

Study Session and Business Meeting

Tuesday, September 26, 2017 Mountain Time

JATC South Campus (Board Conference Room), 12723 S. Park Avenue (2080 West),
Riverton, Utah 84065

1. STUDY SESSION – OPEN MEETING - 4:00 p.m.

1.A. Student Achievement: Review of Gateway Information

Speaker (s) : Mrs. Laura Finlinson, Administrator of Curriculum & Staff Development; and Mr. Ben Jameson, Director, Evaluation, Research & Accountability

1.B. Modified Traditional Schedule

Speaker (s) : Mr. Michael Anderson, Administrator of Schools

1.C. International Baccalaureate Program

Speaker (s) : Ms. Marilyn Richards, Board Member; Mrs. Laura Finlinson, Administrator of Curriculum & Staff Development; and Ms. Rebecca Smith, Gifted & Talented Consultant, Curriculum & Staff Development

1.D. Future Agenda Items

2. POTENTIAL CLOSED SESSION

3. GENERAL SESSION – OPEN MEETING - 6:30 p.m.

3.A. Pledge of Allegiance

Speaker (s) : Claire Stephenson, Halle Kassing and Mason Ballard

3.B. Reverence

Speaker (s) : Maggie Featherstone and Zoe Tidwell

3.C. Celebrating Schools

Speaker (s) : Camry Hoskins, Peyton Bisquerra and Tolman Lamborn

3.D. Resolutions of Appreciation

3.E. Recognitions

Speaker (s) : Dr. June LeMaster, Administrator of Human Resources

3.F. School Recognitions

4. Patron Comments

5. General Business - Motion to Approve Consent Agenda Items

5.A. Board Minutes

5.B. Updates to Administrative Policy DA153 Building Access - Schools

6. General Business - Motion to Accept Consent Agenda

6.A. Expenditures

6.B. Financial Statements

6.C. Personnel - Licensed and Education Support Professionals

6.D. Certificates for Home Instruction

7. Bids

7.A. Various Schools - Copy Machines

7.B. Information Systems - Chromebooks and Storage Carts for Elementary Schools

8. Special Business Items

8.A. PUBLIC HEARING: Consideration of Proposed Boundary Changes Affecting a Portion of Murray City that is Currently within the Boundary of Jordan School District to Murray School District Impacting the Following Jordan District Schools: Heartland Elementary, West Jordan Middle School, and West Jordan High School

Speaker(s): Mr. John Larsen, Business Administrator

8.B. Consideration to Approve Board of Education Neutrality Statement

Speaker(s): Mr. Matt Young, Board Vice President

8.C. Consideration to Approve Revisions to Board Policy E402 Empowering Employees

Speaker(s): Mrs. Janice Voorhies, Board President

8.D. Recommendation to Approve Revisions to Administrative Policies DP311 Evaluation of Licensed Personnel and DP311A Evaluation of Administrators

Speaker(s): Mrs. Laura Finlinson, Administrator of Curriculum & Staff Development

8.E. Recommendation to Eliminate Policy AA434 Bomb Threats

Speaker(s): Mr. Paul Bergera, Staff Assistant, Auxiliary Services

9. Information Items

9.A. Superintendent's Report

Speaker(s): Dr. Patrice Johnson, Superintendent of Schools

9.B. Update on Summer Projects

Speaker(s): Mr. Paul

Bergera, Staff
Assistant, Auxiliary
Services; and Mr.
Dave Rostrom,
Director, Facility
Services

10. Discussion Items

10.A. Committee Reports and Comments by Board
Members

11. Motion to Adjourn to Closed Session

12. POTENTIAL CLOSED SESSION

12.A. Character and Competence of Individuals
(Personnel)

12.B. Property

12.C. Potential Litigation

12.D. Negotiations

12.E. Security

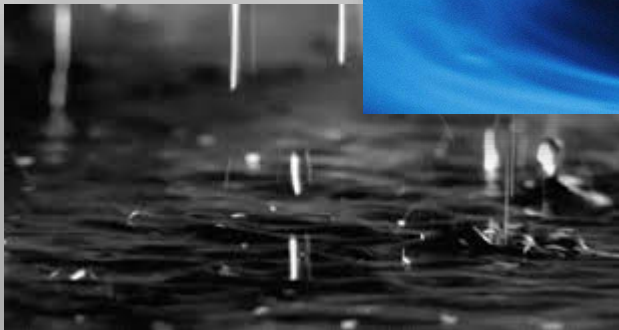
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JORDAN DISTRICT DATA EXPLORATION

JSD SCHOOL BOARD PRESENTATION

TUESDAY, SEPTEMBER 26, 2017

DATA ARE LIKE RAINDROPS THAT MAKE AN OCEAN; YOU CAN LOOK AT THE OCEAN AND MISS THE COMPELLING DETAILS OR YOU CAN EXAMINE EACH DROP WITHOUT EVER SEEING THE WHOLE LANDSCAPE. EITHER WAY, YOU'RE MISSING THE STORY THAT BOTH TELL TOGETHER.



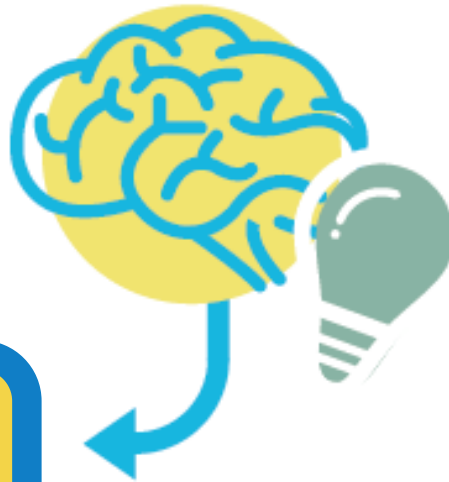
FROM OCEAN TO RAINDROP: LET'S GO DIVING!

DIVE INTO DATA TO ACCOMPLISH TWO MAIN PURPOSES

To monitor progress toward an objective



To explore, searching for possibilities and opportunities



If your purpose is to explore, here are 4 steps to help you find an opportunity/question:

DIVE INTO DATA TO ACCOMPLISH MAIN PURPOSES

To monitor progress toward an

To explore, se

1

Find context by comparing with others (class, school, district, state)



2

Find context by comparing with your past performance



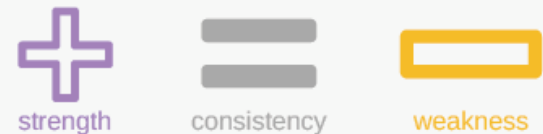
3

Find context by comparing with student's past performance



4

Look for consistencies & inconsistencies





**Find context by comparing with others
(class, school, district, state)**

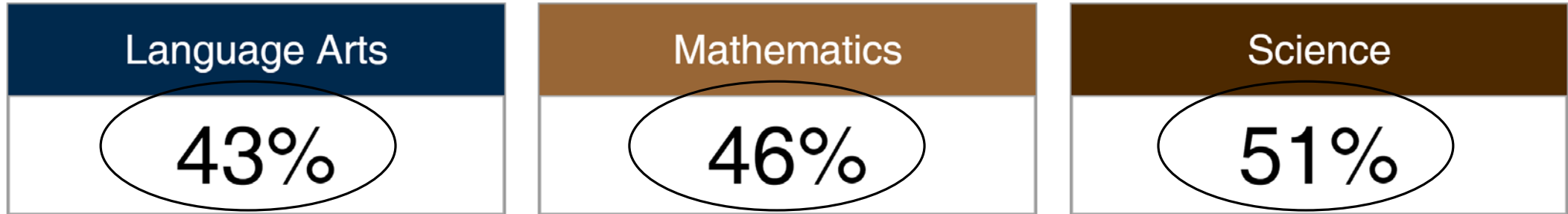


THINGS TO REMEMBER ABOUT SAGE:

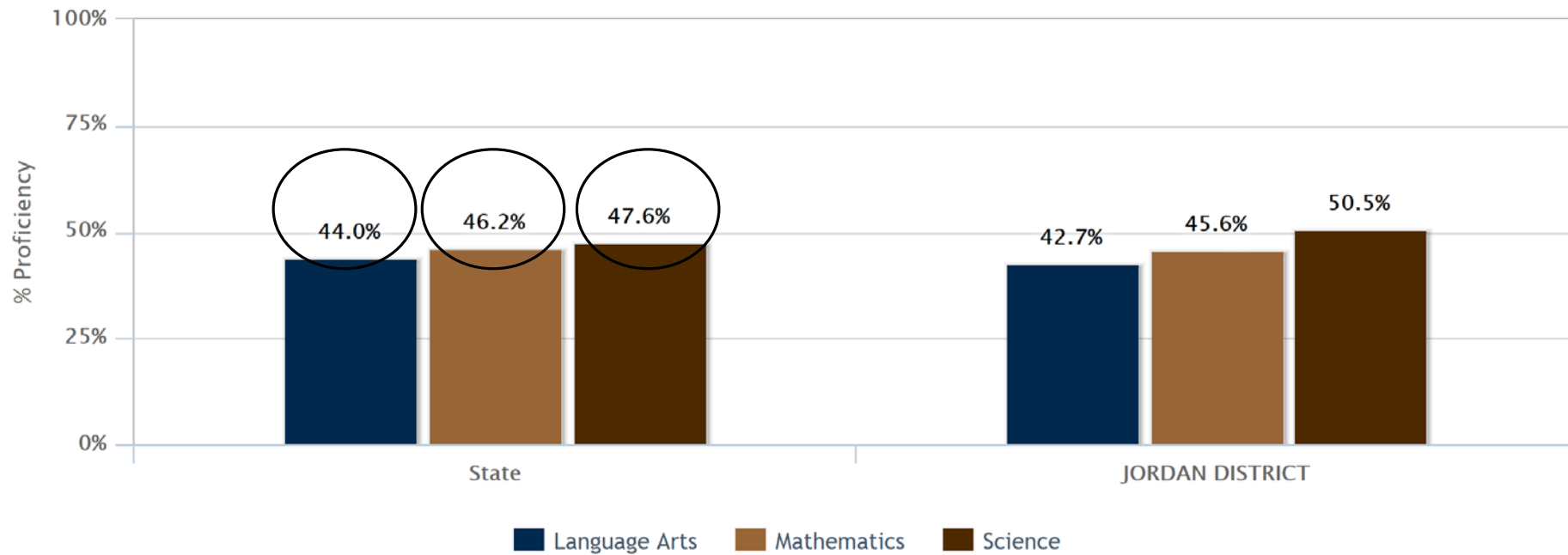
- STUDENTS TESTED IN:
 - SAGE LANGUAGE ARTS
 - SAGE WRITING
 - SAGE MATH
 - SAGE SCIENCE
- THE DATA DISPLAYED HERE INCLUDES EVERY STUDENT WHO TOOK A SAGE TEST. SOME OF THIS DATA ARE NOT COUNTED AS PART OF SCHOOL REPORT CARD CALCULATIONS
- PARENTS CAN EXCLUDE THEIR STUDENT(S) FROM ALL OR PART OF SAGE TESTING
- AS REQUIRED BY STATE STATUTE, STUDENTS CAN HAVE NO INCENTIVE OR DISINCENTIVE TO DO WELL ON THE TEST

