Agenda of Buildings & Grounds Committee Meeting

The Board of School Directors
Central Dauphin School District

A Buildings & Grounds Committee Meeting of the Board of School Directors of Central Dauphin School District will be held Thursday, November 12, 2026, beginning at 4:30 PM Administration Building Board Room, 75 South Houcks Road, Harrisburg, PA 17109.

1. **Call to Order**
The Committee Chair will call the meeting to order.

2. **Roll Call**
The Board Secretary will call the Roll.

3. **Approval of Minutes**

3.A. **Approval of October 8, 2026 Meeting Minutes**
The Committee Chair requests a motion to approve the October 8, 2026 meeting minutes.

4. **Directors Report - Howard**

4.A. **Summer Project Update**

4.B. **Storm Damage Update**

4.C. **Tech Centers at High Schools**

4.D. **Report Attachments**

4.D.1. Detailed Expenditure Report
4.D.2. Facilities Rental Report
4.D.3. Work Order Report by Building
4.D.5. Outstanding Project Report

5. **Old Business**

5.A. **Washers/Dryers for High Schools**

5.B. **Engineering/Architecture Firm - Opening RFP**

5.C. **Enrollment Study**

5.D. **North Side Project Update**

5.E. **Kindergarten Centers Project Update**

5.F. **Cheer Barn Status/Updated Cost**

6. **New Business**

6.A. **Engineering/Architecture Firm Presentations**

6.A.1. Kautter & Kelley
6.A.2. RLPS

6.B. **RFP for Sign Lease at Executive Park**

6.C. **Snow Removal Bids**

7. **Community Input**

8. **Committee Representative Input**

9. **Adjournment**

CENTRAL DAUPHIN SCHOOL DISTRICT
BUILDINGS & GROUNDS COMMITTEE MEETING
MINUTES
October 8, 2026

1. Call to Order

The meeting was called to order at 4:30 p.m. by Jeanne Webster

2. Roll Call

Committee Members Present: Eric Epstein, Mike Jacobs, Mike Siget, Jeanne Webster

Other Board Members Present: Andrea Cavoli
Members of Staff Present: Eric Turman, Dr. Sarah Box, Howard Kressley, Chris Lopez, Kim McConnell, Trey Platt, Eric Shrader, Joe Intrieri, Kristin Martin, Zach Mills

3. Approval of Minutes

Mr. Jacobs made a motion to approve the September 10, 2026, meeting minutes. Seconded by Mr. Epstein, and passed unanimously.

4. Directors Report

4.A Summer Project Update

Mr. Kressley reported that most kindergarten center and elementary summer projects are substantially complete, with only a few items awaiting materials or final installation. The team expects to close the remaining items at the next meeting once the outstanding work is finished.

4.B Storm Damage Update

Mr. Kressley reported that East High was approximately 95% repaired, with only minor work remaining. The roof requires a repair budget update after adjusted contractor information is received; the work is expected to be treated as a future summer project and brought to the board for approval.

A roof membrane that had lifted during the storm was reattached at the fascia, with sandbags added to hold it in place until permanent repair. The team agreed to keep the item on the open list until it is fully closed.

Mr. Siget requested an update on the Linglestown Middle roof issue. Mr. Kressley reported that the contractor was investigating recurring masonry and roof issues near the LMS science room. The district has already repaired the masonry twice and is exploring alternative solutions; facilities will provide an update when the contractor develops one.

Mrs. Webster reported that the projected maintenance report will list regular maintenance work that has been deferred over time. The committee discussed prioritizing projects by cost, urgency, useful life,

and risk of catastrophic failure, including equipment that is beyond support or no longer has available parts.

Mr. Kressley reported that he and Mr. Platt are reviewing equipment options and attempting to maintain consistency, particularly with rooftop HVAC units. Standardizing equipment supports staff familiarity, parts availability, and longer warranties; Train equipment and controls generally provide five-year warranties compared with shorter alternatives.

4.C Tech Centers at High Schools

Mr. Kressley reported that this item will be discussed under New Business.

4.D Report Attachments

Mrs. Webster reported that the lists of reports are provided for review. The three reports that are currently available on the agenda are the Detailed Expenditure Report, the Facilities Rental Report and the Work Order Report.

The open-overdue dashboard marks a task overdue when it remains incomplete more than five days after entry. Facilities is refining the process so seasonal work, such as classroom painting scheduled for summer, does not appear misleadingly overdue.

Playground Conditions: All district playgrounds are currently considered supportable. The oldest playgrounds can still receive replacement parts, while future replacement work will be presented through the district's longer-term planning process.

5. Old Business

5.A Washer/Dryers for High Schools

Mr. Kressley reported that the department is compiling a complete list of laundry equipment and supplies, including washers, dryers, carts, detergents, tables, and racks. Once the list is complete, the team will obtain pricing and present the full package for consideration.

The committee asked whether the district intends to move laundry operations in-house or compare that option with continued outsourcing, including athletic laundry. Mr. Kressley stated that final equipment and operating costs will be brought forward so the committee can compare the alternatives and determine the budget approach.

The equipment could be purchased through a cooperative contract such as CoStars or obtained through a competitive specification and bid process. The team noted that a bid process could produce equipment that does not align with the district's preferred operational requirements.

5.B Security Options for East High Tennis Courts

Mr. Kressley reported that there have been no issues with access to the tennis courts. This item will be closed.

5.C Vehicles Fleet Report

Mr. Kressley reported that the vehicle fleet report is maintained by the Transportation Department. This item will be closed and moved to the Finance Committee. The Finance Committee would like to see a district-wide inventory and condition report, including transportation vehicles, vans, automobiles, and other ancillary vehicles.

5.D Engineering/Architecture Firm – Opening RFP

Mr. Kressley and the committee evaluated whether to engage Kautter and Kelley or RLPS for future architectural services, agreed that a new RFP is not required for professional services, and planned focused presentations before recommending an engagement to the full board.

Mr. Kressley stated that the Committee asked him to obtain recommendations on architectural firms. He reported that West Shore and Lower Dauphin use RLPS with different engineering partners and noted that RLPS previously responded to the district's architectural RFP several years ago. Mr. Kressley highly recommended Kautter and Kelley as a potential architectural firm with experience on district projects.

The committee asked whether a new RFP or contractor process would be required. The response was that architectural and engineering services are professional services, so a new RFP is not required before pursuing an engagement.

The committee preferred presentations that are shorter and focused on requested information rather than lengthy slide decks. Members proposed identifying the specific subjects they need addressed so the firms can tailor their presentations and allow the broader board to compare the options.

The committee requested presentations from Kautter and Kelley and RLPS.

5.E Enrollment Study

Mr. Kressley reported that an enrollment study would be completed by the architectural firm that the Board chooses.

6. New Business

6.A North Side Project

Dennis Ramsey and Bill Moore of Trane presented the Northside Elementary Project, including HVAC replacement, code-driven building upgrades, schedule constraints, cost pressures, and a planned board action based on a firm contract amount.

The proposed project is a comprehensive renovation intended to provide a long-term solution. It includes replacement of classroom unit ventilators with rooftop variable-air-volume systems, new controls, pumps, commissioning, demolition, windows, exterior doors, flooring, lobby improvements, shelving, countertops, ceilings, LED lighting, painting, and related building work.

Because the renovation reaches a significant scope threshold, the building must meet current Pennsylvania energy requirements, including the 2021 code rather than the previously used 2018 code.

Adding substantial air-conditioning infrastructure also requires upgrades to the building envelope, electrical capacity, insulation, windows, and related systems so the equipment can operate as designed.

The current preliminary project range is approximately $23.5 million to $23.9 million, with discussion that the final amount could be higher. Costs were affected by code changes, higher material prices such as copper, required refrigerant changes, expanded scope, labor scarcity, and limited trade participation; the initial bids reportedly exceeded expectations, and the team has been de-scoping and negotiating to reduce the cost.

Work is planned to begin in December rather than March because of the project's size. Demolition and other disruptive work will occur during weekends, evenings, and school breaks, including approximately 12 days over the Christmas break, with the building cleaned and ready before students return; work will not occur while students are present.

The team expects a firm contractor number before the October 20, 2026 Board meeting and plans to send it to committee members in advance.

Linglestown Elementary is the last elementary school that still needs air conditioning after completion of the planned work.

6.B Unlimited Construction Solutions Presentation (High School Tech Centers Presentation)

Mr. Kressley and Unlimited Construction Solutions presented multiple tech-center and support-space options for Central Dauphin High and East High, including one- and two-story configurations, cafeteria relief, future capacity, costs, infrastructure, and programming implications.

The base concept is an approximately 15,000-square-foot pre-engineered metal building with two similar shop classrooms, two classrooms, bathrooms, project storage, welding space, dust collection, and garage doors for material movement.

A larger Central Dauphin High School option was presented and would add approximately 10,800 square feet, bringing the total to about 25,800 square feet. The addition could include three classrooms, a multipurpose or café area, a warming kitchen, and gang restrooms, helping address cafeteria and space constraints.

One option adds stair towers and an elevator to create a second floor above the classroom and multipurpose areas, providing seven additional classroom spaces. The district could either fully build out the second floor initially or construct the shell and finish it later.

Preliminary high-level estimates discussed included approximately $5.7 million for the East High option, $9.5 million for a single-story CD High option, approximately $10.9 million for a first floor plus second-floor shell, and approximately $12 million for a fully built-out two-story CD High option. These are not final prices and may change after engineering and design development.

The estimates include work to repair and repurpose existing tech-center spaces, including converting current shop areas into classrooms where required. The committee noted that new construction should be considered alongside deferred maintenance needs so that new capacity does not displace necessary repairs.

Administration explained that students could potentially move between the two high-school campuses to access specialized programs, allowing a program located at one site to serve students from both schools. A larger facility could also support students remaining there for most or all of the school day, depending on the selected configuration and programming.

The preliminary building costs include some technology infrastructure but does not include all specialized instructional equipment. The administration is investigating donations, sponsorships, and other funding sources for equipment, while technology requirements will be refined with the electrical engineer and academic teams.

