | 2021 |
|---|---|---|---|
| Payroll - all District employees | $ 243,427,345 | $ 216,908,133 | $ 210,285,074 |
| Payroll - TRS participants | 181,562,648 | 165,846,480 | 156,470,787 |
| Payroll - ORP participants | 29,007,092 | 27,852,415 | 28,916,555 |
| Total required annual contributions: | | | |
| State on-behalf contributions | $ 6,651,605 | $ 6,264,657 | $ 6,063,636 |
| District contributions | 9,580,381 | 8,424,181 | 7,590,912 |
| District/State contribution percentages - TRS | 8.00% | 7.75% | 7.50% |
| Participant contribution percentages - TRS | 8.00% | 8.00% | 7.70% |
| District/State contribution percentages - ORP | 8.00% | 7.75% | 7.50% |
| Participant contribution percentages - ORP | 6.65% | 6.65% | 6.65% |

In certain instances, the District is required to make all or a portion of the State's contribution.

**12. DEFERRED COMPENSATION PROGRAM**

District employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in the Texas Government Code 609.001.

A total of approximately $1,897,000 was contributed by 314 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 185 participants contributed a total of approximately $872,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2023.

A total of approximately $2,001,000 was contributed by 336 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 190 participants contributed a total of approximately $732,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2022.

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**12. DEFERRED COMPENSATION PROGRAM (continued)**

The District does not contribute to the Section 403(b) or Section 457 plan. The deferred compensation plans are not included in the basic financial statements because the program assets are assets of the plan participants and not of the District.

**13. COMPENSABLE ABSENCES**

The District's full-time employees earn 8 hours of sick leave per month. Administrators earn 14 hours of annual leave per month and other full-time employees earn from 6.66 to 12 hours of annual leave per month depending on their length of employment with the District. Sick leave balances may accumulate with no maximum and are forfeited at the time of separation. Employees who successfully complete the ninety-day initial employment period and terminate their employment are entitled to payment for accumulated annual leave up to the maximum allowed. The District's policy is that an employee may carry accrued annual leave forward from one fiscal year to another with a maximum of 288 hours for employees with 16 years or more of service and 336 hours for administrators.

In fiscal year 2021, since many employees were not able to travel due to COVID-19, the District increased the maximum allowable amounts of accrued annual leave employees were allowed to carry forward to 432 hours for employees with 15 years or more of service and to 504 hours for administrators. Beginning in November 2020, the District allowed employees to redeem up to 80 hours, in eight-hour increments of accrued vacation provided that the employee maintained a minimum of 40 hours of accrued vacation subsequent to the redemption. A total of 648 employees redeemed approximately 43,000 hours at a value of approximately $1,500,000. The offer to allow employees to redeem accrued vacation was extended as a benefit to assist District employees whose financial condition may have been negatively impacted due to the COVID-19 pandemic.

The District recognizes the accrued liability for annual leave as a liability in the Statements of Net Position (see also Note 7). The current portion of the annual leave liability is that which is projected to be paid during the next fiscal year and is based on a five-year average. The total accrued at August 31, 2023 and 2022 for annual leave was approximately $8,200,000, and $8,100,000, respectively.

**14. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES**

Receivables at August 31, 2023 and 2022 were as follows:

| | 2023 | 2022 |
|---|---|---|
| Tuition and fees receivable | $ 18,495,210 | $ 13,780,241 |
| Taxes receivable | 12,069,895 | 10,116,589 |
| Contracts and grants receivable | 25,699,258 | 25,471,867 |
| Interest receivable | 1,442,667 | 451,873 |
| Other receivables | 3,578,205 | 3,575,101 |
| Subtotal | 61,285,236 | 53,395,671 |
| | | |
| Less allowance for doubtful accounts: | | |
| Tuition and fees receivable | 13,563,565 | 10,183,559 |
| Taxes receivable | 10,031,450 | 8,943,730 |
| Other receivables | 197,769 | 202,380 |
| | | |
| Net accounts receivable and notes receivable | $ 37,492,452 | $ 34,066,001 |

Other receivables include amounts due from external entities, employees and students, including returned checks receivable, travel advances and other miscellaneous receivables.

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## 14. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES (continued)

Accounts payable and accrued liabilities at August 31, 2023 and 2022 were as follows:

| | 2023 | 2022 |
|---|---|---|
| Accounts payable to vendors | $ 24,103,237 | $ 25,858,063 |
| Accrued liabilities: | | |
| Salaries and benefits | 18,924,989 | 9,655,949 |
| Construction retainage | 11,706,693 | 20,894,464 |
| Bond interest | 2,300,978 | 1,899,079 |
| Workers' compensation claims | 863,890 | 780,267 |
| Other | 645,181 | 431,969 |
| Total accounts payable and accrued liabilities | $ 58,544,968 | $ 59,519,791 |

## 15. FUNDS HELD FOR OTHERS

The District holds unapplied Federal Direct Loan Program funds, funds for certain students and funds for student and staff organizations. These amounts are reflected in the Statements of Net Position as funds held for others in the amount of $1,094,225 and $936,923 as of August 31, 2023 and 2022, respectively.

## 16. CONTRACT AND GRANT AWARDS

Contract and grant revenue for which funds have been expended is included in the Statements of Revenues, Expenses and Changes in Net Position. Contract and grant awards for which funds have been expended but not yet collected are included in Accounts Receivable in Exhibit 1, Statements of Net Position. Contract and grant awards for which funds have been received but not yet expended are included in unearned income in the Statements of Net Position. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements. Contract and grant award funds already committed, e.g., multi-year awards, or funds awarded during fiscal years ended August 31, 2023 and 2022 for which no expenses have been incurred, totaled approximately $180,200,000 and $200,000,000, respectively.

## 17. SELF-INSURED AND RISK MANAGEMENT PLANS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District fully insures its buildings, structures, contents and equipment with the purchase of commercial insurance.

The District's Workers' Compensation Self-Insurance Fund (the Fund) is administered by a third party. Through the Fund, the District self-insures workers' compensation claims up to $450,000 per occurrence. Individual losses of over $450,000 are covered by a specific excess insurance policy up to the maximum statutory benefit per occurrence. Additionally, $3,278,495 of unrestricted net position has been designated by the District to cover losses in excess of those covered by insurance and the Fund. The Fund pays the premium for the specific excess insurance policy and assumes all workers' compensation claims and expenses not covered by the policy. The District transfers the workers' compensation standard premium calculated for the District into the Fund.

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**17. SELF-INSURED AND RISK MANAGEMENT PLANS (continued)**

Claims and administrative expenses are paid from the Fund, and the balance is reserved toward future claims. The accrued liability in the Fund presented below represents a provision for unpaid expected claims of approximately $864,000 and $780,000 at August 31, 2023 and 2022, respectively, and is recorded in accounts payable and accrued liabilities in the accompanying Statements of Net Position. These liabilities are generally based on an actuarial valuation and the present value of unpaid expected claims. The discount rate used to calculate the present value of liabilities was 5.30% for both August 31, 2023 and 2022.

| Fiscal Year | Beginning of Year Liability | Additions | Deductions | End of Year Liability |
|---|---|---|---|---|
| 2023 | $ 780,267 | $ 559,563 | $ (475,940) | $ 863,890 |
| 2022 | $ 780,267 | $ 382,577 | $ (382,577) | $ 780,267 |

**18. HEALTH CARE AND LIFE INSURANCE BENEFITS**

The State of Texas pays certain health care and life insurance benefits for active employees. These benefits are provided through an insurance company whose premiums are based on benefits paid during the previous year. The State recognizes the cost of providing these benefits by expending the annual insurance premiums. The State's contribution per eligible full-time employee or retiree was between approximately $623 and $1,22 per month for the year ended August 31, 2023 and between approximately $625 and $1,222 per month for the year ended August 31, 2022.

The table below depicts the cost of providing health care benefits to the District's retired and active employees, and the amount appropriated to the District from the State of Texas. Payments of these benefits by the State were recognized as restricted state appropriations with an equal amount recognized as restricted benefit expenses. These payments do not flow through the District's cash accounts.

| Cost of Providing Health Care Insurance | 2023 | 2022 |
|---|---|---|
| Number of Retirees | 1,437 | 1,387 |
| Cost of Health Benefits for Retirees | $ 9,873,131 | $ 9,538,050 |
| Number of Active Full-time Employees | 2,597 | 2,606 |
| Cost of Health Benefits for Active Full-time Employees | $ 22,415,860 | $ 22,445,297 |
| State Appropriation for Health Insurance | $ 14,482,056 | $ 14,482,055 |
| District's Expense for Health Insurance | $ 17,806,935 | $ 17,501,292 |

**19. OTHER POSTEMPLOYMENT BENEFIT PLAN**

*Plan Description:* The District participates in a cost-sharing, multiple employer, defined benefit other postemployment benefit (OPEB) plan with a special funding situation. The Texas Employees Group Benefits Program (GBP), also referred to as the State Retiree Health Plan (SRHP), is administered by the Employees Retirement System of Texas (ERS or System). The GBP provides certain postemployment health care, life and dental insurance benefits to retired employees of participating universities, community colleges, and State agencies in accordance with Chapter 1551, Texas Insurance Code. Almost all employees may become eligible for those benefits if they reach normal retirement age while working for the District and retire with at least 10 years of service to eligible entities. Surviving spouses and dependents of these retirees are also covered. Benefit and contribution provisions of the GBP are authorized by State law and may be amended by the Texas Legislature.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

*OPEB Plan Fiduciary Net Position:* Detailed information about the GBP's fiduciary net position is available in the separately issued ERS Annual Comprehensive Financial Report that includes financial statements, notes to the financial statements and required supplementary information. That report may be obtained on the Internet at https://www.ers.texas.gov/about-ers/reports-and-studies/reports-on-overall-ers-operations-and-financial-ma/2022-acfr; or by writing to ERS at: 200 East 18th Street, Austin, TX 78701; or by calling (877) 275-4377. The fiduciary net position of the plan has been determined using the same basis used by the OPEB plan.

*Benefits Provided:* Retiree health benefits offered through the GBP are available to most State of Texas retirees and their eligible dependents. Participants need at least ten years of service credit with an agency or institution that participates in the GBP to be eligible for GBP retiree insurance. The GBP provides self-funded group health (medical and prescription drug) benefits for eligible retirees under HealthSelect. The GBP also provides a fully insured medical benefit option for Medicare-primary participants under the HealthSelect Medicare Advantage Plan and life insurance benefits to eligible retirees via a minimum premium funding arrangement. The authority under which the obligations of the plan members and employers are established and/or may be amended is Chapter 1551, Texas Insurance Code.

*Contributions:* Section 1551.055 of Chapter 1551, Texas Insurance Code, provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS Board of Trustees. The employer and member contribution rates are determined annually by the ERS Board of Trustees based on the recommendations of ERS staff and its consulting actuary. The contribution rates are determined based on (i) the benefit and administrative costs expected to be incurred, (ii) the funds appropriated, (iii) the funding policy established by the Texas Legislature in connection with benefits provided through the GBP. The Trustees revise benefits when necessary to match expected benefit and administrative costs with the revenue expected to be generated by the appropriated funds. There are no long-term contracts for contributions to the plan.

The following table summarizes the maximum monthly employer contribution toward eligible retirees' health and basic life premium, which is based on a blended rate, for the measurement years ended August 31, 2022, and 2021. Retirees pay any premium over and above the employer contribution. The employer does not contribute toward dental or optional life insurance. Surviving spouses and their dependents do not receive any employer contribution. As the non-employer contributing entity (NECE), the State of Texas pays part of the premiums for the junior and community colleges.

Maximum Monthly Employer Contribution
Retiree Health and Basic Life Premium
For the Measurement Years Ended August 31, 2022 and 2021

| | 2022 | 2021 |
|---|---|---|
| Retiree only | $ 624.82 | $ 624.82 |
| Retiree & spouse | 1,339.90 | 1,339.90 |
| Retiree & children | 1,103.58 | 1,103.58 |
| Retiree & family | 1,818.66 | 1,818.66 |

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

Premium contributions to the GBP plan for the year ended August 31, 2023 by source are summarized in the following table.

Premium Contributions by Source
Group Benefits Program Plan
For the Year Ended August 31, 2022

| | | |
|---|---|---|
| FY2023 Member (Employee) Contributions | $ | 6,059,513 |
| FY2023 District Contributions | | 5,271,176 |
| FY2022 State of Texas (NECE) Contributions* | | 14,482,055 |

*NECE contributions include both active members and retirees.

*Investment Policy:* The State Retiree Health Plan is a pay-as-you-go plan and does not accumulate funds in advance of retirement. The System's Board of Trustees adopted the amendment to the investment policy in August 2022 to require that all funds in the plan be invested in cash and equivalent securities. The expected rate of return on these investments is currently 4.1%, in line with the prevailing returns on 9-day U.S. treasury bills.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

*Actuarial Assumptions:* For the year ended August 31, 2023, the total OPEB liability was determined by an actuarial valuation as of August 31, 2022 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

| | |
|---|---|
| Valuation date | August 31, 2022 |
| Actuarial cost method | Entry age |
| Last experience study | 7-year period from September 1, 2010 to August 31, 2017 |
| Discount rate | 3.59% |
| Projected annual salary increase (includes inflation) | 2.30% to 8.95% |
| Annual healthcare trend rate | 5.60% for FY24; 5.30% for FY25; 5.00% for FY26; 4.75% for FY27; 4.60% for FY28, decreasing 10 basis points per year to an ultimate rate of 4.30% for FY31 and later years |
| Inflation assumption rate | 2.30% |
| Ad hoc postemployment benefit changes | None |
| Mortality assumptions: | |
| Service retirees, survivors and other inactive members | Tables based on TRS experience with Ultimate MP-2021 Projection Scale from the year 2021 |
| Disability retirees | Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018 using a 3-year set forward and minimum mortality rates of 4 per 100 male members and 2 per 100 female members |
| Active members | Sex Distinct Pub-2010 Amount-Weighted Below-Median Income Teacher Mortality with a 2-year set forward for males with Ultimate MP Projection Scale from the year 2010 |

Many of the actuarial assumptions used in this valuation were based on the results of actuarial experience studies performed by the ERS plan actuary as of August 31, 2019 and the TRS retirement plan actuary as of August 31, 2021.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

*Actuarial Assumptions:* For the year ended August 31, 2022, the total OPEB liability was determined by an actuarial valuation as of August 31, 2021 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

| | |
|---|---|
| Valuation date | August 31, 2021 |
| Actuarial cost method | Entry age |
| Last experience study | 7-year period from September 1, 2010 to August 31, 2017 |
| Discount rate | 2.14% |
| Projected annual salary increase (includes inflation) | 2.30% to 9.05% |
| Annual healthcare trend rate | 5.25% for FY23; 5.15% for FY24; 5.00% for FY25; 4.75% for FY26; 4.60% for FY27, decreasing 10 basis points per year to an ultimate rate of 4.30% for FY30 and later years |
| Inflation assumption rate | 2.30% |
| Ad hoc postemployment benefit changes | None |
| Mortality assumptions: | |
| Service retirees, survivors and other inactive members | Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018 |
| Disability retirees | Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018 using a 3-year set forward and minimum mortality rates of 4 per 100 male members and 2 per 100 female members |
| Active members | Sex Distinct RP-2014 Employee Mortality multiplied by 90% with Ultimate MP Projection Scale from the year 2014 |

*Changes Since the Prior Actuarial Valuation:* Changes to the actuarial assumptions or other inputs that affected the measurement of the total OPEB liability since the prior measurement period were as follows:

- Percentage of current retirees and retiree spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and retiree spouses who will elect to participate in the plan at the earliest date at which coverage can commence.

- Proportion of future retirees assumed to cover dependent children.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

- Proportion of future retirees assumed to elect health coverage at retirement and proportion of future retirees expected to receive the Opt-Out Credit at retirement.

- Assumed Per Capita Health Benefit Costs and Health Benefit Costs and Retiree Contribution trends have been updated since the previous valuation to reflect recent health plan experience and its effects on short-term expectations.

- The Patient-Centered Outcomes Research Institute fee payable under the Affordable Care Act has been updated to reflect the most recent available information.

*Discount Rate:* Because the GBP does not accumulate funds in advance of retirement, the discount rate that was used to measure the total OPEB liability is the municipal bonds rate. The discount rate used to determine the total OPEB liability as of the beginning of the measurement year was 2.14%. The discount rate used to measure the total OPEB liability as of the end of the measurement year was 3.59%, which amounted to an increase of 1.45%.

The discount rate was changed from 2.14% to 3.59% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date. The source of the municipal bond rate was the Bond Buyer Index of general obligation bonds with 20 years to maturity and mixed credit quality that is roughly equivalent to Moody's Investors Service's Aa2 rating and S&P Global Ratings Corp's AA rating. Projected cash flows into the plan are equal to projected benefit payments out of the plan. Because the plan operates on a pay-as-you-go (PAYGO) basis and is not intended to accumulate assets, there is no long-term expected rate of return on plan assets and therefore the years of projected benefit payments to which the long-term expected rate of return is applicable is zero years.

*Discount Rate Sensitivity Analysis:* The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (3.59%) in measuring the net OPEB liability reported at August 31, 2023.

| | 1% Decrease (2.59%) | Single Discount Rate (3.59%) | 1% Increase (4.59%) |
|---|---|---|---|
| District's proportionate share of the net OPEB liability | $ 197,004,697 | $ 168,913,939 | $ 146,448,084 |

The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (2.14%) in measuring the net OPEB liability reported at August 31, 2022.

| | 1% Decrease (1.14%) | Single Discount Rate (2.14%) | 1% Increase (3.14%) |
|---|---|---|---|
| District's proportionate share of the net OPEB liability | $ 245,650,850 | $ 206,249,390 | $ 175,423,634 |

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

*Healthcare Trend Rate Sensitivity Analysis:* For fiscal year 2023, the initial healthcare trend rate is 5.60% and the ultimate rate is 4.30%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the healthcare cost trend rate used was 1 percent less than or 1 percent greater than the healthcare cost trend rate that was used (5.60% decreasing to 4.30%) in measuring the net OPEB liability reported at August 31, 2023.

| | 1% decrease in Healthcare Cost Trend Rates (4.60% decreasing to 3.30%) | Current Healthcare Cost Trend Rates (5.60% decreasing to 4.30%) | 1% increase in Healthcare Cost Trend Rates (6.60% decreasing to 5.30%) |
|---|---|---|---|
| District's proportionate share of the net OPEB liability | $ 144,651,575 | $ 168,913,939 | $ 199,890,428 |

For fiscal year 2022, the initial healthcare trend rate was 5.25% and the ultimate rate was 4.30%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the healthcare cost trend rate used was 1 percent less than or 1 percent greater than the healthcare cost trend rate that was used (5.25% decreasing to 4.30%) in measuring the net OPEB liability reported at August 31, 2022.

| | 1% decrease in Healthcare Cost Trend Rates (4.25% decreasing to 3.30%) | Current Healthcare Cost Trend Rates (5.25% decreasing to 4.30%) | 1% increase in Healthcare Cost Trend Rates (6.25% decreasing to 5.30%) |
|---|---|---|---|
| District's proportionate share of the net OPEB liability | $ 172,709,584 | $ 206,249,390 | $ 250,192,501 |

*Changes of Benefit Terms Since Prior Measurement Date:* Minor benefit revisions have been adopted since the prior valuation. These changes, which are not expected to have a significant impact on plan costs for FY2023, are provided for in the FY2023 Assumed Per Capita Health Benefit Costs.

*OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:* The District reported a liability of $168,913,939 and $206,249,390 for its proportionate share of the ERS's net OPEB liability at August 31, 2023 and 2022, respectively. This liability reflects a reduction for State support provided to the District for OPEB. The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District at August 31, 2023 and 2022 were as follows:

| | FY23 | FY22 |
|---|---|---|
| District's proportionate share of the collective net OPEB liability | $ 168,913,939 | $ 206,249,390 |
| State's proportionate share that is associated with District | 139,914,890 | 171,379,645 |
| Total | $ 308,828,829 | $ 377,629,035 |

The net OPEB liability was measured as of August 31, 2022, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The District's proportion of the net OPEB liability was based on its contributions to the OPEB plan relative to the contributions of all employers to the plan for the period September 1, 2021 through August 31, 2022.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

At the measurement date of August 31, 2022, the District's proportion of the collective net OPEB liability was 0.59295167%, which was an increase of 0.01804861% from its proportion measured as of August 31, 2021.

For the year ended August 31, 2023, the District recognized negative OPEB expense of $648,717 and an additional on-behalf offset to OPEB expense and revenue of $5,096,382 for support provided by the State. For the year ended August 31, 2022, the District recognized OPEB expense of $2,497,228 and an additional on-behalf offset to OPEB expense and revenue of $2,090,979 for support provided by the State.

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|---|---|
| Differences between expected and actual economic experience | $ - | $ 5,329,438 |
| Changes in actuarial assumptions | 9,924,367 | 52,212,897 |
| Net difference between projected and actual investment earnings | 29,135 | - |
| Changes in proportion and difference between the District's contributions and the proportionate share of contributions | 13,668,172 | 366,370 |
| Contributions paid to ERS subsequent to the measurement date* | 3,447,983 | - |
| | $ 27,069,657 | $ 57,908,705 |

*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were $5,271,176, as reported in the Schedule of OPEB Contributions in the RSI section of this ACFR. For additional information, see the Notes to RSI - Net OPEB Liability.

At August 31, 2022, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|---|---|
| Differences between expected and actual economic experience | $ - | $ 5,059,065 |
| Changes in actuarial assumptions | 14,120,642 | 22,971,565 |
| Net difference between projected and actual investment earnings | 36,528 | - |
| Changes in proportion and difference between the District's contributions and the proportionate share of contributions | 17,345,335 | 570,348 |
| Contributions paid to ERS subsequent to the measurement date* | 2,946,159 | - |
| Total | $ 34,448,664 | $ 28,600,978 |

*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were $5,124,159, as reported in the Schedule of OPEB Contributions in the RSI section of this ACFR. For additional information, see the Notes to RSI - Net OPEB Liability.

The $3,447,983 amount reported at August 31, 2023 as deferred outflows of resources related to OPEB resulting from District contributions to the OPEB plan made subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending August 31, 2024.

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**19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)**

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to OPEB, other than deferred outflows of resources related to contributions made subsequent to the measurement date of the net OPEB liability, will be recognized in OPEB expense as follows:

| Year ending August 31, | OPEB Expense Amount |
|---|---|
| 2024 | $ (6,912,273) |
| 2025 | (8,118,280) |
| 2026 | (7,629,612) |
| 2027 | (6,997,880) |
| 2028 | (4,628,986) |
| Thereafter | - |

**20. AD VALOREM TAX**

The District's ad valorem property tax is levied each October 1 on the assessed value as of the prior January 1 for all real and business property located in Bexar County. General information follows for the years ended August 31, 2023 and 2022.

| | | 2023[1] | 2022[2] |
|---|---|---|---|
| Assessed valuation of the District | | $ 251,786,375,171 | $ 217,287,405,486 |
| Less : | Exemptions | (27,140,857,060) | (23,533,952,987) |
| | Tax increment financings | (362,749,527) | (307,281,396) |
| Net assessed valuation of the District | | $ 224,282,768,584 | $ 193,446,171,103 |

(1) Based on most recent Supplement to the Certified Total (ARB Approved 2022 supplement 253)

(2) Based on most recent Supplement to the Certified Total (ARB Approved 2021 supplement 241)

The authorized and assessed property tax rates for the years ended August 31, 2023 and 2022 are as follows:

| | 2023 | | | 2022 | | |
|---|---|---|---|---|---|---|
| | Current Operations | Debt Service | Total | Current Operations | Debt Service | Total |
| Tax rate per $100 valuation (authorized) | $ - | $ - | $ 0.25000000 | $ - | $ - | $ 0.25000000 |
| Tax rate per $100 valuation (assessed) | $ 0.10776000 | $ 0.04139000 | $ 0.14915000 | $ 0.10776000 | $ 0.04139000 | $ 0.14915000 |

Taxes levied for the years ended August 31, 2023 and 2022 were $308,255,579 and $274,877,046, respectively. State law automatically places a tax lien on all taxable property on January 1 of each year to secure payment. Taxes are due on October 1 of each year and are delinquent if not paid before February 1 of the year following the year in which imposed and are subject to penalties and interest.

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## 20. AD VALOREM TAX (continued)

The tax collection detail at August 31, 2023 and 2022 is as follows:

| | 2023 | | | 2022 | | |
|---|---|---|---|---|---|---|
| | Current Operations | Debt Service | Total | Current Operations | Debt Service | Total |
| Current taxes | $ 225,939,392 | $ 86,782,026 | $ 312,721,418 | $ 195,864,363 | $ 75,230,362 | $ 271,094,725 |
| Tax increment financings payment | (651,726) | - | (651,726) | (493,386) | - | (493,386) |
| Delinquent taxes collected | 1,692,643 | 652,572 | 2,345,214 | 1,249,525 | 483,144 | 1,732,669 |
| Penalties and interest | 2,013,431 | 746,215 | 2,759,646 | 1,808,420 | 694,733 | 2,503,153 |
| Total | $ 228,993,740 | $ 88,180,812 | $ 317,174,552 | $ 198,428,921 | $ 76,408,239 | $ 274,837,160 |

Tax collections for the years ended August 31, 2023 and 2022 were 98.5% and 98.6%, respectively, of the current year's original unadjusted tax levy. Allowances for uncollectible taxes are based upon historical experience in collecting property taxes. The use of tax proceeds is restricted for the use of maintenance and operations and/or general obligation debt service.

## 21. INCOME TAXES

The District is exempt from income taxes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B), *Imposition of Tax on Unrelated Business Income of Charitable, Etc., Organizations*. The District had no unrelated business income tax liability for the years ended August 31, 2023 or 2022.

## 22. OTHER OPERATING REVENUES

Other operating revenues include rental income, paper recycling revenue, dual credit cost-share revenue, revenue from various fundraising activities and other revenues not applicable to any other revenue category.

## 23. COMMITMENTS AND CONTINGENCIES

As of August 31, 2023 and 2022, various lawsuits and claims involving the District were pending. While the ultimate liability with respect to litigation and other claims asserted against the District cannot be reasonably estimated at this time, this liability, to the extent not provided for by insurance or otherwise, is not likely to have a material effect on the District.

The District has entered into contracts for construction, various renovation projects and for operations. At August 31, 2023 and 2022, the District was committed for approximately $62,619,000 and $94,870,000, respectively.

Under the terms of federal grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. The District's management believes disallowances, if any, will not have a significant financial impact on the District's financial position.

## 24. SUBSEQUENT EVENTS

Management has evaluated subsequent events through the date the financial statements were available to be issued and no changes were necessary to be made to the financial statements as a result of this evaluation.

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## 25. ALAMO COLLEGES FOUNDATION, INC. – DISCRETE COMPONENT UNIT

The following footnotes (25A – 25P) are from the audited financial statements of the Alamo Colleges Foundation, Inc. (Foundation) for the years ended December 31, 2022 and 2021.

### A – ORGANIZATION

The Alamo Colleges Foundation, Inc. (the "Foundation") was organized in the State of Texas in 1985 to function as a nonprofit foundation. The purposes for which the Foundation was organized are (1) to maintain, develop, increase and extend the facilities and services of the Alamo Colleges District (the "District"); (2) to provide broad educational opportunities to the District's students, staff, faculty and the residents of the geographical area that the District serves; (3) to solicit and receive by gift, grant, devise, or otherwise, property, both real and personal, and to manage and administer the same; and (4) to make contributions, grants, gifts and transfers of property to or for the benefit of the District, or to the benefit of tax-exempt organizations identified and associated with the District.

In accordance with Governmental Accounting Standards Board (GASB) Statement No. 39, *Determining Whether Certain Organizations Are Component Units – an Amendment of GASB Statement No. 14*, the Foundation is considered to be a component unit of the Alamo Colleges District because of the nature and significance of its relationship with the District. The economic resources received or held by the Foundation are almost entirely for the direct benefit of the District; the District is entitled to, or can otherwise access, a majority of these resources; and the resources received or held by the Foundation are significant to the District.

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared on the accrual basis of accounting in accordance with U.S. Generally Accepted Accounting Principles (U.S. GAAP) under Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 958, *Presentation of Financial Statements of Not-for-Profit Organizations*. Under FASB Accounting Standards Update (ASU) 2016-14, the Foundation's net assets, support and revenues and gains and losses are classified based on the existence or absence of donor-imposed restrictions.

Accordingly, net assets of the Foundation are classified and reported as follows:

- *Net assets without donor restrictions* – These are net assets that are not subject to donor-imposed restrictions and may be used for any operating purpose of the Foundation. The Foundation's board may designate net assets without restrictions for specific purposes from time to time.
- *Net assets with donor restrictions* – These are net assets that are subject to donor-imposed stipulations that require the passage of time and/or the occurrence of a specific event, for them to be used. When a donor restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Still, other net assets are required to be maintained in perpetuity, with only the income used for operating activities, due to donor-imposed restrictions.

In addition, the Foundation is required by FASB ASC Topic 958-205 to present a statement of cash flows in its separately issued financial statements.

Cash and cash equivalents

The Foundation considers all highly liquid financial instruments purchased with an original maturity of three months or less to be cash equivalents. The Foundation maintains cash and cash equivalents at financial institutions, which at times may not be federally insured or may exceed federally insured limits. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risks on such accounts.

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**B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Investments

Investments in marketable securities and mutual funds with readily determinable fair values and all investments in debt securities are reported at their fair values in the statements of financial position. Realized and unrealized gains and losses are reported in the statements of activities as changes in net assets without donor restrictions, unless restricted by donor or law. Donated marketable securities are recorded as contributions at their estimated fair value at the date of the donation. Investment return is presented net of investment fees.

The investments of the Foundation are managed under agreement with Morgan Stanley Smith Barney LLC in a manner consistent with the investment goals and policies established by the Board of Directors of the Foundation.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The aggregate accumulated unallocated gains and losses on donor-restricted endowment net assets balances are included in net assets with donor restrictions in the financial statements.

Contributions receivable

Contributions received are recorded as with donor restriction and without donor restriction depending on the existence and/or nature of any donor restrictions. Contributions receivable are amounts recorded for unconditional or conditional promises to give by third parties. Unconditional promises to give are recorded at net realizable value if expected to be collected in one year. Amounts that are expected to be collected in future years are discounted to estimate the present value of future cash flows, if material. Conditional promises to give are recorded as refundable advances when received, and are recognized as revenues when the conditions have been met. The Foundation received conditional grants of $275,000 that have not been recognized at December 31, 2022, because conditions have not been met.

If contributions receivable become doubtful of collection, allowances are made to the extent the amounts are determined to be doubtful and are charged to expense. If doubtful amounts are subsequently determined to be uncollectible, they are written off against allowances in the period determined. Contributions are recorded when received in cash as with donor restriction and without donor restriction support, depending on the existence and/or nature of donor restrictions. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restriction are reclassified to net assets without donor restriction reported in the statements of activities as net assets released from restrictions. Contributions of assets other than cash are recorded at their estimated fair value. The Foundation considers contributions receivable to be fully collectible.

Fixed assets

The Foundation operates from facilities provided by the District and does not own any buildings, equipment or other capital assets. See Note I for an estimated amount of in-kind contributions provided by the District that includes an estimate of donated rent. Donated rents are reported in the financial statements as in-kind revenue under net assets without donor restrictions.

Presentation of expenses

The cost of providing the various programs and activities of the Foundation has been summarized on a functional basis in the accompanying statements of activities.

- Program Support and Scholarships - consists of scholarships and program support payments made to the District for tuition and books on behalf of specified students, staff and faculty of the District and the residents of the geographical area that the District serves; and to maintain, develop, increase and extend the facilities and services of the District.

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**B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

- General and Administrative - consists of general supporting services that are necessary for the Foundation's daily operations and coordination of program activities and includes salaries and benefits related to administrative personnel.

- Fundraising - activities are directed at soliciting and receiving funds, gifts, grants and property to enable the Foundation to fulfill its purpose. It also includes salaries and benefits paid to fundraising personnel.

Income taxes

The Foundation is exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986, as amended, as an organization described in Section 501(c)(3) of the Code. However, income generated from activities unrelated to the Foundation's exempt purpose is subject to tax under Section 511 of the Code. The Foundation did not conduct any unrelated business activities in the current fiscal year. Therefore, the Foundation made no provision for federal income taxes in the accompanying financial statements. Accordingly, contributions to the Foundation are tax deductible within the limitations prescribed by the Code. The Foundation has also been classified as a publicly supported organization which is not a private foundation under Section 509(a) Code. The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

Donated materials, services and facilities

The salaries of certain Foundation employees were donated by the Alamo Colleges District. The District also provides office space and equipment at no cost to the Foundation. The value of these contributed services is provided in Note I and is reported in the financial statements as in-kind revenue under net assets without donor restriction.

Revenue recognition

The Foundation records contributions at fair value when an unconditional commitment is received from the donor. Contributions that are restricted by the donor and are to be used in future periods are reported as an increase in net assets with donor restrictions in the reporting period in which the contribution is recognized. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributions that are restricted in perpetuity by the donor are recorded as net assets with donor restrictions. In accordance with donor restrictions, income earned from net assets with donor restrictions are recorded as net assets with donor restrictions until such income is released from restrictions.

Concentrations

The Foundation maintains a portion of its cash balance in accounts which, at times, may exceed Federal Deposit Insurance Corporation (FDIC) limits. One account held by the Foundation was over the FDIC limit in the amount of $453,763 and $697,382, at December 31, 2022 and 2021, respectively.

At December 31, 2022, six donors made up 89% of contribution receivables. At December 31, 2021, four donors made up 82% of contribution receivables.

Use of estimates

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates. Estimates that have the most impact on financial position and results of operations primarily relate to the collectability and present value of contributions receivable, the fair value of investments and the allocation of expenses among functional areas.

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**B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Risks and Uncertainties

The worldwide COVID-19 pandemic continued through 2022. The COVID-19 pandemic continues to have significant effects on global markets, supply chains, businesses, and communities. Specific to the Foundation, COVID-19 may impact various parts of its 2023 operations and financial results. Management believes the Foundation is taking appropriate actions to mitigate any potential negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as these events are still developing.

New Pronouncements

In September 2020, the FASB issued Accounting Standard Update (ASU) No. 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. ASU No. 2020-07 intends to increase the transparency of contributed nonfinancial assets for not-for-profit (NFP) entities through enhancements to presentation and disclosure. The ASU is effective for fiscal years beginning after June 15, 2021. The Foundation has implemented this standard for fiscal year 2022. See Note I for more information.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. Under ASU No. 2016-02, lessees will be required to recognize the following for all leases (with the exception of short-term leases) at the commencement date: A lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. This ASU requires a modified retrospective transition approach, which includes a number of optional practical expedients, described in ASU No. 2016-02, which may be applied. The ASU is effective for fiscal years beginning after December 15, 2021. The Foundation has determined that there was no impact to the financial statements resulting from this standard.

In March 2021, the FASB issued ASU No. 2021-03, *Intangibles – Goodwill and Other (Topic 350)*. ASU No. 2021-03 provides private companies and not-for-profit entities with an accounting alternative to perform the goodwill impairment triggering event evaluation as required in Subtopic 350-20 as of the end of the reporting period, whether the reporting period is an interim or annual period. The Foundation has determined that there will not be an impact to the financial statements resulting from this standard.

Pending Pronouncements

The FASB has issued various new or updates to existing accounting guidance in addition to the ASU(s) listed above. The Foundation has considered the new pronouncements and does not believe that any other new or modified principles will have a material impact on the Foundation's reported financial position or operations in the near future.

**C – LIQUIDITY**

The Foundation maintains a liquid cash balance in checking accounts in an amount necessary to meet anticipated expenditures for at least the next 30 days. Cash in excess of this amount is invested in short-term investments. The Foundation reconciles the balance of financial assets subject to donor restrictions monthly. Investments are identified and monitored separately as part of the Foundation's monthly financial reporting procedures.

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**C – LIQUIDITY (continued)**

The Foundation's financial assets available within one year of the statement of financial position date for general expenditures as of December 31, 2022 and December 31, 2021 are as follows:

| | 2022 | 2021 |
|---|---|---|
| Financial assets, at year end | $ 67,992,284 | $ 77,782,031 |
| Less those unavailable for general expenditure within one year, due to: | | |
| Endowments invested in perpetuity | (22,839,785) | (21,662,221) |
| Restricted by donor with time or purpose restrictions | (44,757,920) | (54,720,038) |
| Financial assets available to meet cash needs for general expenditures within one year | $ 394,579 | $ 1,399,772 |

Included in restricted fund amounts are amounts that can be spent for scholarships and program support in FY23. In addition, the Foundation also receives in-kind contributions from the Alamo Colleges District for personnel costs and donated office space, as described in Note I, which helps to offset costs for general expenditures.

The Foundation reports pledges receivable expected to be collected within one year at net realizable value. Pledges expected to be collected in future years are initially reported at fair value determined using the discounted present value of future contributions. The Foundation provides an allowance for doubtful collections, which is based upon a review of outstanding pledge receivables, historical collection information and existing economic conditions. Pledge receivables are considered past due if they are not received by their payment instrument due date. Delinquent pledges are written off based on individual credit evaluation and specific circumstances of the donor.

**D – CONTRIBUTIONS RECEIVABLE**

Total contributions receivable at December 31, 2022 and 2021 were as follows:

| | 2022 | 2021 |
|---|---|---|
| Promises to give expected to be collected in: | | |
| Less than one year | $ 3,041,481 | $ 1,177,925 |
| One to five years | 715,000 | 1,300,000 |
| | 3,756,481 | 2,477,925 |
| Less discount on promises to give | (37,733) | (12,353) |
| Less allowance for uncollectible accounts | (74,131) | (65,442) |
| Net contributions receivable | $ 3,644,617 | $ 2,400,130 |

The discount rates used in discounting contributions receivable ranged between 4.73% and 4.41% as of December 31, 2022. The discount rates used in discounting contributions receivable ranged 0.39% and 0.97% as of December 31, 2021.

The increases in contributions receivable and non-endowed net assets relate primarily to fundraising for the AlamoPROMISE program which makes college more accessible to graduating seniors by providing the support necessary to earn a certificate or associate's degree at one of the five Alamo Colleges: Northeast Lakeview College, Northwest Vista College, Palo Alto College, San Antonio College, and St. Philip's College.

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## E – INVESTMENTS

The composition of the Foundation's investments as of December 31, 2022 and 2021 is as follows:

| Type of Security | 2022 Fair Value | 2021 Fair Value |
|---|---|---|
| Fixed income securities | $ 13,793,743 | $ 17,272,304 |
| Mutual funds/exchange-traded funds | 42,958,989 | 48,894,007 |
| Marketable securities | 6,233,813 | 7,035,863 |
| Total | $ 62,986,545 | $ 73,202,174 |

Net investment income for the years ended December 31, 2022 and 2021 is comprised of the following:

| | 2022 | 2021 |
|---|---|---|
| Interest and dividend income | $ 1,107,117 | $ 947,230 |
| Net (loss) gain on investments | (11,378,858) | 4,266,248 |
| Total | $ (10,271,741) | $ 5,213,478 |

The Foundation elects to net investment expenses with earnings from investments. Total investment expenses in 2022 and 2021 were $227,133 and $192,201, respectively.

The Foundation invests in various investment instruments which are exposed to various risks such as interest rate, market and credit risks. Subsequent to year end, there has been in a significant decline in investments due to market conditions.

## F – FUNCTIONAL EXPENSES

The costs of providing the various programs and activities of the Foundation have been summarized on a functional basis in the accompanying statements of activities. Expenses are charged directly to program support or general and administrative based on time spent on the various activities with the exception of salaries and benefits, professional services, and other. This expense is split between program support and general and administrative based on an allocation of the number of hours spent on each function.

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2022 are as follows:

| | Program Support and Scholarships | General and Administrative | Fundraising | Total |
|---|---|---|---|---|
| **Year ended December 31, 2022:** | | | | |
| Scholarships and educational support | $ 5,141,490 | $ - | $ - | $ 5,141,490 |
| Salaries and benefits | 234,036 | 550,782 | 386,991 | 1,171,809 |
| Rent | 9,562 | 17,366 | 15,811 | 42,739 |
| Professional services | - | 13,100 | - | 13,100 |
| Software | 17,435 | 31,665 | 28,829 | 77,929 |
| Professional development, fees and subscriptions | 2,436 | 4,423 | 4,028 | 10,887 |
| Other | 16,214 | 31,475 | 28,012 | 75,701 |
| Total | $ 5,421,173 | $ 648,811 | $ 463,671 | $ 6,533,655 |

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**F – FUNCTIONAL EXPENSES (continued)**

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2021 are as follows:

| | Program Support and Scholarships | General and Administrative | Fundraising | Total |
|---|---|---|---|---|
| **Year ended December 31, 2021:** | | | | |
| Scholarships and educational support | $ 7,485,260 | $ - | $ - | $ 7,485,260 |
| Salaries and benefits | 208,508 | 532,505 | 351,276 | 1,092,289 |
| Rent | 9,186 | 18,078 | 15,475 | 42,739 |
| Professional services | 5,907 | 24,525 | 9,951 | 40,383 |
| Software | 8,603 | 16,933 | 14,494 | 40,030 |
| Professional development, fees and subscriptions | 1,501 | 2,954 | 2,528 | 6,983 |
| Other | 7,011 | 13,797 | 11,965 | 32,773 |
| Total | $ 7,725,976 | $ 608,792 | $ 405,689 | $ 8,740,457 |

The Foundation's endowment consists of 207 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the Texas Uniform Prudent Management Institutional Funds Act of 2007 (the Act) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary.

**G – NET ASSETS**

As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated, (b) the original value of subsequent gifts, and (c) accumulations made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by the Act.

In accordance with the Act, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. General economic conditions
2. The possible effects of inflation and deflation
3. The expected tax consequences, if any, of investment decisions or strategies
4. The role that each investment or course of action plays within the overall investment portfolio of the Foundation
5. The expected total return from income and the appreciation of investments
6. Other resources of the Foundation
7. The needs of the Foundation and the fund to make distributions and to preserve capital
8. An asset's special relationship or special value, if any, to the charitable purposes of the Foundation

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**G – NET ASSETS (continued)**

Realized and unrealized investment gains/losses are recorded as net assets with donor restrictions.

Net assets and classifications of related unappropriated income at December 31, 2022 and 2021 are as follows:

| | Net assets without Donor Restrictions | Non-endowed Funds | Accumulated Gains | Endowed Funds | Total |
|---|---|---|---|---|---|
| At December 31, 2022 | | | | | |
| Endowment funds | $ 332,357 | $ 39,043,947 | $ 5,713,973 | $ 22,839,785 | $ 67,930,062 |
| At December 31, 2021 | | | | | |
| Endowment funds | $ 196,336 | $ 43,205,785 | $ 11,514,253 | $ 21,662,221 | $ 76,578,595 |

The changes in net assets and related income classification for the year ended December 31, 2022 are as follows:

| | Net Assets without Donor Restrictions | Net Assets with Donor Restrictions | | | |
|---|---|---|---|---|---|
| | | Non-endowed Funds | Accumulated Gains | Endowed Funds | Total |
| Beginning of year | $ 196,336 | $ 43,205,785 | $ 11,514,253 | $ 21,662,221 | $ 76,578,595 |
| Contributions | 105,555 | 5,659,237 | 45,656 | 957,476 | 6,767,924 |
| In-kind revenue | 1,388,939 | - | - | - | 1,388,939 |
| Investment return: | | | | | |
| Interest and dividends | 2,265 | 469,777 | 635,075 | - | 1,107,117 |
| Loss on investments | - | (5,455,875) | (5,922,983) | - | (11,378,858) |
| Net assets released from restrictions | 5,129,295 | (4,410,426) | (718,869) | - | - |
| Total revenues | 6,626,054 | (3,737,287) | (5,961,121) | 957,476 | (2,114,878) |
| Expenses and appropriation of endowment assets for expenditure | (6,533,655) | - | - | - | (6,533,655) |
| Deductions: | | | | | |
| Designated transfers | 43,622 | (424,551) | 160,841 | 220,088 | - |
| Increase (decrease) in net assets | 136,021 | (4,161,838) | (5,800,280) | 1,177,564 | (8,648,533) |
| End of year | $ 332,357 | $ 39,043,947 | $ 5,713,973 | $ 22,839,785 | $ 67,930,062 |

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**G – NET ASSETS (continued)**

The changes in net assets and related income classification for the year ended December 31, 2021 are as follows:

| | Net Assets without Donor Restrictions | Net Assets with Donor Restrictions | | | |
|---|---|---|---|---|---|
| | | Non-endowed Funds | Accumulated Gains | Endowed Funds | Total |
| Beginning of year | $ 308,017 | $ 29,776,334 | $ 9,115,424 | $ 20,850,204 | $ 60,049,979 |
| Contributions | 89,363 | 18,175,511 | 4,539 | 531,136 | 18,800,549 |
| In-kind revenue | 1,255,046 | - | - | - | 1,255,046 |
| Investment return: | | | | | |
| Interest and dividends | 490 | 356,925 | 589,815 | - | 947,230 |
| Gain on investments | - | 1,018,204 | 3,248,044 | - | 4,266,248 |
| Net assets released from restrictions | 7,320,236 | (6,541,064) | (779,172) | - | - |
| Total revenues | 8,665,135 | 13,009,576 | 3,063,226 | 531,136 | 25,269,073 |
| Expenses and appropriation of endowment assets for expenditure | (8,740,457) | - | - | - | (8,740,457) |
| Deductions: | | | | | |
| Designated transfers | (36,359) | 419,875 | (664,397) | 280,881 | - |
| (Decrease) increase in net assets | (111,681) | 13,429,451 | 2,398,829 | 812,017 | 16,528,616 |
| End of year | $ 196,336 | $ 43,205,785 | $ 11,514,253 | $ 21,662,221 | $ 76,578,595 |

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Act requires the Foundation to retain as a fund of perpetual duration, referred to as underwater endowments. As of December 31, 2022 and 2021, the Foundation did not have any such deficiencies.

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds.

The Board of Directors, through its Investments Committee, has adopted a specific investments objective for the Foundation. The investments objective is to invest all endowment and other available funds to optimize the return on investment to the extent possible, balanced with the appropriate level of risk.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The rate for 2022 and 2021 was 4.9% and 4.5%, respectively. The rate for 2023 has been set at 4.4%.

**H – NON-ENDOWED NET ASSETS**

Net assets with donor restrictions (non-endowed funds) consist of amounts for the following programs at December 31:

| | 2022 | 2021 |
|---|---|---|
| Academic Support | $ 35,159,643 | $ 33,597,400 |
| Scholarships | 3,884,304 | 9,608,385 |
| Net assets with donor restrictions (non-endowed funds) | $ 39,043,947 | $ 43,205,785 |

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**H – NON-ENDOWED NET ASSETS (continued)**

Net assets with donor restrictions (non-endowed funds) released from restriction related to the following programs for the years ended December 31:

| | 2022 | 2021 |
|---|---|---|
| Academic Support | $ 1,151,105 | $ 5,044,714 |
| Scholarships | 3,259,321 | 1,496,350 |
| Net assets with donor restrictions (non-endowed funds) released from restriction | $ 4,410,426 | $ 6,541,064 |

**I – CONTRIBUTED NONFINANCIAL ASSETS**

The Foundation received the following significant in-kind contributions of time and other nonfinancial assets related program operations, general and administrative activities and fundraising activities and campaigns. Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. The Foundation recognizes in-kind contribution revenue and a corresponding expense in an amount approximating the estimated fair value at the time of the contributions. The services recognized were determined using the actual salaries for the fiscal year, then estimating the percentage of time spent on Foundation activities. The resulting amounts were further subdivided into program support, general and administrative and fundraising activities per Foundation management staff.

For the years ended December 31, contributed nonfinancial assets recognized within the statement of activities included:

| Contributed Nonfinancial Assets | 2022 | 2021 |
|---|---|---|
| Salaries and benefits | $ 1,171,809 | $ 1,092,289 |
| Rent | 42,739 | 42,739 |
| Advertising and promotions | 51,486 | 23,643 |
| Professional Services | 13,100 | 40,383 |
| Software | 77,929 | 40,030 |
| Professional Development, fees and subscriptions | 10,887 | 6,983 |
| Other | 20,989 | 8,979 |
| Total | $ 1,388,939 | $ 1,255,046 |

All of the Foundation employee costs and benefits are provided by Alamo Colleges District. During fiscal year 2022, the Foundation received donated services for management, fundraising activities and campaigns, day to day operations including cashiering and accounting for donations, donor relations, managing donor activity, donor tax information, managing and distributing scholarships and program support, accounting, and other operational services.

Non-salary contributions include office rent, travel, advertising, supplies, software maintenance, professional development, and funding external auditing and tax preparation services.

Donated space is valued at the fair value of similar properties available in commercial real estate listings. Donated rent was computed at $42,739 and was allocated to the functional categories.

All recognized donated services and assets were utilized by the Foundation's programs and supporting services. There were no donor-imposed restrictions associated with the donated services and nonfinancial assets.

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**I – CONTRIBUTED NONFINANCIAL ASSETS (continued)**

In-kind gifts of assets and services accepted by the Foundation, but for which Alamo Colleges District receives all operational benefits, are recorded by Alamo Colleges District. In fiscal year 2022 and 2021, the approximate amount of those donations were $1,754,050 and $5,549, respectively.

**J – FAIR VALUE OF FINANCIAL INSTRUMENTS**

FASB ASC Topic 820-10, *Fair Value Measurements and Disclosures*, provides a framework for measuring fair value. FASB ASC Topic 820-10 also establishes a fair value hierarchy that distinguishes between inputs based on market data from independent sources (observable inputs) and a reporting entity's internal assumptions based upon the best information available when external market data is limited or unavailable (unobservable inputs).

The fair value hierarchy in FASB ASC Topic 820 prioritizes fair value measurements into three levels based on the nature of the inputs. The three levels of the fair value hierarchy under FASB ASC Topic 820-10 are as follows:

Level 1 – Investments in this category are valued based on quoted prices in active markets for identical assets that are accessible at the measurement date. An active market is a market in which transactions for the asset occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - Investments in this category are valued based on inputs, in the absence of actively quoted market prices, which are observable for the asset, either directly or indirectly. Level 2 inputs include: (a) quoted prices for similar assets in active markets, (b) quoted prices for identical or similar assets in markets that are not active, (c) inputs other than quoted prices that are observable for the asset such as interest rates and yield curves observable at commonly quoted intervals, and (d) inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 - Investments in this category are valued based on unobservable inputs for the asset. Unobservable inputs are used to the extent observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset at the measurement date.

The fair value hierarchy of investments at December 31, 2022 is as follows:

| | 2022 | | | |
|---|---|---|---|---|
| | Level 1 | Level 2 | Level 3 | Total |
| Fixed income securities | $ - | $ 13,793,743 | $ - | $ 13,793,743 |
| Mutual funds / exchange-traded funds | 42,958,989 | - | - | 42,958,989 |
| Marketable securities | 6,233,813 | - | - | 6,233,813 |
| Total | $ 49,192,802 | $ 13,793,743 | $ - | $ 62,986,545 |

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**J – FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)**

The fair value hierarchy of investments at December 31, 2021 is as follows:

| | 2021 | | | |
|---|---|---|---|---|
| | Level 1 | Level 2 | Level 3 | Total |
| Fixed income securities | $ - | $ 17,272,304 | $ - | $ 17,272,304 |
| Mutual funds / exchange-traded funds | 48,894,007 | - | - | 48,894,007 |
| Marketable securities | 7,035,863 | - | - | 7,035,863 |
| Total | $ 55,929,870 | $ 17,272,304 | $ - | $ 73,202,174 |

**K – SUPPORT AGREEMENT AND RELATED PARTY TRANSACTIONS**

By agreement, the Alamo Colleges District provides administrative support for Foundation activities at a level determined to be appropriate, but only to the extent of availability of funds within the District's budget. Administrative support provided includes office space and an Executive Director and staff for the Foundation. The total support provided by the District to the Foundation in the fiscal years ended December 31, 2022 and 2021 was valued at approximately $1,388,939 and $1,255,046, respectively, and is included in the financial statements as net assets without restrictions in-kind revenue.

From time to time the Foundation remits scholarship funds to the District to cover tuition, books, and other student fees for specified students. During the years ended December 31, 202e and 2021, the Foundation remitted a total of $2,242,276 and $1,811,755 to the District to fund approximately 3,430 and 2,745 scholarships, respectively.

In addition, for the years ended December 31, 2022 and 2021, the Foundation remitted $1,665,902 and $4,269,913 respectively, to the District for program related costs.

**L – FUTURE COMMITMENTS**

At December 31, 2022, there are no outstanding donor match commitments for the Alamo Colleges Foundation.

**M – COMMITMENTS**

The Parent-Child Scholarship Program provides multi-generational scholarships. Parents who are eligible under this program and complete all requirements qualify their first-born child. The Foundation has not determined what amount, if any, will eventually be payable under this program.

**N – RESTRICTED TITLE III AND TITLE V FUNDS**

In compliance with federal grant restrictions, Title III and Title V grant funds are deposited into segregated bank accounts and/or other investment accounts.

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**O – NET ASSETS WITHOUT RESTRICTIONS**

Net assets without restrictions are comprised of net assets that are not subject to donor-imposed stipulations. The balances comprising net assets without restrictions as of December 31, 2022 and 2021 were as follows:

| | 2022 | 2021 |
|---|---|---|
| Net assets without donor restrictions/undesignated | $ 332,357 | $ 196,336 |

**P – SUBSEQUENT EVENTS**

Management has evaluated subsequent events through May 8, 2023, the date the financial statements were available to be issued and no changes were necessary to be made to the financial statements as a result of this evaluation.

**26. ACCD PUBLIC FACILITY CORPORATION – DISCRETE COMPONENT UNIT**

The following footnotes (26A – 26F) are from the audited financial statements of ACCD Public Facility Corporation (PFC) for the years ended August 31, 2023 and 2022.

**A – REPORTING ENTITY**

The ACCD Public Facility Corporation (PFC) is a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended; it is also a public corporation within the meaning of the U.S. Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended. The PFC was incorporated on September 23, 2011 exclusively for the purpose of assisting the Alamo Community College District (the "District" or "Alamo Colleges District") in financing, refinancing, or providing public facilities and is a component unit of the District.

The PFC is governed by a three-member Board consisting of the Chairperson, Vice-Chairperson and Secretary of the District Board of Trustees. The PFC may finance the acquisition of District obligations; provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities of the District; issue bonds as permitted by the Act; and perform other such activities on behalf of the District as provided in the Certificate of Formation. The PFC does not have authority to levy taxes.

The financial reporting of the PFC is defined by the Governmental Accounting Standards Board (GASB) to consist of the (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that the exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

On September 24, 2021, Tobin Lofts, LLC, of which the PFC is the sole member, sold its interest in the Tobin Lofts project located at 1415 N. Main Avenue, San Antonio, Texas to 1415 N. Main, formerly known as JWCM Credit Opportunities Fund I, L.P. The ground lease between Tobin Lofts, LLC and the PFC, as lessor, was terminated and the PFC entered into a new 75-year ground lease with the new ownership group per the Assignment and Assumption of Lease Agreement in the Purchase and Sale Agreement between Tobin Lofts, LLC and JWCM Credit Opportunities Fund I, L.P. As a result of the cancelation of the original ground lease with Tobin Lofts, LLC, there were no requirements to return any of the proceeds from the prepayment against the ground lease, and the non-return of funds was not considered an incentive for the new ownership group. The sale by the Tobin Lofts, LLC of its interest did not change the note payable between the PFC and Alamo Colleges District. The Tobin Lofts, LLC entity was terminated as of August 31, 2022. Remaining cash balances and capital assets of Tobin Lofts, LLC were transferred to the PFC upon dissolution.

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**B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Basis of Accounting

The financial statements of the PFC are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) established by GASB. These financial statements have been prepared on the accrual basis of accounting, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

Cash

Cash consists solely of demand deposits held at a bank fully insured by the Federal Deposit Insurance Corporation (FDIC). At August 31, 2023 and 2022, the PFC had $0 in excess of the FDIC insurance limit.

Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition, except for assets transferred within the same financial reporting entity which have been recorded at the carrying value of the transferor. Improvements which significantly add value or extend the useful life of a structure are capitalized if they meet the applicable capitalization threshold. Capital assets consist of land purchased from an unrelated party and from the PFC's primary government, the District; and land improvements, building and building improvements, furniture, fixtures and equipment, and construction in progress.

The following table lists the capitalization thresholds and useful lives for each asset category:

| Class of Asset | Capitalization Threshold | Useful Life (Years) |
|---|---|---|
| Non-depreciable assets: | | |
| Land | $ 5,000 | Not depreciated |
| Buildings | 100,000 | 40 |
| Other real estate improvements: | | |
| Building improvements | 100,000 | 10-20 |
| Land improvements | 100,000 | 7 |
| Furniture, fixtures & equipment: | 5,000 | 5 |

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Net Position

Net position is the residual of assets, plus deferred outflows of resources, less liabilities, less deferred inflows of resources. The PFC maintains the following classifications of net position:

- Net Investment in Capital Assets – This category of net position represents capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.
- Restricted – This category of net position represents any net positions subject to the externally imposed conditions. The PFC has no externally restricted net position.
- Unrestricted – This category of net position represents any net position not recorded as Net Investment in Capital Assets or Restricted.

Operating and Non-operating Revenues

Operating revenues generally result from providing services in connection with the PFC's principal ongoing operations. The principal operating revenues are from lease payments. Non-operating revenues include interest income earned on cash deposits.

**B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Capital Contributions

For the year ended August 31, 2023, capital contributions consisted of assets transferred from the PFC's lessee, 1415 N. Main LLC. For the year ended August 31, 2022, capital contributions consisted of contributed assets from the PFC's dissolved component unit, Tobin Lofts, LLC and assets transferred from the PFC's lessee, 1415 N. Main LLC.

Revenue Recognition and Unearned Revenues

Revenue is recorded when earned.

Operating and Non-operating Expenses

The PFC distinguishes operating expenses from non-operating expenses. For the year ended August 31, 2023, operating expenses consist of bank charges related to the operating cash account and depreciation on capital assets. For the year ended August 31, 2022, non-operating expenses consist of interest on capital-related debt and an expense for assets transferred from Tobin Lofts, LLC that did not meet the capitalization threshold.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Reclassifications

Certain prior year balances have been reclassified to conform to the current year presentation.

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**C – CAPITAL ASSETS**

Capital assets activity for the year ended August 31, 2023 was as follows:

| | Balance 9/1/2022 | Increases | Decreases | Balance 8/31/2023 |
|---|---|---|---|---|
| Not Depreciated: | | | | |
| Land | $ 5,099,847 | $ - | $ - | $ 5,099,847 |
| Construction in progress | 1,400,013 | 2,577,191 | 3,977,204 | - |
| Subtotal | 6,499,860 | 2,577,191 | 3,977,204 | 5,099,847 |
| Subject to Depreciation: | | | | |
| Land improvements | 2,480,904 | - | - | 2,480,904 |
| Building | 25,639,287 | - | - | 25,639,287 |
| Building improvements | 538,040 | 3,958,599 | - | 4,496,639 |
| Furniture, fixtures & equipment | 1,783,204 | 18,605 | - | 1,801,809 |
| Total subject to depreciation | 30,441,435 | 3,977,204 | - | 34,418,639 |
| Total capital assets | 36,941,295 | 6,554,395 | 3,977,204 | 39,518,486 |
| Accumulated Depreciation: | | | | |
| Land improvements | 1,984,723 | 248,090 | - | 2,232,813 |
| Building | 5,125,198 | 640,982 | - | 5,766,180 |
| Building improvements | 191,748 | 144,402 | - | 336,150 |
| Furniture, fixtures & equipment | 1,758,996 | 10,382 | - | 1,769,378 |
| Total accumulated depreciation | 9,060,665 | 1,043,856 | - | 10,104,521 |
| Net capital assets | $ 27,880,630 | $ 5,510,539 | $ 3,977,204 | $ 29,413,965 |

Increases to capital assets of $6,554,395 include $3,977,204 of capital assets contributed to the PFC from the lessee 1415 N. Main LLC.

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**C – CAPITAL ASSETS (continued)**

Capital assets activity for the year ended August 31, 2022 was as follows:

| | Balance 9/1/2021 | Increases | Decreases | Balance 8/31/2022 |
|---|---|---|---|---|
| Not Depreciated: | | | | |
| Land | $ 5,099,847 | $ - | $ - | $ 5,099,847 |
| Construction in progress | - | 1,400,013 | - | 1,400,013 |
| Subtotal | 5,099,847 | 1,400,013 | - | 6,499,860 |
| Subject to Depreciation: | | | | |
| Land improvements | - | 2,480,904 | - | 2,480,904 |
| Building | - | 25,639,287 | - | 25,639,287 |
| Building improvements | - | 538,040 | - | 538,040 |
| Furniture, fixtures & equipment | - | 1,783,204 | - | 1,783,204 |
| Total subject to depreciation | - | 30,441,435 | - | 30,441,435 |
| Total capital assets | 5,099,847 | 31,841,448 | - | 36,941,295 |
| Accumulated Depreciation: | | | | |
| Land improvements | - | 1,984,723 | - | 1,984,723 |
| Building | - | 5,125,198 | - | 5,125,198 |
| Building improvements | - | 191,748 | - | 191,748 |
| Furniture, fixtures & equipment | - | 1,758,996 | - | 1,758,996 |
| Total accumulated depreciation | - | 9,060,665 | - | 9,060,665 |
| Net capital assets | $ 5,099,847 | $ 22,780,783 | $ - | $ 27,880,630 |

Increases to capital assets of $31,841,448 include $30,441,435 of capital assets transferred to the PFC as a result of the dissolution of Tobin Lofts, LLC. Increases to accumulated depreciation of $9,060,665 include $8,104,446 of accumulated depreciation related to assets transferred to the PFC as a result of the dissolution of Tobin Lofts, LLC. The remaining increase to accumulated depreciation of $956,219 represents current year depreciation expense.

**D – NONCURRENT LIABILITIES**

Noncurrent liabilities consist of a note payable and related interest to the District for the purchase of land.

- The PFC has no unused line of credit related to this direct borrowing.
- The PFC has no assets pledged as collateral for the debt.
- Events of default with finance-related consequences:
  - The note contains a provision that in the event of default the holder has the option to make the note immediately due and payable.
- Subjective acceleration clause:
  - The note contains a provision which accelerates the maturity of the note under the existence of any authorizing condition.

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**D – NONCURRENT LIABILITIES (continued)**

In fiscal year 2022, the principal amount of the note was $2 million, with a maturity date of August 1, 2042. The original interest rate was four percent (4%) per annum. There are no required annual payments on the note payable. On September 24, 2021 the note payable was modified to change the interest rate on the note beginning at inception through September 24, 2021 to the 10-year U.S. Treasury rate over that period, and the interest rate from that date to maturity is zero percent. This changed the interest payable on September 24, 2021 from $732,000 to $377,860. On September 24, 2021 a payment was made to fully pay the interest of $377,860, and to pay $637,140 of the principal.

As of August 31, 2023, noncurrent liabilities are $1,362,860 with activity for the fiscal year as follows:

| | Total Liabilities | | | | |
|---|---|---|---|---|---|
| | Balance 9/1/22 | Additions | Reductions | Balance 8/31/23 | Current Portion |
| Note payable to District | $ 1,362,860 | $ - | $ - | $ 1,362,860 | $ - |
| Total liabilities | $ 1,362,860 | $ - | $ - | $ 1,362,860 | $ - |

As of August 31, 2022, noncurrent liabilities are $1,362,860 with activity for the fiscal year as follows:

| | Total Liabilities | | | | |
|---|---|---|---|---|---|
| | Balance 9/1/21 | Additions | Reductions | Balance 8/31/22 | Current Portion |
| Note payable to District | $ 2,000,000 | $ - | $ 637,140 | $ 1,362,860 | $ - |
| Interest payable | 726,667 | 383,193 | 1,109,860 | - | - |
| Total liabilities | $ 2,726,667 | $ 383,193 | $ 1,747,000 | $ 1,362,860 | $ - |

**E – INCOME TAXES**

Income earned by the PFC can be excluded from gross income for federal tax purposes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, because its income is from the performance of an essential governmental function and it accrues to a political subdivision.

**F – RELATED PARTIES**

In July of 2012, Tobin Lofts, LLC (LLC) was created to carry out the purposes of its initial sole member, ACCD Public Facility Corporation, which includes providing housing for college students and employees of the Alamo Colleges District. The LLC leased land from the PFC under a 75-year ground lease, and operated residential housing and retail facilities on the land. In August 2012, the LLC prepaid its ground lease in the amount of $1.8 million and the PFC recognized lease revenue on a monthly basis over the life of the lease. On September 24, 2021, the LLC assigned its rights to an unrelated party, and the PFC subsequently recognized $1,582,000 for the lease termination for the year ended August 31, 2022. See Note A for additional information.

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# Required Supplementary Information

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule of District's Proportionate Share of Net Pension Liability
## Last Nine Fiscal Years**

| Fiscal year ended August 31*, | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
|---|---|---|---|---|---|---|---|---|---|
| District's proportionate share of collective net pension liability (%) | 0.1503604816% | 0.1491190618% | 0.1466583601% | 0.1465692386% | 0.1513076223% | 0.1709877316% | 0.1591812086% | 0.162917000% | 0.181406100% |
| District's proportionate share of collective net pension liability ($) | $ 89,265,151 | $ 37,975,348 | $ 78,547,226 | $ 76,191,272 | $ 83,283,387 | $ 54,672,665 | $ 60,152,212 | $ 57,588,991 | $ 48,456,078 |
| State's proportionate share of net pension liability associated with District | 72,592,477 | 32,006,223 | 66,451,167 | 62,672,785 | 67,075,692 | 31,367,944 | 34,396,610 | 31,874,468 | 25,023,180 |
| Total | 161,857,628 | 69,981,571 | 144,998,393 | 138,864,057 | 150,359,079 | 86,040,609 | 94,548,822 | 89,463,459 | 73,479,258 |
| District's covered payroll | $ 165,846,480 | $ 156,470,787 | $ 149,218,481 | $ 139,439,475 | $ 135,309,910 | $ 128,722,459 | $ 116,013,872 | $ 109,267,415 | $ 101,833,288 |
| District's proportionate share of collective net pension liability as a percentage of covered payroll | 53.82% | 24.27% | 52.64% | 54.64% | 61.55% | 42.47% | 51.85% | 52.70% | 47.58% |
| TRS fiduciary net position as percentage of the total pension liability | 75.62% | 88.79% | 75.54% | 75.24% | 73.74% | 82.17% | 78.00% | 78.43% | 83.25% |

*The amounts presented above are as of the measurement date of the collective net pension liability for the respective fiscal year.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

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## ALAMO COMMUNITY COLLEGE DISTRICT

### Schedule of District Contributions for Pensions
### Last Nine Fiscal Years**

| Fiscal year ended August 31*, | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
|---|---|---|---|---|---|---|---|---|---|
| Legally required contributions | $ 7,889,279 | $ 7,015,286 | $ 6,363,260 | $ 6,051,648 | $ 5,128,423 | $ 5,091,852 | $ 5,603,980 | $ 5,057,590 | $ 4,824,042 |
| Actual contributions | 7,889,279 | 7,015,286 | 6,363,260 | 6,051,648 | 5,128,423 | 5,091,852 | 5,603,980 | 5,057,590 | 4,824,042 |
| Contributions deficiency (excess) | - | - | - | - | - | - | - | - | - |
| District's covered payroll | $ 181,562,648 | $ 165,846,480 | $ 156,470,787 | $ 149,218,481 | $ 139,439,475 | $ 135,309,910 | $ 128,722,459 | $ 116,013,872 | $ 109,267,415 |
| Contributions as a percentage of covered payroll | 4.35% | 4.23% | 4.07% | 4.06% | 3.68% | 3.76% | 4.35% | 4.36% | 4.41% |

* The amounts presented above are as of the District's most recent fiscal year-end.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

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**ALAMO COMMUNITY COLLEGE DISTRICT**

**Notes to Required Supplementary Information**
**Net Pension Liability**
**For Year Ended August 31, 2023**

**Changes since Prior Actuarial Valuation**

The actuarial methods and assumptions used in the determination of the total pension liability are the same assumptions used in the previous actuarial valuation as of August 31, 2021. For a full description of these assumptions, see the actuarial valuation report dated November 12, 2021 at the following link: https://www.trs.texas.gov/TRS%20Documents/actuarial-valuation-pension-fund-2021.pdf.

**Factors that Significantly Affect Trends in Pension RSI Schedules**

2023: Changes of assumptions: The discount rate was changed from 7.25% to 7.00%.

2022: Changes of assumptions: The public education employer contribution rate changed from 1.5% in measurement year 2020 to 1.6% in measurement year 2021.

2021: Changes of assumptions: The state and employer contribution rate changed from 6.8% to 7.5%. The 1.5% public education employer contribution applied to just employers whose employees were not covered by OASDI in measurement year 2019 and it changed in measurement year 2020 to apply to all public schools, charter schools and regional education centers irrespective of participation in OASDI.

2020: None.

2019: Changes of assumptions: The discount rate changed from 8.0% as of the August 31, 2017 measurement date to a blended rate of 6.907% as of the August 31, 2018 measurement date. The long-term assumed rate of return changed from 8.0% as of the August 31, 2017 measurement date to 7.25% as of the August 31, 2018 measurement date. Demographic and economic assumptions were updated based on the experience study performed for TRS for the period ended August 31, 2017. The total pension liability as of August 31, 2018 was developed using a roll-forward method from the August 31, 2017 valuation.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule of District's Proportionate Share of Net OPEB Liability
## Last 6 Fiscal Years**

| Fiscal year ended August 31*, | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
|---|---|---|---|---|---|---|
| District's proportionate share of collective net OPEB liability (%) | 0.59295167% | 0.57490306% | 0.55109854% | 0.54897548% | 0.54929788% | 0.46476038% |
| District's proportionate share of collective net OPEB liability ($) | $ 168,913,939 | $ 206,249,390 | $ 182,108,484 | $ 189,740,609 | $ 162,799,490 | $ 158,357,860 |
| State's proportionate share of net OPEB liability associated with District | 139,914,890 | 171,379,645 | 157,821,125 | 163,945,598 | 138,602,473 | 138,445,196 |
| Total | 308,828,829 | 377,629,035 | 339,929,609 | 353,686,207 | 301,401,963 | 296,803,056 |
| District's covered employee payroll | $ 185,032,712 | $ 172,319,143 | $ 167,098,184 | $ 156,063,712 | $ 154,055,166 | $ 150,672,061 |
| District's proportionate share of collective net OPEB liability as a percentage of covered employee payroll | 91.29% | 119.69% | 108.98% | 121.58% | 105.68% | 105.10% |
| ERS fiduciary net position as percentage of the total OPEB liability | 0.57% | 0.38% | 0.32% | 0.17% | 2.04% | 2.04% |

*The amounts presented above are as of the measurement date of the collective net OPEB liability for the respective fiscal year.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule of District Contributions for OPEB
## Last 6 Fiscal Years**

| Fiscal year ended August 31*, | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 |
|---|---|---|---|---|---|---|
| Legally required contributions | $ 5,271,176 | $ 5,124,159 | $ 4,847,826 | $ 4,771,778 | $ 4,629,201 | $ 4,465,565 |
| Actual contributions*** | 5,271,176 | 5,124,159 | 4,847,826 | 4,771,778 | 4,629,201 | 4,465,565 |
| Contributions deficiency (excess) | - | - | - | - | - | - |
| District's covered employee payroll | $ 200,795,566 | $ 185,032,712 | $ 172,319,143 | $ 167,098,184 | $ 156,063,712 | $ 154,055,166 |
| Contributions as a percentage of covered employee payroll | 2.63% | 2.77% | 2.81% | 2.86% | 2.97% | 2.90% |

* The amounts presented above are as of the District's most recent fiscal year-end.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

***Due to a change in accounting principle implemented by ERS in FY19, District employer contributions transferred into the SRHP plan for postemployment benefits were $3,447,983, as reported in Footnote 19. For additional information, see Notes to RSI - Net OPEB Liability.

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## ALAMO COMMUNITY COLLEGE DISTRICT

### Notes to Required Supplementary Information
### Net OPEB Liability
### For the Year Ended August 31, 2023

**Changes since Prior Actuarial Valuation**

The following changes to actuarial assumptions and other inputs affected the measurement of the amounts reported in the RSI schedules related to OPEB:

- The discount rate was changed from 2.14% to 3.56% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date.
- Percentage of current retirees and retiree spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and retiree spouses who will elect to participate in the plan at the earliest date at which coverage can commence.
- Proportion of future retirees assumed to cover dependent children.
- Proportion of future retirees assumed to elect health coverage at retirement and proportion of future retirees expected to receive the Opt-Out Credit at retirement.
- Assumed Per Capita Health Benefit Costs and Health Benefit Cost and Retiree Contribution trends have been updated to reflect recent health plan experience and its effects on short-term expectations.
- The Patient-Centered Outcomes Research Institute (PCORI) fee payable under the Affordable Health Care Act (ACA) has been updated to reflect recent the most recent information available.

**Changes to Benefit Terms**

Minor benefit revisions have been adopted since the prior valuation. These changes, which are not expected to have a significant impact on plan costs for FY2023, are provided for in the FY2023 Assumed Per Capita Health Benefit Costs.

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# Supplementary Information




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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule A
## Schedule of Operating Revenues
## For the Year Ended August 31, 2023
## With Memorandum Totals for the Year Ended August 31, 2022

| | Unrestricted | Restricted | Total Educational Activities | Auxiliary Enterprises | FY23 Total | (Restated) FY22*** Total |
|---|---|---|---|---|---|---|
| OPERATING REVENUES: | | | | | | |
| Tuition | | | | | | |
| State-funded courses | | | | | | |
| In-District resident tuition | $ 82,514,198 | $ - | $ 82,514,198 | $ - | $ 82,514,198 | $ 76,203,302 |
| Out-of-District resident tuition | 27,954,081 | - | 27,954,081 | - | 27,954,081 | 26,465,101 |
| Non-resident tuition | 11,170,900 | - | 11,170,900 | - | 11,170,900 | 11,860,512 |
| TPEG - credit set aside* | 5,646,012 | - | 5,646,012 | - | 5,646,012 | 5,962,399 |
| State-funded continuing education | 3,073,911 | (58,800) | 3,015,111 | - | 3,015,111 | 2,104,002 |
| TPEG - Non-credit set aside* | 192,454 | - | 192,454 | - | 192,454 | 134,297 |
| Non-State-funded continuing education | 936,767 | - | 936,767 | - | 936,767 | 3,596,662 |
| Total tuition | 131,488,323 | (58,800) | 131,429,523 | - | 131,429,523 | 126,326,275 |
| Fees | | | | | | |
| Student activity fees | 2,432,933 | - | 2,432,933 | - | 2,432,933 | 2,251,505 |
| Institutional materials fees | 2,331,548 | - | 2,331,548 | - | 2,331,548 | - |
| Processing fees | 715,100 | - | 715,100 | - | 715,100 | 861,600 |
| Testing fees | 114,912 | - | 114,912 | - | 114,912 | 108,665 |
| Other fees | 235,787 | - | 235,787 | - | 235,787 | 234,138 |
| Total fees | 5,830,280 | - | 5,830,280 | - | 5,830,280 | 3,455,908 |
| Total tuition and fees | 137,318,603 | (58,800) | 137,259,803 | - | 137,259,803 | 129,782,183 |
| Allowances and discounts | | | | | | |
| Institutional allowances and scholarships | (9,406,838) | - | (9,406,838) | - | (9,406,838) | (8,807,675) |
| Remissions and exemptions - state | (5,079,075) | - | (5,079,075) | - | (5,079,075) | (4,374,049) |
| Remissions and exemptions - local - dual credit | (24,644,461) | - | (24,644,461) | - | (24,644,461) | (25,438,215) |
| Federal grants to students | - | (40,325,112) | (40,325,112) | - | (40,325,112) | (36,598,316) |
| TPEG awards | - | (2,971,180) | (2,971,180) | - | (2,971,180) | (3,159,774) |
| State grants to students | - | (2,565,078) | (2,565,078) | - | (2,565,078) | (3,004,447) |
| Other local awards | - | (7,501,382) | (7,501,382) | - | (7,501,382) | (2,960,529) |
| Total allowances and discounts | (39,130,374) | (53,362,752) | (92,493,126) | - | (92,493,126) | (84,343,005) |
| Total net tuition and fees | 98,188,229 | (53,421,552) | 44,766,677 | - | 44,766,677 | 45,439,178 |
| Other operating revenues | | | | | | |
| Federal grants and contracts | - | 22,002,312 | 22,002,312 | - | 22,002,312 | 22,241,508 |
| State grants and contracts | - | 1,370,715 | 1,370,715 | - | 1,370,715 | 2,369,756 |
| Local grants and contracts | 901,382 | 11,055,532 | 11,956,914 | - | 11,956,914 | 9,478,470 |
| Non-governmental grants and contracts | - | 3,359,090 | 3,359,090 | - | 3,359,090 | 1,424,254 |
| Other operating revenues | 6,573,233 | (858,037) | 5,715,196 | - | 5,715,196 | 6,069,838 |
| Total other operating revenues | 7,474,615 | 36,929,612 | 44,404,227 | - | 44,404,227 | 41,583,826 |
| Sales and services of auxiliary enterprises | | | | | | |
| Bookstore commission** | - | - | - | (41,612) | (41,612) | 117,646 |
| Palo Alto College natatorium | - | - | - | 47,839 | 47,839 | 37,068 |
| Day care centers | - | - | - | 589,816 | 589,816 | 434,166 |
| Vending machines and copiers | - | - | - | 194,879 | 194,879 | 138,550 |
| Campus access fees and fines | - | - | - | 1,934,337 | 1,934,337 | 1,890,355 |
| Auxiliary-restricted | - | - | - | (150,268) | (150,268) | (121,102) |
| Other | - | - | - | 267,491 | 267,491 | 260,687 |
| Total sales and services of auxiliary enterprises | - | - | - | 2,842,482 | 2,842,482 | 2,757,370 |
| Total operating revenues | $ 105,662,844 | $ (16,491,940) | $ 89,170,904 | $ 2,842,482 | $ 92,013,386 | $ 89,780,374 |
| | | | | | (Exhibit 2) | (Exhibit 2) |

*In accordance with Education Code 56.033, $5,838,466 and $6,096,696 of tuition was set aside for the Texas Public Education Grant for the years ended August 31, 2023 and 2022, respectively.

**The bookstores are operated by an independent third-party.

***Due to the effects of a reclassification certain FY22 balances have been restated.

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## ALAMO COMMUNITY COLLEGE DISTRICT

### Schedule B
### Schedule of Operating Expenses by Object
### For the Year Ended August 31, 2023
### With Memorandum Totals for the Year Ended August 31, 2022

| | Salaries and Wages | Benefits State | Benefits Local | Other Expenses | FY23 Total | *Restated FY22* Total |
|---|---|---|---|---|---|---|
| OPERATING EXPENSES: | | | | | | |
| Unrestricted - educational activities | | | | | | |
| Instruction | $ 109,922,937 | $ - | $ 21,038,794 | $ 25,161,853 | $ 156,123,584 | $ 126,700,984 |
| Public service | 936,036 | - | 200,174 | 490,622 | 1,626,832 | 1,486,570 |
| Academic support | 17,330,174 | - | 3,552,695 | 5,669,850 | 26,552,719 | 22,947,576 |
| Student services | 38,765,296 | - | 8,641,047 | 12,669,950 | 60,076,293 | 50,911,111 |
| Institutional support | 54,420,798 | - | 11,321,541 | 22,951,289 | 88,693,628 | 75,733,517 |
| Operation and maintenance of plant | 7,826,147 | - | 2,022,123 | 33,475,768 | 43,324,038 | 38,885,696 |
| Scholarships and fellowships | - | - | - | 2,168,856 | 2,168,856 | 825,303 |
| Total unrestricted educational activities | 229,201,388 | - | 46,776,374 | 102,588,188 | 378,565,950 | 317,490,757 |
| Restricted - educational activities | | | | | | |
| Instruction | 1,524,807 | 5,470,934 | 350,670 | 9,066,424 | 16,412,835 | 14,714,111 |
| Public service | 8,683 | 52,229 | 1,837 | 106,393 | 169,142 | 114,295 |
| Academic support | 2,381,767 | 1,031,758 | 510,931 | 2,574,963 | 6,499,419 | 4,467,519 |
| Student services | 5,876,094 | 2,397,662 | 833,320 | 3,200,622 | 12,307,698 | 8,675,385 |
| Institutional support | 3,677,419 | 3,224,527 | 784,283 | 23,676,474 | 31,362,703 | 30,593,062 |
| Operation and maintenance of plant | 190,103 | 454,711 | 36,254 | 17,528,905 | 18,209,973 | 8,834,909 |
| Scholarships and fellowships | - | - | - | 65,731,175 | 65,731,175 | 103,771,759 |
| Total restricted educational activities | 13,658,873 | 12,631,821 | 2,517,295 | 121,884,956 | 150,692,945 | 171,171,040 |
| Total educational activities | 242,860,261 | 12,631,821 | 49,293,669 | 224,473,144 | 529,258,895 | 488,661,797 |
| Auxiliary enterprises - unrestricted | 539,092 | - | 130,537 | 185,961 | 855,590 | 1,035,395 |
| Auxiliary enterprises - restricted | 27,992 | 36,733 | 21,839 | 99,897 | 186,461 | 169,271 |
| Depreciation expense - buildings | - | - | - | 35,779,773 | 35,779,773 | 32,202,596 |
| Depreciation expense - equipment | - | - | - | 8,397,539 | 8,397,539 | 7,177,112 |
| Total operating expenses | $ 243,427,345 | $ 12,668,554 | $ 49,446,045 | $ 268,936,314 | $ 574,478,258 (Exhibit 2) | $ 529,246,171 (Exhibit 2) |

* Due to the effects of a reclassification certain FY22 balances have been restated.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule C
## Schedule of Non-Operating Revenues and Expenses
## For the Year Ended August 31, 2023
## With Memorandum Totals for the Year Ended August 31, 2022

| | Unrestricted | Restricted | Total Educational Activities | Auxiliary Enterprises | FY23 Total | (Restated) FY22* Total |
|---|---|---|---|---|---|---|
| NON-OPERATING REVENUES: | | | | | | |
| State appropriations | | | | | | |
| Education and general state support | $ 63,938,377 | $ - | $ 63,938,377 | $ - | $ 63,938,377 | $ 63,938,377 |
| State group insurance | - | 4,783,719 | 4,783,719 | - | 4,783,719 | 7,977,064 |
| State retirement match | - | 7,884,835 | 7,884,835 | - | 7,884,835 | 1,029,256 |
| Ad valorem taxes | | | | | | |
| Taxes for maintenance and operations | 229,619,121 | - | 229,619,121 | - | 229,619,121 | 198,786,795 |
| Taxes for maintenance and operations-MTN | 46,247,762 | - | 46,247,762 | - | 46,247,762 | 24,140,547 |
| Taxes for debt service | - | 42,173,257 | 42,173,257 | - | 42,173,257 | 52,405,149 |
| Federal revenue, non-operating | - | 181,190,755 | 181,190,755 | - | 181,190,755 | 189,360,434 |
| State revenue, non-operating | - | 5,068,138 | 5,068,138 | - | 5,068,138 | 4,778,583 |
| Gifts | 1,582,277 | 763,677 | 2,345,954 | - | 2,345,954 | 3,286,946 |
| Investment income (loss) | 10,130,938 | 11,893,908 | 22,024,846 | - | 22,024,846 | (4,248,039) |
| Total non-operating revenues | 351,518,475 | 253,758,289 | 605,276,764 | - | 605,276,764 | 541,455,112 |
| NON-OPERATING EXPENSES: | | | | | | |
| Interest on capital-related debt | - | (17,801,191) | (17,801,191) | - | (17,801,191) | (19,267,483) |
| Interest on capital-related debt-MTN | (12,327,762) | - | (12,327,762) | - | (12,327,762) | (1,790,547) |
| Gain (loss) on disposal of capital assets | 1,949,945 | (86,651) | 1,863,294 | - | 1,863,294 | 188 |
| Other non-operating expenses | - | (1,905,882) | (1,905,882) | - | (1,905,882) | 27,644 |
| Total non-operating expenses | (10,377,817) | (19,793,724) | (30,171,541) | - | (30,171,541) | (21,030,198) |
| Net non-operating revenues | $ 341,140,658 | $ 233,964,565 | $ 575,105,223 | $ - | $ 575,105,223 | $ 520,424,914 |
| | | | | | (Exhibit 2) | (Exhibit 2) |

*Due to the implementation of GASB 96, certain FY2022 balances have been restated (see Note 2).