SAGE Results for JORDAN DISTRICT

for Grades 3,4,5,6,7,8,9,10

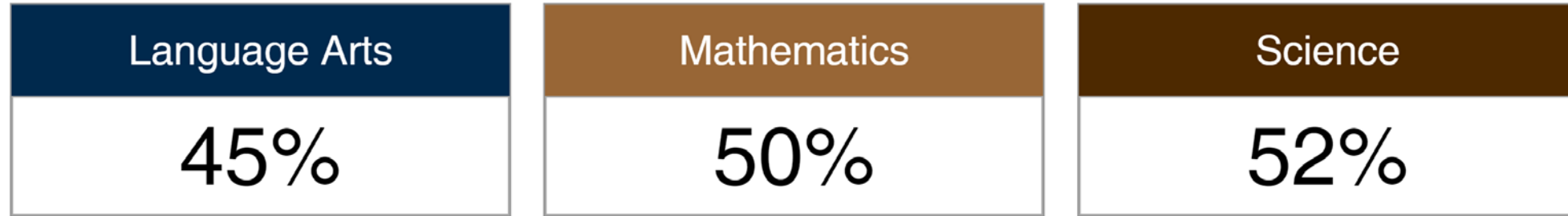


2017 SAGE % Proficient

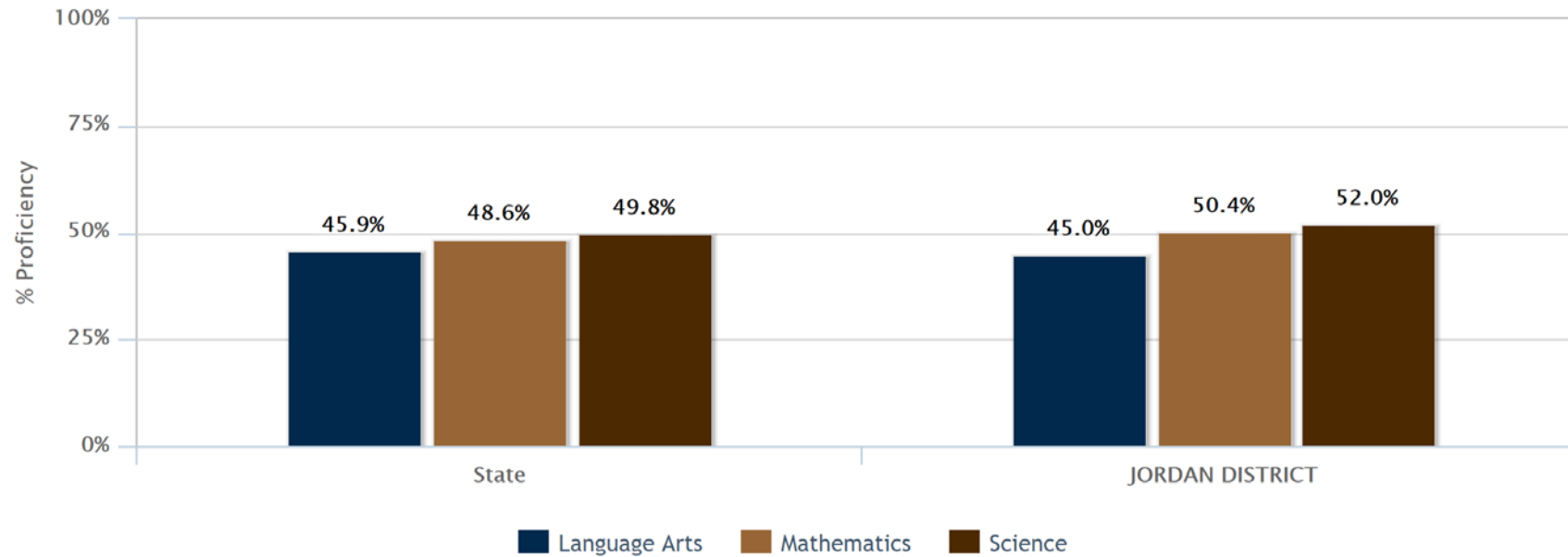


SAGE Results for JORDAN DISTRICT

for Grades 3,4,5,6

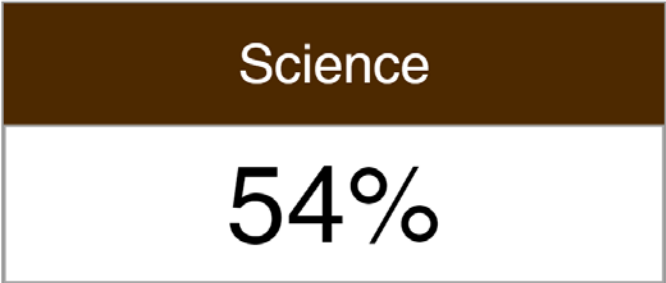
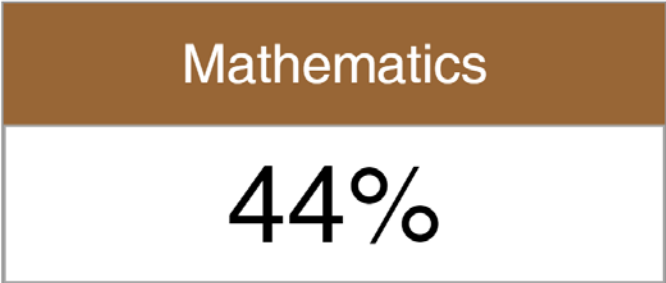
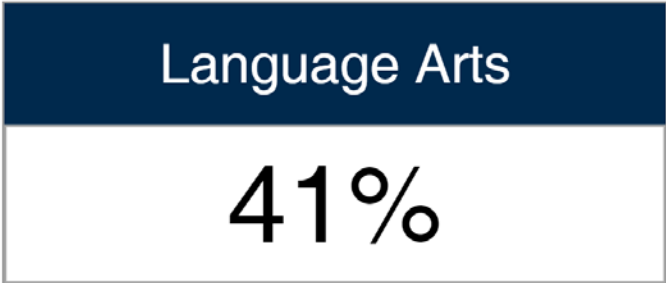


2017 SAGE % Proficient

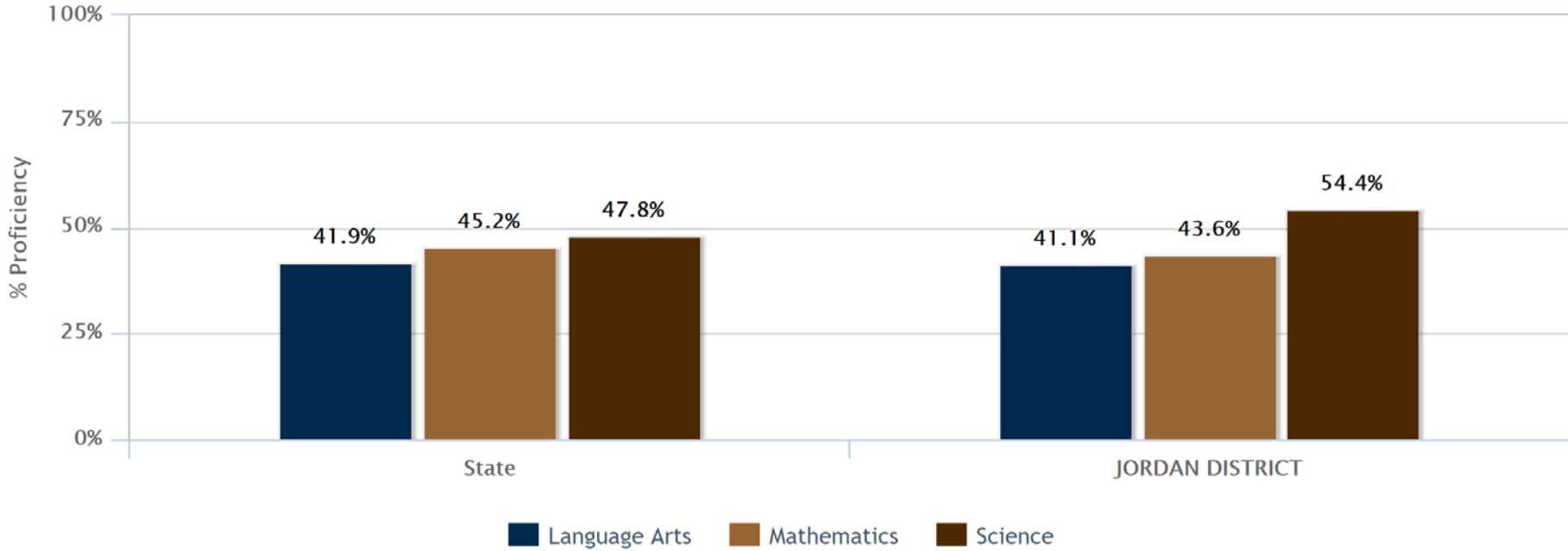


SAGE Results for JORDAN DISTRICT

for Grades 7,8,9

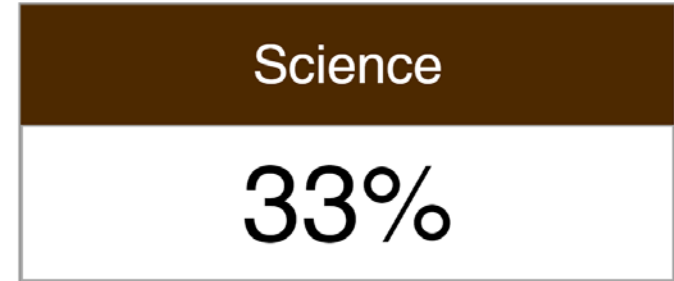
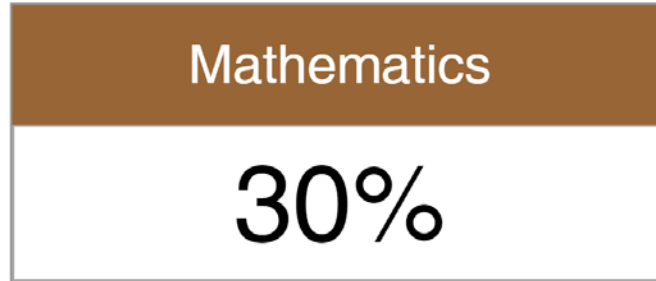
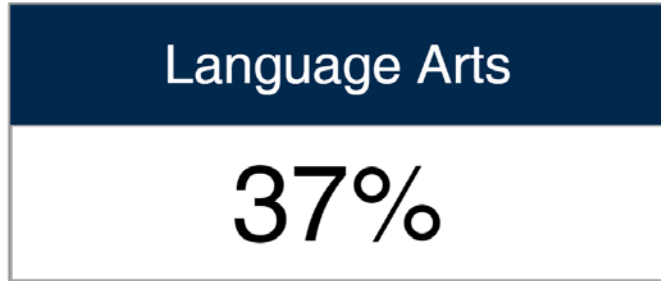


2017 SAGE % Proficient

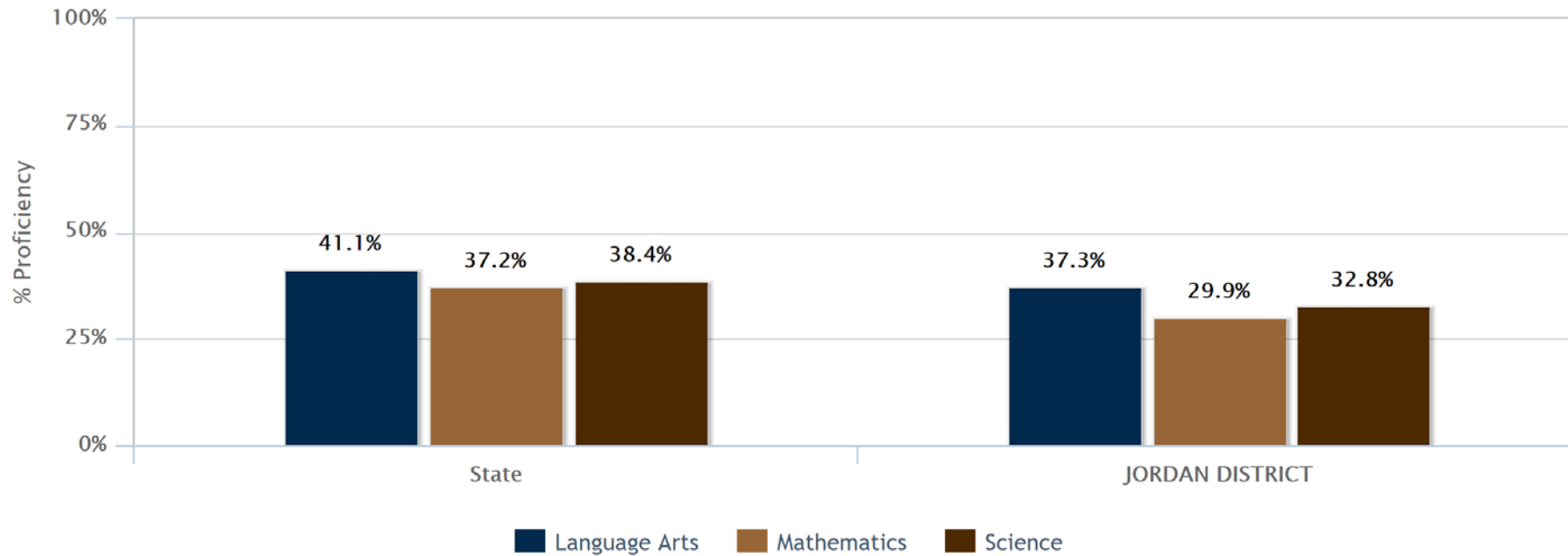


SAGE Results for JORDAN DISTRICT

for Grade 10

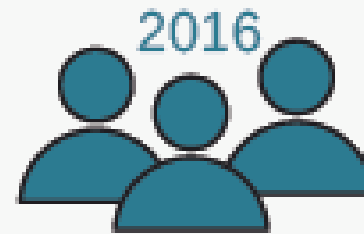
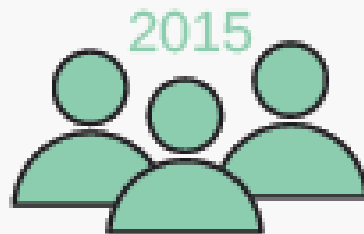