The team is reviewing municipal requirements and site conditions with the relevant authorities. The committee also asked whether solar panels could be installed on the metal roof; the response was that feasibility depends on roof orientation and wind exposure and should be investigated further.

The committee requested firm pricing for every configuration: the East option, the single-story CD High option, the CD High option with a future second-floor shell, and the fully built-out two-story option. A pricing sheet is expected about a week before the October 20, 2026 Board meeting, with a final vote targeted for the November 17, 2026 Board meeting.

Mr. Epstein made a motion to advance the Trane and Unlimited proposals for Board a first reading at the October 20, 2026 Board meeting. Seconded by Mr. Jacobs and passed unanimously.

7. Community Input

Kristen Hanford raised questions about the use of the tech centers for the entire day. Mr. Turman clarified that students might remain at the new center for most or all of the day only under certain larger configurations that include additional classrooms and programming. The basic tech-center option would primarily serve specialized shop and related classes, with programming to be determined later.

Bill Miller raised concerns about winter sidewalk maintenance, provided an updated regarding an electrical panel North Side.

Mr. Kressley explained that the district uses three snow-removal tiers. Bids were accepted for two tiers, while Tier 2 received no responses in either the initial or rebid process; staff are seeking a contractor through direct solicitation before bringing an acceptable complete arrangement to the board.

The district has previously evaluated outsourcing sidewalk clearing but found the pricing impractical.

Andrea Cavoli asked how students would safely reach the proposed CD High tech-center building across the parking lot. The response was that administration will work with Dr. Shrader and Mr. Day to develop the access and safety plan.

The proposed café area is not a full cafeteria or kitchen. It is intended as a warming and serving area, similar to the kindergarten centers, where food would be brought from the main cafeteria.

8. Committee Representative Input

There were no committee representatives' comments.

9. Adjournment

The meeting was adjourned at 5:42 p.m.

KAUTTER & KELLEY ARCHITECTS

- Established in 1994
- Michael Kautter, President
- Amy Laughlin, Sec/Treas/Business Manager
- Robert Libutti, Vice President of Design
- Pablo Gallo, Vice President of Project Mgmt
- Staff size 7-9 people; 10 yr tenure min.
- Geographic range Central to SE PA
- Project construction costs up to $70M
- 10-15 Active projects/year; value of ± $120M





EDUCATONAL EXPERIENCE

Public K-12 Schools:

Central Dauphin School District

Cumberland Valley School District

Ephrata Area School District

Gettysburg Area School District

Manheim Township School District

Middletown Area School District

Northeastern School District

Reading School District

Susquenita School District

Wilson School District

Private K-12 & Early Education Schools:

Guthrie Learning Center

Milton Hershey Schools

Montessori Academy of Lancaster

The New School of Lancaster

U-Gro Learning Centres

Universities:

Bryn Mawr College

Haverford College

King University, Tennessee

Millersville University

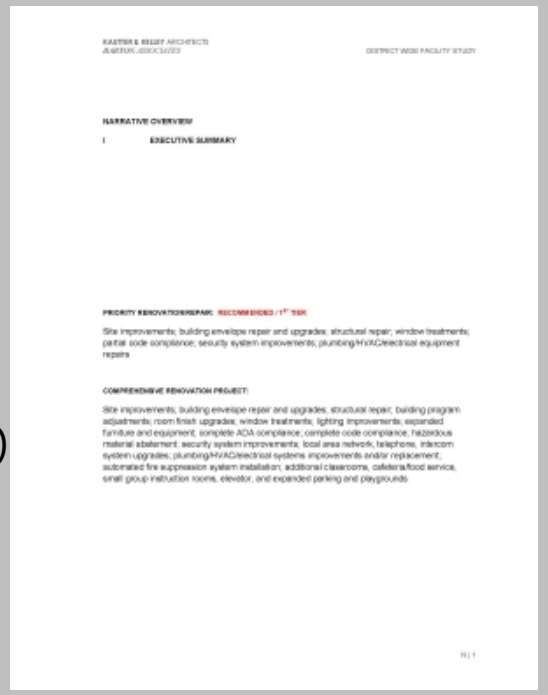
Penn State University Berks Campus

Reading Area Community College

Villanova University

Narrative Overview

I. Executive Summary
   a. Priority Renovation Repair
   b. Comprehensive Renovation Project
II. Cost Breakdowns of a. and b.
III. Basic Facility Data
IV. Facility Overview/General Building & Site
   ("Immediate Repair Scope" shown in red.)
   a. Site
   b. Building Envelope
   c. Roof
   d. Building Structure
   e. Room Condition
   f. General Roof Finishes
   g. Light Quality
   h. Furniture
   i. ADA & Code Compliance
   j. Hazardous Materials
   k. HVAC/Plumbing/Electrical
   l. Fire Protection & Systems
   m. Educational Conditions/Programs
   n. Special Education
   o. Administrative Accommodation
   p. Health & Nutrition
   q. Proposed Addition
V. MEP Recommendations
VI. Future Project Renovation Scope



KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

NARRATIVE OVERVIEW

I EXECUTIVE SUMMARY

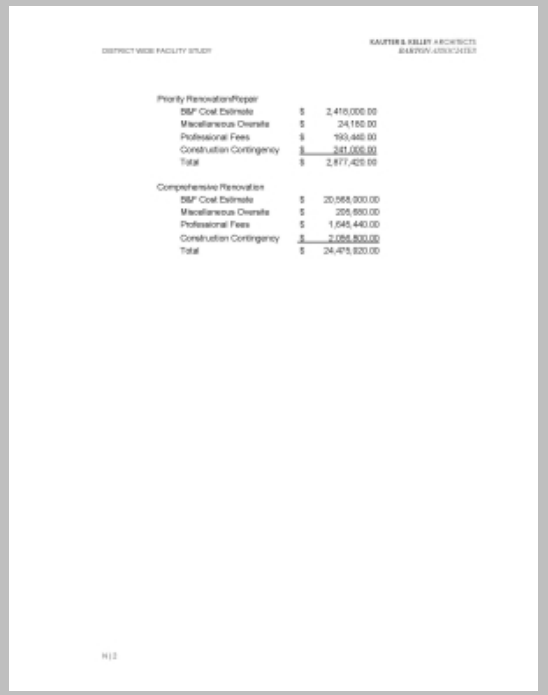
PRIORITY RENOVATION/REPAIR: RECOMMENDED / 1ST TIER

Site improvements; building envelope repair and upgrades; structural repair; window treatments; partial code compliance; security system improvements; plumbing/HVAC/electrical equipment repairs

COMPREHENSIVE RENOVATION PROJECT:

Site improvements; building envelope repair and upgrades; structural repair; building program adjustments; room finish upgrades; window treatments; lighting improvements; expanded furniture and equipment; complete ADA compliance; complete code compliance; hazardous material abatement; security system improvements; local area network; telephone; intercom system upgrades; plumbing/HVAC/electrical systems improvements and/or replacement; automated fire suppression system installation; additional classrooms, cafeteria/food service, small group instruction rooms, elevator, and expanded parking and playgrounds

N | 1



KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

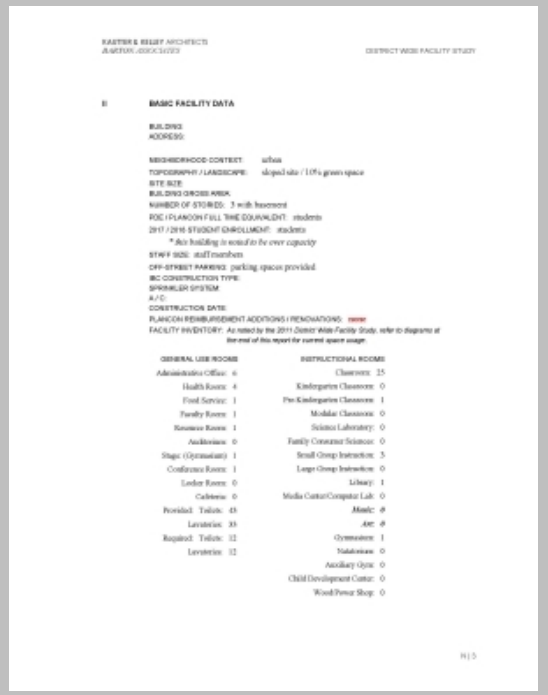
Priority Renovation/Repair

B&F Cost Estimate	$	2,416,000.00
Miscellaneous Overalls	$	24,160.00
Professional Fees	$	193,440.00
Construction Contingency	$	241,000.00
Total	$	2,877,420.00

Comprehensive Renovation

B&F Cost Estimate	$	20,568,000.00
Miscellaneous Overalls	$	205,680.00
Professional Fees	$	1,645,440.00
Construction Contingency	$	2,054,800.00
Total	$	24,473,920.00

N | 2



KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

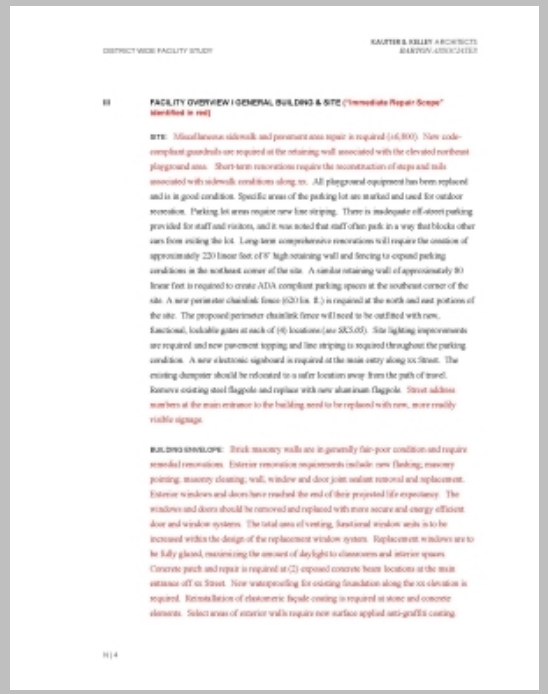
II BASIC FACILITY DATA

BUILDING
ADDRESS:

NEIGHBORHOOD CONTEXT: urban
TOPOGRAPHY / LANDSCAPE: sloped site / 1.05± grass space
SITE SIZE:
BUILDING GROSS AREA:
NUMBER OF STORIES: 3 with basement
ROE / PLANCON FULL TIME EQUIVALENT: students
2017 / 2018 STUDENT ENROLLMENT: students
* this building is sized to be over capacity
STAFF SIZE: staff members
OFF-STREET PARKING: parking spaces provided
IBC CONSTRUCTION TYPE:
SPRINKLER SYSTEM:
A / C:
CONSTRUCTION DATE:
PLANCON REIMBURSEMENT ADDITIONS / RENOVATIONS: none
FACILITY INVENTORY: As noted by the 2011 District Wide Facility Study, refer to diagrams at the end of this report for current space usage.