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule D
## Schedule of Net Position by Source and Availability
## For the Year Ended August 31, 2023
## With Memorandum Totals for the Year Ended August 31, 2022

| | Detail by Source | | | | | Available for Current Operations | |
|---|---|---|---|---|---|---|---|
| | | Restricted | | Capital Assets Net of Depreciation | | | |
| | Unrestricted | Expendable | Non-Expendable | & Related Debt | Total | Yes | No |
| Current: | | | | | | | |
| Unrestricted | $ (166,604,967) | $ - | $ - | $ - | $ (166,604,967) | $ - | $ (166,604,967) |
| Board-designated | 3,278,495 | - | - | - | 3,278,495 | - | 3,278,495 |
| Restricted | - | 11,135,062 | - | - | 11,135,062 | - | 11,135,062 |
| Auxiliary enterprises | 5,547,271 | - | - | - | 5,547,271 | - | 5,547,271 |
| Loan | 203,398 | - | - | - | 203,398 | 203,398 | - |
| Plant: | | | | | | | |
| Unexpended | 25,224,546 | 25,777,016 | - | - | 51,001,562 | 25,224,546 | 25,777,016 |
| Renewals | 57,489,265 | 7,973,125 | - | - | 65,462,390 | 57,489,265 | 7,973,125 |
| Debt service | - | 14,883,008 | - | - | 14,883,008 | - | 14,883,008 |
| Net investment in capital assets | - | - | - | 502,437,612 | 502,437,612 | - | 502,437,612 |
| Total net position, August 31, 2023 | (74,861,992) | 59,768,211 | - | 502,437,612 | 487,343,831 (Exhibit 1) | 82,917,209 | 404,426,622 |
| Total net position, August 31, 2022, as restated (Note 2) | (87,257,147) | 52,292,621 | - | 425,687,526 | 390,723,000 (Exhibit 1) | 56,100,544 | 334,622,456 |
| Net increase in net position | $ 12,395,155 | $ 7,475,590 | $ - | $ 76,750,086 | $ 96,620,831 (Exhibit 2) | $ 26,816,665 | $ 69,804,166 |

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# Statistical Section
## (Unaudited)

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## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Section Introduction

This section of the Alamo Community College District Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information provides about the District's overall financial health.

**Contents**

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenue sources – tuition and fees, state appropriations and ad valorem taxes.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

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# ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 1**
**Net Position by Component**
**Last Ten Fiscal Years**
**(Unaudited)**
**(in thousands)**

| | For the Years Ended August 31, | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
| Net investment in capital assets | $ 502,438 | $ 423,582 | $ 372,565 | $ 335,842 | $ 318,710 | $ 275,577 | $ 253,835 | $ 210,275 | $ 188,810 | $ 180,647 |
| Restricted - expendable | 59,768 | 52,292 | 46,230 | 36,103 | 20,298 | 19,840 | 10,545 | 24,591 | 24,241 | 18,633 |
| Unrestricted | (74,862) | (86,294) | (113,268) | (145,335) | (155,975) | (158,554) | 30,309 | 29,847 | 26,030 | 86,223 |
| **Total** | 487,344 | 390,723 | 305,527 | 226,610 | 183,032 | 136,863 | 294,689 | 264,713 | 239,081 | 285,503 |
| Net position, beginning of year[1,2,3,4] | 390,723 | 305,527 | 226,610 | 191,164 | 136,863 | 294,689 | 264,713 | 239,081 | 230,602 | 288,048 |
| Increase (decrease) in net position | $ 96,621 | $ 85,196 | $ 78,916 | $ 35,446 | $ 46,170 | $ 27,024 | $ 29,976 | $ 25,632 | $ 8,479 | $ (2,545) |

[1]In fiscal year 2022, net position as of the beginning of the year was restated (reduced) by $24,827 for the cumulative effect of applying GASB Statement No. 87.

[2]In fiscal year 2020, net position as of the beginning of the year was restated (increased) by $8.1 million due to the effects of reclassifying state appropriations for construction as nonexchange transactions.

[3]In fiscal year 2018, net position as of the beginning of the year was restated (reduced) by $184.9 million for the cumulative effect of applying GASB Statement No. 75.

[4]In fiscal year 2015, net position as of the beginning of the year was restated (reduced) by $54.9 million for the cumulative effect of applying GASB Statement No. 68, as amended by GASB Statement No. 71.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 2
## Revenues by Source
## Last Ten Fiscal Years
## (Unaudited)
## (in thousands)

| | For the Years Ended August 31, | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2022* | | 2021 | | 2020 | | 2019 | | 2018 | | 2017 | | 2016 | | 2015 | | 2014 | |
| OPERATING REVENUES: | | | | | | | | | | | | | | | | | | | | |
| Tuition and fees (net of discounts) | $ 44,767 | 6.4% | $ 45,439 | 7.2% | $ 49,730 | 8.7% | $ 53,796 | 10.2% | $ 56,683 | 11.2% | $ 54,868 | 11.3% | $ 54,367 | 11.7% | $ 57,456 | 12.9% | $ 58,190 | 13.8% | $ 58,801 | 14.3% |
| Governmental grants and contracts | | | | | | | | | | | | | | | | | | | | |
| Federal grants and contracts | 22,002 | 3.2% | 22,242 | 3.5% | 28,455 | 5.0% | 19,347 | 3.7% | 18,163 | 3.6% | 17,182 | 3.5% | 23,876 | 5.1% | 20,369 | 4.6% | 11,778 | 2.8% | 12,766 | 3.1% |
| State grants and contracts | 1,371 | 0.2% | 2,370 | 0.4% | 905 | 0.2% | 1,118 | 0.2% | 1,426 | 0.3% | 445 | 0.1% | 1,722 | 0.4% | 1,920 | 0.4% | 3,948 | 0.9% | 4,066 | 1.0% |
| Local grants and contracts | 11,957 | 1.7% | 9,478 | 1.5% | 5,504 | 1.0% | 2,161 | 0.4% | 1,555 | 0.3% | 1,869 | 0.4% | 4,490 | 1.0% | 1,945 | 0.4% | 1,297 | 0.3% | 1,446 | 0.4% |
| Non-governmental grants and contracts | 3,359 | 0.5% | 1,424 | 0.2% | 1,054 | 0.2% | 995 | 0.2% | 475 | 0.1% | 556 | 0.1% | 369 | 0.1% | 585 | 0.1% | 413 | 0.1% | 540 | 0.1% |
| Auxiliary enterprises | 2,842 | 0.4% | 2,757 | 0.4% | 2,112 | 0.4% | 3,601 | 0.7% | 5,114 | 1.0% | 5,251 | 1.1% | 4,932 | 1.1% | 5,128 | 1.2% | 4,929 | 1.2% | 5,137 | 1.2% |
| Other operating revenue | 5,716 | 0.8% | 6,071 | 1.0% | 5,519 | 1.0% | 5,515 | 1.0% | 6,441 | 1.3% | 5,881 | 1.2% | 4,177 | 0.9% | 3,516 | 0.8% | 3,404 | 0.8% | 2,830 | 0.7% |
| **Total operating revenues** | 92,014 | 13.2% | 89,781 | 14.2% | 93,279 | 16.5% | 86,533 | 16.4% | 89,858 | 17.8% | 86,052 | 17.7% | 93,933 | 20.3% | 90,919 | 20.4% | 83,959 | 19.9% | 85,586 | 20.8% |
| NON-OPERATING REVENUES: | | | | | | | | | | | | | | | | | | | | |
| State appropriations | 76,607 | 11.0% | 72,945 | 11.6% | 80,008 | 14.0% | 83,980 | 16.0% | 76,754 | 15.2% | 83,918 | 17.3% | 80,366 | 17.3% | 77,486 | 17.4% | 77,541 | 18.4% | 77,020 | 18.7% |
| Ad valorem taxes | 318,040 | 45.6% | 275,332 | 43.6% | 261,201 | 45.3% | 247,058 | 46.9% | 231,936 | 45.8% | 216,735 | 44.8% | 205,701 | 44.0% | 188,253 | 42.3% | 167,806 | 39.9% | 157,721 | 38.3% |
| Federal revenue, non-operating | 181,191 | 26.0% | 189,360 | 30.0% | 133,438 | 23.3% | 99,459 | 18.9% | 93,921 | 18.6% | 86,812 | 17.9% | 78,850 | 16.9% | 79,919 | 18.0% | 82,691 | 19.6% | 84,282 | 20.5% |
| State revenue, non-operating | 5,068 | 0.7% | 4,779 | 0.8% | 3,867 | 0.7% | 3,878 | 0.7% | 3,610 | 0.7% | 4,178 | 0.9% | 4,071 | 0.9% | 4,272 | 1.0% | 7,063 | 1.7% | 4,392 | 1.1% |
| Gifts | 2,346 | 0.3% | 3,287 | 0.5% | 316 | 0.1% | 308 | 0.1% | 406 | 0.1% | 250 | 0.1% | 859 | 0.2% | 2,602 | 0.6% | 1,342 | 0.3% | 1,658 | 0.4% |
| Investment income, non-operating | 22,025 | 3.2% | (4,248) | -0.7% | 662 | 0.1% | 5,225 | 1.0% | 9,033 | 1.8% | 6,148 | 1.3% | 1,739 | 0.4% | 1,168 | 0.3% | 775 | 0.2% | 1,027 | 0.2% |
| **Total non-operating revenues** | 605,277 | 86.8% | 541,455 | 85.8% | 479,492 | 83.5% | 439,908 | 83.6% | 415,660 | 82.2% | 398,041 | 82.3% | 371,586 | 79.7% | 353,700 | 79.6% | 337,218 | 80.1% | 326,100 | 79.2% |
| **Total revenues** | $ 697,291 | 100.0% | $ 631,236 | 100.0% | $ 572,771 | 100.0% | $ 526,442 | 100.0% | $ 505,518 | 100.0% | $ 484,093 | 100.0% | $ 465,519 | 100.0% | $ 444,619 | 100.0% | $ 421,177 | 100.0% | $ 411,686 | 100.0% |

*Certain FY22 balances were reclassified to conform with the FY23 presentation. See note 2.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 3
## Program Expenses by Function
## Last Ten Fiscal Years
## (Unaudited)
## (in thousands)

| | For the Years Ended August 31, | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2022* | | 2021 | | 2020 | | 2019 | | 2018 | | 2017 | | 2016 | | 2015 | | 2014 | |
| OPERATING EXPENSES: | | | | | | | | | | | | | | | | | | | | |
| Instruction | $ 172,534 | 28.5% | $ 141,413 | 25.8% | $ 140,251 | 27.8% | $ 146,595 | 29.6% | $ 137,204 | 29.9% | $ 138,430 | 30.3% | $ 132,779 | 30.5% | $ 125,546 | 30.0% | $ 125,728 | 30.5% | $ 125,882 | 30.4% |
| Public service | 1,796 | 0.3% | 1,601 | 0.3% | 1,427 | 0.3% | 1,707 | 0.3% | 1,515 | 0.3% | 1,400 | 0.3% | 1,289 | 0.3% | 856 | 0.2% | 1,316 | 0.3% | 1,638 | 0.4% |
| Academic support | 33,052 | 5.5% | 27,415 | 5.0% | 28,152 | 5.6% | 30,810 | 6.2% | 29,665 | 6.4% | 27,326 | 6.0% | 27,148 | 6.2% | 24,846 | 5.9% | 25,110 | 6.1% | 24,662 | 6.0% |
| Student services | 72,384 | 12.0% | 59,586 | 10.9% | 58,280 | 11.6% | 61,570 | 12.4% | 54,945 | 12.0% | 50,931 | 11.1% | 48,520 | 11.1% | 45,707 | 10.9% | 42,971 | 10.4% | 36,774 | 8.9% |
| Institutional support | 120,056 | 19.9% | 106,327 | 19.4% | 101,071 | 20.1% | 80,543 | 16.3% | 78,660 | 17.1% | 79,247 | 17.3% | 73,426 | 16.9% | 69,972 | 16.7% | 65,195 | 15.8% | 65,231 | 15.7% |
| Operation and maintenance of plant | 61,534 | 10.2% | 47,721 | 8.7% | 46,120 | 9.2% | 52,741 | 10.6% | 40,758 | 8.9% | 45,572 | 10.0% | 41,066 | 9.4% | 38,294 | 9.1% | 36,124 | 8.8% | 36,790 | 8.9% |
| Scholarships and fellowships | 67,900 | 11.2% | 104,597 | 19.1% | 73,405 | 14.6% | 59,182 | 11.9% | 56,825 | 12.4% | 55,135 | 12.1% | 54,612 | 12.5% | 53,517 | 12.8% | 57,362 | 13.9% | 58,905 | 14.2% |
| Auxiliary enterprises | 1,042 | 0.2% | 1,205 | 0.2% | 1,346 | 0.3% | 1,677 | 0.3% | 1,640 | 0.4% | 1,930 | 0.4% | 1,743 | 0.4% | 1,757 | 0.4% | 1,722 | 0.4% | 1,672 | 0.4% |
| Depreciation and amortization | 44,177 | 7.3% | 39,380 | 7.2% | 34,414 | 6.8% | 33,538 | 6.8% | 32,380 | 7.0% | 32,017 | 7.0% | 31,676 | 7.3% | 32,007 | 7.6% | 31,518 | 7.6% | 32,152 | 7.8% |
| **Total operating expenses** | 574,475 | 95.1% | 529,245 | 96.6% | 484,466 | 96.3% | 468,363 | 94.5% | 433,593 | 94.4% | 431,988 | 94.5% | 412,259 | 94.6% | 392,502 | 93.6% | 387,046 | 93.8% | 383,706 | 92.7% |
| NON-OPERATING EXPENSES: | | | | | | | | | | | | | | | | | | | | |
| Interest on capital-related debt and MTN | 30,130 | 5.0% | 19,268 | 3.5% | 20,269 | 4.0% | 17,790 | 3.6% | 22,482 | 4.9% | 22,314 | 4.9% | 20,441 | 4.7% | 20,071 | 4.8% | 23,368 | 5.7% | 25,062 | 6.1% |
| Other non-operating expenses | (1,907) | -0.4% | 28 | -0.1% | 1,572 | 0.2% | 387 | 0.1% | 3,821 | 0.8% | 2,758 | 0.6% | 2,609 | 0.6% | 6,370 | 1.5% | 2,216 | 0.5% | 5,319 | 1.2% |
| (Gain) loss on disposal of capital assets | 1,949 | 0.3% | - | 0.0% | (2,328) | -0.5% | 8,914 | 1.8% | (548) | -0.1% | 9 | 0.0% | 233 | 0.1% | 45 | 0.1% | 68 | 0.0% | 144 | 0.0% |
| **Total non-operating expenses** | 30,172 | 4.9% | 19,296 | 3.4% | 19,513 | 3.7% | 27,091 | 5.5% | 25,755 | 5.6% | 25,081 | 5.5% | 23,283 | 5.4% | 26,486 | 6.4% | 25,652 | 6.2% | 30,525 | 7.3% |
| **Total expenses** | $ 604,647 | 100.0% | $ 548,541 | 100.0% | $ 503,979 | 100.0% | $ 495,454 | 100.0% | $ 459,348 | 100.0% | $ 457,069 | 100.0% | $ 435,542 | 100.0% | $ 418,988 | 100.0% | $ 412,698 | 100.0% | $ 414,231 | 100.0% |

*Certain FY22 balances were reclassified to conform with the FY23 presentation. See note 2.

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 4**
**Tuition and Fees**
**Last Ten Academic Years**
**(Unaudited)**

### Resident: Fees based on 12 Semester Credit Hours (SCH)

| Academic Year (Fall) | In-District Tuition* | Out-of-District Tuition* | Student Activity Fees | Student Support Service Fee | Campus Access Fee | Cost for 12 SCH In-District | Cost for 12 SCH Out-of-District | Increase from Prior Year In-District | Increase from Prior Year Out-of-District |
|---|---|---|---|---|---|---|---|---|---|
| Fall 2022 | $ 99.00 | $ 215.00 | $ 36.00 | $ 25.00 | $ - | $ 1,249.00 | $ 2,641.00 | 0.00% | 0.00% |
| Fall 2021 | 99.00 | 215.00 | 36.00 | 25.00 | - | 1,249.00 | 2,641.00 | 0.00% | 0.00% |
| Fall 2020 | 99.00 | 215.00 | 36.00 | - | 25.00 | 1,249.00 | 2,641.00 | 0.00% | 0.00% |
| Fall 2019 | 99.00 | 215.00 | 36.00 | - | 25.00 | 1,249.00 | 2,641.00 | 14.27% | 6.28% |
| Fall 2018 | 86.00 | 202.00 | 36.00 | - | 25.00 | 1,093.00 | 2,485.00 | 2.25% | 0.98% |
| Fall 2017 | 86.00 | 202.00 | 12.00 | - | 25.00 | 1,069.00 | 2,461.00 | 17.47% | 4.10% |
| Fall 2016 | 73.00 | 194.00 | 12.00 | - | 25.00 | 910.00 | 2,364.00 | 4.84% | 4.93% |
| Fall 2015 | 69.00 | 185.00 | 12.00 | - | 25.00 | 868.00 | 2,253.00 | 0.00% | 0.00% |
| Fall 2014 | 69.00 | 185.00 | 12.00 | - | 25.00 | 868.00 | 2,253.00 | 0.00% | 0.00% |
| Fall 2013 | 69.00 | 185.00 | 12.00 | - | 25.00 | 868.00 | 2,253.00 | 2.97% | 1.12% |

### Non-Resident: Fees based on 12 Semester Credit Hours (SCH)

| Academic Year (Fall) | Non-Resident Tuition Out-of-State* | Student Activity Fees | Student Support Service Fee | Campus Access Fee | Cost for 12 SCH Out-of-State | Increase from Prior Year Out-of-State |
|---|---|---|---|---|---|---|
| Fall 2022 | $ 466.00 | $ 36.00 | $ 25.00 | $ - | $ 5,653.00 | 0.00% |
| Fall 2021 | 466.00 | 36.00 | 25.00 | - | 5,653.00 | 0.00% |
| Fall 2020 | 466.00 | 36.00 | - | 25.00 | 5,653.00 | 0.00% |
| Fall 2019 | 466.00 | 36.00 | - | 25.00 | 5,653.00 | 2.84% |
| Fall 2018 | 453.00 | 36.00 | - | 25.00 | 5,497.00 | 0.44% |
| Fall 2017 | 453.00 | 12.00 | - | 25.00 | 5,473.00 | 20.44% |
| Fall 2016 | 376.00 | 12.00 | - | 25.00 | 4,544.00 | 4.97% |
| Fall 2015 | 358.00 | 12.00 | - | 25.00 | 4,329.00 | 0.00% |
| Fall 2014 | 358.00 | 12.00 | - | 25.00 | 4,329.00 | 0.00% |
| Fall 2013 | 358.00 | 12.00 | - | 25.00 | 4,329.00 | 0.58% |

*Between the Fall of 2012 and the Fall of 2016, tuition was charged at a variable rate dependent on the number of hours taken by the student during the semester.

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 5**
**Assessed Value and Taxable Assessed Value of Property**
**Last Ten Fiscal Years**
**(Unaudited)**

| Fiscal Year | Assessed Valuation of Property* | Less: Exemptions | Taxable Assessed Value (TAV) | Ratio of Taxable Assessed Value to Assessed Value | Maintenance & Operations | Debt Service | Total |
|---|---|---|---|---|---|---|---|
| 2022-23 | $ 251,423,625,644 | $ 27,140,857,060 | $ 224,282,768,584 | 89.21% | 0.10776 | 0.04139 | 0.14915 |
| 2021-22 | 216,980,124,090 | 23,533,952,987 | 193,446,171,103 | 89.15% | 0.10776 | 0.04139 | 0.14915 |
| 2020-21 | 204,965,384,000 | 21,647,671,167 | 183,317,712,833 | 89.44% | 0.10776 | 0.04139 | 0.14915 |
| 2019-20 | 190,799,155,922 | 17,283,809,209 | 173,515,346,713 | 90.94% | 0.10776 | 0.04139 | 0.14915 |
| 2018-19 | 178,664,455,752 | 16,200,271,693 | 162,464,184,059 | 90.93% | 0.10776 | 0.04139 | 0.14915 |
| 2017-18 | 166,595,034,165 | 14,761,694,685 | 151,833,339,480 | 91.14% | 0.10776 | 0.04139 | 0.14915 |
| 2016-17 | 155,381,589,446 | 13,268,330,107 | 142,113,259,339 | 91.46% | 0.10776 | 0.04139 | 0.14915 |
| 2015-16 | 141,897,318,235 | 12,277,254,224 | 129,620,064,011 | 91.35% | 0.10530 | 0.04385 | 0.14915 |
| 2014-15 | 126,187,727,254 | 11,432,857,776 | 114,754,869,478 | 90.94% | 0.10640 | 0.04275 | 0.14915 |
| 2013-14 | 117,537,576,763 | 10,595,670,602 | 106,941,906,161 | 90.99% | 0.10440 | 0.04475 | 0.14915 |

Source: Bexar County Appraisal District, most recent Certified Supplement for the relevant Tax Year, ARB Approved.

*The Assessed Valuation is presented net of Tax Increment Financings. See Note 20 for additional information.

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# ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 6a**
**General Appropriations Act Before Contact Hour Adjustments[1]**
**Last Ten Fiscal Years**
**(Unaudited)**

| | For the years ended August 31, | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Appropriation Funding Elements** | 2023* | 2022* | 2021* | 2020* | 2019* | 2018* | 2017* | 2016* | 2015* | 2014* |
| State Appropriation Contact Hour Funding (CH) | $ 51,200,312 | $51,200,312 | $52,933,963 | $52,933,963 | $52,031,745 | $52,031,745 | $52,680,089 | $52,680,089 | $56,125,968 | $56,125,968 |
| State Appropriation Student Success Points (SSP) | 12,057,659 | 12,057,659 | 9,160,109 | 9,160,109 | 7,194,360 | 7,194,360 | 6,653,202 | 6,653,202 | 6,814,491 | 6,814,491 |
| State Appropriation Core Operations (CO) | 680,406 | 680,406 | 680,406 | 680,406 | 680,406 | 680,406 | 500,000 | 500,000 | 500,000 | 500,000 |
| State Appropriation Bachelor of Applied Technology (BAT) | - | - | - | - | - | - | - | - | - | - |
| State Appropriation Non-Formula Items | 3,855,480 | 3,855,480 | 4,058,400 | 4,058,400 | 4,058,400 | 4,058,400 | 4,450,000 | 4,450,000 | - | - |
| Total | $ 67,793,857 | $67,793,857 | $66,832,878 | $66,832,878 | $63,964,911 | $63,964,911 | $64,283,291 | $64,283,291 | $63,440,459 | $63,440,459 |

[1] General Appropriations Act, HB 1, 86th Texas Legislature, Section 1 (page III-206) - Informational Listing of Appropriated Funds

* Formula funding methodology changed in fiscal year 2014

Source: THECB - Ten Pay Schedule

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 6b**
**State Appropriation Per FTSE**
**Last Ten Fiscal Years**
**(Unaudited)**

| Fiscal Year Ended | State Appropriation (unrestricted) per Schedule C | FTSE[1] | State Appropriation per FTSE |
|---|---|---|---|
| 2023* | $ 63,938,377 | 33,283 | $ 1,921 |
| 2022* | 63,938,377 | 31,060 | 2,059 |
| 2021* | 62,810,640 | 33,147 | 1,895 |
| 2020* | 62,513,470 | 36,714 | 1,703 |
| 2019* | 59,906,511 | 35,415 | 1,692 |
| 2018* | 59,907,851 | 34,724 | 1,725 |
| 2017* | 59,928,821 | 34,953 | 1,715 |
| 2016* | 59,833,294 | 35,771 | 1,673 |
| 2015* | 63,440,469 | 35,586 | 1,783 |
| 2014* | 63,440,918 | 36,031 | 1,761 |

[1] Full time student equivalent (FTSE) is calculated using semester credit hours (SCH) divided by 30 plus non-semester (continuing education) hours divided by 900.

* Formula funding methodology changed in fiscal year 2014

Source: CBM004 and CBM00C

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 6c**
**State Appropriation Per Funded Contact Hour[1]**
**Last Ten Fiscal Years**
**(Unaudited)**

| Fiscal Year Ended | CH - State Appropriation (unrestricted)[2] | Academic Contact Hours | Technical Contact Hours | Continuing Education Contact Hours | Total Funded Contact Hours | Appropriation per Funded Contact Hour |
|---|---|---|---|---|---|---|
| 2023* | $ 51,200,312 | 14,427,408 | 3,742,339 | 148,573 | 18,318,320 | 2.80 |
| 2022* | 51,200,312 | 13,586,840 | 3,323,578 | 248,640 | 17,159,058 | 2.98 |
| 2021* | 52,933,963 | 14,686,392 | 3,301,655 | 192,137 | 18,180,184 | 2.91 |
| 2020* | 52,933,963 | 16,405,776 | 3,695,214 | 239,714 | 20,340,704 | 2.60 |
| 2019* | 52,031,745 | 15,912,216 | 3,503,216 | 340,512 | 19,755,944 | 2.63 |
| 2018* | 52,031,745 | 16,291,384 | 3,397,264 | 376,509 | 20,065,157 | 2.59 |
| 2017* | 52,680,089 | 16,073,080 | 3,655,173 | 384,757 | 20,113,010 | 2.62 |
| 2016* | 52,680,089 | 16,189,360 | 3,701,027 | 386,595 | 20,276,982 | 2.60 |
| 2015* | 56,125,968 | 15,932,152 | 4,008,405 | 510,549 | 20,451,106 | 2.74 |
| 2014* | 56,125,968 | 16,338,384 | 4,126,465 | 592,161 | 21,057,010 | 2.67 |

[1]Contact hours (CH) for Academic, Technical and Continuing Education include the Fall, Spring and Summer semesters of the respective fiscal year.
[2]State Funded Contact Hour Appropriation as presented in Schedule 6a
* Formula funding methodology changed in fiscal year 2014
Source: CBM004 and CBM00C

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 6d**
**State Appropriation Per Student Success Point - Annualized**
**Last Ten Fiscal Years**
**(Unaudited)**

| Fiscal Year Ended[1] | SSP - State Appropriation (Unrestricted)[2] | 3-Year Average Student Success Points[3] | Appropriation per Student Success Point |
|---|---|---|---|
| 2023 | $ 12,057,659 | 97,276 | $ 123.95 |
| 2022 | 12,057,659 | 97,276 | 123.95 |
| 2021 | 9,160,109 | 90,453 | 101.27 |
| 2020 | 9,160,109 | 90,453 | 101.27 |
| 2019 | 7,194,360 | 83,871 | 85.78 |
| 2018 | 7,194,360 | 83,871 | 85.78 |
| 2017 | 6,653,202 | 77,101 | 86.29 |
| 2016 | 6,653,202 | 77,101 | 86.29 |
| 2015 | 6,814,491 | 73,621 | 92.56 |
| 2014 | 6,814,491 | 73,621 | 92.56 |

[1]The formula funding methodology was changed in fiscal year 2014 to include appropriations based on student success points. As such, appropriations per student success point are not applicable for fiscal years prior to 2014.

[2]State Funded student success point appropriation as presented in Schedule 6a

[3]Source: THECB - Ten Pay Schedule

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 6e**
**Student Success Points (SSP)**
**Last Ten Fiscal Years[1]**
**(Unaudited)**

| | For the years ended August 31, | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Success Point Elements[1]** | 2022* | 2021* | 2020* | 2019* | 2018* | 2017* | 2016* | 2015* | 2014* | 2013 |
| Math Readiness | 3,263 | 2,907 | 3,712 | 2,934 | 3,143 | 2,837 | 2,742 | 2,006 | 2,039 | 3,778 |
| Read Readiness | 1,530 | 1,522 | 1,599 | 1,437 | 1,553 | 1,531 | 1,482 | 1,097 | 1,231 | 2,565 |
| Write Readiness | 934 | 1,229 | 637 | 1,028 | 1,137 | 1,298 | 1,253 | 981 | 1,111 | 2,094 |
| Students Who Pass FCL Math Course | 10,214 | 9,567 | 11,594 | 9,681 | 9,367 | 9,406 | 9,927 | 9,909 | 9,588 | 8,620 |
| Students Who Pass FCL Read Course | 5,464 | 5,437 | 5,721 | 5,237 | 5,435 | 5,570 | 5,305 | 5,361 | 5,584 | 5,515 |
| Students Who Pass FCL Write Course | 5,533 | 5,397 | 5,719 | 5,470 | 5,410 | 5,444 | 5,336 | 5,254 | 5,209 | 5,128 |
| Students Who Complete 15 SCH | 17,732 | 17,129 | 17,986 | 17,301 | 17,910 | 16,721 | 16,756 | 15,616 | 16,164 | 15,051 |
| Students Who Complete 30 SCH | 17,150 | 10,872 | 11,578 | 11,436 | 11,286 | 10,835 | 10,495 | 10,033 | 10,180 | 9,908 |
| Student Transfers to a 4-Yr Inst | 19,283 | 12,170 | 12,576 | 13,698 | 12,310 | 12,176 | 12,024 | 11,504 | 11,256 | 11,072 |
| Degrees, CCCs, or Certs (Undup) | 12,433 | 21,224 | 21,436 | 20,102 | 20,658 | 21,812 | 21,202 | 17,530 | 13,576 | 11,548 |
| Degrees or Certs in Critical Fields | 3,705 | 3,002 | 2,144 | 2,914 | 2,637 | 3,022 | 3,348 | 3,476 | 3,049 | 3,110 |
| Annual Success Points - Total | 97,241 | 90,455 | 94,702 | 91,238 | 90,846 | 90,652 | 89,870 | 82,767 | 78,987 | 78,389 |

[1]These are annual weighted SSP, not 3-year rolling averages.
* Formula funding methodology changed in Fiscal Year 2014

Source: THECB

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 7
## Principal Taxpayers
## Last Ten Fiscal Years
## (Unaudited)

**Taxable Assessed Value (TAV) ($000 omitted)**

| Taxpayer | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
|---|---|---|---|---|---|---|---|---|---|---|
| Microsoft Corporation | $ 1,788,565 | $ 1,742,381 | $ 1,410,698 | $ 1,218,175 | $ 906,691 | $ 763,981 | $ 587,517 | $ 438,070 | $ 273,326 | $ 322,193 |
| HEB Grocery Company LP | 1,977,862 | 1,729,339 | 1,610,697 | 1,454,000 | 1,432,683 | 1,415,595 | 1,355,150 | 1,265,838 | 1,119,370 | 1,090,006 |
| Methodist Healthcare Systems SA LTD LLP | 790,983 | 762,910 | 795,870 | 822,952 | 779,753 | 714,781 | 666,134 | 616,182 | 573,090 | 540,523 |
| Toyota Motor Mfg Texas Inc. | 871,872 | 661,477 | 563,693 | 549,276 | 557,232 | 516,943 | 582,068 | 558,664 | 560,473 | 554,647 |
| Wal-Mart Stores, Inc. | 654,026 | 639,272 | 656,287 | 700,443 | 750,514 | 687,965 | 679,929 | 614,127 | 552,930 | 512,390 |
| VHS San Antonio Partners LP | 503,049 | 497,176 | 495,947 | 521,593 | 536,674 | 509,095 | 520,866 | 514,599 | 501,719 | 469,526 |
| USAA | 358,298 | 355,010 | 370,431 | 368,267 | 332,200 | 390,986 | 409,527 | 361,960 | 313,438 | 309,922 |
| La Cantera Specialty Retail LTD Partnership | 344,685 | 329,651 | 352,702 | 351,191 | - | 359,482 | 354,890 | 343,303 | 272,081 | 228,526 |
| Frankel Family Trust | 335,991 | 307,396 | 307,022 | - | 313,777 | - | - | - | - | - |
| BREIT JWM San Antonio LP | 292,945 | - | - | - | - | - | - | - | - | - |
| Southwestern Bell Telephone | - | 308,179 | 330,259 | 369,022 | 343,011 | 342,872 | 352,861 | 325,075 | 337,247 | 351,030 |
| Halliburton Energy Services, Inc. | - | - | - | 342,259 | - | 292,246 | 317,326 | 413,029 | 309,888 | - |
| Well Services, a division of Schlumberger | - | - | - | - | 355,025 | - | - | - | - | - |
| SA Real Estate LLLP | - | - | - | - | - | - | - | - | - | 220,992 |
| **Total** | $ 7,918,276 | $ 7,332,791 | $ 6,893,607 | $ 6,697,178 | $ 6,307,560 | $ 5,993,946 | $ 5,826,268 | $ 5,450,847 | $ 4,813,562 | $ 4,599,755 |
| **Total Taxable Assessed Value** | $ 224,282,768,584 | $ 193,446,171 | $ 183,317,713 | $ 173,515,347 | $ 162,464,184 | $ 151,833,339 | $ 142,113,259 | $ 129,620,064 | $ 114,754,869 | $ 106,941,906 |

**% of Total Taxable Assessed Value (TAV)**

| Taxpayer | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
|---|---|---|---|---|---|---|---|---|---|---|
| Microsoft Corporation | 0.00% | 0.90% | 0.77% | 0.70% | 0.56% | 0.50% | 0.41% | 0.34% | 0.24% | 0.30% |
| HEB Grocery Company LP | 0.00% | 0.89% | 0.88% | 0.84% | 0.88% | 0.93% | 0.95% | 0.98% | 0.98% | 1.02% |
| Methodist Healthcare Systems SA LTD LLP | 0.00% | 0.39% | 0.43% | 0.47% | 0.48% | 0.47% | 0.47% | 0.48% | 0.50% | 0.51% |
| Toyota Motor Mfg Texas Inc. | 0.00% | 0.34% | 0.31% | 0.32% | 0.34% | 0.34% | 0.41% | 0.43% | 0.49% | 0.52% |
| Wal-Mart Stores, Inc. | 0.00% | 0.33% | 0.36% | 0.40% | 0.46% | 0.45% | 0.48% | 0.47% | 0.48% | 0.48% |
| VHS San Antonio Partners LP | 0.00% | 0.26% | 0.27% | 0.30% | 0.33% | 0.34% | 0.37% | 0.40% | 0.44% | 0.44% |
| USAA | 0.00% | 0.18% | 0.20% | 0.21% | 0.20% | 0.26% | 0.29% | 0.28% | 0.27% | 0.29% |
| La Cantera Specialty Retail LTD Partnership | 0.00% | 0.17% | 0.19% | 0.20% | 0.00% | 0.24% | 0.25% | 0.26% | 0.24% | 0.21% |
| Frankel Family Trust | 0.00% | 0.16% | 0.17% | 0.00% | 0.19% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| BREIT JWM San Antonio LP | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Southwestern Bell Telephone | 0.00% | 0.16% | 0.18% | 0.21% | 0.21% | 0.23% | 0.25% | 0.25% | 0.29% | 0.33% |
| Halliburton Energy Services, Inc. | 0.00% | 0.00% | 0.00% | 0.20% | 0.00% | 0.19% | 0.22% | 0.32% | 0.27% | 0.00% |
| Well Services, a division of Schlumberger | 0.00% | 0.00% | 0.00% | 0.00% | 0.22% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| SA Real Estate LLLP | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.21% |
| **Total** | -0.01% | 3.78% | 3.75% | 3.85% | 3.87% | 3.95% | 4.10% | 4.21% | 4.20% | 4.31% |

Source: Bexar County Appraisal District
Total taxable assessed value is from most recent ARB approved certified supplement as of year-end.
Fiscal year corresponds to prior tax year and is shown net of exemptions and tax increment financings.

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 8**
**Property Tax Levies and Collections**
**Last Ten Fiscal Years**
**(Unaudited)**

| Fiscal Year Ended Aug 31 | Original Year Levy | Cumulative Levy Adjustments | Adjusted Tax Levy [1] | Collections Year of Original Levy | Collection Percentage Original Levy | Prior Collections of Prior Levies [2] | Current Year Collections of Prior Levies | Total Collections | Cumulative Collections of Adjusted Levy |
|---|---|---|---|---|---|---|---|---|---|
| 2023 | $ 308,255,579 | $ 8,966,008 | $ 317,221,587 | $ 312,467,768 | 101.37% | $ - | $ - | $ 312,467,768 | 98.50% |
| 2022 | 274,877,046 | (217,011) | 274,660,035 | 270,971,862 | 98.58% | - | - | 270,971,862 | 98.66% |
| 2021 | 254,322,861 | 5,883,102 | 260,205,963 | 257,891,551 | 101.40% | - | 758,266 | 258,649,816 | 99.40% |
| 2020 | 250,822,929 | (4,637,873) | 246,185,056 | 244,600,809 | 97.52% | 324,398 | 260,929 | 245,186,136 | 99.59% |
| 2019 | 235,123,523 | (4,149,449) | 230,974,074 | 229,767,442 | 97.72% | 228,699 | 256,835 | 230,252,975 | 99.69% |
| 2018 | 220,999,630 | (4,533,888) | 216,465,742 | 215,596,460 | 97.56% | 238,784 | 94,241 | 215,929,484 | 99.75% |
| 2017 | 206,482,168 | (3,633,061) | 202,849,106 | 202,675,506 | 98.16% | (303,298) | 52,905 | 202,425,113 | 99.79% |
| 2016 | 189,391,239 | (2,822,870) | 186,568,370 | 185,543,626 | 97.97% | 636,692 | 33,677 | 186,213,995 | 99.81% |
| 2015 | 168,691,852 | (2,432,888) | 166,258,964 | 165,010,702 | 97.82% | 918,063 | 26,459 | 165,955,224 | 99.82% |
| 2014 | 157,087,439 | (1,686,453) | 155,400,986 | 154,114,745 | 98.11% | 997,848 | 23,416 | 155,136,008 | 99.83% |

Source: Bexar County Tax Assessor-Collector

(1) As of August 31st of the current reporting year

(2) Represents cumulative collections of prior years not collected in the current year or the year of the tax levy (roll-forward balances from prior year)

All information is property tax levy only - does not include penalties and interest as reported in notes to the financial statements

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 9
## Ratios of Outstanding Debt
## Last Ten Fiscal Years
## (Unaudited)

| | For the Years Ended August 31, (in thousands*) | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
| **General Bonded Debt** | | | | | | | | | | |
| General obligation bonds | $ 601,380 | $ 572,059 | $ 602,038 | $ 392,684 | $ 436,684 | $ 474,683 | $ 341,042 | $ 363,361 | $ 374,652 | $ 384,644 |
| Tax notes | 265,784 | 32,453 | 56,622 | 97,466 | 55,234 | 62,680 | 69,820 | 85,888 | 109,816 | 125,261 |
| Net general bonded debt | $ 867,164 | $ 604,512 | $ 658,660 | $ 490,150 | $ 491,918 | $ 537,363 | $ 410,862 | $ 449,249 | $ 484,468 | $ 509,905 |
| **Other Debt** | | | | | | | | | | |
| Revenue bonds | $ 62,688 | $ 69,841 | $ 76,674 | $ 85,167 | $ 103,667 | $ 109,802 | $ 115,398 | $ 64,894 | $ 69,894 | $ 74,829 |
| Notes payable | 2,300 | 3,503 | 4,684 | 9,693 | 12,402 | 13,853 | 15,157 | 16,504 | 15,923 | 17,162 |
| **Total Outstanding Debt** | $ 932,152 | $ 677,856 | $ 740,018 | $ 585,010 | $ 607,987 | $ 661,018 | $ 541,417 | $ 530,647 | $ 570,285 | $ 601,896 |
| **Figures for Debt Ratios:** | | | | | | | | | | |
| Bexar County population[1] | 2,097,689 | 2,068,234 | 2,038,779 | 2,006,193 | 1,997,417 | 1,979,294 | 1,952,946 | 1,918,444 | 1,890,984 | 1,846,354 |
| Full-Time Student Equivalent (FTSE)[2] | 33,283 | 31,060 | 33,147 | 36,714 | 35,415 | 34,724 | 34,953 | 35,771 | 35,586 | 36,031 |
| Taxable assessed value (TAV)[3] | $ 224,282,769 | $ 193,446,171 | $ 183,317,713 | $ 173,515,347 | $ 162,464,184 | $151,833,339 | $142,113,259 | $129,620,064 | $114,703,126 | $ 106,941,906 |
| **General Bonded Debt Ratios** | | | | | | | | | | |
| Per capita | $ 413.39 | $ 292.28 | $ 323.07 | $ 244.32 | $ 246.28 | $ 271.49 | $ 210.38 | $ 234.17 | $ 256.20 | $ 276.17 |
| Per FTSE | 26,054 | 19,463 | 19,871 | 13,350 | 13,890 | 15,475 | 11,755 | 12,559 | 13,614 | 14,152 |
| As a percentage of TAV | 0.39% | 0.31% | 0.36% | 0.28% | 0.30% | 0.35% | 0.29% | 0.35% | 0.42% | 0.48% |
| **Total Outstanding Debt Ratios** | | | | | | | | | | |
| Per capita | $ 444.37 | $ 327.75 | $ 362.97 | $ 291.60 | $ 304.39 | $ 333.97 | $ 277.23 | $ 276.60 | $ 301.58 | $ 325.99 |
| Per FTSE | 28,007 | 21,824 | 22,325 | 15,934 | 17,167 | 19,036 | 15,490 | 14,835 | 16,026 | 16,705 |
| As a percentage of TAV | 0.42% | 0.35% | 0.40% | 0.34% | 0.37% | 0.44% | 0.38% | 0.41% | 0.50% | 0.56% |

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Notes/Sources:

*Except for figures for debt ratios

Bonds outstanding are adjusted by premium or discount.

[1]Population obtained from Texas Demographic Center (2012-2020). 2021-2022 population estimate obtained from World Population Review.

[2]FTSE obtained from THECB (funded only) and is calculated using Semester Credit hours divided by 30 plus non-semester (continuing education) hours divided by 900.

[3]TAV obtained from most recent ARB Approved Certified Supplement (Bexar Appraisal District) and is shown net of exemptions and tax increment financings.

## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 10**
**Legal Debt Margin Information**
**Last Ten Fiscal Years**
**(Unaudited)**
**(dollars in thousands)**

**General Obligation Bonds**

| For the Year Ended August 31, | Net Taxable Assessed Value[1] | Elected Tax Levy Limit for Debt Service | Less: Funds Restricted for Repayment of General Obligation Bonds | Total Net General Obligation Debt | Current Year Debt Service Requirements | Excess of Elected Limit for Debt Service over Current Requirements | Net Current Requirements[2] as a % of Elected Limit |
|---|---|---|---|---|---|---|---|
| 2023 | $ 224,282,769 | $ 319,020 | $ 7,182 | $ 311,838 | $ 42,717 | $ 269,121 | 11.14% |
| 2022 | 193,446,171 | 275,158 | 17,273 | 257,885 | 41,461 | 216,424 | 8.79% |
| 2021 | 183,317,713 | 260,751 | 6,375 | 254,376 | 30,149 | 224,227 | 9.12% |
| 2020 | 173,515,347 | 246,808 | 9,823 | 236,985 | 30,773 | 206,212 | 8.49% |
| 2019 | 162,464,184 | 231,089 | 9,595 | 221,494 | 54,828 | 166,666 | 19.57% |
| 2018 | 151,833,339 | 215,968 | 8,032 | 207,936 | 28,857 | 179,079 | 9.64% |
| 2017 | 142,113,259 | 202,142 | 2,058 | 200,084 | 37,250 | 162,834 | 17.41% |
| 2016 | 129,620,064 | 186,134 | 9,245 | 176,889 | 25,000 | 151,889 | 8.46% |
| 2015 | 114,754,869 | 167,083 | 6,444 | 160,639 | 26,920 | 133,719 | 12.25% |
| 2014 | 106,941,906 | 155,707 | 5,808 | 149,899 | 26,913 | 122,986 | 13.55% |

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Note: By local referendum held on September 30, 1952, the District is limited to a total tax rate not to exceed $0.25 per $100 taxable assessed valuation for maintenance and operation and debt service purposes. This tax rate is lower than the $1.00 per $100 taxable assessed valuation limitation (of which a maximum of $0.50 may be utilized for debt service purposes) on ad valorem tax rates for community college districts imposed by Texas Education Code Section 130.122, as amended.

[1]Net Taxable Assessed Value obtained from most recent Supplement to the Certified Total (ARB Approved 2020 Supplement 226) and is shown net of exemptions and tax increment financings.

[2]Current year debt service requirements net of funds restricted for repayment of General Obligation bonds.

## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 11**
**Pledged Revenue Coverage**
**Last Ten Fiscal Years**
**(Unaudited)**
**(dollars in thousands)**

### Revenue Bonds

| Fiscal Year Ended August 31, | Pledged Revenues ($000 omitted) | | | | Debt Service Requirements ($000 omitted) | | | |
|---|---|---|---|---|---|---|---|---|
| | Tuition | Investment Income | Other Income | Total | Principal | Interest | Total | Coverage Ratio |
| 2023 | $ 22,312 | $ 7,927 | $ 5,148 | $ 35,387 | $ 6,715 | $ 2,679 | $ 9,394 | 3.77 |
| 2022 | 21,278 | 1,280 | 5,528 | 28,086 | 6,395 | 2,984 | 9,379 | 2.99 |
| 2021 | 22,018 | 914 | 4,751 | 27,683 | 8,000 | 3,302 | 11,302 | 2.45 |
| 2020 | 23,933 | 3,239 | 5,419 | 32,591 | 5,880 | 3,792 | 9,672 | 3.37 |
| 2019 | 24,187 | 4,598 | 6,256 | 35,041 | 5,685 | 4,120 | 9,805 | 3.57 |
| 2018 | 24,808 | 2,645 | 6,453 | 33,906 | 5,145 | 4,717 | 9,862 | 3.44 |
| 2017 | 25,358 | 1,602 | 6,137 | 33,097 | 4,780 | 2,288 | 7,068 | 4.68 |
| 2016 | 24,693 | 974 | 6,292 | 31,959 | 4,720 | 2,356 | 7,076 | 4.52 |
| 2015 | 25,486 | 639 | 6,147 | 32,272 | 4,655 | 2,409 | 7,064 | 4.57 |
| 2014 | 26,199 | 513 | 6,033 | 32,745 | 5,055 | 2,448 | 7,503 | 4.36 |

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Note: During the 2003 Texas Legislative Session, the Texas Legislature enacted H.B. 1621 which, in part, amended Section 130.123 (e) of the Texas Education Code to permit the District to increase the pledge of its Tuition Fee portion of the Pledged Revenues from an amount not to exceed $15.00 per student for each regular semester and $7.50 per student for each summer term, to an amount not to exceed 25 percent of the tuition charges collected from each enrolled student for each semester or term.

* Beginning with FY2013, the District refinanced all of its revenue bonds and incorporated a revised and expanded pledged revenue formula.

## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 12**
**Demographics and Economic Statistics – Taxing District**
**Last Ten Fiscal Years**
**(Unaudited)**

| Calendar Year | District Population | District Personal Income (Thousands of Dollars) | District Personal Income Per Capita | District Annual Unemployment Rate |
|---|---|---|---|---|
| 2022 | 2,059,530 * | $ 108,297,179 * | $ 52,583 * | 3.6% |
| 2021 | 2,028,236 | 105,022,781 | 51,780 | 4.8% |
| 2020 | 2,009,324 | 95,829,678 | 47,692 | 7.9% |
| 2019 | 2,003,554 | 91,473,170 | 45,655 | 3.2% |
| 2018 | 1,986,049 | 85,782,196 | 43,192 | 3.2% |
| 2017 | 1,958,578 | 85,782,196 | 43,798 | 3.5% |
| 2016 | 1,928,680 | 84,122,309 | 43,617 | 3.7% |
| 2015 | 1,897,753 | 81,038,194 | 42,702 | 3.8% |
| 2014 | 1,855,866 | 75,825,317 | 40,857 | 4.7% |
| 2013 | 1,822,154 | 71,786,980 | 39,397 | 5.8% |

Sources: Bureau of Economic Analysis, Bureau of Labor Statistics, and The County Information Program (2018-22)
Bureau of Economic Analysis, US Department of Commerce and Bureau of Labor Statistics (2016-2017)
Texas Workforce Commission, LMI Tracer, Data Link, US Census Bureau State and County Facts (2010-2015)
*Current year data available at time of publication and subject to update in subsequent year.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 13
## Principal Employers
## Last Ten Fiscal Years
## (Unaudited)

| | 2023(1) | | 2022 (2) | | 2021 (3) | | 2020 (4) | | 2019 (5) | | 2018 (6) | | 2017 (7) | | 2016 (8) | | 2015 (9) | | 2014 (10) | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Principal Employers | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment | Number of Employees | % of Total Employment |
| Joint Base San Antonio | 74,289 | 6.7% | 81,034 | 7.3% | 80,000 | 7.2% | 74,289 | 6.8% | 86,497 | 8.5% | 86,497 | 8.0% | 89,661 | 8.5% | 88,760 | 8.5% | 88,760 | 8.2% | 92,295 | 8.4% |
| H.E.B. Grocery Company | 29,140 | 2.6% | 27,487 | 2.5% | 27,487 | 2.5% | 21,302 | 2.0% | 25,241 | 2.5% | 22,053 | 2.1% | 23,418 | 2.2% | 18,715 | 1.8% | 18,715 | 1.7% | 19,107 | 1.7% |
| USAA | 19,000 | 1.7% | 18,690 | 1.7% | 18,690 | 1.7% | 19,217 | 1.8% | 19,660 | 1.9% | 18,305 | 1.7% | 18,305 | 1.7% | 17,163 | 1.6% | 17,000 | 1.6% | 17,000 | 1.5% |
| Northside Independent School District | 12,605 | 1.1% | 13,498 | 1.2% | 13,498 | 1.2% | 14,117 | 1.3% | 14,023 | 1.4% | 13,996 | 1.3% | 13,977 | 1.3% | 13,969 | 1.3% | 13,161 | 1.2% | 11,706 | 1.1% |
| City of San Antonio | 12,334 | 1.1% | 11,042 | 1.0% | 11,042 | 1.0% | 11,903 | 1.1% | 11,787 | 1.2% | 11,462 | 1.1% | 11,462 | 1.1% | 11,922 | 1.1% | 11,922 | 1.1% | 13,698 | 1.2% |
| Methodist Healthcare System | 9,761 | 0.9% | 9,761 | 0.9% | 9,761 | 0.9% | 10,393 | 1.0% | 9,851 | 1.0% | 9,851 | 0.9% | 9,620 | 0.9% | 9,209 | 0.9% | 9,141 | 0.8% | 9,141 | 0.8% |
| University Health System | 9,682 | 0.9% | 9,542 | 0.9% | 9,542 | 0.9% | 9,372 | 0.9% | 9,213 | 0.9% | 9,292 | 0.9% | 9,292 | 0.9% | 8,960 | 0.9% | 8,600 | 0.8% | 8,500 | 0.8% |
| Northeast Independent School District | 8,152 | 0.7% | 8,600 | 0.8% | 8,386 | 0.8% | 9,001 | 0.8% | 8,947 | 0.9% | 8,798 | 0.8% | 8,570 | 0.8% | 8,176 | 0.8% | 7,708 | 0.7% | 7,423 | 0.7% |
| San Antonio Independent School District | 7,315 | 0.7% | 7,410 | 0.7% | 7,410 | 0.7% | 7,451 | 0.7% | 7,358 | 0.7% | 7,703 | 0.7% | 7,375 | 0.7% | 7,334 | 0.7% | 7,382 | 0.7% | 7,263 | 0.7% |
| Rackspace | 6,300 | 0.6% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Total Employment - (Principal employers) | 188,578 | 17.0% | 187,064 | 17.0% | 185,816 | 16.9% | 177,045 | 16.2% | 192,577 | 18.8% | 187,957 | 17.5% | 191,680 | 18.1% | 184,208 | 17.7% | 182,389 | 16.8% | 186,133 | 16.9% |
| Total Employment - (All employers) | 1,154,900 | 100.0% | 1,111,200 | 100.0% | 1,092,200 | 100.0% | 1,023,500 | 100.0% | 1,075,500 | 100.0% | 1,058,300 | 100.0% | 1,041,300 | 100.0% | 1,086,301 | 100.0% | 1,099,430 | 100.0% | 1,011,080 | 100.0% |

(2) Source: Bexar County ACFR, City of San Antonio, Texas, Northside ISD, and Northeast ISD respective websites

(3) Source: San Antonio Business Journal Book of Lists, Bexar County ACFR, City of San Antonio, Texas; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(4) Source: San Antonio Economic Development Division, City of San Antonio, Texas; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(5) Source: San Antonio Economic Development Foundation Website 08/2019 http://www.sanantonioedf.com/why-san-antonio/data/; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(6) Source: San Antonio Economic Development Foundation Website 05/2018 http://www.sanantonioedf.com/why-san-antonio/data/; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(7) Source: San Antonio Economic Development Foundation Website 05/2017 http://www.sanantonioedf.com/why-san-antonio/data/

(8) Source: San Antonio Economic Development Foundation Website 09/2016 http://www.sanantonioedf.com/business-profile/major-employers

(9) Source: San Antonio Economic Development Foundation Website 05/2015 http://www.sanantonioedf.com/business-profile/major-employers

(10) Source: San Antonio Economic Development Foundation Website 9/12/2014 http://www.sanantonioedf.com/business-profile/major-employers

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## ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 14**
**Faculty, Staff and Administrators Statistics**
**Last Ten Fiscal Years**
**(Unaudited)**

| | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|---|---|---|---|---|---|---|---|---|---|
| **Faculty*** | | | | | | | | | | |
| Full-time | 795 | 803 | 791 | 812 | 928 | 894 | 895 | 962 | 928 | 916 |
| Part-time | 2,177 | 2,281 | 1,934 | 1,948 | 2,509 | 2,118 | 1,924 | 1,772 | 1,556 | 1,633 |
| Total | 2,972 | 3,084 | 2,725 | 2,760 | 3,437 | 3,012 | 2,819 | 2,734 | 2,484 | 2,549 |
| **Percent** | | | | | | | | | | |
| Full-time | 26.75% | 26.04% | 29.03% | 29.42% | 27.00% | 29.68% | 31.75% | 35.19% | 37.36% | 35.94% |
| Part-time | 73.25% | 73.96% | 70.97% | 70.58% | 73.00% | 70.32% | 68.25% | 64.81% | 62.64% | 64.06% |
| **Staff and Administrators*** | | | | | | | | | | |
| Full-time | 1,767 | 1,812 | 1,846 | 1,839 | 1,770 | 1,773 | 1,725 | 1,808 | 1,715 | 1,649 |
| Part-time | 1,466 | 1,470 | 1,712 | 1,407 | 1,810 | 1,442 | 1,330 | 1,682 | 1,437 | 1,077 |
| Total | 3,233 | 3,282 | 3,558 | 3,246 | 3,580 | 3,215 | 3,055 | 3,490 | 3,152 | 2,726 |
| **Percent** | | | | | | | | | | |
| Full-time | 54.66% | 55.21% | 51.88% | 56.65% | 49.44% | 55.15% | 56.46% | 51.81% | 54.41% | 60.49% |
| Part-time | 45.34% | 44.79% | 48.12% | 43.35% | 50.56% | 44.85% | 43.54% | 48.19% | 45.59% | 39.51% |
| **FTSE**** | 33,283 | 31,060 | 33,147 | 36,714 | 35,415 | 34,724 | 34,953 | 35,771 | 35,586 | 36,031 |
| FTSE per full-time faculty | 41.9 | 38.7 | 41.9 | 45.2 | 38.2 | 38.8 | 39.1 | 37.2 | 38.3 | 39.3 |
| FTSE per full-time staff member | 18.8 | 17.1 | 18.0 | 20.0 | 20.0 | 19.6 | 20.3 | 19.8 | 20.7 | 21.9 |
| Average annual full-time faculty salary | $ 77,660 | $ 72,041 | $ 73,058 | $ 70,343 | $ 59,931 | $ 62,121 | $ 61,155 | $ 51,316 | $ 52,370 | $ 54,778 |

Faculty - FT (full-time) faculty teaching 12 or more semester hours
Faculty - PT (part-time) faculty teaching less than 12 semester hours

*Faculty/Staff Headcount - Prepared by Human Resources Department
**FTSE (full-time student equivalent) is defined as semester credit hours divided by 30 plus non-semester (continuing education) credit hours divided by 900.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 15
## Enrollment Details
## Last Ten Fiscal Years
## (Unaudited)

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Student Classification | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| 00 - 30 hours | 33,840 | 64.4% | 31,061 | 61.9% | 33,761 | 61.9% | 35,938 | 63.0% | 32,360 | 61.7% | 31,999 | 60.9% | 31,071 | 60.5% | 30,512 | 59.1% | 28,592 | 57.3% | 29,668 | 58.1% |
| 31 - 60 hours | 13,703 | 26.1% | 13,951 | 27.8% | 15,318 | 28.1% | 15,265 | 26.8% | 14,383 | 27.4% | 14,627 | 27.8% | 14,381 | 28.0% | 14,704 | 28.5% | 14,543 | 29.2% | 14,815 | 29.0% |
| Unclassified | 2,301 | 4.4% | 2,707 | 5.4% | 3,295 | 6.0% | 2,845 | 5.0% | 2,988 | 5.7% | 3,051 | 5.8% | 3,334 | 6.5% | 3,898 | 7.5% | 4,275 | 8.6% | 5,015 | 9.8% |
| > 60 hours* | 2,678 | 5.1% | 2,482 | 4.9% | 2,196 | 4.0% | 2,994 | 5.2% | 2,737 | 5.2% | 2,913 | 5.5% | 2,563 | 5.0% | 2,519 | 4.9% | 2,478 | 5.0% | 1,603 | 3.1% |
| Total | 52,522 | 100.0% | 50,201 | 100.0% | 54,570 | 100.0% | 57,042 | 100.0% | 52,468 | 100.0% | 52,590 | 100.0% | 51,349 | 100.0% | 51,633 | 100.0% | 49,888 | 100.0% | 51,101 | 100.0% |

Source: THECB Prep Online

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Semester Hour Load | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| Less than 3 semester hours | 402 | 0.8% | 271 | 0.5% | 264 | 0.5% | 289 | 0.5% | 552 | 1.1% | 674 | 1.3% | 853 | 1.7% | 1,614 | 3.1% | 1,101 | 2.2% | 304 | 0.6% |
| 3 - 5 semester hours | 11,409 | 21.7% | 10,901 | 21.7% | 12,176 | 22.3% | 12,215 | 21.4% | 12,018 | 22.9% | 11,536 | 21.9% | 11,032 | 21.5% | 10,948 | 21.2% | 10,416 | 20.9% | 11,145 | 21.8% |
| 6 - 8 semester hours | 13,417 | 25.5% | 13,742 | 27.4% | 14,934 | 27.4% | 14,706 | 25.8% | 14,064 | 26.8% | 14,489 | 27.6% | 15,367 | 29.9% | 15,196 | 29.4% | 14,215 | 28.5% | 14,707 | 28.8% |
| 9 - 11 semester hours | 9,880 | 18.8% | 9,438 | 18.8% | 9,817 | 18.0% | 10,075 | 17.7% | 10,905 | 20.8% | 11,055 | 21.0% | 9,856 | 19.2% | 9,611 | 18.6% | 9,345 | 18.7% | 9,675 | 18.9% |
| 12 - 14 semester hours | 14,746 | 28.1% | 13,437 | 26.8% | 14,804 | 27.1% | 17,015 | 29.8% | 13,086 | 24.9% | 12,847 | 24.4% | 12,195 | 23.7% | 12,164 | 23.6% | 12,787 | 25.6% | 12,994 | 25.4% |
| 15 - 17 semester hours | 2,339 | 4.5% | 2,105 | 4.2% | 2,274 | 4.2% | 2,405 | 4.2% | 1,723 | 3.3% | 1,846 | 3.5% | 1,871 | 3.6% | 1,952 | 3.8% | 1,850 | 3.7% | 1,972 | 3.9% |
| 18 and over semester hours | 329 | 0.6% | 307 | 0.6% | 301 | 0.6% | 337 | 0.6% | 120 | 0.2% | 143 | 0.3% | 175 | 0.3% | 148 | 0.3% | 174 | 0.3% | 304 | 0.6% |
| Total | 52,522 | 100.0% | 50,201 | 100.0% | 54,570 | 100.0% | 57,042 | 100.0% | 52,468 | 100.0% | 52,590 | 100.0% | 51,349 | 100.0% | 51,633 | 100.0% | 49,888 | 100.0% | 51,101 | 100.0% |
| Average course load | 8.6 hrs | | 8.5 hrs | | 8.4 hrs | | 8.7 hrs | | 8.3 hrs | | 8.3 hrs | | 8.1 hrs | | 8.0 hrs | | 8.2 hrs | | 8.3 hrs | |

Source: CBM001

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Tuition Status | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| Texas resident - In District | 41,259 | 78.6% | 39,147 | 78.0% | 43,308 | 79.4% | 45,260 | 79.3% | 41,498 | 79.1% | 41,009 | 78.0% | 40,446 | 78.8% | 41,425 | 80.2% | 39,929 | 80.0% | 41,007 | 80.2% |
| Texas resident - Out of District | 7,461 | 14.2% | 7,293 | 14.5% | 7,471 | 13.7% | 7,671 | 13.4% | 7,179 | 13.7% | 7,222 | 13.7% | 6,949 | 13.5% | 6,825 | 13.2% | 6,536 | 13.1% | 6,591 | 12.9% |
| Non-resident tuition | 1,972 | 3.8% | 2,057 | 4.1% | 1,860 | 3.4% | 1,487 | 2.6% | 1,432 | 2.7% | 1,916 | 3.7% | 1,587 | 3.1% | 1,292 | 2.5% | 1,242 | 2.5% | 1,146 | 2.2% |
| Tuition exemption | 1,070 | 2.0% | 1,037 | 2.1% | 1,263 | 2.3% | 1,734 | 3.0% | 1,497 | 2.9% | 1,490 | 2.8% | 1,435 | 2.8% | 1,165 | 2.3% | 1,337 | 2.7% | 1,541 | 3.0% |
| Foreign | 760 | 1.4% | 667 | 1.3% | 668 | 1.2% | 890 | 1.6% | 862 | 1.6% | 953 | 1.8% | 932 | 1.8% | 926 | 1.8% | 844 | 1.7% | 816 | 1.6% |
| Total | 52,522 | 100.0% | 50,201 | 100.0% | 54,570 | 100.0% | 57,042 | 100.0% | 52,468 | 100.0% | 52,590 | 100.0% | 51,349 | 100.0% | 51,633 | 100.0% | 49,888 | 100% | 51,101 | 100% |

Source: CBM001

*Includes students w/60 or more hours who have obtained an Associate's or Bachelor's Degree.

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# ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 16**
**Student Profile**
**Last Ten Fiscal Years**
**(Unaudited)**

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Gender | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| Female | 31,045 | 59% | 30,387 | 61% | 33,103 | 61% | 33,206 | 58% | 30,413 | 58% | 30,063 | 57% | 29,147 | 57% | 29,433 | 57% | 28,342 | 57% | 29,210 | 57% |
| Male | 21,477 | 41% | 19,814 | 39% | 21,467 | 39% | 23,836 | 42% | 22,055 | 42% | 22,527 | 43% | 22,202 | 43% | 22,200 | 43% | 21,546 | 43% | 21,891 | 43% |
| Total | 52,522 | 100% | 50,201 | 100% | 54,570 | 100% | 57,042 | 100% | 52,468 | 100% | 52,590 | 100% | 51,349 | 100% | 51,633 | 100% | 49,888 | 100% | 51,101 | 100% |

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Ethnic Origin | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| Multi-Racial | 780 | 1% | 815 | 2% | 931 | 2% | 995 | 2% | 857 | 2% | 840 | 2% | - | 0% | - | 0% | - | 0% | 878 | 2% |
| White | 9,382 | 18% | 9,790 | 20% | 11,310 | 21% | 12,142 | 21% | 11,688 | 22% | 12,405 | 24% | 12,518 | 24% | 12,889 | 25% | 13,507 | 27% | 14,157 | 28% |
| Hispanic | 35,520 | 68% | 33,413 | 67% | 35,319 | 65% | 36,549 | 64% | 33,379 | 64% | 33,089 | 63% | 32,187 | 63% | 31,980 | 62% | 29,180 | 58% | 30,030 | 59% |
| African-American | 4,440 | 8% | 4,207 | 8% | 4,619 | 8% | 4,874 | 9% | 4,279 | 8% | 4,145 | 8% | 3,856 | 8% | 3,935 | 8% | 3,825 | 8% | 3,875 | 8% |
| Asian | 1,442 | 3% | 1,317 | 3% | 1,445 | 3% | 1,496 | 3% | 1,405 | 3% | 1,381 | 3% | 1,348 | 3% | 1,382 | 3% | 1,388 | 3% | 1,271 | 2% |
| Foreign | 91 | 0% | 87 | 0% | 102 | 0% | 128 | 0% | 161 | 0% | 179 | 0% | 275 | 1% | 331 | 1% | 249 | 0% | 236 | 0% |
| Native American | 89 | 0% | 106 | 0% | 127 | 0% | 145 | 0% | 111 | 0% | 141 | 0% | - | 0% | - | 0% | - | 0% | 127 | 0% |
| Native Hawaiian/Other Pacific Islander | - | 0% | - | 0% | - | 0% | - | 0% | - | 0% | - | 0% | - | 0% | - | 0% | - | 0% | 83 | 0% |
| Ethnic Origin/Race unknown | 778 | 1% | 466 | 1% | 717 | 1% | 713 | 1% | 588 | 1% | 410 | 1% | 1,165 | 2% | 1,116 | 2% | 1,739 | 3% | 444 | 1% |
| Total | 52,522 | 100% | 50,201 | 100% | 54,570 | 100% | 57,042 | 100% | 52,468 | 100% | 52,590 | 100% | 51,349 | 100% | 51,633 | 100% | 49,888 | 100% | 51,101 | 100% |

| | Fall 2022 | | Fall 2021 | | Fall 2020 | | Fall 2019 | | Fall 2018 | | Fall 2017 | | Fall 2016 | | Fall 2015 | | Fall 2014 | | Fall 2013 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Age | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % | Number | % |
| Under 18 | 12,724 | 24% | 12,112 | 24% | 13,979 | 26% | 13,204 | 23% | 12,803 | 24% | 12,387 | 24% | 11,725 | 23% | 10,343 | 20% | 8,613 | 17% | 8,767 | 17% |
| 18-21 | 21,164 | 40% | 19,248 | 38% | 20,583 | 38% | 22,791 | 40% | 20,386 | 39% | 20,402 | 39% | 19,873 | 39% | 20,560 | 40% | 20,067 | 40% | 20,236 | 40% |
| 22-24 | 5,812 | 11% | 5,611 | 11% | 6,117 | 11% | 6,683 | 12% | 6,147 | 12% | 6,528 | 12% | 6,628 | 13% | 6,758 | 13% | 6,724 | 13% | 6,769 | 13% |
| 25-35 | 8,467 | 16% | 8,930 | 18% | 9,530 | 17% | 9,699 | 17% | 9,001 | 17% | 9,242 | 18% | 9,014 | 18% | 5,885 | 11% | 9,653 | 19% | 9,960 | 19% |
| 36-50 | 3,624 | 7% | 3,578 | 7% | 3,671 | 7% | 3,883 | 7% | 3,423 | 7% | 3,302 | 6% | 3,344 | 7% | 3,164 | 6% | 3,943 | 8% | 4,361 | 9% |
| 51 and over | 731 | 1% | 722 | 1% | 690 | 1% | 782 | 1% | 708 | 1% | 729 | 1% | 765 | 1% | 4,923 | 10% | 888 | 2% | 1,008 | 2% |
| Total | 52,522 | 100% | 50,201 | 100% | 54,570 | 100% | 57,042 | 100% | 52,468 | 100% | 52,590 | 100% | 51,349 | 100% | 51,633 | 100% | 49,888 | 100% | 51,101 | 100% |
| Average age | 22.5 | | 22.7 | | 22.5 | | 22.6 | | 22.5 | | 22.6 | | 22.7 | | 23.1 | | 23.6 | | 23.8 | |

Source: CBM001 and THECB Prep Online.

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# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 17
## Transfer Students to Senior Institutions
## Fall 2021 Students
## (Unaudited)

| | Institutions Attended, Fall 2022 | Academic | Technical | Tech-Prep | Total | % Students |
|---|---|---|---|---|---|---|
| 1 | The University of Texas at San Antonio | 4,728 | 178 | - | 4,906 | 42.6% |
| 2 | Texas A&M University - San Antonio | 1,782 | 165 | - | 1,947 | 16.9% |
| 3 | Texas State University | 1,165 | 46 | - | 1,211 | 10.5% |
| 4 | Texas A&M University | 813 | 40 | - | 853 | 7.4% |
| 5 | The University of Texas at Austin | 513 | 16 | - | 529 | 4.6% |
| 6 | Texas Tech University | 389 | 23 | - | 412 | 3.6% |
| 7 | The University of Texas Health Science Center at San Antonio | 254 | 7 | - | 261 | 2.3% |
| 8 | Texas A&M University - Corpus Christi | 161 | 11 | - | 172 | 1.5% |
| 9 | University of Houston | 135 | 6 | - | 141 | 1.2% |
| 10 | The University of Texas at Arlington | 114 | 22 | - | 136 | 1.2% |
| 11 | Angelo State University | 109 | 4 | - | 113 | 1.0% |
| 12 | University of North Texas | 104 | 15 | - | 119 | 1.0% |
| 13 | Sam Houston State University | 62 | 5 | - | 67 | 0.6% |
| 14 | The University of Texas at Dallas | 53 | 2 | - | 55 | 0.5% |
| 15 | The University of Texas Permian Basin | 53 | 8 | - | 61 | 0.5% |
| 16 | Tarleton State University | 61 | 5 | - | 66 | 0.6% |
| 17 | Texas A&M University - Kingsville | 48 | 5 | - | 53 | 0.5% |
| 18 | Texas A&M University at Galveston | 34 | - | - | 34 | 0.3% |
| 19 | Texas Tech University Health Sciences Center | 33 | - | - | 33 | 0.3% |
| 20 | Prairie View A&M University | 30 | - | - | 30 | 0.3% |
| 21 | Stephen F. Austin State University | 28 | 1 | - | 29 | 0.3% |
| 22 | The University of Texas at El Paso | 26 | - | - | 26 | 0.2% |
| 23 | Texas Southern University | 22 | - | - | 22 | 0.2% |
| 24 | Texas A&M University - Central Texas | 20 | 6 | - | 26 | 0.2% |
| 25 | The University of Texas - Rio Grande Valley | 20 | 2 | - | 22 | 0.2% |
| 26 | University of Houston - Downtown | 17 | 4 | - | 21 | 0.2% |
| 27 | Texas Woman's University | 16 | - | - | 16 | 0.1% |
| 28 | Texas A&M University - Commerce | 15 | 5 | - | 20 | 0.2% |
| 29 | Texas A&M University System Health Science Center | 14 | - | - | 14 | 0.1% |
| 30 | The University of Texas at Tyler | 14 | - | - | 14 | 0.1% |
| 31 | Lamar University | 12 | 3 | - | 15 | 0.1% |
| 32 | Texas A&M International University | 11 | 1 | - | 12 | 0.1% |
| 33 | University of Houston - Victoria | 11 | 4 | - | 15 | 0.1% |
| 34 | Sul Ross State University | 10 | 2 | - | 12 | 0.1% |
| 35 | The University of Texas Medical Branch at Galveston | 8 | - | - | 8 | 0.1% |
| 36 | University of Houston - Clear Lake | 8 | - | - | 8 | 0.1% |
| 37 | Texas A&M University System Health Science Center | 7 | - | - | 7 | 0.1% |
| 38 | West Texas A&M University | 5 | - | - | 5 | 0.0% |
| 39 | Midwestern State University | 4 | - | - | 4 | 0.0% |
| 40 | The University of Texas Health Science Center at Houston | 3 | - | - | 3 | 0.0% |
| 41 | University of North Texas Health Science Center | 3 | - | - | 3 | 0.0% |
| 42 | Sul Ross State University - Rio Grande College | 2 | 1 | - | 3 | 0.0% |
| 43 | Texas A&M University - Texarkana | 2 | - | - | 2 | 0.0% |
| 44 | Sam Houston State University Medical School | 1 | - | - | 1 | 0.0% |
| 45 | The University of Texas-Rio Grande Valley - Medical School | 1 | - | - | 1 | 0.0% |
| | **Total** | **10,921** | **587** | **-** | **11,508** | **100.0%** |

Source: THECB Report ASALFS Students Pursuing Additional Education by Institution, includes only public senior colleges in Texas - Fall 2022

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# ALAMO COMMUNITY COLLEGE DISTRICT

**Statistical Supplement 18**
**Capital Asset Information**
**Last Ten Fiscal Years**
**(Unaudited)**
**(square footage in thousands)**

| | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|---|---|---|---|---|---|---|---|---|---|
| **Academic building equivalent (teaching spaces only)** | 58.9 | 54.7 | 51.8 | 49.6 | 49.6 | 51.6 | 51.5 | 54.1 | 54.0 | 53.1 |
| Square footage | 2,720.0 | 2,467.0 | 2,296.0 | 2,190.0 | 2,190.0 | 2,198.0 | 2,193.0 | 2,213.0 | 2,213.0 | 2,201.0 |
| **Library building equivalent** | 2.5 | 2.5 | 2.5 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 |
| Square footage | 281.0 | 281.0 | 281.0 | 281.0 | 278.0 | 278.0 | 278.0 | 278.0 | 278.0 | 278.0 |
| **Dining facilities** | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 |
| Square footage | 64.0 | 64.0 | 64.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 |
| **Student support and office space building equivalent** | 37.1 | 37.3 | 37.2 | 35.6 | 43.2 | 42.2 | 42.3 | 41.7 | 41.7 | 41.7 |
| Colleges - square footage | 1,132.0 | 1,139.0 | 1,137.0 | 1,074.0 | 1,068.0 | 1,068.0 | 1,066.0 | 1,037.0 | 1,037.0 | 1,037.0 |
| District support operations - square footage | 180.0 | 180.0 | 180.0 | 180.0 | 282.0 | 102.0 | 102.0 | 102.0 | 102.0 | 102.0 |
| **Plant facilities** | 18.1 | 18.1 | 18.1 | 18.1 | 18.4 | 18.4 | 18.4 | 18.4 | 18.4 | 18.4 |
| Square footage | 97.0 | 97.0 | 97.0 | 97.0 | 98.0 | 98.0 | 98.0 | 98.0 | 98.0 | 98.0 |
| **Parking garages** | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| Square footage | 1,064.0 | 1,064.0 | 1,064.0 | 1,064.0 | 1,064.0 | 974.0 | 974.0 | 974.0 | 974.0 | 974.0 |
| **Portable buildings** | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 65.0 | 65.0 | 65.0 | 65.0 | 65.0 |
| Square footage | 101.0 | 101.0 | 101.0 | 101.0 | 101.0 | 104.0 | 104.0 | 104.0 | 104.0 | 104.0 |
| **Athletic facilities - building equivalent** | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 |
| Square footage | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 | 245.0 |
| Fitness centers | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| Tennis courts | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 18.0 | 18.0 | 18.0 | 18.0 | 18.0 |
| Swimming pools | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| Soccer fields | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Fitness trails | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Putting green | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Rock climbing wall | 1.0 | 1.0 | 1.0 | 1.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Ropes course | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| **University Center** | - | - | - | - | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 |
| Square footage | - | - | - | - | 72.8 | 72.8 | 72.8 | 72.8 | 72.8 | 72.8 |
| **Leased space** | 6.0 | 6.0 | 6.0 | 7.0 | 8.0 | 8.0 | 9.0 | 9.7 | 9.7 | 9.0 |
| Square footage | 179.0 | 179.0 | 179.0 | 194.0 | 201.0 | 201.0 | 159.0 | 124.0 | 124.0 | 124.0 |
| **Total Count** | **196.1** | **192.1** | **189.1** | **186.2** | **196.0** | **198.0** | **199.0** | **201.7** | **201.6** | **200.0** |
| **Total square footage (in thousands)** | **6,063.0** | **5,817.0** | **5,644.0** | **5,489.0** | **5,662.8** | **5,403.8** | **5,353.8** | **5,310.8** | **5,310.8** | **5,298.8** |
| **Transportation** | | | | | | | | | | |
| Cars | 47.0 | 47.0 | 49.0 | 42.0 | 40.0 | 48.0 | 47.0 | 49.0 | 50.0 | 44.0 |
| Trucks/vans | 61.0 | 61.0 | 61.0 | 69.0 | 85.0 | 101.0 | 85.0 | 93.0 | 79.0 | 78.0 |
| Fire trucks | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | - | - | - |
| Buses | 2.0 | 2.0 | 2.0 | 4.0 | 4.0 | 4.0 | 3.0 | 3.0 | 3.0 | 2.0 |
| Electric cars | 1.0 | 1.0 | 1.0 | 2.0 | 1.0 | 2.0 | 2.0 | 2.0 | 7.0 | 7.0 |
| **Electric vehicle charging stations** | 10.0 | 10.0 | 10.0 | 14.0 | 20.0 | 16.0 | 16.0 | 16.0 | 16.0 | 16.0 |
| **ADA parking spots** | 499.0 | 509.0 | 509.0 | 509.0 | 628.0 | 608.0 | 582.0 | 582.0 | 529.0 | 529.0 |
| **Non ADA parking spots** | 15,445.0 | 15,762.0 | 15,762.0 | 14,956.0 | 16,923.0 | 16,479.0 | 16,395.0 | 16,241.0 | 15,696.0 | 15,696.0 |

Source: Alamo Colleges Facilities Department

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# Other Information – By Location
(Unaudited)

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# ALAMO COMMUNITY COLLEGE DISTRICT
## San Antonio, Texas
## Schedule of Operating Revenues by Location
## For the Year Ended August 31, 2023
## (Unaudited)

| | DIST SVCS | SAC | SPC | PAC | NVC | NLC | TOTAL |
|---|---|---|---|---|---|---|---|
| OPERATING REVENUES: | | | | | | | |
| Tuition | | | | | | | |
| State-funded courses | | | | | | | |
| In-District resident tuition | $ - | $ 26,117,581 | $ 15,239,812 | $ 12,086,101 | $ 22,521,304 | $ 6,549,400 | $ 82,514,198 |
| Out-of-District resident tuition | - | 5,825,643 | 6,640,546 | 4,439,265 | 3,929,000 | 7,119,627 | 27,954,081 |
| Non-resident tuition | - | 3,767,016 | 2,095,219 | 1,824,803 | 2,183,490 | 1,300,372 | 11,170,900 |
| TPEG - credit set aside | - | 1,832,757 | 976,750 | 753,002 | 1,445,305 | 638,198 | 5,646,012 |
| State-funded continuing education | 2,947,625 | - | 67,486 | - | - | - | 3,015,111 |
| TPEG - non-credit set aside | 188,146 | - | 4,308 | - | - | - | 192,454 |
| Non-State-funded continuing education | 669,598 | - | 240,794 | 26,375 | - | - | 936,767 |
| Total tuition | 3,805,369 | 37,542,997 | 25,264,915 | 19,129,546 | 30,079,099 | 15,607,597 | 131,429,523 |
| Fees | | | | | | | |
| Student activity fees | - | 791,662 | 429,923 | 325,564 | 641,182 | 244,602 | 2,432,933 |
| Institutional Materials fees | - | 764,395 | 428,770 | 303,329 | 605,714 | 229,340 | 2,331,548 |
| Processing fees | 715,100 | - | - | - | - | - | 715,100 |
| Testing fees | 4,684 | 49,837 | 24,084 | 6,663 | 11,448 | 18,196 | 114,912 |
| Other fees | 197,486 | 16,983 | 17,535 | 777 | 2,076 | 930 | 235,787 |
| Total fees | 917,270 | 1,622,877 | 900,312 | 636,333 | 1,260,420 | 493,068 | 5,830,280 |
| Total tuition and fees | 4,722,639 | 39,165,874 | 26,165,227 | 19,765,879 | 31,339,519 | 16,100,665 | 137,259,803 |
| Allowances and discounts | | | | | | | |
| Institutional allowances and scholarships | (991,804) | (2,539,972) | (1,867,381) | (1,082,504) | (1,823,246) | (1,101,931) | (9,406,838) |
| Remissions and exemptions - state | - | (1,738,685) | (961,340) | (734,583) | (1,019,765) | (624,702) | (5,079,075) |
| Remissions and exemptions - local - dual credit | - | (3,480,608) | (6,155,298) | (5,717,755) | (4,938,112) | (4,352,688) | (24,644,461) |
| Federal grants to students | (103,649) | (14,444,874) | (6,768,800) | (6,189,360) | (8,833,734) | (3,984,695) | (40,325,112) |
| TPEG awards | - | (1,073,290) | (487,162) | (459,626) | (659,602) | (291,500) | (2,971,180) |
| State grants to students | (44,613) | (903,879) | (428,532) | (387,077) | (555,488) | (245,489) | (2,565,078) |
| Other local awards | (7,241,534) | (259,848) | - | - | - | - | (7,501,382) |
| Total allowances and discounts | (8,381,600) | (24,441,156) | (16,668,513) | (14,570,905) | (17,829,947) | (10,601,005) | (92,493,126) |
| Total net tuition and fees | (3,658,961) | 14,724,718 | 9,496,714 | 5,194,974 | 13,509,572 | 5,499,660 | 44,766,677 |
| Other operating revenues | | | | | | | |
| Federal grants and contracts | 2,586,913 | 4,355,825 | 7,869,882 | 3,654,635 | 3,309,411 | 225,646 | 22,002,312 |
| State grants and contracts | 538,421 | 225,178 | 315,060 | - | 96,190 | 195,866 | 1,370,715 |
| Local grants and contracts | 11,088,579 | 482,273 | - | 386,062 | - | - | 11,956,914 |
| Non-governmental grants and contracts | 2,341,164 | 431,656 | 184,546 | 175,545 | 174,112 | 52,067 | 3,359,090 |
| Other operating revenues | 2,823,398 | 592,034 | 459,055 | 1,199,061 | 222,763 | 418,885 | 5,715,196 |
| Total other operating revenues | 19,378,475 | 6,086,966 | 8,828,543 | 5,415,303 | 3,802,476 | 892,464 | 44,404,227 |
| Sales and services of auxiliary enterprises | | | | | | | |
| Bookstore commission | - | (7,023) | (4,969) | (1,164) | (15,235) | (13,221) | (41,612) |
| Palo Alto College natatorium | - | - | - | 47,839 | - | - | 47,839 |
| Day care centers | - | 335,777 | 253,870 | 169 | - | - | 589,816 |
| Vending machines and copiers | 12,646 | 45,781 | 53,879 | 35,870 | 37,003 | 9,700 | 194,879 |
| Campus access fees and fines | (230,105) | 768,518 | 326,029 | 263,227 | 565,482 | 241,186 | 1,934,337 |
| Auxiliary-restricted | (785) | (148,557) | (926) | - | - | - | (150,268) |
| Other | 22,199 | 203,829 | 9,964 | 28,708 | 2,139 | 652 | 267,491 |
| Total sales and services of auxiliary enterprises | (196,045) | 1,198,325 | 637,847 | 374,649 | 589,389 | 238,317 | 2,842,482 |
| Total operating revenues | $ 15,523,469 | $ 22,010,009 | $ 18,963,104 | $ 10,984,926 | $ 17,901,437 | $ 6,630,441 | $ 92,013,386 |

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# ALAMO COMMUNITY COLLEGE DISTRICT
## San Antonio, Texas
## Schedule of Operating Expenses by Location
## For the Year Ended August 31, 2023
## (Unaudited)

| | DIST SVCS | SAC | SPC | PAC | NVC | NLC | TOTAL |
|---|---|---|---|---|---|---|---|
| Educational activities | | | | | | | |
| Instruction | $ (756,204) | $ 55,644,752 | $ 44,629,901 | $ 25,137,564 | $ 33,932,324 | $ 13,948,082 | $ 172,536,419 |
| Public service | (34,380) | 1,480,168 | 60,667 | 167,625 | 121,614 | 280 | 1,795,974 |
| Academic support | 2,857,373 | 6,560,959 | 6,877,357 | 2,224,213 | 10,405,552 | 4,126,684 | 33,052,138 |
| Student services | 19,608,554 | 16,400,402 | 8,808,981 | 10,615,225 | 10,518,176 | 6,432,653 | 72,383,991 |
| Institutional support | 61,599,486 | 19,125,299 | 13,362,810 | 9,288,843 | 11,710,208 | 4,969,685 | 120,056,331 |
| Operation and maintenance of plant | 22,683,253 | 9,479,875 | 10,483,385 | 8,543,847 | 5,063,001 | 5,280,650 | 61,534,011 |
| Scholarships and fellowships | 2,617,932 | 21,276,005 | 11,045,446 | 10,265,909 | 16,767,155 | 5,927,584 | 67,900,031 |
| Total educational activities | 108,576,014 | 129,967,460 | 95,268,547 | 66,243,226 | 88,518,030 | 40,685,618 | 529,258,895 |
| Auxiliary enterprises | (34,886) | 71,963 | 327,878 | 678,538 | (1,442) | - | 1,042,051 |
| Depreciation expense - buildings | 2,541,079 | 8,039,299 | 10,094,703 | 5,060,720 | 5,675,592 | 4,368,379 | 35,779,772 |
| Depreciation expense - equipment | 4,180,394 | 721,564 | 2,811,016 | 463,361 | 90,967 | 130,238 | 8,397,540 |
| Total operating expenses | $ 115,262,601 | $ 138,800,286 | $ 108,502,144 | $ 72,445,845 | $ 94,283,147 | $ 45,184,235 | $ 574,478,258 |