2017 SAGE % Proficient





Find context by comparing with your past performance



Ends Policies: 2017 Proficiency Movement on SAGE

| | Increased Proficiency | | | Decreased Proficiency | | | Proficiency Stayed the Same | | |
|-------------------------|-----------------------|------|---------|-----------------------|------|---------|-----------------------------|------|---------|
| | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science |
| # of Total Schools | 16 | 15 | 20 | 34 | 34 | 29 | 0 | 1 | 1 |
| # of Elementary Schools | 10 | 12 | 15 | 24 | 22 | 18 | 0 | 0 | 1 |
| # of Middle Schools | 4 | 3 | 5 | 6 | 6 | 5 | 0 | 1 | 0 |
| # of High Schools | 2 | 0 | 0 | 4 | 6 | 6 | 0 | 0 | 0 |

2014, 2015, 2016, 2017 SAGE Performance (Jordan School District)

| SAGE English Language Arts | % Prof. 2014 | % Prof. 2015 | % Prof. 2016 | % Prof. 2017 | SAGE Mathematics | % Prof. 2014 | % Prof. 2015 | % Prof. 2016 | % Prof. 2017 | SAGE Science | % Prof. 2014 | % Prof. 2015 | % Prof. 2016 | % Prof. 2017 |
|----------------------------|--------------|--------------|--------------|--------------|--------------------|--------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|
| ELA Grade 3 | 44% | 45% | 47% | 47% | Math Grade 3 | 43% | 51% | 54% | 50% | Science Grade 4 | 46% | 47% | 52% | 50% |
| ELA Grade 4 | 40% | 42% | 42% | 41% | Math Grade 4 | 49% | 52% | 55% | 53% | Science Grade 5 | 45% | 52% | 51% | 52% |
| ELA Grade 5 | 39% | 46% | 48% | 46% | Math Grade 5 | 47% | 57% | 55% | 54% | Science Grade 6 | 43% | 46% | 56% | 54% |
| ELA Grade 6 | 44% | 46% | 47% | 47% | Math Grade 6 | 35% | 46% | 45% | 44% | Science Grade 7 | 47% | 52% | 53% | 54% |
| ELA Grade 7 | 45% | 47% | 42% | 44% | Math Grade 7 | 40% | 44% | 42% | 50% | Science Grade 8 | 50% | 52% | 55% | 53% |
| ELA Grade 8 | 46% | 46% | 43% | 40% | Math Grade 8 | 40% | 44% | 47% | 40% | Biology | 38% | 46% | 43% | 43% |
| ELA Grade 9 | 41% | 48% | 37% | 40% | Secondary Math I | 32% | 43% | 43% | 40% | Earth Science | 46% | 51% | 48% | 48% |
| ELA Grade 10 | 41% | 48% | 42% | 37% | Secondary Math II | 28% | 35% | 34% | 32% | Chemistry | 45% | 48% | 50% | 46% |
| ELA Grade 11 | 38% | 42% | 34% | N/A | Secondary Math III | 35% | 52% | 47% | 77% | Physics | 47% | 52% | 47% | 42% |
| Avg. | 42% | 45% | 43% | 43% | Avg. | 39% | 47% | 47% | 46% | Avg. | 45% | 50% | 51% | 51% |

Red = Proficiency decreased from the previous year's score

Green = Proficiency increased from the previous year's score

SAGE Wasatch Front Proficiency Comparison, 2014-2017

| Year | ASD | | | CSD | | | DSD | | | GSD | | | JSD | | | MSD | | |
|------------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|
| | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science |
| 2013-14 | 48.7 | 48.4 | 52.8 | 50.2 | 42.9 | 48.4 | 46.6 | 43.6 | 48.8 | 27.9 | 28.3 | 27.9 | 42.8 | 40.4 | 45.6 | 44.7 | 38.2 | 45.2 |
| 2014-15 | 50.3 | 54.1 | 55.4 | 51.9 | 49.2 | 52.6 | 49.7 | 49.3 | 50.4 | 31.6 | 33.1 | 31.5 | 46 | 47.5 | 50 | 45 | 43.8 | 45 |
| 2015-16 | 49.6 | 54.6 | 56.4 | 53.6 | 53 | 56.1 | 51.4 | 52.9 | 53.6 | 31.2 | 33.8 | 31.9 | 43.8 | 48.4 | 51.5 | 46.3 | 45.5 | 46.6 |
| 2016-17 | 50.2 | 53.3 | 55.2 | 52.9 | 53.2 | 55.7 | 50.6 | 52.9 | 53.4 | 31.1 | 32.9 | 31.1 | 42.7 | 45.6 | 50.5 | 46.2 | 46.7 | 47 |
| Difference | 1.5 | 4.9 | 2.4 | 2.7 | 10.3 | 7.3 | 4 | 9.3 | 4.6 | 3.2 | 4.6 | 3.2 | -0.1 | 5.2 | 4.9 | 1.5 | 8.5 | 1.8 |

| Year | NSD | | | OSD | | | PSD | | | WaSD | | | WeSD | | | Utah | | |
|------------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|------|------|---------|
| | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science | ELA | Math | Science |
| 2013-14 | 43 | 38.1 | 44.9 | 28.4 | 21.9 | 28.1 | 51 | 46.1 | 48.3 | 43.8 | 41.6 | 43.1 | 37.1 | 34.6 | 39.7 | 42 | 39.7 | 43.9 |
| 2014-15 | 46.2 | 45 | 46.8 | 31.1 | 27.7 | 30.5 | 50.7 | 51.3 | 49.7 | 46.8 | 45.8 | 51.4 | 39.6 | 40.3 | 42.4 | 44.5 | 45.2 | 46.9 |
| 2015-16 | 46.2 | 47.1 | 48.2 | 34.3 | 30.3 | 32.8 | 51.6 | 52.5 | 54.4 | 43.8 | 44.3 | 49.4 | 40.3 | 43.6 | 45.4 | 44.8 | 47.2 | 48.8 |
| 2016-17 | 43.9 | 45.8 | 45.7 | 35.8 | 30.1 | 34.5 | 51 | 50.7 | 51.8 | 42.7 | 43.2 | 48.6 | 38.4 | 42 | 42 | 44 | 46.2 | 47.6 |
| Difference | 0.9 | 7.7 | 0.8 | 7.4 | 8.2 | 6.4 | 0 | 4.6 | 3.5 | -1.1 | 1.6 | 5.5 | 1.3 | 7.4 | 2.3 | 2 | 6.5 | 3.7 |

Green = Score increased over previous year

Red = Score decreased over previous year

Yellow = Score remained the same as previous year



**Find context by comparing with student's
past performance**



2015



2016



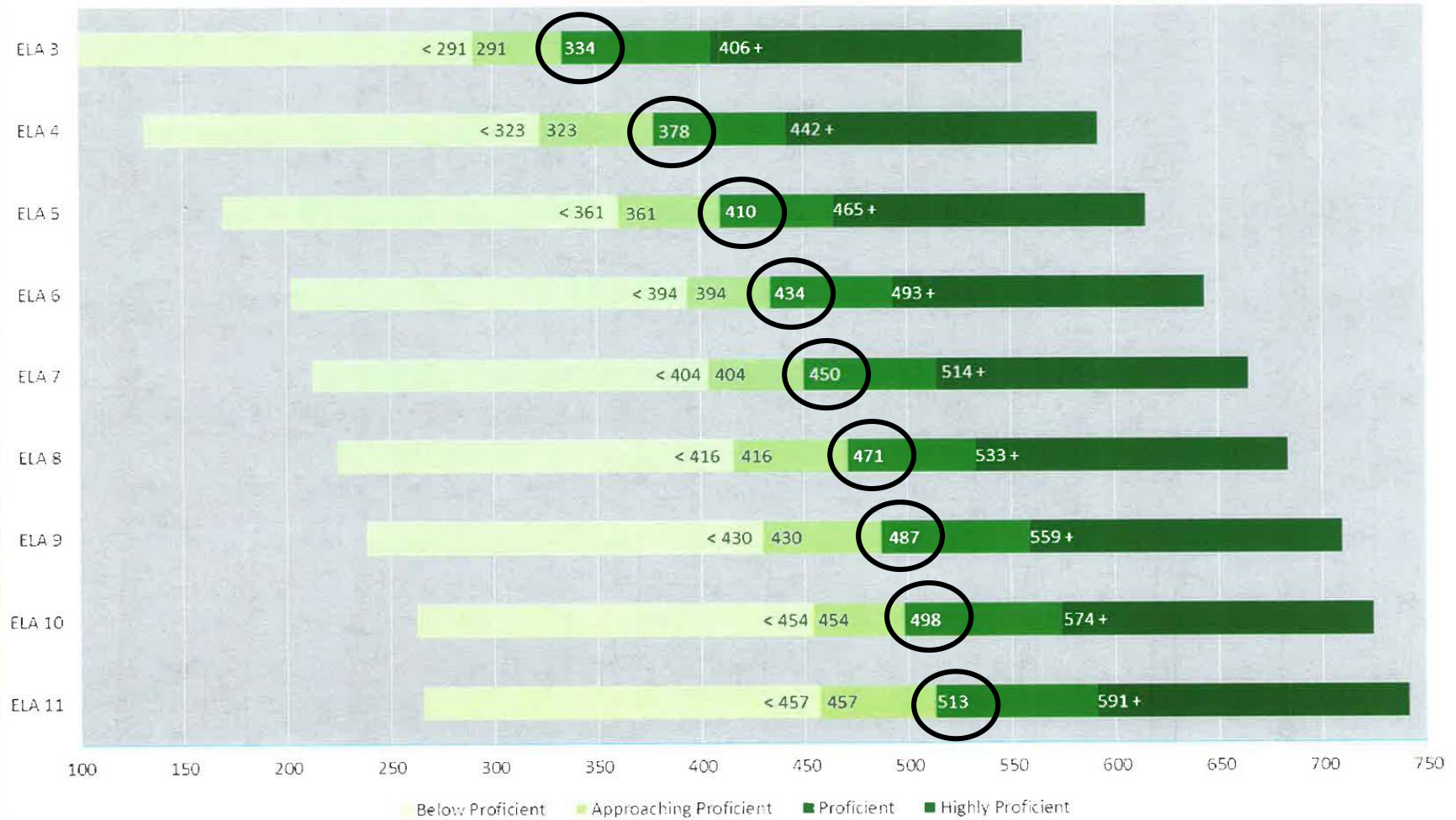
2017

LONGITUDINAL VS. COHORT ANALYSIS

- LONGITUDINAL = LOOKS AT CONTENT DATA POINTS (I.E., 3RD GRADE MATH, PHYSICS, ETC.) OVER TIME
 - DETERMINES IMPROVEMENT IN A CONTENT AREA – THE MORE THE DATA POINTS, THE MORE ACCURATE THE MEASUREMENT
- COHORT = LOOKS AT SUBJECT DATA POINTS (I.E., THE SAME STUDENT OR GROUP OF STUDENTS) OVER TIME
 - DETERMINES OVERALL PROGRAM IMPACT ACROSS GRADES AND LEVELS