GENERAL USE ROOMS		INSTRUCTIONAL ROOMS	
Administrative Office:	6	Classroom:	25
Health Room:	4	Kindergarten Classroom:	0
Food Service:	1	Pre-Kindergarten Classroom:	1
Faculty Room:	1	Modular Classroom:	0
Resource Room:	1	Science Laboratory:	0
Auditorium:	0	Family Consumer Science:	0
Stage (Gymnasium):	1	Small Group Instruction:	3
Conference Room:	1	Large Group Instruction:	0
Locker Room:	0	Library:	1
Cafeteria:	0	Media Center/Computer Lab:	0
Provided: Toilets:	45	Music:	0
Lavatories:	30	Art:	0
Required: Toilets:	32	Gymnasium:	1
Lavatories:	32	Natatorium:	0
		Auxiliary Gym:	0
		Child Development Center:	0
		Wood/Power Shop:	0

N | 3



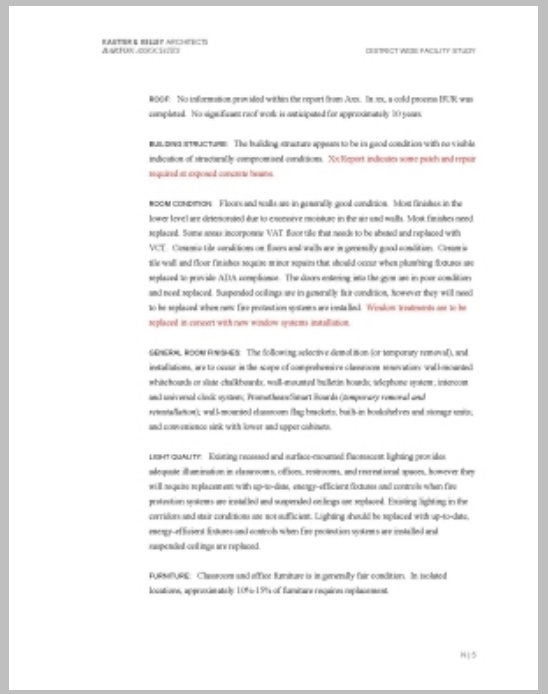
KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

III FACILITY OVERVIEW / GENERAL BUILDING & SITE ("Immediate Repair Scope" identified in red)

SITE: Miscellaneous sidewalk and pavement area repair is required (±6,800). New code-compliant guardrails are required at the retaining wall associated with the elevated northeast playground area. Short-term renovations require the reconstruction of steps and rails associated with sidewalk conditions along xx. All playground equipment has been replaced and is in good condition. Specific areas of the parking lot are marked and used for outdoor recreation. Parking lot areas require new line striping. There is inadequate off-street parking provided for staff and visitors, and it was noted that staff often park in a way that blocks other cars from exiting the lot. Long-term comprehensive renovations will require the creation of approximately 220 linear feet of 8' high retaining wall and fencing to expand parking conditions at the northeast corner of the site. A similar retaining wall of approximately 80 linear feet is required to create ADA compliant parking spaces at the southeast corner of the site. A new perimeter chainlink fence (620 lin. ft.) is required at the north and east portions of the site. The proposed perimeter chainlink fence will need to be outfitted with new, functional, lockable gates at each of (4) locations (see SK5.05). Site lighting improvements are required and new pavement topping and line striping is required throughout the parking condition. A new electronic signboard is required at the main entry along xx Street. The existing dumpster should be relocated to a safer location away from the path of travel. Remove existing steel flagpole and replace with new aluminum flagpole. Street address numbers at the main entrance to the building need to be replaced with new, more readily visible signage.

BUILDING ENVELOPE: Brick masonry walls are in generally fair-poor condition and require remedial renovations. Exterior renovation requirements include: new flashing; masonry pointing, masonry cleaning, wall, window and door joint sealant removal and replacement. Exterior windows and doors have reached the end of their projected life expectancy. The windows and doors should be removed and replaced with more secure and energy efficient door and window systems. The total area of venting, functional window units is to be increased within the design of the replacement window system. Replacement windows are to be fully glazed, maximizing the amount of daylight to classrooms and interior spaces. Concrete patch and repair is required at (2) exposed concrete beam locations at the main entrance off xx Street. New waterproofing for existing foundation along the xx elevation is required. Reinstallation of elastomeric façade coating is required at stone and concrete elements. Select areas of interior walls require new surface applied anti-graffiti coating.

N | 4



KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

ROOF: No information provided within the report from Arx. In xx, a cold process BUR was completed. No significant roof work is anticipated for approximately 10 years.

BUILDING STRUCTURE: The building structure appears to be in good condition with no visible indication of structurally compromised conditions. Xx Report indicates some patch and repair required at exposed concrete beams.

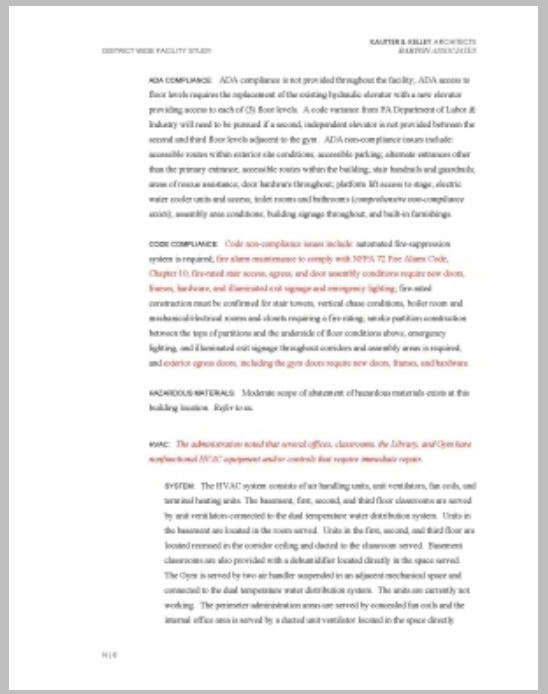
ROOM CONDITION: Floors and walls are in generally good condition. Most finishes in the lower level are deteriorated due to excessive moisture in the air and walls. Most finishes need replaced. Some areas incorporate VAT floor tile that needs to be abated and replaced with VCT. Ceramic tile conditions on floors and walls are in generally good condition. Ceramic tile wall and floor finishes require minor repairs that should occur when plumbing fixtures are replaced to provide ADA compliance. The doors entering into the gym are in poor condition and need replaced. Suspended ceilings are in generally fair condition, however they will need to be replaced when new fire protection systems are installed. Window treatments are to be replaced in concert with new window systems installation.

GENERAL ROOM FINISHES: The following selective demolition (or temporary removal), and installations, are to occur in the scope of comprehensive classroom renovations: wall-mounted whiteboards or slate chalkboards; wall-mounted bulletin boards; telephone system; intercom and universal clock system; Promethean/Smart Boards (temporary removal and reinstallation); wall-mounted classroom flag brackets; built-in bookshelves and storage units; and convenience sink with lower and upper cabinets.

LIGHT QUALITY: Existing recessed and surface-mounted fluorescent lighting provides adequate illumination in classrooms, offices, restrooms, and recreational spaces, however they will require replacement with up-to-date, energy-efficient fixtures and controls when fire protection systems are installed and suspended ceilings are replaced. Existing lighting in the corridors and stair conditions are not sufficient. Lighting should be replaced with up-to-date, energy-efficient fixtures and controls when fire protection systems are installed and suspended ceilings are replaced.

FURNITURE: Classroom and office furniture is in generally fair conditions. In isolated locations, approximately 10%-15% of furniture requires replacement.

N | 5



KAUFFER & KELLEY ARCHITECTS
DISTRICT WIDE FACILITY STUDY

ADA COMPLIANCE: ADA compliance is not provided throughout the facility; ADA access to floor levels requires the replacement of the existing hydraulic elevator with a new elevator providing access to each of (5) floor levels. A code variance from PA Department of Labor & Industry will need to be pursued if a second, independent elevator is not provided between the second and third floor levels adjacent to the gym. ADA non-compliance issues include: accessible routes within exterior site conditions; accessible parking; alternate entrances other than the primary entrance; accessible routes within the building; stair handrails and guardrails; areas of rescue assistance; door hardware throughout; platform lift access to stage; electric water cooler units and access; toilet rooms and bathrooms (comprehensive non-compliance exist); assembly area conditions; building signage throughout; and built-in furnishings.

CODE COMPLIANCE: Code non-compliance issues include: automated fire-suppression system is required; fire alarm maintenance to comply with NFPA 72 Fire Alarm Code, Chapter 10; fire-rated stair access, egress, and door assembly conditions require new doors, frames, hardware, and illuminated exit signage and emergency lighting; fire-rated construction must be confirmed for stair towers, vertical chase conditions, boiler room and mechanical/electrical rooms and closets requiring a fire rating; smoke partition construction between the tops of partitions and the underside of floor conditions above, emergency lighting, and illuminated exit signage throughout corridors and assembly areas is required; and exterior egress doors, including the gym doors require new doors, frames, and hardware.

HAZARDOUS MATERIALS: Moderate scope of abatement of hazardous materials exists at this building location. Refer to xx.