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# ALAMO COMMUNITY COLLEGE DISTRICT
## San Antonio, Texas
## Schedule of Non-Operating Revenues and Expenses by Location
## For the Year Ended August 31, 2023
## (Unaudited)

| | DIST SVCS | SAC | SPC | PAC | NVC | NLC | TOTAL |
|---|---|---|---|---|---|---|---|
| NON-OPERATING REVENUES: | | | | | | | |
| State appropriations | | | | | | | |
| Education and general state support | $ - | $ 18,769,138 | $ 14,062,438 | $ 9,494,909 | $ 16,264,312 | $ 5,347,580 | $ 63,938,377 |
| State group insurance | (6,534,342) | 3,421,006 | 2,745,573 | 1,802,221 | 2,169,147 | 1,180,114 | 4,783,719 |
| State retirement match | 2,706,518 | 1,559,246 | 1,313,049 | 796,137 | 1,023,167 | 486,718 | 7,884,835 |
| Ad valorem taxes | | | | | | | |
| Taxes for maintenance and operations | 89,975,108 | 50,475,092 | 11,232,679 | 29,501,199 | 29,867,422 | 18,567,621 | 229,619,121 |
| Taxes for maintenance notes | 20,587,913 | 9,539,648 | 1,866,383 | 5,612,530 | 5,180,220 | 3,461,068 | 46,247,762 |
| Taxes for debt service | 18,774,084 | 8,699,189 | 1,701,951 | 5,118,057 | 4,723,834 | 3,156,142 | 42,173,257 |
| Federal revenue, non-operating | - | 46,308,882 | 71,856,084 | 20,459,371 | 31,699,094 | 10,867,324 | 181,190,755 |
| State revenue, non-operating | - | 1,762,211 | 764,526 | 779,340 | 1,198,806 | 563,255 | 5,068,138 |
| Gifts | 702,687 | 13,435 | 1,555,489 | 37,343 | 10,500 | 26,500 | 2,345,954 |
| Investment income | 21,714,364 | 71,563 | 48,403 | 48,393 | 96,036 | 46,087 | 22,024,846 |
| Total non-operating revenues | 147,926,332 | 140,619,410 | 107,146,575 | 73,649,500 | 92,232,538 | 43,702,409 | 605,276,764 |
| NON-OPERATING EXPENSES: | | | | | | | |
| Interest on capital-related debt | (835,703) | (5,044,492) | (3,624,537) | (2,727,960) | (3,001,059) | (2,567,440) | (17,801,191) |
| Interest on maintenance tax notes | (578,743) | (3,493,436) | (2,510,081) | (1,889,180) | (2,078,307) | (1,778,015) | (12,327,762) |
| Gain (loss) on disposal of capital assets | 1,996,241 | (59,430) | (10,490) | (16,289) | (40,732) | (6,006) | 1,863,294 |
| Other non-operating expenses | (1,905,882) | - | - | - | - | - | (1,905,882) |
| Total non-operating expenses | (1,324,087) | (8,597,358) | (6,145,108) | (4,633,429) | (5,120,098) | (4,351,461) | (30,171,541) |
| Net non-operating revenues | $ 146,602,245 | $ 132,022,052 | $ 101,001,467 | $ 69,016,071 | $ 87,112,440 | $ 39,350,948 | $ 575,105,223 |

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# ALAMO COMMUNITY COLLEGE DISTRICT
## San Antonio, Texas
## Schedule of Capital Assets by Asset Types
## For the Year Ended August 31, 2023
## (Unaudited)

| | Balance 9/1/2022 | Additions | Deletions | Balance 8/31/2023 |
|---|---|---|---|---|
| *Land:* | | | | |
| San Antonio College | $ 12,692,403 | $ - | $ 7,953 | $ 12,684,450 |
| St. Philip's College | 6,183,345 | - | - | 6,183,345 |
| Palo Alto College | 6,727,257 | - | - | 6,727,257 |
| Northwest Vista College | 1,717,000 | - | | 1,717,000 |
| Northeast Lakeview College | 4,953,478 | - | - | 4,953,478 |
| North Central Campus | 12,793,381 | - | - | 12,793,381 |
| District offices | 10,584,044 | - | - | 10,584,044 |
| Total land | 55,650,908 | - | 7,953 | 55,642,955 |
| *Buildings and building improvements:* | | | | |
| San Antonio College | 278,913,937 | 51,641,657 | 674,800 | 329,880,794 |
| St. Philip's College | 297,708,897 | 64,728,087 | - | 362,436,984 |
| Palo Alto College | 139,232,262 | 48,637,852 | - | 187,870,114 |
| Northwest Vista College | 186,844,340 | 189,853 | - | 187,034,193 |
| Northeast Lakeview College | 157,710,464 | 4,001,688 | | 161,712,152 |
| District offices | 72,603,465 | 39,874,878 | - | 112,478,343 |
| Total buildings and building improvements | 1,133,013,365 | 209,074,015 | 674,800 | 1,341,412,580 |
| *Other real estate improvements:* | | | | |
| San Antonio College | 26,032,626 | - | - | 26,032,626 |
| St. Philip's College | 31,451,048 | - | - | 31,451,048 |
| Palo Alto College | 21,581,603 | - | - | 21,581,603 |
| Northwest Vista College | 35,145,937 | - | - | 35,145,937 |
| Northeast Lakeview College | 16,530,899 | - | - | 16,530,899 |
| North Central Campus | 195,720 | - | - | 195,720 |
| District offices | 10,685,069 | 608,490 | - | 11,293,559 |
| Total other real estate improvements | 141,622,902 | 608,490 | - | 142,231,392 |
| *Furniture, machinery and equipment:* | | | | |
| San Antonio College | 9,077,806 | 1,968,898 | 520,428 | 10,526,276 |
| St. Philip's College | 23,447,747 | 3,114,192 | 830,827 | 25,731,112 |
| Palo Alto College | 3,284,395 | 3,750,009 | 133,060 | 6,901,344 |
| Northwest Vista College | 2,293,509 | 299,591 | 153,418 | 2,439,682 |
| Northeast Lakeview College | 1,631,833 | 536,012 | 93,069 | 2,074,776 |
| District offices | 14,819,122 | 2,134,725 | 554,455 | 16,399,392 |
| Total furniture, machinery and equipment | 54,554,412 | 11,803,426 | 2,285,256 | 64,072,582 |
| *Software:* | | | | |
| San Antonio College | 66,827 | - | - | 66,827 |
| St. Philip's College | 60,319 | 24,623 | - | 84,942 |
| Palo Alto College | 15,408 | - | - | 15,408 |
| District-wide | 3,121,874 | 38,054 | - | 3,159,928 |
| Total software | 3,264,428 | 62,677 | - | 3,327,105 |
| *Library materials:* | | | | |
| San Antonio College | 5,649,838 | - | - | 5,649,838 |
| St. Philip's College | 4,544,085 | - | 119,904 | 4,424,181 |
| Palo Alto College | 3,680,125 | - | 26,669 | 3,653,456 |
| Northwest Vista College | 962,096 | - | - | 962,096 |
| Northeast Lakeview College | 991,025 | - | 24,377 | 966,648 |
| Total library materials | 15,827,169 | - | 170,950 | 15,656,219 |
| *Works of art:* | | | | |
| San Antonio College | 256,134 | - | - | 256,134 |
| St. Philip's College | 425,750 | - | - | 425,750 |
| Palo Alto College | 18,971 | 40,000 | - | 58,971 |
| Northwest Vista College | 5,000 | - | - | 5,000 |
| Northeast Lakeview College | 125,000 | - | - | 125,000 |
| District offices | 30,000 | - | - | 30,000 |
| Total works of art | 860,855 | 40,000 | - | 900,855 |
| *Construction in progress:* | | | | |
| San Antonio College | 38,625,830 | 4,078,019 | 38,141,681 | 4,562,168 |
| St. Philip's College | 33,370,124 | 20,657,094 | 31,630,750 | 22,396,468 |
| Palo Alto College | 44,362,396 | 1,253,333 | 42,909,007 | 2,706,722 |
| Northwest Vista College | 1,920,662 | 2,829,067 | 103,852 | 4,645,877 |
| Northeast Lakeview College | 228,024 | 799,262 | 507 | 1,026,779 |
| North Central Campus | - | - | - | - |
| District offices | 35,005,652 | (2,232,311) | 32,448,367 | 324,974 |
| Total construction in progress | 153,512,688 | 27,384,464 | 145,234,165 | 35,662,987 |
| *Subscription-based IT arrangements (SBITAs):* | | | | |
| District offices | 11,166,420 | 196,335 | - | 11,362,755 |
| Total SBITAs | 11,166,420 | 196,335 | - | 11,362,755 |
| Grand total | $ 1,569,473,147 | $ 249,169,408 | $ 148,373,124 | $ 1,670,269,431 |

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# ALAMO COMMUNITY COLLEGE DISTRICT
## San Antonio, Texas
## Schedule of Capital Assets by Location
## For the Year Ended August 31, 2023
## (Unaudited)

| | Balance 9/1/2022 | Additions | Deletions | Balance 8/31/2023 |
|---|---|---|---|---|
| *San Antonio College:* | | | | |
| Land | $ 12,692,403 | $ - | $ 7,953 | $ 12,684,450 |
| Buildings and building improvements | 278,913,937 | 51,641,657 | 674,800 | 329,880,794 |
| Other real estate improvements | 26,032,626 | - | - | 26,032,626 |
| Furniture, machinery and equipment | 9,077,806 | 1,968,898 | 520,428 | 10,526,276 |
| Software | 66,827 | - | - | 66,827 |
| Library materials | 5,649,838 | - | - | 5,649,838 |
| Works of art | 256,134 | - | - | 256,134 |
| Construction in progress | 38,625,830 | 4,078,019 | 38,141,681 | 4,562,168 |
| Total San Antonio College | 371,315,401 | 57,688,574 | 39,344,862 | 389,659,112 |
| *St. Philip's College:* | | | | |
| Land | 6,183,345 | - | - | 6,183,345 |
| Buildings and building improvements | 297,708,897 | 64,728,087 | - | 362,436,984 |
| Other real estate improvements | 31,451,048 | - | - | 31,451,048 |
| Furniture, machinery and equipment | 23,447,747 | 3,114,192 | 830,827 | 25,731,112 |
| Software | 60,319 | 24,623 | - | 84,942 |
| Library materials | 4,544,085 | - | 119,904 | 4,424,181 |
| Works of art | 425,750 | - | - | 425,750 |
| Construction in progress | 33,370,124 | 20,657,094 | 31,630,750 | 22,396,468 |
| Total St. Philip's College | 397,191,315 | 88,523,996 | 32,581,482 | 453,133,829 |
| *Palo Alto College:* | | | | |
| Land | 6,727,257 | - | - | 6,727,257 |
| Buildings and building improvements | 139,232,262 | 48,637,852 | - | 187,870,114 |
| Other real estate improvements | 21,581,603 | - | - | 21,581,603 |
| Furniture, machinery and equipment | 3,284,395 | 3,750,009 | 133,060 | 6,901,344 |
| Software | 15,408 | - | - | 15,408 |
| Library materials | 3,680,125 | - | 26,669 | 3,653,456 |
| Works of art | 18,971 | 40,000 | - | 58,971 |
| Construction in progress | 44,362,396 | 1,253,333 | 42,909,007 | 2,706,722 |
| Total Palo Alto College | 218,902,417 | 53,681,194 | 43,068,735 | 229,514,876 |
| *Northwest Vista College:* | | | | |
| Land | 1,717,000 | - | - | 1,717,000 |
| Buildings and building improvements | 186,844,340 | 189,853 | - | 187,034,193 |
| Other real estate improvements | 35,145,937 | - | - | 35,145,937 |
| Furniture, machinery and equipment | 2,293,509 | 299,591 | 153,418 | 2,439,682 |
| Library materials | 962,096 | - | - | 962,096 |
| Works of art | 5,000 | - | - | 5,000 |
| Construction in progress | 1,920,662 | 2,829,067 | 103,852 | 4,645,877 |
| Total Northwest Vista College | 228,888,544 | 3,318,511 | 257,270 | 231,949,785 |
| *Northeast Lakeview College:* | | | | |
| Land | 4,953,478 | - | - | 4,953,478 |
| Buildings and building improvements | 157,710,464 | 4,001,688 | - | 161,712,152 |
| Other real estate improvements | 16,530,899 | - | - | 16,530,899 |
| Furniture, machinery and equipment | 1,631,833 | 536,012 | 93,069 | 2,074,776 |
| Library materials | 991,025 | - | 24,377 | 966,648 |
| Works of art | 125,000 | - | - | 125,000 |
| Construction in progress | 228,024 | 799,262 | 507 | 1,026,779 |
| Total Northeast Lakeview College | 182,170,723 | 5,336,962 | 117,953 | 187,389,732 |
| *North Central Campus:* | | | | |
| Land | 12,793,381 | - | - | 12,793,381 |
| Other real estate improvements | 195,720 | - | - | 195,720 |
| Total North Central Campus | 12,989,101 | - | - | 12,989,101 |
| *District offices:* | | | | |
| Land | 10,584,044 | - | - | 10,584,044 |
| Buildings and building improvements | 72,603,465 | 39,874,878 | - | 112,478,343 |
| Other real estate improvements | 10,685,069 | 608,490 | - | 11,293,559 |
| Furniture, machinery and equipment | 14,819,122 | 2,134,725 | 554,455 | 16,399,392 |
| Software | 3,121,874 | 38,054 | - | 3,159,928 |
| Works of art | 30,000 | - | - | 30,000 |
| Construction in progress | 35,005,652 | (2,232,311) | 32,448,367 | 324,974 |
| Subscription-based IT arrangements | 11,166,420 | 196,335 | - | 11,362,755 |
| Total District offices | 158,015,646 | 40,620,171 | 33,002,821 | 165,632,996 |
| Grand total | $ 1,569,473,147 | $ 249,169,408 | $ 148,373,124 | $ 1,670,269,431 |

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ALAMO
COLLEGES
DISTRICT

Annual Comprehensive Financial Report
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2222 N. Alamo Street, San Antonio, Texas 78215-1195
(210) 485-0301
alamo.edu

# Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 1

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**SHAYNE WEST**

AVC of Financial Planning & Auxiliary Services

# Action Requested

Accept the FY 2023-24 Budget Amendment No. 1 as presented

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Acceptance of FY 2023-24 Budget: Amendment No. 1**

Presented to the Board Acting as Committee of the Whole on December 5, 2023 and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges Board of Trustees hereby accepts the FY 2023-24 Budget Amendment No. 1 as presented."**

**PURPOSE**
The following Budget Amendment Summary adjusts the beginning fund balance for the FY 2023- 24 Budget which has been updated based on final August 31, 2023 ending fund balances.

**BACKGROUND**
During the FY 2023-2024 budget process, conservative projections were made in June/July as to the ending fund balance/equity at August 31, 2023. The ending fund balance becomes the beginning fund balance for the new budget year (FY 2023-2024). After the FY23 financial audit is completed, the estimated beginning fund balance for FY 2023-2024 is adjusted to reflect the actual beginning fund balance.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Decrease to Unrestricted Fund Balance of $48,954,307 (estimated was $156,415,326, actual was $107,461,019). Decrease to Restricted Fund Balance of $3,500,000 (estimated was $448,500,000, actual was $445,000,000) |
| **Strategic Plan:** | Goal I – Student Success and Goal III - Performance Excellence |
| **Human Resources:** | N/A |

**ATTACHMENTS:** FY 2023-24 All Funds Budget Amendment #1 Summary

Shayne West
Digitally signed by Shayne West
Date: 2023.12.18 15:59:08 -06'00'

Shayne A. West Date
Assoc. Vice Chancellor of FP&A

Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance and Administration

Dr. Mike Flores Date
Chancellor

## EXHIBIT I: FISCAL YEAR 2024 ALL FUNDS BUDGET SUMMARY REPORT

| | Unrestricted | Restricted | Total |
|---|---|---|---|
| ***FY23*** | | | |
| Beginning Fund Balance (9/1/22) | $120.6 | $135.6 | $256.2 |
| Revenue | $439.9 | $635.8 | $1,075.7 |
| Expense | $453.0 | $326.4 | $779.4 |
| **Ending Fund Balance (8/31/23)** | **$107.5** | **$445.0** | **$552.5** |
| | | | |
| ***FY24*** | | | |
| Beginning Fund Balance (9/1/23) | $107.5 | $445.0 | $552.5 |
| Revenue (budget) | $503.9 | $260.2 | $764.1 |
| Expense (budget) | $503.9 | $441.5 | $945.4 |
| **Ending Fund Balance (8/31/24)** | **$107.5** | **$263.7** | **$371.2** |

**NOTE: Upon completion of the FY 2022-23 financial audit, a detailed All Funds Budget Report will be provided.**

***$ In Millions***

| | Revenues | Expenses |
|---|---|---|
| Higher Ed. Emergency Relief (HEERF) | | |
| Federal Grants & Contracts | | |
| State Grants & Contracts | | |
| Local Grants & Contracts | | |
| Non-govt. Grants & Contracts | | |
| **Instruction and General Total** | **$40.6** | **$40.6** |

***$ In Millions***

| | Revenues | Expenses |
|---|---|---|
| Federal Grants & Contracts | | |
| State Grants & Contracts | | |
| Local Grants & Contracts | | |
| Other income/TPEG | | |
| **Scholarships & Fellowships** | **$86.7** | **$86.7** |

***$ In Millions***

| | Revenues | Expenses |
|---|---|---|
| Higher Ed. Emergency Relief (HEERF) - SPC Construction | | |
| Capital Outlay/New Construction - GO Bonds | | |
| Renewals & Replacements - MTN | | |
| Furniture & Equipment | | |
| **Capital Projects** | **$30.8** | **$212.0** |

***$ In Millions***

| | Revenues | Expenses |
|---|---|---|
| **Debt Service** | **$102.1** | **$102.2** |

# FY 2023 – 2024 BUDGET AMENDMENT OVERVIEW

# Regular Meeting: DECEMBER 19, 2023

ALAMO COLLEGES DISTRICT

**Shayne A. West**
AVC of Financial Planning & Auxiliary Services

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

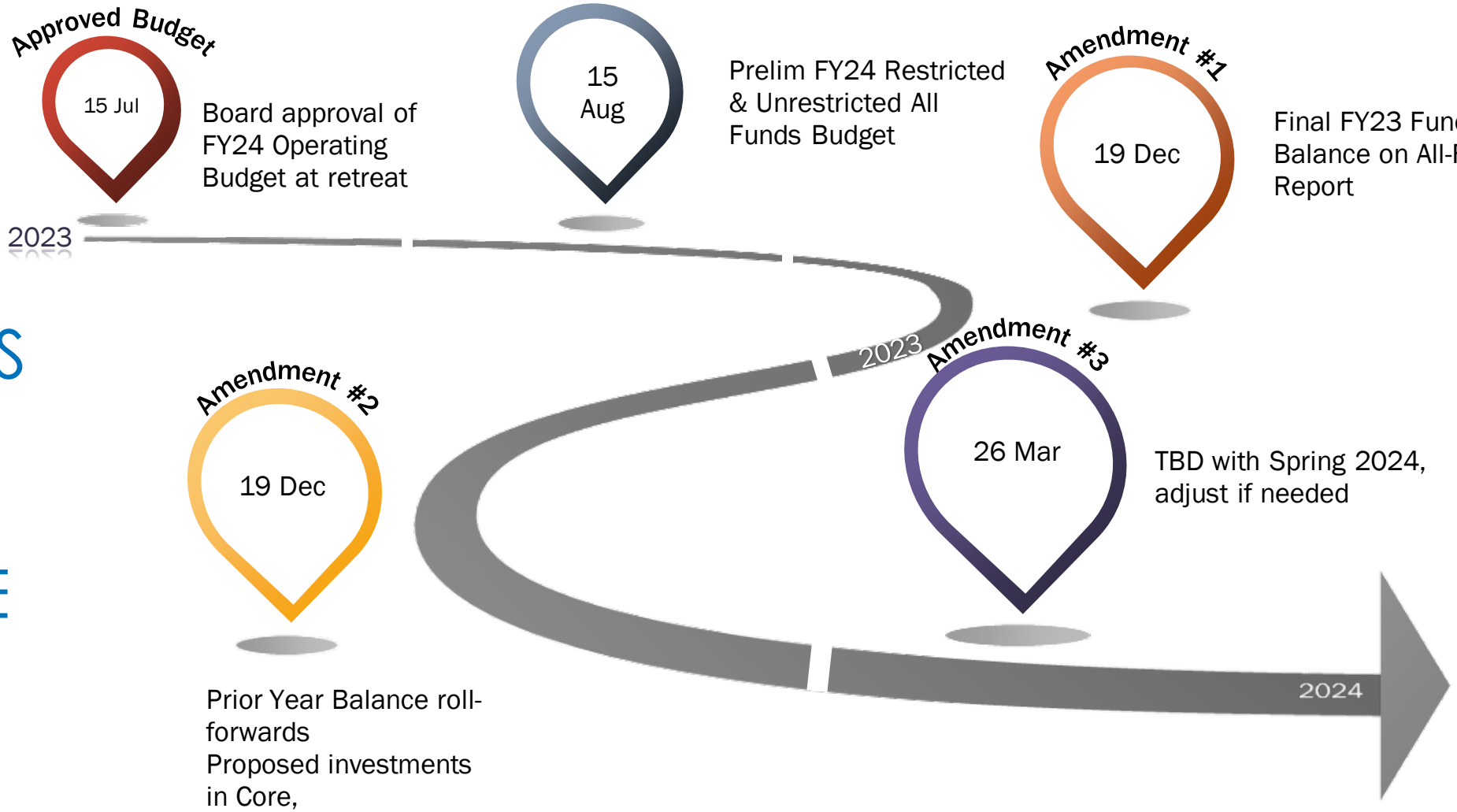
# Board Policies in Support of Charges

- A.1.3 College District Vision, Mission, Values & Goals: Student Success, Principle-Centered Leadership, Performance Excellence
- C.1.4 Annual Budget

# Charges to the Chancellor

- Strategic Enrollment Management
- AlamoPROMISE
- AlamoONLINE
- Expand Workforce programming
- Competitive Talent strategies
- AlamoBOOKS+

# BOARD ACTIONS - BUDGET TIMELINE



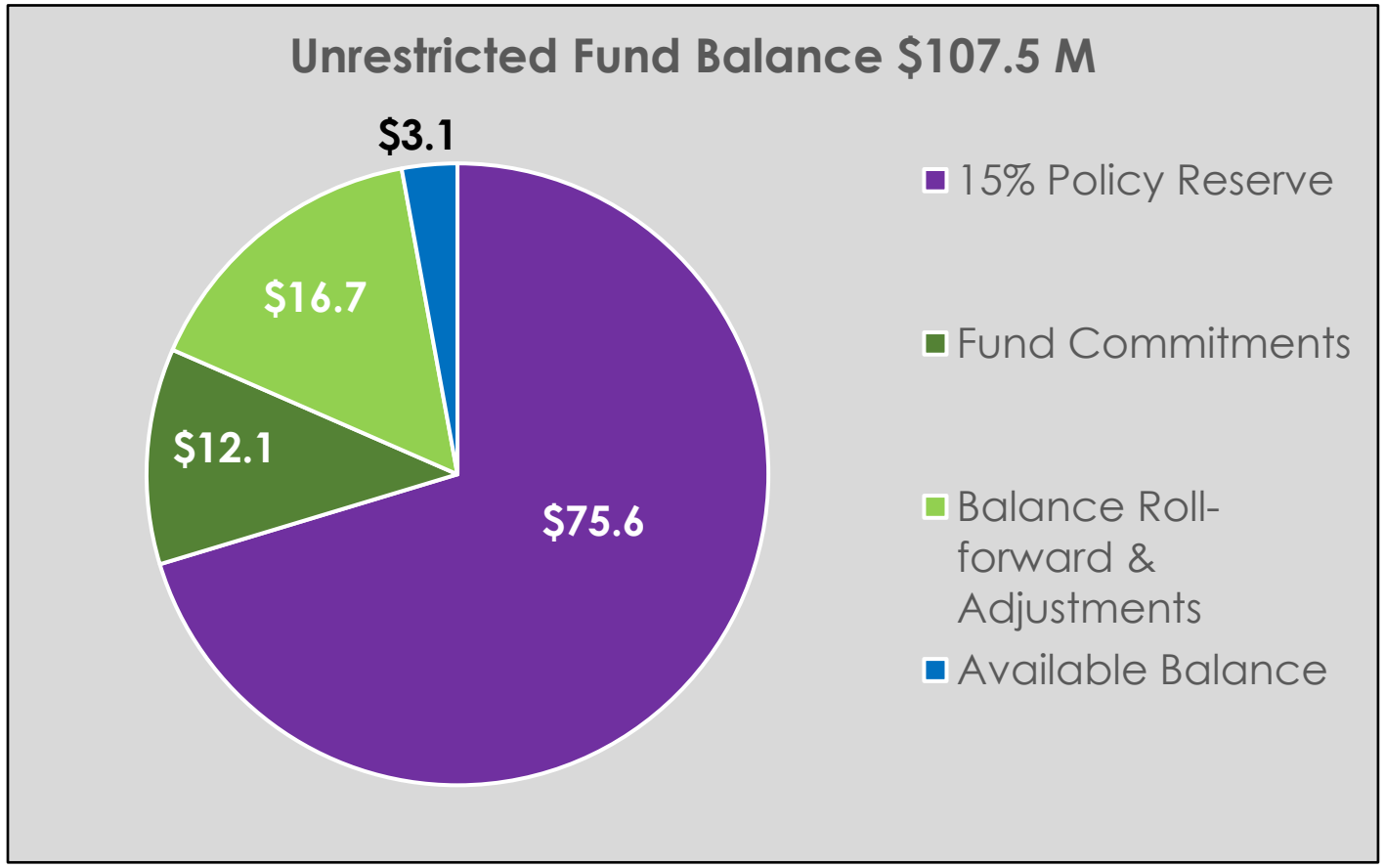
# DECEMBER BUDGET AMENDMENT OVERVIEW

- **Amendment #1 – All Funds / Final Audited Fund Balance**
  - Provides the final financials for the prior year (FY23) restricted & unrestricted fund balance as of August 31, 2023
- **Amendment #2 – Prior Year & Current Year Adjustments**

  Prior Year Carry-forward to Budget (FY23, as of 8/31/23)
  - Balance roll-forwards, including the 50% Savings Incentive (per policy C.1.4) and multi-year balances (Student Activity Fees, Multi-year Departmental & Auxiliary, Preventive Maintenance Projects in-process)

  Current Year Amendments/Adjustments (FY24)
  - Adjustments for strategic investments and to supplemental adjustments to the FY24 Operating Budget

# UNRESTRICTED FUND BALANCE




Policy Reserve: $75.6M

Fund Commitments: $12.1M

- Including $8M Bulverde land purchase

Funds put into Production - $16.7M

- $11.2M prior year balances
- $7.6M recommended investments to supplement FY24
- *Offset by $2.1M in additional Fall net revenue (tuition, ISD Cost Share)*

Available undesignated balance of $3.1M

# Fund Balance Designations & Reserves

**Board Reserve: $75.6M**

- Policy C.1.4, 15% of the annual current unrestricted operating budget
- Equates to 1.8 months of operating expenses in reserve

**Fund Designations: $12.1M**

- $8M for FY24 Bulverde land purchase
- Worker's Compensation Reserve
- Multi-Year Work Study Reserve

# Amendment #2: Balance Rolls & Investments

## Prior Year Balances: $11.2M

- Prior year operating budget savings incentive (policy C.1.4)
- Student Activity Fees
- Special Program Tuition
- ISD Cost Share
- Department/Auxiliary activities

## FY24 Additional funds: $7.6M

- Fall '23 Smart Growth adjustments, including AlamoBOOKS+ due to 6% growth in semester credit hours
- Student Emergency Aid
- Utilities (increased rates, increased footprint)
- Alamo Talent adjustments
- OER

# Board Actions Requested on December 19, 2023

- **Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 1**

- **Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 2**

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 2

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**SHAYNE WEST**

AVC of Financial Planning & Auxiliary Services

# Action Requested

Accept the FY 2023-24 Budget Amendment No. 2 as presented

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Acceptance of the FY 2023-2024 Budget: Amendment No. 2**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges Board of Trustees hereby accepts the FY 2023-2024 Budget: Amendment No. 2 as presented."**

**PURPOSE**
The following Budget Amendment Summary signifies changes to the FY2023-2024 Budget which has been updated to reflect (a) rollover balances of multiyear accounts based on final August 31, 2023 account balances, Fall 2023 cost-share revenue and expense for dual credit programs and our partnership with the ISD's, and the 50% carryover of prior year operational savings per Board policy and (b) proposed key strategic investments in support of our students.

**BACKGROUND**
**Rollover Balances**. During the FY 2023-2024 budget process, projections were made in June/July as to the ending carryover balances for eligible multi-year accounts at August 31, 2023. After the FY23 financial audit is completed, the balances for FY 2023-2024 are adjusted to reflect the actual carryover balance. This amendment allows for use of carryover balances for student activity fees, preventive maintenance, and other multi-year accounts.
**Dual Credit Cost Share**. As stated in our agreement with our service-area ISD's, revenue budgets will be adjusted to reflect the billing to each ISD based on high school program enrollments, and expense budgets will be adjusted to increase funding at each college for faculty release time and other costs incurred in support of dual credit.
**Savings Incentive Program.** As defined in Board policy C.1.4, based on FY2022-2023 operating fund savings, 50% of the savings based on final audited financials will be carried forward.
**Core, Enhancement & Innovation Investments.** Funds additional student support, including OER, student emergency aid and fall 2023 smart growth-related formula funding. Funds additional Utilities and Alamo Talent adjustments.

**IMPLICATIONS**
**Financial:** FY2023-2024 Unrestricted Budget: Increase in revenue of $2,151,825, increase in expense of $18,891,867
FY2023-2024 Restricted Budget: No change in revenue or expense
**Strategic Plan:** Goal III - Performance Excellence
**Human Resources:** N/A

**ATTACHMENTS:** FY 2023-24 All Funds Budget Amendment #2 Summary

Shayne West Digitally signed by Shayne West Date: 2023.12.18 15:59:37 -06'00'

Shayne A. West Date
Assoc. Vice Chancellor of FP&A

Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance and Administration

Dr. Mike Flores Date
Chancellor

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2 - REVENUE FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | REVENUE |
|---|---|---|---|
| **Instruction and General** | | | |
| #2 - Dec 2023 | Dual Credit - ISD cost share (Fall 2023) | Colleges | 1,020,200 |
| #2 - Dec 2023 | Fall 23 Tuition - Smart Growth | Colleges | 1,131,625 |
| | | | |
| | | | |
| **Total** | | | **2,151,825** |
| **Public Service** | | | |
| | | | |
| | | | |
| **Total** | | | **-** |
| **Scholarships and Fellowships** | | | |
| | | | |
| | | | |
| **Total** | | | **-** |
| **Auxiliary Enterprises** | | | |
| | | | |
| | | | |
| **Total** | | | **-** |
| **Student Activity Fee** | | | |
| | | | |
| **Total** | | | **-** |
| **Other Transfers** | | | |
| | | | |
| **Total** | | | **-** |
| **TOTAL REVENUE AMENDMENT** | | | **2,151,825** |

**RESTRICTED**

| Amendment | Description | Campus | REVENUE |
|---|---|---|---|
| **Other Transfers** | | | |
| | | | |
| | | | |
| **Total** | | | **-** |
| **TOTAL REVENUE AMENDMENT - RESTRICTED** | | | **-** |

**TOTAL REVENUE** **2,151,825**

Note: Dollar amounts are rounded

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2 - EXPENSE FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | EXPENSE |
|---|---|---|---|
| **Instruction and General** | | | |
| #2 - Dec 2023 | Dual Credit - ISD cost share (Fall 2023) | Colleges | 1,020,200 |
| #2 - Dec 2023 | FY23 50% Savings Incentive | Colleges & DSO | 2,261,251 |
| #2 - Dec 2023 | Veterans Administration Revenue | Colleges | 12,632 |
| #2 - Dec 2023 | Special Program Tuition to Multi-year | Colleges | 3,409,075 |
| #2 - Dec 2023 | EWD FY23 CoSA audit invoice submitted Nov | DSO | 2,000 |
| #2 - Dec 2023 | Talent recalc of Market Adjust & Offer Equity | DSO | 3,399,633 |
| #2 - Dec 2023 | NLC - FY24 formula funding (agreed to) | NLC | 100,000 |
| #2 - Dec 2023 | NLC - additional | NLC | 309,000 |
| #2 - Dec 2023 | Student Emergency Aid | DSO | 500,000 |
| #2 - Dec 2023 | FY24 Utilities budget pressure | DSO | 1,000,000 |
| #2 - Dec 2023 | AlamoBOOKS+ from Fall '23 Smart Growth | DSO | 411,293 |
| #2 - Dec 2023 | Fall smart growth formula funding adjustment | Colleges | 1,421,271 |
| #2 - Dec 2023 | OER training/stipends | Colleges | 500,000 |
| | | | |
| **Total** | | | **14,346,355** |
| **Public Service** | | | |
| | | | |
| | | | |
| **Total** | | | - |
| **Scholarships and Fellowships** | | | |
| | | | |
| | | | |
| **Total** | | | - |
| **Auxiliary Enterprises** | | | |
| | | | |
| | | | |
| **Total** | | | - |
| **Student Activity Fee** | | | |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 111003 | SAC | 258,756 |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 112003 | SPC | 107,091 |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 113003 | PAC | 606,590 |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 114003 | NVC | 1,162,973 |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 115003 | NLC | 354,573 |
| | | | |
| | | | |
| **Total** | | | **2,489,983** |

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2 - EXPENSE FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | EXPENSE |
|---|---|---|---|
| **Other Transfers** | | | |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 151001 | SAC | 747 |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 152001 | SPC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 153001 | PAC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 154001 | NVC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 155001 | NVC | 2,044 |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 159001 | DSO | 27,747 |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 159001 | DSO | 256 |
| #2 - Dec 2023 | Parking Rentals - Fund 171001 | SAC | 18,079 |
| #2 - Dec 2023 | Koehler House - Fund 171002 | SAC | 70,665 |
| #2 - Dec 2023 | AUX Student Publications - Fund 171003 | SAC | 14,379 |
| #2 - Dec 2023 | RG FED-CTE Cybernet-Muschalek | SAC | 40,520 |
| #2 - Dec 2023 | Auditorium - Fund 171005 | SAC | 89,334 |
| #2 - Dec 2023 | Planetarium - Fund 171006 | SAC | - |
| #2 - Dec 2023 | Challenger - Fund 171007 | SAC | 268,797 |
| #2 - Dec 2023 | Miscellaneous Rentals | SAC | 150,794 |
| #2 - Dec 2023 | Tech Store - Fund 171010 | SAC | 255,841 |
| #2 - Dec 2023 | Eco Centro - Fund 171011 | SAC | 30,848 |
| #2 - Dec 2023 | General Institutional Costs - Fund 172001 | SPC | 105,825 |
| #2 - Dec 2023 | Auditorium - Fund 172002 | SPC | 10,025 |
| #2 - Dec 2023 | Fine Arts - Fund 172003 | SPC | 3,488 |
| #2 - Dec 2023 | Bowling Alley - Fund 172004 | SPC | 10,068 |
| #2 - Dec 2023 | GSVOTC Rentals - Fund 172005 | SPC | 60,833 |
| #2 - Dec 2023 | SWC Center for Excellence Math - Fund 172006 | SPC | 1,625 |
| #2 - Dec 2023 | Gym Rental - Fund 173001 | PAC | 28,323 |
| #2 - Dec 2023 | Auditorium - Fund 173002 | PAC | 23,532 |
| #2 - Dec 2023 | Business Services - Fund 173003 | PAC | 243,873 |
| #2 - Dec 2023 | Arts and Kinesiology Chair - Fund 174003 | NVC | 95,137 |
| #2 - Dec 2023 | Moive Night Events - Fund 174004 | NVC | 1,212 |
| #2 - Dec 2023 | Fundraising Events - Fund 174005 | NVC | 560 |
| #2 - Dec 2023 | Kinesiology - Fund 175001 | NLC | 89,350 |
| #2 - Dec 2023 | Theatre and Communications - Fund 175002 | NLC | 48,595 |
| #2 - Dec 2023 | Theatre and Communications - Fund 175003 | NLC | 8,990 |
| #2 - Dec 2023 | General Institutional Costs - Fund 175004 | NLC | - |
| #2 - Dec 2023 | Tees Energy Conservation - Fund 179001 | DSO | 21,731 |
| #2 - Dec 2023 | Int'l Prog Education Fee - Fund 119004 | DSO | 305,105 |
| #2 - Dec 2023 | Int'l Prog Education Fee - Fund 119001 | DSO | 10,463 |

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2 - EXPENSE FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | EXPENSE |
|---|---|---|---|
| #2 - Dec 2023 | Int'l Prog Student Abroad Adm - Fund 119001 | DSO | - |
| #2 - Dec 2023 | Int'l Prog Foreign Student App - Fund 119001 | DSO | - |
| #2 - Dec 2023 | Int'l Prog Foreign Student App - Fund 119001 | DSO | 16,746 |
| **Total** | | | **2,055,529** |

**TOTAL EXPENSE AMENDMENT - UNRESTRICTED** **18,891,867**

**RESTRICTED**

| Amendment | Description | Campus | EXPENSE |
|---|---|---|---|
| **Other Transfers** | | | |
| | | | |
| | | | |
| **Total** | | | **-** |

**TOTAL EXPENSE AMENDMENT - RESTRICTED** **-**

**TOTAL EXPENSE** **18,891,867**

Note: Dollar amounts are rounded

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2- TRANSFERS FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | TRANSFERS |
|---|---|---|---|
| **Instruction and General** | | | |
| #2 - Dec 2023 | Dual Credit - ISD cost share (Fall 2023) | Colleges | (1,020,200) |
| #2 - Dec 2023 | FY23 50% Savings Incentive | Colleges & DSO | (2,261,251) |
| #2 - Dec 2023 | Veterans Administration Revenue | Colleges | (12,632) |
| #2 - Dec 2023 | Special Program Tuition to Multi-year | Colleges | (3,409,075) |
| #2 - Dec 2023 | EWD FY23 CoSA audit invoice submitted Nov | DSO | (2,000) |
| #2 - Dec 2023 | Talent recalc of Market Adjust & Offer Equity | DSO | (3,399,633) |
| #2 - Dec 2023 | NLC - FY24 formula funding (agreed to) | NLC | (100,000) |
| #2 - Dec 2023 | NLC - additional | NLC | (309,000) |
| #2 - Dec 2023 | Student Emergency Aid | DSO | (500,000) |
| #2 - Dec 2023 | FY24 Utilities budget pressure | DSO | (1,000,000) |
| #2 - Dec 2023 | AlamoBOOKS+ from Fall '23 Smart Growth | DSO | (411,293) |
| #2 - Dec 2023 | Fall smart growth formula funding adjustment | Colleges | (1,421,271) |
| #2 - Dec 2023 | OER training/stipends | Colleges | (500,000) |
| **Total** | | | **(14,346,355)** |
| **Public Service** | | | |
| **Total** | | | **-** |
| **Scholarships and Fellowships** | | | |
| **Total** | | | **-** |
| **Auxiliary Enterprises** | | | |
| **Total** | | | **-** |
| **Student Activity Fee** | | | |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 111003 | SAC | (258,756) |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 112003 | SPC | (107,091) |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 113003 | PAC | (606,590) |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 114003 | NVC | (1,162,973) |
| #2 - Dec 2023 | Student Activity Fee Carry Over - Fund 115003 | NLC | (354,573) |
| | | | |
| **Total** | | | **(2,489,983)** |
| **Other Transfers** | | | |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 151001 | SAC | (747) |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 152001 | SPC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 153001 | PAC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 154001 | NVC | - |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 155001 | NVC | (2,044) |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 159001 | DSO | (27,747) |
| #2 - Dec 2023 | Unrestricted Scholarships Roll Over - Fund 159001 | DSO | (256) |
| #2 - Dec 2023 | Parking Rentals - Fund 171001 | SAC | (18,079) |
| #2 - Dec 2023 | Koehler House - Fund 171002 | SAC | (70,665) |
| #2 - Dec 2023 | AUX Student Publications - Fund 171003 | SAC | (14,379) |
| #2 - Dec 2023 | RG FED-CTE Cybernet-Muschalek | SAC | (40,520) |
| #2 - Dec 2023 | Auditorium - Fund 171005 | SAC | (89,334) |
| #2 - Dec 2023 | Planetarium - Fund 171006 | SAC | - |
| #2 - Dec 2023 | Challenger - Fund 171007 | SAC | (268,797) |

**ALAMO COLLEGES**

# BUDGET AMENDMENT # 1-2- TRANSFERS FOOTNOTE DETAILS

**UNRESTRICTED**

| Amendment | Description | Campus | TRANSFERS |
|---|---|---|---|
| #2 - Dec 2023 | Miscellaneous Rentals | SAC | (150,794) |
| #2 - Dec 2023 | Tech Store - Fund 171010 | SAC | (255,841) |
| #2 - Dec 2023 | Eco Centro - Fund 171011 | SAC | (30,848) |
| #2 - Dec 2023 | General Institutional Costs - Fund 172001 | SPC | (105,825) |
| #2 - Dec 2023 | Auditorium - Fund 172002 | SPC | (10,025) |
| #2 - Dec 2023 | Fine Arts - Fund 172003 | SPC | (3,488) |
| #2 - Dec 2023 | Bowling Alley - Fund 172004 | SPC | (10,068) |
| #2 - Dec 2023 | GSVOTC Rentals - Fund 172005 | SPC | (60,833) |
| #2 - Dec 2023 | SWC Center for Excellence Math - Fund 172006 | SPC | (1,625) |
| #2 - Dec 2023 | Gym Rental - Fund 173001 | PAC | (28,323) |
| #2 - Dec 2023 | Auditorium - Fund 173002 | PAC | (23,532) |
| #2 - Dec 2023 | Business Services - Fund 173003 | PAC | (243,873) |
| #2 - Dec 2023 | Arts and Kinesiology Chair - Fund 174003 | NVC | (95,137) |
| #2 - Dec 2023 | Moive Night Events - Fund 174004 | NVC | (1,212) |
| #2 - Dec 2023 | Fundraising Events - Fund 174005 | NVC | (560) |
| #2 - Dec 2023 | Kinesiology - Fund 175001 | NLC | (89,350) |
| #2 - Dec 2023 | Theatre and Communications - Fund 175002 | NLC | (48,595) |
| #2 - Dec 2023 | Theatre and Communications - Fund 175003 | NLC | (8,990) |
| #2 - Dec 2023 | General Institutional Costs - Fund 175004 | NLC | - |
| #2 - Dec 2023 | Tees Energy Conservation - Fund 179001 | DSO | (21,731) |
| #2 - Dec 2023 | Int'l Prog Education Fee - Fund 119004 | DSO | (305,105) |
| #2 - Dec 2023 | Int'l Prog Education Fee - Fund 119001 | DSO | (10,463) |
| #2 - Dec 2023 | Int'l Prog Student Abroad Adm - Fund 119001 | DSO | - |
| #2 - Dec 2023 | Int'l Prog Foreign Student App - Fund 119001 | DSO | - |
| #2 - Dec 2023 | Int'l Prog Foreign Student App - Fund 119001 | DSO | (16,746) |
| **Total** | | | **(2,055,529)** |

**TOTAL TRANSFER AMENDMENT - UNRESTRICTED** **(18,891,867)**

**RESTRICTED**

| Amendment | Description | Campus | EXPENSE |
|---|---|---|---|
| **Other Transfers** | | | |
| | | | - |
| | | | |
| | | | |
| | | | |
| | | | |
| **Total** | | | **-** |

**TOTAL EXPENSE AMENDMENT - RESTRICTED** **-**

**TOTAL TRANSFER** **(18,891,867)**

Note: Dollar amounts are rounded

# FY 2023 – 2024 BUDGET AMENDMENT OVERVIEW

# Regular Meeting: DECEMBER 19, 2023

ALAMO COLLEGES DISTRICT

**Shayne A. West**
AVC of Financial Planning & Auxiliary Services

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

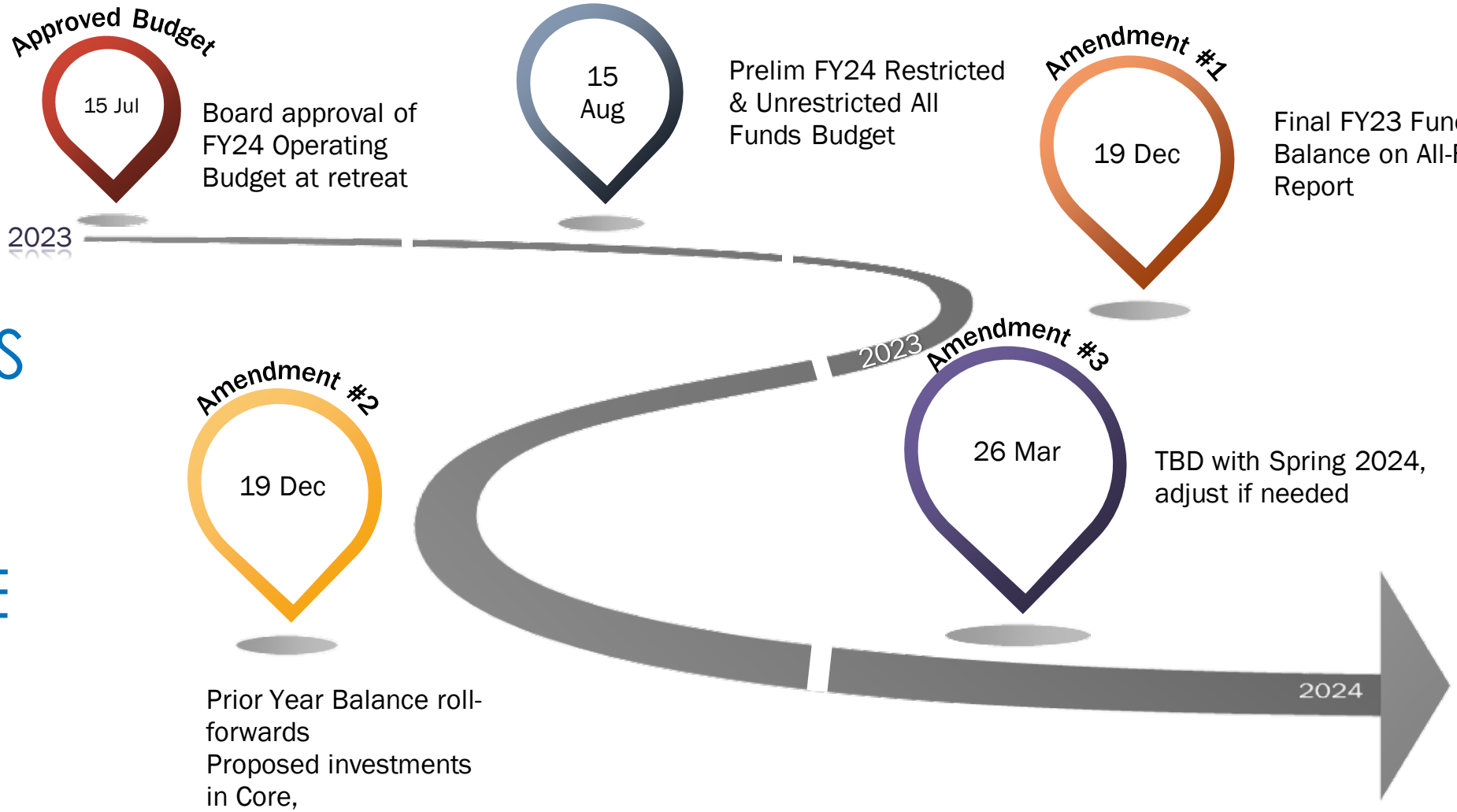
# Board Policies in Support of Charges

- A.1.3 College District Vision, Mission, Values & Goals: Student Success, Principle-Centered Leadership, Performance Excellence
- C.1.4 Annual Budget

# Charges to the Chancellor

- Strategic Enrollment Management
- AlamoPROMISE
- AlamoONLINE
- Expand Workforce programming
- Competitive Talent strategies
- AlamoBOOKS+

# BOARD ACTIONS - BUDGET TIMELINE



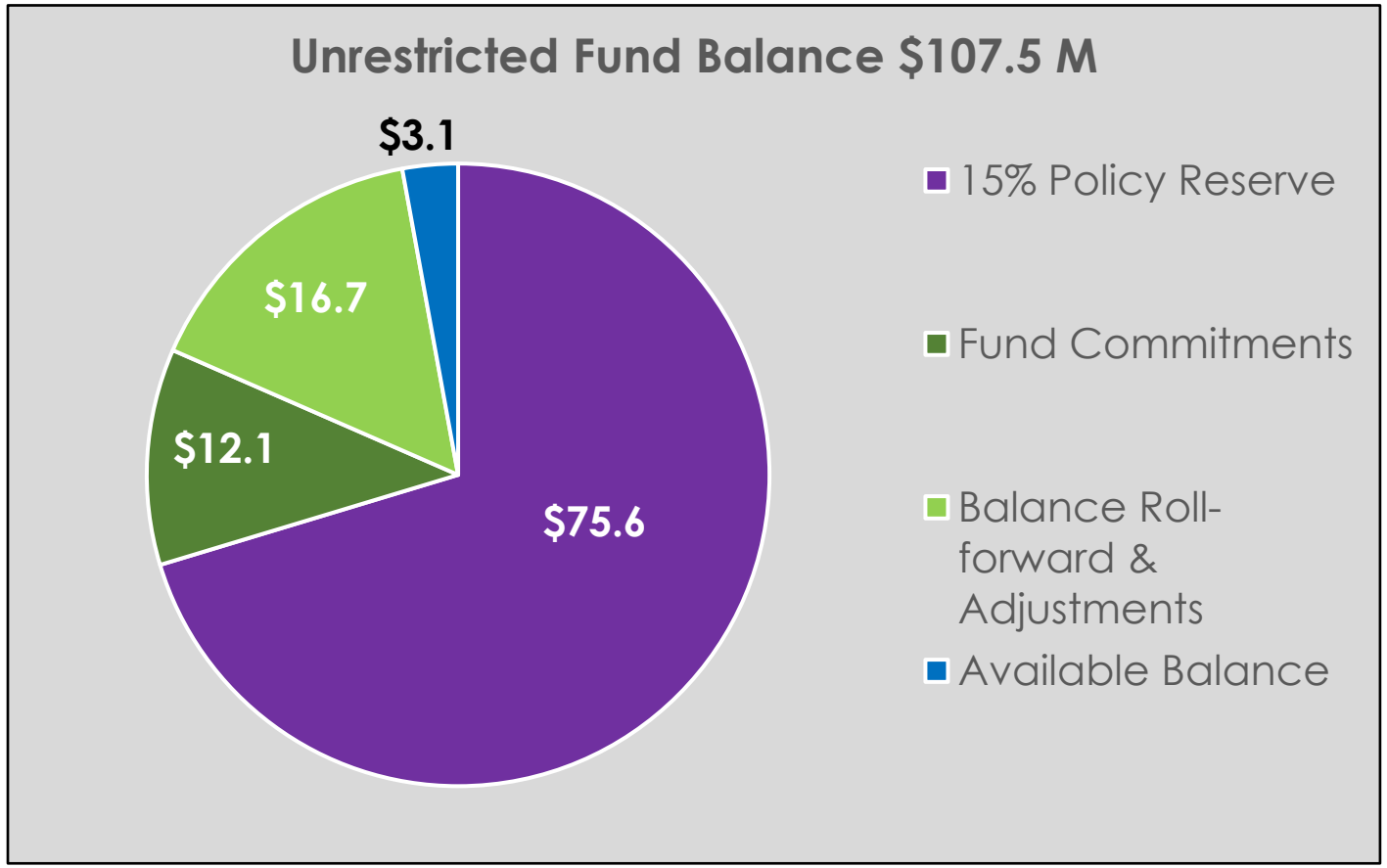
# DECEMBER BUDGET AMENDMENT OVERVIEW

- **Amendment #1 – All Funds / Final Audited Fund Balance**
  - Provides the final financials for the prior year (FY23) restricted & unrestricted fund balance as of August 31, 2023
- **Amendment #2 – Prior Year & Current Year Adjustments**

  Prior Year Carry-forward to Budget (FY23, as of 8/31/23)
  - Balance roll-forwards, including the 50% Savings Incentive (per policy C.1.4) and multi-year balances (Student Activity Fees, Multi-year Departmental & Auxiliary, Preventive Maintenance Projects in-process)

  Current Year Amendments/Adjustments (FY24)
  - Adjustments for strategic investments and to supplemental adjustments to the FY24 Operating Budget

# UNRESTRICTED FUND BALANCE




Policy Reserve: $75.6M

Fund Commitments: $12.1M

- Including $8M Bulverde land purchase

Funds put into Production - $16.7M

- $11.2M prior year balances
- $7.6M recommended investments to supplement FY24
- *Offset by $2.1M in additional Fall net revenue (tuition, ISD Cost Share)*

Available undesignated balance of $3.1M

# Fund Balance Designations & Reserves

**Board Reserve: $75.6M**

- Policy C.1.4, 15% of the annual current unrestricted operating budget
- Equates to 1.8 months of operating expenses in reserve

**Fund Designations: $12.1M**

- $8M for FY24 Bulverde land purchase
- Worker's Compensation Reserve
- Multi-Year Work Study Reserve

# Amendment #2: Balance Rolls & Investments

## Prior Year Balances: $11.2M

- Prior year operating budget savings incentive (policy C.1.4)
- Student Activity Fees
- Special Program Tuition
- ISD Cost Share
- Department/Auxiliary activities

## FY24 Additional funds: $7.6M

- Fall '23 Smart Growth adjustments, including AlamoBOOKS+ due to 6% growth in semester credit hours
- Student Emergency Aid
- Utilities (increased rates, increased footprint)
- Alamo Talent adjustments
- OER

# Board Actions Requested on December 19, 2023

- **Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 1**

- **Discussion and Possible Action on Acceptance of FY2023-2024 Budget: Amendment No. 2**

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on 2023 Tax Roll

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**SEAN MULLEN, CFP®**
Treasurer

# Action Requested

Approve the 2023 Tax Roll for the Alamo Colleges District as of Oct. 1, 2023, by roll call vote

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on 2023 Tax Roll**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
"The Board of Trustees hereby approves the attached 2023 Tax Roll for the Alamo Colleges District as of October 1, 2023."

**PURPOSE**
To approve the 2023 tax roll prepared by the Bexar County Tax Office.

**BACKGROUND**
Section 26.09(e) of the State Property Tax Code requires the Board of Trustees of the Alamo Colleges District approve the tax roll prepared by the Tax Assessor Collector. The attached 2023 tax roll has been prepared by the Bexar County Tax Assessor Collector for properties as of October 1, 2023, and contains the properties on the initial roll. This requires a roll call vote.

**IMPLICATIONS**

| | |
|---|---|
| **Financial**: | N/A |
| **Strategic Objective**: | Goal III – Performance Excellence |
| **Human Resources:** | N/A |
| **ATTACHMENT**: | 2023 Certified Tax Roll Statement as of October 1, 2023 |

_____
Lisa L. Mazure, MSA, CPA Date
Assoc. Vice Chancellor of Finance
and Fiscal Services

_____
Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance
Administration

_____
Dr. Mike Flores Date
Chancellor

Request Seq: 868669
tax_roll_totals.rdf v1.5

10/15/2023 10:15:01

# 2023 CERTIFIED TAX ROLL AS OF OCTOBER 1, 2023

TAX ASSESSMENT ROLLS OF ALAMO COMM COLLEGE FOR THE YEAR 2023 SHOW THE FOLLOWING SUMMARIES:

| ROLL | NUMBER ACCTS | MARKET VALUE | TAXABLE VALUE | FREEZE LOSS | TOTAL LEVY |
|---|---|---|---|---|---|
| REAL PROPERTY | 675,710 | 276,367,829,052 | 223,454,891,457 | 16,305,388.51 | 316,965,277.49 |
| PERSONAL PROPERTY | 44,798 | 19,032,557,056 | 18,178,666,420 | .00 | 27,298,033.79 |
| MOBILE HOME PROPERTY | 0 | 0 | 0 | .00 | .00 |
| MINERAL PROPERTY | 0 | 0 | 0 | .00 | .00 |
| OTHER PROPERTY | 0 | 0 | 0 | .00 | .00 |
| TOTAL | 720,508 | 295,400,386,108 | 241,633,557,877 | 16,305,388.51 | 344,263,311.28 |

RATE OF TAXATION ASSESSMENT RATIO 100%

TOTAL TAX RATE 00.149150

ALBERT URESTI, MPA, PCAC
TAX ASSESSOR-COLLECTOR BEXAR COUNTY
BY :



# Approval of Property Tax Roll

**Sean Mullen, CFP®**
Treasurer
Finance & Fiscal Services

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

*B.5.1 Board Responsibilities*

- *Provide ways and means of financial support; approve the annual budget; review and approve expenditures, approve the tuition and fees schedule; and set the tax rate.*

# Charges to the Chancellor

# Purpose

- Section 26.09(e) of the State Property Tax Code requires the Board of Trustees of the Alamo Colleges District approve the tax roll prepared by the Tax Assessor Collector.

- The 2023 tax roll (attachment to the Minute Order) has been prepared by the Bexar County Tax Assessor Collector for properties as of October 1, 2023 and contains the properties on the initial roll.

***Approval requires a roll call vote.***

# Board Actions Requested on December 12, 2023

## Discussion and Possible Action on 2023 Tax Roll

Approval requires a roll call vote.

# Thank you.

ALAMO COLLEGES DISTRICT

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2018 Award Recipient

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LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action for the Purchase of Cyber Security Range Training Equipment and Support for the Alamo Colleges District - St. Philip's College

**DR. ADENA WILLIAMS LOSTON**
President, St. Philip's College

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Action Requested

Award a contract to RedKnight LLC. providing for the purchase of a Cyber Security Range Training Curriculum and Equipment in the amount of $4,500,000 as requested by the Office of the President at St. Philip's College

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action for the Purchase of Cyber Security Range Training Curriculum and Equipment for the Alamo Colleges District – St. Philip's College**

Presented to the Board Acting as Committee of the Whole on December 5, 2023 and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby awards a contract to RedKnight LLC. providing for the purchase of a Cyber Security Range Training Curriculum and Equipment in the amount of $4,500,000 as requested by the Office of the President at St. Philip's College."**

**PURPOSE**
This contract action provides for the further expansion of the cyber security range training curriculum and equipment from RedKnight LLC. that increases the training capacity of the current Cyber Range. The Cyber Security Range allows students to build actual corporate networks of various sizes and complexity that will then be actively exploited. Students in this environment will be able to test, train, and exercise cybersecurity skills across the entire gambit of the profession and not just the monitoring skills commonly employed by a help desk or a network watch center. All students and faculty from the Information Technology Network Administration and Cybersecurity Specialist programs will benefit and will use these products in remote learning and lab functionality.

**BACKGROUND**
On April 20, 2021, the Board of Trustees approved the addition of the Cyber Range scope of work to be funded with Coronavirus Response and Relief Supplemental Appropriations Act, CRRSAA funds.

In August 2021, the Board approved amending the Guaranteed Maximum Price by $1,615,722 to $12,422,223 under the contract with Construction Manager-at-Risk Skanska USA Building, Inc. for the construction cost to add a Cyber Range to the Alamo Colleges District – St. Philip's College (SPC) Bowden Replacement Building Capital Improvement Project (CIP). At that time, the total project budget was presented of $16,638,120 which included estimated costs of related furniture, fixtures and equipment to be purchased directly from suppliers but installation managed by Skanska.

In October 2021 the Board authorized the purchase of equipment and materials from RedKnight, LLC to outfit the Cyber Range training facility.

The action herein now authorizes the purchase of additional equipment and materials to expand the Cyber Range training facility. The contract awarded by the Board of Trustees is effective upon execution of agreement, terminates August 31, 2024, and may be renewed annually upon mutual consent of both parties. The recommended contractor, RedKnight LLC. specializes and maintains rights to intellectual property in its provision of these services. As such, this purchase is being made on a sole source copyrighted materials basis exempt from competitive bidding, TX ED 44.031. The contract awarded to RedKnight LLC. will contribute to the Alamo College District Small, Minority, Women, and Veteran Owned Business Enterprise (SMWVBE) Program Aspiration Goal.



**IMPLICATIONS**
**Financial:** Estimated $4,500,000

**Funding Source:** St. Philip's College Coronavirus Response and Relief Supplemental Appropriations Act Historically Black Colleges and Universities (CRRSAA HBCU)
**Strategic Plan:** Goal I – Student Success; Goal III Performance Excellence
**Employee Services:** None

**ATTACHMENTS:** None

| | |
|---|---|
| _____ | _____ |
| Lisa L. Mazure, MSA,CPA,CGFM<br>Associate Vice Chancellor, Finance and Fiscal Services | Dr. Adena Loston<br>President, St. Philip's College |
| _____ | _____ |
| Dr. Thomas Cleary .<br>Interim Vice Chancellor for Finance and Administration | Dr. Mike Flores<br>Chancellor |

# Overview of Purchase Contract Award – Purchase of Cyber Security Range Training Curriculum and Equipment for the Alamo Colleges District – St. Philip's College (SPC)

Dr. Adena Loston
President, St. Philip's College

Lisa L. Mazure MSA, CPA
Associate Vice Chancellor for Finance & Fiscal Services

ALAMO COLLEGES DISTRICT

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2018 Award Recipient

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LEADER COLLEGE
OF DISTINCTION

# Board Policies in Support of Charges

- *C.1.5 (Policy) Purchasing and Acquisitions*
- *F.6.1 (Policy) Student Success*

# Charges to the Chancellor

- *Student Equity and Success*
- *Credentials of Value*

# Cybersecurity Innovation Center (CIC) Expansion Project

## Infrastructure

- Widen Footprint of Cyber Lab and WorkSpace (CLAWS) CyberRange
- Strategically Aligned Classroom Environments
  - Cloud Architecture: Amazon Web Services (AWS)/Azure
  - Networking Labs: Dell, HP, & Cisco
  - Apple Labs: Laptops & Desktops
- Data Center
  - Cloud on the ground
  - Realtime / Real-world Environments

## Student Engagement

- Nation & Local Competition
  - Cross Campus
  - Cross Discipline
- Curriculum
  - Concept to Creation
  - Cutting edge technology
- Innovation
  - Hands-on approach
  - Entrepreneurship



# The St. Philip's College Journey



- IT Program Timeline
- Enrollment: Over 1,500 SPC Students
- Seamless matriculation into the Bachelor of Applied Technology (BAT) in Cybersecurity
- Starting Salary: $69,000
- Faculty and Staff Development
- Develop Industry Partnerships
  - Sponsorship
  - Scholarship
  - Grants
- Multi-Campus Integration



# Recommended Contract Action: Award a contract for Cyber Security Range Training Curriculum and Equipment

**Type of Contract Action:** This minute order awards a contract to RedKnight, LLC.

**Contract Term:** This is a one-time purchase.

**SMWVBE:** Y (Veteran Owned)

**Local:** Y (RedKnight, LLC)

**Funding:** $ 4,500,000; HBCU HEERF grant



# Thank you.

ALAMO COLLEGES DISTRICT

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LEADER COLLEGE OF DISTINCTION

# Appendix - Background

- On April 20, 2021, the Board of Trustees approved the addition of the Cyber Range scope of work to be funded with Coronavirus Response and Relief Supplemental Appropriations Act, CRRSAA funds.
- In August 2021, the Board approved amending the Guaranteed Maximum Price by $1,615,722 to $12,422,223 under the contract with Construction Manager-at-Risk Skanska USA Building, Inc. for the construction cost to add a Cyber Range to the Alamo Colleges District – St. Philip's College (SPC) Bowden Replacement Building Capital Improvement Project (CIP). At that time, the total project budget was presented of $16,638,120 which included estimated costs of related furniture, fixtures and equipment to be purchased directly from suppliers but installation managed by Skanska.
- In October 2021 the Board authorized the purchase of equipment and materials to outfit the Cyber Range training facility.
- This recommendation seeks to award a contract to RedKnight, LLC providing for the purchase of additional Cyber Security Range Training Curriculum and Equipment in the amount of $4,500,000 on a sole source basis.

# Discussion and Possible Action to Ratify the Contract with Limitless Solutions, LLC for Leadership Training and Professional Services for the Alamo Colleges District

ALAMO COLLEGES DISTRICT

**LINDA BOYER-OWENS, SPHR, SHRM-SPC**
Associate Vice Chancellor of Talent, Organization and Strategic Innovation

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Action Requested

Ratify the increase of the original spend amount under the contract with Limitless Solutions, LLC providing for the purchase of Leadership Development Training and Professional Services for an authorization of $272,200 as requested by the office of the Associate Vice Chancellor for Talent, Organization, and Strategic Innovation

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action to Ratify the Contract with Limitless Solutions, LLC for Leadership Training and Professional Services for the Alamo Colleges District**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
"The Board of Trustees hereby ratifies the increase of the original spend amount under the contract with Limitless Solutions, LLC providing for the purchase of Leadership Development Training and Professional Services for an authorization of $272,200 as requested by the office of the Associate Vice Chancellor for Talent, Organization, and Strategic Innovation."

**PURPOSE**
To provide for the purchase of additional Leadership Development Training and Consulting Services from Limitless Solutions LLC.

**BACKGROUND**
On October 28, 2022, Alamo Colleges District entered into a Services Agreement with Limitless Solutions, LLC for the purchase of Leadership Development Training and Professional Services for $199,000.

In October 2023 additional Leadership Development Training and Consulting Services were purchased which exceeded the $200,000 threshold requiring Board approval. Ratification of a total amount of $280,500 is requested for Limitless Solutions, LLC to provide Leadership Development Training and Consulting Services to Alamo employees through the end of December,2023, and funding pre-authorized extensions if exercised of $230,000 for each of calendar year 2024 and 2025. This increase will provide additional training cohorts, consulting, and training materials for Alamo employees.

**IMPLICATIONS**
**Financial:** Estimated $740,500
**Funding Source:** Institutional Funds
**Strategic Plan:** Goal III Performance Excellence
**Employee Services:** None

**ATTACHMENTS:** None

Lisa L. Mazure, MSA, CPA, CGFM
Associate Vice Chancellor, Finance & Fiscal Svc.

Dr. Thomas Cleary
Interim Vice Chancellor
for Finance & Administration

Dr. Mike Flores
Chancellor

# Overview of Contract Ratification – Purchase of Leadership Training Professional Services

ALAMO COLLEGES DISTRICT

**Linda Boyer-Owens, SPHR, SHRM-SPC**
Associate Vice Chancellor of Talent, Organization and Strategic Innovation

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

- *C.1.5 (Policy) Purchasing and Acquisitions*
- *D.6.1 (Policy) Professional Development*

# Charges to the Chancellor

- *Institutional Excellence and Continuous Improvement*
- *AlamoENGAGE and Employee Collaboration*

# Contract Ratification – Purchase of Leadership Training Professional Services

- On October 28, 2022, Alamo Colleges District entered into a Services Agreement with Limitless Solutions, LLC for the purchase of Leadership Development Training and Professional Services for $199,000.

- This contract action provides for the purchase of additional Leadership Development Training Professional Services from Limitless Solutions LLC. This increase will provide additional professional training services and materials for Alamo employees, including additional cohorts.

- This purchase of additional Leadership Development Training Professional Services exceeds the $200,000 threshold requiring Board approval. Ratification of a total amount of $280,500 is requested for Limitless Solutions, LLC to provide Leadership Development Training Professional Services to Alamo employees through the end of December 2023.

- Authorize two optional one-year extensions not to exceed $230,000 ending December 2025.

# Support for Alamo Colleges Leadership Development

**Overview** Building on the success of programs such as ALAS and ELP, we are excited to invite employees to take part in a new era of leadership development. Deeply rooted in the Alamo Way and aligned to our Strategic Goals, 4 leadership programs are designed to empower leaders at every level to foster a healthy organizational culture where all employees can thrive - now and into the future.

## Strategic Leadership Institute (50 – Senior Leaders, Chancellor to VPs)

Creating a great organization starts at the top. Executive team members will engage in facilitated activities with one another to identify and monitor best practices that build and sustain a healthy culture.

## Leadership Academy (60 - Deans, Directors & Chairs)

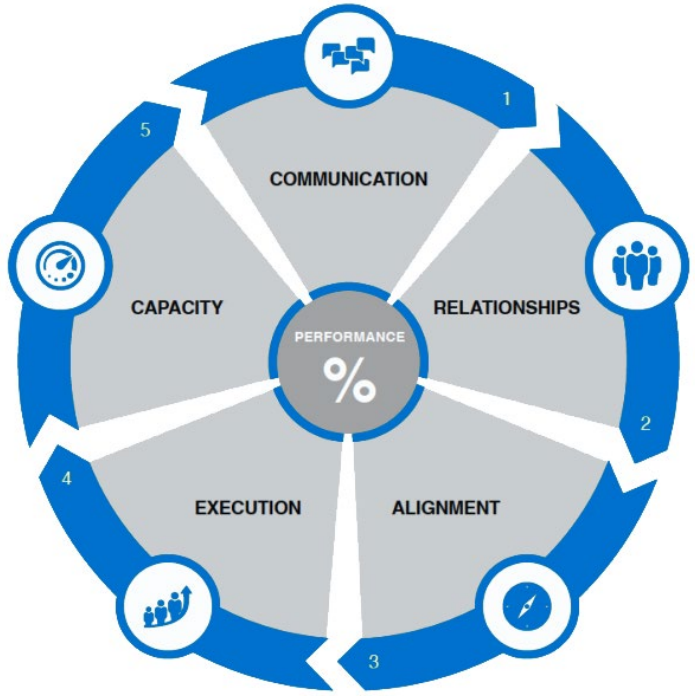
In the Leadership Academy, participants will take an introspective look to become more emotionally intelligent and collaborative with their teams to encourage effective outcomes.

## Effective Managers Program (50 - Frontline Supervisors)

Supervisors looking to take their skills and performance to the next level will have a guided journey that equips them with practical tools to grow their leadership capacity. You must know yourself to lead yourself.

## Aspiring Leadership Academy (80 faculty & staff)

For ambitious employees who strive to grow in their careers, this training engages participants in learning to improve self-awareness and communication skills to increase productivity and focus.




## Giant Online Operating System (resources for all participants)

# Recommended Contract Action: Ratification of Purchase of Leadership Training Professional Services

**Type of Contract Action:** This minute order ratifies the increased contract awarded to Limitless Solutions, LLC.

**Contract Term:** One year with options for two one-year extensions.

**SMWVBE:** N

**Local:** N (Limitless Solutions, LLC)

**Funding:** $ 740,500; DIS Operating

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on Adoption of Employee Holiday for Memorial Day Holiday

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**LINDA BOYER-OWENS, SPHR, SHRM-SPC**
Associate Vice Chancellor of Talent, Organization and Strategic Innovation

# Action Requested

Adopt Memorial Day as an official Alamo Colleges District employee holiday to be celebrated on the last Monday of May each year

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Adoption of Employee Holiday for Memorial Day Holiday**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to Board for approval on December 19, 2023.

**MINUTE ORDER**

**"In recognition of the Alamo Colleges District deep appreciation for all who have fought and died in service to our country the Alamo Colleges District Board of Trustees hereby adopts Memorial Day as an official Alamo Colleges District employee holiday to be celebrated on the last Monday of May each year."**

**PURPOSE**

Recognition of Memorial Day as an official Alamo Colleges Holiday provides our institution and our employees have a full and certain opportunity to honor and mourn all who have fallen in service to our country. Recognition of this day as an official holiday is befitting and very important to our families who have lost loved ones, our veterans, and our many partners in the San Antonio military community who are in military service to our country.

**BACKGROUND**

Memorial Day was officially designated by the U.S. Congress and observed as a U.S. holiday on May 30, 1968. In 1971 observation was adjusted to occur nationally on the last Monday each May under the Uniform Monday Holiday Act.

In 2014 the Unified Staff Council recommended expansion of Spring Break for staff from 2 days to 5 days as was afforded faculty. This change was approved and incorporated Memorial Day as one of the 5 days for Spring Break. Observation of Memorial Day with the rest of the country, and participation in the many events honoring those who have died in service is more aligned with the character of our community and the Mission, Vision and Values of the College District.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | None |
| **Strategic Plan:** | III. Performance Excellence |
| **Talent & Organization:** | Build talent and engage employees |

**ATTACHMENTS:**

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.12.02 12:27:28 -06'00'

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Associate Vice Chancellor for Talent, Organization & Strategic Innovation

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

# Adoption of Memorial Day as an Employee Holiday

Alamo Colleges District Board of Trustees
December 2023

**Linda Boyer-Owens, SPHR, SHRM-SCP**
Associate Vice Chancellor for Talent, Organization,
And Strategic Innovation

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

## Board Policy

***A.1.3 –* (Policy) *College District Mission, Values and Goals***

- ***Values*** ***-*** *The members of Alamo Colleges are committed to building individual and collective character through the following set of shared values in order to fulfill our mission and vision.*
  - *Students First*
  - *Respect for All*
  - *Community-Engaged*
  - *Collaboration*
  - *Can-Do Spirit*
  - *Data-Informed*

## Organizational Charges

***11. Alamo Engage and Employee Collaboration***

- *Increase collaboration and teamwork through top opportunities for improvement identified in the Great Place to Work results.*

# Adoption of the Memorial Day Holiday




*Photo by Courtesy Graphic*

The last day of May has been designated by our country as a national holiday to honor and mourn those who have served and died in service to our country.

College District recognition of this important holiday is a proper and heartfelt expression of our appreciation to our fallen service members, their families, our veterans, and our many partners in the San Antonio military community who are in military service to our country.

# December Regular Board Meeting Action Item

Approval of Minute Order for adoption of employee holiday for Memorial Day



ALAMO COLLEGES DISTRICT
Malcolm Baldrige National Quality Award 2018 Award Recipient
ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on the Approval of St. Philip's College Associate of Applied Science Degree - Plumbing Trades

**CHRIS BEARDSALL**
Dean for Academic Success, SPC-SWC

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Action Requested

Authorize the President of St. Philip's College or her designee to submit to the Texas Higher Education Coordinating Board a program of studies of 60 semester credit hours for the college to deliver the Associate of Applied Science Degree in Plumbing Trades

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on the Approval of an Associate of Applied Science Degree in Plumbing Trades for St. Philip's College**

Presented to the Board Acting as a Committee of the Whole on December 5, 2023 and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**

**"The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board of a new workforce education program of study for an Associate of Applied Science Degree in Plumbing Trades for St. Philip's College."**

**PURPOSE**

The purpose of this Minute Order is to authorize the President of St. Philip's College or her designee to submit to the Texas Higher Education Coordinating Board a program of studies of 60 semester credit hours for the college to deliver the Associate of Applied Science Degree in Plumbing Trades.

**BACKGROUND**

The Associate of Applied Science in Plumbing Trades is designed to prepare students to take the examination for their Tradesman Plumbing License upon successful completion of the program, in route to their Master Plumbers License. Students will also be eligible to transfer to BAAS degrees at both Texas State, and Texas A&M University – San Antonio. This will make students more marketable for management and leadership roles in the Plumbing industry. Plumbing Trades have a projected growth of 2.25**%** with 8,006 annual job openings. The entry level wage is $22.20 per hour. Enrollment projections are 50 students annually.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | **Five Year Projection:** Projected Total Reimbursable Dollars: $1,550,000 |
| **Strategic Plan:** | Strategic Objective I: Student Success |
| **Human Resources:** | Plumbing Program Director, Faculty & Adjunct Faculty |
| **Attachments:** | Exhibit 1, Plumbing Trades AAS PowerPoint<br>Exhibit 2, Business Plan – New Workforce Program: Plumbing Trades<br>Exhibit 3, Duplicate Programs Evaluation Form<br>Exhibit 4, Plumbing Technology – Excel Document |

Dr. Adena Williams Loston
President, St. Philip's College

Xavier Urrutia
Interim Vice Chancellor of Economic Workforce and Development

Dr. George Railey, Jr.
Vice Chancellor for Academic Success

Dr. Mike Flores
Chancellor

*Duplicate Programs Evaluation Form*

| PROPOSED PROGRAM: AAS – Plumbing Trades CIP 46.0502 | | COLLEGE PROPOSING PROGRAM: ST. Philip's College – SWC | | | |
|---|---|---|---|---|---|
| **CONSIDERATIONS:** | **NLC** | **PAC** | **SAC** | **SPC** | **NVC** |
| **DUPLICATE PROGRAMS TO CONSIDER:** | No | NO | NO | AAS/Cert1/ Cert1 | NO |
| **Program Purpose:** | | | | | |
| Career & Technical Education (WECM) | YES | | | | |
| Academic Transfer (ACGM) | YES | | | | |
| **Is program designed for transfer or workforce development?** The proposed program will be an AAS designed for workforce. | | | | | |
| **Program Statistics:** | **NLC** | **PAC** | **SAC** | **SPC** | **NVC** |
| **Number of Graduates (Annual Average) AY 24-25** | | | | **40 (projected)** | |
| Placement Rate (Standard = 85%) AY24-25 | | | | 90% (projected) | |
| External Licensure/Certifications | | | | Texas State Board of Plumbing Examiners | |
| Documented Linkages with High Schools | | | | NISD/Lytle ISD | |
| Documented Linkages with Higher Ed Institutions | | | | None | |
| Similar Programs in Service Area? | | | | None | |
| **Do all current programs meet state standards?** N/A | | | | | |

| **Program Demand:** | |
|---|---|
| Is Program on Demand Occupation List? | Yes |
| SOC: https://texaslmi.com/ | 47-2152 |
| Job Description: Plumbing Technology AAS degree will give students the knowledge to succeed in the plumbing industry. With the ability to work in the residential and commercial paths of the Plumbing industry, earning a livable wage in San Antonio. Students will be able to take the examination for their Tradesman Plumbing License upon successful completion of the program. | |
| Method of Entry: Associate Degree | |
| Current Jobs Openings (2020) | 32,932 |
| Projected Job Openings (2030) | 40,938 |
| **Annual Openings (Growth & Replacement)** | **8,006** |
| Projected Growth % | 2.25% |
| Average $/Hour (2022) https://texaslmi.com/LMIbyCategory/Wages | $22.20 |

**Does the current program satisfy the demand? (Compare annual job openings to annual program graduates)**
Yes

| **Program Cost: (5-Year)** | |
|---|---|
| Faculty (Adjuncts) | Existing |
| Facilities | Existing |
| Equipment & Operations (startup in first year) | Existing |
| Projected Operating Cost (Equipment + Faculty) | Existing |
| Projected Revenue (Tuition & contact hour reimbursement) | Existing |

**Will the College fund the new program?** X YES __ NO

**Should the Program be duplicated**? X YES __ NO

ALAMO COLLEGES DISTRICT
St. Philip's College

**FROM:** Chris Beardsall, Dean for Academic Success – St. Philip's College (SWC)

**Subject:** Business Plan – New Workforce Program: Plumbing Trades

**TO:** SLT

1. **Program Name:** Plumbing Trades, A.A.S.

2. **Program Purpose:**
   - With a Plumbing Trades AAS degree students will be able to take the examination for their Tradesman Plumbing License upon successful completion of the program, in route to their Master Plumbers License. Students will also be eligible to transfer to BAAS degrees at Texas State, and Texas A&M University San Antonio, making them more marketable for management and leadership roles in the Plumbing industry.

3. **Program Outcomes:**

   - Apply effective communication, both orally and in writing.
   - Apply the skills to work in elevated positions that meets industry standards.
   - Apply current technology related to the Plumbing, Pipefitting, and Steam fitters Industry.
   - Demonstrate industry safety standards, and guidelines by obtaining their OSHA 30 card.
   - Apply plumbing methods in commercial construction and repair.
   - Apply plumbing methods in residential construction and repair.
   - Understand basic principles of ethics in customer relations in the plumbing industry.
   - Demonstrate use of basic plumbing methods, materials, and equipment.

4. **Five-Year Costs/Investment:**

   - Equipment: $0
   - Faculty: $735,842.00
   - Facility Impacts:
   - Other Indirect Costs: $11,642.00
   - Other Direct Costs: $92,500.00

   Total Five-Year Expenses: $839,984.00

5. **Five–Year Revenue Generated:**

- Projected Enrollment:

| | |
|---|---|
| • Students over 5 year | 350 |
| • Students Completing 5 year | 155 |
| • Projected Accumulated Credit Hours | 15,663 |

- Projected Accumulated Credit Hours: 2,400
- Regular Tuition: $1,126,450.00
- Special Program Tuition: $135,603.00
- Projected Total Reimbursable Dollars: $950,180.00
  Total Five-Year Revenue: $2,212,233.00

- Total 5-year Net Income $1,372,249.00

6. **Job/Employer Demand:** 150 per year

7. **Five-Year Projected Job Placement:** 35 per year

8. **Projected Program Milestones:**

- Year 1- 35 Currently enrolled declared majors
- Year 2- 90 Currently enrolled declared majors, 23 program completers
- Year 3- 111 Currently enrolled declared majors, 44 program completers
- Year 4- 111 Currently enrolled declared majors, 44 program completers
- Year 5- 111 Currently enrolled declared majors, 44 program completers

9. **Other Pertinent Information:**

- Proposing AAS (60 hrs.)

# New AAS/Certificate/Marketable Skills Award

**Degree Plan Title: Plumbers Helper Level 1** **Effec**

**Major Code: PLMT** **A**

*(assigned by CSI)*

**Degree Plan Description:**

The certificate includes both laboratory work and classroom study and is designed in cooperation with lo
Students will learn basic skills required to pursue a career in the plumbing industry. The program and fac
National Center for Construction Education and Research (NCCER). Upon completion of the certificate,
apprenticeship in residential plumbing and work towards a journeyman license.

**Degree CIP:** 46.0502 **Is this an addition o**

**Dept to assign program to:** Plumbing T **to an ex**

| | Lecture | Lab | External |
|---|---|---|---|
| **Semester I** | | | |
| OSHT1305 - OSHA Regulations - Construction Industry | 3 | 0 | 0 |
| PFPB 1413 - Introduction to the Plumbing Trade | 3 | 3 | 0 |
| PFPB 1440 - Lawn Irrigation Systems | 3 | 3 | 0 |
| PFPB 2409 - Residential Construction Plumbing I | 3 | 3 | 0 |
| **1st Semester Totals** | **12** | **9** | **0** |
| | | | |
| **Semester 2** | | | |
| PFPB 1421 - Plumbing Maintenance and Repair | 3 | 3 | 0 |
| PFPB 2445 - Residential Construction Plumbing II | 3 | 3 | 0 |
| **2nd Semester Totals** | **6** | **6** | **0** |
| | | | |
| **PROGRAM TOTALS** | **18** | **15** | **0** |

*Note: Consider pre-requisites when sequencing courses*

| NLC | NVC | PAC |
|---|---|---|
| N | N | N |

Do other colleges offer this program?

**College:** SPC
**tive Term:** Spring 2024
**pplyTexas:** PLMT
*(assigned by CSI)*

cal plumbing contractors.
culty are certified under the
students can join a local

**f an award**
**isting CIP?** Yes

| Contact | Credit |
|---|---|
| | |
| 48 | 3 |
| 96 | 4 |
| 96 | 4 |
| 96 | 4 |
| **336** | **15** |
| | |
| | |
| 96 | 4 |
| 96 | 4 |
| **192** | **8** |
| | |
| **528** | **23** |

**Total Degree Plan hours *(above)***

| SAC | SPC |
|---|---|
| N | |

**Texas Higher Education Coordinating Board**
**Texas Public Community, State, and Technical Colleges**

# New Associate of Applied Science Degree and Certificate Program Certification Form

**Directions**: Texas public community, state, and technical colleges use this form to request a new associate of applied science degree or certificate program if the criteria for approval are met, per Texas Administrative Code (TAC), Chapter 9, Subchapter E, Section 9.93 The criteria are listed as items A-P on the form's signature page.