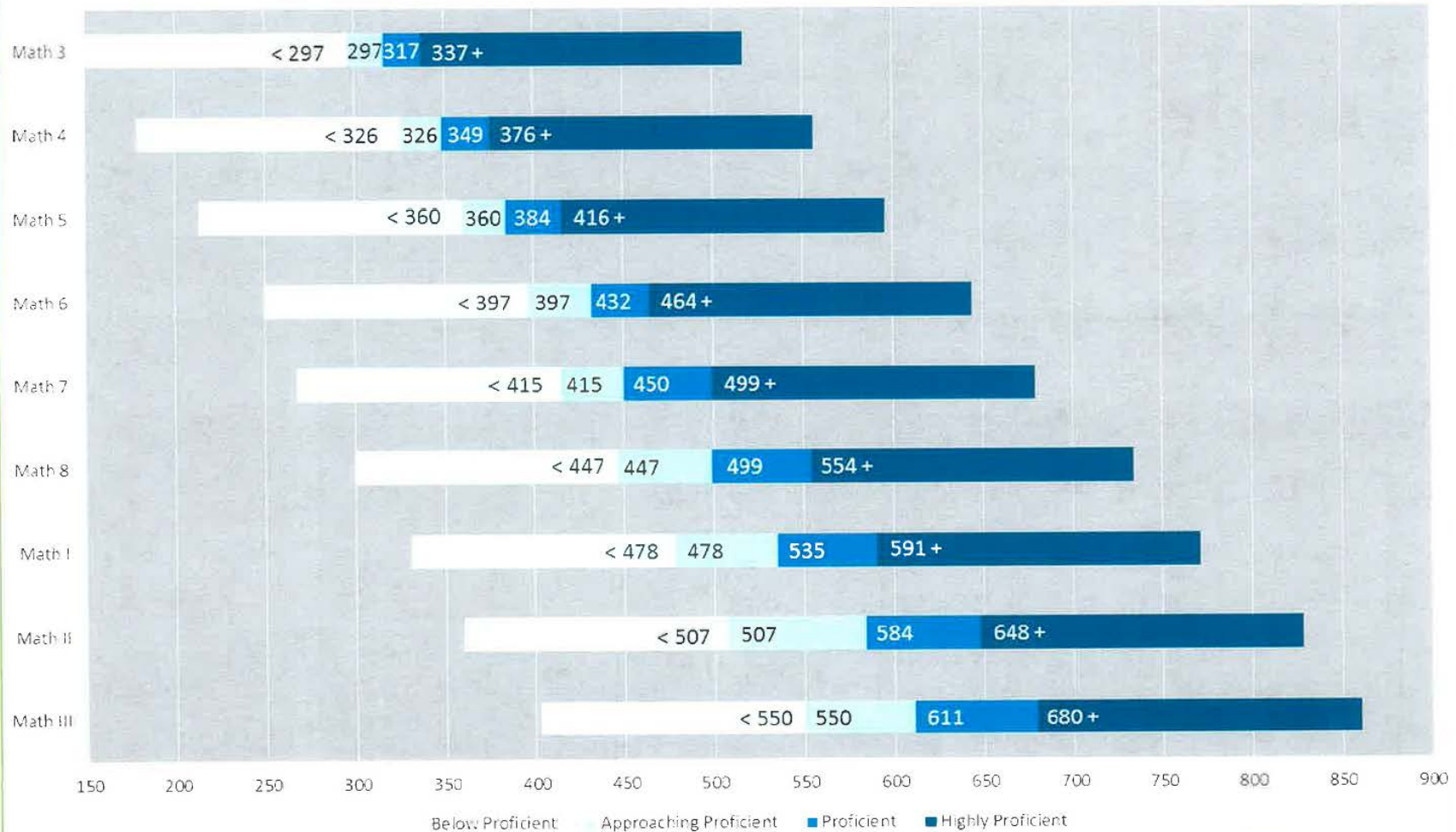
SCALE SCORES: ELA/Literacy

SAGE ELA Scaled Scores



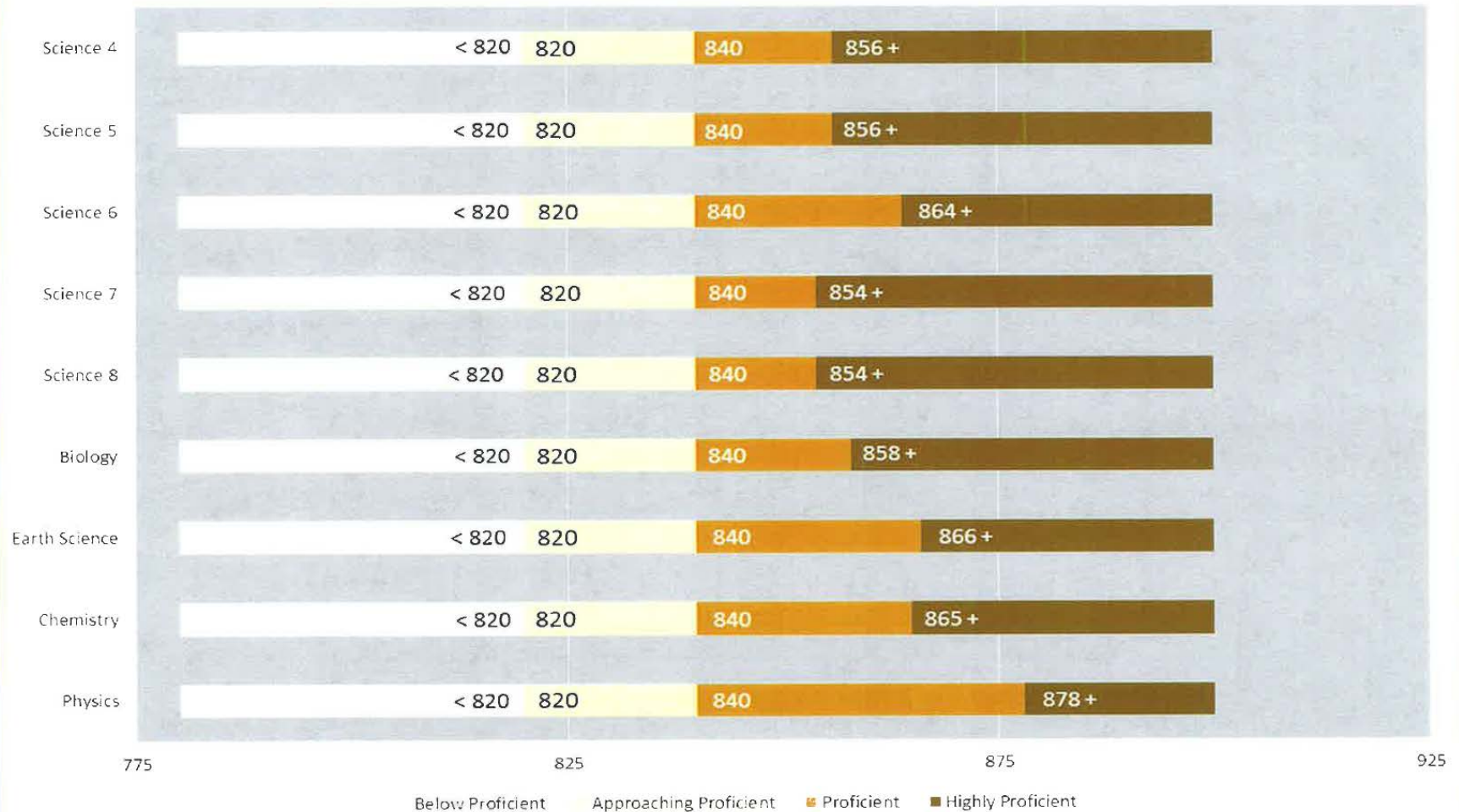
SCALE SCORES: MATH

SAGE Math Scaled Scores

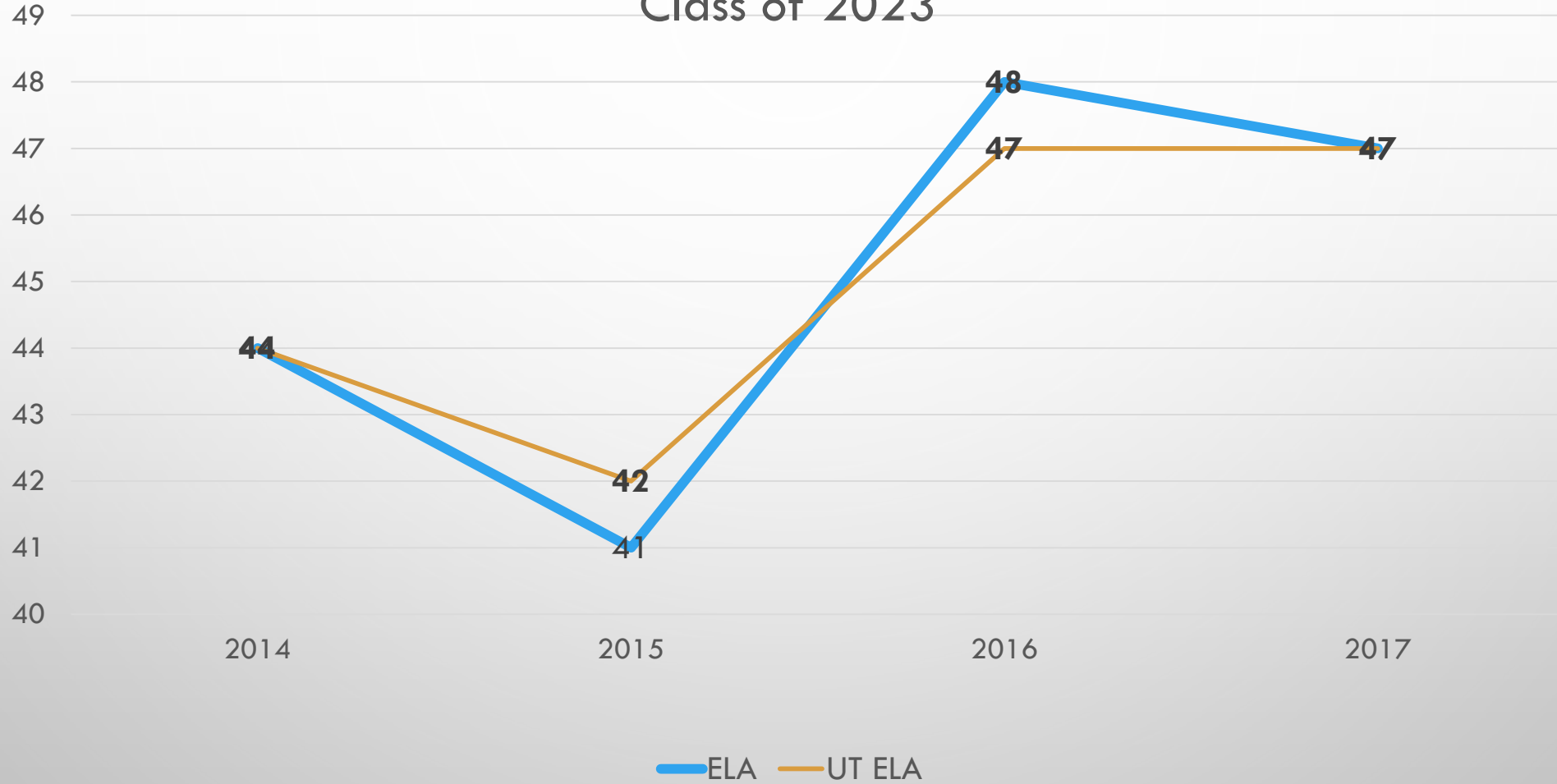


SCALE SCORES: SCIENCE

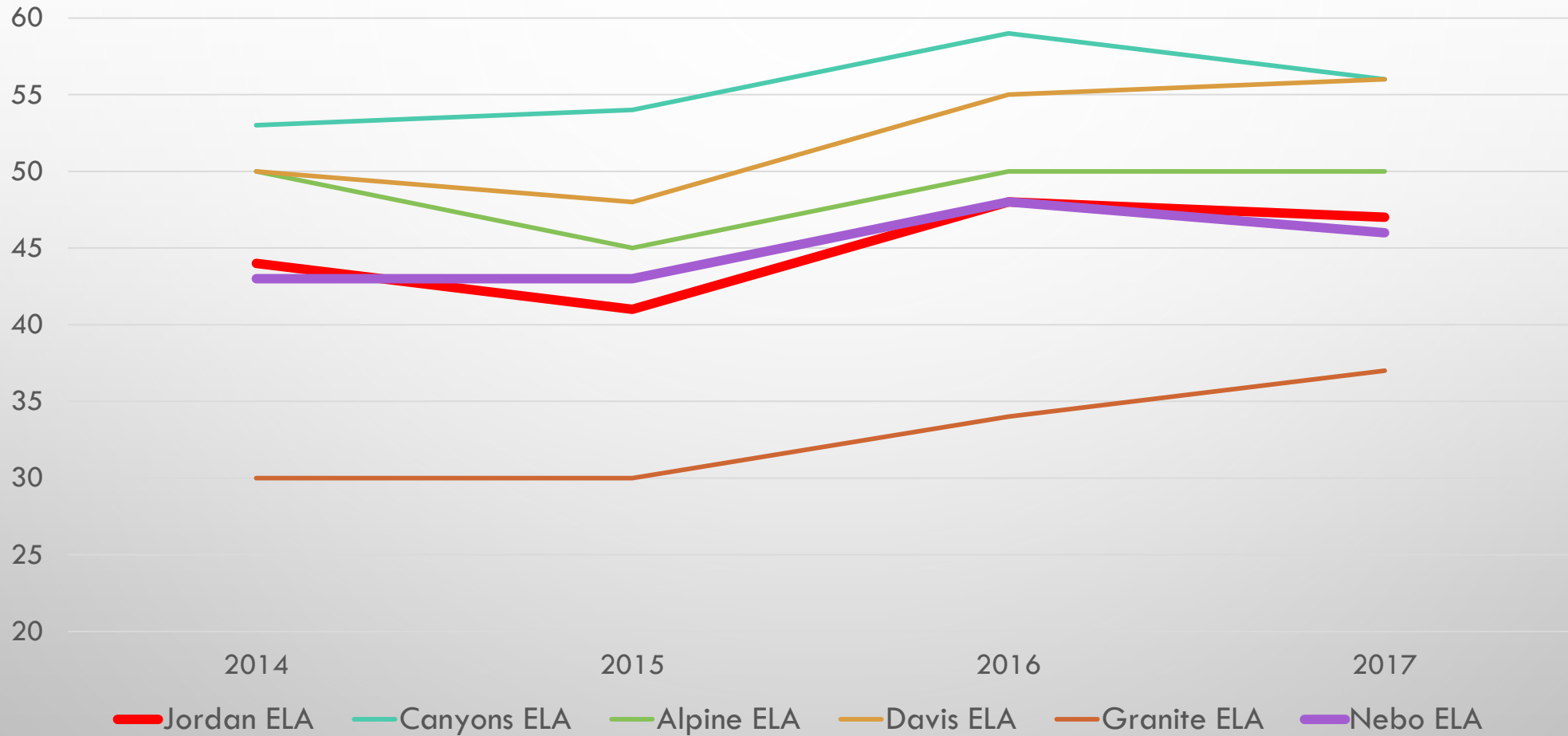
SAGE Science Scaled Scores