HVAC: *The administration noted that several offices, classrooms, the Library, and Gym have nonfunctional HVAC equipment and/or controls that require immediate repair.*

SYSTEM: The HVAC system consists of air handling units, unit ventilators, fan coils, and terminal heating units. The basement, first, second, and third floor classrooms are served by unit ventilators connected to the dual temperature water distribution system. Units in the basement are located in the room served. Units in the first, second, and third floor are located recessed in the corridor ceiling and ducted to the classroom served. Basement classrooms are also provided with a dehumidifier located directly in the space served. The Gym is served by two air handler suspended in an adjacent mechanical space and connected to the dual temperature water distribution system. The units are currently not working. The perimeter administration areas are served by concealed fan coils and the internal office area is served by a ducted unit ventilator located in the space directly

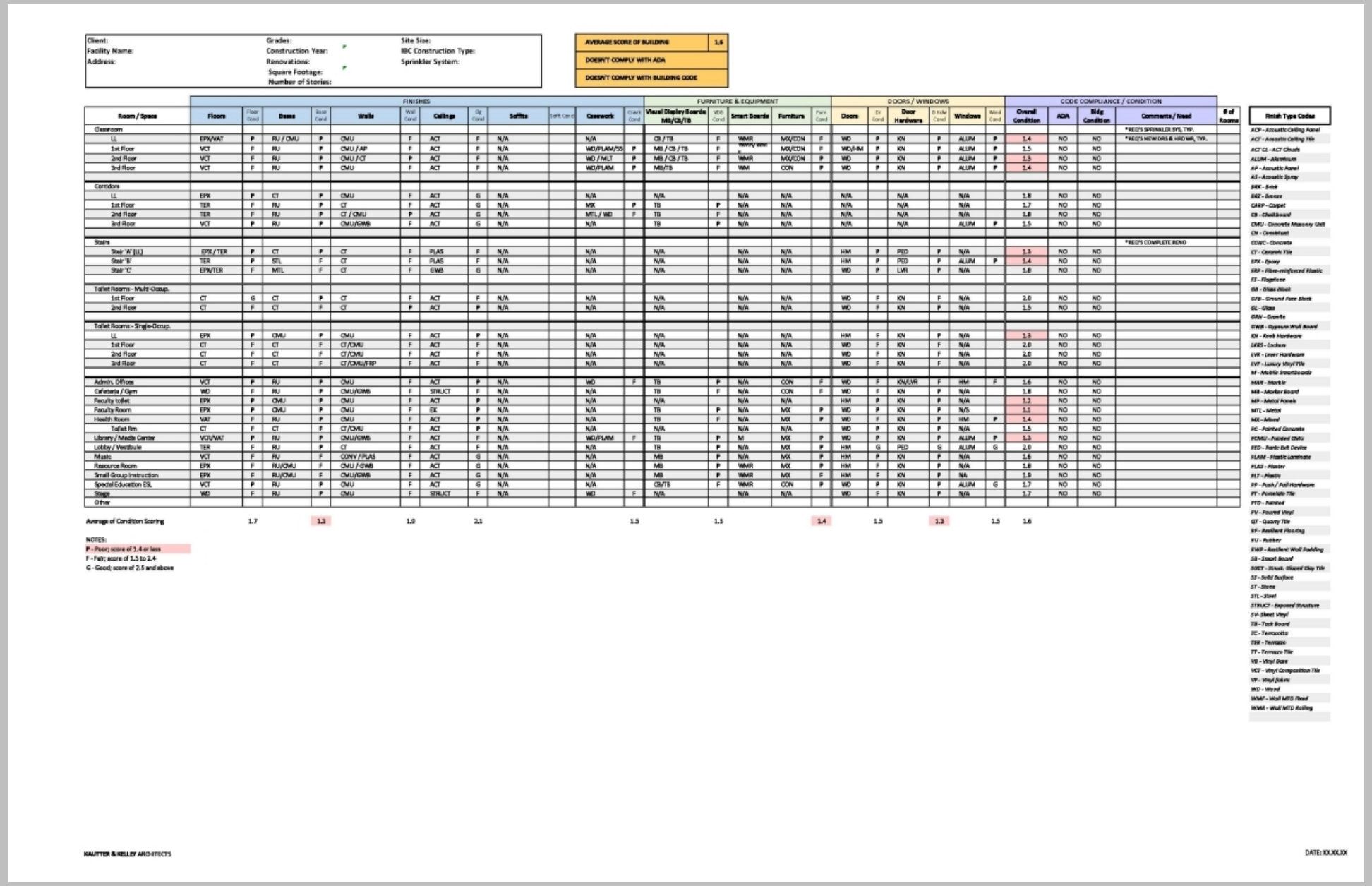
N | 6

Room Survey Scoring Sheet

Categories:

I. Finishes (blue)
II. Furniture & Equipment (green)
III. Doors/Windows (yellow)
IV. Code Compliance /Condition (purple)

Each room/space is surveyed and assigned a score of Poor, Fair, Good, or Excellent which are averaged to obtain an Average Score of Building.



Client:
Facility Name:
Address:

Grades:
Construction Year:
Renovations:
Square Footage:
Number of Stories:

Site Size:
IBC Construction Type:
Sprinkler System:

AVERAGE SCORE OF BUILDING	1.6
DOESN'T COMPLY WITH ADA	
DOESN'T COMPLY WITH BUILDING CODE	

	FINISHES												FURNITURE & EQUIPMENT					DOORS / WINDOWS						CODE COMPLIANCE / CONDITION				
Room / Space	Floors	Floor Cond	Bases	Base Cond	Walls	Wall Cond	Ceilings	Clg Cond	Soffits	Soffit Cond	Casework	Count Cond	Visual Display Boards MB/CB/TB	VDB Cond	Smart Boards	Furniture	Furn Cond	Doors	Dr Cond	Door Hardware	Dr Hdw Cond	Windows	Wind Cond	Overall Condition	ADA	Bldg Condition	Comments / Need	# of Rooms
Classroom																												
LL	EPX/VAT	P	RU / CMU	P	CMU	F	ACT	F	N/A		N/A		CB / TB	F	WMR	MX/CON	F	WD	P	KN	P	ALUM	P	1.4	NO	NO	*REQ'S SPRINKLER SYS, TYP. *REQ'S NEW DRS & HRD WR, TYP.	
1st Floor	VCT	F	RU	P	CMU / AP	F	ACT	F	N/A		WD/PLAM/SS	P	MB / CB / TB	F	WMR/ WM/ WM	MX/CON	F	WD/HM	P	KN	P	ALUM	P	1.5	NO	NO		
2nd Floor	VCT	F	RU	P	CMU / CT	P	ACT	F	N/A		WD / MLT	P	MB / CB / TB	F	WMR	MX/CON	P	WD	P	KN	P	ALUM	P	1.3	NO	NO		
3rd Floor	VCT	F	RU	P	CMU	F	ACT	F	N/A		WD/PLAM	P	MB/TB	F	WM	CON	P	WD	P	KN	P	ALUM	P	1.4	NO	NO		
Corridors																												
LL	EPX	P	CT	P	CMU	F	ACT	G	N/A		N/A		N/A		N/A	N/A		N/A		N/A		N/A		1.8	NO	NO		
1st Floor	TER	F	RU	P	CT	F	ACT	G	N/A		MX	P	TB	P	N/A	N/A		N/A		N/A		N/A		1.7	NO	NO		
2nd Floor	TER	F	RU	P	CT / CMU	P	ACT	G	N/A		MTL / WD	F	TB	F	N/A	N/A		N/A		N/A		N/A		1.8	NO	NO		
3rd Floor	VCT	P	RU	P	CMU/GWB	F	ACT	G	N/A		N/A		TB	P	N/A	N/A		N/A		N/A		ALUM	P	1.5	NO	NO		
Stairs																											*REQ'S COMPLETE RENO	
Stair 'A' (LL)	EPX / TER	P	CT	P	CT	F	PLAS	F	N/A		N/A		N/A		N/A	N/A		HM	P	PED	P	N/A		1.3	NO	NO		
Stair 'B'	TER	P	STL	F	CT	F	PLAS	F	N/A		N/A		N/A		N/A	N/A		HM	P	PED	P	ALUM	P	1.4	NO	NO		
Stair 'C'	EPX/TER	F	MTL	F	CT	F	GWB	G	N/A		N/A		N/A		N/A	N/A		WD	P	LVR	P	N/A		1.8	NO	NO		
Toilet Rooms - Multi-Occup.																												
1st Floor	CT	G	CT	P	CT	F	ACT	F	N/A		N/A		N/A		N/A	N/A		WD	F	KN	F	N/A		2.0	NO	NO		
2nd Floor	CT	F	CT	F	CT	P	ACT	P	N/A		N/A		N/A		N/A	N/A		WD	F	KN	P	N/A		1.5	NO	NO		
Toilet Rooms - Single-Occup.																												
LL	EPX	P	CMU	P	CMU	F	ACT	P	N/A		N/A		N/A		N/A	N/A		HM	F	KN	P	N/A		1.3	NO	NO		
1st Floor	CT	F	CT	F	CT/CMU	F	ACT	F	N/A		N/A		N/A		N/A	N/A		WD	F	KN	F	N/A		2.0	NO	NO		
2nd Floor	CT	F	CT	F	CT/CMU	F	ACT	F	N/A		N/A		N/A		N/A	N/A		WD	F	KN	F	N/A		2.0	NO	NO		
3rd Floor	CT	F	CT	F	CT/CMU/FRP	F	ACT	F	N/A		N/A		N/A		N/A	N/A		WD	F	KN	F	N/A		2.0	NO	NO		
Admin. Offices	VCT	P	RU	P	CMU	F	ACT	P	N/A		WD	F	TB	P	N/A	CON	F	WD	F	KN/LVR	F	HM	F	1.6	NO	NO		
Cafeteria / Gym	WD	F	RU	P	CMU/GWB	F	STRUCT	F	N/A		N/A		TB	F	N/A	CON	F	WD	F	KN	P	N/A		1.8	NO	NO		
Faculty toilet	EPX	P	CMU	P	CMU	F	ACT	P	N/A		N/A		N/A		N/A	N/A		HM	P	KN	P	N/A		1.2	NO	NO		
Faculty Room	EPX	P	CMU	P	CMU	F	EX	P	N/A		N/A		TB	P	N/A	MX	P	WD	P	KN	P	N/S		1.3	NO	NO		
Health Room	VAT	F	RU	P	CMU	F	ACT	P	N/A		N/A		TB	F	N/A	MX	P	WD	F	KN	P	HM	P	1.4	NO	NO		
Toilet Rm	CT	F	CT	F	CT/CMU	F	ACT	P	N/A		N/A		N/A		N/A	N/A		WD	P	KN	P	N/A		1.5	NO	NO		
Library / Media Center	VCT/VAT	P	RU	P	CMU/GWB	F	ACT	F	N/A		WD/PLAM	F	TB	P	M	MX	P	WD	P	KN	P	ALUM	P	1.3	NO	NO		
Lobby / Vestibule	TER	F	RU	P	CT	F	ACT	F	N/A		N/A		TB	P	N/A	MX	P	HM	G	PED	G	ALUM	G	2.0	NO	NO		
Music	VCT	F	RU	F	CONV / PLAS	F	ACT	G	N/A		N/A		MB	P	N/A	MX	P	HM	P	KN	P	N/A		1.6	NO	NO		
Resource Room	EPX	F	RU/CMU	F	CMU / GWB	F	ACT	G	N/A		N/A		MB	P	WMR	MX	P	HM	F	KN	P	N/A		1.8	NO	NO		
Small Group Instruction	EPX	F	RU/CMU	F	CMU/GWB	F	ACT	G	N/A		N/A		MB	P	WMR	MX	F	HM	F	KN	P	NA		1.9	NO	NO		
Special Education ESL	VCT	P	RU	P	CMU	F	ACT	G	N/A		N/A		CB/TB	F	WMR	CON	P	WD	P	KN	P	ALUM	G	1.7	NO	NO		
Stage	WD	F	RU	P	CMU	F	STRUCT	F	N/A		WD	F	N/A		N/A	N/A		WD	F	KN	P	N/A		1.7	NO	NO		
Other																												
Average of Condition Scoring		1.7		1.3		1.9		2.1				1.5		1.5			1.4		1.5		1.3		1.5	1.6				