If the proposed program does not meet the criteria listed on the signature page, the institution must submit a request electronically using the "New Long Program Application" in the Workforce Education Course Manual Inventory Access and Update system.

This form requires the signatures of: (1) the Chief Executive Officer, certifying adherence to the Texas Administrative Code (TAC), Chapter 9, Subchapter E, Section 9.93 criteria, adequacy of funding for the new program, the notification of other Texas public institutions of higher education, and adherence to Guidelines for Instructional Programs in Workforce Education (GIPWE); and (2) a member of the institution's Governing Board (or designee) certifying Board approval.

**Contact:** Division of Academic Quality and Workforce, 512-427-6200.

## Program Information

1. Institution Name: **St. Philip's College**
2. Proposed Program Name: **Plumbing Trades, A.A.S.**
   ☒ Statewide Program of Study ☐ TSSB-Recognized
3. Proposed CIP Code: **46.0502**
   List of CIP Codes may be accessed online at www.txhighereddata.org/Interactive/CIP/.
4. Number of Required Semester Credit Hours (SCH): **60**
   Note: If the number of semester hours required to complete a proposed associate's program exceeds 60, the institution must provide detailed written documentation describing the compelling academic reason for the number of required hours, such as, but not limited to, programmatic accreditation requirements, statutory requirements, or licensure/certification requirements that cannot be met without exceeding the 60-hour limit.
5. Location and Delivery of the Proposed Program:
   Provide the location(s) of instruction (campuses, centers) and how the proposed program will be delivered to students (face-to-face, online, hybrid). **St. Philip's College, Southwest Campus, 800 Quintana Road, San Antonio, TX 78211**
6. Implementation Date:
   Provide the date that students would enter the proposed program (MM/DD/YYYY). **08/19/2024**
7. Contact Person:
   Provide contact information for the person who can answer specific questions about the program.
   Name: **Chris Beardsall**
   Title: **Dean for Academic Success, Applied Science & Technology, SWC**
   E-mail: **cbeardsall@alamo.edu**
   Phone: **(210) 486-7018**

# Texas Higher Education Coordinating Board
# Texas Public Community, State, and Technical Colleges

**1. Chief Executive Officer Certification** – The Chief Executive Officer shall sign the following statements:

*I hereby certify that all of the following criteria have been met in accordance with the procedures outlined in Texas Administrative Code (TAC), Title 19, Chapter 9, Subchapter E, Section 9.93:*

(A) The program has institutional and governing board approval;

(B) The institution has researched and documented current job market need for the program and/or that the program would lead to opportunities for further education;

(C) There is recent evidence of both short-term and long-term student demand for the program;

(D) Enrollment projections reflect student demand estimates to ensure the financial self-sufficiency of the program;

(E) Basic and career technical/workforce skills have been integrated into the curriculum;

(F) The institution has an enrollment management plan for the program;

(G) The institution has or will initiate a process to establish articulation agreements for the program with secondary and/or senior level institutions;

(H) The program is designed to be consistent with the standards of the Southern Association of Colleges and Schools Commission on Colleges of the Southern Association of Colleges and Schools, and with the standards of other applicable accrediting agencies, and is in compliance with appropriate licensing authority requirements;

(I) The program would not unnecessarily duplicate existing programs at other institutions;

(J) Representatives from private sector business and industry have been involved in the creation of the program through participation in an advisory committee;

(K) Adequate funding is available to cover all new costs to the institution over the first five years after the implementation of the program;

(L) New costs during the first five years of the program would not exceed $2 million;

(M) A new associate degree program is not being requested in a program which the institution previously offered an associate degree and has been closed due to low productivity in the last 10 years;

(N) The institution has an improvement plan in place for all career technical/workforce programs that do not currently meet Board standards for both graduation and placement;

(O) The appropriate Higher Education Regional Council has been notified in writing of the proposal for a new program, and no unresolved objections to the program have been reported; and

(P) Skill standards recognized by the Texas Skill Standards Board, if they exist for the discipline, have been reviewed and considered for inclusion in the curriculum for the program.

*I certify that my institution has notified all public institutions within 50 miles of the teaching site of our intention to offer the program at least 30 days prior to submitting this request. I also certify that if any objections were received, those objections were resolved prior to the submission of this request.*

Adena Williams Loston
Chief Executive Officer

12/19/2023
Date

**2. <u>Governing Board or Designee Approval</u>** – A member of the Governing Board or designee shall sign the following statement:

*On behalf of the Governing Board, I hereby certify that the proposed program is appropriate for the mission of this institution, and the Governing Board has approved the proposed program.*

Date of Governing Board approval: _____

_____ _____
Governing Board (Designee) Date

ALAMO COLLEGES DISTRICT
St. Philip's College

# Plumbing Trades, Associate of Applied Science

Chris Beardsall, Dean for
Academic Success, SPC – SWC

# Board Policies in Support of Charges

E.1.4: Core Curriculum and Degrees

E.1.6: Program and Course Offerings

# Charges to the Chancellor

- Address Workforce Needs of the City/County and Service Area

# SPC – SWC Plumbing Program

- Current Program Offerings:
  - Plumbing Helper Level 1 Certificate
    - 23 Semester Credit Hours
  - Plumbing Trades Level 1 Certificate
    - 35 Semester Credit Hours
- Proposed AAS Degree:
  - Combine Existing Stackable Level 1 Certificates
    - Add 1 Workforce Course (Internship)
    - Add 18 hours of General Education
    - Total 60 hour AAS degree
      - All courses added to create AAS are already in SPC's inventory

# SPC – SWC Plumbing Program

- Benefits to adding a Plumbing AAS Degree
  - Upon completion of the Plumbing Trades AAS degree students can sit for the Tradesman Plumbing License
  - AAS is a transferable pathway to TAMUSA, and Tx. State toward a BAAS allowing for career advancement
  - Accelerated time to qualify for a Master Plumbers License (avg. $33.00 per hour)
  - SPC – SWC will become a testing facility for the Texas Board of Plumbing Examiners

# SPC – SWC Plumbing Program

- Will continue to offer flex scheduling
- Will utilize the existing facilities and is not requiring or requesting any net new
- Projections of 40+ AAS annual degree completers
- Has existing DC agreements with Construction Careers Academy (CCA) at NISD, and Lytle ISD DC
- Projecting future PTECH programs to be started in the near future

# SPC – SWC Plumbing Program

| | |
|---|---|
| **Current Jobs Openings (2020)** | **32,932** |
| **Projected Job Openings (2030)** | 40,938 |
| **Annual Openings (Growth & Replacement)** | 8,006 |
| **Average Annual Wage**<br>**https://texaslmi.com/LMIbyCategory/Wages** | $46,176 |

# SPC – SWC Plumbing Program

| Timeline | Projected Declared Majors | Projected Annual Completers | Job Placement Rate |
|---|---|---|---|
| Year 1 | 42 | 17 | 90% |
| Year 2 | 65 | 20 | 90% |
| Year 3 | 100 | 35 | 90% |
| Year 4 | 150 | 60 | 90% |
| Year 5 | 200 | 80 | 90% |

# Thank you.

ALAMO COLLEGES DISTRICT
St. Philip's College

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE
OF DISTINCTION

# Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for Alamo Colleges District - St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Fund's Historically Black Colleges and Universities Grant (HEERF HBCU) with Turner Construction Company (CSP 18C-005) and Delegating Authority to Extend the Project Schedule

ALAMO COLLEGES DISTRICT

**MR. GREG McCLURE**
Associate Vice Chancellor, Facilities & Construction Management
(December 2023)

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

*C.2.3 Facilities and Grounds Management*

Change Orders: Change orders of $200,000 and over shall be reviewed and recommended by the building committee of the Board before submission to the full Board for approval. If less than $200,000, change orders shall be approved by the Chancellor or designee provided that the originally approved contract amount, plus contingency, is not exceeded. Additionally, a change order or aggregate total of change orders that would put it beyond the contract amount plus contingency, shall be submitted to the full Board for approval.

# Charges to the Chancellor

- *Institutional Excellence and Continuous Improvement (charge 8)*

# Background – Prior Board Actions

- Dec 2022
  - Approved SPC Renovation Project list funded by HEERF grants
  - Approved Construction Manager-at-Risk (CMAR) with Turner Construction Co. Inc.
- Feb 2022
  - Approved Project Architect: O'Connell Robertson.
- Apr 2022
  - Department of Education approved extension of HEERF grants to 6/30/2023 (now 6/30/2024)
  - Guaranteed Maximum Price (GMP) with Turner Construction Co. Inc.
  - Reviewed plan to establish three work packages/GMPs to start work and meet schedule
  - Approved GMP Package #1 ($20,671,477) with Turner Construction Co., and delegated authority to the Chancellor to approve GMP Packages #2 and #3.
- Oct 2022
  - Approved full GMP (work packages #1, 2, and 3)
  - Included amendment addressing elevators for Legacy Bowden and Campus Center, LLDC structural problems, and new fiber optic cables to supply needed bandwidth
  - Total GMP cost of $59,514,400; total project cost of $67,988,616 (incl. Design/FFE/soft)
- Mar 2023
  - Approved GMP increase of $6.2M for ASB and LLDC structural repairs and additional contingency for a revised contract price of $65,714,400. Approval included delegated authority to negotiate schedule extension.
- July 2023
  - Approved GMP increase of $1M to replenish contingency to support expansion of data center server (AV and data) scope, additional HVAC work/equipment to meet Dept of Energy efficiency standards (CoSA adopted code compliance), and miscellaneous small changes to address unforeseen changes driven by CoSA permit review comments or site inspections. Delegated Authority to extend completion date to accommodate change order scope

# GMP Amendment Review

| | Amendment/Increase to GMP | | |
|---|---|---|---|
| Facility | Description | Additional Cost | Fund Source |
| Legacy Bowden | Chilled water system leak impacting construction site | $27,500 | Inst, PM |
| LLDC | Underfloor Sewer Leak impacting structure | $165,000 | Inst, PM |
| SWC Bldg 1 | Pre-existing electrical safety concerns | $550,000 | Inst, PM |
| WFA | Canopy Const over outdoor Kiln area | $493,665 | Title III Grant |
| All | General Conditions/CoSA Inspection | $1,010,030 | PM |
| All | Gen Conditions/MEP/Interior Finishes | $500,000 | HEERF |
| | | | |
| | Total GMP Ammendment | $2,746,195 | |

GMP = Guaranteed Maximum Price
LLDC = Learning and Leadership Development Cntr
SWC = Southwest Campus
WFA = Watson Fine Arts

- Unforeseen Condition; Water Leak
  - Chilled water lines outside Legacy Bowden Bldg.
  - Impacts sidewalks, accessibility, and ability to get Certificate of Occupancy from the city
- Unforeseen Condition; Sewer Leak
  - Under floor, Learning & leadership Development Center
  - Cannot complete interior work without repairing
- Southwest Campus Bldg 1 Electrical Safety Repairs
  - Pre-existing electrical code concerns
  - City Devlp. Svcs Div. requires corrections prior to issuing inspection pass & certificate of occupancy
- Watson Fine Arts Outdoor Classroom Canopy
  - Actual cost of construction exceeded originally budgeted amount of $701K
- General Conditions and change orders to finish
  - Additional scope/time on site
  - Mechanical, electrical, plumbing & interior finish scope

# Action Requested

- Approval to amend the Guaranteed Maximum Price (GMP) for Alamo Colleges District - St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Fund's Historically Black Colleges and Universities Grant (HEERF HBCU)
  - Approves $2,736,165 increase (PM, MTN, Title III, HEERF) for amended GMP of $69,450,565

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Outcomes of this Program (HEERF HBCU funded renovations)

- Proactively **Augment Facilities** to Address Public Threats --- by Enhancing Safety Measures as it relates to Air Quality and Social Distancing
- Strategic Investment to **Prolong the Existence of Current Facilities** --- through ARP Funds
- **Enhance Instructional Programming Needs to Improved SLOs** --- through upgraded infrastructure to support technological tools that allows faculty to enrich curricula
- **New Configurations to Safely Deliver and Promote Student Success** --- through Advocacy, Advising Services
- Supports **4-year Cyber Security Degree**

**Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for Alamo Colleges District - St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Fund's Historically Black Colleges and Universities Grant (HEERF HBCU) with Turner Construction Company (CSP 18C-005) and Delegating Authority to Extend the Project Schedule**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby approves an increase of an additional $2,746,195 to the Guaranteed Maximum Price, for a revised contract price of $69,460,595; delegates authority to negotiate and award change orders exceeding policy limits within this approved budget amount to address previously unanticipated issues and to extend the project timeline as may be appropriate, each subject to negotiation of documentation on terms acceptable to District counsel."**

**PURPOSE**
To approve a total Guaranteed Maximum Price increase for the project, cumulative of three work packages (each with a GMP), to address unforeseen conditions, pre-existing code concerns, and Watson Fine Arts Canopy, and to delegate authority to issue future change orders within the increased total Guaranteed Maximum Price (including contingencies) and to extend the project timeline as may be appropriate.

**BACKGROUND**
On December 14, 2021, the Board of Trustees approved the selection of Turner Construction Company, Inc. as Construction Manager-at-Risk and the SPC Construction Renovation Project List totaling $61 million funded by SPC HEERF HBCU grant ("Project").

On February 28, 2022, the District signed a contract with Turner Construction Company as authorized by the Board December 14, 2021, to serve as Construction Manager at Risk for the Project.

On April 19, 2022, the Board approved GMP Work Package 1 for $20.6M and delegated authority to approve the remaining work package 2 and work package 3 to the Chancellor, within the construction project of $61.25M previously approved by the board on December 14, 2021

On October 18, 2022, the Board approved the GMP (comprised of three GMP work packages) and change order funding to address elevator replacement for Legacy Bowden and Campus Center, LLDC moisture/drainage/structural problems, and new fiber optic cable to supply bandwidth needed to support technology. Total contract cost at that time was approved to be $59,514,400 and a total project cost (including soft/FFE/etc.) of $67,988,616.

On March 21, 2023, the Board approved the GMP price increase of an additional $6,200,000 ($5,200,000 additional work, and $1,000,000 to replenish contingency) for a revised contract price of $65,714,400, primarily to fund change orders to address discovered site conditions, and a corresponding total project budget, including soft costs, of $76,489,441. The Board of Trustees also delegates authority to negotiate and award change orders exceeding the policy limit of $200,000 within this approved budget amount to address previously unanticipated issues and to extend the project timeline as may be appropriate should an extension of the HEERF grant deadline be received, which has now occurred.

On July 15, 2023, the Board approved GMP increase of $1M to replenish contingency to support expansion of data center server (AV and data) scope, additional HVAC work/equipment to meet Dept of Energy efficiency standards (CoSA adopted code compliance), and miscellaneous small changes to address unforeseen changes driven by CoSA permit review

**IMPLICATIONS**
**Financial:** Amended GMP (Turner Contract) of $**67,868,065**

| Contract cost (GMP) changes | | | |
|---|---|---|---|
| **Fund Type** | **GMP/ Contract cost as of Jul 23** | **Increase** | **GMP/ Contract cost as of Dec 23** |
| Total HEERF | $58,600,097 | $500,000 | $59,100,097 |
| Total PM | $3,409,957 | $1,752,530 | $5,162,487 |
| Total MTN | $4,002,525 | $0 | $4,002,525 |
| Total Title III | $701,821 | $493,665 | $1,195,486 |
| | **$66,714,400** | **$2,746,195** | **$69,460,595** |

Total Projects Budget with soft costs & Furniture, Fixture & Equipment

| | |
|---|---|
| $68,735,706 | Total HEERF |
| $1,195,486 | Total Title III Grant (WFA canopy) |
| $4,938,955 | Total Preventive Maintenance |
| $4,938,955 | Total MTN |
| $80,032,634 | Total Project Budget |

**Objective**: I. Student Success and III. Performance Excellence
**Employee Services**: None
**ATTACHMENTS:** Presentation

Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor Finance & Fiscal Svcs.

Greg McClure Date
Assoc. Vice Chancellor for Facilities and Construction Mgmt.

Dr. Adena Loston Date
President, St. Philip's College

Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance & Admin.

Dr. Mike Flores Date
Chancellor

# Amending the Guaranteed Maximum Price (GMP) for St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Fund's Historically Black Colleges and Universities Grant (HEERF HBCU) with Turner Construction Company (CSP 18C-005)

ALAMO COLLEGES DISTRICT

**MR. GREG McCLURE**
Associate Vice Chancellor, Facilities & Construction Management
(December 2023)

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

*C.2.3 Facilities and Grounds Management*

Change Orders: Change orders of $200,000 and over shall be reviewed and recommended by the building committee of the Board before submission to the full Board for approval. If less than $200,000, change orders shall be approved by the Chancellor or designee provided that the originally approved contract amount, plus contingency, is not exceeded. Additionally, a change order or aggregate total of change orders that would put it beyond the contract amount plus contingency, shall be submitted to the full Board for approval.

# Charges to the Chancellor

- *Institutional Excellence and Continuous Improvement (charge 8)*

# Background – Prior Board Actions

- Dec 2022
  - Approved SPC Renovation Project list funded by HEERF grants
  - Approved Construction Manager-at-Risk (CMAR) with Turner Construction Co. Inc.
- Feb 2022
  - Approved Project Architect: O'Connell Robertson.
- Apr 2022
  - Department of Education approved extension of HEERF grants to 6/30/2023 (now 6/30/2024)
  - Guaranteed Maximum Price (GMP) with Turner Construction Co. Inc.
  - Reviewed plan to establish three work packages/GMPs to start work and meet schedule
  - Approved GMP Package #1 ($20,671,477) with Turner Construction Co., and delegated authority to the Chancellor to approve GMP Packages #2 and #3.
- Oct 2022
  - Approved full GMP (work packages #1, 2, and 3)
  - Included amendment addressing elevators for Legacy Bowden and Campus Center, LLDC structural problems, and new fiber optic cables to supply needed bandwidth
  - Total GMP cost of $59,514,400; total project cost of $67,988,616 (incl. Design/FFE/soft)
- Mar 2023
  - Approved GMP increase of $6.2M for ASB and LLDC structural repairs and additional contingency for a revised contract price of $65,714,400. Approval included delegated authority to negotiate schedule extension.
- July 2023
  - Approved GMP increase of $1M to replenish contingency to support expansion of data center server (AV and data) scope, additional HVAC work/equipment to meet Dept of Energy efficiency standards (CoSA adopted code compliance), and miscellaneous small changes to address unforeseen changes driven by CoSA permit review comments or site inspections. Delegated Authority to extend completion date to accommodate change order scope

# GMP Amendment Review

| | Amendment/Increase to GMP | | |
|---|---|---|---|
| **Facility** | **Description** | **Additional Cost** | **Fund Source** |
| Legacy Bowden | Chilled water system leak impacting construction site | $27,500 | Inst, PM |
| LLDC | Underfloor Sewer Leak impacting structure | $82,500 | Inst, PM |
| SWC Bldg 1 | Pre-existing electrical safety concerns | $550,000 | Inst, PM |
| WFA | Canopy Const over outdoor Kiln area | $493,665 | Title III Grant |
| | | | |
| | Total GMP Ammendment | $1,153,665 | |

GMP = Guaranteed Maximum Price
LLDC = Learning and Leadership Development Cntr
SWC = Southwest Campus
WFA = Watson Fine Arts

- Unforeseen Condition; Water Leak
  - Chilled water lines outside Legacy Bowden Bldg.
  - Impacts sidewalks, accessibility, and ability to get Certificate of Occupancy from the city
- Unforeseen Condition; Sewer Leak
  - Under floor slab of Learning and leadership Development Center (LLDC)
  - Cannot complete interior work without repairing
- Southwest Campus Bldg 1 Electrical Safety Repairs
  - Pre-existing electrical code concerns
  - City Devlp. Svcs Div. requires corrections prior to issuing inspection pass & certificate of occupancy
- Watson Fine Arts Outdoor Classroom Canopy
  - Actual cost of construction exceeded originally budgeted amount of $701K

# Action Requested

- Approval to amend the Guaranteed Maximum Price (GMP) for Alamo Colleges District - St. Philip's College Renovation Projects Funded by the Higher Education Emergency Relief Fund's Historically Black Colleges and Universities Grant (HEERF HBCU)
  - Approves $1,153,665 increase for amended GMP of $67,868,065

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM
LEADER COLLEGE OF DISTINCTION

# Outcomes of this Program (HEERF HBCU funded renovations)

- Proactively **Augment Facilities** to Address Public Threats --- by Enhancing Safety Measures as it relates to Air Quality and Social Distancing
- Strategic Investment to **Prolong the Existence of Current Facilities** --- through ARP Funds
- **Enhance Instructional Programming Needs to Improved SLOs** --- through upgraded infrastructure to support technological tools that allows faculty to enrich curricula
- **New Configurations to Safely Deliver and Promote Student Success** --- through Advocacy, Advising Services
- Supports **4-year Cyber Security Degree**

# Discussion and Possible Action to Approve GMP Early Work with Turner Construction Company for Procurement of Long-lead Mechanical Equipment and Lighting Fixtures Associated with St. Philip's College Southwest Campus Contract Package 3

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**GREG MCCLURE**
Associate Vice Chancellor,
Facilities and Construction Management

# Action Requested

Approve the phased, first GMP (partial) with Turner Construction Company in the amount of $3,136,073 for procurement of long-lead mechanical equipment and lighting fixtures associated with SPC/SWC Contract Package 3, subject to subsequent execution of an agreement in form acceptable to District Counsel, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action to Approve GMP Early Work with Turner Construction Company for Procurement of Long-lead Mechanical Equipment and Lighting Fixtures Associated with St. Philip's College Southwest Campus Contract Package 3**

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby approves the phased, first GMP (partial) with Turner Construction Company in the amount of $3,136,073 for procurement of long-lead mechanical equipment and lighting fixtures associated with SPC/SWC Contract Package 3, subject to subsequent execution of an agreement in form acceptable to District Counsel, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."**

**PURPOSE**
To approve the phased procurement of long-lead mechanical equipment and lighting fixtures

**BACKGROUND**

September 27, 2022 Board Actions
- Approved project list for Maintenance Tax Note Funding
- Approved project list for Preventive Maintenance Funding
- Approved Demolition budget for select buildings replaced by recent /ongoing new construction

April 18, 2023 Board Actions
- Approved the pool of qualified construction managers

The MTN22 Program includes 65 separately named projects, District-wide – grouped into 25 contract packages to simplify contracting activities.

Scope of work is for the Major System (HVAC) Rehabilitation of the St. Philip's College Child Development Center, William C. Davis Science Building, Southwest Campus Workforce Center for Excellence, Multi-Disciplinary Industrial Center and Diesel Technology Labs. Scope also includes the following deferred maintenance scope items: Interior Finishes: Ceiling Finishes, Painted wall finishes, Floor finishes (Concrete, VCT, Carpet), Lighting Retrofit in Theater (Lowering System, Power/Crank), Automatic hand dryers Fire and Life Safety: Fire Alarm System, Security and Detection Systems

**IMPLICATIONS**
**Financial:** Maintenance Tax Note CY2022 Bond funds;
- $15,360,164 budgeted for this contract package
- **$3,136,073 MTN22 Funds for this early procurement GMP**
- Remaining scope will be submitted for subsequent approval in second GMP

ALAMO COLLEGES DISTRICT

**Objective**: I. Student Success and III. Performance Excellence
**Employee Services**: None

**ATTACHMENTS:** Presentation

| | |
|---|---|
| _____ | _____ |
| Lisa L. Mazure, MSA, CPA<br>Assoc. Vice Chancellor Finance & Fiscal Svcs. | Gregory L. McClure<br>Vice Chancellor for Facilities Operations and Construction Management |
| _____ | _____ |
| Dr. Tom Cleary<br>Interim Vice Chancellor for Finance & Admin. | Dr. Mike Flores<br>Chancellor |

# Approve Guaranteed Maximum Price (GMP) for St Philip's College (MLK and SWC Campus) Contract Package 3 for the Maintenance Tax Note Program (MTN)

ALAMO COLLEGES DISTRICT

**Greg McClure**

Associate Vice Chancellor, Facilities & Construction Management

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

*C.2.3 Facilities and Grounds Management*

- *<u>Maintenance and Operations:</u> The College District shall ensure that its facilities are safe, comfortable, and hygienic for students, faculty, employees, and general public. Consistent maintenance standards shall be employed throughout the College District. Periodic assessments of the condition of College District facilities shall be conducted.*
- *<u>Preventive Maintenance:</u> The College District administration shall prepare, budget, and execute an annual preventive maintenance program.*

# Charges to the Chancellor

- *Institutional Excellence and Continuous Improvement (charge 8)*

# Background

- September 27, 2022 Board Actions
  - Approved project list for Maintenance Tax Note Funding
  - Approved project list for Preventive Maintenance Funding
  - Approved Demolition budget for select buildings replaced by recent /ongoing new construction
- April 18, 2023 Board Actions
  - Approved the pool of qualified construction managers
  - 65 separately named projects, District-wide – grouped into 25 contract packages
- Current
  - Designs for contract packages are nearing completion
  - Guaranteed Max Price Approvals projected for coming months

# Project Scope

- MTN SPC/SWC Contract Package 3 – Major System (HVAC) work and minor interior renovation
  - $15,360,164 total project budget
  - MLK Child Development Center
  - MLK Davis Science Building
  - SWC Diesel Technology Labs
  - SWC Workforce Center of Excellence
  - SWC Multidisciplinary Instructional Center
- Mechanical (HVAC) & Electrical equipment are long-lead procurement
  - Approval of long-lead GMP work package can mitigate schedule growth
  - Proposed early GMP Work Package1 of $3,136,073 to overcome supply chain delays
  - Remaining budget to complete GMP Package 2: $12,224,091
  - GMP Package 2 will be include scope for installation and remodel work and be inclusive for the amount of this contract

# December 2023 Board Action:

- Discussion and Possible Action to Approve GMP Early Work for $3,136,073 with Turner Construction Company for procurement of Long-lead Mechanical Equipment and Lighting Fixtures Associated with SPC/SWC Contract Package 3





Malcolm Baldrige National Quality Award 2018 Award Recipient
ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Outcomes of this Program (MTN funded renovations)

- Proactively **Augment Facilities** to Address Public Health Threats--- by Enhancing Safety Measures as it relates to Air Quality
- Strategic Investment to **Prolong the Existence of Current Facilities** --- through MTN Funds

# SPC MTN Package 3 – Major System (HVAC) Rehab:

- Construction Budget: $15,360,164
- Scope:

| Parent Campus | Campus Name | Asset Name | ID | System Uniformat | Requirement Name |
|---|---|---|---|---|---|
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-13294 | D3040 - Distribution Systems | Exhaust System - General Building Renewal |
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-13293 | D3040 - Distribution Systems | Central AHU - VAV System w/Distribution Renewal |
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-13297 | D3040 - Distribution Systems | Four Pipe Distribution System w/Pump Renewal |
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-49665 | D3050 - Terminal and Package Units | Ductless Split System, Cooling only, single zone, wall mount - New Renewal |
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-49666 | D3050 - Terminal and Package Units | Unit Heaters - Hot Water Renewal |
| St. Philip's College | St. Philip's College | Applied Science Building | REQ-13300 | D3060 - Controls and Instrumentation | DDC System - Average Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16116 | B10 - Superstructure | Aluminum Canopy - Average (SF) Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16123 | C1030 - Fittings | Restroom Accessories - Economy Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16124 | C1035 - Identifying Devices | Fittings - Signage (Room Numbering and Identification) Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16125 | C3010 - Wall Finishes | Painted Finish - Average (1 Coat Prime - 2 Coats Finish) Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16126 | C3010 - Wall Finishes | Ceramic Tile Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16128 | C3020 - Floor Finishes | Carpeting - Tile Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16127 | C3020 - Floor Finishes | VCT - Average Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16129 | C3020 - Floor Finishes | Ceramic Tile Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16131 | C3030 - Ceiling Finishes | ACT System - Standard Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16135 | D2010 - Plumbing Fixtures | Water Coolers - Wall-Mount Single-Height (SF) Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-50289 | D2020 - Domestic Water Distribution | Main Water Valve Replacement |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13107 | D2020 - Domestic Water Distribution | Water Heater - Gas - Comm (SF) Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13095 | D3030 - Cooling Generating Systems | DX Condensing Unit - Greater Than 25 Tons Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13098 | D3040 - Distribution Systems | Exhaust System - Kitchen - Commercial Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13096 | D3040 - Distribution Systems | Central AHU - Const Volume w/Distribution Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13100 | D3060 - Controls and Instrumentation | DDC System - Average Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13109 | D5037 - Fire Alarm Systems | Fire Alarm System - Average Density Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-13110 | D5038 - Security and Detection Systems | Security System - High Density Renewal |
| St. Philip's College | St. Philip's College | Child Development Center | REQ-16137 | E - Equipment and Furnishings | Kitchen Equipment - Average Renewal |
| St. Philip's College | St. Philip's College | Science Building (William C. Davis) | REQ-12973 | D3040 - Distribution Systems | Central AHU - VAV System w/Distribution - 1992 Renewal |
| St. Philip's College | St. Philip's College | Science Building (William C. Davis) | REQ-12975 | D3040 - Distribution Systems | Four Pipe Distribution System w/Pump Renewal |
| St. Philip's College | St. Philip's College | Science Building (William C. Davis) | REQ-12979 | D3060 - Controls and Instrumentation | DDC System - Average Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-41847 | D3040 - Distribution Systems | AHU Single Zone VAV Conversions |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13269 | D3040 - Distribution Systems | Exhaust System - Restroom w/Roof Fan Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13268 | D3040 - Distribution Systems | Exhaust System - General Building Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13267 | D3040 - Distribution Systems | Central AHU - VAV System w/Distribution Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13273 | D3040 - Distribution Systems | Steam Piping and Condensate Return Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13270 | D3040 - Distribution Systems | Fan Coil System - Cabinet - Cooling Only - 2 Pipe Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13271 | D3040 - Distribution Systems | Four Pipe Distribution System w/Pump Renewal |
| St. Philip's College | St. Philip's College | Watson Fine Arts Center | REQ-13274 | D3060 - Controls and Instrumentation | DDC System - Average Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-16421 | C1035 - Identifying Devices | Fittings - Signage (Room Numbering and Identification) Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-16422 | C3010 - Wall Finishes | Painted Finish - Average (1 Coat Prime - 2 Coats Finish) Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-16433 | C3020 - Floor Finishes | Concrete - Painted Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-49942 | D2020 - Domestic Water Distribution | Water Heater - Elec - Point of Use Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-13495 | D2020 - Domestic Water Distribution | Water Heater - Elec - Comm - 50 Gal Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-13497 | D3050 - Terminal and Package Units | Unit Heaters - Gas Fired Renewal |

# SPC MTN Package 3 – Major System (HVAC) Rehab:

- Construction Budget: $15,360,164
- Scope, cont:

| Parent Campus | Campus Name | Asset Name | ID | System Uniformat | Requirement Name |
|---|---|---|---|---|---|
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-13491 | D5037 - Fire Alarm Systems | Fire Alarm System - Average Density Renewal |
| St. Philip's College | Southwest Campus | Diesel Technology Labs | REQ-13492 | D5038 - Security and Detection Systems | Security System - Average Density Renewal |
| St. Philip's College | Southwest Campus | Multi-Disciplinary Instructional Center | REQ-49943 | D3030 - Cooling Generating Systems | Chiller - Scroll - Air-Cooled Renewal |
| St. Philip's College | Southwest Campus | Multi-Disciplinary Instructional Center | REQ-13429 | D3040 - Distribution Systems | Exhaust System - Restroom w/Roof Fan Renewal |
| St. Philip's College | Southwest Campus | Multi-Disciplinary Instructional Center | REQ-49944 | D3050 - Terminal and Package Units | Ductless Split System, Cooling only, single zone, wall mount Renewal |
| St. Philip's College | Southwest Campus | Multi-Disciplinary Instructional Center | REQ-13433 | D3060 - Controls and Instrumentation | DDC System - Average Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-27116 | D3020 - Heat Generating Systems | Boiler HW - Gas-Fired - Average Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-27129 | D3040 - Distribution Systems | Exhaust System - General Building Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-27124 | D3040 - Distribution Systems | Central AHU - VAV System w/Distribution Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-27123 | D3040 - Distribution Systems | Four Pipe Distribution System w/Pumps Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-49950 | D3050 - Terminal and Package Units | Unit Heaters - Hot Water Renewal |
| St. Philip's College | Southwest Campus | Workforce Center of Excellence | REQ-27168 | D3050 - Terminal and Package Units | Computer Room Cooling - Chilled Water Unit Renewal |

# Discussion and Possible Action on Approval of the Revised Policy C.2.8-Purchase and Acquisition and Maintenance of College District Owned Art

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

**DR. ERIC CASTILLO**
Associate Vice Chancellor of Arts, Culture, and Community Impact

# Action Requested

Approve revising Policy C.2.8 - Purchase and Acquisition and Maintenance of College District-Owned Art



ALAMO COLLEGES DISTRICT
Malcolm Baldrige National Quality Award 2018 Award Recipient
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# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Approval of the Revised Policy C.2.8 - Purchase and Acquisition and Maintenance of College District-Owned Art**

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on **December 19, 2023**

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby approves revising Policy C.2.8 - Purchase and Acquisition and Maintenance of College District-Owned Art"**

**PURPOSE**
To update the Alamo Colleges' District art acquisition policy and develop procedures that provide guidance for future art purchases.

**BACKGROUND**
Policy C.2.8, established in 2015, requires revision in order to align our procedures to achieve student success and performance excellence at District in the area of the Arts. Recent research indicates that the Arts serve to provide healthy learning spaces on our campuses and are central to engaging our surrounding communities. Additionally, these revisions are set to provide a viable path to ensure our investments in the Arts continues to support future generations.

Recommended changes:

- Revise policy to include all art purchases and acquisitions.
- Create Alamo Colleges Arts Commission to support the organizational vision and strategy for its investment and support of the visual and performing arts.

**Financial:** N/A
**Strategic Objective:** Goal III Performance Excellence
**Human Resources:** N/A

**ATTACHMENT**
Presentation representing the requested change.

Dr. Daphene Carson Date.
Director of Ethics, Compliance & Policy

Dr. Eric Castillo Date
Associate Vice Chancellor, Arts, Culture And Community Impact

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

## C.2.8 (Policy) Purchase or Acquisition and Maintenance of College District-Owned Art

Responsible Department: Vice Chancellor for Finance and Administration
Board Adoption: 10-27-15
Last Board Action: 10-27-15
Revised: 12-19-23

The Alamo Community Colleges District recognizes that the visual and performing arts are integral to academic life and society. ACCD supports the arts through purchase, acquisition, and/or maintenance of art that reflects our multi-generational and multicultural communities that we serve.

**Authorization of Expenditure for Public Art by Budgetary Allocation for New and Renovated Buildings**

The Alamo Colleges District may commit a maximum of one percent (1%) of the construction or renovation cost of each building construction project for the acquisition of works of art and other aesthetic improvements. The acquisition of the works of art shall be in accordance with the Alamo Colleges District art acquisition procedures and shall be approved by the Chancellor with consultation from the Alamo Colleges Art Commission, consisting of the Chancellor (or designee), the Associate Vice Chancellor of Arts, Culture, and Community Impact, art faculty members, and a curator. Artwork selection shall be in accordance with the applicable system policies and procedures. This authorization is subject to modification by any applicable requirements of any grant(s) funding a project.

### Alamo Colleges Art Commission

- Supports the acquisition, preservation, and interpretation of the art at ACCD.
- Advises on standards of care for the art collections.
- Educates on and promotes the investment and celebration of art visual and performing arts.
- Forms relationships with local artists, museums, galleries, and art collectives.
- Consults the Chancellor on organizational vision and mission for the arts.

**Art Acquisition Procedure for College District Artwork by Other Means**

Acquisition and installation of artwork by other means shall require the approval of the Chancellor upon the recommendation of the relevant College President or Education and Training Center Director.

**Facility-Specific Public Art Committees**

**Selection of Public Art Acquired by Budgetary Committee**

The President of each college or the Director of the ACCD Education and Training Center shall appoint a committee comprised of art faculty, site employees and community representatives. The committee will review and recommend artists and artwork to the President or ETC Director who will then approve or reject the recommendations. Upon approval, The President or ETC Director shall present the selection to the Chancellor's Art Commission. Selections of all works of art will follow the Request for Qualifications (RFQ) process–Works of art by artists of all ethnic origins, with consideration to Texas artists who reside in or near the service area of the College District, including alumni and faculty, shall be emphasized to the extent feasible.

**General College District Artwork Acquisition Requirements.** All acquisition of College District artwork by whatever means must comply with all applicable procurement processes, budgetary allocation processes and statutory requirements and be approved by the Chancellor.

**Management of College District Artworks**

In order to assure the consistency, quality, and long-term care of artworks owned by the College District, artwork collections and installations shall be overseen by the College or ACCESS on the campus where the artwork is situated. Oversight shall include responsibility for all aspects of caring for the art, including, without limitation, installation, security, maintenance, and storage. Artwork shall be subject to the same inventory and other policies and procedures as any other College District property.

**C.2.8 (Policy) Purchase or Acquisition ~~of Art for New Construction Projects~~ and Maintenance of College District-Owned Art**

Responsible Department: Vice Chancellor for Finance and Administration
Board Adoption: 10-27-15
Last Board Action: 10-27-15
Revised: 12-19-23

The Alamo Community Colleges District recognizes that the visual and performing arts are integral to academic life and society. ACCD supports the arts through purchase, acquisition, and/or maintenance of art that reflects our multi-generational and multicultural communities that we serve.

**Authorization of Expenditure for Public Art by Budgetary Allocation for New and Renovated Buildings ~~Budgetary Commitment to Public Art~~**

~~An amount not to exceed~~ The Alamo Colleges District may commit a maximum of one percent (1%) of the construction or renovation cost of each building construction project for the acquisition of works of art and other aesthetic improvements. The acquisition of the works of art shall be in accordance with the Alamo Colleges District art acquisition procedures and shall be approved by the Chancellor with consultation from the Alamo Colleges Art Commission, consisting of the Chancellor (or designee), the Associate Vice Chancellor of Arts, Culture, and Community Impact, art faculty members, and a curator. Artwork selection shall be in accordance with the applicable system policies and procedures. This authorization is subject to modification by any applicable requirements of any grant(s) funding a project.

**Alamo Colleges Art Commission**

- Supports the acquisition, preservation, and interpretation of the art at ACCD.
- Advises on standards of care for the art collections.
- Educates on and promotes the investment and celebration of art visual and performing arts.
- Forms relationships with local artists, museums, galleries, and art collectives.
- Consults the Chancellor on organizational vision and mission for the arts.

~~estimated to cost more than $5,000,000 shall be allocated for the acquisition of public art. New construction projects estimated to cost between $250,000 and $5,000,000 shall be considered for such designation. Funds allocated to public art from new construction project budgets may be consolidated within a College or District Service Organization campus provided that the public art must be located prominently at or near the construction site. Preventive maintenance projects shall not be considered construction projects for purposes of this policy. This commitment is subject to modification by any applicable grant requirements.~~

**Art Acquisition Procedure for College District Artwork by Other Means**
Acquisition and installation of artwork by other means shall require the approval of the Chancellor upon the recommendation of the relevant College President or Education and Training Center Director.

**Facility-Specific Public Art Committees** ~~Selection of Public Art Acquired by Budgetary Commitment~~

**Selection of Public Art Acquired by Budgetary Committee**

The President of each college or the Director of the ACCD Education and Training Center shall appoint a committee comprised of art faculty, site employees and community representatives. The committee will review and recommend artists and artwork to the President or ETC Director who will then approve or reject the recommendations. Upon approval, The President or ETC Director shall present the selection to the Chancellor's Art Commission. Selections of all works of art will follow the Request for Qualifications (RFQ) process–Works of art by artists of all ethnic origins, with consideration to Texas artists who reside in or near the service area of the College District, including alumni and faculty, shall be emphasized to the extent feasible.

~~A committee comprised of no more than 10 persons, including an art faculty member, will be established by the relevant college president (or vice chancellor for District Service Organization projects) to guide the public art selection, which must comply with procurement process, public art budgetary allocation and other applicable statutory requirements. Works by living Texas artists of all ethnic origins who reside in or near the service area of the College District, including students, shall be emphasized to the extent feasible. The final designation of projects, and approval of the purchase and designated location of the public artworks, shall be approved by the Board.~~

**General College District Artwork Acquisition Requirements.** All acquisition of College District artwork by whatever means must comply with all applicable procurement processes, budgetary allocation processes and statutory requirements and be approved by the Chancellor.

~~**Acquisition of College District Artwork by Other Means**~~

~~Acquisition and installation of artwork other than public art acquired pursuant to construction project budgetary allocation shall require the approval of the Chancellor upon the recommendation of the relevant College President or Vice Chancellor. Acquisition must comply with College District purchasing and contracting policies and procedures.~~

**Management of College District Artworks**

In order to assure the consistency, quality, and long-term care of artworks owned by the College District, artwork collections and installations shall be overseen by the College or ~~District Service Organization~~ ACCESS on the campus where ~~of which~~ the artwork is situated. Oversight shall include responsibility for all aspects of caring for the art, including, without limitation, installation, security, maintenance, and storage. Artwork shall be subject to the same inventory and other policies and procedures as any other College District property.

# Discussion and Possible Action on Revising Policy C.2.8 – Purchase and Acquisition and Maintenance of College District-Owned Art

**Dr. Eric Castillo**

Associate Vice Chancellor of Arts, Culture, and Community Impact

**Dr. Daphene Carson**

Director of Ethics, Compliance & Policy

**Dr. Alba De Leon**

Professor of Art

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

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# Board Policy

*C.2.8 – Purchase or Acquisition and Maintenance of College District-Owned Art*

- These Guidelines and Criteria are effective upon the date of their adoption.

# Background and Landscape Analysis

The board first adopted the "Art for New Construction Projects" on October 27, 2015. The policy has not been amended.

Reviewed institutional practices regarding art purchase, acquisitions, and curatorial practices:

- University Health Systems (TX)
- College of Dupage (IL)
- University of Texas at San Antonio (TX)
- Harvard University (MA)

# Two Policy Changes

Recommended changes are presented in the redline attachment. Changes include:

- Item #1: Revised policy to include all art purchases and acquisitions

# Policy Changes

- Item #2: Created Alamo Colleges *Arts Commission* to support the organizational vision and strategy for its investment and support of the visual and performing arts.

- Supports the acquisition, preservation, and interpretation of the art at ACCD.
- Advises on standards of care for the art collections.
- Educates on and promotes the investment and celebration of art visual and performing arts.
- Forms relationships with local artists, museums, galleries, and art collectives.
- Consults the Chancellor on organizational vision and mission for the arts.

# December Regular Board Meeting Action Item

Approval of Minute Order to revise policy C.2.8 Purchase or Acquisition and Maintenance of College District-Owned Art.

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on the Adoption of a Policy Required by Texas Education Code § 51.3525 (New Policy H.3.1, Texas Legislative Prohibition on Diversity, Equity and Inclusion)

**LINDA BOYER-OWENS, SPHR, SHRM-SPC**
Associate Vice Chancellor for Talent, Organization and Strategic Innovation

**ROSS LAUGHEAD**
General Counsel

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

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# Action Requested

Adopt proposed new Policy H.3.1, Texas Legislative Prohibition on Diversity, Equity and Inclusion, as presented in Attachment 1

# Thank you.

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Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on the Adoption of a Policy Required by Texas Education Code §51.3525.**

Presented to the Board Acting as Committee of the Whole on December 12, 2023, and now presented to Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board adopts proposed new Policy H.3.1, Texas Legislative Prohibition on Diversity, Equity and Inclusion, as presented in Attachment 1."**

**PURPOSE**
This policy is designed to comply with SB17 (88R), codified as Texas Education Code §51.3525.

**BACKGROUND**
Recently adopted SB17 (88R), codified as Texas Education Code §51.3525, requires Texas institutions of higher education to adopt a policy to prohibit several practices related to what it defines Diversity, Equity, and Inclusion, and to provide disciplinary consequences for its violation. The proposed policy restates in condensed form the actual language of the legislation and adds the required disciplinary consequences. The required policy must be adopted no later than January 1, 2024.

The statutory prohibitions do not apply to academic course instruction, research, data collection, creative works, student organizations, guest speakers or student recruitment or admissions.

**IMPLICATIONS**
**Financial:** None
**Strategic Objective:** Goal III – Performance Excellence
**Human Resources:** Compliance

**ATTACHMENTS**
Attachment 1: Proposed H.3.1 (Policy) State Legislative Prohibition on Diversity, Equity and Inclusion

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.11.30 17:21:31 -06'00'

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Linda Boyer-Owens Date
Associate Vice Chancellor for Talent, Organization & Strategic Innovation

Ross Laughead Date
General Counsel

Dr. Mike Flores. Date
Chancellor

ALAMO COLLEGES DISTRICT

**H.3.1 (Policy) Texas Legislative Prohibitions on Diversity, Equity and Inclusion**
Responsible Departments: Alamo Colleges District Title IX/VII/IV/ADA/504 Coordinator and General Counsel
Board Adoption: 12-19-23

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## Purpose

This policy is designed to implement legislative requirements limiting and prohibiting practices generally referred to as Diversity, Equity and Inclusion initiatives, codified Texas Education Code §51.3525. In any unintended cases of failure of this policy to conform to then-applicable statutory and regulatory requirements regarding such matters, those requirements are hereby incorporated by reference and shall prevail to the extent of any conflict. The Chancellor may adopt procedures which, without limitation, reflect regulations to be drafted by state agencies to implement statutory requirements.

## Definition

Diversity, Equity and Inclusion practices are defined as:

(1) influencing hiring or employment practices at the institution with respect to race, sex, color, or ethnicity, other than through the use of color-blind and sex-neutral hiring processes in accordance with any applicable state and federal antidiscrimination laws;
(2) promoting differential treatment of or providing special benefits to individuals on the basis of race, color, or ethnicity;
(3) promoting policies or procedures designed or implemented in reference to race, color, or ethnicity; or
(4) conducting training, programs, or activities designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation

## Prohibition

The College District shall not establish or maintain a Diversity, Equity and Inclusion office, division, unit, or function, or hire or assign an employee, or contract with a third party for the purposes of conducting Diversity, Equity and Inclusion practices as outlined in the definition section of this policy.

The College District shall not compel, require, induce, or solicit any person to provide a diversity, equity and inclusion statement, or give preferential consideration (e.g., in employment) to any person based on the provision of a diversity, equity and inclusion statement.

The College District shall not give preference on the basis of race, sex, color, ethnicity or national origin to an applicant for employment, an employee, or a participant in any function of the College District.

The College District shall not require any person as a condition of enrollment or of performing any institutional function to participate in training which is designed or implemented in reference to race, color, ethnicity, gender identity, or sexual orientation,.

## Exceptions

Policies, procedures and required training, programs and activities otherwise prohibited are allowed only when approved in writing by the institution's general counsel and the Texas Higher Education Coordinating Board for the sole purpose of ensuring compliance with any applicable court order or state or federal law.

Required training, programs and activities also must be developed by an attorney and maintained in (i) the AlamoTALENT learning management system if for employees, and (ii) the office of the Vice Chancellor for Student Success if for students.

This policy does not restrict the issuance of statements that highlight the College District's work in supporting first-generation college students, low-income students, or underserved student populations for purposes, without limitation, of grant application or accreditation maintenance.

This policy does not restrict a policy, practice, procedure, program, or activity to enhance student academic achievement or postgraduate outcomes that is designed and implemented without regard to race, sex, color, or ethnicity.

Additional exceptions are, and this policy does not restrict:

- academic course instruction;
- scholarly research or a creative work by students, faculty or other research personnel or the dissemination of that research or work;
- an activity of a registered or recognized student organization;
- guest speakers or performers on short-term engagements;
- data collection; or
- student recruitment or admissions.

## Discipline

- Inadvertent failure to comply with this policy shall be no more than a Step One disciplinary offense under the Progressive Discipline Procedure D.9.1.2.
- A second inadvertent failure to comply and ANY reckless failure to comply shall be a Step Two disciplinary offense.
- A third inadvertent failure to comply, a second reckless failure to comply and ANY knowing or deliberate failure to comply shall be a Step Three disciplinary offense.
- ANY violation of this policy whatsoever occurring after a Step Three violation of this policy shall be a Step Four disciplinary offense resulting in termination of employment for cause.

The engagement of an independent contractor to the College District whose activities on behalf of the College District violate Texas Education Code §51.3525 is terminable at the discretion of the College District, subject to any countervailing statutory or regulatory restrictions.

**Required Periodic State Reporting**

The Board must submit to the Legislature and the Texas Higher Education Coordinating Board a report certifying its compliance with Texas Education Code §51.3525 during the preceding state fiscal year before spending money appropriated to the institution for a current fiscal year.

In the interim between each regular session of the Legislature, the Board's designee must testify before the standing legislative committees with primary jurisdiction over higher education at a public hearing regarding its compliance with Section 51.3525.

**Institutional Consequences of Violation**

The State Auditor must audit College District compliance with Texas Education Code §51.3525 at least once every four years. If the State Auditor determines that the College District has spent state money in violation of that section, the College District must cure the violation within 180 days after that determination is made to avoid ineligibility to receive formula funding increases, institutional enhancements, or exceptional items during the immediately following the state fiscal biennium.

A student or employee of the College District who is required to participate in training in violation of Texas Education Code §51.3525(b)(1)(E) may bring an action for injunctive or declaratory relief against the College District.

**Internal Reporting of Possible Violations**

Suspected violations of this policy may be reported to the Director of Ethics, Compliance & Policy or through the NAVEX online reporting system.

*Legal Reference -Texas Education Code §51.3525*

*Legal Reference - TACC Policy Reference Manual*

# **Discussion and Possible Action on the Adoption of a Policy Required by Texas Education Code §51.3525:** Proposed New Policy H.3.1 Texas Prohibition on Diversity, Equity and Inclusion


**Linda Boyer-Owens, SPHR, SHRM-SPC**

Associate Vice Chancellor for Talent, Organization and Strategic Innovation

**Ross Laughead**

General Counsel

**Dr. Daphene Carson**

Director of Ethics, Compliance & Policy


ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

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# Board Policy

***B.5.3 –* (Policy) *Board Policies***

- *The College District shall be guided by Board-adopted written policies*

**B.1.1 (Policy) Board Legal Status**

- *The formulation and adoption of written policies shall constitute the basic method by which the Board exercises its leadership in the operation of the Alamo Colleges.*

- *In addition to legal requirements, the Board is subject to provisions of its own policies and regulations, and the expressed will of the electorate.*

# Policy Purpose

- Establish a policy to limit/prohibit certain practices related to what is generally referred to as Diversity, Equity, and Inclusion as required by SB17 (88R), codified in Texas Education Code §51.3525.

- Adopt and implement policy before statutory deadline of January 1, 2024.

# Compliance

Comprehensive action has been undertaken to ensure SB17 compliance:

- Review approaches and information of fellow institutions and State Agencies
- Development of this policy
- Review all existing Policies and Procedures; amend as necessary
- Review all positions, departments and job descriptions; amending as necessary
- Review all required employee training, employee orientation content, training sites and resources; amending as necessary
- Review all hiring briefings, job postings, job ads and other employment resources; amending as necessary
- Develop a FAQ Reference Guide
- Develop employee communications and information for compliance

# Policy Contents

- Restate in condensed form the actual language of the legislation.
- Establish progressive disciplinary consequences for any employee who violates 51.3525, as required by the legislation.

# Required Reporting

- The Board must submit to the Legislature and the Texas Higher Education Coordinating Board a report certifying its compliance with Texas Education Code §51.3525 during the preceding state fiscal year before spending money appropriated to the institution for a current fiscal year.

- In the interim between each regular session of the Legislature, the Board's designee must testify before the standing legislative committees with primary jurisdiction over higher education at a public hearing regarding its compliance with Section 51.3525.

# Sanctions for Noncompliance

- The State Auditor must audit College District compliance at least once every four years.
- An uncured violation will cause ineligibility to receive formula funding increases, institutional enhancements, or exceptional items during the immediately following state fiscal biennium.
- A student or employee who is required to participate in training in violation of Section 51.3525(b)(1)(E) may bring an action for injunctive or declaratory relief against the College District.

# December Regular Board Meeting Action Item

Approval of Minute Order to adopt policy H.3.1 State Legislative Prohibition on Diversity, Equity and Inclusion.

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on Approval of the revised Alamo College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement (Policy A.1.3 and SPC Mission Statement A.1.3.e.)

ALAMO COLLEGES DISTRICT

**DR. ADENA WILLIAMS LOSTON**
President, St. Philip's College

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Action Requested

Adopt the revision of Policy A.1.3 College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement A.1.3.e.

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Approval of the revised College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement**

Presented to the Board Acting as Committee of the Whole on December 12, 2023, and now presented to Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby adopts the revision of Policy A.1.3 College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement A.1.3.e."**

**PURPOSE**
To approve the revised College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement, as required to comply with SB17 (88R), codified as Texas Education Code §51.3525.

**BACKGROUND**
Revision of language in the College District Vision, Mission, Values and Goals Policy and the St. Philip's Mission Statement are necessary to align with the requirements of SB17 (88R) as codified by Texas Education Code, §51.3525. Any required policy revisions must be adopted no later than January 1, 2024.

The statutory prohibitions do not apply to academic course instruction, research, data collection, creative works, student organizations, guest speakers or student recruitment or admissions.

**IMPLICATIONS**
**Financial:** None
**Strategic Objective:** Goal III – Performance Excellence
**Human Resources:** Compliance

**ATTACHMENTS**
Attachment 1: Revised A.1.3 College District Vision, Mission, Values and Goals Policy
Attachment 2: Revised St. Philip's College Mission Statement A.1.3.e.

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Ross Laughead Date
General Counsel

Dr. Adena Loston Date
President, St. Philip's College

Dr. Mike Flores. Date
Chancellor

ALAMO COLLEGES DISTRICT

**A.01.03 College District Vision, Mission, Values and Goals Policy**
Responsible Department: Chancellor's Office
Board Adoption: 8-18-09
Last Board Action: 9-17-19, 12-19-23

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**Strategic Plan**
For the Students, Employees, and Community of the Alamo Colleges the Board shall adopt a strategic plan that will reflect and implement the vision, mission, and values of the College District.

**Vision**
The Alamo Colleges will be the best in the nation in Student Success and Performance Excellence.

**Alamo Colleges Mission**
Empowering our diverse communities for success.

**College Mission Statements**
See policies A.1.3.a - A.1.3.e hereinafter.

**Values**
The members of Alamo Colleges are committed to building individual and collective character through the following set of shared values in order to fulfill our mission and vision.

- Students First
- Respect for All
- Community-Engaged
- Collaboration
- Can-Do Spirit
- Data-Informed

# Strategic Objectives and Goals

**Strategic Objective I: Student Success**

**Provide academic and student support and align labor market-based pathways with a focus on student access, completion, and social mobility.**

Goal A. Identify, improve, and fund processes, instructional programs, and services designed to promote student success.

B. Strengthen the approaches to outreach and onboarding to eliminate barriers to enrollment and accelerate students' progress toward their academic and career goals.

C. Increase performance (retention, engagement, graduation, transfer, and job placement) of all students through development and improvement of our student resources and advocacy supports.

D. Increase overall student performance by closing performance gaps across demographic groups.

E. Define, align, assess, and improve student learning outcomes/competencies for all academic and workforce programs.

**Strategic Objective II: Principle-Centered Leadership**

**Provide opportunities for Alamo Colleges District students and employees to develop as leaders and collaborators.**

Goal A. Incorporate personal and social responsibility, global citizenship, critical thinking, and life-long learning as the framework of principle-centered leadership into the culture of the Alamo Colleges District.

B. Build talent and empower all employees to improve collaboration and teamwork in support of the student success agenda.

C. Build and foster a robust internal and external communication system with students, employees, and community to improve collaboration, teamwork, partnership and trust.

**Strategic Objective III: Performance Excellence**

**Continuously improve our student, employee, financial, technological, physical and other capabilities with focus on effectiveness, efficiency, agility and quality.**

Goal A. Utilize the MyMAP framework to improve the overall student experience to accelerate students' progress toward their academic and career goals through the integration of advising and academic support and engagement processes and systems.

B. Improve the overall employee experience to accelerate employees' level of engagement, satisfaction, and performance.

C. Ensure sound financial management with emphasis on cost containment.

D. Maximize the purchase and use of technology to support student and employee success.

E. Develop an agile system of workforce innovation and intelligent risk taking through a shared contribution to data, action, value, and organizational success.

*Legal Reference - TACC Policy Reference Manual*
AD(LEGAL) - Educational Role, Mission, Purpose, and Responsibility
SACSCOC
Section 2 – Core Requirements, 2.4 Institutional Mission

**A.01.03 College District Vision, Mission, Values and Goals Policy**
Responsible Department: Chancellor's Office
Board Adoption: 8-18-09
Last Board Action: 9-17-19, 12-19-23

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**Strategic Plan -**
Ffor the Students, Employees, and Community of the Alamo Colleges
Thethe Board shall adopt a strategic plan that will reflect and implement the vision, mission, and values of the College District.

**Vision**
The Alamo Colleges will be the best in the nation in Student Success and Performance Excellence.

**Alamo Colleges Mission**
Empowering our diverse communities for success.

**College Mission Statements:**
See policies A.1.3.a - A.1.3.e hereinafter.

**Values**
The members of Alamo Colleges are committed to building individual and collective character through the following set of shared values in order to fulfill our mission and vision.

- Students First
- Respect for All
- Community-Engaged
- Collaboration
- Can-Do Spirit
- Data-Informed

# Strategic Objectives and Goals

**Strategic Objective I: Student Success**

**Provide academic and student support and align labor market-based pathways with a focus on student access, completion, and social mobility.**

Goal A. Identify, improve, and fund processes, instructional programs, and services designed to promote student success.

B. Strengthen the approaches to outreach and onboarding to eliminate barriers to enrollment and accelerate students' progress toward their academic and career goals.

C. Increase performance (retention, engagement, graduation, transfer, and job placement) of all students through development and improvement of our student resources and advocacy supports.

D. Increase overall student performance by closing performance gaps across ~~all relevant~~ demographic ~~between ethnic/racial, gender and socioeconomic~~ groups.

E. Define, align, assess, and improve student learning outcomes/competencies for all academic and workforce programs.

**Strategic Objective II: Principle-Centered Leadership**

**Provide opportunities for Alamo Colleges District students and employees to develop as leaders and collaborators.**

Goal A. Incorporate personal and social responsibility, global citizenship, critical thinking, and life-long learning as the framework of principle-centered leadership into the culture of the Alamo Colleges District.

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**Continuously improve our student, employee, financial, technological, physical and other capabilities with focus on effectiveness, efficiency, agility and quality.**

Goal A. Utilize the MyMAP framework to improve the overall student experience to accelerate students' progress toward their academic and career goals through the integration of advising and academic support and engagement processes and systems.

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D. Maximize the purchase and use of technology to support student and employee success.

E. Develop an agile system of workforce innovation and intelligent risk taking through a shared contribution to data, action, value, and organizational success.

*Legal Reference - TACC Policy Reference Manual*
AD(LEGAL) - Educational Role, Mission, Purpose, and Responsibility
SACSCOC
Section 2 – Core Requirements, 2.4 Institutional Mission

**A.1.3.e (Policy) College Mission Statement: St. Philip's College**
Responsible Department: Office of the Chancellor
Board Adoption: 7-28-15
Last Board Action: 08-20-23, 12-19-23

**St. Philip's College**

Mission:

St. Philip's College, a Historically Black College and Hispanic Serving Institution founded in 1898, is a comprehensive public college offering degrees and certificates, whose mission is to empower our diverse student population through educational achievement and career readiness.

The college fulfills its mission through three core competencies:

1) Quality Instruction for Educational Programs
    a. General courses in arts and sciences leading to an associate degree.
    b. Transfer education for students desiring to attend senior institutions.
    c. Developmental courses that improve the basic skills of students whose academic foundations require strengthening.
    d. Applied Science and technical programs leading to a bachelor degree, associate degree or certificate designed to prepare students for employment and/or to update crucial skills.
    e. Workforce and Career development training programs for business, industry and government.
    f. Continuing education programs for occupational and educational enrichment or certification.
    g. High School Program partnerships to align transfer pathways, enhance learning opportunities and provide career readiness and transfer opportunities.
2) Student Engagement
    a. Counseling and guidance designed to assist students in achieving their educational and professional goals.
    b. Educational support services including library services, tutoring, open use computer labs and writing center.
    c. Services and appropriate accommodations for special populations, to include adult literacy and distance education.
    d. Empower students with institutional initiatives and service opportunities that aim to create a sense of belonging within the College and community at large.

3) Community Engagement

   a. Quality social, cultural, and intellectual enrichment experiences for the community.

   b.

   c. Committed campus that leverages our rich historical connection with San Antonio and builds pathways for success and engagement for community members. Opportunities for participation in community service and economic development projects.

**A.1.3.e (Policy) College Mission Statement: St. Philip's College**
Responsible Department: Office of the Chancellor
Board Adoption: 7-28-15
Last Board Action: 08-20-23, 12-19-23

**St. Philip's College**

Mission:

St. Philip's College, a Historically Black College and Hispanic Serving Institution founded in 1898, is a comprehensive public college offering degrees and certificates, whose mission is to empower our diverse student population through educational achievement and career readiness.

The college fulfills its mission through three core competencies:

1) Quality Instruction for Educational Programs
    a. General courses in arts and sciences leading to an associate degree.
    b. Transfer education for students desiring to attend senior institutions.
    c. Developmental courses that improve the basic skills of students whose academic foundations require strengthening.
    d. Applied Science and technical programs leading to a bachelor degree, associate degree or certificate designed to prepare students for employment and/or to update crucial skills.
    e. Workforce and Career development training programs for business, industry and government.
    f. Continuing education programs for occupational and educational enrichment or certification.
    g. High School Program partnerships to align transfer pathways, enhance learning opportunities and provide career readiness and transfer opportunities.
2) Student Engagement
    a. Counseling and guidance designed to assist students in achieving their educational and professional goals.
    b. Educational support services including library services, tutoring, open use computer labs and writing center.
    c. Services and appropriate accommodations for special populations, to include adult literacy and distance education.
    ~~d. Empower students through a commitment to diversity, opportunity and access.~~
    ~~e.~~d. Empower students with institutional initiatives and service opportunities that aim to create a sense of belonging within the College and community at large.

3) Community Engagement

a. Quality social, cultural, and intellectual enrichment experiences for the community.

b.

~~b. Equity-minded and diverse campus that leverages the San Antonio community's ongoing diversity efforts to create an environment of healing and transformation.~~ Committed campus that leverages our rich historical connection with San Antonio and builds pathways for success and engagement for community members.

c. Opportunities for participation in community service and economic development projects.

# Discussion and Possible Action on Approval of the revised College District Vision, Mission, Values and Goals Policy and the St. Philip's College Mission Statement

**Ross Laughead**
General Counsel
**Dr. Adena Loston**
President, St. Philip's College
**Dr. Daphene Carson**
Director of Ethics, Compliance & Policy

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policy

***B.5.3 –* (Policy) *Board Policies***

- *The College District shall be guided by Board-adopted written policies*

**B.1.1 (Policy) Board Legal Status**

- *The formulation and adoption of written policies shall constitute the basic method by which the Board exercises its leadership in the operation of the Alamo Colleges.*

- *In addition to legal requirements, the Board is subject to provisions of its own policies and regulations, and the expressed will of the electorate.*

# Policy Revision Purpose

- Align existing policy with new Texas legislative requirements that limit/prohibit certain practices related to what is generally referred to as Diversity, Equity, and Inclusion

- Comply with requirements of SB17 (88R) and as codified in Texas Education Code §51.3525, effective January 1, 2024

# Policy A.1.3 Revision

## ACD STRATEGIC OBJECTIVE I: STUDENT SUCCESS, GOAL D.

Current: Increase overall student performance by closing performance gaps between ethnic/racial, gender and socioeconomic groups.

New: Increase overall student performance by closing performance gaps across demographic groups.

# Policy A.1.3.e Revision

## SPC CORE COMPETENCY 2.d.: STUDENT ENGAGEMENT

Current: Empower students through a commitment to diversity, opportunity and access.

New: Empower students with institutional initiatives and service opportunities that aim to create a sense of belonging within the College and community at large.

## SPC CORE COMPETENCY 3.b.: COMMUNITY ENGAGEMENT

Current: Equity minded and diverse campus that leverages the San Antonio community's ongoing diversity efforts to create an environment of healing and transformation.

New: Committed campus that leverages our rich historical connection with San Antonio and builds pathways for success and engagement for community members

# December Regular Board Meeting Action Item

Approval of Minute Order to adopt revised policy A.1.3, Alamo Colleges District Vision, Mission, Values and Goals Policy and A.3.1.e. St. Phillip's College Mission Statement

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on Approval of the revised policy F.6.5 Student Success (Equity/Empowering Diverse Learner Communities)

ALAMO COLLEGES DISTRICT

**DR. ADELINA SILVA**
Vice Chancellor for Student Success

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Action Requested

Adopt the revision of Policy F.6.5 Student Success: Empowering Diverse Learner Communities



ALAMO COLLEGES DISTRICT
Malcolm Baldrige National Quality Award 2018 Award Recipient
ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Approval of the revised policy F.6.5 Student Success**

Presented to the Board Acting as Committee of the Whole on December 12, 2023, and now presented to Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby adopts the revision of Policy F.6.5 Student Success: Empowering Diverse Learner Communities"**

**PURPOSE**
To approve the revised, Policy F.6.5 Student Success as required to comply with SB17 (88R), codified as Texas Education Code §51.3525.

**BACKGROUND**
Revision of language in Policy F.6.5 Student Success is necessary to align with the requirements of SB17 (88R) as codified by Texas Education Code, §51.3525. Any required policy revisions must be adopted no later than January 1, 2024.

The statutory prohibitions do not apply to academic course instruction, research, data collection, creative works, student organizations, guest speakers or student recruitment or admissions.

**IMPLICATIONS**
**Financial:** None
**Strategic Objective:** Goal III – Performance Excellence
**Human Resources:** Compliance

**ATTACHMENTS**
Attachment 1: Revised Policy F.6.5 Student Success: Empowering Diverse Learner Communities

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Dr. Adelina Silva Date
Vice Chancellor Student Success

Dr. Mike Flores. Date
Chancellor

ALAMO COLLEGES DISTRICT

**F.6.5 (Policy) Student Success: Empowering Diverse Learner Communities**
Responsible Department: Vice Chancellor for Student Success
Board Adoption: 3-20-18
Last Board Action: 3-20-18, 12-19-23

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The Alamo Colleges District is committed to systemic transformation to make quality learning a shared priority. To address the visible gaps in opportunities, expectations, and outcomes, a deep understanding of the imbalances within the service region and within Alamo Colleges District is essential. By prioritizing this in Board policy, the Alamo Colleges District is fulfilling our Mission to empower our diverse communities for success.

The Alamo Colleges District will monitor successful degree and certificate completion of the following state/federal reporting categories and learner communities: gender, ethnicity, race, disability status, students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25.

**F.6.5 (Policy) Student Success: ~~Equity~~Empowering Diverse Learner Communities**
Responsible Department: Vice Chancellor for Student Success
Board Adoption: 3-20-18
Last Board Action: 3-20-18, 12-19-23

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The Alamo Colleges District is committed to systemic transformation to make quality learning a shared priority. To address the visible gaps in opportunities, expectations, and outcomes, a deep understanding of the imbalances within the ~~Alamo Colleges District and~~ service region and within Alamo Colleges District is essential. By prioritizing this ~~equity~~ in Board policy, the Alamo Colleges District is fulfilling our Mission to empower our diverse communities for success.

The Alamo Colleges District will monitor successful degree and certificate completion of the following state/federal reporting ~~equity~~ categories and learner communities: g~~G~~ender, e~~E~~thnicity, ~~,~~ race, ~~Economic Status, Veteran Status, and d~~Disability s~~S~~tatus,~~,~~ students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25.

# Discussion and Possible Action on Approval of the revised Policy F.6.5 Student Success: Empowering Diverse Learner Communities

**Ross Laughead**
General Counsel
**Dr. Adelina Silva**
Vice Chancellor Student Success
**Dr. Daphene Carson**
Director of Ethics, Compliance & Policy

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policy

***B.5.3 –* (Policy) *Board Policies***

- *The College District shall be guided by Board-adopted written policies*

**B.1.1 (Policy) Board Legal Status**

- *The formulation and adoption of written policies shall constitute the basic method by which the Board exercises its leadership in the operation of the Alamo Colleges.*

- *In addition to legal requirements, the Board is subject to provisions of its own policies and regulations, and the expressed will of the electorate.*

# Policy Revision Purpose

- Align existing policy with new Texas legislative requirements that limit/prohibit certain practices related to what is generally referred to as Diversity, Equity, and Inclusion

- Comply with requirements of SB17 (88R) and as codified in Texas Education Code §51.3525, effective January 1, 2024

# Policy F.6.5 Revision

## POLICY TITLE

Current: Student Success: Equity

New: Student Success: Empowering Diverse Learner Communities

## POLICY STATEMENT

Current: The Alamo Colleges District will monitor successful degree and certificate completion of the following equity categories: Gender, Ethnicity, Economic Status, Veteran Status, and Disability Status.

New: The Alamo Colleges District will monitor successful degree and certificate completion of the following state/federal reporting categories and learner communities: gender, ethnicity, race, disability status, students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25.

# December Regular Board Meeting Action Item

Approval of Minute Order to adopt revised policy F.6.5, Policy F.6.5 Student Success: Empowering Diverse Learner Communities

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

# Appointment of Faculty

Regular Meeting of the Board of Trustees
December 19, 2023

**Linda Boyer-Owens, SPHR, SHRM-SCP**
Associate Vice Chancellor for Talent, Organization,
And Strategic Innovation

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Clarence Dawkins**
Information Technology
St. Philip's College
Effective November 2023

**Harrison Stange**
Automotive Technology
St. Philip's College
Effective January 2024

**Angel Vasquez**
Healthcare Sciences
St. Philip's College
Effective November 2023

**Julius Eason**
Biological Sciences
St. Philip's College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Paul Deadrick**
Biological Sciences
St. Philip's College
Effective January 2024

**Elizabeth Guevara**
Natural Sciences
St. Philip's College
Effective January 2024

**Nicole Geary**
Theater and Fine Arts
St. Philip's College
Effective January 2024

**Kenneth Pichot**
Natural Sciences
St. Philip's College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Gilda Harris**
Natural Sciences
St. Philip's College
Effective January 2024

**Margorie Lieck**
Nursing Education
San Antonio College
Effective January 2024

**Austin Lee**
Natural Sciences
St. Philip's College
Effective January 2024

**Deborah Dickerson**
Public Policy and Services
San Antonio College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Benjamin Swindle**
Interpreter Services
San Antonio College
Effective January 2024

**Kyle Meyers**
History
San Antonio College
Effective January 2024

**Charles Jones**
Radio and Television
San Antonio College
Effective January 2024

**Magdalena Yznaga**
Humanities
Palo Alto College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Christopher Sosa**
Business Operations
Palo Alto College
Effective January 2024

**William Pennington**
Criminal Justice
Palo Alto College
Effective January 2024

**Darrel Nerove**
Computer Science
Palo Alto College
Effective January 2024

**Taraneh Maghsoodi-Zahedi**
Dental Hygiene
Palo Alto College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Sophia Salgado**
English
Palo Alto College
Effective January 2024

**Adrian Zapata**
Chemistry
Palo Alto College
Effective January 2024

**Veronica Solis**
English
Palo Alto College
Effective January 2024

**Ryan McMahon**
Government
Palo Alto College
Effective January 2024

# Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2023-2024 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

**Joseph Lopez**

Computer Information

Palo Alto College

Effective January 2024

**Anthony Alvarado**

Oil and Gas Technology

Palo Alto College

Effective January 2024

**Dale Schlundt**

History

Palo Alto College

Effective January 2024

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Appointment of Full Time Faculty**

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents for the 2023-2024 academic year. Further Board action will not be required for these persons to teach in the indicated disciplines."**

**PURPOSE**
To approve the appointment of Full Time Faculty submitted by the College Presidents for the 2023-2024 Academic Year unless an earlier date is specified in Attachment A.

**BACKGROUND**
In serving student needs, each College maintains and selects the best and brightest faculty to provide for student success. All appointments are contingent on satisfactory completion of the employment process.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Budgeted Funds |
| **Strategic Objective:** | Goal III Performance Excellence |
| **Human Resources:** | Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and high performance teams |
| **ATTACHMENTS:** | Attachment A.: Appointment of Faculty |

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.12.14 15:15:48 -06'00'

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Associate Vice Chancellor for Talent, Organization, and Strategic Innovation

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

ATTACHMENT A.

ALAMO COLLEGES DISTRICT

# Appointment of Faculty

December 19, 2023

| | Recommended | Department | College | Effective Date |
|---|---|---|---|---|
| 1. | Dawkins, Clarence | Information Technology | St. Philp's College | November 2023 |
| 2. | Vasquez, Angel | Healthcare Sciences | St. Philp's College | November 2023 |
| 3. | Stange, Harrison | Automotive Technology | St. Philip's College | January 2024 |
| 4. | Eason, Julius | Biological Sciences | St. Philip's College | January 2024 |
| 5. | Deadrick, Paul | Biological Sciences | St. Philip's College | January 2024 |
| 6. | Geary, Nicole | Theater and Fine Arts | St. Philip's College | January 2024 |
| 7. | Guevara, Elizabeth | Natural Sciences | St. Philip's College | January 2024 |
| 8. | Pichot, Kenneth | Natural Sciences | St. Philip's College | January 2024 |
| 9. | Harris, Gilda | Natural Sciences | St. Philip's College | January 2024 |
| 10. | Lee, Austin | Natural Sciencs | St. Philip's College | January 2024 |
| 11. | Lieck, Margorie | Nursing Education | San Antonio College | January 2024 |
| 12. | Dickerson, Deborah | Public Policy & Services | San Antonio College | January 2024 |
| 13. | Swindle, Benjamin | Interpreter Services | San Antonio College | January 2024 |
| 14. | Jones, Charles | Radio & Television | San Antonio College | January 2024 |
| 15. | Myers, Kyle | History | San Antonio College | January 2024 |
| 16. | Maghsoodi-Zahedi, Taraneh | Dental Hygiene | Palo Alto College | January 2024 |
| 17. | Yznaga, Magdalena | Humanities | Palo Alto College | January 2024 |
| 18. | Pennington, William | Criminal Justice | Palo Alto College | January 2024 |
| 19. | Sosa, Christopher | Business Operation | Palo Alto College | January 2024 |
| 20. | Nerove, Darrel | Computer Science | Palo Alto College | January 2024 |
| 21. | Salgado, Sophia | English | Palo Alto College | January 2024 |
| 22. | Solis, Veronica | English | Palo Alto College | January 2024 |
| 23. | Zapata, Adrian | Chemistry | Palo Alto College | January 2024 |

| | | | | |
|---|---|---|---|---|
| 24. | McMahon, Ryan | Government | Palo Alto College | January 2024 |
| 25. | Lopez, Joseph | Computer Information | Palo Alto College | January 2024 |
| 26. | Schlundt, Dale | History | Palo Alto College | January 2024 |
| 27. | Alvarado, Anthony | Oil & Gas Technology | Palo Alto College | January 2024 |

# Appointment of Administrators

Regular Meeting of the Board of Trustees
December 19, 2023

ALAMO COLLEGES DISTRICT

**Linda Boyer-Owens, SPHR, SHRM-SCP**
Associate Vice Chancellor for Talent, Organization, and Strategic Innovation

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Discussion and Possible Action on Appointment of Administrators

The following individuals are recommended to the Alamo Colleges District Board of Trustees for employment as Administrators.

**Crystal Saulsberry**
Executive Director AAS Nursing Program
Northeast Lakeview College/Alamo Colleges District

**Kelly Suter**
Department Chair Biological Sciences
San Antonio College/Alamo Colleges District

**Sara Mann**
Chief High School Programs Officer
Alamo Colleges District

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Appointment of Administrators**

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby approves the recommendation of employment for the following administrator positions:**

**Executive Director AAS Nursing Program**
as recommended by the President of Northeast Lakeview College
and the Chancellor of the Alamo Colleges District

**Chief High School Programs Officer**
as recommended by the Vice Chancellor for Academic Success
and the Chancellor of the Alamo Colleges District

**Department Chair**
as recommended by the President of San Antonio College
and the Chancellor of the Alamo Colleges District

**PURPOSE**
To support the achievement of strategic Alamo Colleges District objectives.

**BACKGROUND**
This is approval of appointments to senior administrative positions. All appointments are contingent on satisfactory completion of the employment process.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Budgeted Funds |
| **Strategic Objective:** | Goal III Performance Excellence |
| **Human Resources:** | Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and high-performance teams. |

**ATTACHMENTS:** Attachment A. Appointment of Administrators

_____
Linda Boyer-Owens, SPHR, SHRM-SCP Date
Associate Vice Chancellor for Talent, Organization,
and Strategic Innovation

_____
Dr. Mike Flores Date
Chancellor

ATTACHMENT A.

# Appointment of Administrators

December 2023

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## Crystal Saulsberry

Executive Director AAS Nursing Program
as recommended by the President of Northeast Lakeview College
and the Chancellor of the Alamo Colleges District

## Sara Mann

Chief High School Programs Officer
as recommended by the Vice Chancellor for Academic Success
and the Chancellor of the Alamo Colleges District

## Kelly Suter

Department Chair Biological Sciences
as recommended by the President of San Antonio College
and the Chancellor of the Alamo Colleges District

**Discussion and Possible Action on Approval of the Consent Agenda Items of the Regular Board Meeting held on December 19, 2023**

Recommended for Approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023

**MINUTE ORDER:**

**"The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on December 19, 2023 is hereby approved."**

**PURPOSE:** To approve the Consent Agenda of the Regular Board Meeting on December 19, 2023 which includes:

Agenda Items #17
A.1) Approval of Minutes (a-b)
A.2) Internal Audit Department Monthly Activity Report
A.3) Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District
A.4) Public Safety Monthly Clery Act Activity Report
A.5) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report
A.6) Discussion and Possible Action on Approval of Report of Policies Reviewed with No Substantive Changes
A.7) Fiscal Affairs Reports (a-g)

**BACKGROUND:** N/A

**IMPLICATIONS:**

| | |
|---|---|
| **Financial:** | N/A |
| **Strategic Objective:** | N/A |
| **Employee Services:** | N/A |

**ATTACHMENT:** N/A

_____
Dr. Mike Flores, Chancellor

**Discussion and Possible Action on Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on October 17, 2023**

Presented and recommended for approval to the ALAMO COLLEGES BOARD OF TRUSTEES **on December 19, 2023.**

**MINUTE ORDER**
"The minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on October 17, 2023 are hereby approved."

**PURPOSE**
To officially approve the minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on **October 17, 2023**

**BACKGROUND**

**IMPLICATIONS**

**Financial:** None

**Strategic Objective III: Performance Excellence**

**Human Resources:** None

**ATTACHMENTS:** Minutes of October 17, 2023

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

**MINUTES**
**MEETING OF THE BOARD OF TRUSTEES**
**MEETING AS A COMMITTEE OF THE WHOLE**
**ALAMO COLLEGES DISTRICT**
**2222 N ALAMO ST., SAN ANTONIO TX 78215**
**OCTOBER 17, 2023**

1. **CALL TO ORDER**
   Chair Roberto Zarate called the meeting to order at 6:00p.m.

2. **CERTIFICATION AND POSTING OF NOTICE**
   Chair Roberto Zarate announced that the notice of the Committee of the Whole Board Meeting was posted in accordance with the Texas Open Meetings Act, Texas Government Code, Chapter 551.

3. **ROLL CALL**
   District 1: Joe Alderete Jr.
   District 4: Dr. Lorraine Pulido, Secretary
   District 5: Robert Zarate, Chair
   District 6: Dr. Gene Sprague
   District 7: Dr. Yvonne Katz
   District 9: Leslie Sachanowicz
   Student Trustee: Brandon Aviado

   The following Trustees were not present.
   District 2: Gloria Ray, Asst. Secretary
   District 3: Anna Bustamante
   District 8: Clint Kingsbery, Vice Chair

   Presiding Administrator: Dr. Mike Flores, Chancellor

   Chair Roberto Zarate announced that a quorum of board members was present.

4. **PLEDGE OF ALLEGIANCE**
   The pledge was recited.

5. **CITIZENS TO BE HEARD**
   There were no citizens to be heard.

6. **CHAIR'S REPORT** - *Roberto Zarate*
   6.A. Trustees reported Community Outreach as follows: Morgan's Wonderland 14th Annual Gala; ACD Retirement Celebration; MOSAICO Launch Party; San Antonio Hispanic Chamber of Commerce 94th Gala; NISOD Excellence Awards; AlamoTogether Summit; WETC Hispanic Heritage Month Event; ACCT Leadership Conference; La Fiesta del Sol Celebrate the Sun at San Antonio College.

7. **CHANCELLOR'S REPORT** - *Dr. Mike Flores*
   7.A. Executive Faculty Council Report

Dr. Steven Rodriguez, Faculty Fellow (Chair), Executive Faculty Council presented on Executive Faculty Council Report which included Update on EFC Charges, Multi-Year Contracts, Multi-Year Contract Application Materials, and Faculty Evaluation Platform.

7.B. Hispanic Heritage Month

Dr. Mike Flores, Alamo Colleges District Chancellor shared Hispanic Heritage Month events throughout the five colleges.

8. **STUDENT SUCCESS COMMITTEE,** *Anna U. Bustamante, Chair*

8.A. San Antonio College Four Disciplines of Execution (4DX) Report & Wildly Important Goal Presentation:

Yvonne Galindo, Instructional Technology Supervisor, Office of Technology Services presented on SAC Instructional Technology Services WIG, which included Strategies and Outreach Efforts, Spring 2023 WIG and Lead, How Did We Achieve This WIG?, What We Learned Through This Journey, Final Results, SAC Instructional Technology Faculty Resources.

8.B. Discussion and Possible Action on Interlocal Agreement with the City of San Antonio for AlamoPROMISE

Stephanie Vasquez, Chief Program Officer – AlamoPROMISE presented on AlamoPROMISE Alamo Colleges District & City of San Antonio Interlocal Agreement for AlamoPROMISE Year 5 which included Proposed Action, Interlocal Agreement Background, AlamoPROMISE: Current State, Comparison of Local Promise Programs, Recruitment & Enrollment of New Students, Enrollment from Promise High Schools, and Recommendation.

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Board of Trustees authorizes the Chancellor or his designee to negotiate and execute an Interlocal Agreement with the City of San Antonio related to Year 5 of the AlamoPROMISE Program in the amount of $4,676,930, substantially in the form presented and on terms agreeable to District counsel."*

9. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

9.A. Workforce Development Committee Report

Xavier Urrutia, Interim Vice Chancellor, Economic & Workforce Development presented on Partner Updates, and Workforce Development Committee Alamo Colleges – Economic and Workforce Development.

10. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Dr. Yvonne Katz, Chair*

10.A. FY 2023 Investment Report

Sean Mullen, Treasurer Finance & Fiscal Services presented on FY 2023 Investment Report, Interest Rates Continued to Rise, In the Last 10 Years, Investments Provided $24.6 million for Operations, Composition of Operating Portfolio, and October Board Action Items Required by Public Funds Investment Act.

10.B. Discussion and Possible Action on Investment Brokers

Sean Mullen, Treasurer Finance & Fiscal Services presented on Role of Investment Advisor- Hilltop Securities Asset Management (HSAM), Recommended Broker/Dealer List, and October Board Action Items Required by Public Funds Investment Act.

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Board of Trustees hereby adopts Alamo Colleges District's qualified list of Investment Brokers/Dealers with authorization to negotiate transactions with Alamo Colleges District as prescribed in the District's Investment Policy, as the broker/dealers listed on Hilltop Securities Asset Management, LLC's approved Broker/Dealer list."*

10.C. Discussion and Possible Action on Purchase of Catering Services

Lisa Mazure, Associate Vice Chancellor for Finance Fiscal Services presented on Award a Contract – Catering Services, and Recommended Contract Action: Award a contract for Catering Services.