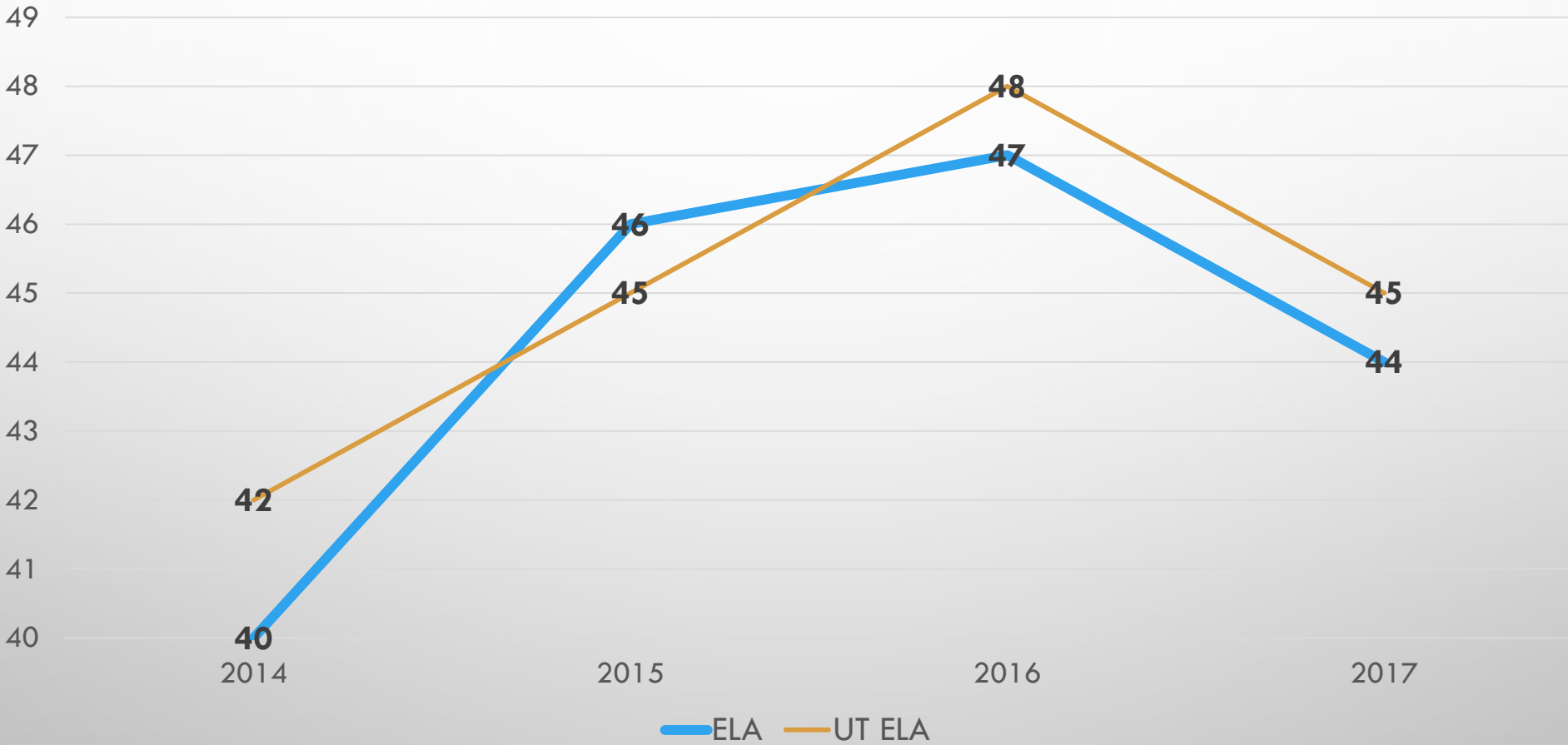
SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2023



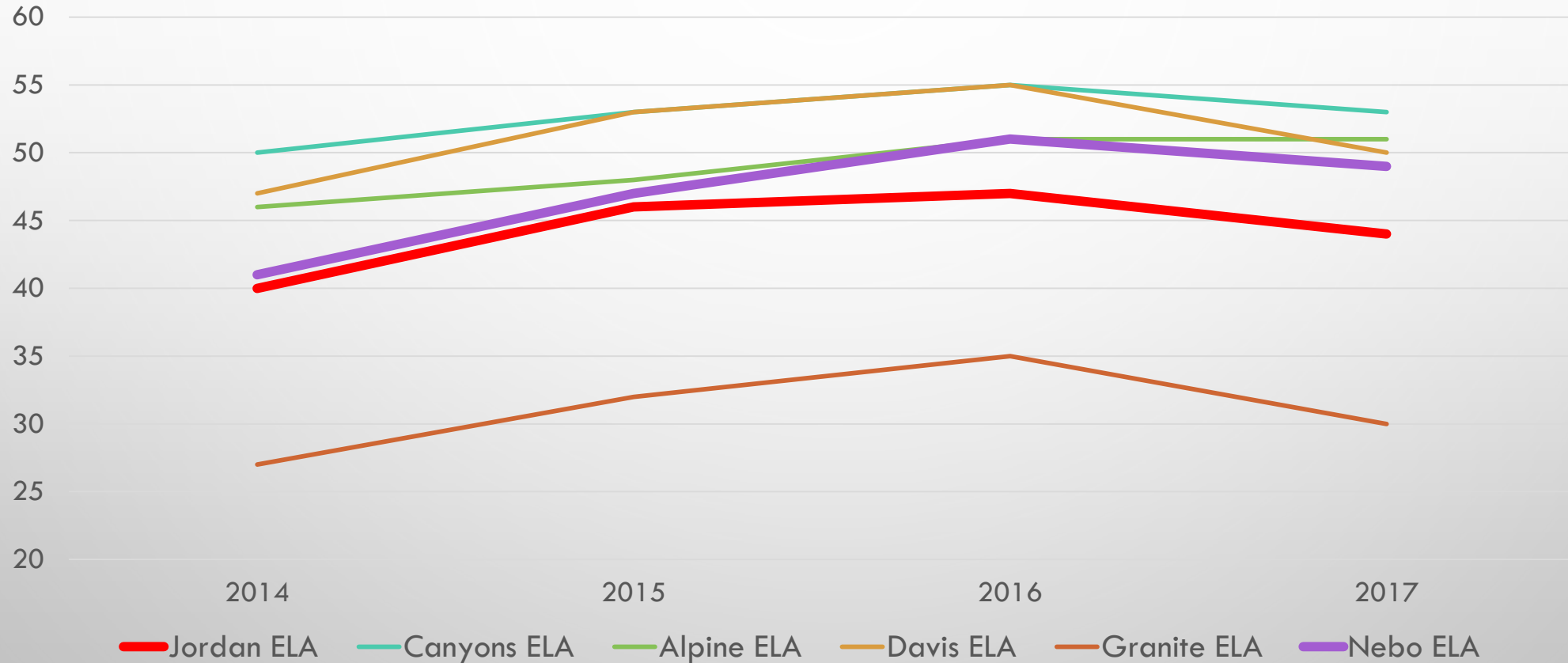
SAGE Cohort Analysis by Demographic: Class of 2023 ELA



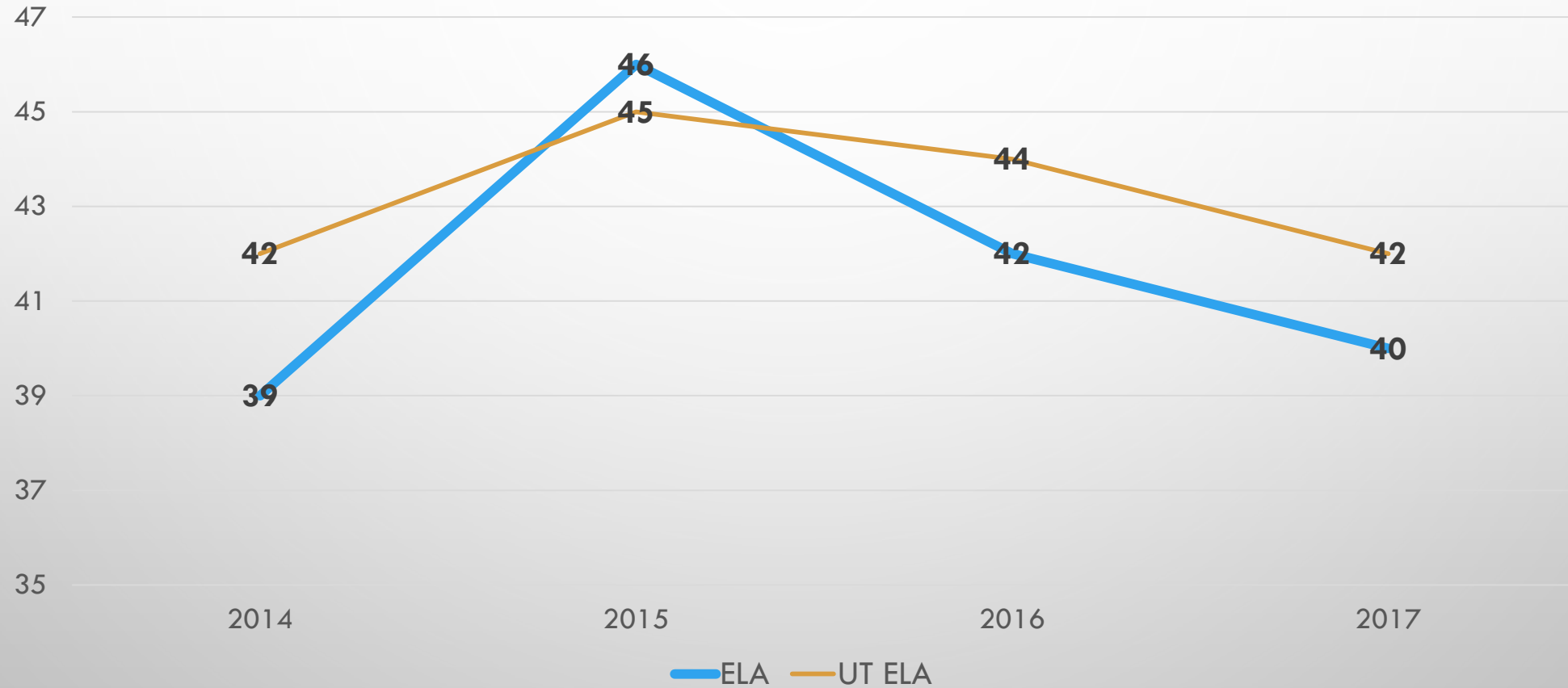
SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2022