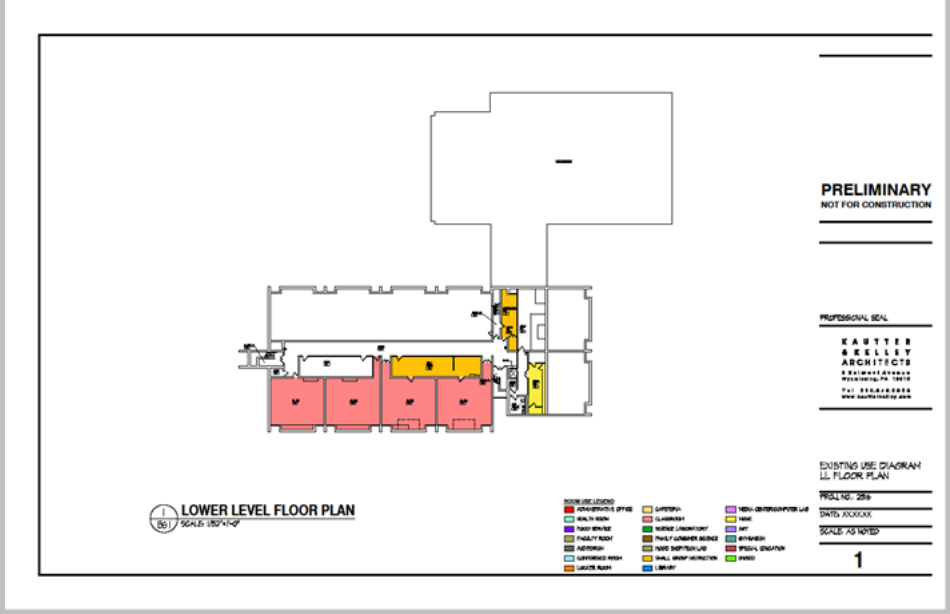
NOTES:
P - Poor; score of 1.4 or less
F - Fair; score of 1.5 to 2.4
G - Good; score of 2.5 and above

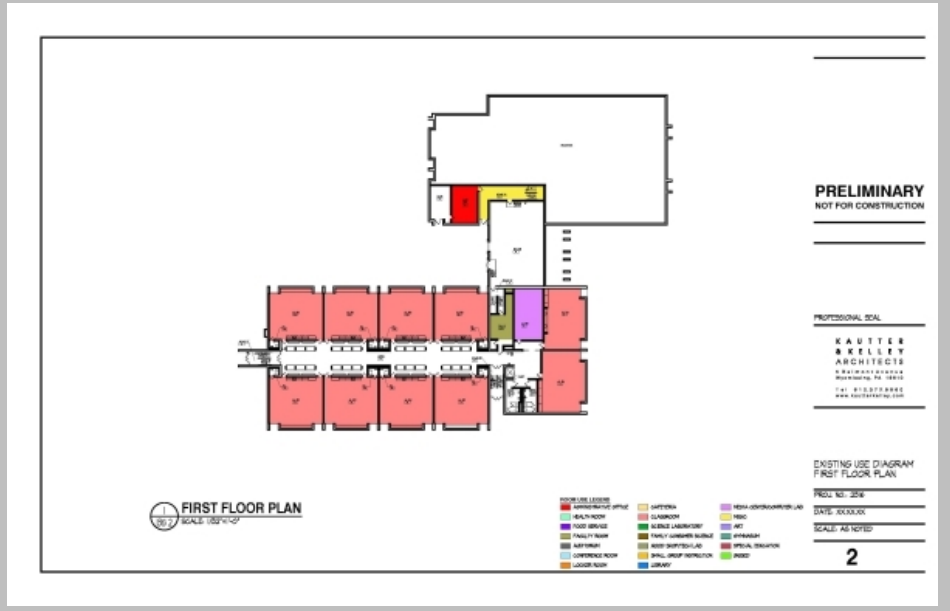
Finish Type Codes
ACP - Acoustic Ceiling Panel
ACT - Acoustic Ceiling Tile
ACT CL - ACT Clouds
ALUM - Aluminum
AP - Acoustic Panel
AS - Acoustic Spray
BRK - Brick
BRZ - Bronze
CARP - Carpet
CB - Chalkboard
CMU - Concrete Masonry Unit
CN - Casselwall
CONC - Concrete
CT - Ceramic Tile
EPX - Epoxy
FRP - Fibre-reinforced Plastic
FT - Flagstone
GB - Glass Block
GTB - Ground Face Block
GL - Glass
GRN - Granite
GWB - Gypsum Wall Board
KN - Knob Hardware
LKRS - Lockers
LVR - Lever Hardware
LVT - Luxury Vinyl Tile
M - Mobile Smartboards
MAR - Marble
MB - Marker Board
MP - Metal Panels
MTL - Metal
MW - Mineral
PC - Painted Concrete
PCMU - Painted CMU
PED - Panic Exit Device
PLAM - Plastic Laminate
PLAS - Plastic
PLT - Plastic
PP - Push / Pull Hardware
PT - Porcelain Tile
PTD - Painted
PV - Poured Vinyl
QT - Quarry Tile
RF - Resilient Flooring
RU - Rubber
RWP - Resilient Wall Padding
SB - Smart Board
SQCT - Struct. Glazed Clay Tile
SS - Solid Surface
ST - Stone
STL - Steel
STRUCT - Exposed Structure
SV - Sheet Vinyl
TB - Tack Board
TC - Terracotta
TRR - Terrazzo
TT - Terrazzo Tile
VB - Vinyl Base
VCT - Vinyl Composition Tile
VF - Vinyl Fabric
WD - Wood
WMF - Wall MTD Panel
WMT - Wall MTD Ruling