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Board of Trustees hereby awards contracts to 375 Social Kitchen, Billy Hannah's Pulled Pork & More LLC, Donald Mitchell DBA Chef Don's Catering LLC, Hearthstone Bakery Café, Mia's Mexican Grill, Poblanos Mexican Restaurant & Catering, South Texas Pizza DBA Domino's Pizza, Spice of Life Catering & Veranda, Texas Taco Cabana L.P., Texas Sugar Daddies LLC providing for the purchase of Catering Services on an as-needed basis for an estimated $325,000.00 annually, as requested by the Vice Chancellor for Finance and Administration."*

10.D. 2023 Internal Audit Annual Report

10.E. Frank Cortez, District Director of Internal Audit presented on 2023 Internal Audit Annual Report which included Compliance with Texas Government Code, Section 2102.015, Annual Plan for Fiscal Year 2023, Fiscal Year 2023 Summary of Results, Consulting and Non-audit Services Completed, 2023 Internal Quality Assessment Review Results (Annual Self-Assessment of Internal Audit), Alamo Colleges Internal Audit, Annual Plan for Fiscal Year 2024, Approved Alternate and Future Projects, External Audit Services Procured in Fiscal Year 2023, and Reporting Suspected Fraud and Abuse.

11. **CONSENT AGENDA**

11.A. Discussion and Possible Action on Monthly Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of September 1, 2023, through September 30, 2023."*

11.B. Discussion and Possible Action on Monthly Grants and Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."*

11.C. Discussion and Possible Action on Approval of Construction Reports

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented."*

11.D. Maintenance Tax Note (MTN) 2022 Program Executive Summary

The Maintenance Tax Note (MTN) 2022 Program Executive Summary was submitted for review.

11.E. Capital Improvement Program (CIP) Executive Summary

The Capital Improvement Program (CIP) Executive Summary was submitted for review.

11.F. Discussion and Possible Action on Approval of Financial Reports

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

> *"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."*

11.G. Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

*"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."*

11.H. Discussion and Possible Action on Approval of Investment Report Through August 31, 2023

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

*"The Alamo Colleges District Board of Trustees hereby accepts the Investment Report as presented."*

11.I. Discussion and Possible Action on Approval of Report of Policies Reviewed with No Substantive Changes

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

*"The Alamo Colleges District Board of Trustees hereby approves the report of Board Policies with no substantive changes as presented."*

12. **BUILDING, GROUNDS AND SITES SELECTION COMMITTEE**, *Gloria Ray, Chair*

12.A. Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for Northwest Vista College Veterans Center (CSP 18C-005)

Greg McClure, Associate Vice Chancellor, Facilities & Construction Management presented on Background – Prior Board Actions, and Action Requested.

The following minute order was forwarded to the Board of Trustees for approval on October 24, 2023.

*"The Board of Trustees hereby approves the Guaranteed Maximum Price increase of $367,943 for the Construction Manager-at-Risk J.T. Vaughn Construction, LLC for a new total $7,029,503 for the purchase of construction services for the Northwest Vista College Veterans Center subject to subsequent execution of GMP acceptable to District Counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."*

13. **EXECUTIVE SESSION** **NO EXECUTIVE SESSION**

14. **ADJOURNMENT**

There being no further business, Chair Roberto Zarate adjourned the meeting at 7:46 p.m.

Submitted for Approval:

Andria Bernal

_____
Andria Bernal
District Projects Coordinator

**Discussion and Possible Action on Minutes of the Regular Board Meeting on October 24, 2023**

Presented and recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**

**"The minutes of the Special Board Meeting of the Board of Trustees of the Alamo Community College District held on October 24, 2023, are hereby approved."**

**PURPOSE**

To officially approve the minutes of the Regular Board Meeting on October 24, 2023

**IMPLICATIONS**

**Financial:** None

**Strategic Objective III: Performance Excellence**

**Human Resources:** None

**ATTACHMENT:** Minutes of Regular Board Meeting on October 24, 2023

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

**MINUTES**
**REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES**
**ALAMO COLLEGES DISTRICT MULTIPURPOSE CENTER**
**2222 N ALAMO ST., SAN ANTONIO, TX 78215**
**OCTOBER 24, 2023**

**AGENDA**

1. **CALL TO ORDER**
   Chair Roberto Zarate called the meeting to order at 6:00pm.

2. **CERTIFICATION AND POSTING**
   Chair Roberto Zarate announced that the notice of the Regular Board Meeting was posted in accordance with the Texas Open Meeting Act, Texas Government Code, Chapter 551.

3. **ROLL CALL**
   District 1: Joe Alderete, Jr.
   District 2: Gloria Ray, Asst. Secretary
   District 3: Anna Bustamante
   District 4: Dr. Lorraine Pulido, Secretary
   District 5: Roberto Zarate, Chair
   District 6: Dr. Gene Sprague
   District 7: Dr. Yvonne Katz
   District 8: Clint Kingsbery, Vice Chair
   District 9: Leslie Sachanowicz
   Student Trustee: Brandon Aviado

   Presiding Administrator: Dr. Mike Flores, Chancellor

   Chair Roberto Zarate announced that a quorum of board members was present.

4. **PLEDGE OF ALLEGIANCE**
   The pledge was recited.

5. **INVOCATION**
   *Dr. Melissa Weathersby*, Real Estate Program Coordinator and Asst. Professor, *San Antonio College Department of Business & Entrepreneurship*

6. **MEMORIALS**

| NAME | YEARS OF SERVICE | CAMPUS | DEMISE DATE |
|---|---|---|---|
| Daniel J Bullock | 1/16/2018 - 5/13/2023 | *Instructor, Northeast Lakeview College* | August 2, 2023 |
| Cheryl Leslie | | *Spouse of former Alamo Colleges District Chancellor, Dr. Bruce Leslie* | October 2023 |

7. **RECOGNITIONS**

7.A. Bank of America Donation to Palo Alto College Dental Hygiene Program and Community Clinic

Barton Simpson explained that the Dental Hygiene students at PAC will be better prepared thanks to Bank of America's major gift of $350,000.

7.B. AlamoPROMISE Student of the Month - *Michael Valdez,* San Antonio College

Dr. Naydeen Gonzalez-De Jesus, President of San Antonio College, recognized Michael Valdez as AlamoPromise Student of the Month. Michael Valdez attended the Edgewood Fine Arts Academy in the west side of San Antonio. Michael's goal is to run for office or work somewhere where he can make a difference in the City of San Antonio. Mr. Valdez is an exemplary student at San Antonio College. After graduation, Michael plans to major in Public Administration & Policy or Mexican American Studies when he transfers to UTSA next fall. Mr. Valdez is a member of SACMEN, Student Government Association, and the Student District Council. He serves on the city of San Antonio's Higher Education Student Advisory Board. In addition, Michael volunteers with the city's parks and recreation cemetery stewardship, and trail watch program. His hobbies include running, walking and biking around San Antonio. He is a full-time student with a 3.63 overall grade point average.

7.C. Alamo Colleges District Employee of the Month - *Karina Ramirez*, Northwest Vista College

Dr. Amy Bosley, President of Northwest Vista College, recognized Karina Ramirez as Alamo Colleges District Employee of the Month. Karina Ramirez is an Administrative Services Specialist in the Humanities and Government Department at Northwest Vista College. The primary objective of Karina's role is to assist students in achieving
academic success and advancing their higher education paths. Through the dedicated service in her department, Karina demonstrates Respect for All by going beyond expectations to secure results for students, faculty, and staff seeking assistance and guidance. presented the District Employee of the Month:.

7.D. Recognition of Service Alamo Colleges District Retirees

Linda Boyer-Ownes, Associate Vice Chancellor for Talent, Organization, and Strategic Innovation presented on Service Alamo Colleges District Retirees.

***2022 – 2023 Retirees***
***Alamo Colleges District***

| | | | |
|---|---|---|---|
| *Elizabeth Alvarado* | *Monica Delgado* | *Andrea Manez* | *Maria Rodriguez* |
| *Elizabeth F. Alvarado* | *William Delgado* | *Raymond Martinez* | *Jaime Salazar* |
| *Laura Anthony* | *Roberto Echevarria* | *Rosa Mesa-Sutton* | *James Shannon* |
| *Carlos Ayala* | *Margarita Esquivel* | *John Mitchmore* | *Imelda Sifuentez* |

| | | | |
|---|---|---|---|
| *Gloria Balderas-Gonzalez* | *Helen Fournier* | *Gary O'Bar* | *Imelda Sifuentez* |
| *Joan Barborak* | *Samantha Gallegos* | *Patricia Parma* | *Diane Snyder* |
| *Patrick Bennett* | *Hope Galvan-McCall* | *Duncan Perez* | *Robert Tomlinson* |
| *Raquel Blanco-Ayala* | *Eugene Gonzalez* | *Hector Perez* | *Sandra Torres* |
| *Abel Cantu* | *Karen Gottfried* | *D'nitris Phillips* | *Velia Tovar* |
| *Roger Castro* | *Keith Gradington* | *Corina Prieto* | *Velda Villarreal* |
| *Carol Cortinas* | *Clifton Grumbles* | *Letty Rabago* | *Angelita Wolfe* |
| *Maria De Luna-Jones* | *Vergeena Johnson* | *Ruben Rangel* | *Vincent Zapata* |

***Northeast Lakeview College***

| | |
|---|---|
| *Cristella Diaz* | *Faye Hallford* |
| *Norma Gutierrez* | *Kenneth Hardy* |

***Northwest Vista College***

| | | |
|---|---|---|
| *Michelle Aldana* | *Laura Lawrence* | *Debra Rosenthal* |
| *Laura Alvare* | *Cindy Magruder* | *Andrea Scheri* |
| *Cluster Byars* | *Heginio Mares* | *John Schulze* |
| *Mary Cortez* | *Alice Martinez* | *Valerie Sommerville* |
| *Rosalinda Encina* | *William Mixell* | *Denise Tolan* |
| *Edward Giese* | *Elena Monsivais* | *Marie Valdez* |
| *Adela Gonzales* | *Shirley Pena* | *Mary Zocchi* |
| *E Harwin* | *Linda Reeves* | |

***Palo Alto College***

| | | |
|---|---|---|
| *Michael Alvarado* | *Pamela Foster* | *Barry Parker* |
| *Elsa Anaya* | *Sandra Gieseler* | *Laurie Pawelek* |
| *Ronnie Brannon* | *Shane Graf* | *Isidro Perez* |
| *Ronald Brown* | *John Hernandez* | *Diana Rangel* |
| *Belinda Corley* | *Shirley Leija* | *Geraldine Reynolds* |
| *Elida De Leon* | *Diane Lerma* | *Greta Rodriguez* |
| *Thomas Duncan* | *Ernestina Mesa* | *Lucila Rodriguez* |
| *Brenda Espinoza* | *Eustacio Morales* | *Patricia Villanueva* |
| *Rex Field* | *Kelly Mombower* | *Rose Zambrano* |

***San Antonio College***

| | | | | |
|---|---|---|---|---|
| *Veena Agrawal* | *David De La Fuente* | *Sharla Jones* | *David Ortega* | *Cheryl Startzell* |
| *Leticia Alvarado* | *Juanita Estep* | *Judy Kabo* | *Patricia Osborn* | *Marina Villanueva* |
| *Brian Barwise* | *Mary Frias* | *Alice Laffere* | *Jeanne Redmond* | *Julie Winkler* |
| *Lynn Bennett* | *Irene Fuentes* | *Paul Lechowick* | *Ivan Santana* | *Sylvia Ybarra* |
| *Mary Bernal* | *Susan Garza* | *Janet Lozano* | *Joseph Satterthwait* | |
| *Thomas Billimek* | *Rose Gonzales* | *Rosa Lucio* | *Suren Shrivastava* | |
| *Sylvia Cadena* | *Abby Gonzalez* | *Frank Marcie* | *Shute Williams* | |
| *Corina* | *Gracie Guillen* | *Hector Martinez* | *Maria Silva* | |

| | | | |
|---|---|---|---|
| *Canizales-Boester* | | | |
| *Edward Chavez* | *Karl Hagenbuch* | *Deborah Middleton* | *George Simpson* |
| *Maria Coronado* | *Dolores Hammett* | *Marta Monetemayor* | *David Solis* |
| *Bruce Davis* | *Carrie Hernandez* | *Robert Munoz* | *Francisco Solis* |
| *Cecilio De Jesus* | *Jacqueline Hernandez* | *Bruce Norton* | *Teanna Staggs* |

***St. Philip's College***

| | | | | |
|---|---|---|---|---|
| *Lourdes Alba* | *Leticia Garza* | *Rose Kyle-Banksto* | *Andrew Sanchez* | *Margarita Webb* |
| *Revis Bell* | *Deborah Gee* | *Alfred Landeros* | *Sheila Stephens* | |
| *Viana Borrego* | *Gregory Gonzales* | *Brenda Major* | *Kim Thompson* | |
| *Pilar Capetillo* | *Shannon Gonzales* | *Paula Mata* | *Toxie Turner* | |
| *Gable Lawrence* | *Sandra Gonzalez* | *Leticia Perez* | *Santiago Urdiales* | |
| *Irene Garduno* | *Debra Gray-Pruitt* | *Josephine Sammons* | *Esperanza Uriegas* | |

***Southwest Campus***

| | |
|---|---|
| *Felipa Lopez* | *David Weaver* |

7.E. La Fiesta del Sol Celebrate the Sun at San Antonio College

Rick Varner and Ken Slavin presented on the La Fiesta del Sol Celebrate the Sun at San Antonio College.

8. **NEW BUSINESS**

8.A. Discussion and Possible Action on Granting of Emeritus Status - *Patricia Parma, ACCESS*

Dr. Adelina Silva presented on the Alamo Colleges District Emeritus Patrica Parma.

On a motion by Trustee Alderete and second by Trustee Dr. Katz by unanimous vote of the Board of Trustees, the following minute order was approved:

> *"The Board of Trustees of the Alamo Colleges District, with recognition and appreciation for 34 years of dedicated service at the Alamo Colleges District and with the recommendation of the Vice Chancellor for Student Success and the Chancellor of the District, name Patricia Parma as an Administrator Emeritus of the Alamo Colleges District."*

9. **CITIZENS TO BE HEARD**

9.A. Registration: 5:00 PM - 5:55 PM
There were no citizens to be heard.

10. **CHAIR'S REPORT** - *Roberto Zarate*
10.A. EETC (Eastside Education Technical Center) Community Meeting
10.B. Community Outreach; San Antonio Women's Chamber Foundation Luncheon; CASA Gallery of Hope;

11. **CHANCELLOR'S REPORT -** *Dr. Mike Flores*
11.A. Hispanic Heritage Month
11.B. Mexico International Nursing Pathway

Alejandra Bueno, Executive Director, Office of International Programs, and Luke Dowden, Chief Online Officer presented on the International Nursing Pathway, Pathway Overview, Internal Nursing Pathway in Mexico Outlets, and the International Nursing Pathway in Texas Outlets.

12. **STUDENT SUCCESS COMMITTEE**, *Anna U. Bustamante, Chair*
12.A. Discussion and Possible Action on Interlocal Agreement with the City of San Antonio for AlamoPROMISE

Stephanie Vasquez, Chief Program Officer – AlamoPROMISE presented on Proposed Action, Interlocal Agreement Background, AlamoPROMISE: Current State, Comparison of Local Promise Programs, Recruitment & Enrollment of New Students, and Enrollment from Promise High Schools.

On a motion by Trustee Alderete and second by Trustee Dr. Katz by unanimous vote of the Board of Trustees, the following minute order was approved:

> *"The Board of Trustees authorizes the Chancellor or his designee to negotiate and execute an Interlocal Agreement with the City of San Antonio related to Year 5 of the AlamoPROMISE Program in the amount of $4,676,930, substantially in the form presented and on terms agreeable to District counsel."*

13. **AUDIT, BUDGET AND FINANCE COMMITTEE,** *Dr. Yvonne Katz, Chair*
13.A. Discussion and Possible Action on Investment Brokers

Sean Mullen, Treasurer, presented on Investment Brokers. Action requested is to adopt Alamo Colleges District's qualified list of Investment Brokers/Dealers.

On a motion by Trustee Dr. Katz seconded by Trustee Dr. Sprague and by unanimous vote of the Board of Trustees, the following minute order was approved:

> *"The Board of Trustees hereby adopts Alamo Colleges District's qualified list of Investment Brokers/Dealers with authorization to negotiate transactions with Alamo Colleges District as prescribed in the*

*District's Investment Policy, as the broker/dealers listed on Hilltop Securities Asset Management, LLC's approved Broker/Dealer list."*

13.B. Discussion and Possible Action on Purchase of Catering Services

Lisa Mazure, Associate Vice Chancellor of Finance and Fiscal Services, presented on Award a Contract – Catering Services, and Recommended Contract Action: Award a contract for Catering Services.

On a motion by Trustee Katz seconded by Trustee Sachanowicz and by unanimous vote of the Board of Trustees, the following minute order was approved:

*"The Board of Trustees hereby awards contracts to 375 Social Kitchen, Billy Hannah's Pulled Pork & More LLC, Donald Mitchell DBA Chef Don's Catering LLC, Hearthstone Bakery Café, Mia's Mexican Grill, Poblanos Mexican Restaurant & Catering, South Texas Pizza DBA Domino's Pizza, Spice of Life Catering & Veranda, Texas Taco Cabana L.P., Texas Sugar Daddies LLC providing for the purchase of Catering Services on an as-needed basis for an estimated $325,000.00 annually, as requested by the Vice Chancellor for Finance and Administration."*

14. **BUILDING, GROUNDS & SITES SELECTION COMMITTEE,** *Gloria Ray, Chair*

14.A. Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for Northwest Vista College Veterans Center (CSP 18C-005)

Greg McClure, Associate Vice Chancellor, Facilities & Construction Management presented on Background – Prior Board Actions, and Action Requested.

On a motion by Trustee Dr. Sprague seconded by trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

*"The Board of Trustees hereby approves the Guaranteed Maximum Price increase of $367,943 for the Construction Manager-at-Risk J.T. Vaughn Construction, LLC for a new total $7,029,503 for the purchase of construction services for the Northwest Vista College Veterans Center subject to subsequent execution of GMP acceptable to District Counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."*

15. **LEGISLATIVE COMMITTEE**, *Joe Alderete, Jr., Chair*

15.A. Legislative Report

Priscilla Camacho, Chief Legislative, Industry and External Relations Officer presented on Legislative Updates, November 2023 Elections – Constitutional Amendments, House Bill 8 Implementation Updates, Texas Legislature – Special Session #3, and Federal Update.

16. **PERSONNEL**

16.A. Discussion and Possible Action on Appointment of Administrators

Linda Boyer-Owens, Associate Vice Chancellor for Talent, Organization, and Strategic Innovation presented on Discussion and Possible Action on Appointment of Administrators.

On a motion by Trustee Dr. Katz seconded by Trustee Alderete and by unanimous vote of the Board of Trustees, the following minute order was approved:

*"The Board of Trustees hereby approves the recommendation of employment for the following administrator positions:*

***Patrick Lee, Vice President for Academic Success***
*as recommended by the President of Palo Alto College*
*And the Chancellor of Alamo Colleges District*

***Marsha Hall***
*Interim Dean for Performance Excellence*
*St. Philip's College/Alamo Colleges*
*District*

17. **CONSENT AGENDA**

17.A. Discussion and Possible Action on Consent Agenda Items

On a motion by Trustee Dr. Katz, seconded by Trustee Sachanowicz and by unanimous vote of Board of Trustees, the following minute order was approved:

*"The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on October 24, 2023 is hereby approved."*

17.A.1) Approval of Board Meeting Minutes

17.A.1)a. Discussion and Possible Action on Minutes of the Special Board Meeting for Public Hearing on Tax Increase on September 12, 2023.

*"The minutes of the Special Board Meeting - Public Hearing on Tax Increase of the Board of Trustees of the Alamo Community College District held on September 12, 2023 are hereby approved."*

17.A.1)b. Discussion and Possible Action on Approval of Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on September 12, 2023.

*"The minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the whole held on September 12, 2023 are hereby approved."*

17.A.1)c. Discussion and Possible Action on Minutes of the Regular Board

Meeting on September 19, 2023.

*"The minutes of the Special Board Meeting of the Board of Trustees of the Alamo Community College District held on September 19, 2023, are hereby approved."*

17.A.2) Internal Audit Department Monthly Activity Report

This report provides information on Internal Audit activities, current projects' statuses, and accomplishments related to the Alamo Colleges Strategic Objectives of Student Success, Principle-Centered Leadership, and Performance Excellence.

17.A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

*"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statement on private gifts made through July 2023 and In-Kind Donations made in August 2023."*

17.A.4) Department of Public Safety Monthly Clery Act Activity Report

17.A.5) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report

*"The Alamo Colleges District Board of Trustees hereby approves the FCWS Report as presented."*

17.A.6) Discussion and Possible Action on Approval of Report of Policies Reviewed with No Substantive Changes

*"The Alamo Colleges District Board of Trustees hereby approves the report of Board Policies with no substantive changes as presented."*

17.A.7) Fiscal Services Reports

17.A.7)a. Discussion and Possible Action on Monthly Contracts Report

*"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of September 1, 2023, through September 30, 2023."*

17.A.7)b. Discussion and Possible Action on Monthly Grants and Contracts Report

*"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."*

17.A.7)c. Discussion and Possible Action on Approval of Construction Reports

*"The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented."*

17.A.7)d. Maintenance Tax Note (MTN) 2022 Program Executive Summary
The Maintenance Tax Note (MTN) 2022 Program Executive Summey was presented.

17.A.7)e. Capital Improvement Program (CIP) Executive Summary
The Capital Improvement Program (CIP) Executive Summary was presented.

17.A.7)f. Discussion and Possible Action on Approval of Financial Reports

*"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."*

17.A.7)g. Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000

*"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."*

17.A.7)h. Discussion and Possible Action on Approval of Investment Report Through August 31, 2023

*"The Alamo Colleges District Board of Trustees hereby accepts the Investment Report as presented."*

18. **EXECUTIVE SESSION** **ENTERED EXECUTIVE SESSION 7:18pm**

18.A. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.

18.B. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

18.C. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorneys about pending and threatened litigations.

18.D. Pursuant to §551.074, Texas Government Code, the Board may consult with its attorneys about pending EEOC charges.

18.E. Pursuant to §551.072, Texas Government Code, the Board may deliberate the purchase, exchange, lease or value of real property, including, without limitation, the purchase of the site of the Eastside Education & Training Center from San Antonio Independent School District.

18.F. Pursuant to §551.073, Texas Government Code, the Board may deliberate regarding a negotiated contract for prospective gift or donation.

18.G. Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.

18.H. Pursuant to §551.076, Texas Government Code, the Board may deliberate the deployment, or specific occasions for implementation, of security personnel or devices, or a security audit.

19. **RECONVENE OPEN MEETING** **RECONVENED OPEN MEETING 7:47pm**

19.A. Discussion and Possible Action on Items Discussed in Executive Session.
No action taken

20. **SETTING OF NEXT MEETING DATE**

20.A. Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for December 19, 2023.

21. **ADJOURNMENT**

There being no further business, Chair Roberto Zarate adjourned the meeting at 7:48pm.

Submitted for Approval:

Andria Bernal

_____
Andria Bernal
District Projects Coordinator

ALAMO COLLEGES DISTRICT

**District Internal Audit Department**
**2222 North Alamo Street, Room 302**
**San Antonio, Texas, 78215**
**(210) 485-0396 Office**

**Date:** December 5, 2023

**To:** Denise Lee - Board Liaison

**From:** Frank Cortez – District Director of Internal Audit

**Subject:** Internal Audit Department Monthly Activity Report for December 2023 Board Meeting

This report provides information on internal audit activities, current projects' statuses, and accomplishments related to the Alamo Colleges' Strategic Objectives of Student Success, Principle-Centered Leadership, and Performance Excellence.

## Goal III. Performance Excellence

### Current Projects:

| Project | Description | Percent Complete | Target Compl. Date |
|---|---|---|---|
| **Planning Phase** | | | |
| Third-Party Vendor Audit | Began preliminary planning activities. | 2% | 3/29/2024 |
| Cloud Usage & Security Audit | Began preliminary planning activities. | 2% | 3/29/2024 |
| AlamoPROMISE Audit | Meet with leadership to review the audit schedule and explore potential areas for auditing. | 15% | 2/29/2024 |
| **Fieldwork Phase** | | | |
| | | | |
| **Reporting Phase** | | | |
| HR Hiring Process Audit | Draft report in progress. | 80% | 1/31/2024 |
| PAC IT Active Directory General Controls Audit | Initial draft report distributed to Management. Exit conference is scheduled for 12/11/2023. | 90% | 12/20/2023 |

### Other Activities:

| Activity | Description | Date |
|---|---|---|
| Ethics Point Cases | The investigations of hotline cases 801 and 803 are on hold. | On Hold |
| District Investigation Request | The Internal Audit is working with the Talent, Organizational & Strategic Innovation Department on an ongoing multi-phase investigation. | Ongoing |
| Training | The Senior Internal Auditor attended the ISACA Analytics Conference. | 10/11-12/2023 |
| Training | The Director attended the Institute of Internal Auditors 2023 IGNITE Conference. | 10/24-26/2023 |
| New Supervisor Orientation | The Internal Audit Director delivered a presentation on "Supervisor Responsibilities" at the new supervisor orientation training. | 10/24/2023 11/26/2023 |

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ALAMO COLLEGES DISTRICT

# OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION GIFTS REPORT August – September 2023 December 19, 2023 BOARD REPORT