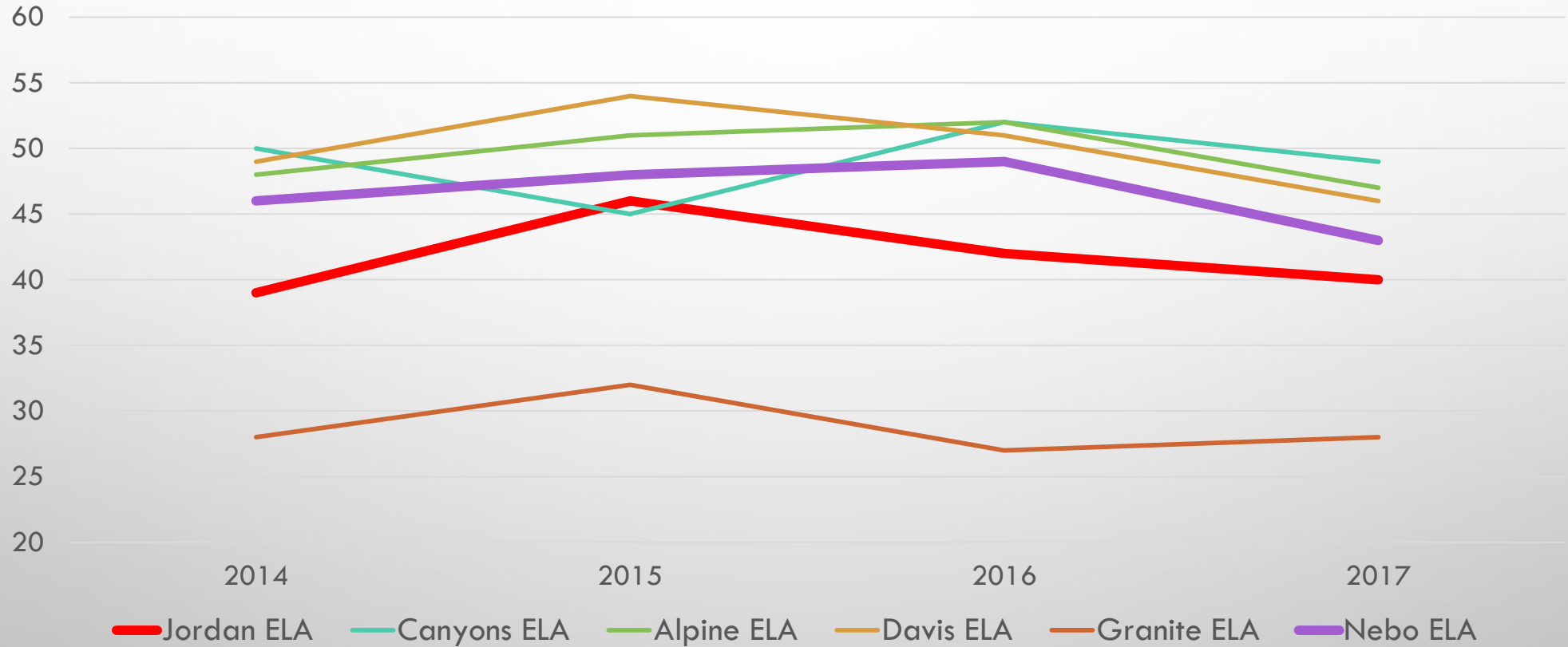
SAGE Cohort Analysis by Demographic: Class of 2022 ELA



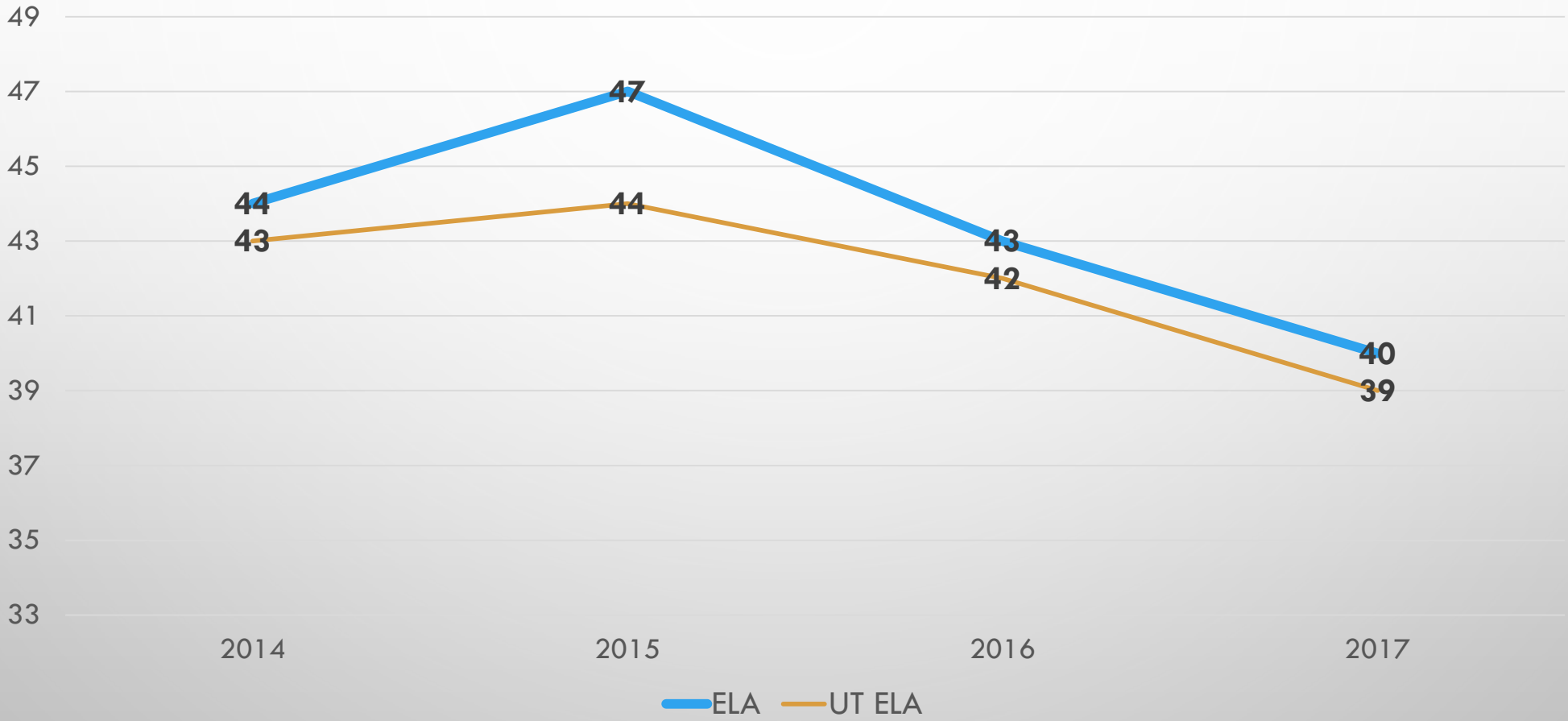
SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2021



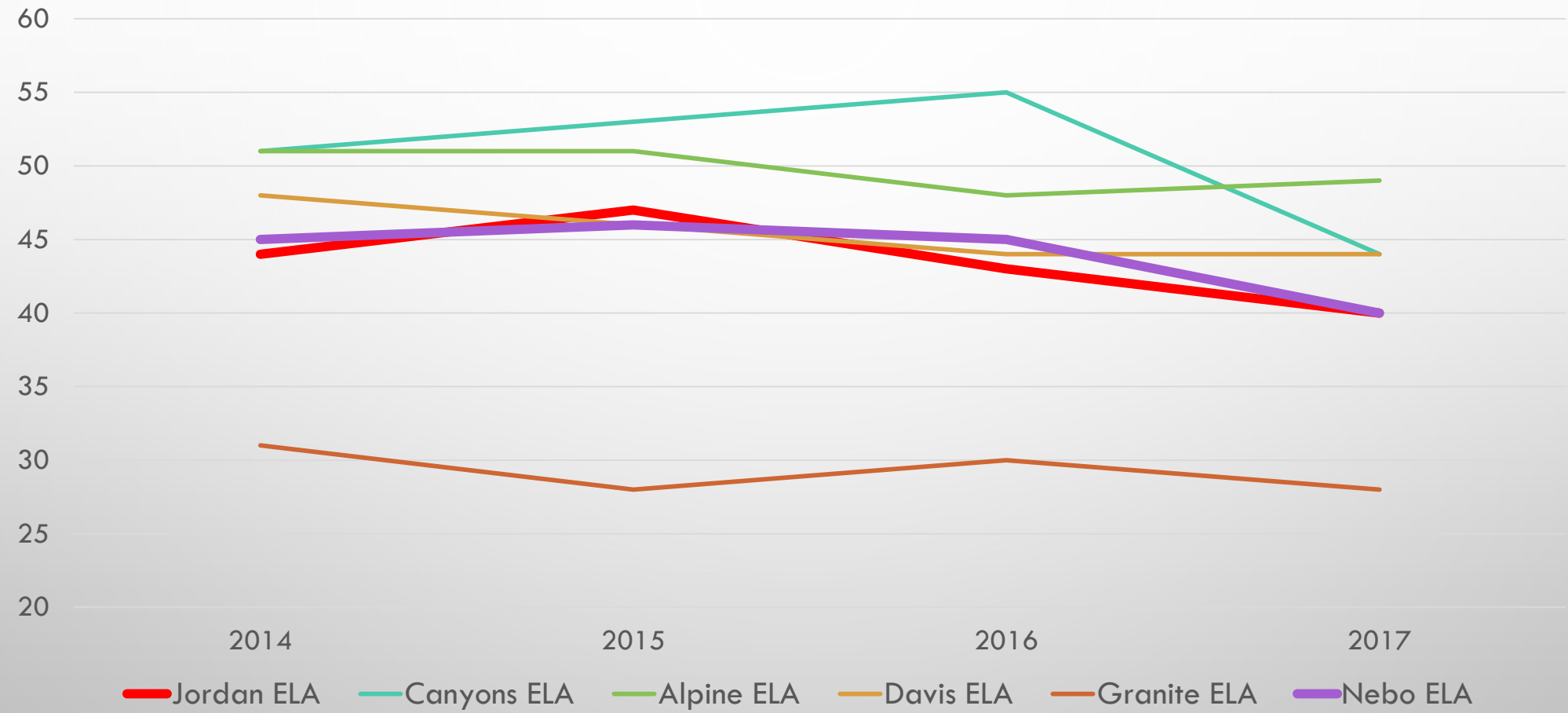
SAGE Cohort Analysis by Demographic: Class of 2021 ELA



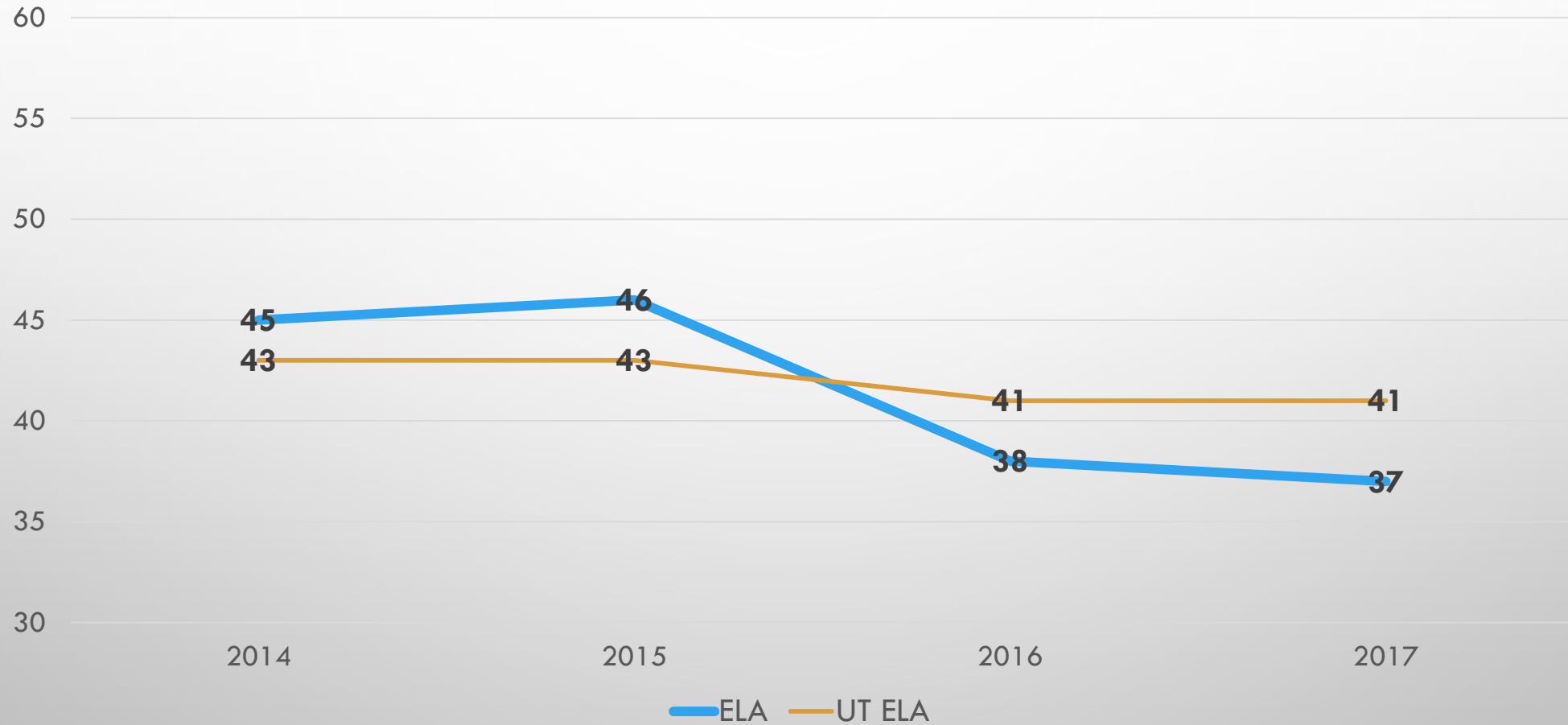
SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2020