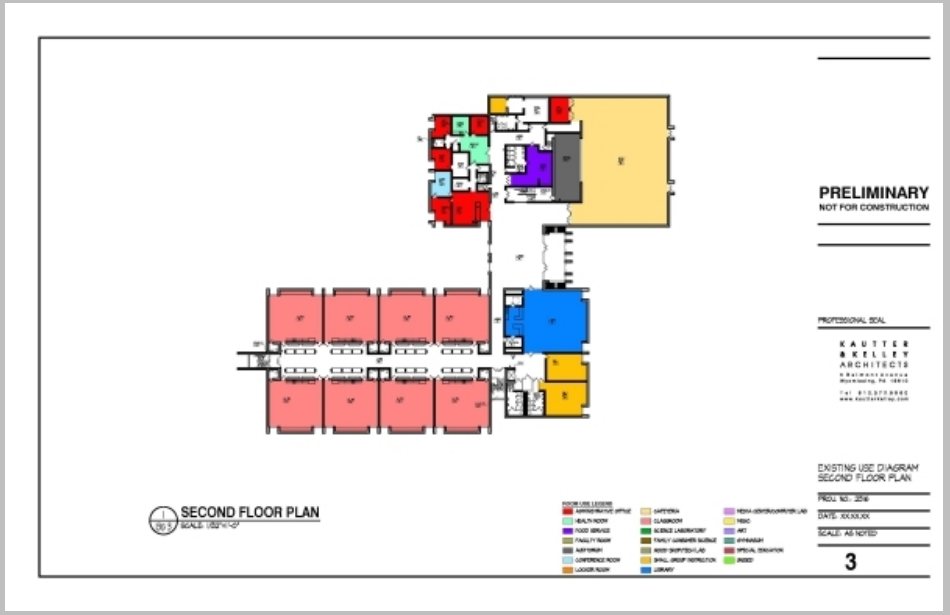
KAUTTER & KELLEY ARCHITECTS

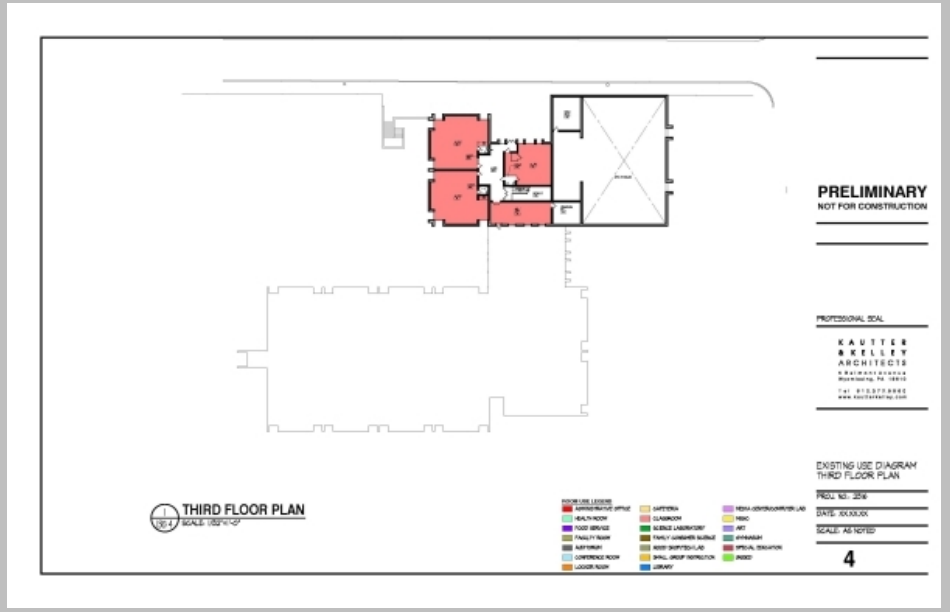
DATE: XX.XX.XX

Existing Room Use Plan Diagrams

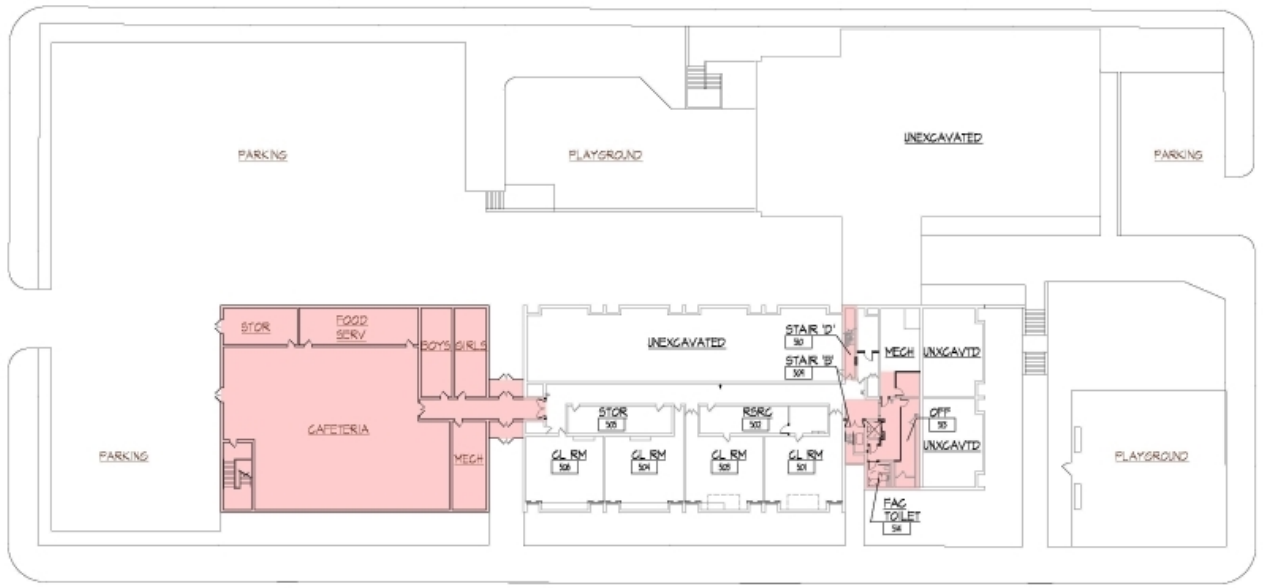








Proposed Building Additions



PROPOSED LOWER LEVEL PLAN SCALE: 1" = 40'-0"

KAUTTER & KELLEY ARCHITECTS

SK1



PROPOSED FIRST FLOOR PLAN SCALE: 1/32" = 1'-0"

KAUTTER & KELLEY ARCHITECTS

SK2



PROPOSED SECOND FLOOR PLAN SCALE: 1" = 40'-0"

KAUTTER & KELLEY ARCHITECTS

SK3

Becker & Frondorf Professional Cost Estimate

Estimate Summary – all facilities

BECKER & FRONDORF
Construction Cost Consulting • Project Management

Date:
Phase:

ESTIMATE SUMMARY

CODE	DESCRIPTION				COST
A		56,370	SF	$65	$3,650,000
B		56,370	SF	$410	$23,128,000
C		55,440	SF	$50	$2,795,000
D		55,440	SF	$267	$14,823,000
E		56,810	SF	$43	$2,418,000
F		56,810	SF	$362	$20,568,000
G		50,350	SF	$175	$8,845,000
H		80,350	SF	$219	$17,600,000
I		125,780	SF	$13	$1,695,000
J		125,780	SF	$207	$25,961,000
K		169,960	SF	$4	$599,000
L		169,960	SF	$130	$22,145,000
M		51,750	SF	$59	$3,069,000
N		51,750	SF	$163	$8,433,000
O		197,630	SF	$14	$2,810,000
P		197,630	SF	$104	$20,568,000
Q		80,280	SF	$28	$2,214,000
R		95,580	SF	$143	$13,669,000
S		563,260	SF	$32	$18,301,000
T		563,260	SF	$116	$65,379,000
U		159,630	SF	$8	$1,208,000
V		159,630	SF	$97	$15,545,000
W		85,760	SF	$39	$3,378,000
X		85,760	SF	$114	$9,754,000
Y		97,570	SF	$46	$4,481,000
Z		97,570	SF	$72	$7,025,000
AA		82,840	SF	$36	$2,968,000
BB		82,840	SF	$182	$15,066,000
CC		60,010	SF	$53	$3,193,000
DD		60,010	SF	$74	$4,439,000
EE		61,660	SF	$50	$3,070,000
FF		61,660	SF	$68	$4,184,000
GG		92,960	SF	$26	$2,403,000
HH		92,960	SF	$35	$3,221,000
II		23,380	SF	$5	$116,000
JJ		23,380	SF		NIC
KK		23,200	SF	$5	$116,000
LL		23,200	SF		NIC
MM		299,060	SF	$1	$338,000
NN		299,060	SF		NIC
OO		133,100	SF	$0	$21,000
PP		133,100	SF		NIC
QQ		36,490	SF	$79	$2,869,000
RR		36,490	SF	$178	$6,496,000
SS		126,220	SF		NIC

Notes
Costs are expressed in current, Winter 2017/2018, dollars.
Roofing costs from
Window and exterior wall costs from
Hazardous materials abatement costs from

Abatement Sum $ 3,323,150.00

Page 1

Priority Renovations

ESTIMATE

CODE	DESCRIPTION	QUANTITY	UNIT	UNIT COST	COST
E		56,810	SF		
E1	Site - Sidewalk Paving Repair	6,800	SF	12.50	85,000
E2	- New Guardrails @ Retaining Walls	110	LF	250.00	27,500
E3	- Reconstruct Stairs/Railings	20	R	1,700.00	34,000
E4	- Building Signage/per Letter	32	EA	125.00	4,000
E5	Envelope - Wall (per O&S)	1	LS	280,000.00	280,000
E6	- Windows/Doors (per O&S)	1	LS	380,000.00	380,000
E7	- Roof(26,300 SF (per Tremco)	1	LS	-	Existing to Remain
E8	- Exterior Doors/Assume 8 Leaves	8	EA	1,750.00	14,000
E9	Framing - Repair @ Exposed Concrete Beams	1	Allow	25,000.00	25,000
E10	Interiors - Replace Window Treatment	80	EA	600.00	48,000
E11	- Replace Doors @ Firestairs/per Leaf	15	EA	3,200.00	48,000
E12	HVAC - Minor Repairs @ Specific Locations	1	Allow	100,000.00	100,000
E13	- Replace Existing AHUs/Allow 1 CFM per SF	56,810	CFM	7.00	397,670
E14	- Replace Existing Unit Ventilators & FCUs	56,810	SF	3.50	198,840
E15	Electrical - Exit Lighting	30	EA	300.00	9,000
E16	- Emergency Lighting Allowance	56,810	SF	0.50	28,410
E17	Special Systems - Fire Alarm	1	LS	-	Existing to Remain
E18	- Security Cameras	1	LS	-	NIC
E19	- Security/Card Readers @ Public/Scope Unclear	8	EA	2,500.00	15,000
E20	- Electronic Security Doors @ Public Corridor	2	PR	3,500.00	7,000
E21					0
E22					0
E23					0
E24					0
E25					0
E26					0
E27					0
E28					0
E29					0
E30					0
E31					0
E32					0
E33					0
E34					0
E35					0
E36					0
E37					0
E38					0
E39					0
E40					0
E41					0
E42					0
E43					0
	Subtotal				**$1,681,420**
	General Conditions / O. H. & P. / Bond			15.0%	$252,560
	Contingency			25.0%	$484,000
	Total				**$2,419,000**