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Accenture | | 08/07/2023 | Interim Program | |
| Fernando Acevedo | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Fernando Acevedo | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Stephanie A. Acuna | | 08/01/2023 | Annual Fund | |
| Stephanie A. Acuna | | 09/01/2023 | Annual Fund | |
| Leticia M. Adams | | 09/01/2023 | President's Unrestricted SAC | |
| Leticia M. Adams | | 08/01/2023 | President's Unrestricted SAC | |
| Kristabel Aguero | | 08/01/2023 | Jessica's Project | |
| Kristabel Aguero | | 08/01/2023 | President's Unrestricted SPC | |
| Kristabel Aguero | | 09/01/2023 | President's Unrestricted SPC | |
| Kristabel Aguero | | 09/01/2023 | Jessica's Project | |
| Monica G. Aguilera | | 08/01/2023 | President's Unrestricted SAC | |
| Monica G. Aguilera | | 09/01/2023 | President's Unrestricted SAC | |
| Vangie Aguilera | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| AIA San Antonio | | 08/15/2023 | Architecture Education Program | |
| AIA San Antonio | | 08/15/2023 | AIA San Antonio Architecture Endowed Scholarship | |
| Alamo Begonia Club Branch of ABS | | 09/18/2023 | Horticulture Scholarship | |
| Alamo Colleges Foundation, Inc. | | 09/05/2023 | Mosaico AlamoPROMISE Event | |
| Lourdes C. Alba | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Lourdes C. Alba | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lourdes C. Alba | | 08/01/2023 | General SPC Scholarship | |
| Lourdes C. Alba | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Jesus Alcala | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jesus Alcala | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Anonymous | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Rebecca Alejos-Sharadin | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Rebecca Alejos-Sharadin | | 08/01/2023 | Faculty Endowment Scholarship | |
| Rebecca Alejos-Sharadin | | 08/01/2023 | Nighthawk Nest Program | |
| Rebecca Alejos-Sharadin | | 09/01/2023 | Nighthawk Nest Program | |
| Rebecca Alejos-Sharadin | | 09/01/2023 | Faculty Endowment Scholarship | |
| Rebecca Alejos-Sharadin | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Diane Alertas-Jacobs | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Diane Alertas-Jacobs | | 09/01/2023 | General SPC Scholarship | |
| Diane Alertas-Jacobs | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Diane Alertas-Jacobs | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Diane Alertas-Jacobs | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Diane Alertas-Jacobs | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Diane Alertas-Jacobs | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Diane Alertas-Jacobs | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Diane Alertas-Jacobs | | 08/01/2023 | General SPC Scholarship | |
| Diane Alertas-Jacobs | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Rosalinda Almanza-Martinez | | 08/01/2023 | NLC Veteran's Center | |
| Rosalinda Almanza-Martinez | | 08/01/2023 | President's Unrestricted NLC | |
| Rosalinda Almanza-Martinez | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Rosalinda Almanza-Martinez | | 08/01/2023 | Nighthawk Nest Program | |
| Rosalinda Almanza-Martinez | | 09/01/2023 | Nighthawk Nest Program | |
| Rosalinda Almanza-Martinez | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Rosalinda Almanza-Martinez | | 09/01/2023 | President's Unrestricted NLC | |
| Rosalinda Almanza-Martinez | | 09/01/2023 | NLC Veteran's Center | |
| Rosalinda Almanza-Martinez | | 09/11/2023 | NLC Annual Benefit Fund | |
| Alpha Tau Omega Chapter | | 09/29/2023 | SPC Alumni Association Scholarship | |
| Anonymous | | 09/01/2023 | General NVC Scholarship | |
| Anonymous | | 09/01/2023 | Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship | |
| Anonymous | | 09/01/2023 | Vista Food Pantry | |
| Anonymous | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Anonymous | | 09/01/2023 | President's Unrestricted NVC | |
| Anonymous | | 08/01/2023 | President's Unrestricted NVC | |
| Anonymous | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Anonymous | | 08/01/2023 | Vista Food Pantry | |
| Anonymous | | 08/01/2023 | Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship | |
| Anonymous | | 08/01/2023 | General NVC Scholarship | |
| Irene O. Alvarado | | 09/22/2023 | Strategies for Success - Grant in Aid Scholarship | |
| Robert W. Alvarez | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Robert W. Alvarez | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Kirsten P. Anderson | | 09/01/2023 | Kevin Schantz Memorial Scholarship | |
| Kirsten P. Anderson | | 09/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Kirsten P. Anderson | | 09/01/2023 | Angel L. Martin Legacy FORMATIVE Endowed Scholarship | |
| Kirsten P. Anderson | | 09/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Kirsten P. Anderson | | 08/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Kirsten P. Anderson | | 08/01/2023 | Angel L. Martin Legacy FORMATIVE Endowed Scholarship | |
| Kirsten P. Anderson | | 08/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Kirsten P. Anderson | | 08/01/2023 | Kevin Schantz Memorial Scholarship | |
| Richard Anderson | | 09/29/2023 | President's Unrestricted SPC | |
| Wesley L. Anderson | | 08/01/2023 | Vista Food Pantry | |
| Wesley L. Anderson | | 09/01/2023 | Vista Food Pantry | |
| Hayley Aniol | | 09/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Hayley Aniol | | 08/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Maria Leandro Dresser | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Robert S Dresser | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Andrea L Greimel | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Jose Rodriguez | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Michele R Garza | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Margaret R McLeod | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Monica Sandoval | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Gloria Mayo Moreno | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Norma E Reyes | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| B D Aguirre | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Henry R Acosta | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Anthony Garza | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Robert Dresser | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Edna Carter | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Mary A Pompa | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Michael A Rodriquez | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Anonymous | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Laura G. Anthony | | 09/01/2023 | General SPC Scholarship | |
| Laura G. Anthony | | 08/01/2023 | General SPC Scholarship | |
| Carreon Arbara | | 08/01/2023 | Continuing Education Training Gifts Fund | |
| Carreon Arbara | | 09/01/2023 | Continuing Education Training Gifts Fund | |
| Hattie C. Arnold | | 09/01/2023 | Employee Benevolence Fund | |
| Hattie C. Arnold | | 08/01/2023 | Employee Benevolence Fund | |
| Andres C. Arredondo | | 08/30/2023 | Interim Program | |
| Nora E. Arredondo | | 09/01/2023 | PAC SHARE Program | |
| Nora E. Arredondo | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Nora E. Arredondo | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Nora E. Arredondo | | 08/01/2023 | PAC SHARE Program | |
| Salvador Arriaga | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Salvador Arriaga | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Belia C. Arroyo | | 08/01/2023 | SAC Women's Center GED Scholarship | |
| Belia C. Arroyo | | 09/01/2023 | SAC Women's Center GED Scholarship | |
| Rodell G. Asher | | 09/01/2023 | Student Leadership Institute Scholarship | |
| Rodell G. Asher | | 09/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Rodell G. Asher | | 09/01/2023 | Kevin Schantz Memorial Scholarship | |
| Rodell G. Asher | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Rodell G. Asher | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Rodell G. Asher | | 08/01/2023 | Kevin Schantz Memorial Scholarship | |
| Rodell G. Asher | | 08/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Rodell G. Asher | | 08/01/2023 | Student Leadership Institute Scholarship | |
| Delores L. Atkins | | 09/29/2023 | William C. Davis Endowed Scholarship | |
| Beatrice A. Avila | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Beatrice A. Avila | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Beatrice A. Avila | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Beatrice A. Avila | | 08/01/2023 | General SPC Scholarship | |
| Beatrice A. Avila | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Beatrice A. Avila | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Beatrice A. Avila | | 09/01/2023 | General SPC Scholarship | |
| Beatrice A. Avila | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Beatrice A. Avila | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Beatrice A. Avila | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Daniel Ayala | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Leah R. Badillo | | 09/01/2023 | Palo Alto Alumni Y Amigos Association Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Leah R. Badillo | | 09/01/2023 | PAC LeadHERS | |
| Leah R. Badillo | | 09/01/2023 | PAC Alumni & Friends | |
| Leah R. Badillo | | 09/01/2023 | General PAC Scholarship | |
| Leah R. Badillo | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Leah R. Badillo | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Leah R. Badillo | | 08/01/2023 | General PAC Scholarship | |
| Leah R. Badillo | | 08/01/2023 | PAC Alumni & Friends | |
| Leah R. Badillo | | 08/01/2023 | PAC LeadHERS | |
| Leah R. Badillo | | 08/01/2023 | Palo Alto Alumni Y Amigos Association Scholarship | |
| Krysten Bailey | | 08/29/2023 | Interim Program | |
| Marvel M. Bailey | | 09/01/2023 | Eastside Education and Training Center Program Support | |
| Marvel M. Bailey | | 08/01/2023 | Eastside Education and Training Center Program Support | |
| Vanessa J. Bailey | | 08/01/2023 | Annual Fund | |
| Vanessa J. Bailey | | 09/01/2023 | Annual Fund | |
| Bank of America Charitable Foundation | | 08/24/2023 | PAC Dental Hygiene Ed Program and Community Clinic | |
| Bank of America Charitable Foundation | | 08/09/2023 | PAC Dental Hygiene Ed Program and Community Clinic | |
| Andre M. Barajas | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Andre M. Barajas | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Natalie Barajas | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Natalie Barajas | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Joan M. Barborak | | 08/01/2023 | Empowerment Center Program | |
| Joan M. Barborak | | 08/01/2023 | Architecture Education Program | |
| Joan M. Barborak | | 09/01/2023 | Architecture Education Program | |
| Joan M. Barborak | | 09/01/2023 | Empowerment Center Program | |
| Lupe E. Barerra | | 09/01/2023 | SAC Student Support Fund | |
| Lupe E. Barerra | | 08/01/2023 | SAC Student Support Fund | |
| Jessica C. Barnes | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jessica C. Barnes | | 08/01/2023 | PAC SHARE Program | |
| Jessica C. Barnes | | 08/01/2023 | TACHE Scholarship | |
| Jessica C. Barnes | | 09/01/2023 | TACHE Scholarship | |
| Jessica C. Barnes | | 09/01/2023 | PAC SHARE Program | |
| Jessica C. Barnes | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Roxanne Barrera | | 09/01/2023 | Scobee Education Center Programs | |
| Roxanne Barrera | | 08/01/2023 | Scobee Education Center Programs | |
| Shirley A. Bass-Wright | | 08/01/2023 | General SPC Scholarship | |
| Shirley A. Bass-Wright | | 08/01/2023 | Woodard-Clarke-Durvan Scholarship | |
| Shirley A. Bass-Wright | | 08/01/2023 | James & Nyles Fitzgerald Memorial Scholarship | |
| Shirley A. Bass-Wright | | 09/01/2023 | James & Nyles Fitzgerald Memorial Scholarship | |
| Shirley A. Bass-Wright | | 09/01/2023 | Woodard-Clarke-Durvan Scholarship | |
| Shirley A. Bass-Wright | | 09/01/2023 | General SPC Scholarship | |
| Anonymous | | 09/01/2023 | James H. Wright Enodwed Scholarship | |
| Anonymous | | 09/01/2023 | SPC Homebuilding Scholarship | |
| Anonymous | | 08/01/2023 | SPC Homebuilding Scholarship | |
| Anonymous | | 08/01/2023 | James H. Wright Enodwed Scholarship | |
| Gilberto Becerra | | 08/01/2023 | PAC SHARE Program | |
| Gilberto Becerra | | 08/01/2023 | PAC LeadHERS | |
| Gilberto Becerra | | 09/01/2023 | PAC LeadHERS | |
| Gilberto Becerra | | 09/01/2023 | PAC SHARE Program | |
| Dafney D. Bell | | 09/01/2023 | PAC SHARE Program | |
| Dafney D. Bell | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Dafney D. Bell | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Dafney D. Bell | | 08/01/2023 | PAC SHARE Program | |
| Terry M. Bell | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Terry M. Bell | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Terry M. Bell | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Terry M. Bell | | 08/01/2023 | MAS Scholarship | |
| Terry M. Bell | | 08/01/2023 | Vista Food Pantry | |
| Terry M. Bell | | 09/01/2023 | Vista Food Pantry | |
| Terry M. Bell | | 09/01/2023 | MAS Scholarship | |
| Terry M. Bell | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Terry M. Bell | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Terry M. Bell | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Jodi M. Bellamy | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Jodi M. Bellamy | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Benevity Community Impact Fund | Evanis D. Segner | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Lauren Dewald | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Steven J. Howard | 08/24/2023 | KSYM Program | |
| Benevity Community Impact Fund | Lisa Wainwright | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Natashsa Greer | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Susannah Garcia | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Kristin N. Wilburn | 08/24/2023 | Annual Fund | |
| Benevity Community Impact Fund | Lauren Dewald | 09/29/2023 | Annual Fund | |
| Benevity Community Impact Fund | Microsoft Corporation | 09/29/2023 | Interim Program | |
| Benevity Community Impact Fund | Microsoft Corporation | 09/29/2023 | Annual Fund | |
| Greta Bennett | | 09/05/2023 | Celestine M & Remethia D Winters Scholarship | Celestine Winters / Remethia Winters |
| Greta Bennett | | 08/04/2023 | Celestine M & Remethia D Winters Scholarship | Celestine Winters / Remethia Winters |
| Patrick A. Bennett | | 09/01/2023 | Annual Fund | |
| Patrick A. Bennett | | 08/01/2023 | Annual Fund | |
| Melissa F. Benson | | 08/01/2023 | Eva K Fort Scholarship for Nursing | |
| Melissa F. Benson | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Melissa F. Benson | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Melissa F. Benson | | 09/01/2023 | Eva K Fort Scholarship for Nursing | |
| Laura A. Bernal | | 09/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Laura A. Bernal | | 08/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Anonymous | | 09/18/2023 | Fabulous GED Brunch Event | |
| Meredith N. Bess | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Meredith N. Bess | | 08/01/2023 | General SPC Scholarship | |
| Meredith N. Bess | | 09/01/2023 | General SPC Scholarship | |
| Meredith N. Bess | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Bill.com | | 09/22/2023 | Annual Fund | |
| Thomas E. Billimek | | 09/01/2023 | SAC Psychology Department Endowed Scholarship | |
| Thomas E. Billimek | | 09/01/2023 | SAC Student Support Fund | |
| Thomas E. Billimek | | 08/01/2023 | SAC Student Support Fund | |
| Thomas E. Billimek | | 08/01/2023 | SAC Psychology Department Endowed Scholarship | |
| Eddie A. Bishop | | 08/01/2023 | Vista Food Pantry | |
| Eddie A. Bishop | | 09/01/2023 | Vista Food Pantry | |
| Michael S. Blackwell | | 09/01/2023 | Vista Food Pantry | |
| Michael S. Blackwell | | 09/01/2023 | Student Emergency Fund | |
| Michael S. Blackwell | | 09/01/2023 | Annual Fund | |
| Michael S. Blackwell | | 08/01/2023 | Annual Fund | |
| Michael S. Blackwell | | 08/01/2023 | Student Emergency Fund | |
| Michael S. Blackwell | | 08/01/2023 | Vista Food Pantry | |
| Nicholas G. Blakeney | | 08/01/2023 | PAC - Educate South | |
| Nicholas G. Blakeney | | 08/01/2023 | President's Unrestricted PAC | |
| Nicholas G. Blakeney | | 09/01/2023 | President's Unrestricted PAC | |
| Nicholas G. Blakeney | | 09/01/2023 | PAC - Educate South | |
| Boeing Company | | 09/07/2023 | Scobee Education Center Programs | |
| Veronica Bonebrake | | 09/01/2023 | General Foundation Scholarship Fund | |
| Veronica Bonebrake | | 08/01/2023 | General Foundation Scholarship Fund | |
| Kristina M. Booth | | 08/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| Kristina M. Booth | | 09/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| Charles B. Bouie | | 08/03/2023 | Interim Program | |
| Emily Boundaone | | 09/01/2023 | SAC Student Support Fund | |
| Emily Boundaone | | 08/01/2023 | SAC Student Support Fund | |
| Aracely R. Bowling | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Aracely R. Bowling | | 08/01/2023 | PAC - Educate South | |
| Aracely R. Bowling | | 08/01/2023 | President's Unrestricted PAC | |
| Aracely R. Bowling | | 08/01/2023 | PAC SHARE Program | |
| Aracely R. Bowling | | 08/01/2023 | PAC Special Events | |
| Aracely R. Bowling | | 09/01/2023 | PAC Special Events | |
| Aracely R. Bowling | | 09/01/2023 | PAC SHARE Program | |
| Aracely R. Bowling | | 09/01/2023 | President's Unrestricted PAC | |
| Aracely R. Bowling | | 09/01/2023 | PAC - Educate South | |
| Aracely R. Bowling | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Gary Bowling | | 09/01/2023 | Vista Food Pantry | |
| Gary Bowling | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Gary Bowling | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Gary Bowling | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Gary Bowling | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Gary Bowling | | 08/01/2023 | Vista Food Pantry | |
| Laura B. Boyer | | 08/01/2023 | Nighthawk Nest Program | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Laura B. Boyer | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Laura B. Boyer | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Laura B. Boyer | | 09/01/2023 | Nighthawk Nest Program | |
| Laura B. Boyer | | 09/19/2023 | NLC Annual Benefit Fund | |
| Laura B. Boyer | | 09/19/2023 | NLC Annual Benefit Fund | |
| Linda L. Boyer-Owens | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Linda L. Boyer-Owens | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Margaret Boykin | | 08/01/2023 | Annual Fund | |
| Margaret Boykin | | 09/01/2023 | Annual Fund | |
| Mary F. Bozeman | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Mary F. Bozeman | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Kelli L. Bradshaw | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Kelli L. Bradshaw | | 08/01/2023 | Vista Food Pantry | |
| Kelli L. Bradshaw | | 08/01/2023 | Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship | |
| Kelli L. Bradshaw | | 08/01/2023 | Faculty Senate Endowed Scholarship | |
| Kelli L. Bradshaw | | 08/01/2023 | Lynne Dean Endowed Scholarship | |
| Kelli L. Bradshaw | | 09/01/2023 | Lynne Dean Endowed Scholarship | |
| Kelli L. Bradshaw | | 09/01/2023 | Faculty Senate Endowed Scholarship | |
| Kelli L. Bradshaw | | 09/01/2023 | Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship | |
| Kelli L. Bradshaw | | 09/01/2023 | Vista Food Pantry | |
| Kelli L. Bradshaw | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Ronnie L. Brannon | | 08/01/2023 | PAC SHARE Program | |
| Ronnie L. Brannon | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Ronnie L. Brannon | | 08/01/2023 | PAC SO Logistics Club | |
| Ellen M. Brennan | | 09/24/2023 | General SAC Scholarship | Walker E. Hunt |
| Karen Briere | | 08/01/2023 | Dr. Alice Johnson Children's Library | |
| Karen Briere | | 09/01/2023 | Dr. Alice Johnson Children's Library | |
| Phyllis Bright | | 09/01/2023 | Alamo Area Hospitality Association Endowed Scholarship | |
| Phyllis Bright | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Phyllis Bright | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Phyllis Bright | | 08/01/2023 | Alamo Area Hospitality Association Endowed Scholarship | |
| Alyssa R. Briscoe | | 08/01/2023 | General SPC Scholarship | |
| Alyssa R. Briscoe | | 09/01/2023 | General SPC Scholarship | |
| Cynathia M. Broadnax | | 09/01/2023 | Child Care Center | |
| Cynathia M. Broadnax | | 09/01/2023 | Ann Richards Endowed Scholarship for Women | |
| Cynathia M. Broadnax | | 09/01/2023 | Black Student Alliance Scholarship | |
| Cynathia M. Broadnax | | 09/01/2023 | SAC Student Support Fund | |
| Cynathia M. Broadnax | | 09/01/2023 | President's Unrestricted SAC | |
| Cynathia M. Broadnax | | 09/01/2023 | Empowerment Center Program | |
| Cynathia M. Broadnax | | 08/01/2023 | Empowerment Center Program | |
| Cynathia M. Broadnax | | 08/01/2023 | President's Unrestricted SAC | |
| Cynathia M. Broadnax | | 08/01/2023 | SAC Student Support Fund | |
| Cynathia M. Broadnax | | 08/01/2023 | Black Student Alliance Scholarship | |
| Cynathia M. Broadnax | | 08/01/2023 | Ann Richards Endowed Scholarship for Women | |
| Cynathia M. Broadnax | | 08/01/2023 | Child Care Center | |
| Denetria Brooks-James | | 08/01/2023 | SAC Student Support Fund | |
| Denetria Brooks-James | | 08/01/2023 | Black Student Alliance Scholarship | |
| Denetria Brooks-James | | 08/01/2023 | Child Care Center | |
| Denetria Brooks-James | | 09/01/2023 | Child Care Center | |
| Denetria Brooks-James | | 09/01/2023 | Black Student Alliance Scholarship | |
| Denetria Brooks-James | | 09/01/2023 | SAC Student Support Fund | |
| Belinda F. Brown | | 09/01/2023 | Student Emergency Fund | |
| Belinda F. Brown | | 08/01/2023 | Student Emergency Fund | |
| Christina M. Brown | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Christina M. Brown | | 08/01/2023 | MAS Scholarship | |
| Christina M. Brown | | 08/01/2023 | Vista Food Pantry | |
| Christina M. Brown | | 09/01/2023 | Vista Food Pantry | |
| Christina M. Brown | | 09/01/2023 | MAS Scholarship | |
| Christina M. Brown | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Tomeka L. Brown | | 09/01/2023 | General SPC Scholarship | |
| Tomeka L. Brown | | 08/01/2023 | General SPC Scholarship | |
| Alejandra Bueno | | 08/01/2023 | International Programs Support Fund | |
| Alejandra Bueno | | 09/01/2023 | International Programs Support Fund | |
| Michelle D. Burnett | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Michelle D. Burnett | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Amy H. Burton | | 08/01/2023 | Vista Food Pantry | |
| Amy H. Burton | | 09/01/2023 | Vista Food Pantry | |
| Gerald F. Busald | | 09/01/2023 | President's Unrestricted SAC | |
| Gerald F. Busald | | 08/01/2023 | President's Unrestricted SAC | |
| Mariela Cadena | | 08/01/2023 | Annual Fund | |
| Mariela Cadena | | 09/01/2023 | Annual Fund | |
| Elisabeth K. Caldwell | | 09/01/2023 | General SPC Scholarship | |
| Elisabeth K. Caldwell | | 08/01/2023 | General SPC Scholarship | |
| Beatrice E. Canales | | 08/01/2023 | Dr. Alice Johnson Children's Library | |
| Beatrice E. Canales | | 08/01/2023 | Norma's Nook Playground Endowed Program Fund | |
| Beatrice E. Canales | | 08/01/2023 | President's Unrestricted SAC | |
| Beatrice E. Canales | | 09/01/2023 | President's Unrestricted SAC | |
| Beatrice E. Canales | | 09/01/2023 | Norma's Nook Playground Endowed Program Fund | |
| Beatrice E. Canales | | 09/01/2023 | Dr. Alice Johnson Children's Library | |
| Larry B. Canion | | 08/23/2023 | Interim Program | |
| Elsa L. Cantu | | 09/20/2023 | NLC Annual Benefit Fund | |
| Gaston Cantu | | 09/01/2023 | President's Unrestricted PAC | |
| Gaston Cantu | | 09/01/2023 | PAC - Educate South | |
| Gaston Cantu | | 09/01/2023 | Student Emergency Fund | |
| Gaston Cantu | | 09/01/2023 | Annual Fund | |
| Gaston Cantu | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Gaston Cantu | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Gaston Cantu | | 08/01/2023 | Annual Fund | |
| Gaston Cantu | | 08/01/2023 | Student Emergency Fund | |
| Gaston Cantu | | 08/01/2023 | PAC - Educate South | |
| Gaston Cantu | | 08/01/2023 | President's Unrestricted PAC | |
| Maryjane J. Cardenas | | 08/01/2023 | Student Emergency Fund | |
| Maryjane J. Cardenas | | 09/01/2023 | Student Emergency Fund | |
| Margaret S. Carnegie-Diaz | | 09/01/2023 | Nighthawk Nest Program | |
| Margaret S. Carnegie-Diaz | | 09/01/2023 | Faculty Endowment Scholarship | |
| Margaret S. Carnegie-Diaz | | 08/01/2023 | Faculty Endowment Scholarship | |
| Margaret S. Carnegie-Diaz | | 08/01/2023 | Nighthawk Nest Program | |
| Steven H. Carpenter | | 08/01/2023 | Jessica's Project | |
| Steven H. Carpenter | | 09/01/2023 | Jessica's Project | |
| Anonymous | | 09/01/2023 | Nighthawk Nest Program | |
| Anonymous | | 08/01/2023 | Nighthawk Nest Program | |
| Anonymous | | 09/18/2023 | NLC Annual Benefit Fund | |
| Anonymous | | 09/18/2023 | NLC Annual Benefit Fund | |
| Belinda J. Carter-Newton | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Belinda J. Carter-Newton | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Kathleen L. Carter-Stiggers | | 08/18/2023 | President's Unrestricted SPC | |
| Selso M. Casares | | 09/01/2023 | PAC SHARE Program | |
| Selso M. Casares | | 08/01/2023 | PAC SHARE Program | |
| Phillip Casarez | | 08/01/2023 | SAC Honors Academy | |
| Phillip Casarez | | 08/01/2023 | SAC Student Support Fund | |
| Phillip Casarez | | 09/01/2023 | SAC Student Support Fund | |
| Phillip Casarez | | 09/01/2023 | SAC Honors Academy | |
| Gilivaldo Castaneda | | 08/19/2023 | Interim Program | |
| Bertha C. Castellanos | | 09/01/2023 | Women in Transition Scholarship | |
| Bertha C. Castellanos | | 08/01/2023 | Women in Transition Scholarship | |
| Enrique C. Castillo | | 08/01/2023 | President's Unrestricted SAC | |
| Enrique C. Castillo | | 09/01/2023 | President's Unrestricted SAC | |
| Eric Castillo | | 09/01/2023 | International Programs Scholarship | |
| Eric Castillo | | 09/01/2023 | TACHE Scholarship | |
| Eric Castillo | | 09/01/2023 | DREAMers Scholarship | |
| Eric Castillo | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Eric Castillo | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Eric Castillo | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Eric Castillo | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Eric Castillo | | 08/01/2023 | DREAMers Scholarship | |
| Eric Castillo | | 08/01/2023 | TACHE Scholarship | |
| Eric Castillo | | 08/01/2023 | International Programs Scholarship | |
| Jeanette J. Castillo | | 08/01/2023 | Annual Fund | |
| Jeanette J. Castillo | | 09/01/2023 | Annual Fund | |
| Miguel A. Castillo | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Miguel A. Castillo | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Roger M. Castro | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Roger M. Castro | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Angela M. Cavasos | | 09/01/2023 | Vista Food Pantry | |
| Angela M. Cavasos | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Angela M. Cavasos | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Angela M. Cavasos | | 08/01/2023 | Vista Food Pantry | |
| Cavender/GMC North | Cavender Cares | 08/25/2023 | Mosaico AlamoPROMISE Event | |
| Zak D. Cernoch | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Zak D. Cernoch | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Zak D. Cernoch | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Zak D. Cernoch | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Charles R. Schwab & Co, Inc. | Edward Day, Luz Day | 09/18/2023 | GED Empowerment to College Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Anonymous | | 08/01/2023 | General SPC Scholarship | |
| Anonymous | | 08/01/2023 | Ruth Jones McClendon | |
| Anonymous | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Anonymous | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Anonymous | | 09/01/2023 | Ruth Jones McClendon | |
| Anonymous | | 09/01/2023 | General SPC Scholarship | |
| Anonymous | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| David Chavera | | 09/01/2023 | SAC Honors Academy | |
| David Chavera | | 08/01/2023 | SAC Honors Academy | |
| Susan E. Chinoransky | | 08/01/2023 | General NLC Scholarship | |
| Susan E. Chinoransky | | 09/01/2023 | General NLC Scholarship | |
| Philip Cirilo | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Philip Cirilo | | 09/01/2023 | General SPC Scholarship | |
| Philip Cirilo | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Philip Cirilo | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Philip Cirilo | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Philip Cirilo | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Philip Cirilo | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Philip Cirilo | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Philip Cirilo | | 08/01/2023 | General SPC Scholarship | |
| Philip Cirilo | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Brenda J. Clark | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Brenda J. Clark | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lenell C. Clay | | 09/01/2023 | President's Unrestricted SAC | |
| Lenell C. Clay | | 08/01/2023 | President's Unrestricted SAC | |
| Thomas S. Cleary | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Thomas S. Cleary | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Kimberly A. Cleveland | | 08/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Kimberly A. Cleveland | | 09/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Virginia C. Cmontezfstbusy | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Virginia C. Cmontezfstbusy | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Keith G. Collins | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Keith G. Collins | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Jacob P. Colunga | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Jacob P. Colunga | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Jennifer D. Comedy-Holmes | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Jennifer D. Comedy-Holmes | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Esther M. Conejo | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Esther M. Conejo | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Kevin J. Conlon | | 08/01/2023 | SAC Student Support Fund | |
| Kevin J. Conlon | | 09/01/2023 | SAC Student Support Fund | |
| Anonymous | | 09/01/2023 | Birdien Dobson Lende Nursing Scholarship | |
| Anonymous | | 09/01/2023 | Empowerment Center Program | |
| Anonymous | | 09/01/2023 | SAC Student Support Fund | |
| Anonymous | | 09/01/2023 | Student Emergency Fund | |
| Anonymous | | 08/01/2023 | Student Emergency Fund | |
| Anonymous | | 08/01/2023 | SAC Student Support Fund | |
| Anonymous | | 08/01/2023 | Empowerment Center Program | |
| Anonymous | | 08/01/2023 | Birdien Dobson Lende Nursing Scholarship | |
| Jessica A. Cooper | | 08/01/2023 | President's Scholarship SPC | |
| Jessica A. Cooper | | 08/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Jessica A. Cooper | | 09/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Jessica A. Cooper | | 09/01/2023 | President's Scholarship SPC | |
| Joseph Coppola | | 09/01/2023 | Jason DeLecour Endowed Scholarship for International Studies | |
| Joseph Coppola | | 08/01/2023 | Jason DeLecour Endowed Scholarship for International Studies | |
| Christina M. Cortez | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Christina M. Cortez | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Federico A. Cortez | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Federico A. Cortez | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Francisco Cortez | | 08/01/2023 | Annual Fund | |
| Francisco Cortez | | 09/01/2023 | Annual Fund | |
| William D. Cotham | | 09/01/2023 | Annual Fund | |
| William D. Cotham | | 08/01/2023 | Annual Fund | |
| Cowboy Breakfast Foundation, Inc. | | 09/29/2023 | Cowboy Breakfast Foundation Scholarship | |
| Stacie M. Coy-Mahula | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Stacie M. Coy-Mahula | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lioyd G. Crenwelge | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Lioyd G. Crenwelge | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Sharon A. Crockett-Ray | | 08/01/2023 | Ralph and Blanche Crockett Memorial Scholarship | |
| Sharon A. Crockett-Ray | | 09/01/2023 | Ralph and Blanche Crockett Memorial Scholarship | |
| Robert J. Crompton | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Robert J. Crompton | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Tomeka Cross | | 08/01/2023 | President's Unrestricted SPC | |
| Tomeka Cross | | 08/01/2023 | Student Engagement Scholarship SPC | |
| Tomeka Cross | | 09/01/2023 | Student Engagement Scholarship SPC | |
| Clarissa J. Cruz | | 08/15/2023 | SPC Alumni Association Scholarship | |
| Clarissa J. Cruz | | 08/15/2023 | SPC Alumni Association Scholarship | |
| Clarissa J. Cruz | | 09/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Clarissa J. Cruz | | 08/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Jessica S. Cruz | | 08/01/2023 | General SPC Scholarship | |
| Jessica S. Cruz | | 09/01/2023 | General SPC Scholarship | |
| Laurie Culbreth | | 09/01/2023 | PAC - Educate South | |
| Laurie Culbreth | | 09/01/2023 | PAC - Educate South | |
| CyberGrants | Anonymous | 09/21/2023 | General SPC Scholarship | |
| CyberGrants | Anonymous | 09/21/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Scott D'Amico | | 09/01/2023 | Employee Benevolence Fund | |
| Scott D'Amico | | 08/01/2023 | Employee Benevolence Fund | |
| James C. Dalglish | | 08/01/2023 | Jean Longwith Endowed Scholarship | |
| James C. Dalglish | | 08/01/2023 | KSYM Program | |
| James C. Dalglish | | 09/01/2023 | KSYM Program | |
| James C. Dalglish | | 09/01/2023 | Jean Longwith Endowed Scholarship | |
| Ruth A. Dalrymple | | 09/01/2023 | General Foundation Scholarship Fund | |
| Ruth A. Dalrymple | | 09/01/2023 | Annual Fund | |
| Ruth A. Dalrymple | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruth A. Dalrymple | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruth A. Dalrymple | | 08/01/2023 | Annual Fund | |
| Ruth A. Dalrymple | | 08/01/2023 | General Foundation Scholarship Fund | |
| Patrick F. Daniels | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Patrick F. Daniels | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Martin D. Davila | | 09/01/2023 | President's Unrestricted SAC | |
| Martin D. Davila | | 09/01/2023 | First Responders Academy-Formative Endowment | |
| Martin D. Davila | | 08/01/2023 | First Responders Academy-Formative Endowment | |
| Martin D. Davila | | 08/01/2023 | President's Unrestricted SAC | |
| Max Davis | | 08/01/2023 | Annual Fund | |
| Max Davis | | 09/01/2023 | Annual Fund | |
| Randall N. Dawson | | 09/01/2023 | President's Unrestricted SPC | |
| Randall N. Dawson | | 09/01/2023 | General SPC Scholarship | |
| Randall N. Dawson | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Randall N. Dawson | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Randall N. Dawson | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Randall N. Dawson | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Randall N. Dawson | | 08/01/2023 | General SPC Scholarship | |
| Randall N. Dawson | | 08/01/2023 | President's Unrestricted SPC | |
| Edward Day | | 09/18/2023 | Fabulous GED Brunch Event | |
| Teresa De La Cruz | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Teresa De La Cruz | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Amber A. De La Garza | | 09/28/2023 | NLC Annual Benefit Fund | |
| Pamela S. De La Garza | | 09/01/2023 | General NVC Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Pamela S. De La Garza | | 09/01/2023 | NVC Faculty / Staff Scholarship | |
| Pamela S. De La Garza | | 09/01/2023 | Vista Food Pantry | |
| Pamela S. De La Garza | | 08/01/2023 | Vista Food Pantry | |
| Pamela S. De La Garza | | 08/01/2023 | NVC Faculty / Staff Scholarship | |
| Pamela S. De La Garza | | 08/01/2023 | General NVC Scholarship | |
| Richard De La Garza | | 08/01/2023 | Horticulture Scholarship | |
| Richard De La Garza | | 08/01/2023 | Samantha Tapia Formative Endowed Scholarship | |
| Richard De La Garza | | 09/01/2023 | Samantha Tapia Formative Endowed Scholarship | |
| Richard De La Garza | | 09/01/2023 | Horticulture Scholarship | |
| Leticia P. De La Rosa | | 09/01/2023 | PAC - Educate South | |
| Leticia P. De La Rosa | | 08/01/2023 | PAC - Educate South | |
| Lydia R. De La Vega | | 08/01/2023 | PAC SHARE Program | |
| Lydia R. De La Vega | | 09/01/2023 | PAC SHARE Program | |
| Elida T. De Leon | | 09/01/2023 | PAC SHARE Program | |
| Maria E. De Leon | | 09/01/2023 | Student Emergency Fund | |
| Maria E. De Leon | | 08/01/2023 | Student Emergency Fund | |
| Edlyn S. De Oliveira | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Edlyn S. De Oliveira | | 08/01/2023 | PAC SHARE Program | |
| Edlyn S. De Oliveira | | 09/01/2023 | PAC SHARE Program | |
| Edlyn S. De Oliveira | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Edlyn S. De Oliveira | | 09/01/2023 | PAC SHARE Program | |
| Rosalind K. De Trevino | | 09/01/2023 | Empowerment Center Program | |
| Rosalind K. De Trevino | | 09/01/2023 | President's Unrestricted SAC | |
| Rosalind K. De Trevino | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Rosalind K. De Trevino | | 08/01/2023 | Empowerment Center Program | |
| Rosalind K. De Trevino | | 08/01/2023 | President's Unrestricted SAC | |
| Rosalind K. De Trevino | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Maria D. Dejesus Rivera | | 08/01/2023 | General Foundation Scholarship Fund | |
| Maria D. Dejesus Rivera | | 09/01/2023 | General Foundation Scholarship Fund | |
| Rachel Del Rio | | 08/01/2023 | Student Emergency Fund | |
| Nancy G. Delacerda | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Nancy G. Delacerda | | 08/01/2023 | Vista Food Pantry | |
| Nancy G. Delacerda | | 08/01/2023 | Ashley Lynn Degerstrom Endowed Scholarship | |
| Nancy G. Delacerda | | 08/01/2023 | CPS Energy/Dr. Homer Guevara Jr. Endowed Fund for Business, Economics, and Government Majors | |
| Nancy G. Delacerda | | 08/01/2023 | Fine Arts Endowment Programming | |
| Nancy G. Delacerda | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Nancy G. Delacerda | | 09/01/2023 | Vista Food Pantry | |
| Nancy G. Delacerda | | 09/01/2023 | Ashley Lynn Degerstrom Endowed Scholarship | |
| Nancy G. Delacerda | | 09/01/2023 | CPS Energy/Dr. Homer Guevara Jr. Endowed Fund for Business, Economics, and Government Majors | |
| Nancy G. Delacerda | | 09/01/2023 | Fine Arts Endowment Programming | |
| Denise DeLaRosa | | 08/01/2023 | SAC Mexican American Studies (MAS) Program | |
| Denise DeLaRosa | | 08/01/2023 | Hispanic Science Majors Scholarship | |
| Denise DeLaRosa | | 08/01/2023 | SAC Student Support Fund | |
| Denise DeLaRosa | | 09/01/2023 | SAC Student Support Fund | |
| Denise DeLaRosa | | 09/01/2023 | Hispanic Science Majors Scholarship | |
| Denise DeLaRosa | | 09/01/2023 | SAC Mexican American Studies (MAS) Program | |
| Anna L. Delgado | | 09/01/2023 | President's Unrestricted SPC | |
| Anna L. Delgado | | 09/01/2023 | President's Scholarship SPC | |
| Anna L. Delgado | | 08/01/2023 | President's Scholarship SPC | |
| Anna L. Delgado | | 08/01/2023 | President's Unrestricted SPC | |
| Chryssa D. Delgado | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Chryssa D. Delgado | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Vanessa A. Demont | | 09/01/2023 | Nighthawk Nest Program | |
| Vanessa A. Demont | | 08/01/2023 | Nighthawk Nest Program | |
| Jillian L. Denman | | 08/01/2023 | SAC Student Support Fund | |
| Jillian L. Denman | | 09/01/2023 | SAC Student Support Fund | |
| Edward Diaz | | 09/01/2023 | Dr. Alice Johnson Children's Library | |
| Edward Diaz | | 08/01/2023 | Dr. Alice Johnson Children's Library | |
| Mariana A. Diaz | | 08/01/2023 | PAC - Educate South | |
| Mariana A. Diaz | | 08/01/2023 | PAC SHARE Program | |
| Mariana A. Diaz | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Mariana A. Diaz | | 09/01/2023 | PAC - Educate South | |
| Mariana A. Diaz | | 09/01/2023 | PAC SHARE Program | |
| Mariana A. Diaz | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Rebecca L. Dietz | | 09/01/2023 | Robert & Laura Fainter Endowed Scholarship | |
| Rebecca L. Dietz | | 08/01/2023 | Robert & Laura Fainter Endowed Scholarship | |
| Jaclyn G. Dinscore | | 08/01/2023 | PAC - Educate South | |
| Jaclyn G. Dinscore | | 09/01/2023 | PAC - Educate South | |
| disABILITYsa | | 09/13/2023 | NVC Alumni Program Support | |
| Adriana Dominguez | | 09/01/2023 | PAC SHARE Program | |
| Adriana Dominguez | | 08/01/2023 | PAC SHARE Program | |
| Suzette A. Dooley | | 08/01/2023 | SAC Student Support Fund | |
| Suzette A. Dooley | | 09/01/2023 | SAC Student Support Fund | |
| Katherine B. Doss | | 09/01/2023 | PAC SHARE Program | |
| Katherine B. Doss | | 08/01/2023 | PAC SHARE Program | |
| Tangila C. Dove | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Tangila C. Dove | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Tangila C. Dove | | 08/01/2023 | Nighthawk Nest Program | |
| Tangila C. Dove | | 09/01/2023 | Nighthawk Nest Program | |
| Tangila C. Dove | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Tangila C. Dove | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Dr. Martin Luther King Jr. Foundation | | 08/18/2023 | Interim Program | |
| Cheryl A. Drake | | 09/01/2023 | Annual Fund | |
| Cheryl A. Drake | | 08/01/2023 | Annual Fund | |
| Annette Duenes | | 08/01/2023 | General SPC Scholarship | |
| Annette Duenes | | 09/01/2023 | General SPC Scholarship | |
| Pamela J. Dunagan | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Pamela J. Dunagan | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Joan H. Duncan | | 08/18/2023 | President's Unrestricted SPC | |
| Leticia E. Duncan brosnan | | 09/01/2023 | Student Emergency Fund | |
| Leticia E. Duncan brosnan | | 08/01/2023 | Student Emergency Fund | |
| Paul S. Dunn | | 08/01/2023 | Annual Fund | |
| Paul S. Dunn | | 09/01/2023 | Annual Fund | |
| Moises I. Echeverria | | 09/01/2023 | Student Emergency Fund | |
| Moises I. Echeverria | | 08/01/2023 | Student Emergency Fund | |
| Jessica L. Edmiston | | 08/01/2023 | Developmental Math Fund | |
| Jessica L. Edmiston | | 09/01/2023 | Developmental Math Fund | |
| Yael H. Edrey | | 09/01/2023 | President's Unrestricted NVC | |
| Yael H. Edrey | | 09/01/2023 | Vista Food Pantry | |
| Yael H. Edrey | | 08/01/2023 | Vista Food Pantry | |
| Yael H. Edrey | | 08/01/2023 | President's Unrestricted NVC | |
| Anna M. Edwards | | 08/01/2023 | General SPC Scholarship | |
| Anna M. Edwards | | 09/01/2023 | General SPC Scholarship | |
| Dawn L. Elmore | | 09/01/2023 | James C. Elmore II Memorial Art Scholarship | |
| Dawn L. Elmore | | 08/01/2023 | James C. Elmore II Memorial Art Scholarship | |
| James C. Elmore | | 08/08/2023 | James C. Elmore II Memorial Art Scholarship | James C. Elmore |
| Anonymous | | 09/01/2023 | Strategies for Success - Grant in Aid Scholarship | |
| Anonymous | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Anonymous | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Anonymous | | 08/01/2023 | Strategies for Success - Grant in Aid Scholarship | |
| Episcopal Diocese of West Texas | | 08/18/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Savithra U. Eratne | | 09/01/2023 | President's Unrestricted SAC | |
| Savithra U. Eratne | | 08/01/2023 | President's Unrestricted SAC | |
| Karl Erik | | 08/01/2023 | President's Unrestricted SAC | |
| Karl Erik | | 09/01/2023 | President's Unrestricted SAC | |
| Susan L. Escobar | | 08/01/2023 | NVC Digital Media Student Program Support | |
| Susan L. Escobar | | 09/01/2023 | NVC Digital Media Student Program Support | |
| Mary Esther Escobedo | | 09/28/2023 | Fabulous GED Brunch Event | |
| Dimona R. Esparza | | 09/01/2023 | Student Emergency Fund | |
| Dimona R. Esparza | | 08/01/2023 | Student Emergency Fund | |
| Margarita Esquivel | | 08/01/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | |
| Stephanie R. Estrada | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Stephanie R. Estrada | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Anonymous | | 09/01/2023 | Nighthawk Nest Program | |
| Anonymous | | 09/01/2023 | Faculty Endowment Scholarship | |
| Anonymous | | 08/01/2023 | Faculty Endowment Scholarship | |
| Anonymous | | 08/01/2023 | Nighthawk Nest Program | |
| Excelencia in Education | | 08/08/2023 | Excelencia Community Colleges Transforming Project SAC | |
| William J. Fanning | | 09/01/2023 | Terracon STEM Scholars Endowed Scholarship | |
| William J. Fanning | | 08/01/2023 | Terracon STEM Scholars Endowed Scholarship | |
| Raquel Farias | | 08/19/2023 | Interim Program | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Richard H. Farias | | 08/24/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Richard H. Farias | | 09/01/2023 | Annual Fund | |
| Richard H. Farias | | 09/01/2023 | President's Unrestricted SAC | |
| Richard H. Farias | | 08/01/2023 | President's Unrestricted SAC | |
| Richard H. Farias | | 08/01/2023 | Annual Fund | |
| Marie P. Feldmeier | | 08/01/2023 | General SPC Scholarship | |
| Marie P. Feldmeier | | 09/01/2023 | General SPC Scholarship | |
| Patricia Ferguson | | 09/01/2023 | International Programs Support Fund | |
| Patricia Ferguson | | 08/01/2023 | International Programs Support Fund | |
| Anonymous | | 08/01/2023 | Annual Fund | |
| Anonymous | | 09/01/2023 | Annual Fund | |
| Anna Lisa Fernandez | | 09/01/2023 | PAC SHARE Program | |
| Anna Lisa Fernandez | | 08/01/2023 | PAC SHARE Program | |
| Fidelity Brokerage Services, LLC | Roberta L. Tiner Charitable Trust | 08/15/2023 | Annual Fund | |
| Fidelity Brokerage Services, LLC | Gloria Rodriguez | 09/21/2023 | Annual Fund | |
| Domingo J. Figueroa | | 09/01/2023 | President's Unrestricted SAC | |
| Domingo J. Figueroa | | 08/01/2023 | President's Unrestricted SAC | |
| Leslie Fink | | 09/14/2023 | Fabulous GED Brunch Event | |
| Leslie Fink | | 09/14/2023 | Fabulous GED Brunch Event | |
| Flohr Family Foundation | | 09/28/2023 | Hall and Pat Hammond Scholarship | |
| Daniel B. Flores | | 08/01/2023 | SAC Student Support Fund | |
| Daniel B. Flores | | 09/01/2023 | SAC Student Support Fund | |
| Georgia L. Flores | | 09/01/2023 | President's Unrestricted NLC | |
| Georgia L. Flores | | 09/01/2023 | Nighthawk Nest Program | |
| Georgia L. Flores | | 09/01/2023 | NLC Veteran's Center | |
| Georgia L. Flores | | 08/01/2023 | NLC Veteran's Center | |
| Georgia L. Flores | | 08/01/2023 | Nighthawk Nest Program | |
| Georgia L. Flores | | 08/01/2023 | President's Unrestricted NLC | |
| Jennifer L. Flores | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Jennifer L. Flores | | 08/01/2023 | PAC - Educate South | |
| Jennifer L. Flores | | 08/01/2023 | PAC SHARE Program | |
| Jennifer L. Flores | | 09/01/2023 | PAC SHARE Program | |
| Jennifer L. Flores | | 09/01/2023 | PAC - Educate South | |
| Jennifer L. Flores | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Jorge R. Flores | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Jorge R. Flores | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Jorge R. Flores | | 09/01/2023 | General SPC Scholarship | |
| Jorge R. Flores | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Jorge R. Flores | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Jorge R. Flores | | 08/01/2023 | General SPC Scholarship | |
| Ruben M. Flores | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruben M. Flores | | 08/01/2023 | Ruben P. Flores Endowed Scholarship | |
| Ruben M. Flores | | 08/01/2023 | Fabulous GED Brunch Event | |
| Ruben M. Flores | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruben M. Flores | | 09/01/2023 | Ruben P. Flores Endowed Scholarship | |
| Ruben M. Flores | | 09/01/2023 | Fabulous GED Brunch Event | |
| Rosalinda F. Flores Castillo | | 09/01/2023 | Vista Food Pantry | |
| Rosalinda F. Flores Castillo | | 08/01/2023 | Vista Food Pantry | |
| Maria S. Flores-Chase | | 08/01/2023 | Nighthawk Nest Program | |
| Maria S. Flores-Chase | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Maria S. Flores-Chase | | 08/01/2023 | General NLC Scholarship | |
| Maria S. Flores-Chase | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Maria S. Flores-Chase | | 09/01/2023 | Nighthawk Nest Program | |
| Maria S. Flores-Chase | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Maria S. Flores-Chase | | 09/01/2023 | General NLC Scholarship | |
| Maria S. Flores-Chase | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Patrick R. Fontenot | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Patrick R. Fontenot | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Alyssa R. Forey | | 08/01/2023 | PAC - Educate South | |
| Alyssa R. Forey | | 08/01/2023 | President's Unrestricted PAC | |
| Alyssa R. Forey | | 08/01/2023 | PAC SHARE Program | |
| Alyssa R. Forey | | 08/01/2023 | PAC Special Events | |
| Alyssa R. Forey | | 08/01/2023 | General PAC Scholarship | |
| Alyssa R. Forey | | 08/01/2023 | PAC LeadHERS | |
| Alyssa R. Forey | | 09/01/2023 | PAC - Educate South | |
| Alyssa R. Forey | | 09/01/2023 | President's Unrestricted PAC | |
| Alyssa R. Forey | | 09/01/2023 | PAC SHARE Program | |
| Alyssa R. Forey | | 09/01/2023 | PAC Special Events | |
| Alyssa R. Forey | | 09/01/2023 | General PAC Scholarship | |
| Alyssa R. Forey | | 09/01/2023 | PAC LeadHERS | |
| Yvonne T. Forey | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Yvonne T. Forey | | 09/01/2023 | PAC - Educate South | |
| Yvonne T. Forey | | 09/01/2023 | President's Unrestricted PAC | |
| Yvonne T. Forey | | 09/01/2023 | PAC SHARE Program | |
| Yvonne T. Forey | | 09/01/2023 | PAC Special Events | |
| Yvonne T. Forey | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Yvonne T. Forey | | 08/01/2023 | PAC - Educate South | |
| Yvonne T. Forey | | 08/01/2023 | President's Unrestricted PAC | |
| Yvonne T. Forey | | 08/01/2023 | PAC SHARE Program | |
| Yvonne T. Forey | | 08/01/2023 | PAC Special Events | |
| Kathryn A. Freeman | | 08/01/2023 | Financial Literacy Program | |
| Kathryn A. Freeman | | 08/01/2023 | Jessica's Project | |
| Kathryn A. Freeman | | 09/01/2023 | Financial Literacy Program | |
| Kathryn A. Freeman | | 09/01/2023 | Jessica's Project | |
| Karl R. Frey | | 09/01/2023 | Faculty Endowment Scholarship | |
| Karl R. Frey | | 08/01/2023 | Faculty Endowment Scholarship | |
| Pamela M. Frias | | 08/01/2023 | President's Unrestricted SAC | |
| Pamela M. Frias | | 09/01/2023 | President's Unrestricted SAC | |
| Friends of the Riverwalk | | 08/04/2023 | San Antonio Hospitality Foundation Endowed Scholarship | |
| Derek Fuller | | 08/01/2023 | Professional Aviation Maintenance Scholarship | |
| Derek Fuller | | 08/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Derek Fuller | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Derek Fuller | | 09/01/2023 | Professional Aviation Maintenance Scholarship | |
| Derek Fuller | | 09/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Derek Fuller | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Michelle A. Gable | | 09/01/2023 | Annual Fund | |
| Michelle A. Gable | | 08/01/2023 | Annual Fund | |
| Melissa J. Gaerra | | 08/01/2023 | President's Unrestricted SAC | |
| Melissa J. Gaerra | | 09/01/2023 | President's Unrestricted SAC | |
| Deborah L. Gaitan | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Deborah L. Gaitan | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Deborah L. Gaitan | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Deborah L. Gaitan | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Deborah L. Gaitan | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Deborah L. Gaitan | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Carlos Galindo | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Carlos Galindo | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Veronica C. Galvan | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Veronica C. Galvan | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Ana D. Garcia | | 08/01/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | |
| Ana D. Garcia | | 09/01/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | |
| Blanca C. Garcia | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Blanca C. Garcia | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Cristela C. Garcia | | 08/01/2023 | President's Unrestricted NLC | |
| Cristela C. Garcia | | 09/01/2023 | President's Unrestricted NLC | |
| Diana O. Garcia | | 09/01/2023 | Vista Food Pantry | |
| Diana O. Garcia | | 08/01/2023 | Vista Food Pantry | |
| Mauricio Garcia | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Mauricio Garcia | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Mei Y. Garcia | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Mei Y. Garcia | | 09/01/2023 | PAC - Educate South | |
| Mei Y. Garcia | | 09/01/2023 | President's Unrestricted PAC | |
| Mei Y. Garcia | | 09/01/2023 | PAC SHARE Program | |
| Mei Y. Garcia | | 09/01/2023 | PAC Special Events | |
| Mei Y. Garcia | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Mei Y. Garcia | | 08/01/2023 | PAC - Educate South | |
| Mei Y. Garcia | | 08/01/2023 | President's Unrestricted PAC | |
| Mei Y. Garcia | | 08/01/2023 | PAC SHARE Program | |
| Mei Y. Garcia | | 08/01/2023 | PAC Special Events | |
| Migdalia Garcia | | 08/01/2023 | San Antonio peaceCENTER | |
| Migdalia Garcia | | 09/01/2023 | San Antonio peaceCENTER | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Anonymous | | 09/01/2023 | Dr. Veronica R. Garcia Presidential Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Dr. Veronica R. Garcia Presidential Endowed Scholarship | |
| Vince A. Garcia | | 08/01/2023 | Annual Fund | |
| Vince A. Garcia | | 09/01/2023 | Annual Fund | |
| Bridgedette A. Garza | | 09/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Bridgedette A. Garza | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Bridgedette A. Garza | | 08/01/2023 | Janet H. Rangel Memorial Scholarship | |
| Bridgedette A. Garza | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Diann Garza | | 08/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Diann Garza | | 09/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Laura T. Garza | | 09/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Laura T. Garza | | 08/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Linda T. Garza | | 08/01/2023 | General Foundation Scholarship Fund | |
| Linda T. Garza | | 09/01/2023 | General Foundation Scholarship Fund | |
| Anonymous | | 09/01/2023 | Interim Scholarship | |
| Anonymous | | 08/01/2023 | Interim Scholarship | |
| Amy S. Gates | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Amy S. Gates | | 08/01/2023 | Empowerment Center Program | |
| Amy S. Gates | | 08/01/2023 | SAC Student Support Fund | |
| Amy S. Gates | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Amy S. Gates | | 09/01/2023 | Empowerment Center Program | |
| Amy S. Gates | | 09/01/2023 | SAC Student Support Fund | |
| Pamela D. Gauna | | 09/01/2023 | General NLC Scholarship | |
| Pamela D. Gauna | | 09/01/2023 | NLC College Mentoring Program | |
| Pamela D. Gauna | | 09/01/2023 | Nighthawk Nest Program | |
| Pamela D. Gauna | | 08/01/2023 | General NLC Scholarship | |
| Pamela D. Gauna | | 08/01/2023 | NLC College Mentoring Program | |
| Pamela D. Gauna | | 08/01/2023 | Nighthawk Nest Program | |
| Diane M. Gavin | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Diane M. Gavin | | 08/01/2023 | Developmental Math Fund | |
| Diane M. Gavin | | 08/01/2023 | President's Scholarship SPC | |
| Diane M. Gavin | | 08/01/2023 | General SPC Scholarship | |
| Diane M. Gavin | | 08/01/2023 | General SPC Scholarship | |
| Diane M. Gavin | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Diane M. Gavin | | 09/01/2023 | Developmental Math Fund | |
| Diane M. Gavin | | 09/01/2023 | President's Scholarship SPC | |
| Diane M. Gavin | | 09/01/2023 | General SPC Scholarship | |
| Diane M. Gavin | | 09/01/2023 | General SPC Scholarship | |
| Deborah A. Gee | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Deborah A. Gee | | 09/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Deborah A. Gee | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Deborah A. Gee | | 08/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Leslie B. Germer | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Leslie B. Germer | | 08/01/2023 | Faculty Endowment Scholarship | |
| Leslie B. Germer | | 08/01/2023 | Nighthawk Nest Program | |
| Leslie B. Germer | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Leslie B. Germer | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Leslie B. Germer | | 09/01/2023 | Faculty Endowment Scholarship | |
| Leslie B. Germer | | 09/01/2023 | Nighthawk Nest Program | |
| Leslie B. Germer | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Lyndsy Gholson | | 09/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Lyndsy Gholson | | 08/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Andrew T. Gignac | | 08/01/2023 | General Foundation Scholarship Fund | |
| Andrew T. Gignac | | 09/01/2023 | General Foundation Scholarship Fund | |
| Dennis J. Gittinger | | 09/01/2023 | NVC Arts | |
| Dennis J. Gittinger | | 08/01/2023 | NVC Arts | |
| Deretha R. Goforth | | 08/01/2023 | President's Scholarship SPC | |
| Deretha R. Goforth | | 09/01/2023 | President's Scholarship SPC | |
| Cressida Goloby | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Cressida Goloby | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Jonathon R. Gonzales | | 08/01/2023 | Vista Food Pantry | |
| Jonathon R. Gonzales | | 09/01/2023 | Vista Food Pantry | |
| Pablo F. Gonzales | | 09/01/2023 | PAC - Educate South | |
| Pablo F. Gonzales | | 09/01/2023 | President's Unrestricted PAC | |
| Pablo F. Gonzales | | 09/01/2023 | PAC SHARE Program | |
| Pablo F. Gonzales | | 08/01/2023 | PAC - Educate South | |
| Pablo F. Gonzales | | 08/01/2023 | President's Unrestricted PAC | |
| Pablo F. Gonzales | | 08/01/2023 | PAC SHARE Program | |
| Anonymous | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Anonymous | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Dennis Gittinger Endowed Scholarship for Mathematics | |
| Anonymous | | 08/01/2023 | NVC Faculty / Staff Scholarship | |
| Anonymous | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Anonymous | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Anonymous | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Anonymous | | 09/01/2023 | Dennis Gittinger Endowed Scholarship for Mathematics | |
| Anonymous | | 09/01/2023 | NVC Faculty / Staff Scholarship | |
| Erron Y. Gonzalez | | 09/01/2023 | Bits 'n Bytes PAC | |
| Erron Y. Gonzalez | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Erron Y. Gonzalez | | 08/01/2023 | Bits 'n Bytes PAC | |
| Erron Y. Gonzalez | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Laura M. Gonzalez | | 08/01/2023 | John W. & Rickie S. McGinty Endowed Scholarship | |
| Laura M. Gonzalez | | 09/01/2023 | John W. & Rickie S. McGinty Endowed Scholarship | |
| Amanda M. Gorrell | | 08/01/2023 | Library Media Center NVC | |
| Amanda M. Gorrell | | 08/01/2023 | NVC Arts | |
| Amanda M. Gorrell | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Amanda M. Gorrell | | 08/01/2023 | Vista Food Pantry | |
| Amanda M. Gorrell | | 09/01/2023 | Library Media Center NVC | |
| Amanda M. Gorrell | | 09/01/2023 | NVC Arts | |
| Amanda M. Gorrell | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Amanda M. Gorrell | | 09/01/2023 | Vista Food Pantry | |
| Linda G. Grant | | 08/18/2023 | President's Unrestricted SPC | |
| Maria S. Greene | | 08/14/2023 | President's Unrestricted SPC | |
| Maria S. Greene | | 08/14/2023 | SPC Alumni Association Scholarship | |
| Carla P. Greszler-Gomez | | 08/01/2023 | General NVC Scholarship | |
| Carla P. Greszler-Gomez | | 09/01/2023 | General NVC Scholarship | |
| Tywain Griffen | | 09/01/2023 | General SPC Scholarship | |
| Tywain Griffen | | 08/01/2023 | General SPC Scholarship | |
| Michael Grillo | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Michael Grillo | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Michael Grillo | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Michael Grillo | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Emily Gruber | | 09/12/2023 | NVC Alumni Program Support | |
| Leonardo M. Guajardo | | 09/01/2023 | Employee Benevolence Fund | |
| Leonardo M. Guajardo | | 08/01/2023 | Employee Benevolence Fund | |
| Geraldo R. Guerra | | 08/01/2023 | President's Unrestricted SAC | |
| Geraldo R. Guerra | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Geraldo R. Guerra | | 09/01/2023 | President's Unrestricted SAC | |
| Geraldo R. Guerra | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Gloria M. Guerra | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Gloria M. Guerra | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Gloria M. Guerra | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Gloria M. Guerra | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Gloria M. Guerra | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Gloria M. Guerra | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Monica P. Guerrero | | 08/01/2023 | Community of Automotive Professionals | |
| Monica P. Guerrero | | 09/01/2023 | Community of Automotive Professionals | |
| Aida M. Guevara | | 08/18/2023 | President's Unrestricted SPC | |
| Liliana Gutierrez | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Liliana Gutierrez | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Santos C. Gutierrez | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Santos C. Gutierrez | | 09/01/2023 | PAC - Educate South | |
| Santos C. Gutierrez | | 09/01/2023 | President's Unrestricted PAC | |
| Santos C. Gutierrez | | 09/01/2023 | PAC SHARE Program | |
| Santos C. Gutierrez | | 09/01/2023 | PAC Special Events | |
| Santos C. Gutierrez | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Santos C. Gutierrez | | 08/01/2023 | PAC - Educate South | |
| Santos C. Gutierrez | | 08/01/2023 | President's Unrestricted PAC | |
| Santos C. Gutierrez | | 08/01/2023 | PAC SHARE Program | |
| Santos C. Gutierrez | | 08/01/2023 | PAC Special Events | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Frances M. Guzman | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Alexis A. Haight | | 08/01/2023 | PAC SHARE Program | |
| Carolyn S. Haisler | | 08/25/2023 | Hunt Family Journalism Endowed Scholarship | Chester F. Hunt |
| Marsha P. Hall | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Marsha P. Hall | | 08/01/2023 | President's Unrestricted SPC | |
| Marsha P. Hall | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Marsha P. Hall | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Marsha P. Hall | | 09/01/2023 | President's Unrestricted SPC | |
| Marsha P. Hall | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Sabrina I. Hammel | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Sabrina I. Hammel | | 09/01/2023 | Faculty Endowment Scholarship | |
| Sabrina I. Hammel | | 09/01/2023 | Nighthawk Nest Program | |
| Sabrina I. Hammel | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Sabrina I. Hammel | | 09/01/2023 | President's Unrestricted NLC | |
| Sabrina I. Hammel | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Sabrina I. Hammel | | 08/01/2023 | Faculty Endowment Scholarship | |
| Sabrina I. Hammel | | 08/01/2023 | Nighthawk Nest Program | |
| Sabrina I. Hammel | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Sabrina I. Hammel | | 08/01/2023 | President's Unrestricted NLC | |
| Lacy Hampton | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Lacy Hampton | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lacy Hampton | | 08/01/2023 | General SPC Scholarship | |
| Lacy Hampton | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Lacy Hampton | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Lacy Hampton | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lacy Hampton | | 09/01/2023 | General SPC Scholarship | |
| Lacy Hampton | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Blair L. Hannon | | 09/01/2023 | General SPC Scholarship | |
| Blair L. Hannon | | 08/01/2023 | General SPC Scholarship | |
| Mandy C. Hanz | | 08/01/2023 | General SPC Scholarship | |
| Mandy C. Hanz | | 09/01/2023 | General SPC Scholarship | |
| Caroline V. Haring | | 09/01/2023 | PAC SHARE Program | |
| Caroline V. Haring | | 08/01/2023 | PAC SHARE Program | |
| Kenneth E. Harris | | 08/01/2023 | PAC SHARE Program | |
| Kenneth E. Harris | | 09/01/2023 | PAC SHARE Program | |
| Robbie Harris | | 08/23/2023 | Interim Program | |
| Anonymous | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Anonymous | | 08/01/2023 | PAC SHARE Program | |
| Anonymous | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Anonymous | | 09/01/2023 | PAC SHARE Program | |
| Christopher R. Harrison | | 09/01/2023 | General NVC Scholarship | |
| Christopher R. Harrison | | 08/01/2023 | General NVC Scholarship | |
| Anonymous | | 08/01/2023 | Nighthawk Nest Program | |
| Anonymous | | 09/01/2023 | Nighthawk Nest Program | |
| Aileen M. Hartfield | | 09/01/2023 | Jessica's Project | |
| Aileen M. Hartfield | | 08/01/2023 | Jessica's Project | |
| Teri A. Haye | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Teri A. Haye | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Teri A. Haye | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Teri A. Haye | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Teri A. Haye | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Teri A. Haye | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Gertrude M. Heard | | 09/01/2023 | General SPC Scholarship | |
| Timothy P. Hedgepeth | | 08/01/2023 | NVC Fine & Performing Arts Endowed Scholarship | |
| Orie Henry | | 08/01/2023 | President's Unrestricted SAC | |
| Gloria P. Hernandez | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Gloria P. Hernandez | | 08/02/2023 | President's Unrestricted SPC | |
| Gloria P. Hernandez | | 09/01/2023 | SPC Alumni Association Scholarship | |
| John G. Hernandez | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| John G. Hernandez | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Joseph D. Hernandez | | 08/01/2023 | President's Unrestricted SPC | |
| Joseph D. Hernandez | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Joseph D. Hernandez | | 09/01/2023 | President's Unrestricted SPC | |
| Joseph D. Hernandez | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Marilyn Hernandez | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Marilyn Hernandez | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Olivia Hernandez | | 08/01/2023 | SAC Student Support Fund | |
| Olivia Hernandez | | 09/01/2023 | SAC Student Support Fund | |
| Maria Hernandez Ferrier | | 09/25/2023 | Annual Fund | |
| Maria Hernandez Ferrier | | 08/23/2023 | Annual Fund | |
| Cynthia D. Hernandez-Guerra | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Cynthia D. Hernandez-Guerra | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Herrera Law Firm | | 09/13/2023 | Mosaico AlamoPROMISE Event | |
| Diane C. Hester | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Diane C. Hester | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Phillip L. Hicks | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Phillip L. Hicks | | 08/01/2023 | Nighthawk Nest Program | |
| Phillip L. Hicks | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Phillip L. Hicks | | 09/01/2023 | Nighthawk Nest Program | |
| Renee A. Higgins | | 09/28/2023 | NLC Annual Benefit Fund | |
| Highland Hills Masonic Lodge 1373 | | 08/14/2023 | Masonic Scholarship for Skilled Trades | |
| Anonymous | | 09/02/2023 | SPC President's Student Aid Fund | |
| Carolyn J. Hilton | | 09/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Carolyn J. Hilton | | 08/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Christina R. Horton | | 08/01/2023 | Women in Transition Scholarship | |
| Christina R. Horton | | 09/01/2023 | Women in Transition Scholarship | |
| Karen R. Hudson | | 08/18/2023 | President's Unrestricted SPC | |
| Jennifer R. Huebenthal | | 08/01/2023 | Upward Bound Bridge Scholarship | |
| Jennifer R. Huebenthal | | 08/01/2023 | PAC SHARE Program | |
| Jennifer R. Huebenthal | | 09/01/2023 | Upward Bound Bridge Scholarship | |
| Jennifer R. Huebenthal | | 09/01/2023 | PAC SHARE Program | |
| Jessica Humann | | 09/01/2023 | President's Unrestricted PAC | |
| Jessica Humann | | 08/01/2023 | President's Unrestricted PAC | |
| Anonymous | | 08/01/2023 | David E Mrizek Endowed Scholarship Fund | |
| Anonymous | | 08/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Anonymous | | 09/01/2023 | David E Mrizek Endowed Scholarship Fund | |
| Anonymous | | 09/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Warren Hurd | | 09/01/2023 | General NLC Scholarship | |
| Warren Hurd | | 08/01/2023 | General NLC Scholarship | |
| Clare Iannelli | | 08/01/2023 | SAC Student Support Fund | |
| Clare Iannelli | | 09/01/2023 | SAC Student Support Fund | |
| IBC Bank | | 09/21/2023 | Mosaico AlamoPROMISE Event | |
| Imbrace Education | | 08/18/2023 | President's Unrestricted SPC | |
| Leticia C. Inocencio | | 08/01/2023 | PAC SHARE Program | |
| Leticia C. Inocencio | | 09/01/2023 | PAC SHARE Program | |
| Institute for Evidence-Based Change | | 08/24/2023 | Employee Benevolence Fund | |
| Anonymous | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Anonymous | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Anonymous | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Anonymous | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Adrian Jackson | | 09/01/2023 | President's Unrestricted SPC | |
| Adrian Jackson | | 08/01/2023 | President's Unrestricted SPC | |
| Robert James | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Robert James | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Elaine D. Jansky | | 09/01/2023 | Vista Food Pantry | |
| Elaine D. Jansky | | 08/01/2023 | Vista Food Pantry | |
| Gina M. Jasso | | 08/01/2023 | Professional Aviation Maintenance Scholarship | |
| Gina M. Jasso | | 09/01/2023 | Professional Aviation Maintenance Scholarship | |
| John L. Santikos Charitable Foundation | | 08/25/2023 | SAC Santikos Micronauts Fund | |
| David E. Johnson | | 08/22/2023 | Annual Fund | |
| David E. Johnson | | 09/22/2023 | Annual Fund | |
| George H. Johnson | | 09/01/2023 | President's Unrestricted SPC | |
| George H. Johnson | | 08/01/2023 | President's Unrestricted SPC | |
| Alisa Jones | | 08/01/2023 | President's Unrestricted SPC | |
| Madelyn C. Jones | | 08/18/2023 | President's Unrestricted SPC | |
| Robert T. Jones | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Robert T. Jones | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Robert T. Jones | | 08/01/2023 | General SPC Scholarship | |
| Robert T. Jones | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Robert T. Jones | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Robert T. Jones | | 09/01/2023 | General SPC Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Sarah S. Jones | | 09/01/2023 | President's Unrestricted SAC | |
| Sarah S. Jones | | 09/01/2023 | SAC Honors Academy | |
| Sarah S. Jones | | 09/01/2023 | SAC Mexican American Studies (MAS) Program | |
| Sarah S. Jones | | 09/01/2023 | SAC Student Support Fund | |
| Sarah S. Jones | | 08/01/2023 | President's Unrestricted SAC | |
| Sarah S. Jones | | 08/01/2023 | SAC Honors Academy | |
| Sarah S. Jones | | 08/01/2023 | SAC Mexican American Studies (MAS) Program | |
| Sarah S. Jones | | 08/01/2023 | SAC Student Support Fund | |
| Thermajean Jones | | 08/01/2023 | General SPC Scholarship | |
| Thermajean Jones | | 09/01/2023 | General SPC Scholarship | |
| Timothy A. Jones | | 09/01/2023 | President's Unrestricted NVC | |
| Timothy A. Jones | | 08/01/2023 | President's Unrestricted NVC | |
| Allison Joubert | | 08/01/2023 | General SPC Scholarship | |
| Allison Joubert | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Allison Joubert | | 09/01/2023 | General SPC Scholarship | |
| Allison Joubert | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Judy A. Kabo | | 09/01/2023 | Jean Longwith Endowed Scholarship | |
| Judy A. Kabo | | 09/01/2023 | SAC Radio/Television Scholarship | |
| Judy A. Kabo | | 08/01/2023 | Jean Longwith Endowed Scholarship | |
| Judy A. Kabo | | 08/01/2023 | SAC Radio/Television Scholarship | |
| Sabina Kapoor | | 08/01/2023 | Jessica's Project | |
| Sabina Kapoor | | 09/01/2023 | Jessica's Project | |
| Kappa Alpha Psi Fraternity | | 08/14/2023 | Mabel Booker Lowry FORMATIVE Endowed Scholarship | |
| Esmarie A. Kennedy | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Esmarie A. Kennedy | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Diana C. Kersey | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Diana C. Kersey | | 09/01/2023 | NVC Fans General Support | |
| Diana C. Kersey | | 09/01/2023 | NVC Fine & Performing Arts Endowed Scholarship | |
| Diana C. Kersey | | 09/01/2023 | San Antonio peaceCENTER | |
| Diana C. Kersey | | 09/01/2023 | Permanent Art Collection Endowment | |
| Diana C. Kersey | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Diana C. Kersey | | 08/01/2023 | NVC Fans General Support | |
| Diana C. Kersey | | 08/01/2023 | NVC Fine & Performing Arts Endowed Scholarship | |
| Diana C. Kersey | | 08/01/2023 | San Antonio peaceCENTER | |
| Diana C. Kersey | | 08/01/2023 | Permanent Art Collection Endowment | |
| Suraya Khan | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Suraya Khan | | 08/01/2023 | General SAC Scholarship | |
| Suraya Khan | | 08/01/2023 | KSYM Program | |
| Suraya Khan | | 08/01/2023 | SAC Student Support Fund | |
| Suraya Khan | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Suraya Khan | | 09/01/2023 | General SAC Scholarship | |
| Suraya Khan | | 09/01/2023 | KSYM Program | |
| Suraya Khan | | 09/01/2023 | SAC Student Support Fund | |
| Donna G. King | | 09/14/2023 | NLC Annual Benefit Fund | |
| Donna G. King | | 09/14/2023 | NLC Annual Benefit Fund | |
| Linda D. King | | 09/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Linda D. King | | 08/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Raymond G. King | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Raymond G. King | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Julie Kirkland-Poirier | | 09/01/2023 | President's Unrestricted NLC | |
| Julie Kirkland-Poirier | | 09/25/2023 | NLC Annual Benefit Fund | |
| Julie Kirkland-Poirier | | 09/25/2023 | NLC Annual Benefit Fund | |
| Julie Kirkland-Poirier | | 08/01/2023 | President's Unrestricted NLC | |
| Kayla M. Kopecki | | 08/01/2023 | General Foundation Scholarship Fund | |
| Kayla M. Kopecki | | 09/01/2023 | General Foundation Scholarship Fund | |
| Kristine Meza Foundation | | 08/08/2023 | Women in Transition Scholarship | |
| Conrad D. Krueger | | 08/01/2023 | President's Unrestricted SAC | |
| Conrad D. Krueger | | 09/01/2023 | President's Unrestricted SAC | |
| LaTanya K. Kurney | | 09/01/2023 | International Programs Scholarship | |
| LaTanya K. Kurney | | 08/01/2023 | International Programs Scholarship | |
| Anna M. Kuwamura | | 08/01/2023 | GED Empowerment to College Endowed Scholarship | |
| Anna M. Kuwamura | | 09/01/2023 | GED Empowerment to College Endowed Scholarship | |
| Kathleen N. Labus | | 09/29/2023 | NLC Annual Benefit Fund | |
| Kathleen N. Labus | | 09/29/2023 | NLC Annual Benefit Fund | |
| Patricia A. Lamson | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Patricia A. Lamson | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Patricia A. Lamson | | 09/01/2023 | General SPC Scholarship | |
| Patricia A. Lamson | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Patricia A. Lamson | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Patricia A. Lamson | | 08/01/2023 | General SPC Scholarship | |
| Valery B. Lara | | 08/01/2023 | Vista Food Pantry | |
| Valery B. Lara | | 08/01/2023 | SAC Student Support Fund | |
| Valery B. Lara | | 09/01/2023 | Vista Food Pantry | |
| Valery B. Lara | | 09/01/2023 | SAC Student Support Fund | |
| George R. Laughead | | 09/01/2023 | Annual Fund | |
| George R. Laughead | | 08/01/2023 | Annual Fund | |
| Wesley B. Lay | | 08/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Wesley B. Lay | | 08/01/2023 | Bellinger-Coleman Black Media Scholarship | |
| Wesley B. Lay | | 09/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Wesley B. Lay | | 09/01/2023 | Bellinger-Coleman Black Media Scholarship | |
| Julian Ledesma | | 09/01/2023 | Annual Fund | |
| Julian Ledesma | | 09/01/2023 | Employee Benevolence Fund | |
| Julian Ledesma | | 09/01/2023 | General Foundation Scholarship Fund | |
| Julian Ledesma | | 08/01/2023 | Annual Fund | |
| Julian Ledesma | | 08/01/2023 | Employee Benevolence Fund | |
| Julian Ledesma | | 08/01/2023 | General Foundation Scholarship Fund | |
| Jonathan A. Lee | | 08/01/2023 | SAC Honors Academy | |
| Jonathan A. Lee | | 09/01/2023 | SAC Honors Academy | |
| Patrick R. Lee | | 09/01/2023 | PAC SHARE Program | |
| Patrick R. Lee | | 08/01/2023 | PAC SHARE Program | |
| Judah M. Leggett | | 08/01/2023 | Faculty Endowment Scholarship | |
| Judah M. Leggett | | 09/01/2023 | Faculty Endowment Scholarship | |
| Sarah LeNoir | | 09/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Sarah LeNoir | | 08/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Neil E. Lewis | | 08/01/2023 | San Antonio peaceCENTER | |
| Neil E. Lewis | | 09/01/2023 | San Antonio peaceCENTER | |
| Lynn M. Linkes | | 09/01/2023 | SPC K-8 Academy Program | |
| Lynn M. Linkes | | 09/01/2023 | SPC President's Student Aid Fund | |
| Lynn M. Linkes | | 08/01/2023 | SPC K-8 Academy Program | |
| Lynn M. Linkes | | 08/01/2023 | SPC President's Student Aid Fund | |
| Terrence Littlefield | | 08/01/2023 | Angel L. Martin Legacy FORMATIVE Endowed Scholarship | |
| Terrence Littlefield | | 09/01/2023 | Angel L. Martin Legacy FORMATIVE Endowed Scholarship | |
| Living In God's Love Ministry | | 09/11/2023 | Living In God's Love Ministry Scholarship | |
| Gina M. Lopez | | 09/01/2023 | Employee Benevolence Fund | |
| Gina M. Lopez | | 08/01/2023 | Employee Benevolence Fund | |
| Kristina S. Lopez | | 08/01/2023 | SAC Student Support Fund | |
| Kristina S. Lopez | | 09/01/2023 | SAC Student Support Fund | |
| Priscilla P. Lopez | | 08/01/2023 | PAC - Educate South | |
| Priscilla P. Lopez | | 09/01/2023 | PAC - Educate South | |
| Anathita Lorestani | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Anathita Lorestani | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Adena W. Loston | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Adena W. Loston | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Adena W. Loston | | 08/18/2023 | President's Unrestricted SPC | |
| Stella Lovato | | 08/01/2023 | President's Unrestricted SAC | |
| Stella Lovato | | 09/01/2023 | President's Unrestricted SAC | |
| Jerryl W. Lowe | | 09/01/2023 | General SPC Scholarship | |
| Jerryl W. Lowe | | 08/01/2023 | General SPC Scholarship | |
| Ricardo H. Lowe | | 08/01/2023 | SAC Student Support Fund | |
| Ricardo H. Lowe | | 09/01/2023 | SAC Student Support Fund | |
| Alexandro M. Luna | | 09/01/2023 | PAC SHARE Program | |
| Alexandro M. Luna | | 09/15/2023 | Fabulous GED Brunch Event | |
| Alexandro M. Luna | | 09/15/2023 | Fabulous GED Brunch Event | |
| Alexandro M. Luna | | 08/01/2023 | PAC SHARE Program | |
| Robin L. Lund | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Robin L. Lund | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Robin L. Lund | | 08/01/2023 | MAS Scholarship | |
| Robin L. Lund | | 08/01/2023 | Vista Food Pantry | |
| Robin L. Lund | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Robin L. Lund | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Robin L. Lund | | 09/01/2023 | MAS Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Robin L. Lund | | 09/01/2023 | Vista Food Pantry | |
| Miriam Magdaleno | | 09/01/2023 | SAC Student Support Fund | |
| Miriam Magdaleno | | 08/01/2023 | SAC Student Support Fund | |
| Caroline Mains | | 08/01/2023 | PAC SHARE Program | |
| Caroline Mains | | 09/01/2023 | PAC SHARE Program | |
| Majestic Ambassador Theatre Group | | 09/01/2023 | KSYM Program | |
| Matthew G. Maldonado | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Matthew G. Maldonado | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Osvaldo Maldonado | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Osvaldo Maldonado | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Osvaldo Maldonado | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Osvaldo Maldonado | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Gerald F. Manahan | | 08/01/2023 | Dr. Alice Johnson Children's Library | |
| Gerald F. Manahan | | 09/01/2023 | Dr. Alice Johnson Children's Library | |
| David Mancha | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| David Mancha | | 09/01/2023 | PAC - Educate South | |
| David Mancha | | 09/01/2023 | President's Unrestricted PAC | |
| David Mancha | | 09/01/2023 | PAC SHARE Program | |
| David Mancha | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| David Mancha | | 08/01/2023 | PAC - Educate South | |
| David Mancha | | 08/01/2023 | President's Unrestricted PAC | |
| David Mancha | | 08/01/2023 | PAC SHARE Program | |
| Steven W. Mann | | 08/25/2023 | Interim Program | |
| Robert G. Marbut | | 08/01/2023 | Robert G. Marbut Jr Endowed Scholarship | |
| Robert G. Marbut | | 09/01/2023 | Robert G. Marbut Jr Endowed Scholarship | |
| Viviane Marioneaux-Maguire | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Viviane Marioneaux-Maguire | | 09/01/2023 | NVC Digital Media Student Program Support | |
| Viviane Marioneaux-Maguire | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Viviane Marioneaux-Maguire | | 08/01/2023 | NVC Digital Media Student Program Support | |
| Martha Marks Moore | | 08/25/2023 | Willie Floyd Brown Culinary Arts Endowed Scholarship | William Wyatt |
| Mary M. Marlowe | | 08/01/2023 | NVC Arts | |
| Mary M. Marlowe | | 09/01/2023 | NVC Arts | |
| Delilah L. Marquez | | 09/01/2023 | PAC - Educate South | |
| Delilah L. Marquez | | 09/01/2023 | PAC SHARE Program | |
| Delilah L. Marquez | | 09/19/2023 | Fabulous GED Brunch Event | |
| Delilah L. Marquez | | 08/01/2023 | PAC - Educate South | |
| Delilah L. Marquez | | 08/01/2023 | PAC SHARE Program | |
| Deborah M. Martin | | 08/01/2023 | Vista Food Pantry | |
| Deborah M. Martin | | 08/01/2023 | General NLC Scholarship | |
| Deborah M. Martin | | 08/01/2023 | General PAC Scholarship | |
| Deborah M. Martin | | 08/01/2023 | Scobee Education Center Programs | |
| Deborah M. Martin | | 08/01/2023 | General SPC Scholarship | |
| Deborah M. Martin | | 09/01/2023 | Vista Food Pantry | |
| Deborah M. Martin | | 09/01/2023 | General NLC Scholarship | |
| Deborah M. Martin | | 09/01/2023 | General PAC Scholarship | |
| Deborah M. Martin | | 09/01/2023 | Scobee Education Center Programs | |
| Deborah M. Martin | | 09/01/2023 | General SPC Scholarship | |
| Louisa P. Martin | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Louisa P. Martin | | 09/01/2023 | Annual Fund | |
| Louisa P. Martin | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Louisa P. Martin | | 08/01/2023 | Annual Fund | |
| Brenda Martinez | | 08/01/2023 | President's Unrestricted SAC | |
| Brenda Martinez | | 09/01/2023 | President's Unrestricted SAC | |
| Connie M. Martinez | | 09/01/2023 | President's Unrestricted PAC | |
| Connie M. Martinez | | 08/01/2023 | President's Unrestricted PAC | |
| Debra A. Martinez | | 08/01/2023 | Joe & Josie Garcia Scholarship | |
| Debra A. Martinez | | 09/01/2023 | Joe & Josie Garcia Scholarship | |
| Jacob-Aidan I. Martinez | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Jacob-Aidan I. Martinez | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jacob-Aidan I. Martinez | | 09/01/2023 | San Antonio College Endowment Fund | |
| Jacob-Aidan I. Martinez | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Jacob-Aidan I. Martinez | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jacob-Aidan I. Martinez | | 08/01/2023 | San Antonio College Endowment Fund | |
| Leighann A. Martinez | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Leighann A. Martinez | | 08/01/2023 | Employee Benevolence Fund | |
| Leighann A. Martinez | | 08/01/2023 | General Foundation Scholarship Fund | |
| Leighann A. Martinez | | 08/01/2023 | Student Emergency Fund | |
| Leighann A. Martinez | | 09/01/2023 | Employee Benevolence Fund | |
| Leighann A. Martinez | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Mark E. Martinez | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Mark E. Martinez | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Rachell L. Martinez | | 08/01/2023 | PAC SHARE Program | |
| Rachell L. Martinez | | 08/01/2023 | Horticulture Scholarship | |
| Rachell L. Martinez | | 08/01/2023 | PAC Journalism/Mass Communications Program | |
| Rachell L. Martinez | | 09/01/2023 | PAC SHARE Program | |
| Rachell L. Martinez | | 09/01/2023 | Horticulture Scholarship | |
| Rachell L. Martinez | | 09/01/2023 | PAC Journalism/Mass Communications Program | |
| Valerie Martinez | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Valerie Martinez | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Sarah B. May | | 08/01/2023 | Jack Stone Award for New Music | |
| Sarah B. May | | 09/01/2023 | Jack Stone Award for New Music | |
| Lisa Mazure | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Lisa Mazure | | 09/01/2023 | Employee Benevolence Fund | |
| Lisa Mazure | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Lisa Mazure | | 08/01/2023 | Employee Benevolence Fund | |
| Paula L. Mc Kenna | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Paula L. Mc Kenna | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Sam H. McCall | | 09/01/2023 | President's Unrestricted SPC | |
| Sam H. McCall | | 08/01/2023 | President's Unrestricted SPC | |
| Thomas N. McCrary | | 08/01/2023 | James C. Elmore II Memorial Art Scholarship | |
| Thomas N. McCrary | | 09/01/2023 | James C. Elmore II Memorial Art Scholarship | |
| Corey P. McNair | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Corey P. McNair | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Gina L. Mealey | | 08/01/2023 | Faculty Endowment Scholarship | |
| Gina L. Mealey | | 09/01/2023 | Faculty Endowment Scholarship | |
| Melissa J. Medellin | | 09/01/2023 | General PAC Scholarship | |
| Melissa J. Medellin | | 09/01/2023 | First Responders Academy-Formative Endowment | |
| Melissa J. Medellin | | 08/01/2023 | General PAC Scholarship | |
| Melissa J. Medellin | | 08/01/2023 | First Responders Academy-Formative Endowment | |
| Danielle E. Medina | | 08/01/2023 | PAC SHARE Program | |
| Danielle E. Medina | | 09/01/2023 | PAC SHARE Program | |
| Sylvia G. Medina | | 09/01/2023 | General Foundation Scholarship Fund | |
| Sylvia G. Medina | | 08/01/2023 | General Foundation Scholarship Fund | |
| Jennifer L. Mejia | | 08/01/2023 | Annual Fund | |
| Jennifer L. Mejia | | 08/01/2023 | PAC Adult Learning Academy GED Scholarship | |
| Jennifer L. Mejia | | 08/01/2023 | PAC SHARE Program | |
| Jennifer L. Mejia | | 09/01/2023 | Annual Fund | |
| Jennifer L. Mejia | | 09/01/2023 | PAC Adult Learning Academy GED Scholarship | |
| Jennifer L. Mejia | | 09/01/2023 | PAC SHARE Program | |
| Ralph M. Mendez | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Ralph M. Mendez | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Emma L. Mendiola | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Laura R. Mery | | 08/01/2023 | SAC Student Support Fund | |
| Laura R. Mery | | 09/01/2023 | SAC Student Support Fund | |
| Erica N. Meza | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Erica N. Meza | | 09/01/2023 | Student Emergency Fund | |
| Erica N. Meza | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Erica N. Meza | | 08/01/2023 | Student Emergency Fund | |
| Tammy L. Micallef | | 08/01/2023 | SAC Student Support Fund | |
| Tammy L. Micallef | | 09/01/2023 | SAC Student Support Fund | |
| Deborah A. Middleton | | 09/01/2023 | SAC GED Fund | |
| Deborah A. Middleton | | 08/01/2023 | SAC GED Fund | |
| Stephen D. Minor | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Stephen D. Minor | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Erin S. Miranda | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Erin S. Miranda | | 09/07/2023 | Student Emergency Fund | Laura Calhoun |
| Erin S. Miranda | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Maria M. Miranda Flores | | 08/01/2023 | Student Emergency Fund | |
| Maria M. Miranda Flores | | 09/01/2023 | Student Emergency Fund | |
| Demetril Mitchell-Hebert | | 09/01/2023 | President's Unrestricted SAC | |
| Demetril Mitchell-Hebert | | 08/01/2023 | President's Unrestricted SAC | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Valerie Y. Moke | | 08/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Valerie Y. Moke | | 09/01/2023 | St. Philip's College Nursing Education Department Faculty Memoriam Scholarship | |
| Timothy C. Molina | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Timothy C. Molina | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Timothy C. Molina | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Timothy C. Molina | | 09/01/2023 | Vista Food Pantry | |
| Timothy C. Molina | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Timothy C. Molina | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Timothy C. Molina | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Timothy C. Molina | | 08/01/2023 | Vista Food Pantry | |
| Gabriela Mondragon | | 09/23/2023 | DREAMers Scholarship | Lady Picoza Food Truck |
| Anonymous | | 09/01/2023 | Student Emergency Fund | |
| Anonymous | | 08/01/2023 | Student Emergency Fund | |
| Melissa Monroe-Young | | 08/01/2023 | Bellinger-Coleman Black Media Scholarship | |
| Melissa Monroe-Young | | 09/01/2023 | Bellinger-Coleman Black Media Scholarship | |
| Elizabeth H. Montgomery | | 09/01/2023 | PAC SHARE Program | |
| Elizabeth H. Montgomery | | 08/01/2023 | PAC SHARE Program | |
| Adam R. Moore | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Adam R. Moore | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Julie E. Moore-Felux | | 09/01/2023 | San Antonio peaceCENTER | |
| Julie E. Moore-Felux | | 08/01/2023 | San Antonio peaceCENTER | |
| Anonymous | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Anonymous | | 08/01/2023 | Employee Benevolence Fund | |
| Anonymous | | 08/01/2023 | General Foundation Scholarship Fund | |
| Anonymous | | 08/01/2023 | Student Emergency Fund | |
| Anonymous | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Anonymous | | 09/01/2023 | Employee Benevolence Fund | |
| Anonymous | | 09/01/2023 | General Foundation Scholarship Fund | |
| Anonymous | | 09/01/2023 | Student Emergency Fund | |
| Joshua H. Moran | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Joshua H. Moran | | 09/01/2023 | PAC SHARE Program | |
| Joshua H. Moran | | 09/01/2023 | Vista Food Pantry | |
| Joshua H. Moran | | 09/01/2023 | Dr. Veronica R. Garcia Presidential Endowed Scholarship | |
| Joshua H. Moran | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Joshua H. Moran | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Joshua H. Moran | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Joshua H. Moran | | 08/01/2023 | PAC SHARE Program | |
| Joshua H. Moran | | 08/01/2023 | Vista Food Pantry | |
| Joshua H. Moran | | 08/01/2023 | Dr. Veronica R. Garcia Presidential Endowed Scholarship | |
| Joshua H. Moran | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Joshua H. Moran | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Cynthia A. Morton | | 08/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| Cynthia A. Morton | | 09/01/2023 | Dr. Said Fariabi Memorial Endowed Scholarship | |
| William L. Moseley | | 09/01/2023 | President's Unrestricted SPC | |
| William L. Moseley | | 08/01/2023 | President's Unrestricted SPC | |
| Adam S. Moya | | 08/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Adam S. Moya | | 08/01/2023 | Jessica's Project | |
| Adam S. Moya | | 09/01/2023 | Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship | |
| Adam S. Moya | | 09/01/2023 | Jessica's Project | |
| Chad Mueller | | 09/01/2023 | Vista Food Pantry | |
| Chad Mueller | | 09/01/2023 | NVC Study Stateside Program Support | |
| Chad Mueller | | 08/01/2023 | Vista Food Pantry | |
| Chad Mueller | | 08/01/2023 | NVC Study Stateside Program Support | |
| Dorothy J. Mundine | | 08/01/2023 | Annual Fund | |
| Dorothy J. Mundine | | 08/15/2023 | General SAC Scholarship | |
| Dorothy J. Mundine | | 09/01/2023 | Annual Fund | |
| Dorothy J. Mundine | | 09/21/2023 | General SAC Scholarship | |
| Minerva Muniz | | 09/01/2023 | MAS Scholarship | |
| Minerva Muniz | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Minerva Muniz | | 08/01/2023 | MAS Scholarship | |
| Minerva Muniz | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Diana P. Munoz | | 08/01/2023 | SAC Student Support Fund | |
| Diana P. Munoz | | 09/01/2023 | SAC Student Support Fund | |
| John Munoz | | 09/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| John Munoz | | 08/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Mandy A. Munoz | | 08/01/2023 | PAC SHARE Program | |
| Mandy A. Munoz | | 09/01/2023 | PAC SHARE Program | |
| Thomas Y. Murguia | | 09/01/2023 | Raul S. Murguia Presidential Honors Endowed Scholarship | |
| Thomas Y. Murguia | | 08/01/2023 | Raul S. Murguia Presidential Honors Endowed Scholarship | |
| Bobbie E. Myatt | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Bobbie E. Myatt | | 08/01/2023 | Annual Fund | |
| Bobbie E. Myatt | | 08/01/2023 | Student Emergency Fund | |
| Bobbie E. Myatt | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Bobbie E. Myatt | | 09/01/2023 | Annual Fund | |
| Bobbie E. Myatt | | 09/01/2023 | Student Emergency Fund | |
| Prakash N. Nair | | 09/01/2023 | Vista Food Pantry | |
| Prakash N. Nair | | 08/01/2023 | Vista Food Pantry | |
| Belinda R. Najarro | | 08/01/2023 | SAC Student Support Fund | |
| Belinda R. Najarro | | 09/01/2023 | SAC Student Support Fund | |
| Blanca V. Najera | | 09/01/2023 | President's Unrestricted SAC | |
| Blanca V. Najera | | 09/01/2023 | SAC Student Support Fund | |
| Blanca V. Najera | | 08/01/2023 | President's Unrestricted SAC | |
| Blanca V. Najera | | 08/01/2023 | SAC Student Support Fund | |
| Tracy L. Nakpodia | | 08/01/2023 | President's Unrestricted SPC | |
| Tracy L. Nakpodia | | 08/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Tracy L. Nakpodia | | 09/01/2023 | President's Unrestricted SPC | |
| Tracy L. Nakpodia | | 09/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Esmeralda G. Nandin | | 09/01/2023 | President's Unrestricted SAC | |
| Esmeralda G. Nandin | | 08/01/2023 | President's Unrestricted SAC | |
| Lori Nicholas | | 08/01/2023 | Faculty Senate Endowed Scholarship | |
| Lori Nicholas | | 08/01/2023 | Vista Food Pantry | |
| Lori Nicholas | | 09/01/2023 | Faculty Senate Endowed Scholarship | |
| Lori Nicholas | | 09/01/2023 | Vista Food Pantry | |
| Katherine A. Nickas | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Katherine A. Nickas | | 09/01/2023 | Annual Fund | |
| Katherine A. Nickas | | 09/01/2023 | Employee Benevolence Fund | |
| Katherine A. Nickas | | 09/01/2023 | General Foundation Scholarship Fund | |
| Katherine A. Nickas | | 09/01/2023 | Student Emergency Fund | |
| Katherine A. Nickas | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Katherine A. Nickas | | 08/01/2023 | Annual Fund | |
| Katherine A. Nickas | | 08/01/2023 | Employee Benevolence Fund | |
| Katherine A. Nickas | | 08/01/2023 | General Foundation Scholarship Fund | |
| Katherine A. Nickas | | 08/01/2023 | Student Emergency Fund | |
| Sharon M. Nittinger | | 09/26/2023 | NLC Annual Benefit Fund | |
| Paul J. Northway | | 09/01/2023 | Vista Food Pantry | |
| Paul J. Northway | | 08/01/2023 | Vista Food Pantry | |
| Christian C. Nunnelee | | 08/01/2023 | Professional Aviation Maintenance Scholarship | |
| Christian C. Nunnelee | | 09/01/2023 | Professional Aviation Maintenance Scholarship | |
| Rhonda M. O'Cana | | 09/01/2023 | PAC SHARE Program | |
| Rhonda M. O'Cana | | 08/01/2023 | PAC SHARE Program | |
| Ryan R. Obaya | | 08/01/2023 | PAC - Educate South | |
| Ryan R. Obaya | | 09/01/2023 | PAC - Educate South | |
| Maria Catherine A. Obien | | 09/01/2023 | Debra A. Morgan Endowed Scholarship | |
| Maria Catherine A. Obien | | 08/01/2023 | Debra A. Morgan Endowed Scholarship | |
| David D. Ochoa | | 08/21/2023 | President's Unrestricted PAC | |
| David D. Ochoa | | 09/21/2023 | President's Unrestricted PAC | |
| Delia A. Olivarri | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Meagan N. Oliver | | 08/01/2023 | Employee Benevolence Fund | |
| Meagan N. Oliver | | 09/01/2023 | Employee Benevolence Fund | |
| Sofia M. Ongay | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Sofia M. Ongay | | 09/01/2023 | Employee Benevolence Fund | |
| Sofia M. Ongay | | 09/01/2023 | Student Emergency Fund | |
| Sofia M. Ongay | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Sofia M. Ongay | | 08/01/2023 | Employee Benevolence Fund | |
| Sofia M. Ongay | | 08/01/2023 | Student Emergency Fund | |
| Vanessa A. Onofre-Chavarria | | 08/01/2023 | Student Emergency Fund | |
| Vanessa A. Onofre-Chavarria | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Vanessa A. Onofre-Chavarria | | 09/01/2023 | Student Emergency Fund | |
| Vanessa A. Onofre-Chavarria | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Juan M. Oretga | | 09/01/2023 | Kendra Ann Ward Music Endowed Scholarship | |
| Juan M. Oretga | | 09/01/2023 | President's Unrestricted SAC | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Juan M. Oretga | | 08/01/2023 | Kendra Ann Ward Music Endowed Scholarship | |
| Juan M. Oretga | | 08/01/2023 | President's Unrestricted SAC | |
| Stephanie D. Ornelas | | 08/01/2023 | PAC SHARE Program | |
| Stephanie D. Ornelas | | 08/01/2023 | PAC - Educate South | |
| Stephanie D. Ornelas | | 09/01/2023 | PAC SHARE Program | |
| Stephanie D. Ornelas | | 09/01/2023 | PAC - Educate South | |
| John Orona | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| John Orona | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| John Orona | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| John Orona | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Anonymous | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Anonymous | | 08/05/2023 | President's Unrestricted SPC | |
| Edith L. Orozco | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| David J. Ortega | | 09/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| David J. Ortega | | 08/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| Jennifer O. Ortega | | 08/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| Jennifer O. Ortega | | 09/01/2023 | Ray Hernandez FORMATIVE Endowed Scholarship | |
| Petra R. Ortega | | 09/01/2023 | Vista Food Pantry | |
| Petra R. Ortega | | 08/01/2023 | Vista Food Pantry | |
| Paulina H. Ortiz | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Paulina H. Ortiz | | 08/01/2023 | PAC SHARE Program | |
| Paulina H. Ortiz | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Paulina H. Ortiz | | 09/01/2023 | PAC SHARE Program | |
| Jen L. Osborne | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Jen L. Osborne | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Craig M. Overmiller | | 08/01/2023 | OCI Solar Power Program | |
| Craig M. Overmiller | | 09/01/2023 | OCI Solar Power Program | |
| Jocelyn A. Ozuna Gunnels | | 09/19/2023 | OZUNA LRC Children's Library | George G. Ozuna |
| Jocelyn A. Ozuna Gunnels | | 08/21/2023 | OZUNA LRC Children's Library | George G. Ozuna |
| Cynthia Pacheco | | 08/26/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Pacific Seafood | | 09/21/2023 | NVC Alumni Program Support | |
| Pacific Seafood | | 09/21/2023 | NVC Alumni Assocation Scholarship | |
| Blanca E. Padilla | | 09/01/2023 | President's Unrestricted SPC | |
| Blanca E. Padilla | | 08/01/2023 | President's Unrestricted SPC | |
| Cheryl A. Palmer | | 08/18/2023 | President's Unrestricted SPC | |
| Anonymous | | 08/01/2023 | Vista Food Pantry | |
| Anonymous | | 09/01/2023 | Vista Food Pantry | |
| Jennifer M. Parrott | | 09/01/2023 | Faculty Endowment Scholarship | |
| Jennifer M. Parrott | | 09/01/2023 | Nighthawk Nest Program | |
| Jennifer M. Parrott | | 08/01/2023 | Faculty Endowment Scholarship | |
| Jennifer M. Parrott | | 08/01/2023 | Nighthawk Nest Program | |
| Amy C. Pena | | 08/01/2023 | President's Unrestricted SAC | |
| Amy C. Pena | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Amy C. Pena | | 09/01/2023 | President's Unrestricted SAC | |
| Amy C. Pena | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Dora Pena | | 09/01/2023 | SAC Student Support Fund | |
| Jose Perales | | 09/01/2023 | President's Unrestricted SAC | |
| Jose Perales | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jose Perales | | 09/01/2023 | SAC Student Support Fund | |
| Jose Perales | | 09/01/2023 | Empowerment Center Program | |
| Jose Perales | | 09/01/2023 | SAC Honors Academy | |
| Jose Perales | | 09/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Jose Perales | | 08/01/2023 | President's Unrestricted SAC | |
| Jose Perales | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jose Perales | | 08/01/2023 | SAC Student Support Fund | |
| Jose Perales | | 08/01/2023 | Empowerment Center Program | |
| Jose Perales | | 08/01/2023 | SAC Honors Academy | |
| Jose Perales | | 08/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Antony Perez | | 08/01/2023 | President's Unrestricted SAC | |
| Antony Perez | | 09/01/2023 | President's Unrestricted SAC | |
| Hector L. Perez | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Hector L. Perez | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Tammy L. Perez | | 08/01/2023 | Faculty Endowment Scholarship | |
| Tammy L. Perez | | 08/01/2023 | Nighthawk Nest Program | |
| Tammy L. Perez | | 08/01/2023 | President's Unrestricted NLC | |
| Tammy L. Perez | | 08/01/2023 | NLC College Mentoring Program | |
| Tammy L. Perez | | 09/01/2023 | Faculty Endowment Scholarship | |
| Tammy L. Perez | | 09/01/2023 | Nighthawk Nest Program | |
| Tammy L. Perez | | 09/01/2023 | President's Unrestricted NLC | |
| Tammy L. Perez | | 09/01/2023 | NLC College Mentoring Program | |
| Tammy L. Perez | | 09/11/2023 | NLC Annual Benefit Fund | |
| Tammy L. Perez | | 09/11/2023 | NLC Annual Benefit Fund | |
| Linda H. Peterson | | 09/01/2023 | Ken Veatch DPMA Scholarship | |
| Linda H. Peterson | | 08/01/2023 | Ken Veatch DPMA Scholarship | |
| Scott Petty | | 08/15/2023 | Willie Floyd Brown Culinary Arts Endowed Scholarship | William Wyatt |
| Jessica Phelt | | 08/01/2023 | First Responders Academy-Formative Endowment | |
| Jessica Phelt | | 09/01/2023 | First Responders Academy-Formative Endowment | |
| Anonymous | | 08/30/2023 | AlamoPROMISE Scholarship | |
| Scott D. Phillips | | 08/01/2023 | Student Emergency Fund | |
| Scott D. Phillips | | 09/01/2023 | Student Emergency Fund | |
| Kiana A. Pina | | 09/01/2023 | PAC SHARE Program | |
| Kiana A. Pina | | 08/01/2023 | PAC SHARE Program | |
| Theresa Pollack | | 09/05/2023 | Tessa Martinez Pollack Endowed Scholarship | |
| Delia Pompa | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Anonymous | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Nakia Pope | | 08/01/2023 | Vista Food Pantry | |
| Nakia Pope | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Nakia Pope | | 08/01/2023 | Faculty Senate Endowed Scholarship | |
| Nakia Pope | | 08/01/2023 | Ethics Scholarship | |
| Nakia Pope | | 09/01/2023 | Vista Food Pantry | |
| Nakia Pope | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Nakia Pope | | 09/01/2023 | Faculty Senate Endowed Scholarship | |
| Nakia Pope | | 09/01/2023 | Ethics Scholarship | |
| Lillian R. Porter | | 09/01/2023 | Employee Benevolence Fund | |
| Lillian R. Porter | | 08/01/2023 | Employee Benevolence Fund | |
| Anetia L. Ports | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Anetia L. Ports | | 08/01/2023 | Faculty Endowment Scholarship | |
| Anetia L. Ports | | 08/01/2023 | Nighthawk Nest Program | |
| Anetia L. Ports | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Anetia L. Ports | | 08/01/2023 | President's Unrestricted NLC | |
| Anetia L. Ports | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Anetia L. Ports | | 09/01/2023 | Faculty Endowment Scholarship | |
| Anetia L. Ports | | 09/01/2023 | Nighthawk Nest Program | |
| Anetia L. Ports | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Anetia L. Ports | | 09/01/2023 | President's Unrestricted NLC | |
| Daniel T. Powell | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Daniel T. Powell | | 09/01/2023 | MAS Scholarship | |
| Daniel T. Powell | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Daniel T. Powell | | 08/01/2023 | MAS Scholarship | |
| Aaron E. Prado | | 08/01/2023 | Alamo Colleges Jazz Mentorship Program | |
| Aaron E. Prado | | 09/01/2023 | Alamo Colleges Jazz Mentorship Program | |
| Thomas G. Pressly | | 09/01/2023 | Dennis Gittinger Endowed Scholarship for Mathematics | |
| Thomas G. Pressly | | 08/01/2023 | Dennis Gittinger Endowed Scholarship for Mathematics | |
| Alexis N. Prieto | | 08/01/2023 | Empowerment Center Program | |
| Alexis N. Prieto | | 09/01/2023 | Empowerment Center Program | |
| Ruth G. Prieto | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruth G. Prieto | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Ruth G. Prieto | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Ruth G. Prieto | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Jennifer M. Pue | | 08/01/2023 | President's Unrestricted PAC | |
| Jennifer M. Pue | | 09/01/2023 | President's Unrestricted PAC | |
| Johnnie J. Quiles | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Johnnie J. Quiles | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Johnnie J. Quiles | | 09/01/2023 | General SPC Scholarship | |
| Johnnie J. Quiles | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Johnnie J. Quiles | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Johnnie J. Quiles | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Johnnie J. Quiles | | 08/01/2023 | General SPC Scholarship | |
| Johnnie J. Quiles | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Christina Quintanilla | | 08/01/2023 | Annual Fund | |
| Christina Quintanilla | | 09/01/2023 | Annual Fund | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Laura A. Quintanilla | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Laura A. Quintanilla | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Nicholas Quintanilla | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Connie M. Ramirez | | 08/01/2023 | Celestine M & Remethia D Winters Scholarship | |
| Connie M. Ramirez | | 09/01/2023 | Celestine M & Remethia D Winters Scholarship | |
| Leticia Ramirez | | 09/01/2023 | Annual Fund | |
| Leticia Ramirez | | 09/14/2023 | Fabulous GED Brunch Event | |
| Leticia Ramirez | | 09/14/2023 | Fabulous GED Brunch Event | |
| Leticia Ramirez | | 09/14/2023 | Fabulous GED Brunch Event | |
| Leticia Ramirez | | 09/14/2023 | Fabulous GED Brunch Event | |
| Leticia Ramirez | | 08/01/2023 | Annual Fund | |
| Jolinda L. Ramsey | | 08/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Jolinda L. Ramsey | | 09/01/2023 | Ron Lucke Speech Drama Endowed Scholarship | |
| Diana M. Rangel | | 09/01/2023 | DREAMers Scholarship | |
| Diana M. Rangel | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Diana M. Rangel | | 09/01/2023 | President's Unrestricted PAC | |
| Diana M. Rangel | | 09/01/2023 | Faculty Staff Memorial Scholarship PAC | |
| Diana M. Rangel | | 09/01/2023 | General PAC Scholarship | |
| Diana M. Rangel | | 09/01/2023 | PAC SHARE Program | |
| Diana M. Rangel | | 08/01/2023 | DREAMers Scholarship | |
| Diana M. Rangel | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Diana M. Rangel | | 08/01/2023 | President's Unrestricted PAC | |
| Diana M. Rangel | | 08/01/2023 | Faculty Staff Memorial Scholarship PAC | |
| Diana M. Rangel | | 08/01/2023 | General PAC Scholarship | |
| Diana M. Rangel | | 08/01/2023 | PAC SHARE Program | |
| Gabriela C. Rangel | | 08/01/2023 | PAC SHARE Program | |
| Gabriela C. Rangel | | 08/01/2023 | TACHE Scholarship | |
| Gabriela C. Rangel | | 08/01/2023 | PAC LeadHERS | |
| Gabriela C. Rangel | | 09/01/2023 | PAC SHARE Program | |
| Gabriela C. Rangel | | 09/01/2023 | TACHE Scholarship | |
| Gabriela C. Rangel | | 09/01/2023 | PAC LeadHERS | |
| Rennae Rangel | | 09/01/2023 | Interim Program | |
| Christopher Ray | | 08/01/2023 | Clarence Norris Endowed Scholarship | |
| Christopher Ray | | 09/01/2023 | Clarence Norris Endowed Scholarship | |
| Mary A. Reading | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Mary A. Reading | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Mary A. Reading | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Mary A. Reading | | 09/01/2023 | MAS Scholarship | |
| Mary A. Reading | | 09/01/2023 | Vista Food Pantry | |
| Mary A. Reading | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Mary A. Reading | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Mary A. Reading | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Mary A. Reading | | 08/01/2023 | MAS Scholarship | |
| Mary A. Reading | | 08/01/2023 | Vista Food Pantry | |
| Thomas J. Reed | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Thomas J. Reed | | 08/01/2023 | PAC - Educate South | |
| Thomas J. Reed | | 08/01/2023 | President's Unrestricted PAC | |
| Thomas J. Reed | | 08/01/2023 | PAC SHARE Program | |
| Thomas J. Reed | | 08/01/2023 | PAC Special Events | |
| Thomas J. Reed | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Thomas J. Reed | | 09/01/2023 | PAC - Educate South | |
| Thomas J. Reed | | 09/01/2023 | President's Unrestricted PAC | |
| Thomas J. Reed | | 09/01/2023 | PAC SHARE Program | |
| Thomas J. Reed | | 09/01/2023 | PAC Special Events | |
| Catharina Reyes | | 09/01/2023 | President's Unrestricted SAC | |
| Catharina Reyes | | 08/01/2023 | President's Unrestricted SAC | |
| Ramiro Reyes | | 08/25/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Geraldine L. Reynolds | | 08/01/2023 | PAC SHARE Program | |
| Geraldine L. Reynolds | | 09/01/2023 | PAC SHARE Program | |
| Caroline E. Richardson | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Caroline E. Richardson | | 08/01/2023 | Annual Fund | |
| Caroline E. Richardson | | 08/01/2023 | Employee Benevolence Fund | |
| Caroline E. Richardson | | 08/01/2023 | General Foundation Scholarship Fund | |
| Caroline E. Richardson | | 08/01/2023 | Student Emergency Fund | |
| Caroline E. Richardson | | 09/01/2023 | Student Emergency Fund | |
| Caroline E. Richardson | | 09/01/2023 | General Foundation Scholarship Fund | |
| Caroline E. Richardson | | 09/01/2023 | Employee Benevolence Fund | |
| Caroline E. Richardson | | 09/01/2023 | Annual Fund | |
| Caroline E. Richardson | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jennifer A. Rigsby | | 09/27/2023 | NLC Annual Benefit Fund | |
| Daniel E. Riley | | 09/01/2023 | CPS Energy-OCI Solar Power Renewable Energy Scholarship | |
| Daniel E. Riley | | 09/01/2023 | OCI Solar Power Program | |
| Daniel E. Riley | | 09/01/2023 | STEM SPC Scholarship | |
| Daniel E. Riley | | 09/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Daniel E. Riley | | 09/01/2023 | William C. Davis Endowed Scholarship | |
| Daniel E. Riley | | 09/01/2023 | Community of Automotive Professionals | |
| Daniel E. Riley | | 08/01/2023 | CPS Energy-OCI Solar Power Renewable Energy Scholarship | |
| Daniel E. Riley | | 08/01/2023 | OCI Solar Power Program | |
| Daniel E. Riley | | 08/01/2023 | STEM SPC Scholarship | |
| Daniel E. Riley | | 08/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Daniel E. Riley | | 08/01/2023 | William C. Davis Endowed Scholarship | |
| Daniel E. Riley | | 08/01/2023 | Community of Automotive Professionals | |
| Jose O. Rios | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jose O. Rios | | 08/02/2023 | AlamoPROMISE Endowment Scholarship | |
| Jose O. Rios | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jose O. Rios | | 09/05/2023 | AlamoPROMISE Endowment Scholarship | |
| Jose O. Rios | | 09/13/2023 | NLC Annual Benefit Fund | |
| Sally A. Rios | | 08/25/2023 | Hunt Family Journalism Endowed Scholarship | Chester F. Hunt |
| Jennifer A. Riske | | 08/01/2023 | Nighthawk Nest Program | |
| Jennifer A. Riske | | 09/01/2023 | Nighthawk Nest Program | |
| Michelle Risse | | 09/01/2023 | Scobee Education Center Programs | |
| Michelle Risse | | 08/01/2023 | Challenger Center Program | |
| Teresa J. Robledo | | 08/01/2023 | Child Care Center | |
| Teresa J. Robledo | | 09/01/2023 | Child Care Center | |
| Cassandra Rocha | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Cassandra Rocha | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Frances L. Rocha | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Frances L. Rocha | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Barbara A. Rodriguez | | 09/01/2023 | Vista Food Pantry | |
| Barbara A. Rodriguez | | 08/01/2023 | Vista Food Pantry | |
| Estephani M. Rodriguez | | 08/01/2023 | Student Emergency Fund | |
| Estephani M. Rodriquez | | 09/01/2023 | Student Emergency Fund | |
| Eve M. Rodriguez | | 09/01/2023 | SAC Student Support Fund | |
| Eve M. Rodriguez | | 08/01/2023 | SAC Student Support Fund | |
| Julian Rodriguez | | 08/01/2023 | Annual Fund | |
| Julian Rodriguez | | 08/01/2023 | MAS Scholarship | |
| Julian Rodriquez | | 08/01/2023 | Vista Food Pantry | |
| Julian Rodriguez | | 09/01/2023 | Annual Fund | |
| Julian Rodriguez | | 09/01/2023 | MAS Scholarship | |
| Julian Rodriguez | | 09/01/2023 | Vista Food Pantry | |
| Luis A. Rodriquez | | 09/01/2023 | SPC Homebuilding Scholarship | |
| Luis A. Rodriguez | | 09/01/2023 | Professional Aviation Maintenance Scholarship | |
| Luis A. Rodriguez | | 09/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Luis A. Rodriguez | | 09/01/2023 | President's Scholarship SPC | |
| Luis A. Rodriquez | | 09/01/2023 | President's Unrestricted SPC | |
| Luis A. Rodriguez | | 08/01/2023 | SPC Homebuilding Scholarship | |
| Luis A. Rodriguez | | 08/01/2023 | Professional Aviation Maintenance Scholarship | |
| Luis A. Rodriguez | | 08/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Luis A. Rodriguez | | 08/01/2023 | President's Scholarship SPC | |
| Luis A. Rodriguez | | 08/01/2023 | President's Unrestricted SPC | |
| Enedina Rodriguez-Cassity | | 08/01/2023 | Economic & Workforce Development Program Fund | |
| Enedina Rodriguez-Cassity | | 09/01/2023 | Economic & Workforce Development Program Fund | |
| Kelli Y. Rolland-Adkins | | 09/01/2023 | Financial Literacy Program | |
| Kelli Y. Rolland-Adkins | | 08/01/2023 | Financial Literacy Program | |
| Jecoa Ross | | 08/01/2023 | SAC Honors Academy Scholarship | |
| Jecoa Ross | | 08/01/2023 | SAC Mexican American Studies (MAS) Program | |
| Jecoa Ross | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jecoa Ross | | 08/01/2023 | President's Unrestricted SAC | |
| Jecoa Ross | | 08/01/2023 | SAC Student Support Fund | |
| Jecoa Ross | | 09/01/2023 | SAC Honors Academy Scholarship | |
| Jecoa Ross | | 09/01/2023 | SAC Mexican American Studies (MAS) Program | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Jecoa Ross | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Jecoa Ross | | 09/01/2023 | President's Unrestricted SAC | |
| Jecoa Ross | | 09/01/2023 | SAC Student Support Fund | |
| Dania V. Rossi | | 09/01/2023 | President's Unrestricted NLC | |
| Dania V. Rossi | | 08/01/2023 | President's Unrestricted NLC | |
| Alejandro Ruiz-Velasco | | 08/01/2023 | Dr. Lanier Byrd Endowed Scholarship | |
| Alejandro Ruiz-Velasco | | 09/01/2023 | Dr. Lanier Byrd Endowed Scholarship | |
| Mecca M. Salahuddin | | 09/01/2023 | Student Emergency Fund | |
| Mecca M. Salahuddin | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Mecca M. Salahuddin | | 08/01/2023 | Student Emergency Fund | |
| Mecca M. Salahuddin | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Fernando Salas | | 08/01/2023 | PAC Special Events | |
| Fernando Salas | | 08/01/2023 | General PAC Scholarship | |
| Fernando Salas | | 08/01/2023 | Music Program PAC | |
| Fernando Salas | | 09/01/2023 | PAC Special Events | |
| Fernando Salas | | 09/01/2023 | General PAC Scholarship | |
| Fernando Salas | | 09/01/2023 | Music Program PAC | |
| Guadalupe P. Salas | | 09/01/2023 | President's Unrestricted SAC | |
| Guadalupe P. Salas | | 08/01/2023 | President's Unrestricted SAC | |
| Maria G. Salazar | | 08/01/2023 | Student Emergency Fund | |
| Maria G. Salazar | | 09/01/2023 | Student Emergency Fund | |
| Sabrina D. Salazar | | 09/01/2023 | Women in Transition Scholarship | |
| Sabrina D. Salazar | | 08/01/2023 | Women in Transition Scholarship | |
| Juan F. Salinas | | 08/01/2023 | General SPC Scholarship | |
| Juan F. Salinas | | 09/01/2023 | General SPC Scholarship | |
| Anonymous | | 08/04/2023 | Emergency Grant Fund Program | Gloria N. Haas |
| San Antonio Area Foundation | | 09/01/2023 | Fabulous GED Brunch Event | |
| San Antonio Chapter of Links, Inc | | 08/18/2023 | San Antonio Chapter of the Links Endowed Scholarship | |
| San Antonio Livestock Exposition, Inc. | | 09/28/2023 | San Antonio Livestock Exposition, Inc. (SALE) Scholarship PAC Only | |
| San Antonio Water System | | 08/24/2023 | Scobee Education Center Programs | |
| San Antonio Women's Chamber of Commerce Foundation | | 08/25/2023 | San Antonio Women's Chamber of Commerce Foundation Scholarship | |
| Anthony E. Sanchez | | 08/01/2023 | President's Unrestricted SAC | |
| Anthony E. Sanchez | | 09/01/2023 | President's Unrestricted SAC | |
| Cheri L. Sanchez | | 09/01/2023 | Empowerment Center Program | |
| Cheri L. Sanchez | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Cheri L. Sanchez | | 09/01/2023 | SAC Honors Academy | |
| Cheri L. Sanchez | | 09/01/2023 | President's Unrestricted SAC | |
| Cheri L. Sanchez | | 09/01/2023 | SAC Student Support Fund | |
| Cheri L. Sanchez | | 08/01/2023 | Empowerment Center Program | |
| Cheri L. Sanchez | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Cheri L. Sanchez | | 08/01/2023 | SAC Honors Academy | |
| Cheri L. Sanchez | | 08/01/2023 | President's Unrestricted SAC | |
| Cheri L. Sanchez | | 08/01/2023 | SAC Student Support Fund | |
| Edward A. Sanchez | | 08/01/2023 | Employee Benevolence Fund | |
| Edward A. Sanchez | | 09/01/2023 | Employee Benevolence Fund | |
| Minerva A. Sanchez | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Patricia A. Sanchez Gorentz | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Patricia A. Sanchez Gorentz | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Diana Santa-Cruz | | 08/18/2023 | President's Unrestricted SPC | |
| Savannah R. Santos | | 08/01/2023 | Children's Library Activity Fund | |
| Savannah R. Santos | | 08/01/2023 | Deason Animal Hospital Scholarship | |
| Savannah R. Santos | | 08/01/2023 | General PAC Scholarship | |
| Savannah R. Santos | | 08/01/2023 | Horticulture Scholarship | |
| Savannah R. Santos | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Savannah R. Santos | | 08/01/2023 | Annual Fund | |
| Savannah R. Santos | | 09/01/2023 | Children's Library Activity Fund | |
| Savannah R. Santos | | 09/01/2023 | Deason Animal Hospital Scholarship | |
| Savannah R. Santos | | 09/01/2023 | General PAC Scholarship | |
| Savannah R. Santos | | 09/01/2023 | Horticulture Scholarship | |
| Savannah R. Santos | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Savannah R. Santos | | 09/01/2023 | Annual Fund | |
| Yolanda Santos | | 09/12/2023 | Fabulous GED Brunch Event | |
| Jennifer L. Scheidt | | 09/01/2023 | PAC SHARE Program | |
| Jennifer L. Scheidt | | 08/01/2023 | PAC SHARE Program | |
| Schertz Bank & Trust | | 09/11/2023 | NLC Annual Benefit Fund | |
| Kori L. Schneider | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Kori L. Schneider | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Kori L. Schneider | | 09/01/2023 | NVC Study Stateside Program Support | |
| Kori L. Schneider | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Kori L. Schneider | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Kori L. Schneider | | 08/01/2023 | NVC Study Stateside Program Support | |
| Janet M. Scott | | 08/18/2023 | Interim Program | |
| Sanjuanita C. Scott | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Sanjuanita C. Scott | | 08/01/2023 | MAS Scholarship | |
| Sanjuanita C. Scott | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Sanjuanita C. Scott | | 09/01/2023 | MAS Scholarship | |
| Alma Segovia | | 09/01/2023 | James B. Riley Formative Endowed Scholarship | |
| Alma Segovia | | 09/01/2023 | Samantha Tapia Formative Endowed Scholarship | |
| Alma Segovia | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Alma Segovia | | 09/01/2023 | President's Unrestricted PAC | |
| Alma Segovia | | 09/01/2023 | Children's Library Activity Fund | |
| Alma Segovia | | 09/01/2023 | PAC Athletics Program | |
| Alma Segovia | | 08/01/2023 | James B. Riley Formative Endowed Scholarship | |
| Alma Segovia | | 08/01/2023 | Samantha Tapia Formative Endowed Scholarship | |
| Alma Segovia | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Alma Segovia | | 08/01/2023 | President's Unrestricted PAC | |
| Alma Segovia | | 08/01/2023 | Children's Library Activity Fund | |
| Alma Segovia | | 08/01/2023 | PAC Athletics Program | |
| Mary M. Segovia | | 08/01/2023 | President's Unrestricted SAC | |
| Mary M. Segovia | | 09/01/2023 | President's Unrestricted SAC | |
| Cassandra V. Segura | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Cassandra V. Segura | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jason M. Seighman | | 08/01/2023 | NLC Veteran's Center | |
| Jason M. Seighman | | 09/01/2023 | NLC Veteran's Center | |
| Sembradores of San Antonio Educational Foundation | | 09/29/2023 | Club Sembradores PAC Endowed Scholarship | |
| Sembradores of San Antonio Educational Foundation | | 08/08/2023 | Club Sembradores SAC Endowed Scholarship | |
| Jennifer Senia | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jennifer Senia | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Elena Serna-Wallender | | 09/22/2023 | Student Emergency Fund | |
| Elena Serna-Wallender | | 08/22/2023 | Student Emergency Fund | |
| Luis D. Sevilla | | 08/01/2023 | DREAMers Scholarship | |
| Tracy L. Shelton | | 08/01/2023 | President's Unrestricted SPC | |
| Erin L. Sherman | | 08/01/2023 | James B. Riley Formative Endowed Scholarship | |
| Erin L. Sherman | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Erin L. Sherman | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Erin L. Sherman | | 08/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Erin L. Sherman | | 08/01/2023 | MAS Scholarship | |
| Erin L. Sherman | | 08/01/2023 | Vista Food Pantry | |
| Erin L. Sherman | | 09/01/2023 | James B. Riley Formative Endowed Scholarship | |
| Erin L. Sherman | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Erin L. Sherman | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Erin L. Sherman | | 09/01/2023 | Jane Moser Drum Encouragement FORMATIVE Endowed Program | |
| Erin L. Sherman | | 09/01/2023 | MAS Scholarship | |
| Erin L. Sherman | | 09/01/2023 | Vista Food Pantry | |
| Shraman South Asian Museum | | 09/21/2023 | Shraman Foundation Scholarship | |
| Loretta E. Sibley | | 09/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Loretta E. Sibley | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Loretta E. Sibley | | 08/01/2023 | Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship | |
| Loretta E. Sibley | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Herlinda Sifuentes | | 09/11/2023 | Fabulous GED Brunch Event | |
| Adelina S. Silva | | 09/01/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | |
| Adelina S. Silva | | 09/01/2023 | Marie Rocamontes Henriquez International Endowed Program | |
| Adelina S. Silva | | 09/01/2023 | Ruben P. Flores Endowed Scholarship | |
| Adelina S. Silva | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Adelina S. Silva | | 09/01/2023 | Employee Benevolence Fund | |
| Adelina S. Silva | | 08/01/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | |
| Adelina S. Silva | | 08/01/2023 | Marie Rocamontes Henriquez International Endowed Program | |
| Adelina S. Silva | | 08/01/2023 | Ruben P. Flores Endowed Scholarship | |
| Adelina S. Silva | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Adelina S. Silva | | 08/01/2023 | Employee Benevolence Fund | |
| Nicolas D. Silva | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Nicolas D. Silva | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Zhennia R. Silverman | | 09/14/2023 | Marie Rocamontes Henriquez International Endowed Program | Marie Rocamontes Henriquez |
| Zhennia R. Silverman | | 09/29/2023 | Marie Rocamontes Henriquez International Endowed Program | Marie Rocamontes Henriquez |
| Zhennia R. Silverman | | 08/14/2023 | Marie Rocamontes Henriquez International Endowed Program | Marie Rocamontes Henriquez |
| Zhennia R. Silverman | | 08/29/2023 | Marie Rocamontes Henriquez International Endowed Program | Marie Rocamontes Henriquez |
| Adriael L. Simien-Falduto | | 08/01/2023 | President's Unrestricted SAC | |
| Adriael L. Simien-Falduto | | 09/01/2023 | President's Unrestricted SAC | |
| Adia Simpson | | 09/01/2023 | Bits 'n Bytes PAC | |
| Adia Simpson | | 09/01/2023 | Children's Library Activity Fund | |
| Adia Simpson | | 08/01/2023 | Bits 'n Bytes PAC | |
| Adia Simpson | | 08/01/2023 | Children's Library Activity Fund | |
| Barton T. Simpson | | 08/01/2023 | Annual Fund | |
| Barton T. Simpson | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Barton T. Simpson | | 09/01/2023 | Annual Fund | |
| Barton T. Simpson | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| George A. Simpson | | 08/01/2023 | San Antonio College Dance Scholarship formerly NISD/SAC Dance Scholarship | |
| Theresa A. Sinclair | | 08/01/2023 | Norma L. Ziegler Memorial Endowed Scholarship | |
| Theresa A. Sinclair | | 09/01/2023 | Norma L. Ziegler Memorial Endowed Scholarship | |
| Kenneth R. Slavin | | 09/01/2023 | President's Unrestricted SAC | |
| Kenneth R. Slavin | | 09/01/2023 | SAC Student Support Fund | |
| Kenneth R. Slavin | | 08/01/2023 | President's Unrestricted SAC | |
| Kenneth R. Slavin | | 08/01/2023 | SAC Student Support Fund | |
| Melissa J. Slocumb | | 08/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Melissa J. Slocumb | | 09/01/2023 | Rea & Barbara Hinrichs Endowed Scholarship | |
| Andrea M. Smith | | 09/01/2023 | PAC SHARE Program | |
| Andrea M. Smith | | 08/01/2023 | PAC SHARE Program | |
| David J. Smith | | 08/01/2023 | President's Unrestricted SAC | |
| David J. Smith | | 09/01/2023 | President's Unrestricted SAC | |
| Vickie Smith | | 08/02/2023 | SPC Alumni Association Scholarship | |
| Vickie Smith | | 08/02/2023 | President's Unrestricted SPC | |
| Elvira Smolik | | 08/01/2023 | Annual Fund | |
| Elvira Smolik | | 09/01/2023 | Annual Fund | |
| Snell & Snell, LP | | 09/06/2023 | KSYM Program | |
| Diane E. Snyder | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Diane E. Snyder | | 09/01/2023 | Vista Food Pantry | |
| Diane E. Snyder | | 09/01/2023 | PAC SHARE Program | |
| Diane E. Snyder | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Diane E. Snyder | | 09/01/2023 | General SPC Scholarship | |
| Diane E. Snyder | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Diane E. Snyder | | 08/01/2023 | Vista Food Pantry | |
| Diane E. Snyder | | 08/01/2023 | PAC SHARE Program | |
| Diane E. Snyder | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Diane E. Snyder | | 08/01/2023 | General SPC Scholarship | |
| Brandi Solar | | 08/01/2023 | Nighthawk Nest Program | |
| Brandi Solar | | 09/01/2023 | Nighthawk Nest Program | |
| Meagan Sovine | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Meagan Sovine | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Stability Staffing & Consulting | | 09/18/2023 | Fabulous GED Brunch Event | |
| Robert Stalknecht | | 09/01/2023 | Employee Benevolence Fund | |
| Robert Stalknecht | | 08/01/2023 | Employee Benevolence Fund | |
| Jacqueline R. Stevenson | | 08/22/2023 | Interim Program | |
| Strada Education Network | | 08/17/2023 | Strada HBCU St. Philip's College Presidential Scholarship | |
| Cindy M. Sullivan | | 08/01/2023 | Vista Food Pantry | |
| Cindy M. Sullivan | | 08/01/2023 | Garcia Street Urban Farm | |
| Cindy M. Sullivan | | 09/01/2023 | Vista Food Pantry | |
| Cindy M. Sullivan | | 09/01/2023 | Garcia Street Urban Farm | |
| Anonymous | | 09/01/2023 | President's Unrestricted NLC | |
| Anonymous | | 08/01/2023 | President's Unrestricted NLC | |
| Texas Biomedical Research Institute | | 09/22/2023 | NVC Alumni Program Support | |
| Texas Masonic Lodge #8 A.F. & A.M. | | 08/14/2023 | Masonic Scholarship for Skilled Trades | |
| The Chamber (Schertz-Cibolo-Selma Area) | | 09/21/2023 | NLC Annual Benefit Fund | |
| Isaac L. Thornsburg | | 09/01/2023 | President's Unrestricted NLC | |
| Isaac L. Thornsburg | | 08/01/2023 | President's Unrestricted NLC | |
| Tammy L. Toney | | 08/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| Tammy L. Toney | | 09/01/2023 | E. F. "Smiley" & Sandra Williams Endowed Scholarship | |
| David Torres | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| David Torres | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lisa T. Torres | | 09/01/2023 | General Foundation Scholarship Fund | |
| Lisa T. Torres | | 08/01/2023 | General Foundation Scholarship Fund | |
| Dianna S. Torres Lee | | 08/01/2023 | Faculty Endowment Scholarship | |
| Dianna S. Torres Lee | | 08/01/2023 | Nighthawk Nest Program | |
| Dianna S. Torres Lee | | 09/01/2023 | Faculty Endowment Scholarship | |
| Dianna S. Torres Lee | | 09/01/2023 | Nighthawk Nest Program | |
| Anonymous | | 09/29/2023 | Nighthawk Nest Program | |
| Trellis Company | | 09/28/2023 | Trellis Company Scholarship for Nursing | |
| Trellis Company | | 09/19/2023 | GED Empowerment to College Endowed Scholarship | |
| Carolina V. Trevino | | 09/06/2023 | Women in Transition Scholarship | |
| Jesse R. Trevino | | 09/01/2023 | Employee Benevolence Fund | |
| Jesse R. Trevino | | 08/01/2023 | Employee Benevolence Fund | |
| Joe Trinidad | | 08/01/2023 | General SPC Scholarship | |
| Joe Trinidad | | 08/01/2023 | SPC Alumni Association Scholarship | |
| Joe Trinidad | | 09/01/2023 | General SPC Scholarship | |
| Joe Trinidad | | 09/01/2023 | SPC Alumni Association Scholarship | |
| Ruben M. Trujillo | | 08/18/2023 | Interim Program | |
| James L. Turbon | | 08/18/2023 | Interim Program | |
| Turner Construction Company | | 09/29/2023 | Interim Program | |
| UK Online Giving Foundation | | 09/01/2023 | Annual Fund | |
| United Way of San Antonio & Bexar County | | 08/10/2023 | United Way Student Helpline | |
| United Way of San Antonio & Bexar County | | 09/11/2023 | United Way Student Helpline | |
| Xavier D. Urrutia | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Xavier D. Urrutia | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Malorie E. Vallejo | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Malorie E. Vallejo | | 08/01/2023 | PAC - Educate South | |
| Malorie E. Vallejo | | 08/01/2023 | PAC SHARE Program | |
| Malorie E. Vallejo | | 08/01/2023 | PAC Special Events | |
| Malorie E. Vallejo | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Malorie E. Vallejo | | 09/01/2023 | PAC - Educate South | |
| Malorie E. Vallejo | | 09/01/2023 | PAC SHARE Program | |
| Malorie E. Vallejo | | 09/01/2023 | PAC Special Events | |
| Albert Vasquez | | 09/01/2023 | SAC Student Support Fund | |
| Albert Vasquez | | 09/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Albert Vasquez | | 08/01/2023 | SAC Student Support Fund | |
| Albert Vasquez | | 08/01/2023 | G.A.L.A. (Gay & Lesbian Association) Scholarship | |
| Dominic R. Vasquez | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Dominic R. Vasquez | | 08/01/2023 | PAC - Educate South | |
| Dominic R. Vasquez | | 08/01/2023 | President's Unrestricted PAC | |
| Dominic R. Vasquez | | 08/01/2023 | PAC SHARE Program | |
| Dominic R. Vasquez | | 08/01/2023 | PAC Special Events | |
| Dominic R. Vasquez | | 08/01/2023 | General PAC Scholarship | |
| Dominic R. Vasquez | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Dominic R. Vasquez | | 09/01/2023 | PAC - Educate South | |
| Dominic R. Vasquez | | 09/01/2023 | President's Unrestricted PAC | |
| Dominic R. Vasquez | | 09/01/2023 | PAC SHARE Program | |
| Dominic R. Vasquez | | 09/01/2023 | PAC Special Events | |
| Dominic R. Vasquez | | 09/01/2023 | General PAC Scholarship | |
| Stephanie V. Vasquez | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Stephanie V. Vasquez | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Cathy R. Vega | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Cathy R. Vega | | 08/14/2023 | SPC Alumni Association Scholarship | |
| Cathy R. Vega | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Carmen M. Velasquez-Avila | | 09/01/2023 | PAC SHARE Program | |
| Carmen M. Velasquez-Avila | | 08/01/2023 | PAC SHARE Program | |
| Franchesca Velten | | 08/01/2023 | Annual Fund | |
| Franchesca Velten | | 09/01/2023 | Annual Fund | |
| Usha M. Venkat | | 09/01/2023 | President's Unrestricted SAC | |
| Usha M. Venkat | | 08/01/2023 | President's Unrestricted SAC | |
| Melinda S. Viagran | | 08/01/2023 | Annual Fund | |
| Melinda S. Viagran | | 09/01/2023 | Annual Fund | |
| Joseph J. Vidaurri | | 09/01/2023 | General Foundation Scholarship Fund | |
| Joseph J. Vidaurri | | 08/01/2023 | General Foundation Scholarship Fund | |
| Anna Villarreal | | 08/01/2023 | DREAMers Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Anna Villarreal | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Anna Villarreal | | 08/01/2023 | Conjunto Music Program | |
| Anna Villarreal | | 08/01/2023 | Juan Ortiz Mariachi Academy Scholarship | |
| Anna Villarreal | | 09/01/2023 | DREAMers Scholarship | |
| Anna Villarreal | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Anna Villarreal | | 09/01/2023 | Conjunto Music Program | |
| Anna Villarreal | | 09/01/2023 | Juan Ortiz Mariachi Academy Scholarship | |
| Antonia O. Villarreal | | 08/25/2023 | President's Unrestricted SPC | |
| Brandilyn S. Villarreal | | 08/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Brandilyn S. Villarreal | | 09/01/2023 | Tourism, Hospitality, Culinary Arts (THCA) Scholarship | |
| Christian E. Villarreal | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Christian E. Villarreal | | 09/01/2023 | SAC Honors Academy | |
| Christian E. Villarreal | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Christian E. Villarreal | | 08/01/2023 | SAC Honors Academy | |
| Lori Villarreal | | 08/01/2023 | Vista Food Pantry | |
| Lori Villarreal | | 08/01/2023 | General NVC Scholarship | |
| Lori Villarreal | | 09/01/2023 | Vista Food Pantry | |
| Lori Villarreal | | 09/01/2023 | General NVC Scholarship | |
| Santos S. Villarreal | | 08/30/2023 | Dr. Elizabeth Garza Memorial Endowed Scholarship | Elizabeth P. Garza |
| Ronald V. Viola | | 09/01/2023 | Interim Program | |
| Patrick F. Vrba | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Patrick F. Vrba | | 08/01/2023 | Annual Fund | |
| Patrick F. Vrba | | 08/01/2023 | Employee Benevolence Fund | |
| Patrick F. Vrba | | 08/01/2023 | General Foundation Scholarship Fund | |
| Patrick F. Vrba | | 08/01/2023 | Student Emergency Fund | |
| Patrick F. Vrba | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Patrick F. Vrba | | 09/01/2023 | Annual Fund | |
| Patrick F. Vrba | | 09/01/2023 | Employee Benevolence Fund | |
| Patrick F. Vrba | | 09/01/2023 | General Foundation Scholarship Fund | |
| Patrick F. Vrba | | 09/01/2023 | Student Emergency Fund | |
| Maynell Wackwitz | | 09/01/2023 | SAC Math Department Scholarship | |
| Maynell Wackwitz | | 08/01/2023 | SAC Math Department Scholarship | |
| Dehlia A. Wallis | | 08/01/2023 | SAC Honors Academy | |
| Dehlia A. Wallis | | 08/01/2023 | SAC Student Support Fund | |
| Dehlia A. Wallis | | 09/01/2023 | SAC Honors Academy | |
| Dehlia A. Wallis | | 09/01/2023 | SAC Student Support Fund | |
| Donna R. Wallis | | 09/01/2023 | President's Unrestricted PAC | |
| Donna R. Wallis | | 08/01/2023 | President's Unrestricted PAC | |
| Walmart Supercenter #3106 | | 08/11/2023 | President's Unrestricted PAC | |
| Monica Walseman | | 08/01/2023 | Continuing Education Training Gifts Fund | |
| Monica Walseman | | 08/01/2023 | DREAMers Scholarship | |
| Monica Walseman | | 08/01/2023 | Economic & Workforce Development Program Fund | |
| Monica Walseman | | 09/01/2023 | Continuing Education Training Gifts Fund | |
| Monica Walseman | | 09/01/2023 | DREAMers Scholarship | |
| Monica Walseman | | 09/01/2023 | Economic & Workforce Development Program Fund | |
| Gregory A. Ward | | 09/01/2023 | Vista Food Pantry | |
| Gregory A. Ward | | 08/01/2023 | Vista Food Pantry | |
| Yolanda Y. Ward | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Yolanda Y. Ward | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Webb Foundation | | 09/29/2023 | Dr. Antonio Webb and the Webb Foundation Scholarship Non Endow | |
| Robert Wehrmeyer | | 09/14/2023 | Scobee Education Center Programs | |
| Robert Wehrmeyer | | 09/14/2023 | Scobee Education Center Programs | |
| Lorri A. Wells | | 09/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lorri A. Wells | | 09/01/2023 | President's Unrestricted SAC | |
| Lorri A. Wells | | 09/01/2023 | President's Unrestricted PAC | |
| Lorri A. Wells | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Lorri A. Wells | | 09/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Lorri A. Wells | | 08/01/2023 | Dr. Adena Williams Loston Presidential Scholarship | |
| Lorri A. Wells | | 08/01/2023 | President's Unrestricted SAC | |
| Lorri A. Wells | | 08/01/2023 | President's Unrestricted PAC | |
| Lorri A. Wells | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Lorri A. Wells | | 08/01/2023 | Dr. Veronica R. Garcia President's Leadership Scholarship | |
| Matthew D. Wells | | 08/01/2023 | Kendra Ann Ward Music Endowed Scholarship | |
| Matthew D. Wells | | 09/01/2023 | Kendra Ann Ward Music Endowed Scholarship | |
| Wesley B. Wells | | 09/12/2023 | Interim Program | |
| Wesley B. Wells | | 09/12/2023 | Interim Program | |
| Wesley B. Wells | | 08/07/2023 | Interim Program | |
| Shayne A. West | | 08/01/2023 | Employee Benevolence Fund | |
| Shayne A. West | | 09/01/2023 | Employee Benevolence Fund | |
| Whatabrands LLC | | 09/29/2023 | PAC - Educate South | |
| Whatabrands LLC | | 09/29/2023 | Nighthawk Nest Program | |
| Anonymous | | 09/28/2023 | President's Unrestricted NLC | |
| Valarie D. White | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Valarie D. White | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Jennifer M. Wilgen | | 08/01/2023 | General Foundation Scholarship Fund | |
| Jennifer M. Wilgen | | 09/01/2023 | General Foundation Scholarship Fund | |
| Angela Williams | | 08/14/2023 | President's Unrestricted SPC | |
| Daniel F. Williams | | 08/01/2023 | Financial Literacy Program | |
| Daniel F. Williams | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Daniel F. Williams | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Daniel F. Williams | | 08/01/2023 | General SPC Scholarship | |
| Daniel F. Williams | | 09/01/2023 | Financial Literacy Program | |
| Daniel F. Williams | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Daniel F. Williams | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Daniel F. Williams | | 09/01/2023 | General SPC Scholarship | |
| Anonymous | | 09/06/2023 | SPC Alumni Association Scholarship | |
| Cecelia J. Winn-Gardon | | 08/23/2023 | Cecil Winn Endowed Scholarship | Cecil Winn |
| Greg Wistain | | 08/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Greg Wistain | | 09/01/2023 | VOTC Veterans Outreach & Transition Center Program | |
| Woman's Club of San Antonio | | 08/21/2023 | Women in Transition Scholarship | |
| Woman's Club of San Antonio | | 08/21/2023 | Women in Transition Scholarship | |
| Darren L. Wood | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Darren L. Wood | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Darrell R. Woody | | 09/01/2023 | President's Unrestricted SAC | |
| Darrell R. Woody | | 09/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Darrell R. Woody | | 08/01/2023 | President's Unrestricted SAC | |
| Darrell R. Woody | | 08/01/2023 | Men Empowerment Network (MEN) Scholarship | |
| Melissa A. Wright | | 08/01/2023 | Psychology Department Scholarship | |
| Melissa A. Wright | | 08/01/2023 | San Antonio peaceCENTER | |
| Melissa A. Wright | | 09/01/2023 | Psychology Department Scholarship | |
| Melissa A. Wright | | 09/01/2023 | San Antonio peaceCENTER | |
| Nina B. Wright | | 09/01/2023 | Emergency Grant Fund Program | |
| Nina B. Wright | | 09/06/2023 | Employee Benevolence Fund | |
| Nina B. Wright | | 08/01/2023 | Emergency Grant Fund Program | |
| Nina B. Wright | | 08/01/2023 | Employee Benevolence Fund | |
| Kristi R. Wyatt | | 08/01/2023 | General Foundation Scholarship Fund | |
| Kristi R. Wyatt | | 09/01/2023 | General Foundation Scholarship Fund | |
| Michael L. Ximenez | | 09/01/2023 | PAC SHARE Program | |
| Michael L. Ximenez | | 09/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Michael L. Ximenez | | 09/01/2023 | David & Diane Lerma Endowed Scholarship | |
| Michael L. Ximenez | | 08/01/2023 | PAC SHARE Program | |
| Michael L. Ximenez | | 08/01/2023 | Taylor & Ronda Chandler Math & Sciences Endowed Scholarship | |
| Michael L. Ximenez | | 08/01/2023 | David and Diane Lerma FORMATIVE Endowed Scholarship | |
| Robert J. Yeater | | 08/01/2023 | General NVC Scholarship | |
| Robert J. Yeater | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Robert J. Yeater | | 09/01/2023 | General NVC Scholarship | |
| Robert J. Yeater | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Irene W. Young | | 09/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Irene W. Young | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Irene W. Young | | 08/01/2023 | Artemisia Bowden Memorial Endowed Scholarship | |
| Irene W. Young | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Robert O. Yowell | | 08/01/2023 | Faculty Endowment Scholarship | |
| Robert O. Yowell | | 09/01/2023 | Faculty Endowment Scholarship | |
| Anonymous | | 08/15/2023 | Hall and Pat Hammond Scholarship | |
| Jennifer R. Zamarripa | | 08/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Jennifer R. Zamarripa | | 09/01/2023 | Student Leadership Institute - Employee Giving Scholarship | |
| Deanna Zamora | | 09/21/2023 | Interim Program | |
| Cynthia Zamudio | | 09/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |
| Cynthia Zamudio | | 09/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Cynthia Zamudio | | 09/01/2023 | Vista Food Pantry | |
| Cynthia Zamudio | | 08/01/2023 | Beverly Evans Memorial NVC Student Live Scholarship | |

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| Donor Name | Soft Credit Recipient Name | Gift Date | Fund Description | Honor / Memorial Name |
|---|---|---|---|---|
| Cynthia Zamudio | | 08/01/2023 | Betty Cunningham FORMATIVE Endowed Scholarship | |
| Cynthia Zamudio | | 08/01/2023 | Vista Food Pantry | |
| Blanca R. Zapata | | 08/23/2023 | President's Unrestricted SPC | |
| Blanca R. Zapata | | 09/25/2023 | President's Unrestricted SPC | |
| Grace A. Zapata | | 09/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Grace A. Zapata | | 09/01/2023 | SPC Memorial Scholarship | |
| Grace A. Zapata | | 08/01/2023 | Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity) | |
| Grace A. Zapata | | 08/01/2023 | SPC Memorial Scholarship | |
| Dolores Zapata-Caballero | | 08/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Dolores Zapata-Caballero | | 09/01/2023 | AlamoPROMISE Endowment Scholarship | |
| Maricruz Zarate | | 09/01/2023 | Annual Fund | |
| Maricruz Zarate | | 08/01/2023 | Annual Fund | |
| Cuihua Zhang | | 08/01/2023 | Faculty Endowment Scholarship | |
| Cuihua Zhang | | 09/01/2023 | Faculty Endowment Scholarship | |

**TOTAL $1,723,768.75**

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ALAMO COLLEGES DISTRICT

# OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION
## Gifts In-Kind
## Received by the District
## December 19, 2023 BOARD REPORT

| Donor | Gift In-Kind Description | Gifts In-Kind Value |
|---|---|---|
| Ricardo Romo<br>Harriett Romo | 41 Pieces of Original Art | $69,200.00 |
| | **TOTALS** | **$69,200.00** |

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ALAMO COLLEGES DISTRICT

# OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION
# August 2023
# SUMMARY FINANCIAL REPORT
# December 19, 2023 BOARD REPORT

DocuSign Envelope ID: 95CC0461-7C0A-4852-AD28-881BA13972B5

**Schedule of Support, Revenues and Expenses**
**For the Period Ended**
**August 31, 2023**

| | Net Assets without Donor Restrictions (Unrestr) | | Net Assets With Donor Restrictions | | | | | | Total | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | Non-Endowed (Temp Restr) | | TRestr Tied to Endowed | | Endowed Funds (Perm Restr) | | | |
| | Month | YTD | Month | YTD | Month | YTD | Month | YTD | Month | YTD |
| **Revenues:** | | | | | | | | | | |
| Donations | 801.19 | 177,195.26 | 694,842.71 | 4,803,235.21 | - | 35,000.00 | 92,737.11 | 733,859.57 | 788,381.01 | 5,749,290.04 |
| Funds from ACCD | | | | | | | | | | |
| Other Income | | | | | | | | | - | - |
| Interest and Dividends* | 628.43 | 4,601.17 | 44,162.46 | 305,256.99 | 65,432.51 | 470,819.62 | - | - | 110,223.40 | 780,677.78 |
| Alamo Colleges PR Contributions | | | | | | | | | | |
| Net Assets Released from Restricted | | | | | | | | | | |
| Subtotal Revenues | 1,429.62 | 181,796.43 | 739,005.17 | 5,108,492.20 | 65,432.51 | 505,819.62 | 92,737.11 | 733,859.57 | 898,604.41 | 6,529,967.82 |
| Gifts - Non Cash | | | | | | | | | | |
| Total Revenues & Gifts Non Cash | 1,429.62 | 181,796.43 | 739,005.17 | 5,108,492.20 | 65,432.51 | 505,819.62 | 92,737.11 | 733,859.57 | 898,604.41 | 6,529,967.82 |
| Expenses | 1,730.30 | 38,572.89 | 409,466.04 | 2,056,779.85 | 182,553.52 | 527,233.03 | - | - | 593,749.86 | 2,622,585.77 |
| Transfers | (1,299.07) | (54,445.13) | (31,200.93) | (230,927.84) | 7,500.00 | (5,378.42) | 25,000.00 | 290,751.39 | - | 0.00 |
| Realized/Unrealized gains (losses) | - | - | (672,530.85) | 2,265,440.92 | (807,810.70) | 2,492,603.97 | | - | (1,480,341.55) | 4,758,044.89 |
| Net Surplus/(Deficit) | (1,599.75) | 88,778.41 | (374,192.65) | 5,086,225.43 | (917,431.71) | 2,465,812.14 | 117,737.11 | 1,024,610.96 | (1,175,487.00) | 8,665,426.94 |
| Net Assets beginning of period | 393,566.58 | 303,188.42 | 41,716,800.80 | 36,256,382.72 | 8,974,899.71 | 5,591,655.86 | 23,106,745.59 | 22,199,871.74 | 74,192,012.68 | 64,351,098.74 |
| Net Assets at end of period | 391,966.83 | 391,966.83 | 41,342,608.15 | 41,342,608.15 | 8,057,468.00 | 8,057,468.00 | 23,224,482.70 | 23,224,482.70 | 73,016,525.68 | 73,016,525.68 |

**Notes**

Net Assets without Donor Restriction (Unrestricted) = not connected with an endowment.
Net Assets with Donor Restrictions, Non-Endowed (Temporarily Restricted) = Available for Spending.
Net Assets with Donor Restrictions Endowed (Permanently Restricted) = Can never be spent.