Page 7

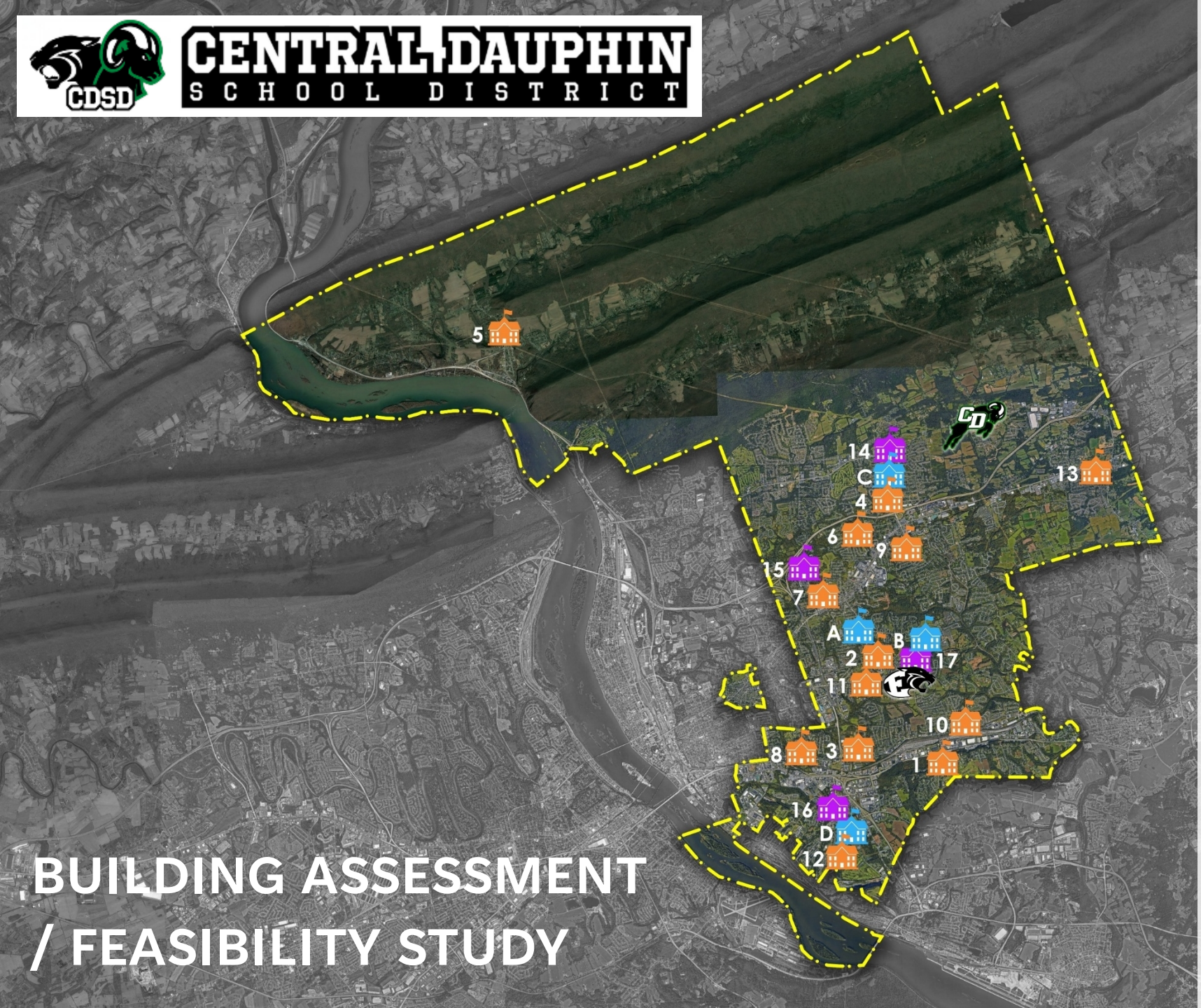
Comprehensive Work

ESTIMATE

CODE	DESCRIPTION	QUANTITY	UNIT	UNIT COST	COST
F	Comprehensive Work	56,810	SF		
F1	Priority Renovation Scope - See Previous Page	1	LS	1,681,420.00	1,681,420
F2	Comprehensive Work				
F3	Site - New Striping	1	LS	2,000.00	2,000
F4	- New Retaining Walls/5' H + Fence	300	LF	600.00	180,000
F5	- New Perimeter Fence/5' H	620	LF	45.00	27,900
F6	- Gates @ Perimeter Fence	4	EA	2,500.00	10,000
F7	- Building Signage/per Letter	32	EA	125.00	4,000
F8	- Site Lighting Improvements/Allowance	1	LS	25,000.00	25,000
F9	- Parking Lot/Topping & Striping/per Space	113	EA	1,700.00	192,100
F10	- Electronic Sign	1	LS	12,500.00	12,500
F11	- New Flagpole	1	EA	5,000.00	5,000
F12	Envelope - Exterior Wall/Windows & Doors	1	LS	-	w/ Priority Scope
F13	- Roof	1	LS	-	Existing to Remain
F14	Doors - Replace Doors to Gym/per Leaf	5	EA	1,500.00	7,500
F15	Finishes - New Flooring/Replace Existing/75%	42,610	SF	6.00	255,660
F16	- Existing Flooring/Repair & Patch/25%	14,200	SF	2.00	28,400
F17	- Walls/Patch & Paint/per SF of Floor	56,810	SF	1.50	85,220
F18	- Ceiling/Replace Existing/ACT	56,810	SF	5.00	284,050
F19	Millwork & Casework Allowance	56,810	SF	-	NIC
F20	Accessories - Markerboards/Tackboards/Shelving/Etc	56,810	SF	1.50	85,220
F21	Furniture	1	LS	-	by Others
F22	ADA Compliance- Renovate Faculty Restroom	1	EA	10,000.00	10,000
F23	- New Elevators/Hyd/3 Stop	1	EA	105,000.00	105,000
F24	- New Shaft	1	EA	84,000.00	84,000
F25	- New Platform Lift	1	EA	25,000.00	25,000
F26	- Toilet Room Renovations	2	EA	30,000.00	60,000
F27	- Door Hdw/Handrails/Signage/Misc.	56,810	SF	1.00	56,810
F28	Hazardous Materials Abatement (per SSM Group)	1	LS	120,000.00	120,000
F29	Fire Suppression/Sprinklers - New Wet System	56,810	SF	4.00	227,240
F30	Plumbing - New System/Allowance per Fixture	98	EA	4,500.00	397,000
F31	HVAC - New System Allowance	56,810	SF	35.00	1,988,350
F32	Electrical - New Power/Switchgear/Panelboards/Etc	56,810	SF	3.50	198,840
F33	- Emergency System Upgrades	56,810	SF	1.50	85,220
F34	- Wiring Allowance	56,810	SF	3.50	198,840
F35	- Wall Receptacles	56,810	SF	1.50	85,220
F36	- Lighting Fixtures & Controls	56,810	SF	7.00	397,670
F37	Fire Alarm - Replace Existing	56,810	SF	2.25	127,820
F38	Communication	1	LS	-	NIC
F39	Clock & Intercom Systems - New	56,810	Allow	1.25	71,010
F40	Security System	1	LS	-	NIC
F41	New Addition - 2 Stories/Allowance	26,160	SF	275.00	7,194,000
F42					0
F43					0
	Subtotal				**$14,307,990**
	General Conditions / O. H. & P. / Bond			15.0%	$2,146,010
	Contingency			25.0%	$4,114,000
	Total				**$20,568,000**

Page 8

CENTRAL DAUPHIN SCHOOL DISTRICT



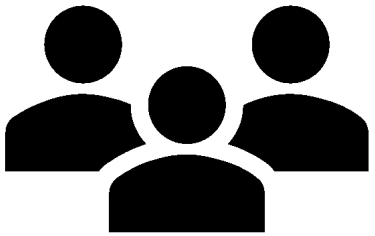
BUILDING ASSESSMENT / FEASIBILITY STUDY

- **23 Education Facilities**
  - 13 Elementary Schools
  - (K-5)
  - 4 New Kindergarten Learning Centers
  - 4 Middle Schools
  - (6-8)
  - 2 High Schools
  - (9-12)
  - 1 Cyber Academy
- **14:1 Student / Teacher ratio**
- **12,000+ Students**
  (as of 11/2026 district website report)