Unrealized Gains=Mkt increases over the initial cost of investment. Realized when security is sold.
Monthly financial statement prepared by Alamo Colleges District Finance Office.

| FUND BALANCE TREND | 12/31/2022 | 12/31/2021 | 12/31/2020 | 12/31/2019 | 12/31/2018 | 12/31/2017 | 12/31/2016 | 12/31/2015 | 12/31/2014 | 12/31/2013 |
|---|---|---|---|---|---|---|---|---|---|---|
| Net Assets without Donor Restr (Unrestricted) | 303,188.42 | 177,749.79 | 138,419.44 | 149,977.07 | 98,103.66 | 67,941.69 | 16,718.26 | 529,890.70 | 234,029.28 | 119,758.06 |
| Net Assets w/Donor Restrictions | | | | | | | | | | |
| Non-Endowed (Temp Restr) | 42,730,461.95 | 41,368,182.61 | 27,742,633.67 | 4,975,295.10 | 4,093,550.09 | 3,620,377.85 | 6,397,320.16 | 5,586,007.58 | 6,632,301.44 | 3,875,721.09 |
| Net Assets w/Donor Restrictions | | | | | | | | | | |
| Non-Endwd Tied to Endowed (Temp Restr) | 11,514,639.26 | 8,356,695.21 | 6,228,998.38 | 3,036,018.63 | 5,030,887.21 | 3,076,441.20 | | | | |
| Endowed Funds (Permanently Restricted) | 22,199,871.74 | 21,214,716.16 | 20,281,703.94 | 18,926,008.86 | 18,296,735.75 | 17,352,580.77 | 16,459,361.30 | 13,805,433.36 | 13,431,659.93 | 12,267,711.48 |
| Realized/Unrealized gains (losses) | (12,397,062.63) | 4,266,247.96 | 2,945,642.61 | 3,741,890.31 | (1,633,069.72) | 2,510,880.49 | 807,898.49 | (703,480.22) | 233,387.53 | 1,776,115.11 |
| Total Funds | $ 64,351,098.74 | $ 75,383,591.73 | $ 57,337,398.04 | $ 30,829,189.97 | $ 25,886,206.99 | $ 26,628,222.00 | $ 23,681,298.21 | $ 19,217,851.42 | $ 20,531,378.18 | $ 18,039,305.74 |
| Net Profit/(Loss) | $ (11,032,492.99) | $ 18,046,193.69 | $ 26,508,208.07 | $ 4,942,982.98 | $ (742,015.01) | $ 2,946,923.79 | $ 4,463,446.79 | $ (1,313,526.76) | $ 2,492,072.44 | $ 5,756,990.46 |

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ALAMO COLLEGES DISTRICT

# OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION
# September 2023
# SUMMARY FINANCIAL REPORT
# December 19, 2023 BOARD REPORT

DocuSign Envelope ID: 95CC0461-7C0A-4852-AD28-881BA13972B5

**Schedule of Support, Revenues and Expenses**
**For the Period Ended**
**September 30, 2023**

| | Net Assets without Donor Restrictions (Unrestr) | | Net Assets With Donor Restrictions | | | | | | Total | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | Non-Endowed (Temp Restr) | | TRestr Tied to Endowed | | Endowed Funds (Perm Restr) | | | |
| | Month | YTD | Month | YTD | Month | YTD | Month | YTD | Month | YTD |
| **Revenues:** | | | | | | | | | | |
| Donations | 10,807.16 | 188,002.42 | 384,895.18 | 5,188,130.39 | - | 35,000.00 | 539,685.40 | 1,273,544.97 | 935,387.74 | 6,684,677.78 |
| Funds from ACCD | | | | | | | | | | |
| Other Income | | | | | | | | | - | - |
| Interest and Dividends* | 609.38 | 5,210.55 | 34,337.65 | 339,594.64 | 60,677.71 | 531,497.33 | - | - | 95,624.74 | 876,302.52 |
| Alamo Colleges PR Contributions | | | | | | | | | | |
| Net Assets Released from Restricted | | | | | | | | | | |
| Subtotal Revenues | 11,416.54 | 193,212.97 | 419,232.83 | 5,527,725.03 | 60,677.71 | 566,497.33 | 539,685.40 | 1,273,544.97 | 1,031,012.48 | 7,560,980.30 |
| Gifts - Non Cash | | | | | | | | | | |
| Total Revenues & Gifts Non Cash | 11,416.54 | 193,212.97 | 419,232.83 | 5,527,725.03 | 60,677.71 | 566,497.33 | 539,685.40 | 1,273,544.97 | 1,031,012.48 | 7,560,980.30 |
| Expenses | 80.60 | 38,653.49 | 692,819.21 | 2,749,599.06 | 4,093.00 | 531,326.03 | - | - | 696,992.81 | 3,319,578.58 |
| Transfers | (20,000.00) | (74,445.13) | (72,000.00) | (302,927.84) | | (5,378.42) | 92,000.00 | 382,751.39 | - | (0.00) |
| Realized/Unrealized gains (losses) | | - | (1,060,549.30) | 1,204,891.62 | (1,347,564.42) | 1,145,039.55 | | - | (2,408,113.72) | 2,349,931.17 |
| Net Surplus/(Deficit) | (8,664.06) | 80,114.35 | (1,406,135.68) | 3,680,089.75 | (1,290,979.71) | 1,174,832.43 | 631,685.40 | 1,656,296.36 | (2,074,094.05) | 6,591,332.89 |
| Net Assets beginning of period | 391,966.83 | 303,188.42 | 41,342,608.15 | 36,256,382.72 | 8,057,468.00 | 5,591,655.86 | 23,224,482.70 | 22,199,871.74 | 73,016,525.68 | 64,351,098.74 |
| Net Assets at end of period | 383,302.77 | 383,302.77 | 39,936,472.47 | 39,936,472.47 | 6,766,488.29 | 6,766,488.29 | 23,856,168.10 | 23,856,168.10 | 70,942,431.63 | 70,942,431.63 |

**Notes**

**Net Assets without Donor Restriction (Unrestricted) = not connected with an endowment.**
**Net Assets with Donor Restrictions, Non-Endowed (Temporarily Restricted) = Available for Spending.**
**Net Assets with Donor Restrictions Endowed (Permanently Restricted) = Can never be spent.**
**Unrealized Gains=Mkt increases over the initial cost of investment. Realized when security is sold.**
**Monthly financial statement prepared by Alamo Colleges District Finance Office.**

| FUND BALANCE TREND | 12/31/2022 | 12/31/2021 | 12/31/2020 | 12/31/2019 | 12/31/2018 | 12/31/2017 | 12/31/2016 | 12/31/2015 | 12/31/2014 | 12/31/2013 |
|---|---|---|---|---|---|---|---|---|---|---|
| Net Assets without Donor Restr (Unrestricted) | 303,188.42 | 177,749.79 | 138,419.44 | 149,977.07 | 98,103.66 | 67,941.69 | 16,718.26 | 529,890.70 | 234,029.28 | 119,758.06 |
| Net Assets w/Donor Restrictions Non-Endowed (Temp Restr) | 42,730,461.95 | 41,368,182.61 | 27,742,633.67 | 4,975,295.10 | 4,093,550.09 | 3,620,377.85 | 6,397,320.16 | 5,586,007.58 | 6,632,301.44 | 3,875,721.09 |
| Net Assets w/Donor Restrictions Non-Endwd Tied to Endowed (Temp Restr) | 11,514,639.26 | 8,356,695.21 | 6,228,998.38 | 3,036,018.63 | 5,030,887.21 | 3,076,441.20 | | | | |
| Endowed Funds (Permanently Restricted) | 22,199,871.74 | 21,214,716.16 | 20,281,703.94 | 18,926,008.86 | 18,296,735.75 | 17,352,580.77 | 16,459,361.30 | 13,805,433.36 | 13,431,659.93 | 12,267,711.48 |
| Realized/Unrealized gains (losses) | (12,397,062.63) | 4,266,247.96 | 2,945,642.61 | 3,741,890.31 | (1,633,069.72) | 2,510,880.49 | 807,898.49 | (703,480.22) | 233,387.53 | 1,776,115.11 |
| Total Funds | $ 64,351,098.74 | $ 75,383,591.73 | $ 57,337,398.04 | $ 30,829,189.97 | $ 25,886,206.99 | $ 26,628,222.00 | $ 23,681,298.21 | $ 19,217,851.42 | $ 20,531,378.18 | $ 18,039,305.74 |
| Net Profit/(Loss) | $ (11,032,492.99) | $ 18,046,193.69 | $ 26,508,208.07 | $ 4,942,982.98 | $ (742,015.01) | $ 2,946,923.79 | $ 4,463,446.79 | $ (1,313,526.76) | $ 2,492,072.44 | $ 5,756,990.46 |

| FUND BALANCE TREND | 12/31/2012 | 12/31/2011 | 12/31/2010 | 12/31/2009 |
|---|---|---|---|---|
| Net Assets without Donor Restr (Unrestricted) | 91,714.28 | 91,542.46 | 103,902.09 | 104,578.84 |
| Net Assets w/Donor Restrictions Non-Endowed (Temp Restr) | 3,382,609.17 | 2,744,566.51 | 2,530,063.08 | 1,994,094.48 |
| Net Assets w/Donor Restrictions Non-Endwd Tied to Endowed (Temp Restr) | 11,574,473.53 | 10,405,600.60 | 9,695,681.21 | 8,766,099.06 |
| Endowed Funds (Permanently Restricted) | 366,084.74 | (474,263.50) | (47,331.10) | (229,024.18) |
| Realized/Unrealized gains (losses) | | | | |
| Total Funds | $ 15,414,881.72 | $ 12,767,446.07 | $ 12,282,315.28 | $ 10,635,748.20 |
| Net Profit/(Loss) | $ 2,647,435.65 | $ 2,131,697.87 | $ 1,646,567.08 | $ 3,966,864.20 |

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**Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District**

Presented to the **ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES** on December 19, 2023

**MINUTE ORDER**

**"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statement on private gifts made through August and September 2023 and In-Kind Donations made in September 2023."**

**PURPOSE**

Provide information on donations received by the Alamo Colleges District & the Alamo Colleges Foundation, Inc.

**BACKGROUND**

To provide students with scholarships thereby enabling them to complete their college education and to provide faculty and staff with financial program support to further student enrichment.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Total Gifts Received for the Months **$1,723,768.75** |
| **Cost:** | NA |
| **Strategic Plan:** | Goal II – Supports student success |
| **Employee Services:** | NA |

**ATTACHMENTS:** Private Gifts, In-Kind Donations and the Monthly Financial Statement on Project Activity to the Alamo Colleges (23 pages)

DocuSigned by:
Barton T. Simpson
7245B85737F1486...
11/16/2023

Barton T. Simpson Date
Executive Director, Institutional Advancement
Alamo Colleges District & Alamo Colleges Foundation, Inc.

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

**POLICE DEPARTMENT**

*2222 N. Alamo*
*San Antonio, TX 78215*
*(210) 485 - 0099 Dispatch*
*(210) 485 - 0095 Fax*

**MEMORANDUM**

TO: Dr. Mike Flores, Chancellor
Alamo Colleges District

THRU: Dr. Thomas Cleary, Interim Vice Chancellor for Finance and Administration
Alamo Colleges District

FROM: Derek Fuller, Chief of Public Safety
Alamo Colleges District Police Department

Digitally signed by Derek A. Fuller
Date: 2023.12.08 09:13:14 -06'00'

DATE: December 08, 2023

SUBJECT: ***MONTHLY ACTIVITY REPORT***

Please find the attached Alamo Colleges District Police Department's Monthly CLERY Act activity report through November 2023 and yearly totals summary page. Please note that the report reflects new CLERY reporting activity categories enacted in 2008 and required beginning in 2009 when a bias motivation is present, including the Theft / Larceny category which was not part of the previous CLERY reporting requirement however was previously included for informational purposes. None were motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. Simple Assaults are included in this report for information purposes however none were motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus SaVE Acts, effective 2015 to include reports of Domestic Violence, Dating Violence and Stalking.

Burglary of motor vehicle is considered a theft from a vehicle under Uniform Crime Reporting definitions and therefore is included in the Theft category for CLERY purposes. For CLERY reporting purposes the Theft / Larceny category includes all thefts and burglary of motor vehicle reports made to the Alamo Colleges District Police Department and is reported as one total when reported to the Department of Education and published by the Department in its annual report. They have, however, been separated for this report.

Theft totals listed on this report include all thefts of district property and personal property belonging to students, faculty and staff reported to the Alamo Colleges District Police Department.

# ALAMO COLLEGES POLICE DEPARTMENT

## MONTHLY 2023 CLERY ACT ACTIVITY REPORT

| CLERY ACT CATEGORY | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Murder / Non - Negligent Manslaughter | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Negligent Manslaughter | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sex Offenses / Forcible | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Sex Offenses / Non-Forcible | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Robbery | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Aggravated Assault | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Simple Assault | 1 | 3 | 2 | 2 | 1 | 1 | 1 | 1 | 3 | 3 | 1 | 0 | 19 |
| Intimidation | 1 | 0 | 2 | 3 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 9 |
| Vandalism | 8 | 7 | 9 | 6 | 8 | 6 | 2 | 4 | 2 | 9 | 3 | 0 | 64 |
| Burglary | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 4 |
| Theft - Larceny | 8 | 3 | 6 | 6 | 7 | 4 | 6 | 6 | 13 | 5 | 4 | 0 | 68 |
| Burglary of Vehicle | 3 | 0 | 1 | 1 | 1 | 1 | 2 | 0 | 0 | 2 | 1 | 0 | 12 |
| Motor Vehicle Theft | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 3 |
| Arson | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Arrest Illegal Weapons Possession | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 3 | 0 | 0 | 5 |
| Discipline Illegal Weapons Possession | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Arrest Drug Law Violations | 1 | 0 | 6 | 5 | 1 | 3 | 5 | 2 | 1 | 5 | 2 | 0 | 31 |
| Discipline Drug Law Violations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Arrest Liquor Law Violations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Discipline Liquor Law Violations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hate Crimes Race / Gender | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hate Crimes Religion / Sexual Orientation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hate Crimes Ethnicity / Disability | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Domestic Violence | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Dating Violence | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 3 |
| Stalking | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

***The CLERY Act was amended in 2008, effective for reporting year 2009, to include reports received for Burglary, Theft including Burglary of Vehicle that are motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus SaVE Acts, effective 2015 to include reports of Domestic Violence, Dating Violence and Stalking.***

**None of the activity reflected on this report were bias motivated but are provided for informational purposes.**

***Significant Activity in November:***

*The below reports include arrests by being booked into 201 N. Comal (The Justice Intake Assessment Annex), by being issued a citation (other than traffic), or by being detained and released with the possible pending charges being filed with the Bexar County District Attorney's Office.

**1) SAC (072659 – Disturbance)** On 11/01/2023, an officer was dispatched to the Loftin Student Center for a disturbance and a person with a knife. Upon arrival the officer met with the male (non-student) who informed the officer that after submitting his two weeks' notice to his supervisor, his supervisor got upset and fired him on the spot. The male said he did not raise his voice and he did not get aggressive. The male did have a pocketknife however, it was not displayed. After speaking with the supervisor, it was confirmed that the male was fired, and he was no longer needed. The male was asked to leave and departed without further incident.

**2) SAC (072667 – Disturbance)** On 11/02/2023, an officer was dispatched to the Fletcher Administration building for a disturbance. When the officer arrived, he spoke to two employees who stated a male student was at the service window inquiring about obtaining a student ID and when they informed him about having a balance on his student account, he became argumentative and rude. As they attempted to explain to him, he would cut them off and belittle them. The male then left the area and returned a short time later and paid the balance. It was then discovered there was an error, and the student did not owe a balance and was told he would receive a refund. The student then departed the area without further incident.

**3) SAC (072698- Disturbance)** On 11/06/2023 an officer was dispatched to the Music Annex area for a disturbance. Upon arrival the officer spoke with a McLemore employee who stated another employee was being disruptive, belligerent, and argumentative due to an injury last week and not being cleared by a doctor to return to work. She stated at one point the employee began to remove her personal belonging and brushed herself against her. The other employee had already departed prior to the officer arriving.

**4) SAC (072710 – Possession / Deliver Drug Paraphernalia & Theft)** On 11/07/2023, while patrolling an officer recognized a male at San Pedro Springs Park who was a suspect involved in a two theft cases from ACPD. Upon contacting the male, the officer observed he had an Amazon Fire Tablet Kindle in his hands. Upon further investigation and with the assistance of the criminal investigation division it was determined the male was in possession of stolen property and in possession of drug paraphernalia. The male was transported to ACCESS for further questioning and subsequently admitted to entering the building and stealing the property. The male was arrested and booked at the Bexar County Adult Detention Center for theft and received a misdemeanor citation for possession / deliver drug paraphernalia.

**5) PAC (072728 – Harassment)** On 11/08/2023 an officer was approached by a human resource employee who wanted to report that a female employee was being harassed by a male employee. The HR employee stated both employees received a no contact order however, the male violated the order by going into her office and was visibly angry, shaking his hand and pointing his finger at her, while standing behind her while she was making a phone call and eventually left her office. The female employee did not want to pursue harassment charges, due to HR handling the situation and due to being moved to another campus.

**6) SAC (072790 – Disturbance)** On 11/15/2023, an officer was dispatched to the Radio, Television, Film Room due to a suspicious male entering a classroom and being disruptive while looking for his girlfriend. Upon arrival the officer spoke with the employee who said the male has entered his

classroom on several occasions looking for his girlfriend who is a student and disrupts the class. He said some of his students have reported the male lingering around outside his class suspiciously. The officer was able to speak with the male who admitted he was waiting for his girlfriend to get out of class, however, denied being disruptive. The male stated his girlfriend's class was running late and he asked the professor if he could speak to her briefly and she returned to class after they spoke. The male departed without further incident.

**7) PAC (072793 – Felony Warrant)** On 11/15/2023, an officer conducted a traffic stop on a vehicle for running a stop sign on campus property. Upon approaching the vehicle, the officer asked the female for her driver license and was informed by dispatch the female had an active warrant out of Bexar County. She was given the opportunity to have a friend take responsibility for her vehicle in lieu of being towed. The female was issued a written warning for disregarding a stop sign and was arrested and transported to the Bexar County Adult Detention Center where she was booked for the active warrant.

**8) SAC (072796 – Possession / Deliver Drug Paraphernalia)** On 11/16/2023 at approximately 0200 hours an officer was dispatched to the emergency call box for an individual pulling wires from a phone box. Upon arrival the officer contacted a male (non-student) who stated to the officer, that he noticed falling wires from the phone box and wanted to repair it. The officer conducted a pat down for any possible weapons and while doing so, the male informed the officer, he was in possession of a smoking pipe. The officer had dispatch conduct a check for any wants or warrants on the male which dispatch confirmed he was clear of any. The pipe was confiscated, and the male was issued a municipal citation for possession of drug paraphernalia and was released at the scene.

**9) Off Campus (072821 – Public Intoxication – Alternative to Arrest)** On 11/19/2023 while the officer was patrolling, the officer observed a male lying on the ground at the intersection of N. Alamo and E. Josephine St. with his legs in the street and his upper torso on the sidewalk. Upon approaching the male, the officer observed the male was bleeding from his left eyebrow and his hands. The officer could smell the odor of alcohol emitting from the male, was visibly unable to be steady on his feet, and incoherent. EMS arrived and triaged the male and cleared him. The officer asked the male if he would like to be transported to the San Antoino Sobering Unit and the male agreed to be transported. The male was accepted and received by medical staff in lieu of arrest.

**10) SAC (072846 – Public Intoxication – Alternative to Arrest)** On 11/26/2023, at approximately 0145 hours while patrolling, an officer found an individual stumbling and having trouble standing on his own while walking. The officer contacted the male (non-student) to check on him and while speaking with him, the officer could smell the odor of alcohol, and the male had slurred speech. The officer asked the male if he had been drinking and the male admitted having been drinking. The officer gave the male the option of being taken to the San Antonio Sobering Unit in lieu of arrest in which the male agreed to be transported. Upon arriving to the Sobering Unit, medical staff triage the male and reported his blood pressure was very low and requested EMS transport him to the hospital for further care. The male was transported by EMS the downtown Baptist Hospital.

**11) SAC (072874 – Disturbance)** On 11/28/2023, an officer was dispatched to the basement of the Moody Learning Center lobby area for someone needing police. Upon arrival, the officer contacted the male who is known by campus police to be homeless, with mental concerns, talking to himself in a handicap stall. The male told the officer he had a verbal disturbance with another student. The officer spoke with the other male student involved and both stories matched, and the disturbance never was physical. Both parties departed campus separately without further incident.

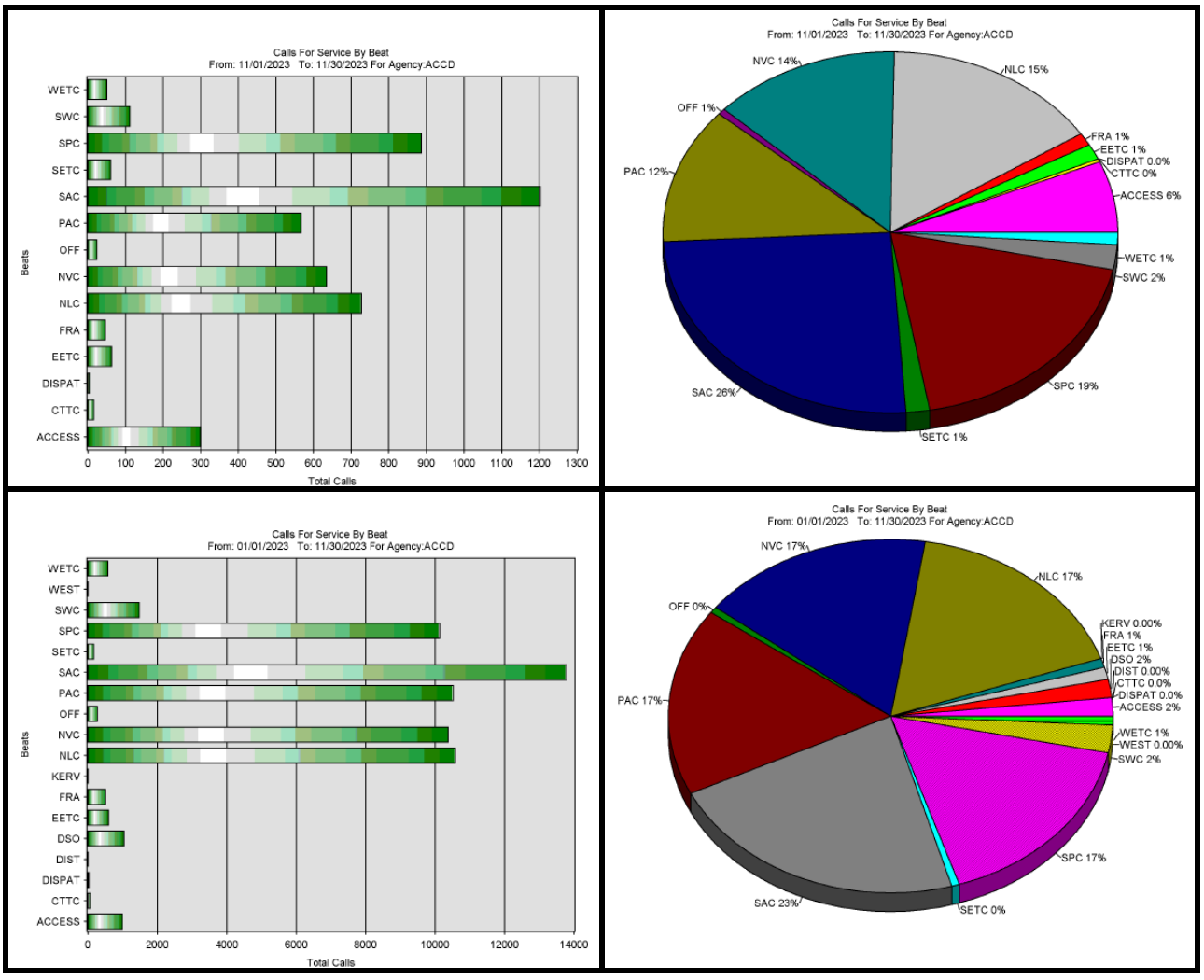
**12) Off (072903- Fraud Use Possession of Identifying Information)** On 11/30/2023, while patrolling an officer was approached by an individual who stated they observed a female pulling on

a business front door and car door handles and at one point the female attempted to pull his bicycle, however, was unsuccessful because the bicycle had a lock and chain. The officer located the described female at the intersection of N. Main and Laurel St. Upon further investigation the female was found to be in possession of two social security cards that did not belong to her. She stated the social security cards belonged to individuals she was trying to help. The female was arrested and transported to the Bexar County Adult Detention Center where she was booked for being in possession of identifying information.

| SELECTED CLERY CRIMES | 2022 TOTAL YEAR TO DATE | 2023 TOTAL YEAR TO DATE | PCT Change | |
|---|---|---|---|---|
| Theft / Larceny | 61 | 68 | ↑ | 11% |
| Burglary Vehicle | 14 | 12 | ↓ | 14% |
| Burglary | 13 | 4 | ↓ | 69% |
| Robbery | 1 | 0 | ↓ | 100% |
| Motor Vehicle Theft | 8 | 3 | ↓ | 63% |
| Drug Law Arrests | 52 | 31 | ↓ | 40% |

| CRIME PREVENTION REMINDERS ISSUED | 2022 TOTAL YEAR TO DATE | 2023 TOTAL YEAR TO DATE | PCT Change | |
|---|---|---|---|---|
| | 2651 | 830 | ↓ | 69% |

## ***Calls For Service Data (Reporting Month & YTD)***



**Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report Through November 15, 2023.**

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby approves the FCWS Report as presented."**

**PURPOSE**
The following FCWS report is presented to the Board of Trustees for informational and approval purposes for December 19, 2023.

**BACKGROUND**

1. Comparison of Year-to-Date Actual FCWS/Expenditures versus prior year spend rate.

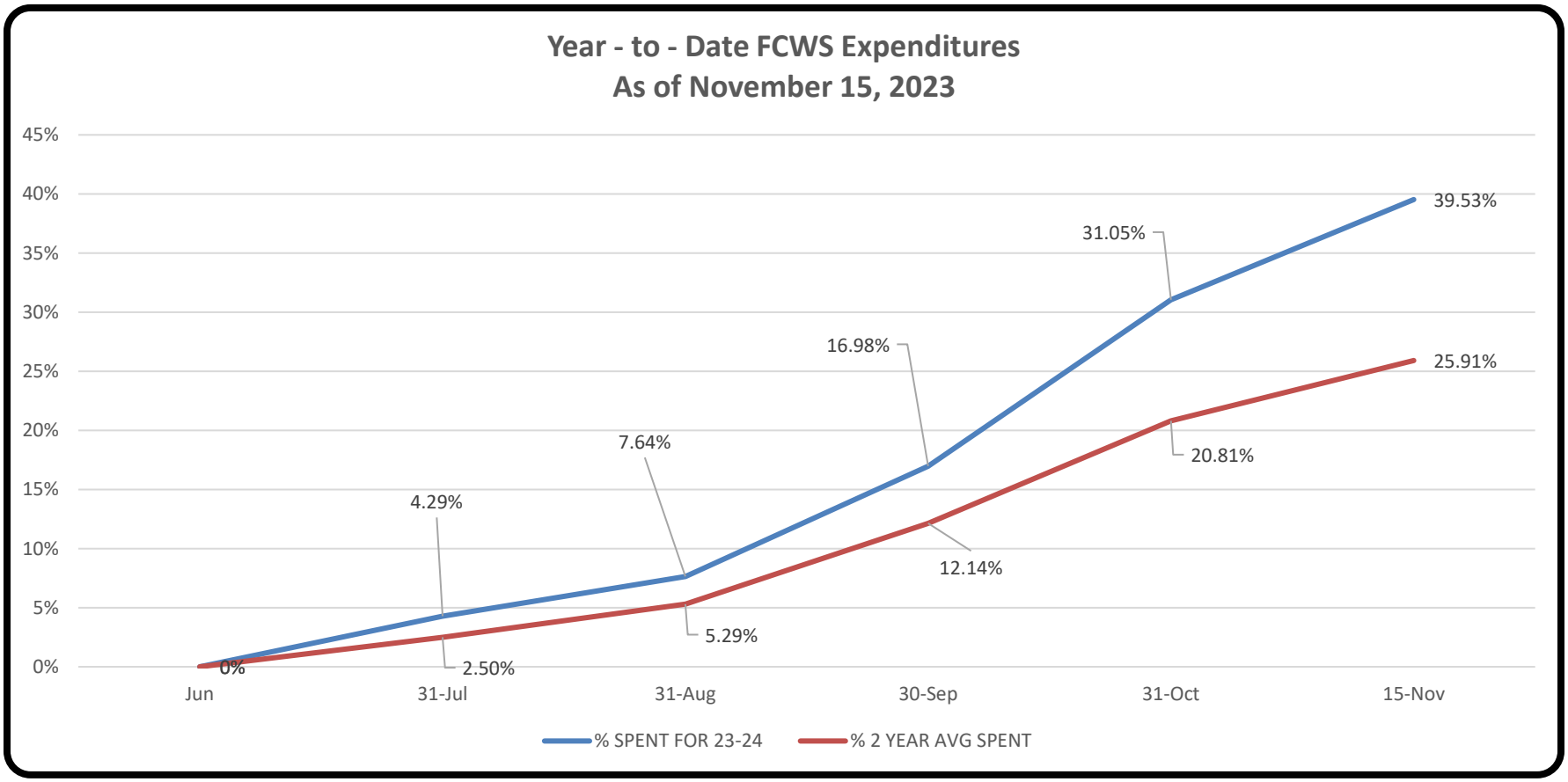
**IMPLICATIONS**
Financial: None
Strategic Plans: Goal I-Student Success; and Goal III-Performance Excellence
Employee Services: None
Attachments: FCWS Report

Dr. Harold Whitis
District Director of Student Financial Aid

Dr. Thomas Cleary
Interim Vice Chancellor for Finance & Administration

Dr. Mike Flores
Chancellor

## ATTACHMENT 1




| Year | Allocation | % Spent as of Nov 15th | $ Spent as of Nov 15th | # Students Working |
|---|---|---|---|---|
| 2 Prior Year Average | $ 3,659,490.50 | 25.91% | $ 948,177.05 | 366 |
| 23-24 | $ 3,610,610.00 | 39.53% | $ 1,427,264.17 | 608 |

Note: This graph compares 23-24 with the average of the two prior years (21-22 and 22-23).

**Discussion and Possible Action on Approval of Report of Policies Reviewed with No Substantive Changes**

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby approves the report of Board Policies with no substantive changes as presented."**

**PURPOSE**
The following Report of Policies Reviewed with No Substantive Changes is presented to the Board of Trustees for informational and approval purposes.

**BACKGROUND**
Policy B.5.3 regarding Board Policies requires Policies be reviewed within a five-year period. Policy owner review plan responsibilities are to determine whether the policy is still relevant, accurate and lawful. Considerations should be whether: any pertinent law has changed since the last Board action; any new technology has made the policy or any portion thereof obsolete; or any new risks or priorities now exist that need to be addressed in the policy. The District Ethics, Compliance, and Policy Office may modify the review plan or initiate outside-cycle policy review at any time to address business needs, as applicable. Non-substantive edits or clarifications may also be made.

For policies which are reviewed in compliance with this review requirement but for which no substantive changes are recommended to the Board of Trustees, a notation will be made in its section review date, for example, "Reviewed 3-23-12." While not required in Board Policy, a consent report has been developed summarizing policies reviewed with no substantive changes.

**IMPLICATIONS**
**Financial:** N/A
**Strategic Objective:** Goal III Performance Excellence
**Human Resources:** N/A

**ATTACHMENT**
Report of Policies Reviewed with No Substantive Changes for December 2023

Dr. Daphene Carson Date
Director of Ethics, Compliance & Policy

Linda Boyer-Owens Date
Associate Vice Chancellor, Talent, Organization & Strategic Innovation

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

# Board Policies Reviewed with No Substantive Change

December 19, 2023

| Policy No. | Policy Title | Responsible Department | Review Date |
|---|---|---|---|
| **B.09.01** | **Educational Philosophy** | Chancellor's Office | xx/xx/23 |
| **E.01.06** | **Program and Course Offerings Policy** | Vice Chancellor for Academic Success | xx/xx/23 |
| **F.06.01** | **Student Success Policy** | Vice Chancellor for Student Success | xx/xx/23 |
| **H.1.1** | **Civil Rights: Equal Education and Employment** | ACD Title IX/VII/IV/ADA/504 Coord. | xx/xx/23 |

**B.09.01 Educational Philosophy -The Alamo Way Always Inspire, Always Improve Policy**
Responsible Department: Chancellor's Office
Board Adoption: 07-26-11
Last Board Action: 01-17-17

## Purpose

The Alamo Way is designed to be the theoretical framework for improvement to be used throughout the Alamo Colleges District. The purpose of this policy is to describe the three dynamic models that together drive increased employee and student performance, greater organizational efficiency and effectiveness, and leadership at the Alamo Colleges District. These models are intended to be fully integrated into the culture of the Alamo Colleges District, its students and employees.

The Board holds that the Baldrige Excellence Framework, the principles of Achieving the Dream and the Principle-Centered Leadership concepts (AlamoLEADS) provide the foundation for the Alamo Way: Always Inspire, Always Improve. By integrating leadership competencies and experiences into the curriculum and in organizational learning opportunities for employees, the Alamo Colleges District empowers all students and employees to explore and realize their learning, professional, and civic potential. The result is the organization achieving its full potential and our diverse communities achieving theirs.

To this end, the Board adopts the Alamo Way: "Always Inspire, Always Improve" as its improvement theory, providing a framework to advance and align goals, strategic plans, policies, budgets, and administrative actions to improve the Alamo Colleges District.

## Student Success

The success of the Alamo Colleges District will be measured by the success of its students. The organizational structures, policies, and practices that support our student success values and priorities are based on research from Achieving the Dream, the Community College Research Center, Lumina Foundation, Complete College America, Jobs for the Future, Texas Completes, internal Alamo Colleges District data and other educational strategies identified as promoting increased success for all students. In addition, the Texas Legislature has adopted laws and rules that enhance these principles including HB5 83(R), HB 2628 84(R), HB 298 84(R) and SB1189 84(R), and the THECB's 60x30 TX 2015-2030 Higher Education Strategic Plan for Texas specifically calls for pathways and marketable skills in every program. Plus at the local level, the SA-TEC (Talent for Economic Competitiveness) calls for increasing student completion and employment readiness. The Alamo Colleges District is focused on guiding each student's college experience to include clear, stackable academic guides toward the student's goals while providing continuing and intrusive advising, milestone progress monitoring, feedback and broad, academic support. This deliberate, systematic framework will increase the likelihood that every student will complete a certificate and/or degree. The Alamo Colleges District will rely upon evidence of student progress to make strategic decisions and to allocate resources. Our mission, vision and values reflect convictions about the importance of success and equity for all students, particularly those who have traditionally faced significant barriers.

## Achieving the Dream

The Alamo Colleges District will promote collaboration by achieving consensus on the measures of student success and by stressing that student success is everyone's business.

The five principles of Achieving the Dream are:

- Committed Leadership
- Use of Evidence
- Broad Engagement
- Systemic Institutional Improvement
- Equity

Achieving the Dream's Goal: Success for more community college students, especially ~~students of color and low-income students~~ students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25. Success is defined by the rates at which students:

- Successfully complete remedial or developmental instruction and advance to credit-bearing courses
- Enroll in and successfully complete the initial college-level or gateway courses in subjects such as math and English
- Complete the courses they take with a grade of "C" or better
- Persistence from one term to the next
- Attain a certificate or degree

The Alamo Colleges District will strive to eliminate achievement gaps among student groups by analyzing disaggregated data. Any identified gaps will be addressed to provide programs and services whereby all students have the best opportunities to succeed.

**MyMAP Pathways for Success**

The Alamo Colleges District has a systematic framework that describes the student experience. The framework includes two models to guide and support students as they enter and progress through the student's desired program to completion and transfer and/or employment consistent with the research sited above and best practices/policies.
The MyMAP framework encompasses the Alamo Colleges District's student journey from the point of first contact, to attainment of a degree or certificate, and through transition to employment and/or achievement of the baccalaureate degree. Individualized educational pathways, strategies, and interventions envelop students in a systematic educational employment preparation structure that provides affirmative experiences that promote successful matriculation and completion in an accelerated time frame.

**AlamoADVISE**

The Alamo Colleges District will provide every student with a deliberate, effective and personalized academic and career pathway to success emphasizing completion and transfer or employment. Based on an intrusive case management system, Academic and Career Advising is a series of integrated practices and milestones and ongoing, intentional conversations among students, faculty and staff that define a pathway to the realization of education, career and life goals.

**AlamoINSTITUTES**

The AlamoINSTITUTES is the innovative and evidence-based academic design of the Alamo Colleges District: the organization of career pathways with clusters of related programs that also incorporate academic support and co-curricular learning. Each Institute comprises stackable maps of curriculum sequences: the AA, AS, AAT, and AAS degrees and certificates. Through a series of strategic supports and the student's informed choices, the Institutes ensure each student across the Alamo Colleges District has a clear, stackable guided pathway to achieve her/his career and academic goals.

**Leadership**

The Alamo Colleges District incorporates a leadership model into the curriculum of its employee leadership enrichment program.

The Board of Trustees, in responding to the requirements of area employers for "soft skills", what we now call "leadership skills," which are increasingly in demand for both new employees as well as incumbent workers to help employers compete more effectively, provides the following policy guidance for student leadership skills attainment.

A recent report from Deloitte University Press: Global Human Capital Trends 2016. The New Organization: Different by Design, identifies leadership skills as among the most important skills required by all organizations in today's globally competitive economy. Further, the Texas Higher Education Coordinating Board's new strategic plan, 60X30TX, calls specifically for every college and university to stipulate the marketable skills that students will achieve upon completing their program of study. Leadership skills must be incorporated within the marketable skills of every program in order to ensure that our students are well prepared and competitive for the high demand, high wage, and highly technical nature of jobs and careers in the 21st Century.

The Alamo Colleges District's Board of Trustees policy regarding Principle Centered Leadership requires that every program contain marketable skills to be achieved upon completion of a certificate and/or associate degree and that the marketable skills for every program contain a subset of leadership-specific skills. The Alamo

Colleges District's Board expects the faculty and administration to collaborate with employers and ISD/university partners to determine their leadership program needs.

Since leadership is a common requirement for every program and every student, the Board expects the faculty and administration to recommend a single, District-wide leadership program that meets the needs of employers and ISD/university partners and to outline how this model will be taught to students at scale across the Alamo Colleges District, thereby achieving economies of scale, especially regarding materials, and achieving a leadership standard our external community embraces. Further, the Board expects the administration and faculty to monitor and evaluate the implementation of this action and recommend improvements and/or modifications over time to best meet the needs of our students and community.

**Continuous Improvement as a Theory of Action**

The Baldrige Excellence Framework provides a comprehensive, integrated systems perspective of overall organizational performance management to promote organizational and student success. The organization responds to self-assessment questions in seven categories:

- Criteria 1 Leadership
- Criteria 2 Strategy
- Criteria 3 Students
- Criteria 4 Measurement, Analysis, and Knowledge Management
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The Criteria brings together an integrated leadership and management system that drives success across the Alamo Colleges District, providing a strategic focus on overall organizational competitiveness and sustainability.

**Role of the Board and Administration**

The Board is committed to the use of the Alamo Way: Always Inspire, Always Improve as a means to provide a sustainable framework for improving student achievement, as well as organizational performance. Board members shall inform stakeholder groups of the underlying philosophy for all Alamo Colleges District initiatives. The theory of continuous improvement shall be established in Alamo Colleges District's publications and on the District and Colleges web sites. Staff members shall receive training on this policy as part of staff orientation.

**B.09.01 Educational Philosophy -The Alamo Way Always Inspire, Always Improve Policy**
Responsible Department: Chancellor's Office
Board Adoption: 07-26-11
Last Board Action: 01-17-17

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The Chancellor shall monitor continuous improvement throughout the Alamo Colleges District. The Chancellor and administrative staff shall provide regular (fall and spring semester) progress reports on academic results and other performance data. These reports shall provide data necessary to identify gaps and make mid-course corrections.

Reference:
B.05.01 (Policy) Board Responsibilities

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academic results and other performance data. These reports shall provide data necessary to identify gaps and make mid-course corrections.

Reference:
B.05.01 (Policy) Board Responsibilities

**E.01.06 Program and Course Offerings Policy**
Responsible Department: Vice Chancellor for Academic Success
Board Adoption: 5-19-09
Last Board Action: 5-19-09
Last Amended: 11-14-16, 12-19-23

## Instructional Advisory Committees

Each college shall establish for various programs Instructional Advisory Committees that represent expertise in the program field. Membership shall include ~~ethnic and gender balance and~~ appropriate representation from government, business, education, labor, and other segments of the community at large.

Advisory Committees for occupational/technical programs shall be established as required in the Texas Higher Education Coordinating Board's Technical and Vocational Program Guidelines. Other Advisory Committees shall be established as needed. All Advisory Committees shall:

1. Provide an opportunity for members of the committee to link the community with the college and assist in interpreting the mission and goals of a program to the community at large and the Board.
2. Provide recommendations to the appropriate Dean on the establishment, deletion, and maintenance of program(s).
3. Participate in formulating program plans, developing courses, and evaluating instructional space, facilities, equipment, library materials, and program vitality.
4. Identify trends in technology with a view to formulating plans for implementing these trends in the curriculum.
5. Advise in the development of program curricula through processes that identify competencies in the program field and sequence those competencies into courses.
6. Provide recommendations to the program manager in the identification, recruitment, and selection of guest lecturers, students, and other human resources to keep a program relevant and up to date.
7. Act as a catalyst in recruiting students into the program, identifying practicum and cooperative job sites, developing school-to-work transition programs, and assisting students in obtaining employment or transfer to a four-year college or university.
8. Assist in securing loans or donations of special equipment and encourage participation by business leaders in providing support, work experience, and contacts for faculty and students.
9. Act as public relations group for obtaining support for a program, providing speakers to address relevant support groups, and promoting awareness of the program through various media.
10. Assist in providing scholarships and awards for outstanding students and faculty.

## Program Reductions

**E.01.06 Program and Course Offerings Policy**
Responsible Department: Vice Chancellor for Academic Success
Board Adoption: 5-19-09
Last Board Action: 5-19-09
Last Amended: 11-14-16, 12-19-23

The Board recognizes the possibility of program reductions. At least two conditions which might lead to program reduction are noted: discontinuance of a course of study and financial exigency.

There are a number of possible reasons for considering the discontinuance of a program. In a time of scarce resources it might be necessary to phase out one program in order to initiate another; it may be that the costs and benefits have reached a point where continuance no longer makes economic or educational sense; it may be that the institutional mission dictates changes in focus and emphasis; or it may be that programs do not meet the performance measures mandated by Texas Higher Education Coordinating Board.

The Chancellor shall ensure that procedures for discontinuing a course of study are developed and implemented.

*Legal Reference - TACC Policy Reference Manual*

ECC(LEGAL) - Instructional Arrangements: Course Load and Schedules
EFA(LEGAL) - Curriculum Design: Instructional Programs and Courses
EFAA(LEGAL) - Instructional Programs and Courses: Academic Courses
EFAB(LEGAL) - Instructional Programs and Courses: Career Technical/Workforce Courses
EFCA(LEGAL) - Special Programs: Students with Disabilities
EFCB(LEGAL) - Special Programs: Adult Basic and Secondary Education
EFCC(LEGAL) - Special Programs: Elementary and Secondary Education
EI(LEGAL) - Testing Programs

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EI(LEGAL) - Testing Programs

**F.06.01 Student Success Policy**
Responsible Department: VC Student Success
Board Adoption: 10-26-10
Last Board Action: 12-12-17, 12-19-23

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The success of the Alamo Colleges District will be measured by the success of its students. The Alamo Colleges District will consistently focus on student success, on learning outcomes and on creating a "Culture of Evidence." The intent is for all student cohorts to achieve equity in academic performance and completion. Regular reports on progress in achieving student success will be presented to the Board of Trustees on a semester and annual basis. Our mission, values, strategic plan, policies and budget decisions will reflect convictions about the importance of success ~~and equity~~ for all students.

The Alamo Colleges District has adopted a guided pathways model, MyMAP (Monitoring Academic Progress) with two components, AlamoINSTITUTES and AlamoADVISE. The AlamoINSTITUTES pathways approach to student success, based on research evidence and informed by AACC Pathways Program, provides intentionally designed, clear, coherent and structured educational experiences that guide each student effectively and efficiently from point of entry through to attainment of high-quality postsecondary credentials and careers with value in the labor market. Programs, support services, and instructional approaches shall help students clarify their goals, choose and enter pathways that will achieve those goals, stay on pathways, and master knowledge and skills that will enable them to advance in the labor market and successfully pursue further education.

The Alamo Colleges District will rely upon evidence about student progress to make strategic decisions and allocate resources. The Alamo Colleges District will promote collaboration across the organization and among various groups, by achieving consensus on the measures of student success, and by stressing that student success is everyone's business. Institutional change affects the culture and strategic operation of an institution and goes beyond programmatic interventions. It is to be driven by a shared vision to improve student outcomes and success through significant and continuous improvements to our policies, structures, programs, curriculum, services, and resources, and to create opportunities for a more successful overall college experience.

Principles and Measures of Student Success:

PRINCIPLES:

- Comprehensive strategic planning sets success goals and measures for improving student outcomes;
- Organizational structures, policies and practices support student success values and priorities to ensure a student-ready college focused on student's experience;
- Commitment to eliminating achievement gaps among all student groups with a student-centered vision that addresses diversity of preparedness and needs.

- Setting student success goals, including targets for student cohorts ~~(e.g., male/female, ethnicity)~~, monitoring ~~describe expectations and~~ progress toward these goals ~~are monitored~~ on a regular, on-going basis;
- Focus on gaps reflected in the data and determine and employ modifications of our key strategies to improve ~~equity~~ outcomes.
- Planning and budgeting processes are aligned and reflect student success goals and priorities and adhere to the dashboard measures;
- Broad engagement of multiple stakeholders, including Education, business and community partnerships, are designed to improve transitions from high school to college and the workplace and fosters a common understanding and deeper commitment to student success improvement goals;
- Instructional practices incorporate sound principles of teaching/learning theory to enhance learning outcomes;
- Program-level learning outcomes are aligned with the requirements for success in employment and further education in a given field and the results of learning outcomes assessment are applied to improve the effectiveness of instruction across programs.
- The Alamo Colleges District is a learning organization, and all college employees are expected to grow in their professional roles in support of the student success agenda;
- The Alamo Colleges District's performance evaluation process will ensure that all college employees have a clear understanding of their role in helping students succeed and be held accountable for improvements.

MEASURES:

- A~~Diversity goals a~~ddress gaps in student outcomes across populations, particularly among students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25, ~~low income students, students of color,~~ and their peers;
    - Course completion
    - Productive grade rates
    - Retention

- Persistence
- Transfer
- Employment
- Licensure
- Graduation

- Overall success rates in accelerated developmental math, reading and writing, transition to college courses and overall success rates of both developmental and non-developmental courses are continuously monitored.

- Annually assess student achievement by relevant demographic categories, including students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25 ~~sequity issues, including disaggregating measures listed above~~, and use the data to improve results

ACTIONS:

The organizational structures, policies, and practices that support student success values and priorities include the following set of actions. The policies and practices are based on research from the Achieving the Dream initiative and Alamo Colleges District Pathways Model (F.06.01.01) and other educational strategies identified as promoting increased success for all students. The Alamo Colleges District's long-term, institution-wide procedures support and promote student engagement and commitment to learning while requiring strategies in the pathways model that are proven to increase student success. Procedures will be developed for the following:

- **The Student Experience – MyMAP (Monitoring Academic Progress)** – Consistent, on-going and well-defined actions for the colleges and students beginning with information available to prospective students through completion of student goals.

- **The Student Experience - Connection through Entry** – Timely and efficient processes to maximize students' admission, engagement in making an informed choice of career field and program goal, development of a plan to meet their desired goal, and enrollment in classes leading to their goal.

- **The Student Experience - Progress to and through Completion** – Processes through AlamoADVISE, faculty engagement with students, and students' active involvement in learning to progress to completion.

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Board Adoption: 10-26-10
Last Board Action: 12-12-17, 12-19-23

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MEASURES:

- Address gaps in student outcomes across populations, particularly among students who are academically or economically disadvantaged, students who are first-generation in college, students who are veterans, students who are parents, and students who are over age 25, and their peers;
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- **The Student Experience - Progress to and through Completion** – Processes through AlamoADVISE, faculty engagement with students, and students' active involvement in learning to progress to completion.

H.1.1 (Policy) Civil Rights: Equal Education and Employment Opportunities
Responsible Department: Alamo Colleges District Title IX/VII/IV/ADA/504 Coordinator
Board Adoption: 10-28-14
Last Board Action: 7-27-21, 12-19-23
Last Reviewed: 8-29-2023

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This policy applies to employees, students, the workplace and learning environment, and all educational programs and activities. The College District prohibits discrimination, harassment and retaliation against any employee, student, or applicant for employment or admission to the educational programs or activities on the basis of protected criteria, including but not limited to, race, color, national origin, ancestry, sex, gender, pregnancy, sexual orientation, transgender status, gender identity, gender expression, religion, creed, citizenship status, physical or mental disability, age, marital status, veteran or military status (including special disabled veteran, Vietnam-era veteran, or recently separated veteran), genetic information, domestic violence victim status, and any other protected category under applicable local, state or federal law. The Alamo Colleges District is a Federal subcontractor under Executive Order 11246.

Any member of the campus community, guest or visitor who acts to deny, deprive or limit the educational or employment opportunities of or access to or participation in educational programs or activities, benefits, services, or facilities of any employee or student on the basis of actual or perceived membership in the protected classes listed above is in violation of this College District policy prohibiting discrimination, harassment, and retaliation. When brought to the attention of the College District, any such discrimination, harassment, or retaliation will be investigated and appropriately remedied by the College District according to the civil rights procedures based on this policy. The College District designates the following employee as the lead person to coordinate efforts to comply with responsibilities under Title IX/VII/IV/ADA/504 and other civil rights statutes:

**Alamo Colleges District Title IX/ VII/IV/ADA/504 Coordinator**

Name: Linda Boyer-Owens
Position: Associate Vice Chancellor Talent, Organization and Strategic Innovation
Address: Alamo Colleges District
2222 N. Alamo Street, Room 230A-West Wing
San Antonio, TX 78215
Telephone: (210) 485-0230
Email: lboyer-owens@alamo.edu

Attachment A. identifies the Title IX Coordinator Organization, including the Title IX Coordinators designated at each College.

Attachment A: Alamo Colleges District Title IX/VII/IV/ADA/504 Coordinator Organization.

*Legal Reference – TASB Community College Policy Reference Manual*
FA(LEGAL)-Equal Educational Opportunity
DAA(LEGAL)-Equal Employment Opportunity

U.S. Executive Order 11246

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U.S. Executive Order 11246

**Discussion and Possible Action to Authorize a Short Extension of the Retirement Date of the Vice Chancellor of Student Success as Requested by the College District**

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**

**"The Alamo Colleges District Board of Trustees hereby approves the short extension of the retirement date of the Vice Chancellor of Student Success as requested by the College."**

**PURPOSE**

A short extension of the retirement date of the Vice Chancellor of Student Success, Dr. Adelina Silva, is requested for continuity and performance excellence of district-wide Student Success support during the Spring 2024 semester as the selection of a new Vice Chancellor concludes. This extension will allow the Vice Chancellor to work a limited number of additional months to benefit student success, after which time she will retire and receive her retirement incentive award as planned.

**BACKGROUND**

The Vice Chancellor for Student Success was eligible to participate in the 2023 Retirement Incentive Plan and elected to do so with a January 4, 2023, retirement date. The search for a new Vice Chancellor has been conducted with finalist interviews and a hiring decision scheduled to occur in early January 2024. Extension of Dr. Silva's retirement date for three months, with up to two one-month extensions (if needed), will ensure this important position is continuously filled to support of student success.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Budgeted funds |
| **Strategic Objective:** | Goal III Performance Excellence |
| **Human Resources:** | Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and high-performance teams |

**ATTACHMENT**

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens Date: 2023.12.15 09:12:15 -06'00'

Linda Boyer-Owens Date
Associate Vice Chancellor, Talent, Organization & Strategic Innovation

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

## Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on December 19, 2023.

**MINUTE ORDER**
**"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of October 1, 2023, through October 31, 2023."**

**PURPOSE**
To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

**BACKGROUND**
Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period ending October 31, 2023, there are a total of 14 contracts that total $ 226,669.00 in external funding. This will allow services to be provided to 1,428 individuals.

**OBJECTIVE/FACT**
To supplement activities not funded by Institutional Funds.

**IMPLICATIONS**

| | |
|---|---|
| **Financial:** | Yes |
| **Strategic Plan:** | Goal III. Performance Excellence |
| **Human Resources:** | Yes |

**ATTACHMENTS:** YTD Contract (Non-Grant) Summary Report.

Sammi M. Morrill Digitally signed by Sammi M. Morrill Date: 2023.11.09 20:31:08 -06'00'

Dr. Sammi Morrill, Associate Vice Chancellor of Operations, Economic Workforce Development Development

Xavier Urrutia Digitally signed by Xavier Urrutia Date: 2023.11.14 09:10:17 -06'00'

Xavier Urrutia, Interim Vice Chancellor for Economic & Workforce

Dr. Mike Flores, Chancellor

# ALAMO COLLEGES DISTRICT

## Year-To-Date Contract (Non-Grant) Summary Report

Status: September 1, 2023 - August 31, 2024

### I. Current Month Contracts District Wide:

| No. | Contract Recipient (District Wide) | No. of Courses | Monthly No. Students to be Served | YTD No. Students to be Served |
|---|---|---|---|---|
| 1 | Workforce Training Network | 14 | 907 | 1,428 |
| | | | | |
| | **Total** | **14** | 907 | 1,428 |

### II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

| No. | Contract Recipient | $.01-$9,999.99 | $10,000-$100,000 | $100,000 and Higher | Total |
|---|---|---|---|---|---|
| 1 | Workforce Training Network | 9 | 4 | 1 | 14 |
| | | | | | |
| | **Total** | **9** | **4** | **1** | **14** |

Source: All data provided by Workforce Training Network-Continuing Education Department.

***Discussion and Possible Action on Approval of Monthly Grants and Contracts Reports***

Presented to the Board acting as Committee of the Whole on December 5, 2023 and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER:**
**"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."**

**PURPOSE:**
To provide a monthly report on new grant awards, continuation awards, funding increases, and restricted contracts received during the month; and, obtain ratification of their acceptance by the Alamo Colleges District.

**Background**

1. Grants – The Alamo Colleges District received 14 continuation grant awards and 4 new grant awards for the period ending October 31, 2023. The year-to-date (YTD) funding is $17,554,854 and allows for 68.10 FTE positions.
2. Restricted Grant Contracts – The Alamo Colleges District had 4 new restricted grant contracts for the same period. YTD funding is $516,404 and it allows for 1,122 students to be served.

**OBJECTIVE/FACT:** To supplement activities not funded by Institutional Funds.

**IMPLICATIONS:**

| | |
|---|---|
| **Financial:** | Yes |
| **Strategic Plan:** | Strategic Objective III Performance Excellence |
| **Human Resources:** | Yes |

**ATTACHMENTS:** Monthly Grant Award Funding Activity Report; YTD Grant Funding Activity Report with Award Description; YTD Grant Award Summary Report; Monthly Restricted Contract Funding Activity Report; YTD Restricted Contract Summary Report.

Lisa Mazure, MSA, CPA Date
Associate Vice Chancellor of
Finance and Fiscal Services

Dr. Thomas Cleary Date
Interim Vice Chancellor for Finance and
Administration

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

# ALAMO COLLEGES DISTRICT

## FY2024 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT

September 01, 2023-October 31, 2023

| Item No. | Grant Code | College | Funding Source/Grant | Description/Function | Date of Award Letter | Match Amount | Indirect Cost | Funding Amount | Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 219882 | District | **U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB),** Project Title: *"Career and Technical Education-Basic Grants"*. | The Perkins Basic Grant Program supports awarded applicants in educating students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations. The success of an awarded application in educating these students will be measured by its ability to meet state-determined performance targets for each of three core indicators approved by the US. Department of Education/Office of Career, Technical and Adult education. | 8/21/2023 | $0 | $0 | $2,562,390 | 4,000 | 6.00 |
| | **1** | | **Total Dist.- MTD Single Year Grants** | | | **$0** | **$0** | **$2,562,390** | **4,000** | **6.00** |
| | **1** | | | **Total MTD Single Year Grants** | | **$0** | **$0** | **$2,562,390** | **4,000** | **6.00** |
| | | | | **Multi Year Grants** | | | | | | |
| 1 | 211153 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College (SAC) Project R.I.S.E. (Ready, Inspired, Successful, Engaged) SSS Program"*. Year 4 of 5. | The program will increase eligible students chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Each participant will establish an individual education plan that includes timelines to achieve graduation. | 8/11/2020 | $0 | $16,341 | $272,354 | 120 | 5.00 |
| 2 | 211154 | San Antonio College | **U.S. Department of Education,** Project Title: *"San Antonio College (SAC)'s Project Veterans Achieving Learning through Opportunity and Resilience (VALOR) SSS Program"* . Year 4 of 5. | This program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advise and assistance with postsecondary course selection, personal counseling for financial, academic and personal matters. Program proposes to serve at least 120 low income, first generations and/or disabled veterans each year through project VALOR. | 8/11/2020 | $0 | $16,335 | $272,257 | 120 | 5.00 |
| 3 | 211169 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's 2021 Child Care Access Means Parents in School (CCAMPIS) Program"* . Year 3 of 4. | Goal is to increase low-income student success by providing access to high-quality child care. At least 56 children of low-income SAC students will be provided with high quality child care each fall, spring and summer semesters. Project Director of Student Success will provide academic support counseling for CCAMPIS parents at risk for failure. By the end of each Fall, Spring and Summer semesters at least 90% of CCAMPIS parents will have completed all required workshops/volunteer hours. | 10/1/2023 | $257,048 | $48,730 | $404,863 | 60 | 4.00 |
| 4 | 211172 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's Access and Learning for Advancement and Success (ALAS) Upward Bound Project"* . Year 2 of 5. | The ALAS UB project will provide academic and supportive services to a cohort of 56 participants enrolled at Burbank High School with significant support from the applicant and community. Need for the project, education attainment levels of adults in the target area is low, target high school drop out rates are high. Will provide activities and supportive services to promote college enrollment and graduation. | 6/1/2023 | $0 | $22,300 | $305,386 | 56 | 4.50 |
| 5 | 211174 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's Upward Bound Math and Science Program Project at Highlands High School"*. Year 2 of 5. | Upward Bound Math and Science provides student services programs for individuals from disadvantages backgrounds, first generation, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in math, language arts, composition, foreign language and lab science with the curricula that aligns with state exams and state readiness standard. | 9/1/2023 | $0 | $24,755 | $309,436 | 60 | 1.00 |
| 6 | 211177 | San Antonio College | **National Science Foundation,** Project Title: *"HSI Pilot Project: San Antonio College's Campeones de STEM"*. Year 2 of 4. | The Project is designed to directly enhance STEM educational experiences and retention of first year of college students in STEM fields through experiential learning opportunities that engage undergraduate students with leaders and professionals in the greater San Antonio STEM Ecosystem. | 8/9/2022 | $0 | $11,308 | $102,097 | 12 | 2.00 |
| | **6** | | **Total SAC-MTD Multi Year Grants** | | | **$257,048** | **$139,769** | **$1,666,393** | **428** | **21.50** |
| 1 | 212628 | St. Philip's College | **U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program: Fostering Undergraduate Talent by Unlock Resources for Education (FUTURE Act)"*. Year 4 of 5. | St. Philips College (SPC) will utilize its FUTURE Act grant award to implement and operate three activities that will support and strengthen the overall institution's delivery of services to students. The funds allocated are being used to support the following three (3) legislative Allowable activities. 1. Project Administration and Research Development, 2. Campus renovation & Technology Improvements, 3. Student Services. | 4/19/2023 | $0 | $0 | $1,431,220 | 14,248 | 13.00 |
| 2 | 212639 | St. Philip's College | **U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program"* . Year 2 of 5. | St. Philip's College will serve its diverse student body by enhancing and operating seven legislative allowable activities over the five year grant cycle. 1. Project Administration and Research Development, 2. Centers of Excellence in Mathematics and Science, (3) Capital Improvements, (4) Information and | 10/1/2023 | $0 | $0 | $9,291,758 | 14,248 | 13.00 |
| | **2** | | **Total SPC-YTD Multi-Year Grants** | | | **$0** | **$0** | **$10,722,978** | **28,496** | **26.00** |

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 213093 | Palo Alto College | **U.S. Department of Education**, Project Title: *"Palo Alto College SSS Project"*. Year 4 of 5. | Project will provide participants with academic support, tutoring and advising, information on financial aid assistance, financial literacy, career exploration. The need for the project in the target area is apparent due to the high percentage of the low-income, first-generation and disabled participants enrolled who are eligible for student support. | 9/1/2023 | $0 | $18,491 | $272,364 | 140 | 2.00 |
| 2 | 213094 | Palo Alto College | **U.S. Department of Education,** Project Title: *"Palo Alto College DHSI: Project Listo". Year 4 of 5.* | The goal of the project will be 1. Academic programs, provide support to facilitate success of students academic goals. 2. Institutional Management to implement improved academic support, advising, teaching and communication strategies that will increase student engagement and success. 3. Fiscal stability to increase revenue by enrolling and retaining more students. | 10/1/2023 | $0 | $0 | $430,263 | 500 | 5.00 |
| 3 | 213101 | Palo Alto College | **National Science Foundation thru Arizona State University**, Project Title: *"ALRISE Accelerate Latinx Representation in STEM Education with Institutional Intentionality and Capacity Building for Experiential Learning".* | The ALLRISE alliance is developing a network of faculty, staff, administrators and students at 2-yr and 4-yr Hispanic Serving Institutions and emerging HSIs to accelerate Latinx representation in science, technology, engineering and math STEM education. *Additional Funding in the amount of $40.500.* | 8/1/2021 | $0 | $0 | $40,500 | 0 | 0.00 |
| 4 | 213102 | Palo Alto College | **U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: South San and Somerset ISD"* . Year 3 of 5. | The PAC Talent Search project will provide participants with academic tutoring and advisement information on financial aid programs, assistance in completing financial aid application, financial literacy and support for applying for college enrollment. | 10/1/2023 | $0 | $23,078 | $288,470 | 500 | 3.00 |
| 5 | 213110 | Palo Alto College | U.S. Department of Education, Project Title: "Palo Alto College Upward Bound Project". | Palo Alto College (PAC) Upward Bound will provide participants from Poteet, Pleasanton, Lytle and Jourdanton High Schools with academic instruction, tutoring and advising information on financial aid applications, financial literacy and support for college enrollment. | 9/1/2023 | $0 | $38,320 | $380,719 | 77 | 2.00 |
| | **5** | | **Total PAC-MTD Multi Year Grants** | | | **$0** | **$79,889** | **$1,412,316** | **1,217** | **12.00** |
| 1 | 214055 | Northwest Vista College | **U.S. Department of Education**, Project Title: *"Portal Learning to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)".* Year 3 of 5. | The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantages student groups, through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students with the skills and knowledge to succeed in STEM. | 9/17/2021 | $0 | $72,087 | $999,896 | 190 | 1.30 |
| 2 | 214056 | Northwest Vista College | **National Science Foundation thru St. Mary's University**, Project Title: *"FUERTE Project: Fostering Undergraduate Education, Retention & Transfer Environments".* Year 3 of 5. | The NSF FUERTE Project, a partnership between Northwest Vista College (NVC) and St. Mary's University aims to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic-Servicing Institutions to increase retention and graduation rates of Latinx students pursuing degrees in STEM. Aligning courses and curriculum between the institutions; providing professional development for faculty and staff and providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students. | 8/2/2021 | $0 | $12,165 | $41,125 | 50 | 0.30 |
| 3 | 214059 | Northwest Vista College | **Texas Higher Education Coordinating Board (THECB),** Project Title: *"2023 College Readiness and Success Models".* Year 1 of 4. | Key action items for the NVC CRSM-2023 grant project are: 1. Implement an intrusive Advising Model for FTIC students in corequisite English and Math courses. 2. Implement culturally-responsive curriculum and supports for English language. 3. Increase support for new full=time and part-time faculty teaching corequisite courses through sustained professional development. | 8/8/2023 | $0 | $0 | $50,000 | 300 | 1.00 |
| | **3** | | **Total NVC-MTD Multi Year Grants** | | | **$0** | **$84,252** | **$1,091,021** | **540** | **2.60** |
| 1 | 215020 | Northeast Lakeview College | **Texas Higher Education Coordinating Board (THECB),** Project Title: *"2023 College Readiness and Success Models".* Year 1 of 4. | The College Readiness and Success Models (CRSM-2023) grant supports the creation of an NLC developmental educational advisory committee to oversee the implementation of a multiple measures assessment placement protocol for high school compete students and associated faculty training. CRSM-2023 also provides direct student support in the expansion of the College's calculator loan program embedded tutorial, and academic boot camp initiatives. | 7/28/2023 | $0 | $0 | $99,756 | 150 | 0.00 |
| | **1** | | **Total NLC-MTD Multi Year Grants** | | | **$0** | **$0** | **$99,756** | **150** | **-** |
| | **17** | | | **Total MTD Multi-Year Grants** | | **$257,048** | **$303,910** | **$14,992,464** | **30,831** | **62.10** |
| | **18** | | | **GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS** | | **$257,048** | **$303,910** | **$17,554,854** | **34,831** | **68.10** |

# ALAMO COLLEGES DISTRICT

**FY 2024 YTD Grant Award Summary Report**

**Includes All Single Year Grants and the Current Year of Multi-Year Grants**

September 1, 2023 -October 31, 2023

| No. | College | No. of Grants | Match Amounts | Indirect Cost Received | YTD Funding Amount | No. of Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|
| 1 | District Grants | 1 | $ - | $ - | $ 2,562,390 | 4,000 | 6.00 |
| 2 | San Antonio College | 6 | $ 257,048 | $ 139,769 | $ 1,666,393 | 428 | 21.50 |
| 3 | St. Philip's College | 2 | $ - | $ - | $ 10,722,978 | 28,496 | 26.00 |
| 4 | Palo Alto College | 5 | $ - | $ 79,889 | $ 1,412,316 | 1,217 | 12.00 |
| 5 | Northwest Vista College | 3 | $ - | $ 84,252 | $ 1,091,021 | 540 | 2.60 |
| 6 | Northeast Lakeview College | 1 | $ - | $ - | $ 99,756 | 150 | 0 |
| **GRAND TOTAL** | | **18** | **$ 257,048** | **$ 303,910** | **$ 17,554,854** | **34,831** | **68.10** |

# ALAMO COLLEGES DISTRICT

## FY 2024 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2023 -October 31, 2023

| Item No. | Grant Code | College | Funding Source/Grant | Description/Function | Date of Award Letter | Match Amount | Indirect Cost | Funding Amount | Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 219882 | District | **U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB),** Project Title: *"Career and Technical Education-Basic Grants"*. | The Perkins Basic Grant Program supports awarded applicants in educating students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations. The success of an awarded application in educating these students will be measured by its ability to meet state-determined performance targets for each of three core indicators approved by the US. Department of Education/Office of Career, Technical and Adult education. | 8/21/2023 | $0 | $0 | $2,562,390 | 4,000 | 6.00 |
| | **1** | | **Total Dist.- YTD Single Year Grants** | | | **$0** | **$0** | **$2,562,390** | **4,000** | **6.00** |
| | **1** | | | **Total YTD Single Year Grants** | | **$0** | **$0** | **$2,562,390** | **4,000** | **6.00** |
| | | | | **Multi-Year Grants** | | | | | | |
| 1 | 211153 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College (SAC) Project R.I.S.E. (Ready, Inspired, Successful, Engaged) SSS Program"*. Year 4 of 5. | The program will increase eligible students chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Each participant will establish an individual education plan that includes timelines to achieve graduation. | 8/11/2020 | $0 | $16,341 | $272,354 | 120 | 5.00 |
| 2 | 211154 | San Antonio College | **U.S. Department of Education,** Project Title: *"San Antonio College (SAC)'s Project Veterans Achieving Learning through Opportunity and Resilience (VALOR) SSS Program"*. Year 4 of 5. | This program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advise and assistance with postsecondary course selection, personal counseling for financial, academic and personal matters. Program proposes to serve at least 120 low income, first generations and/or disabled veterans each year through project VALOR. | 8/11/2020 | $0 | $16,335 | $272,257 | 120 | 5.00 |
| 3 | 211169 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's 2021 Child Care Access Means Parents in School (CCAMPIS) Program"*. Year 3 of 4. | Goal is to increase low-income student success by providing access to high-quality child care. At least 56 children of low-income SAC students will be provided with high quality child care each fall, spring and summer semesters. Project Director of Student Success will provide academic support counseling for CCAMPIS parents at risk for failure. By the end of each Fall, Spring and Summer semesters at least 90% of CCAMPIS parents will have completed all required workshops/volunteer hours. | 10/1/2023 | $257,048 | $48,730 | $404,863 | 60 | 4.00 |
| 4 | 211172 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's Access and Learning for Advancement and Success (ALAS) Upward Bound Project"*. Year 2 of 5. | The ALAS UB project will provide academic and supportive services to a cohort of 56 participants enrolled at Burbank High School with significant support from the applicant and community. Need for the project, education attainment levels of adults in the target area is low, target high school drop out rates are high. Will provide activities and supportive services to promote college enrollment and graduation. | 6/1/2023 | $0 | $22,300 | $305,386 | 56 | 4.50 |
| 5 | 211174 | San Antonio College | **U.S. Department of Education**, Project Title: *"San Antonio College's Upward Bound Math and Science Program Project at Highlands High School"*. Year 2 of 5. | Upward Bound Math and Science provides student services programs for individuals from disadvantages backgrounds, first generation, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in math, language arts, composition, foreign language and lab science with the curricula that aligns with state exams and state readiness standard. | 9/1/2023 | $0 | $24,755 | $309,436 | 60 | 1.00 |

# ALAMO COLLEGES DISTRICT

## FY 2024 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2023 -October 31, 2023

| Item No. | Grant Code | College | Funding Source/Grant | Description/Function | Date of Award Letter | Match Amount | Indirect Cost | Funding Amount | Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|---|---|---|
| 6 | 211177 | San Antonio College | **National Science Foundation,** Project Title: *"HSI Pilot Project: San Antonio College's Campeones de STEM"*. Year 2 of 4. | The Project is designed to directly enhance STEM educational experiences and retention of first year of college students in STEM fields through experiential learning opportunities that engage undergraduate students with leaders and professionals in the greater San Antonio STEM Ecosystem. | 8/9/2022 | $0 | $11,308 | $102,097 | 12 | 2.00 |
| | **6** | | **Total SAC-YTD Multi-Year Grants** | | | **$257,048** | **$139,769** | **$1,666,393** | **428** | **21.50** |
| 1 | 212628 | St. Philip's College | **U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program: Fostering Undergraduate Talent by Unlock Resources for Education (FUTURE Act)"*. Year 4 of 5. | St. Philips College (SPC) will utilize its FUTURE Act grant award to implement and operate three activities that will support and strengthen the overall institution's delivery of services to students. The funds allocated are being used to support the following three (3) legislative Allowable activities. 1. Project Administration and Research Development, 2. Campus renovation & Technology Improvements, 3. Student Services. | 4/19/2023 | $0 | $0 | $1,431,220 | 14,248 | 13.00 |
| 2 | 212639 | St. Philip's College | **U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program"*. Year 2 of 5. | St. Philip's College will serve its diverse student body by enhancing and operating seven legislative allowable activities over the five year grant cycle. 1. Project Administration and Research Development, 2. Centers of Excellence in Mathematics and Science, (3) Capital Improvements, (4) Information and Community Technology, (5) Institute for Teaching Excellence and Staff Development, (6) Student Services, (7) Good Samaritan Veterans Outreach and Transition Center. | 10/1/2023 | $0 | $0 | $9,291,758 | 14,248 | 13.00 |
| | **2** | | **Total SPC-YTD Multi-Year Grants** | | | **$0** | **$0** | **$10,722,978** | **28,496** | **26.00** |
| 1 | 213093 | Palo Alto College | **U.S. Department of Education**, Project Title: *"Palo Alto College SSS Project"*. Year 4 of 5. | Project will provide participants with academic support, tutoring and advising, information on financial aid assistance, financial literacy, career exploration. The need for the project in the target area is apparent due to the high percentage of the low-income, first-generation and disabled participants enrolled who are eligible for student support. | 9/1/2023 | $0 | $18,491 | $272,364 | 140 | 2.00 |
| 2 | 213094 | Palo Alto College | **U.S. Department of Education,** Project Title: *"Palo Alto College DHSI: Project Listo". Year 4 of 5.* | The goal of the project will be 1. Academic programs, provide support to facilitate success of students academic goals. 2. Institutional Management to implement improved academic support, advising, teaching and communication strategies that will increase student engagement and success. 3. Fiscal stability to increase revenue by enrolling and retaining more students. | 10/1/2023 | $0 | $0 | $430,263 | 500 | 5.00 |
| 3 | 213101 | Palo Alto College | **National Science Foundation thru Arizona State University**, Project Title: *"ALRISE Accelerate Latinx Representation in STEM Education with Institutional Intentionality and Capacity Building for Experiential Learning"*. Year 2 of 2. | The ALLRISE alliance is developing a network of faculty, staff, administrators and students at 2-yr and 4-yr Hispanic Serving Institution's and emerging HSIs to accelerate Latinx representation in science, technology, engineering and math STEM education. *Additional Funding in the amount of $40.500.* | 8/1/2021 | $0 | $0 | $40,500 | 0 | 0.00 |

# ALAMO COLLEGES DISTRICT

## FY 2024 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2023 -October 31, 2023

| Item No. | Grant Code | College | Funding Source/Grant | Description/Function | Date of Award Letter | Match Amount | Indirect Cost | Funding Amount | Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|---|---|---|
| 4 | 213102 | Palo Alto College | **U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: South San and Somerset ISD"*. Year 3 of 5. | The PAC Talent Search project will provide participants with academic tutoring and advisement information on financial aid programs, assistance in completing financial aid application, financial literacy and support for applying for college enrollment. | 10/1/2023 | $0 | $23,078 | $288,470 | 500 | 3.00 |
| 5 | 213110 | Palo Alto College | U.S. Department of Education, Project Title: "Palo Alto College Upward Bound Project". | Palo Alto College (PAC) Upward Bound will provide participants from Poteet, Pleasanton, Lytle and Jourdanton High Schools with academic instruction, tutoring and advising information on financial aid applications, financial literacy and support for college enrollment. | 9/1/2023 | $0 | $38,320 | $380,719 | 77 | 2.00 |
| | **5** | | **Total PAC-YTD Multi-Year Grants** | | | **$0** | **$79,889** | **$1,412,316** | **1,217** | **12.00** |
| 1 | 214055 | Northwest Vista College | **U.S. Department of Education**, Project Title: *"Portal Learning to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)"*. Year 3 of 5. | The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantages student groups, through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students with the skills and knowledge to succeed in STEM. | 9/17/2021 | $0 | $72,087 | $999,896 | 190 | 1.30 |
| 2 | 214056 | Northwest Vista College | **National Science Foundation thru St. Mary's University**, Project Title: *"FUERTE Project: Fostering Undergraduate Education, Retention & Transfer Environments"*. Year 3 of 5. | The NSF FUERTE Project, a partnership between Northwest Vista College (NVC) and St. Mary's University aims to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic-Servicing Institutions to increase retention and graduation rates of Latinx students pursuing degrees in STEM. Aligning courses and curriculum between the institutions; providing professional development for faculty and staff and providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students. | 8/2/2021 | $0 | $12,165 | $41,125 | 50 | 0.30 |
| 3 | 214059 | Northwest Vista College | **Texas Higher Education Coordinating Board (THECB),** Project Title: *"2023 College Readiness and Success Models"*. Year 1 of 4. | Key action items for the NVC CRSM-2023 grant project are: 1. Implement an intrusive Advising Model for FTIC students in corequisite English and Math courses. 2. Implement culturally-responsive curriculum and supports for English language. 3. Increase support for new full=time and part-time faculty teaching corequisite courses through sustained professional development. | 8/8/2023 | $0 | $0 | $50,000 | 300 | 1.00 |
| | **3** | | **Total NVC-YTD Multi-Year Grants** | | | **$0** | **$84,252** | **$1,091,021** | **540** | **2.60** |
| 1 | 215020 | Northeast Lakeview College | **Texas Higher Education Coordinating Board (THECB),** Project Title: *"2023 College Readiness and Success Models"*. Year 1 of 4. | The College Readiness and Success Models (CRSM-2023) grant supports the creation of an NLC developmental educational advisory committee to oversee the implementation of a multiple measures assessment placement protocol for high school compete students and associated faculty training. CRSM-2023 also provides direct student support in the expansion of the College's calculator loan program embedded tutorial, and academic boot camp initiatives. | 7/28/2023 | $0 | $0 | $99,756 | 150 | 0.00 |
| | 1 | | **Total NLC-MTD Multi Year Grants** | | | **$0** | **$0** | **$99,756** | **150** | **-** |
| | 17 | | | **Total YTD Multi-Year Grants** | | **$257,048** | **$303,910** | **$14,992,464** | **30,831** | **62.10** |
| | **18** | | | **GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS** | | **$257,048** | **$303,910** | **$17,554,854** | **34,831** | **68.10** |

# ALAMO COLLEGES DISTRICT

## FY 2024 Monthly (MTD) Restricted Contract Activity Report

September 01, 2023-October 31, 2023

| Item No. | Grant Code | College | Funding Source / Grant | Description/Function | Date of Award Letter | Match Amount | Indirect Cost | Funding Amount | Students Served | No. of FTEs |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 219188 | District | **City Education Partners (CEP),** Project Title: *"Alamo Colleges Teacher Preparation Acceleration & Dual Credit Program"*. | Support the Alamo Colleges Teacher Preparation and Dual Credit Program. Salary/benefits for Traves ECHS AAT Lead Teacher position paid to SAISD for summer programming and recruitment. Recruit a minimum of 25 students per cohort. | 5/31/2023 | $0 | $0 | $100,000 | 50 | 0.00 |
| 2 | 219189 | District | **Public Allies thru National Geographic,** Project Title: *"National Geographic Society's #GenGeo Storytelling for Impact"*. | To assist National Geographic Society (NGS) in their work and to help our Allies advance their skills in telling the stories of their communities. NGS is engaging with Public Allies to provide feedback on the effectiveness and impact of the online course called #GenGeo Storytelling for Impact" series. | 2/2/2023 | $0 | $0 | $7,250 | 2 | 0.00 |
| | **2** | | **Total Dist.-MTD Restricted Grants** | | | **$0** | **$0** | **$107,250** | **52** | **0.00** |
| 1 | 241017 | San Antonio College | **Ascendum Education Group-Jobs for the Future, Project Title: *"Ready for Pell Initiative"*. Year 2 of 2.** | This emerging Postsecondary Education Prg (PEP) is designed for an initial cohort of at least 40 justice involved individuals housed at the Dominguez State Jail. (1) Intentional recruitment efforts focused on career pathways, credentialing and transfer. (2) Enhanced enrollment support and financial aid education through case mngt. (3) College-level coursework that provides the foundation of an Associate's degree to workforce certification. (4) Academic tutoring and support system. (5) Ensuring equitable access and outcomes for participants. | 1/28/2022 | $0 | $0 | $59,154 | 40 | 0.50 |
| | **1** | | **Total SAC MTD Restricted Contracts** | | | **$0** | **$0** | **$59,154** | **40** | **0.50** |
| 1 | 243014 | Palo Alto College | **Alamo Colleges Foundation thru Bank of America**, Project Title: *"Dental Hygiene Grant"*. | Bank of America's investment in students and the new state of the art Dental Hygiene Community clinic at Palo Alto College will help improve access to dental hygiene services for underserved community members on San Antonio's southside, where the local population is primarily Hispanic and considered to be at the lowest income level in Bexar County. | 8/15/2023 | $0 | $0 | $350,000 | 1,030 | 0.00 |
| | **1** | | **Total PAC-MTD Restricted Contracts** | | | **$0** | **$0** | **$350,000** | **1,030** | **0.00** |
| | **4** | | | **GRAND TOTAL-MTD RESTRICTED CONTRACTS** | | **$0** | **$0** | **$516,404** | **1,122** | **0.50** |

# ALAMO COLLEGES DISTRICT

## FY 2024 YTD Restricted Contract (Non-Grant) Summary Report

September 1, 2023 - October 31, 2023,

| No. | Contract Recipient | No. of Contracts Executed for the Year | YTD Total Amount of Contracts | No. Students to be Served |
|---|---|---|---|---|
| 1 | District Restricted Contracts | 2 | $107,250 | 52 |
| 2 | San Antonio College | 1 | 59,154 | 40 |
| 3 | St. Philip's College | | | |
| 4 | Palo Alto College | 1 | 350,000 | 1,030 |
| 5 | Northwest Vista College | | | |
| 6 | Northeast Lakeview College | | | |
| | **Total** | **4** | **$516,404** | **1,122** |

**Year-to-Date Number of Contracts in Selected Dollar Ranges:**

| No. | Contract Recipient | $.01-$9,999.99 | $10,000- $99,999 | $100,000 and Higher | Total |
|---|---|---|---|---|---|
| 1 | District Restricted Contracts | 1 | | 1 | 2 |
| 2 | San Antonio College | | 1 | | 1 |
| 3 | St. Philip's College | | | | |
| 4 | Palo Alto College | | | 1 | 1 |
| 5 | Northwest Vista College | | | | |
| 6 | Northeast Lakeview College | | | | |
| | **Total** | **1** | **1** | **2** | **4** |

**Discussion and Possible Action on Approval of Construction Reports**

Presented to the Board acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**

**"The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented."**

**PURPOSE**

The following construction reports are presented to the Board of Trustees for informational and approval purposes.