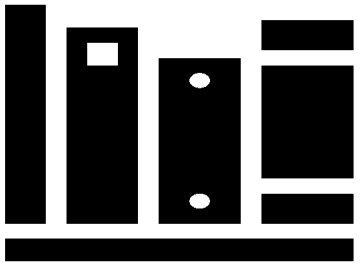
SITE/BUILDING



ENROLLMENT/CAPACITY

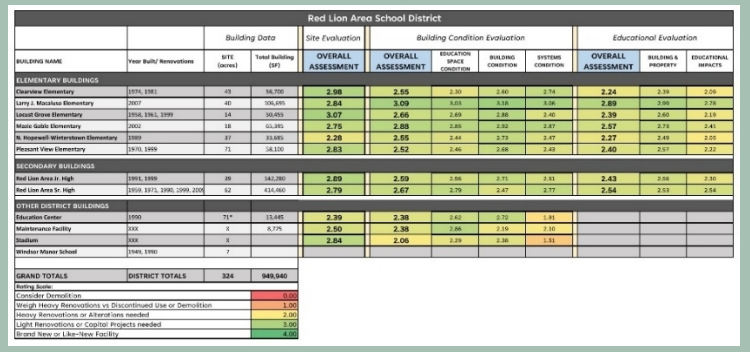


GROWTH/EDUCATION



EVALUATION

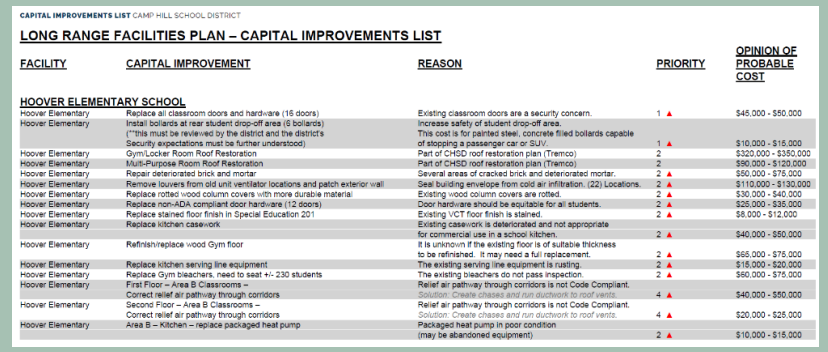




Red Lion Area School District

BUILDING NAME	Year Built/ Renovations	Building Data: SITE (acres)	Building Data: Total Building (SF)	Site Evaluation: OVERALL ASSESSMENT	Building Condition Evaluation: OVERALL ASSESSMENT	Building Condition Evaluation: EDUCATION SPACE CONDITION	Building Condition Evaluation: BUILDING CONDITION	Building Condition Evaluation: SYSTEMS CONDITION	Educational Evaluation: OVERALL ASSESSMENT	Educational Evaluation: BUILDING & PROPERTY	Educational Evaluation: EDUCATIONAL IMPACTS
ELEMENTARY BUILDINGS											
Clearview Elementary	1974, 1981	43	56,700	2.98	2.55	2.30	2.60	2.74	2.24	2.39	2.09
Larry L. Mazaleso Elementary	2007	40	106,695	2.84	3.09	3.03	3.18	3.06	2.89	2.96	2.76
Locust Grove Elementary	1956, 1961, 1999	14	50,455	3.07	2.66	2.69	2.86	2.46	2.39	2.60	2.19
Mazie Gable Elementary	2002	18	65,395	2.75	2.88	2.85	2.92	2.87	2.57	2.73	2.41
N. Hopewell-Winterstown Elementary	1989	37	33,685	2.28	2.55	2.44	2.73	2.47	2.27	2.49	2.05
Pleasant View Elementary	1970, 1999	71	58,100	2.83	2.52	2.46	2.68	2.43	2.40	2.57	2.22
SECONDARY BUILDINGS											
Red Lion Area Jr. High	1991, 1999	39	142,280	2.89	2.59	2.56	2.71	2.51	2.43	2.56	2.30
Red Lion Area Sr. High	1958, 1971, 1990, 1999, 2005	52	414,660	2.79	2.67	2.79	2.47	2.77	2.54	2.53	2.54
OTHER DISTRICT BUILDINGS											
Education Center	1950	71*	13,445	2.39	2.38	2.62	2.72	1.91			
Maintenance Facility	XXX	X	8,775	2.50	2.38	2.86	2.19	2.10			
Stadium	XXX	X		2.84	2.06	2.29	2.36	1.51			
Windsor Manor School	1949, 1990	7									
GRAND TOTALS	DISTRICT TOTALS	324	949,940								

Rating Scale:	
Consider Demolition	0.00
Weigh Heavy Renovations vs Discontinued Use or Demolition	1.00
Heavy Renovations or Alterations needed	2.00
Light Renovations or Capital Projects needed	3.00
Brand New or Like-New Facility	4.00

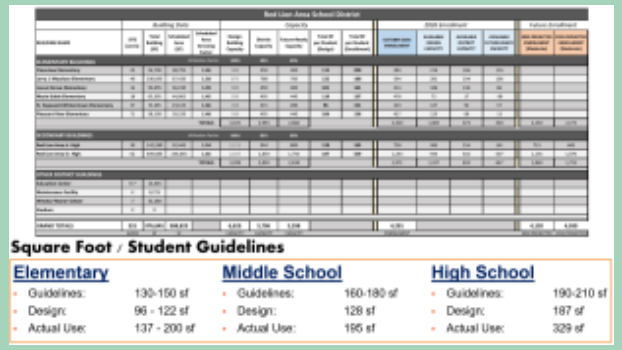


CAPITAL IMPROVEMENTS LIST CAMP HILL SCHOOL DISTRICT

LONG RANGE FACILITIES PLAN – CAPITAL IMPROVEMENTS LIST

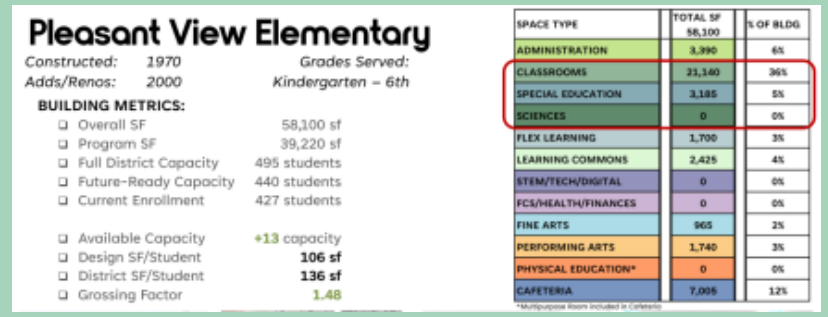
FACILITY	CAPITAL IMPROVEMENT	REASON	PRIORITY	OPINION OF PROBABLE COST
HOOVER ELEMENTARY SCHOOL				
Hoover Elementary	Replace all classroom doors and hardware (16 doors)	Existing classroom doors are a security concern.	1 ▲	$45,000 - $50,000
Hoover Elementary	Install bollards at rear student drop-off area (6 bollards) (**this must be reviewed by the district and the district's Security expectations must be further understood)	Increase safety of student drop-off area. This cost is for painted steel, concrete filled bollards capable of stopping a passenger car or SUV.	1 ▲	$10,000 - $15,000
Hoover Elementary	Gym/Locker Room Roof Restoration	Part of CHSD roof restoration plan (Tremco)	2	$320,000 - $350,000
Hoover Elementary	Multi-Purpose Room Roof Restoration	Part of CHSD roof restoration plan (Tremco)	2	$90,000 - $120,000
Hoover Elementary	Repair deteriorated brick and mortar	Several areas of cracked brick and deteriorated mortar.	2 ▲	$50,000 - $75,000
Hoover Elementary	Remove louvers from old unit ventilator locations and patch exterior wall	Seal building envelope from cold air infiltration. (22) Locations.	2 ▲	$110,000 - $130,000
Hoover Elementary	Replace rotted wood column covers with more durable material	Existing wood column covers are rotted.	2 ▲	$30,000 - $40,000
Hoover Elementary	Replace non-ADA compliant door hardware (12 doors)	Door hardware should be equitable for all students.	2 ▲	$25,000 - $35,000
Hoover Elementary	Replace stained floor finish in Special Education 201	Existing VCT floor finish is stained.	2 ▲	$8,000 - $12,000
Hoover Elementary	Replace kitchen casework	Existing casework is deteriorated and not appropriate for commercial use in a school kitchen.	2 ▲	$40,000 - $50,000
Hoover Elementary	Refinish/replace wood Gym floor	It is unknown if the existing floor is of suitable thickness to be refinished. It may need a full replacement.	2 ▲	$65,000 - $75,000
Hoover Elementary	Replace kitchen serving line equipment	The existing serving line equipment is rusting.	2 ▲	$15,000 - $20,000
Hoover Elementary	Replace Gym bleachers, need to seat +/- 230 students	The existing bleachers do not pass inspection.	2 ▲	$60,000 - $75,000
Hoover Elementary	First Floor – Area B Classrooms – Correct relief air pathway through corridors	Relief air pathway through corridors is not Code Compliant. *Solution: Create chases and run ductwork to roof vents.*	4 ▲	$40,000 - $50,000
Hoover Elementary	Second Floor – Area B Classrooms – Correct relief air pathway through corridors	Relief air pathway through corridors is not Code Compliant. *Solution: Create chases and run ductwork to roof vents.*	4 ▲	$20,000 - $25,000
Hoover Elementary	Area B – Kitchen – replace packaged heat pump	Packaged heat pump in poor condition (may be abandoned equipment)	2 ▲	$10,000 - $15,000





Square Foot / Student Guidelines

Elementary		Middle School		High School	
Guidelines:	130-150 sf	Guidelines:	160-180 sf	Guidelines:	190-210 sf
Design:	96 - 122 sf	Design:	128 sf	Design:	187 sf
Actual Use:	137 - 200 sf	Actual Use:	195 sf	Actual Use:	329 sf



Pleasant View Elementary

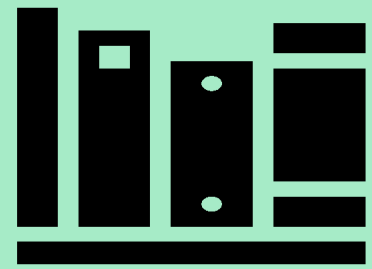
Constructed: 1970
Adds/Renos: 2000
Grades Served: Kindergarten – 6th

BUILDING METRICS:

Overall SF	58,100 sf
Program SF	39,220 sf
Full District Capacity	495 students
Future-Ready Capacity	440 students
Current Enrollment	427 students
Available Capacity	+13 capacity
Design SF/Student	106 sf
District SF/Student	136 sf
Grossing Factor	1.48

SPACE TYPE	TOTAL SF 58,100	% OF BLDG
ADMINISTRATION	3,390	6%
CLASSROOMS	21,140	36%
SPECIAL EDUCATION	3,185	5%
SCIENCES	0	0%
FLEX LEARNING	1,700	3%
LEARNING COMMONS	2,425	4%
STEM/TECH/DIGITAL	0	0%
FCS/HEALTH/FINANCES	0	0%
FINE ARTS	965	2%
PERFORMING ARTS	1,740	3%
PHYSICAL EDUCATION*	0	0%
CAFETERIA	7,005	12%

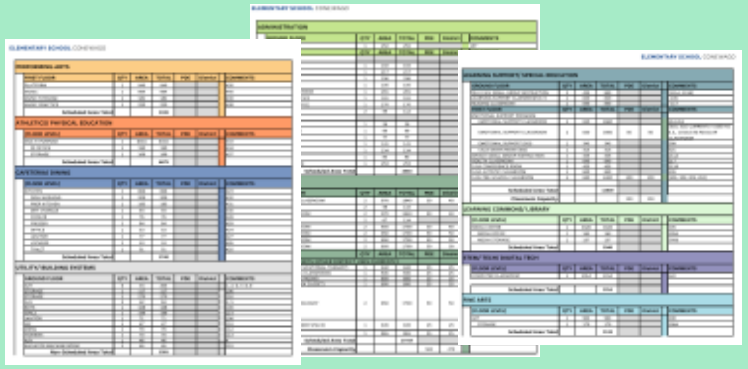
*Multipurpose Room included in Cafeteria





EAST HANOVER ELEMENTARY

405 342 138 SF 92 SF



ENGAGEMENT

SCHOOL

- Staff
- Educators
- Board
- Admin

FAMILIES

- Parents
- Students
- Guardians

PUBLIC

- Taxpayers
- Business
- Leaders

Engagement Toolkit



Forums

Questionnaire; Charrettes
Focus Groups;
Public Committees



Presentations

Board Meetings; Town Halls
Open House Tours



Communications

Newsletters; Email
District Website Updates
Social Media; Mailings

CONSIDERATIONS