**BACKGROUND**

1. 2017 Capital Improvement Program Overview Chart(s)
2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

**IMPLICATIONS**

**Financial:** N/A
**Strategic Plan:** Strategic Objective III Performance Excellence
**Human Resources:** N/A

**ATTACHMENTS:** Construction Reports

Lisa Mazure, MSA, CPA
Associate Vice Chancellor for
Finance and Fiscal Services

Dr. Thomas Cleary
Interim Vice Chancellor of Finance and
Administration

Dr. Mike Flores, Chancellor

# ALAMO COLLEGES DISTRICT

## 2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT

## As of October 31, 2023

**General Obligation Bonds**

| PROJECT TITLE | Adjusted Budget | Current Month Expenses | Current Yr Expenses | Prior Yrs Expenses | Total to Date All Yrs Expenses | Commitments | Available Balance |
|---|---|---|---|---|---|---|---|
| DIS-WETC GO17 - T1 | 23,000,000 | 540,017 | 540,017 | 23,689,715 | 20,117,788 | 2,875,951 | 6,261 |
| DIS-SETC GO17 - T1 | 23,000,000 | 673,708 | 682,145 | 19,715,795 | 13,576,761 | 4,051,222 | 5,372,017 |
| DIS-N. 281 Property purch - GO17 - T1 | 5,000,000 | - | - | 5,000,000 | 5,000,000 | - | - |
| DIS I-10 NW Ed and Train Ctr. - GO17 - T2 | 23,000,000 | - | - | 2,624,636 | 2,543,947 | 511,856 | 19,944,197 |
| SWC- Redund Police Dpatch @ SWC - GO17 - T1 | 2,955,408 | - | - | 2,955,408 | 2,955,408 | - | - |
| DIS MOKA Prog. MGT. - GO17 | 44,592 | - | (5,580) | 7,254 | 6,324 | 38,268 | - |
| **TOTAL FOR DISTRICT** | **$ 77,000,000** | **$ 1,213,725** | **$ 1,216,582** | **$ 53,992,807** | **$ 44,200,227** | **$ 7,477,297** | **$ 25,322,476** |
| DIS Instructional Tech GO17 - T1 | 1,500,000 | - | - | 1,077,961 | 788,961 | - | 711,039 |
| DIS Infrastructural & ACOL GO17 T1 | 11,600,000 | - | 6,821 | 9,263,441 | 7,687,830 | 211,491 | 3,700,679 |
| DIS Comm. & Collaboration Tools GO17 T1 | 4,100,000 | - | - | 3,997,214 | 3,997,214 | 4,532 | 98,253 |
| Reporting and Analysis - T3 | 1,700,000 | - | - | 199,500 | - | - | 1,700,000 |
| DIS Mobile Tech & Security GO17 - T3 | 6,100,000 | - | - | 5,163,515 | 4,996,225 | 153,849 | 949,926 |
| **TOTAL FOR DISTRICT WIDE INFO. TECH.** | **$ 25,000,000** | **$ -** | **$ 6,821** | **$ 19,701,631** | **$ 17,470,230** | **$ 369,872** | **$ 7,159,898** |
| **TOTAL FOR DISTRICT / DISTRICT WIDE** | **$ 102,000,000** | **$ 1,213,725** | **$ 1,223,403** | **$ 73,694,438** | **$ 61,670,457** | **$ 7,847,169** | **$ 32,482,373** |
| SAC-Parking Garage GO17 - T1 | 19,053,312 | - | - | 18,554,111 | 18,847,730 | 84,198 | 121,384 |
| SAC-Childcare Bldg GO17 - T1 | 15,817,202 | (709,972) | (709,237) | 15,932,177 | 15,043,306 | 395,475 | 378,421 |
| SAC Law Enforce/ 1st Responder - GO17 - T2 | 20,000,000 | 11,447 | 74,530 | 19,624,273 | 8,895,709 | 10,346,586 | 757,705 |
| SAC Fletcher St Success Ren w/ Main Entry - GO17 - T2 | 9,798,431 | - | 12,610 | 9,691,698 | 9,556,255 | 177,842 | 64,335 |
| SAC Physical Plant - GO17 - T3 | 2,521,979 | - | - | 2,471,654 | 2,512,802 | 9,177 | 0 |
| SAC Chance Academic Ren - GO17 - T3 | 147,399 | - | - | 3,604 | 3,604 | 110,341 | 33,454 |
| SAC MFA Ren - GO17 - T3 | 47,808 | - | - | 47,808 | 47,808 | - | - |
| SAC NEW SCIENCE BLDG - GO17 | 15,613,870 | 709,992 | 770,652 | 14,897,801 | 13,625,996 | 1,627,685 | 360,189 |
| **TOTAL FOR SAC** | **$ 83,000,000** | **$ 11,467** | **$ 148,555** | **$ 81,223,125** | **$ 68,533,209** | **$ 12,751,303** | **$ 1,715,488** |
| SPC Culinary Arts Center Exc GO17 -T1 | 30,000,000 | - | - | 29,997,330 | 29,997,330 | 2,257 | 413 |
| SPC Norris Tech Renovation GO17 - T2 | 14,882,376 | - | - | 14,851,838 | 14,851,838 | 11,364 | 19,174 |
| SPC Bowden Renovation GO17 - T3 | 13,736,454 | - | - | 13,690,446 | 13,676,053 | 60,003 | 397 |
| **TOTAL FOR SPC** | **$ 58,618,830** | **$ -** | **$ -** | **$ 58,539,614** | **$ 58,525,221** | **$ 73,625** | **$ 19,985** |
| SPC Welding and Auto Body Fac -GO17 -T2 | 23,381,170 | 203,586 | 6,299 | 23,306,427 | 22,232,829 | 1,148,341 | 1 |
| **TOTAL FOR SWC** | **$ 23,381,170** | **$ 203,586** | **$ 6,299** | **$ 23,306,427** | **$ 22,232,829** | **$ 1,148,341** | **$ 1** |
| **TOTAL FOR SPC / SWC** | **$ 82,000,000** | **$ 203,586** | **$ 6,299** | **$ 81,846,040** | **$ 80,758,050** | **$ 1,221,966** | **$ 19,985** |

## ALAMO COLLEGES DISTRICT

## 2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT

## As of October 31, 2023

**General Obligation Bonds**

| PROJECT TITLE | Adjusted Budget | Current Month Expenses | Current Yr Expenses | Prior Yrs Expenses | Total to Date All Yrs Expenses | Commitments | Available Balance |
|---|---|---|---|---|---|---|---|
| PAC Manufacturing Bldg GO17 - T1 | 56,865,799 | 2,922,453 | 1,323,712 | 46,752,183 | 42,325,884 | 10,110,908 | 4,429,007 |
| PAC Real Estate Purchase (under district funding) GO17 - T1 | 6,000,000 | - | - | 5,118,242 | 5,118,242 | - | 881,758 |
| PAC Student Engagement & Welcome Ctr GO17 - T2 | 117,663 | 4,780 | 4,780 | - | 41,956 | 75,707 | - |
| PAC Natatorium and Gym Ren GO17 - T2 | 4,721,641 | 550 | 2,750 | 1,442,500 | 1,436,442 | 306,033 | 2,979,166 |
| PAC Physical Plant GO17 - T3 | 4,294,897 | 69,673 | 12,547 | 3,599,733 | 3,726,918 | 515,480 | 52,499 |
| **TOTAL FOR PAC** | **$ 72,000,000** | **$ 2,997,455** | **$ 1,343,788** | **$ 56,912,658** | **$ 52,649,441** | **$ 11,008,128** | **$ 8,342,430** |
| NVC Parking Garage GO17 - T1 | 9,756,145 | - | - | 9,472,467 | 9,472,467 | 238,099 | 45,580 |
| NVC Welcome Ctr. GO17 - T1 | 17,873,204 | - | - | 15,698,925 | 15,673,808 | 59,277 | 2,140,118 |
| NVC Cultural Prog Ctr Excellen GO17 - T2 | 4,671,863 | - | - | 1,610,570 | 1,490,570 | 135,688 | 3,045,605 |
| NVC STEM GO17 - T3 | 33,900,000 | (505,280) | (507,284) | 28,408,668 | 28,040,215 | 822,271 | 5,037,513 |
| NVC Physical Plant GO17 - T3 | 2,798,788 | - | - | 2,718,430 | 2,718,430 | 80,358 | (0) |
| **TOTAL FOR NVC** | **$ 69,000,000** | **$ (505,280)** | **$ (507,284)** | **$ 57,909,060** | **$ 57,395,491** | **$ 1,335,693** | **$ 10,268,816** |
| NLC Tech Ctr Excellence/Science Building GO17 - T2 | 42,000,000 | 40,305 | 40,023 | 41,495,850 | 38,831,288 | 1,487,534 | 1,681,178 |
| **TOTAL FOR NLC** | **$ 42,000,000** | **$ 40,305** | **$ 40,023** | **$ 41,495,850** | **$ 38,831,288** | **$ 1,487,534** | **$ 1,681,178** |
| **TOTAL 2017 G.O. BONDS** | **$ 450,000,000** | **$ 3,961,258** | **$ 2,254,784** | **$ 393,081,171** | **$ 359,837,936** | **$ 35,651,794** | **$ 54,510,271** |

# ALAMO COLLEGES DISTRICT

## 2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT

## As of October 31, 2023

**Maintenance Tax Notes**

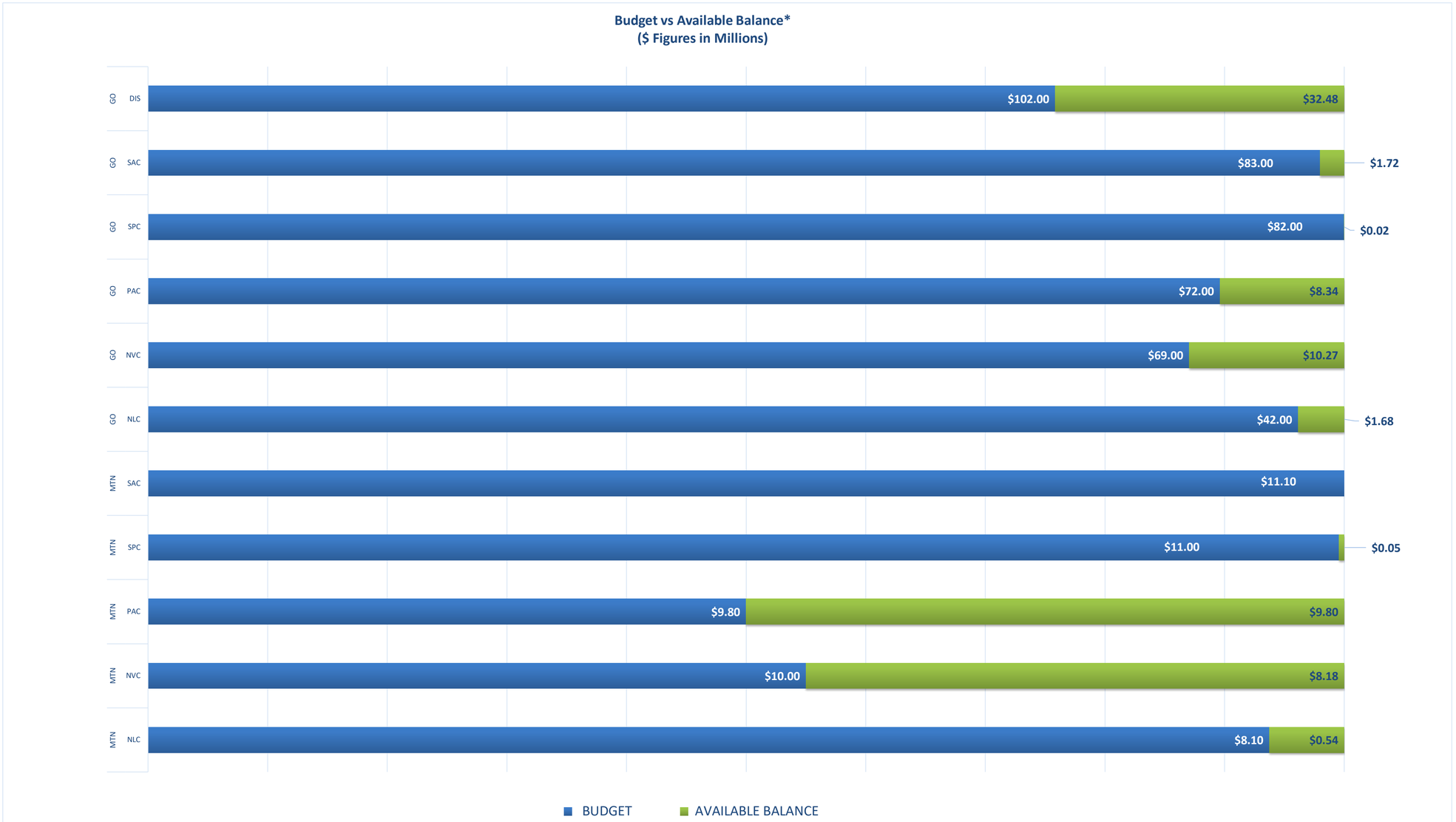
| PROJECT TITLE | Adjusted Budget | Current Month Expenses | Current Yr Expenses | Prior Yrs Expenses | Total to Date All Yrs Expenses | Commitments | Available Balance |
|---|---|---|---|---|---|---|---|
| SAC FLETCH ST SCSS MTN20 | 11,100,000 | - | - | 11,100,000 | 11,100,000 | - | - |
| **TOTAL FOR SAC** | **11,100,000** | **-** | **-** | **11,100,000** | **11,100,000** | **-** | **-** |
| SPC THCA Culinary-MTN20 | 2,181,723 | - | - | 2,126,296 | 2,126,296 | 17,698 | 37,729 |
| SPC NORRIS TECH MTN20 | 8,453,992 | - | - | 8,448,279 | 8,448,279 | 5,713 | 0 |
| SPC UNALLOCATED MTN20 | 10,000 | - | - | - | - | - | 10,000 |
| **TOTAL FOR SPC / SWC** | **11,000,000** | **-** | **-** | **10,928,844** | **10,918,462** | **33,793** | **47,745** |
| PAC NATA & GYM IMP - MTN20 | 9,800,000 | - | - | 5,869,933 | - | - | 9,800,000 |
| **TOTAL FOR PAC** | **9,800,000** | **-** | **-** | **5,869,933** | **-** | **-** | **9,800,000** |
| NVC CUL PRGMS CYP REN - MTN20 | 8,181,147 | - | - | - | - | - | 8,181,147 |
| NVC WELCOME CTR - MTN20 | 1,818,853 | - | - | 1,818,853 | 1,818,853 | - | 0 |
| **TOTAL FOR NVC** | **10,000,000** | **-** | **-** | **1,818,853** | **1,818,853** | **-** | **8,181,147** |
| NLC SCI/TECH CTR of EXEL - MTN20 | 5,680,000 | 15,209 | 29,609 | 5,344,507 | 2,768,966 | 2,377,712 | 533,322 |
| NLC UNALLOCATED - MTN20 | 458 | - | - | - | - | - | 458 |
| NLC ACA BLDG I ELEV - MTN20 | 1,274,314 | - | - | 1,260,941 | 1,260,941 | 5,902 | 7,472 |
| NLC NLIB Elev & L Ren - MTN20 | 145,228 | - | - | 143,926 | 143,926 | 1,302 | 0 |
| NLC STU COM MOIST BAR - MTN20 | 1,000,000 | - | - | 850,000 | 207,322 | 792,678 | - |
| **TOTAL FOR NLC** | **8,100,000** | **15,209** | **29,609** | **7,599,373** | **4,381,155** | **3,177,594** | **541,252** |
| **TOTAL 2020 MTN BONDS** | **$ 50,000,000** | **$ 15,209** | **$ 29,609** | **$ 37,317,003** | **$ 28,218,470** | **$ 3,211,387** | **$ 18,570,144** |
| **TOTAL 2017 CIP G.O. & MTN BONDS** | **$ 500,000,000** | **$ 3,976,468** | **$ 2,284,393** | **$ 430,398,174** | **$ 388,056,406** | **$ 38,863,180** | **$ 73,080,415** |

# ALAMO COLLEGES DISTRICT
## 2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY
## As of October 31, 2023

| FUNDING SOURCES | GO 2017 Limited Tax Bonds | MTN 2020 Maintenance Tax Bonds | GO 2021 Limited Tax Bonds | GO 2022 Limited Tax Bonds | TOTAL |
|---|---|---|---|---|---|
| General Obligation Bonds | $ 173,000,000 | $ - | $ 225,000,000 | $ 52,000,000 | $ 450,000,000 |
| Maintenance Tax Note Bonds | $ - | $ 50,000,000 | | | $ 50,000,000 |
| **TOTAL FUNDING SOURCES** | **$ 173,000,000** | **$ 50,000,000** | **$ 225,000,000** | **$ 52,000,000** | **$ 500,000,000** |

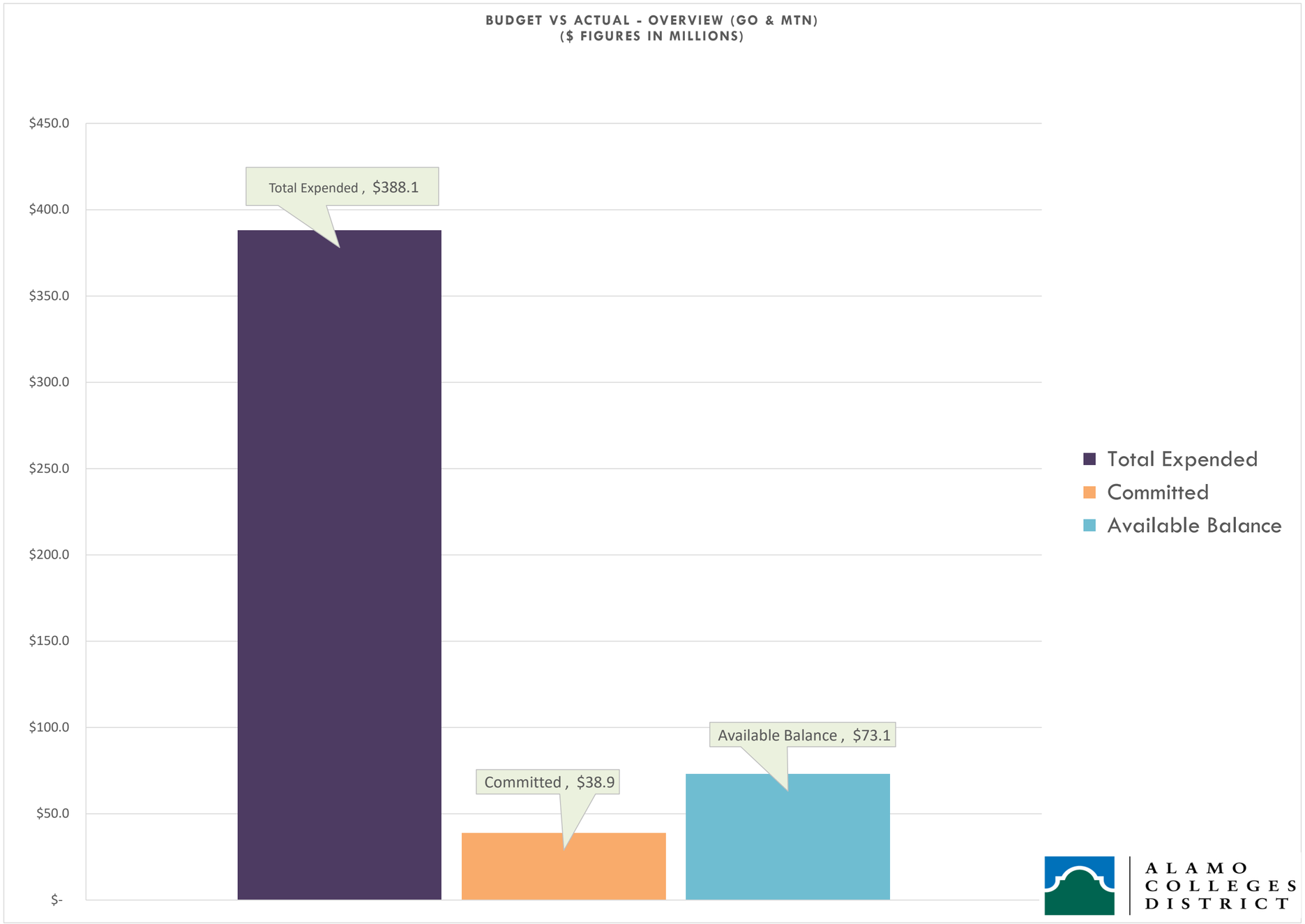
| BY LOCATION | BUDGET | CURRENT YEAR TOTAL | PRIOR YEARS' TOTAL | TOTAL TO DATE ALL YEARS | COMMITMENTS | AVAILABLE BALANCE |
|---|---|---|---|---|---|---|
| DISTRICT & DISTRICT WIDE - 2017 G.O. BOND | $ 102,000,000 | $ 1,223,403 | $ 73,694,438 | $ 61,670,457 | $ 7,847,169 | $ 32,482,373 |
| SAN ANTONIO COLLEGE - 2017 G.O. BOND | $ 83,000,000 | $ 148,555 | $ 81,223,125 | $ 68,533,209 | $ 12,751,303 | $ 1,715,488 |
| ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND | $ 82,000,000 | $ 6,299 | $ 81,846,040 | $ 80,758,050 | $ 1,221,966 | $ 19,984 |
| PALO ALTO COLLEGE - 2017 G.O. BOND | $ 72,000,000 | $ 1,343,788 | $ 56,912,658 | $ 52,649,441 | $ 11,008,128 | $ 8,342,430 |
| NORTHWEST VISTA COLLEGE - 2017 G.O. BOND | $ 69,000,000 | $ (507,284) | $ 57,909,060 | $ 57,395,491 | $ 1,335,693 | $ 10,268,816 |
| NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND | $ 42,000,000 | $ 40,023 | $ 41,495,850 | $ 38,831,288 | $ 1,487,534 | $ 1,681,178 |
| **General Obligation Bond Totals** | **$ 450,000,000** | **$ 2,254,784** | **$ 393,081,171** | **$ 359,837,936** | **$ 35,651,794** | **$ 54,510,270** |
| SAN ANTONIO COLLEGE - 2020 MTN BOND | $ 11,100,000 | $ - | $ 11,100,000 | $ 11,100,000 | $ - | $ - |
| ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND | $ 11,000,000 | $ - | $ 10,928,844 | $ 10,918,462 | $ 33,793 | $ 47,745 |
| PALO ALTO COLLEGE - 2020 MTN BOND | $ 9,800,000 | $ - | $ 5,869,933 | $ - | $ - | $ 9,800,000 |
| NORTHWEST VISTA COLLEGE - 2020 MTN BOND | $ 10,000,000 | $ - | $ 1,818,853 | $ 1,818,853 | $ - | $ 8,181,147 |
| NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND | $ 8,100,000 | $ 29,609 | $ 7,599,373 | $ 4,381,155 | $ 3,177,594 | $ 541,252 |
| **MTN Bond Totals** | **$ 50,000,000** | **$ 29,609** | **$ 37,317,003** | **$ 28,218,470** | **$ 3,211,387** | **$ 18,570,144** |
| UNALLOCATED INTEREST INCOME | $ (0) | $ - | $ - | $ - | $ - | $ (0) |
| **TOTAL FOR ALL 2017 CIP BONDS** | **$ 500,000,000** | **$ 2,284,393** | **$ 430,398,174** | **$ 388,056,406** | **$ 38,863,180** | **$ 73,080,414** |

# Alamo Colleges District
# Capital Improvement Program - Chart Summary
### As of October 31, 2023




ALAMO COLLEGES DISTRICT

**Available balance reduced by actual amount expended as well as committed to spend.*


BUDGET VS ACTUAL - OVERVIEW (GO & MTN)
($ FIGURES IN MILLIONS)
$450.0
$400.0
$350.0
$300.0
$250.0
$200.0
$150.0
$100.0
$50.0
$-
Total Expended , $388.1
Committed , $38.9
Available Balance , $73.1
Total Expended
Committed
Available Balance
ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

**Alamo Colleges District**
**Maintenance Tax Notes (MTN) 2022 Program**
**Executive Summary**

**BACKGROUND**

In September 2022, the Board approved the Project List for the $270 million dollar 2022 Maintenance Tax Notes. In April 2023, the Board approved a pool of qualified Construction Managers at Risk (CMARs): Thos. S. Byrne Inc, Flintco LLC, Gilbane Building Company, Guido Construction Company, Marksmen General Contractors LLC, Noble Texas Builders LLC, Satterfield & Pontikes Construction Inc, Structure Tone Southwest, Turner Construction Company, and J.T. Vaughn Construction LLC; and delegated to Administration the authority (i) to solicit a series of specific project proposals (including pricing) from among projects approved by the Board from sub-groups of the selected CMARs; and (ii) to contract with the best-ranked such proposers.

**Overall MTN 2022 Projects by the Numbers - As of November 2023**

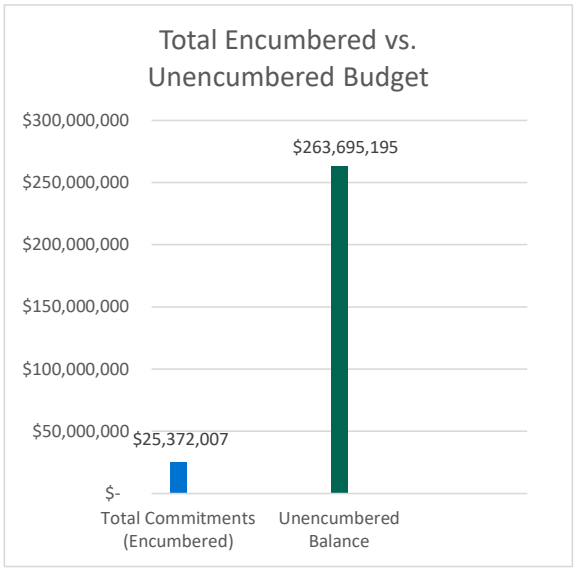
| **Project Status** | | NLC | NVC | PAC | SAC | SPC | ETCs | **Total** |
|---|---|---|---|---|---|---|---|---|
| Design | Projects not yet in Design | - | - | 1 | 2 | - | - | 3 |
| | Projects in Various Design Phases | 3 | 2 | 4 | 12 | 8 | 2 | 31 |
| | Projects with Completed Design (or N/A) | 1 | 3 | 4 | 2 | 9 | - | 19 |
| Construction Procurement | Projects not yet Procured for Construction | - | 1 | 5 | 4 | 1 | 1 | 12 |
| | Projects in Various Stages of Procurement | 3 | 1 | 2 | 10 | 7 | 1 | 24 |
| | Projects with Construction Services Procured | 1 | 3 | 2 | 2 | 9 | - | 17 |
| Construction | Projects with Construction not yet started | 3 | 2 | 9 | 14 | 9 | 2 | 39 |
| | Projects with Construction Underway | - | 3 | - | 2 | 6 | - | 11 |
| | Completed Projects | 1 | - | - | - | 2 | - | 3 |
| **Total** | | | | | | | | **53** |

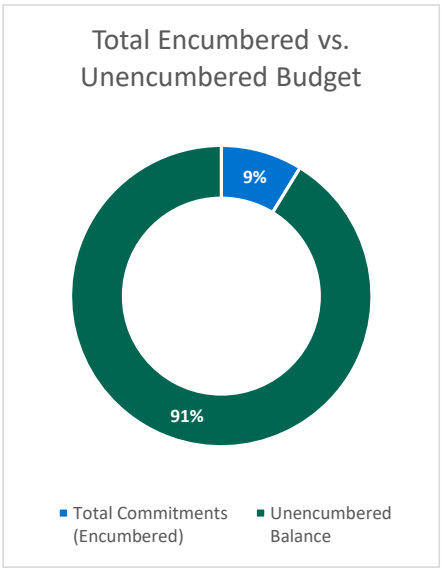
*ETC = Educational & Training Center (Economic and Workforce Development)*

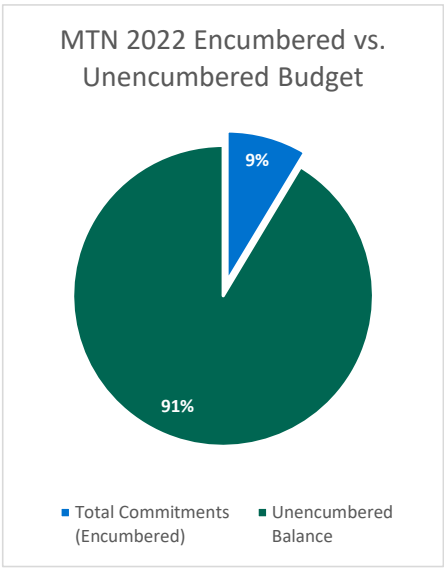
**Overall MTN 2022 Project Schedule Milestones Completion % - As of November 2023**

| **Project Schedule Milestones** | NLC | NVC | PAC | SAC | SPC | ETCs | **Summary** |
|---|---|---|---|---|---|---|---|
| Funding secured | 100% | 100% | 81% | 100% | 94% | 100% | 95% |
| Professional Services Procurement | 100% | 100% | 89% | 88% | 100% | 100% | 94% |
| Design | 49% | 68% | 56% | 43% | 83% | 22% | 60% |
| Construction Services Procurement | 32% | 62% | 31% | 23% | 67% | 5% | 42% |
| Construction | 25% | 16% | 0% | 3% | 22% | 0% | 11% |
| Warranty Phase | 0% | 0% | 0% | 0% | 20% | 0% | 4% |
| **Average of Completion % of Milestones** | **51%** | **58%** | **43%** | **43%** | **72%** | **38%** | |

**Overall MTN 2022 Budget - As of November 2023**




568

ALAMO COLLEGES DISTRICT

**Alamo Colleges District**
**Maintenance Tax Notes (MTN) 2022 Program**
**Executive Summary**

**Overall MTN 2022 Program Funding - As of November 2023**

| | Total Budget* | Total Commitments (Encumbered) | Unencumbered Balance |
|---|---|---|---|
| MTN22** | $ 270,000,000 | $ 23,302,287 | $ 246,697,713 |
| Prev. Maintenance 2021 | $ 3,141,000 | $ - | $ 3,141,000 |
| Prev. Maintenance 2022 | $ 7,457,805 | $ - | $ 7,457,805 |
| Prev. Maintenance 2023 | $ 1,245,320 | $ 144,681 | $ 1,100,638 |
| Prev. Maintenance 2024 | $ 2,213,875 | $ - | $ 2,213,875 |
| Facilities Institutional Budget 2021 | $ 353,882 | $ 335,101 | $ 18,781 |
| Facilities Institutional Budget 2022 | $ 555,320 | $ 555,320 | $ - |
| **Total** | **$ 284,967,202** | **$ 24,337,389** | **$ 260,629,813** |

*Preliminary Budget Numbers as of November 2023, subject to change and unaudited.*

**Some MTN 2022 Projects are inclusive of funding sources such as Preventive Maintenance and Facilities Institutional Budget in the cases when the funding applies to the same facility. These combined funding sources will allow for efficiency in design and construction phases.*
***MTN22 funding commitment is targeted for 85% by the third quarter of 2025.*

**Overall MTN 2022 Contractor Awards with estimated Construction Budget - As of November 2023**

| Awarded Contractor | NLC | NVC | PAC | SAC | SPC | ETCs | Summary |
|---|---|---|---|---|---|---|---|
| Flintco | $ - | $ - | $ - | $ 5,438,271 | $ - | $ - | $ 5,438,271 |
| Guido | $ - | $ - | $ - | $ 14,204,683 | $ - | $ - | $ 14,204,683 |
| Noble | $ - | $ 8,743,684 | $ 3,120,949 | $ - | $ - | $ - | $ 11,864,633 |
| Turner Construction | $ - | $ - | $ - | $ 43,571,496 | $ 76,481,677 | $ - | $ 120,053,173 |
| Gilbane | $ - | $ - | $ - | $ 14,910,706 | $ - | $ 10,377,888 | $ 25,288,594 |
| Structure Tone Southwest | $ 1,694,581 | $ - | $ - | $ - | $ - | $ - | $ 1,694,581 |
| Byrne Construction Services | $ - | $ - | $ - | $ 12,926,571 | $ - | $ - | $ 12,926,571 |
| Empire Roofing | $ 495,997 | $ 1,402,184 | $ 392,333 | $ 172,754 | $ - | $ - | $ 2,463,267 |
| **Total** | **$ 2,190,578** | **$ 10,145,869** | **$ 3,513,282** | **$ 91,224,481** | **$ 76,481,677** | **$ 10,377,888** | **$ 193,933,774** |

*In February 2023, a Request for Qualification Statements (RFQS) was advertised for Construction Management at Risk contracts. Purchasing & Contract Administration sent notices to 298 potential Offerors.*
*The Construction Manager at Risk firms were selected according to established procedures by the Alamo Colleges District and in accordance with Texas Government Code, Section 2269.253 as a RFQS two-step process. As part of the two-step process used, the Alamo Colleges District may not request fees or prices in step one. In step two, the Alamo Colleges District may request that five or fewer offerors, selected solely on the basis of qualifications (in step one), provide additional information, including the construction manager-at-risk's proposed fee and prices for fulfilling the general conditions.*
*In April 2023, the Board approved the pool of 10 construction management at risk firms and delegated the second step processes to Administration as authorized by Texas Government Code, Section 2269.053 and notice of such delegation in the published RFQS.*

*ETC = Educational & Training Center (Economic and Workforce Development)*

**MTN 2022 Program Construction *Projected* Upcoming for Board Approval**

| Estimated Upcoming GMP Board Pending Approval | Nov-2023 (No BoT Mtg) | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 |
|---|---|---|---|---|---|---|
| MTN_NLC Package 1: Comprehensive Renovation | | | | X | | |
| MTN_SPC Package 1: EETC Full Facility Renovation | | | | | | |
| MTN_SPC Package 2: Comprehensive Renovations | | | | X | | |
| MTN_SPC/SWC Package 3: Major System (HVAC) | | X | | | | |
| MTN_NVC Package 1: Comprehensive Renovations | | | X | | | |
| MTN_NVC Package 2: Major System (HVAC) | | | X | | | |
| MTN_PAC Package 2: Major System (HVAC) | | | X | | | |
| MTN_SAC Package 1: Full Facility Renovation | | | | | | X |
| MTN_SAC Package 2: Full Facility Renovation | | | | | X | |
| MTN_SAC Package 3: Full Facility Renovations | | | | X | | |
| MTN_SAC Package 4: Full Facility Renovation | | | | X | | |
| MTN_SAC Package 6: Comprehensive Renovations | | | | X | | |
| MTN_SAC Package 7: Major System (HVAC) | | | | X | | |
| MTN_SAC Package 8: Major System (HVAC) | | | | X | | |
| MTN_DW Moisture and Site: NLC | | | | X | | |

**Dates Subject to change.*

ALAMO COLLEGES DISTRICT

# ALAMO COLLEGES DISTRICT
# CAPITAL IMPROVEMENTS PROGRAM (CIP)
# EXECUTIVE SUMMARY

## CIP Bond Construction *Projected* Upcoming CIP Project – for Board Approval

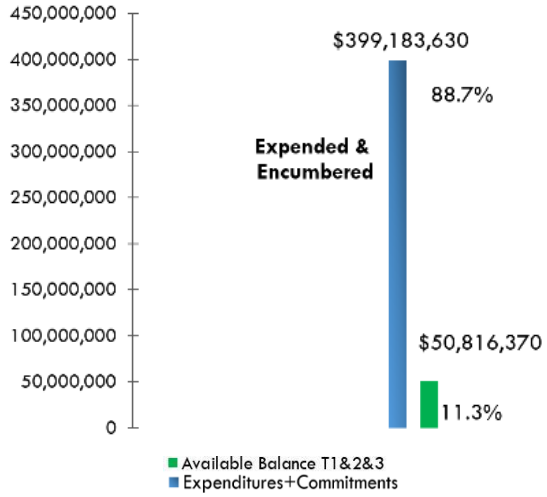
| Estimated Upcoming GMP Board Pending Approval | | Dec | Jan | Feb | Mar |
|---|---|---|---|---|---|
| NVC Cypress Cultural Center of Excellence Renovation | (Vaughn/ Overland) | | X | | |
| PAC Natatorium/Gym Renovation | (TBD / RVK) | | | X | |
| Northwest Education and Training Center | (NWETC) (Byrne / Overland) | | X | | |
| **TOTAL** | | - | **2** | **1** | - |

## CIP Bond Construction Projects by The Numbers

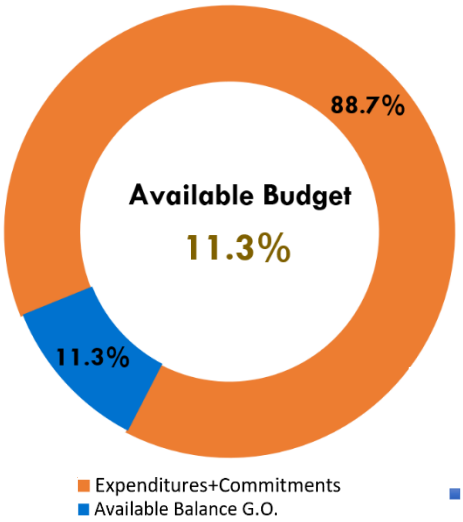
| Project Status | SPC | SAC | NVC | PAC | NLC | ETCs | Total |
|---|---|---|---|---|---|---|---|
| Projects Completed | 5 | 6 | 4 | 2 | 1 | 2 | 20 |
| Projects in Construction | | | | | | | 0 |
| Projects with Approved GMP | | | | | | | - |
| Projects with Upcoming GMP Approval | | | 1 | 1 | | 1 | 3 |
| Projects in Various Design Phases | | 1 | | | | | 1 |
| **TOTAL** | | | | | | | **24** |

## CIP Bond Budget – As of December 2023

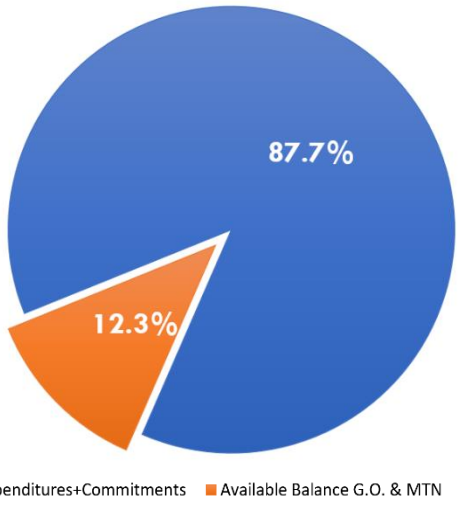
CIP - Available v. Expended (encumbered), G.O.




CIP General Obligation Bond - Available Budget




CIP G.O. & MTN Bond - Overall Available Budget




| Issued - By Tranche | | | % |
|---|---|---|---|
| 1st Tranche (GO17) | $ | 173,000,000 | 38.4% |
| 2nd Tranche (GO21) | $ | 225,000,000 | 50.0% |
| 3rd Tranche (GO22) | $ | 52,000,000 | 11.6% |
| Total GO Bonds | $ | 450,000,000 | 100.0% |
| Expenditures+Commitments | $ | 399,183,630 | 88.7% |
| Total Available Balance | $ | 50,816,370 | 11.3% |

| CIP General Obligation Bond - Available Budget | | | % |
|---|---|---|---|
| CIP GO Budget | $ | 450,000,000 | 100.0% |
| Expenditures+Commitments | | 399,183,630 | 88.7% |
| Available Balance G.O. | $ | 50,816,370 | 11.3% |

| Overall CIP GO & MTN - Available Budget | | | % |
|---|---|---|---|
| CIP GO+MTN Budget | $ | 500,000,000 | 100.0% |
| Expenditures+Commitments | | 438,300,103 | 87.7% |
| Available Balance G.O. & MTN | $ | 61,699,897 | 12.3% |

| Total General Obligation & MTN funding | Total expenditures on all CIP projects to date | Remaining balance of funding |
|---|---|---|
| **$500,000,000** | **$428,281,289** | **$61,699,897** |

**Preliminary Bond Budget Numbers as of August 31, 2023, subject to change and unaudited*

**Next CBOC Meeting**

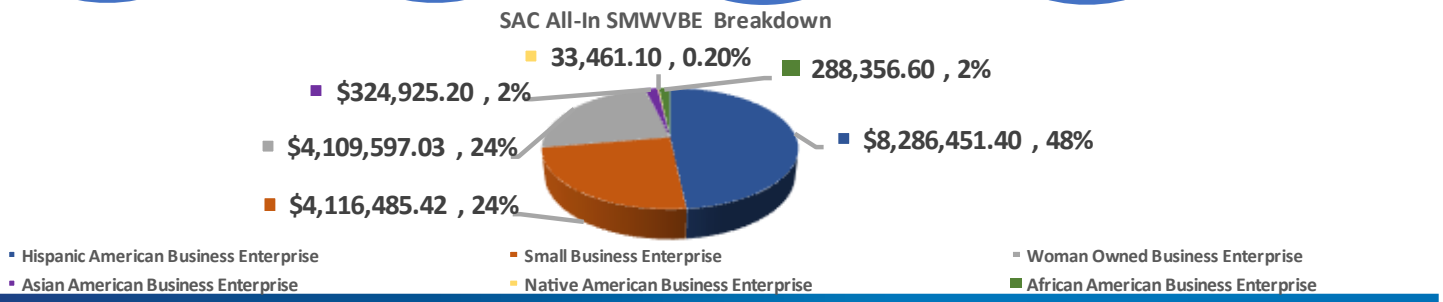
- The CBOC committee met on April 11, 2022, in person at DSO and the next meeting is being scheduled.

**CIP Bond SMWVBE Reporting (as reported in November 2023)**

## San Antonio College

ALAMO COLLEGES DISTRICT
San Antonio College

| Current Total Project Expenditures | Current All-In SMWVBE Expenditures | Current All-In SMWVBE % | # All-In Local Participation |
|---|---|---|---|
| $61,092,140 | $17,159,276 | 28% | 61% |




ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

# Northwest Vista College

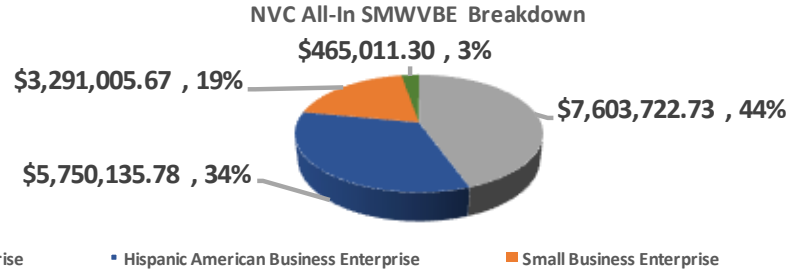
ALAMO COLLEGES DISTRICT
Northwest Vista College

**Current Total Project Expenditures**
**$62,025,570**

**Current All-In SMWVBE Expenditures**
**$17,109,875**

**Current All-In SMWVBE %**
**28%**

**# All-In Local Participation**
**70%**




ALAMO COLLEGES DISTRICT

# St. Philip's College

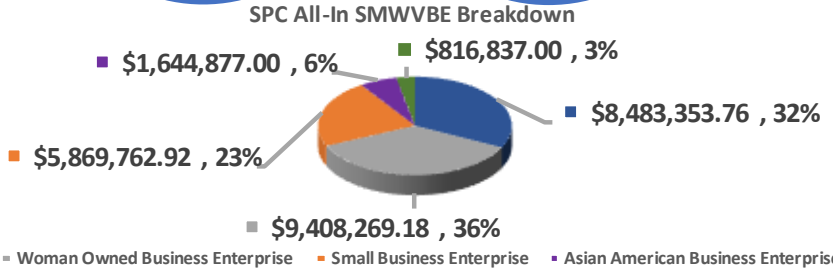
ALAMO COLLEGES DISTRICT
St. Philip's College

**Current Total Expenditures**
**$86,831,952**

**Current All-In SMWVBE Expenditures**
**$26,223,099**

**Current All-In SMWVBE %**
**30%**

**# All-In Local Participation**
**67%**



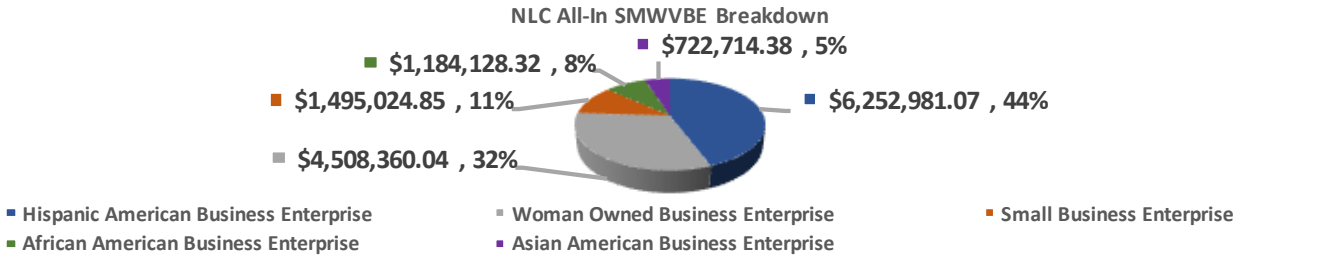

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

# Northeast Lakeview College

ALAMO COLLEGES DISTRICT
Northeast Lakeview College

| Current Total Expenditures | Current All-In SMWVBE Expenditures | Current All-In SMWVBE % | # All-In Local Participation |
|---|---|---|---|
| $35,408,361 | $14,163,208 | 40% | 57% |

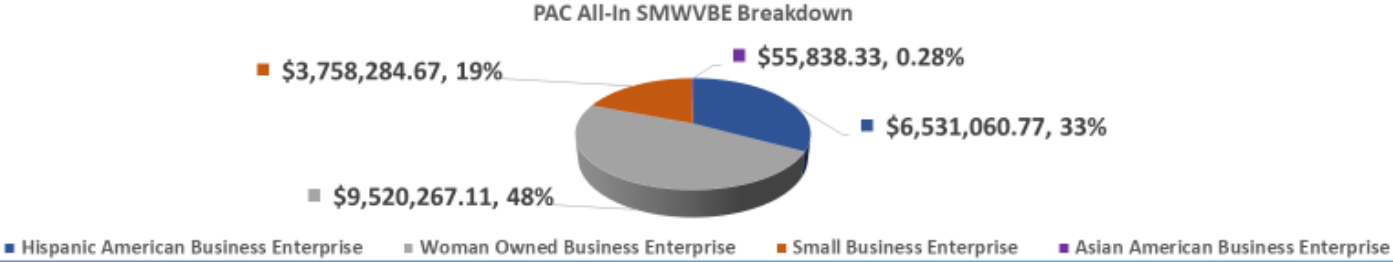



ALAMO COLLEGES DISTRICT

# Palo Alto College

ALAMO COLLEGES DISTRICT
Palo Alto College

| Current Total Expenditures | Current All-In SMWVBE Expenditures | Current All-In SMWVBE % | # All-In Local Participation |
|---|---|---|---|
| $48,554,558 | $19,865,450 | 41% | 77% |




ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

# Education and Training Centers

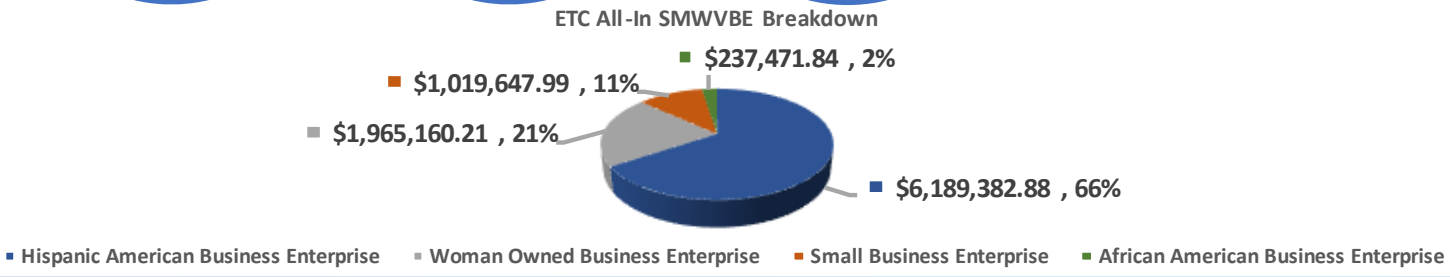
ALAMO COLLEGES DISTRICT

**Current Total Expenditures**
**$33,201,560**

**Current All-In SMWVBE Expenditures**
**$9,411,662**

**Current All-In SMWVBE %**
**28%**

**# All-In Local Participation**
**67%**




ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award 2015 Award Recipient

Achieving the Dream LEADER COLLEGE OF DISTINCTION

**Discussion and Possible Action on Approval of Financial Reports**

Presented to the Board acting as Committee of the Whole on December 5, 2023 and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**

**"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."**

**PURPOSE**

The following financial reports are presented to the Board of Trustees for informational and approval purposes for October 31, 2023.

**BACKGROUND**

1. Financial Charts

2. Comparison of Year-to-Date Actual Revenues/Expenditures

**IMPLICATIONS**

**Financial:** N/A

**Strategic Plan:** Strategic Objective III Performance Excellence

**Human Resources:** N/A

**ATTACHMENTS:** Financial Reports

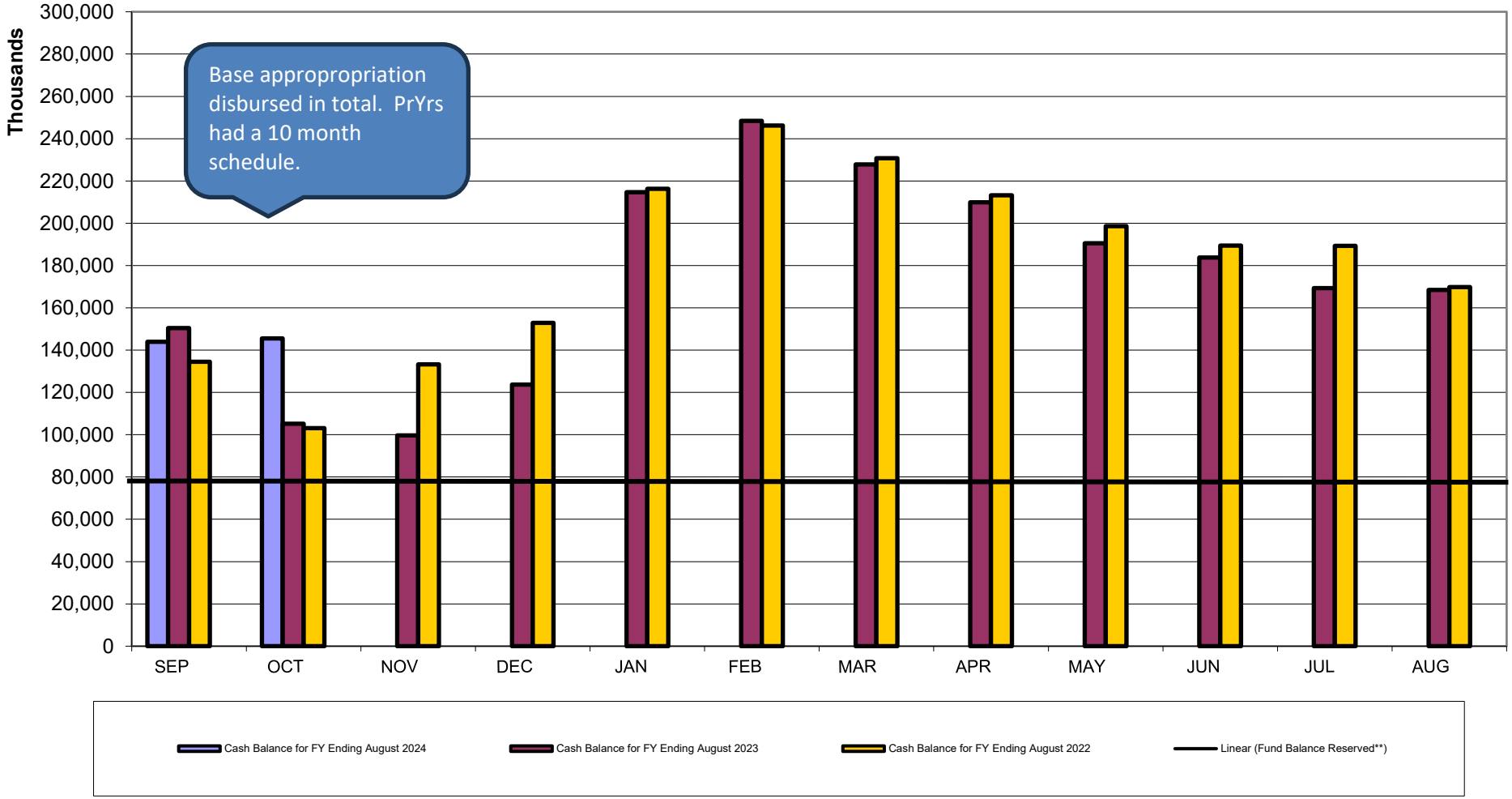
Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor for Finance and Fiscal Services

Dr. Thomas Cleary
Interim Vice Chancellor for Finance and Administration

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

**Alamo Colleges District**
**Current Operating Fund Cash Analysis**
(For Fiscal Years Ending August 2024, 2023 and 2022)
Through October 2023



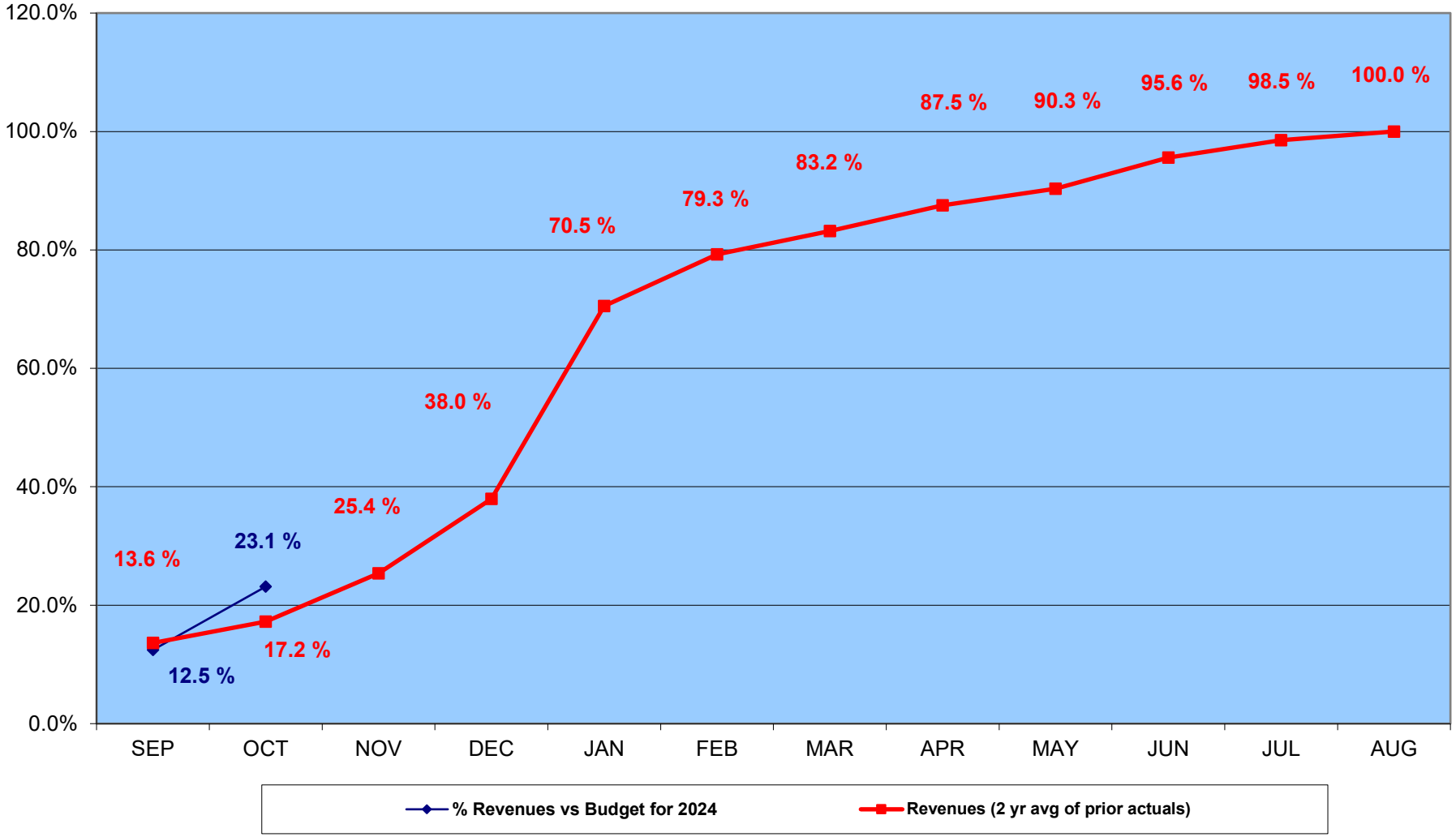

*Includes Cash and Investments.
Chart excludes cash balances for capital construction and debt service.
August includes Fall Tuition collections.



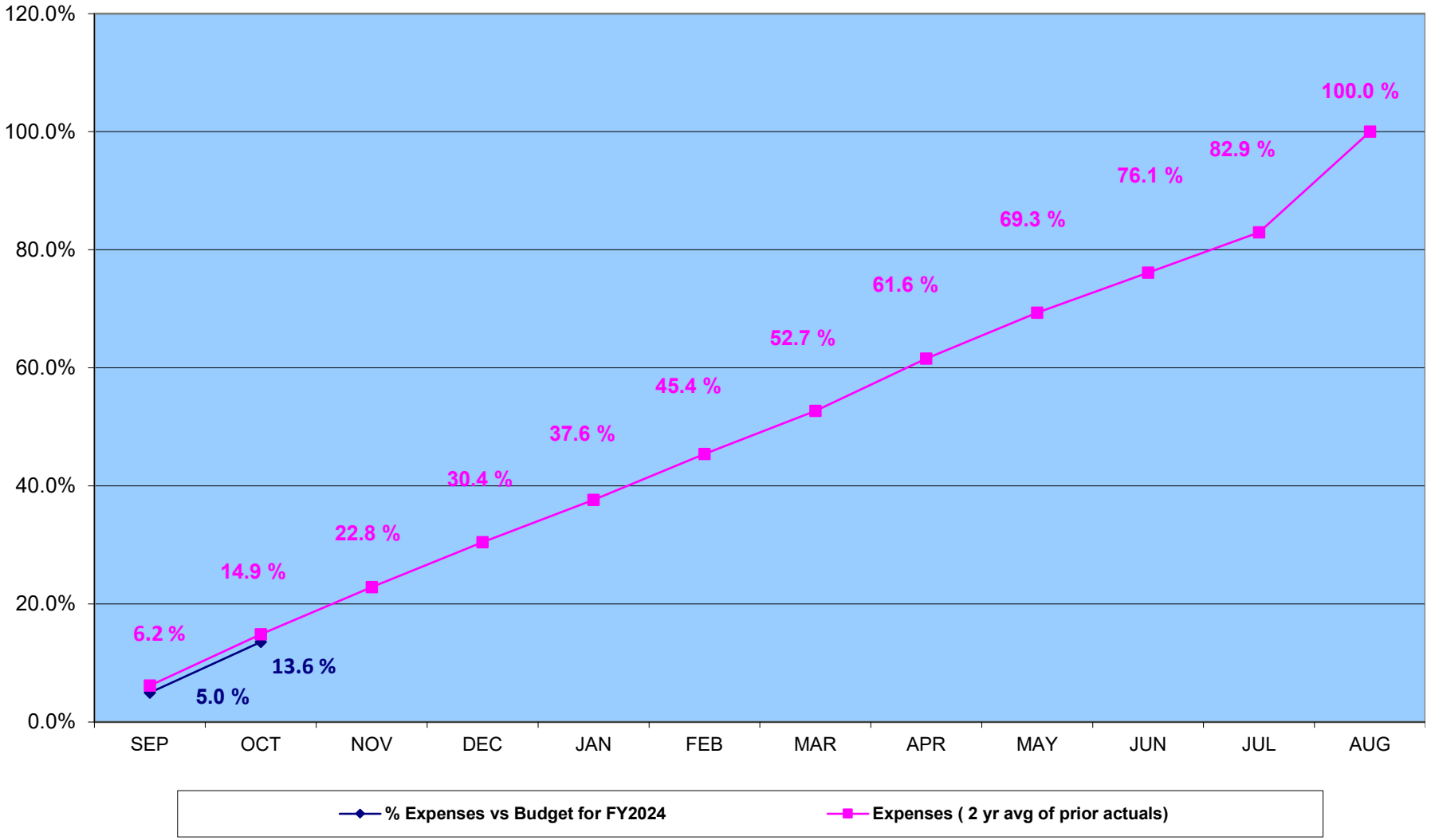
11/13/2023

**Fund Balance Reserved excludes encumbrances and operating commitments.

# Alamo Colleges District
## Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues
## Compared to Average of Two Prior Years Actual Revenues



**Alamo Colleges District**
**Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers**
**Compared to Average of Two Prior Years Actual Expenses and Transfers**



ALAMO COLLEGES DISTRICT

# FY 2023 - 2024 ALL FUNDS ACTUALS VS BUDGET REPORT

## OCTOBER 2023 YEAR-TO-DATE

| | Adjusted Budget 2023 - 2024 **(A)** (as of October 2023) | | YTD Actual 10/31/2023 | | % of Budget (2nd month / 16.7 % of Year) Unrestricted | | Restricted | |
|---|---|---|---|---|---|---|---|---|
| | Unrestricted | Restricted | Unrestricted | Restricted | 10/31/23 | 10/31/22 | 10/31/23 | 10/31/22 |
| **REVENUES** | | | | | | | | |
| Instruction and General | 497,121,634 | 40,584,608 | 113,259,479 | 5,648,532 | 22.8% | 16.9% | 13.9% | 7.4% |
| Public Service | 644,939 | - | 80,545 | | 12.5% | 7.7% | | |
| Scholarships and Fellowships | - | 86,666,367 | | 13,769,171 | | | 15.9% | 16.2% |
| Auxiliary Enterprises | 3,574,852 | - | 1,627,273 | | 45.5% | 19.2% | | |
| Student Activity Fee | 2,508,798 | - | 1,641,544 | | 65.4% | 47.1% | | |
| Subtotal Current Funds | 503,850,223 | 127,250,975 | 116,608,841 | 19,417,703 | 23.1% | 17.0% | 15.3% | 11.7% |
| Capital Outlay | - | 10,322,153 | | 717,847 | | | 7.0% | 0.5% |
| Renewals & Replacements | - | - | | | | | | |
| Building | - | 15,894,132 | | 1,198,394 | | | 7.5% | 0.9% |
| Furniture & Equipment | - | 4,596,071 | | | | | | |
| Debt Services | - | 102,152,813 | | 2,350,579 | | | 2.3% | 2.8% |
| Subtotal Plant Funds | - | 132,965,169 | - | 4,266,820 | | 0.0% | 3.2% | 1.2% |
| **TOTAL REVENUES** | **503,850,223** | **260,216,144** | **116,608,841** | **23,684,523** | **23.1%** | **17.0%** | **9.1%** | **3.8%** |
| **BEGINNING FUND BALANCES (B)** | | | | | | | | |
| Instruction and General | 101,661,165 | 2,725,825 | 101,661,165 | 2,725,825 | | | | |
| Public Service | - | - | | | | | | |
| Scholarships and Fellowships | - | 7,015,238 | | 7,015,238 | | | | |
| Auxiliary Enterprises | 3,200,000 | - | 3,200,000 | | | | | |
| Student Activity Fee | 2,498,461 | - | 2,498,461 | | | | | |
| Subtotal Current Funds | 107,359,626 | 9,741,063 | 107,359,626 | 9,741,063 | | | | |
| Capital Outlay | - | 75,387,499 | | 75,387,499 | | | | |
| Renewals & Replacements | - | - | | - | | | | |
| Building | - | 324,265,395 | | 324,265,395 | | | | |
| Furniture & Equipment | - | 22,650,164 | | 22,650,164 | | | | |
| Debt Services | - | 16,492,339 | | 16,492,339 | | | | |
| Subtotal Plant Funds | - | 438,795,397 | - | 438,795,397 | | | | |
| **TOTAL BEGINNING FUND BALANCES** | **107,359,626** | **448,536,460** | **107,359,626** | **448,536,460** | | | | |
| **TOTAL AVAILABLE (Revenues + Beg. Fund Balance)** | | | | | | | | |
| Instruction and General | 598,782,799 | 43,310,433 | 214,920,644 | 8,374,357 | | | | |
| Public Service | 644,939 | - | 80,545 | - | | | | |
| Scholarships and Fellowships | - | 93,681,605 | - | 20,784,409 | | | | |
| Auxiliary Enterprises | 6,774,852 | - | 4,827,273 | - | | | | |
| Student Activity Fee | 5,007,259 | - | 4,140,005 | - | | | | |
| Subtotal Current Funds | 611,209,849 | 136,992,038 | 223,968,467 | 29,158,766 | | | | |
| Capital Outlay | - | 85,709,652 | - | 76,105,346 | | | | |
| Renewals & Replacements | - | - | - | - | | | | |
| Building | - | 340,159,527 | - | 325,463,789 | | | | |
| Furniture & Equipment | - | 27,246,235 | - | 22,650,164 | | | | |
| Debt Services | - | 118,645,152 | - | 18,842,918 | | | | |
| Subtotal Plant Funds | - | 571,760,566 | - | 443,062,217 | | | | |
| **TOTAL AVAILABLE** | **611,209,849** | **708,752,604** | **223,968,467** | **472,220,983** | | | | |

(A) Includes no budget amendments

(B) Beginning fund balance are unaudited ending FY22-23 fund balances. The fund balances include Board mandated 15% operating reserve, grants, construction, scholarships, & gifts funds.

ALAMO COLLEGES DISTRICT

## FY 2023 - 2024 ALL FUNDS ACTUALS VS BUDGET REPORT

## OCTOBER 2023 YEAR-TO-DATE

| | Adjusted Budget 2023 - 2024 (A) (as of October 2023) | | YTD Actual 10/31/2023 | | % of Budget (2nd month / 16.7 % of Year) | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | | Unrestricted | | Restricted | |
| | Unrestricted | Restricted | Unrestricted | Restricted | 10/31/23 | 10/31/22 | 10/31/23 | 10/31/22 |
| **EXPENDITURES** | | | | | | | | |
| Instruction and Genera | 474,887,546 | 40,584,608 | 59,335,716 | 5,131,535 | 12.5% | 11.9% | 12.6% | 7.8% |
| Public Service | 2,013,010 | - | 187,639 | | 9.3% | 180.5% | | |
| Scholarships and Fellowships | - | 92,838,865 | | 13,849,091 | | | 14.9% | 11.6% |
| Auxiliary Enterprises | 1,883,503 | - | 142,319 | | 7.6% | 7.5% | | |
| Student Activity Fee | 2,865,214 | - | 347,237 | | 12.1% | 6.6% | | |
| Subtotal Current Funds | 481,649,273 | 133,423,473 | 60,012,911 | 18,980,626 | 12.5% | 12.4% | 14.2% | 9.9% |
| Capital Outlay | - | 44,112,278 | | 617,963 | | | 1.4% | 1.2% |
| Renewals & Replacements | - | - | | | | | | |
| Building | - | 170,130,764 | | (4,410,266) | | | -2.6% | 1.4% |
| Furniture & Equipment | - | 5,983,812 | | 8,528 | | | | |
| Debt Services | - | 111,572,813 | | 7,624,142 | | | 6.8% | 6.7% |
| Subtotal Plant Funds | - | 331,799,667 | - | 3,840,367 | | | 1.2% | 2.4% |
| **TOTAL EXPENDITURES** | **481,649,273** | **465,223,140** | **60,012,911** | **22,820,993** | **12.5%** | **12.4%** | **4.9%** | **4.7%** |
| **TRANSFERS (IN) OUT** | | | | | | | | |
| Instruction and General | | | 8,316,643 | | | | | |
| Public Service | | | | | | | | |
| Scholarships and Fellowships | 6,172,498 | (6,172,498) | | - | | | | |
| Auxiliary Enterprises | - | - | | | | | | |
| Student Activity Fee | - | - | | | | | | |
| Subtotal Current Funds | 6,172,498 | (6,172,498) | 8,316,643 | - | | | | |
| Capital Outlay | 1,257,452 | (1,257,452) | | - | | | | |
| Renewals & Replacements | - | - | | | | | | |
| Building | 51,000 | (51,000) | | - | | | | |
| Furniture & Equipment | 5,300,000 | (5,300,000) | | | | | | |
| Debt Services | 9,420,000 | (9,420,000) | | (8,316,643) | | | | |
| Subtotal Plant Funds | 16,028,452 | (16,028,452) | - | (8,316,643) | | | | |
| **NET TRANSFERS** | **22,200,950** | **(22,200,950)** | **8,316,643** | **(8,316,643)** | | | | |
| **TOTAL EXPENSE & TRANSFERS** | **503,850,223** | **443,022,190** | **68,329,554** | **14,504,350** | **13.6%** | **13.6%** | **3.3%** | **3.5%** |
| **ENDING FUND BALANCES** | | | | | | | | |
| Instruction and General | 123,895,253 | 2,725,825 | 147,268,285 | 3,242,822 | | | | |
| Public Service | (1,368,071) | - | (107,094) | - | | | | |
| Scholarships and Fellowships | (6,172,498) | 7,015,238 | - | 6,935,318 | | | | |
| Auxiliary Enterprises | 4,891,349 | - | 4,684,954 | - | | | | |
| Student Activity Fee | 2,142,045 | - | 3,792,768 | - | | | | |
| Subtotal Current Funds | 123,388,078 | 9,741,063 | 155,638,913 | 10,178,140 | | | | |
| Capital Outlay | (1,257,452) | 42,854,826 | - | 75,487,383 | | | | |
| Renewals & Replacements | - | - | - | - | | | | |
| Building | (51,000) | 170,079,763 | - | 329,874,055 | | | | |
| Furniture & Equipment | (5,300,000) | 26,562,423 | - | 22,641,636 | | | | |
| Debt Services | (9,420,000) | 16,492,340 | - | 19,535,419 | | | | |
| Subtotal Plant Funds | (16,028,452) | 255,989,352 | - | 447,538,493 | | | | |
| **TOTAL ENDING FUND BALANCES** | **107,359,626** | **265,730,415** | **155,638,913** | **457,716,633** | | | | |
| **TOTAL EXP, TRF & BALANCES** | **611,209,849** | **708,752,604** | **223,968,467** | **472,220,983** | | | | |

(A) Includes no budget amendments.

580

**(1) Revenue Variance:**

For the two month period ended October 31, 2023 operating revenue increased 56.7%, or $42.2 million to $116.6 million (first two months 2023: $74.4 million). The increase is attributed to base state appropriations being disbursed upfront in FY23, compared to a 10-month schedule in prior years. This resulted in a $32.1 million increase in state appropriations over last year. Tuition revenues also had a strong showing with an increase of $8.8 million. Other income increased $1.3 million.

a) Tax revenues for FY24 stand at $6.2 million vs $6.6 million in the prior year. The budget for tax revenues for FY24 and FY23 stand at $255.4 million and $230.9 million. The District continues to benefit from increasing taxable values in Bexar County. The projected ad valorem taxes increase as the taxable assessed value of properties across Bexar County providing a 10% increase in budgeted tax revenues, with no change to the property tax rate. This increase will continue to fund critical facilities maintenance and operations, expansion of workforce programs like nursing and high demand programs.

b) Tuition & fees for FY24 increased 19.1%, or $8.8 million, from FY23 amounts. FY24 revenues stand at $54.9 million, or 47.9% of the budget, vs. FY23 revenues of $46.1 million, or 44.8% of the budget. The regular tuition positive variance is attributed to an increase in headcounts and semester credit hours taken, in addition to tuition rate increases approved in FY24. Headcount enrollment for Fall 2023 increased 7.0% or 5,007 students to 71,463. Fall 2023 semester hours showed a much larger increase of 10.4%, or 51,856, to 500,839 semester credit hours (As of 10/30/2023).

c) State appropriations increased 162.1% in FY24, or $32.1 million, and stand at 44.4% of the budget for FY24 and 22.2% for FY23. As of this month the revenues are $51.9 and $19.8 million, respectively. State appropriations including state-paid benefits (group health & retirement) shows a significant increase over last year as reflected in budgeted amounts. Budgeted appropriations for FY24 are $116.8 million vs. $89.2 million for the prior year. And the distribution method is different too. Base state appropriations are being distributed upfront in FY24 vs a 10-month schedule in FY23 reflected in the year-to-date increase.

**(2) Expense Variance:**

a) The total All Funds expense budget approved by the Board of Trustees for FY 2023-2024 is $946.9 million, comprised of $503.9 million in operating expense and $443.0 million in restricted funds. The operating expense budget is developed using the Funding Model, explained in detail in the approved budget book. The President of each of the five colleges maintains local control of their operating funds and distributes their respective allocated budget to: (a) funded employee positions, and (b) departmental operational expense accounts, based on the strategic initiatives and priorities at that location. The driving force behind the FY24 operating budget is funding the strategic priorities of the Alamo Colleges District (ACD) for our students. ACD, the largest higher education institution in South Texas and the only community college system to win the Malcolm Baldrige National Quality Award, is working to fulfill Chancellor Dr. Mike Flores' moon shot vision of ending poverty in San Antonio through education. To make this bold vision a reality, the District and its five colleges - St. Philip's College, San Antonio College, Palo Alto College, Northwest Vista College and Northeast Lakeview College - are working to make access to a college education and successful completion of a degree or certificate accessible to all residents in its eight-county service area. ACD has implemented the following investment strategies based on several identified community needs to provide accessible college education and opportunities for achieving student success.

b) Operating expenses for FY24 and FY23 for the same period stand at 13.6% and 13.1% of budget, respectively. Actual expenses for FY24 and FY23 are $68.3 million and $61.7 million.

## Discussion and Possible Action on Approving a Change Order for Alamo Colleges District Data Center Resiliency Upgrade, located at San Antonio College

Presented to the Board Acting as Committee of the Whole on December 5, 2023, and now presented to the Board for approval on December 19, 2023.

**MINUTE ORDER**
**"The Board of Trustees hereby approves a contract change order for J.T. Vaughn Construction, LLC providing for the purchase of construction services for the Information Technology Data Center Resiliency Upgrade at San Antonio College in an increased amount of $81,114 a total contract amount of $1,572,491, on terms acceptable to District counsel, plus an extra-contractual owner contingency up to 10% of total contract amount, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."**

**PURPOSE**
To increase the approved total contract amount due to material cost escalation that occurred between early price proposals and contract award, and to provide for an extra-contractual owner contingency.

**BACKGROUND**
Purchasing and Contract Administration utilizes the Cooperative Purchase Programs (COOP) to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas and nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges District in an expedited fashion. Vendor contracts awarded through approved federal, state or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts.

The Job Order Contracts Method can be used to procure maintenance, repair, alteration, renovation, remediation, or minor construction of a facility, approved by the Board because the job exceeded $500,000 in price, as required by Texas Government Code 2269 Contracting and Delivery Procedures for Construction Projects, Subchapter I Job Order Contracts Method.

On December 13, 2022, the Board approved contract award of $1,491,377 for the purchase of construction services for the information technology data center resiliency upgrade at San Antonio College. The scope of work requires the contractor to provide the equipment, labor, and materials necessary to:

- Replace existing uninterruptable power supply (UPS) system to significantly increase the reliability, capacity for additional load growth, and power-out run times.
- Provide newer technology, lithium-ion batteries cabinet with double the life of conventional batteries.
- Update monitoring and controls that monitor generator backup status, fuel tank, and automatic transfer switch with data points viewable in the Network Operations Center to enhance data center temperature and humidity controls.
- Replace the ductless split HVAC units with computer room air conditioning units with capacity to allow at least one to go off-line (maintenance or fault) while maintaining operational cooling.

**IMPLICATIONS**
**Financial:** $81,114 plus up to 10% contingency of the proposed contract amount $1,572,491
**Funding Source:** Funding is provided from the 2017 CIP Bond Funds for Information Technology
**Strategic Plan:** Goal I – Student Success; Goal III Performance Excellence
**Employee Services:** None

Lisa L. Mazure, CPA
Associate Vice Chancellor, Finance & Fiscal Svcs.

Gregory L. McClure
Vice Chancellor for Facilities Operations and Construction Management



Dr. Tom Cleary
Interim Vice Chancellor for Finance & Administration

Dr. Mike Flores
Chancellor

# Approving Change Order for ACD Data Center at San Antonio College

ALAMO COLLEGES DISTRICT

**MR. GREG MCCLURE**
Associate Vice Chancellor, Facilities & Construction Management

Malcolm Baldrige National Quality Award
2018 Award Recipient

ACHIEVING THE DREAM LEADER COLLEGE OF DISTINCTION

# Board Policies in Support of Charges

*C.2.3 Facilities and Grounds Management*

Change Orders: Change orders of $200,000 and over shall be reviewed and recommended by the building committee of the Board before submission to the full Board for approval. If less than $200,000, change orders shall be approved by the Chancellor or designee provided that the originally approved contract amount, plus contingency, is not exceeded. Additionally, a change order or aggregate total of change orders that would put it beyond the contract amount plus contingency, shall be submitted to the full Board for approval.

# Charges to the Chancellor

- Institutional Excellence and Continuous Improvement (Charge 8)

# Background – Prior Board Actions

- Dec 2022
  - Approved Contract Award for Alamo Colleges Data Center Resiliency Upgrade, located at San Antonio College for $1,491,377
  - Fast Facts:
    - Designed by O'Connell Robertson
    - Construction contractor is J.T. Vaughn Construction, LLC
    - Coop contract
    - Project duration is projected to be 406 days



# Action Requested

- Approval to award change order for Alamo Colleges Data Center Resiliency Upgrade, San Antonio College to $1,572,491
  - $81,114 increase due to material escalation





Malcolm Baldrige National Quality Award 2018 Award Recipient
LEADER COLLEGE OF DISTINCTION

# Thank you.

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award
2018 Award Recipient

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LEADER COLLEGE OF DISTINCTION

# Minute Order Action

- Discussion and Possible Action on approving a change order for Alamo Colleges Data Center resiliency upgrade, located on San Antonio College
  - Original Board approved contract award for the Project was $1,491,377
  - New contract cost due to material escalation is proposed to be $1,572,491 ($81,114 increase)





# Purpose

- This contract provides for construction services to upgrade the existing IT Data Center for increased resilience due to outages, storms, etc.

- Replaces existing uninterruptable power supply (UPS) system to increase reliability, provide capacity for additional load growth, and increase power-out run times significantly. Upgrade includes newer technology, lithium-ion batteries cabinet with double the life of conventional batteries (10-12 yrs)

- Updates monitoring and controls. Includes automation systems to monitor generator backup status, fuel tank, and automatic transfer switch. Data points will be viewable in the Network Operations Center.  Enhances data center temperature and humidity controls

- HVAC upgrades include replacement of the ductless split HVAC units with computer room air conditioning (CRAC) units with enough capacity to allow at least one to go off-line (maint or fault) and still maintain operational cooling.

# Background

- Proposals were requested from three firms via BuyBoard, CHOICE Partners, and TCPN Cooperative Purchase Programs to optimize cost effectiveness

- Two firms (SpawGlass and Vaughn) responded. The responding firms were evaluated with a best value source selection approach and Vaughn was selected. Vaughn is also the lowest cost proposal

- Total Project Budget

| Description | Cost | Fund Source |
|---|---|---|
| Project Design | $ 73,420.00 | 2017 CIP Bond (IT Funds) |
| Other Soft Costs | $ 253,534.00 | 2017 CIP Bond (IT Funds) |
| Construction Award Cost | $1,572,491.00 | 2017 CIP Bond (IT Funds) |
| | | |
| Total Project Cost | $1,899,445.00 | |