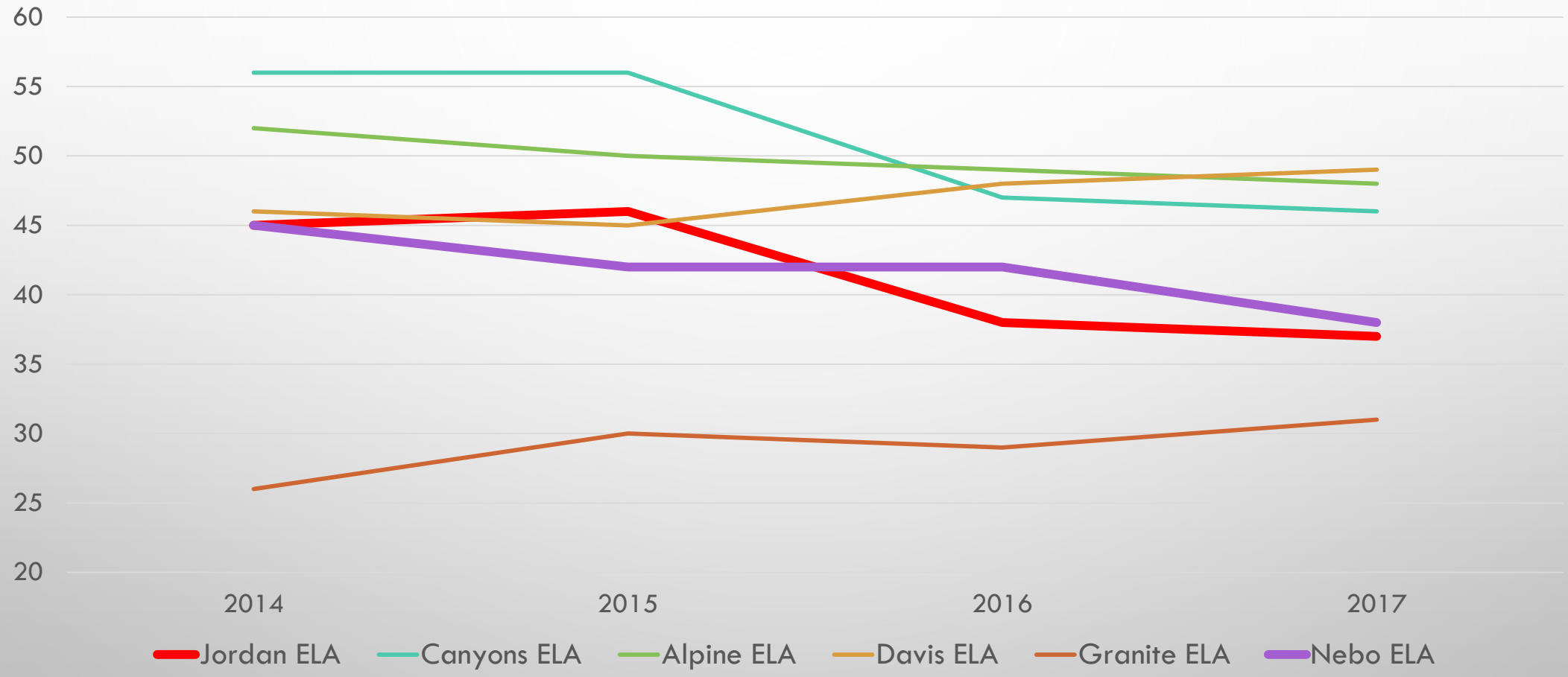
SAGE Cohort Analysis by Demographic: Class of 2020 ELA



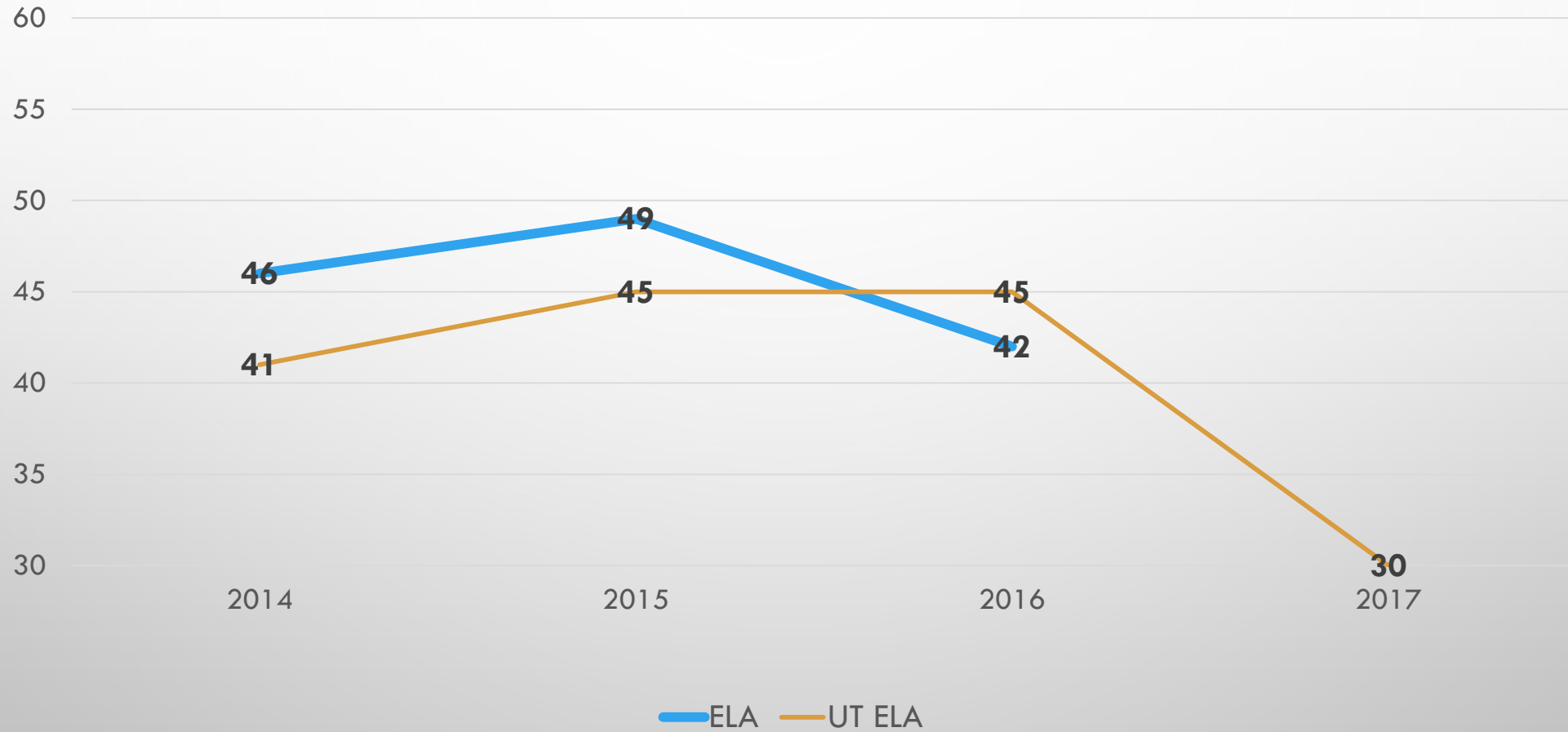
SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2019



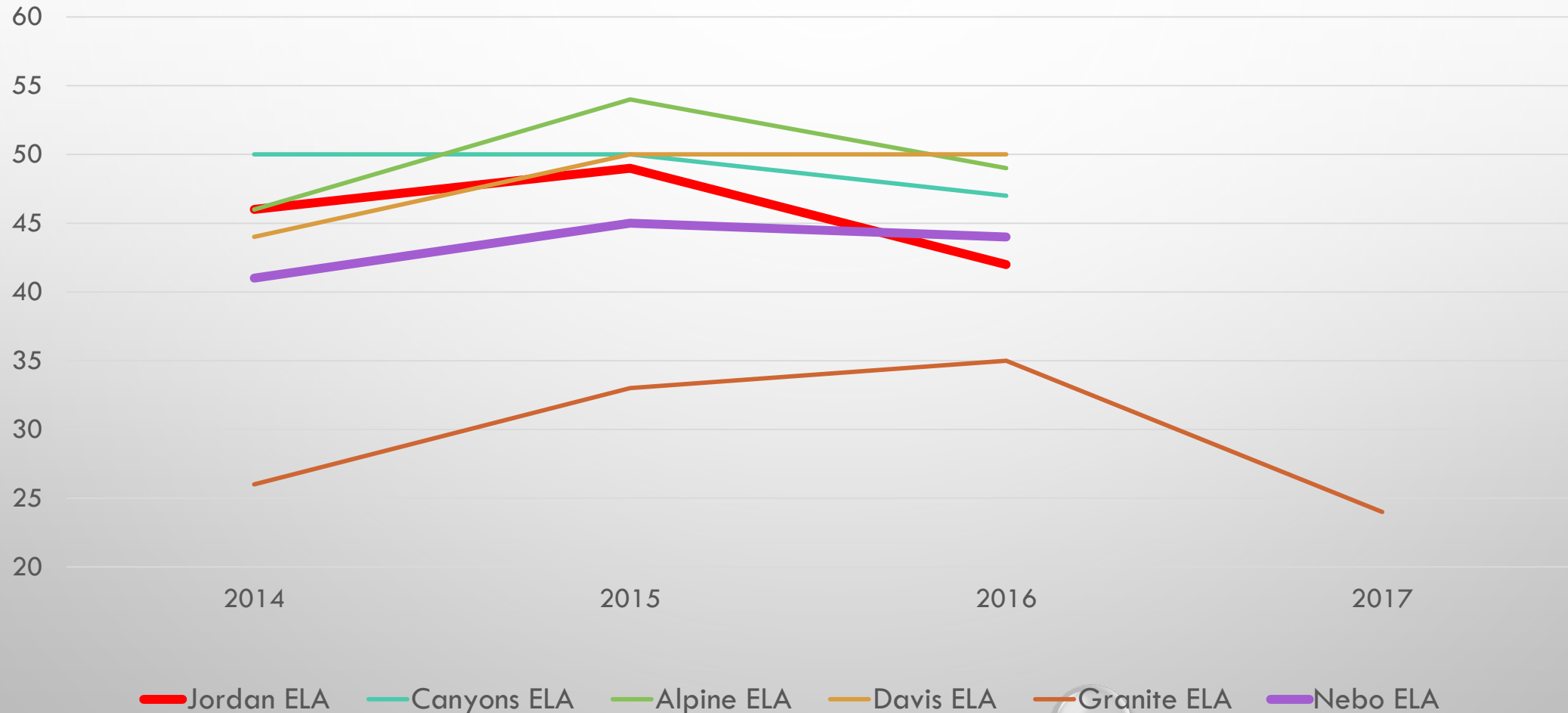
SAGE Cohort Analysis by Demographic: Class of 2019 ELA



SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2018



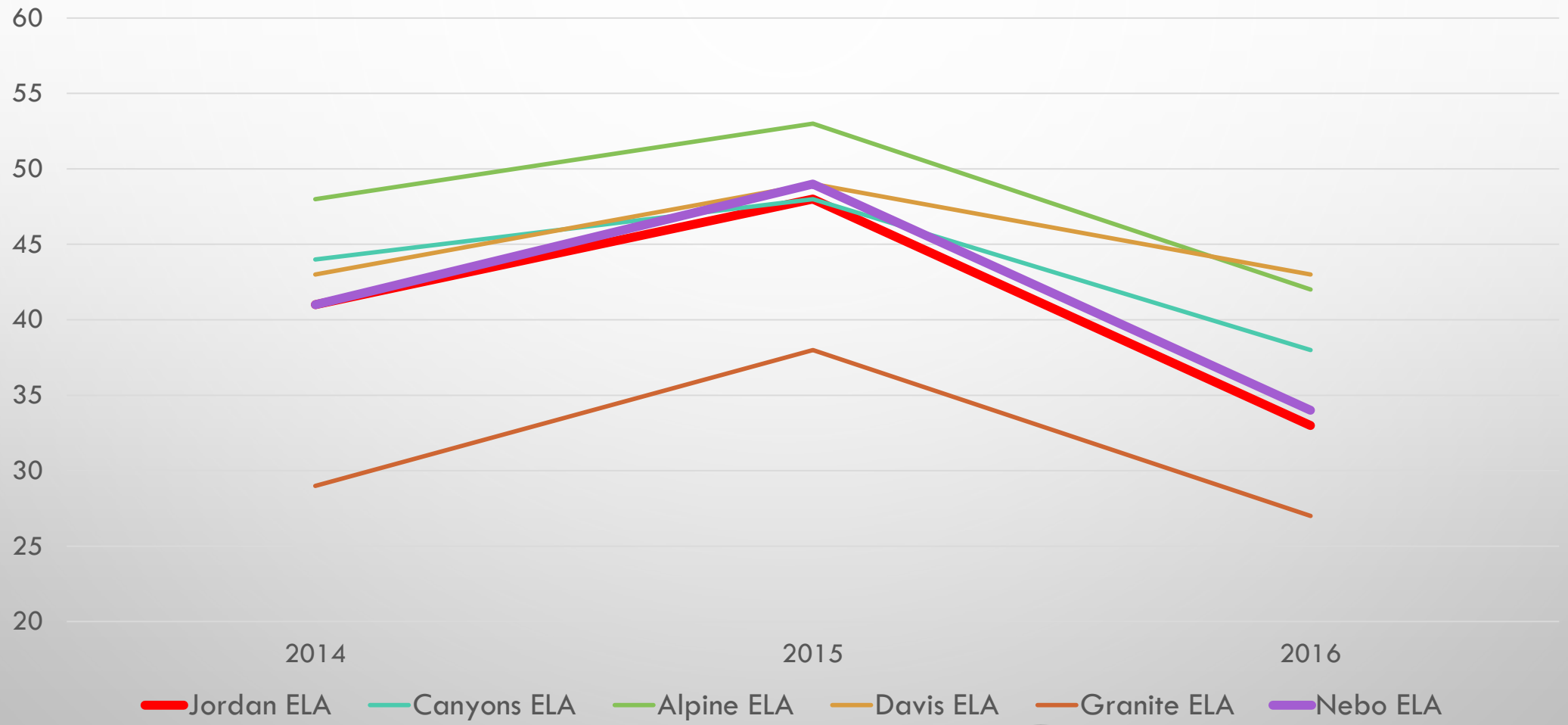
SAGE Cohort Analysis by Demographic: Class of 2018 ELA



SAGE Cohort Proficiency Growth in ELA (JSD vs. State): Class of 2017



SAGE Cohort Analysis by Demographic: Class of 2017 ELA



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**LOOKING AT SOME HIGH-FUNCTIONING PLC
TEAMS OF RAINDROPS...**

Elementary School #1 - 4th Grade Team

- *Total Proficiency* 68%
- *Growth (MGP)* 51

| Teacher | ELA Proficiency |
|----------------|------------------------|
| A | 88% |
| B | 84% |
| C | 63% |
| D | 60% |
| E | 60% |
| F | 50% |

Elementary School #3 - 6th Grade Team

- Total Proficiency 61.4%
- Growth (MGP) 58

| Teacher | ELA Proficiency |
|----------------|------------------------|
| A | 70% |
| B | 67% |
| C | 67% |
| D | 67% |
| E | 67% |
| F | 50% |

ELEMENTARY SCHOOL #4 - 3RD GRADE TEAM

• **TOTAL PROFICIENCY 67%**

| Teacher | Math Proficiency |
|----------------|-------------------------|
| A | 75% |
| B | 71% |
| C | 70% |
| D | 67% |
| E | 62% |
| F | 55% |

MIDDLE SCHOOL #1 - 7TH GRADE SCIENCE TEAM

- TOTAL PROFICIENCY 78%
- GROWTH (MGP) 89

| Teacher | Science Proficiency |
|----------------|----------------------------|
| A | 83% |
| B | 76% |
| C | 74% |

MIDDLE SCHOOL #2 - 8TH GRADE SCIENCE TEAM

- TOTAL PROFICIENCY 72%
- GROWTH (MGP) 75

| Teacher | Science Proficiency |
|----------------|----------------------------|
| A | 76% |
| B | 74% |
| C | 66% |


High School Physics Team

- Total Proficiency 58%
- Growth (MGP) 64

| Teacher | Science Proficiency |
|----------------|----------------------------|
| A | 70% |
| B | 65% |
| C | 65% |
| D | 52% |
| E | 43% |



DIVING INTO SCHOOLS: HOW A PRINCIPAL MIGHT LOOK AT THE DATA

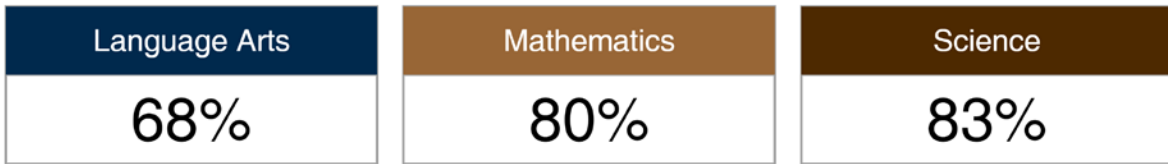
- YOU HAVE THE FOLLOWING INFORMATION:
 - SAGE RESULTS FOR ELA, MATH AND SCIENCE BY STATE, DISTRICT AND YOUR SCHOOL
 - SAGE RESULTS BY GRADE LEVEL/CONTENT AREA OF THE PLC YOU'LL BE EXAMINING
 - TEACHER-LEVEL RESULTS AS A PLC TEAM:
 - PROFICIENCY RESULTS FOR EACH TEAM MEMBER
 - SCALED SCORES FOR EACH CONTENT STANDARD BY TEACHER, GRADE LEVEL/CONTENT, DISTRICT AND STATE
- 

THINGS TO REMEMBER ABOUT THIS DATA:

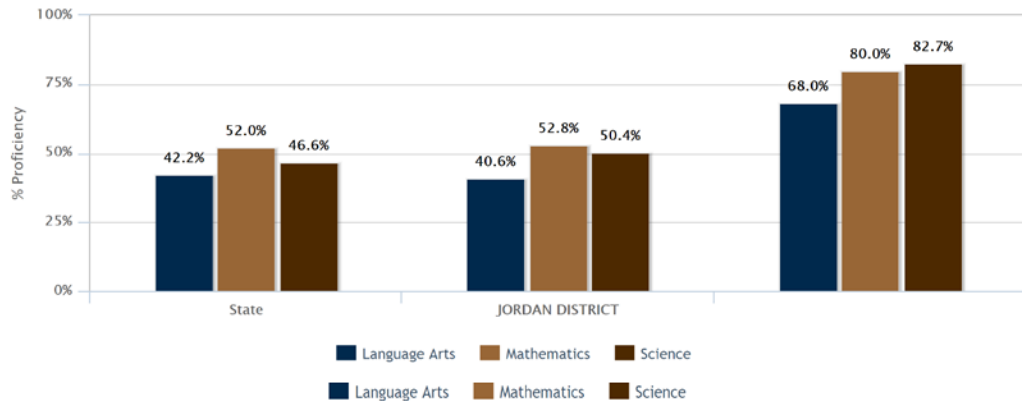
- DEMOGRAPHICS ARE A SIGNIFICANT CONSIDERATION – WE HAVE TEACHER TEAMS THAT EXCEL IN THEIR DEMOGRAPHIC, BUT COMPARING THEM TO THE WHOLE MAY HIDE THAT FACT BECAUSE THEIR STUDENTS ARE STARTING WITH SUCH A LARGE PROFICIENCY GAP

WHAT YOU'LL SEE:

for Grade 4

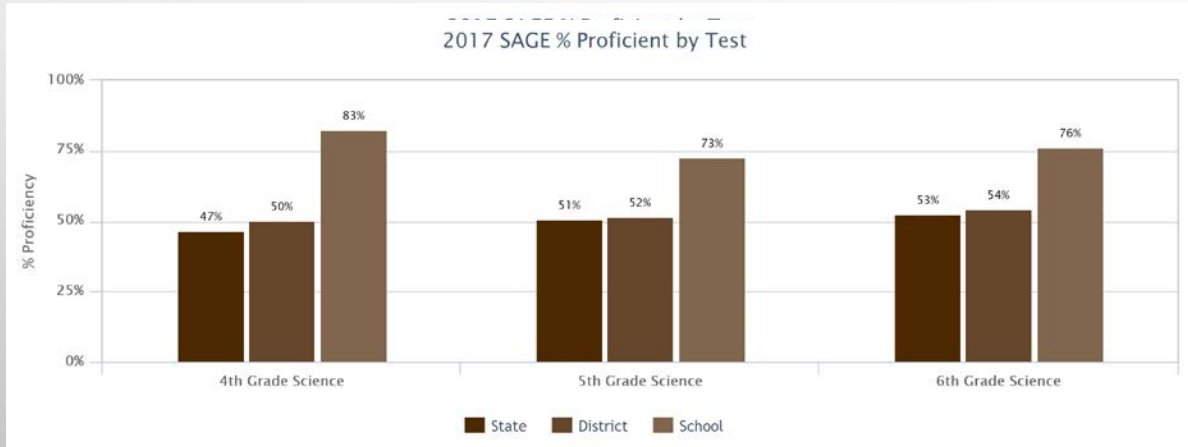


2017 SAGE % Proficient



- YOUR SCHOOL'S 2017 SAGE SCORES BY:
 - CONTENT AREA (LANGUAGE ARTS, MATH, AND SCIENCE)
 - ENTITY: STATE, DISTRICT AND SCHOOL
- A SIMILAR GRAPH AT THE GRADE LEVEL YOU'LL EXAMINE

WHAT YOU'LL SEE:



- A BREAKDOWN OF SAGE SCORES WITHIN THE GRADE LEVEL/CONTENT AREA
- BY ENTITY: STATE, DISTRICT, AND SCHOOL

WHAT YOU'LL SEE:

| | Teacher | Test Count | % Nonproficient | % Proficient | Level 1 | Level 2 | Level 3 | Level 4 |
|---------------|-----------|------------|-----------------|--------------|---------|---------|---------|---------|
| 4th Grade ELA | Teacher A | 26 | 12% | 88% | 0% | 12% | 38% | 50% |
| | Teacher B | 19 | 16% | 84% | 0% | 16% | 58% | 26% |
| | Teacher C | 19 | 37% | 63% | 11% | 26% | 47% | 16% |
| | Teacher D | 20 | 40% | 60% | 5% | 35% | 40% | 20% |
| | Teacher E | 15 | 40% | 60% | 13% | 27% | 40% | 20% |
| | Teacher F | 20 | 50% | 50% | 15% | 35% | 35% | 15% |

| | Teacher | Test Count | % Nonproficient | % Proficient | Level 1 | Level 2 | Level 3 | Level 4 |
|----------------|-----------|------------|-----------------|--------------|---------|---------|---------|---------|
| 4th Grade Math | Teacher A | 27 | 0% | 100% | 0% | 0% | 22% | 78% |
| | Teacher B | 19 | 16% | 84% | 0% | 16% | 21% | 63% |
| | Teacher C | 19 | 21% | 79% | 11% | 11% | 26% | 53% |
| | Teacher D | 18 | 33% | 67% | 11% | 22% | 28% | 39% |
| | Teacher E | 16 | 25% | 75% | 0% | 25% | 31% | 44% |
| | Teacher F | 21 | 29% | 71% | 5% | 24% | 38% | 33% |

| | Teacher | Test Count | % Nonproficient | % Proficient | Level 1 | Level 2 | Level 3 | Level 4 |
|-------------------|-----------|------------|-----------------|--------------|---------|---------|---------|---------|
| 4th Grade Science | Teacher A | 27 | 0% | 100% | 0% | 0% | 7% | 93% |
| | Teacher B | 19 | 5% | 95% | 0% | 5% | 16% | 79% |
| | Teacher C | 20 | 10% | 90% | 0% | 10% | 25% | 65% |
| | Teacher D | 19 | 32% | 68% | 5% | 26% | 21% | 47% |
| | Teacher E | 14 | 21% | 79% | 0% | 21% | 7% | 71% |
| | Teacher F | 20 | 30% | 70% | 10% | 20% | 15% | 55% |

- PERCENT PROFICIENT FOR EACH CONTENT AREA AND BY LEVELS 1 THROUGH 4
 - LEVEL 1 = BELOW PROFICIENT
 - LEVEL 2 = APPROACHING PROFICIENT
 - LEVEL 3 = PROFICIENT
 - LEVEL 4 = ABOVE PROFICIENT

WHAT YOU'LL SEE:

4th Grade ELA Total Proficiency = 59%

State Average Scale Score = 358

JSD Average Scale Score = 359

Your School Average Scale Score = 404

4th Grade Math Total Proficiency = 80%

State Average Scale Score = 346

JSD Average Scale Score = 348

Your School Average Scale Score = 378

4th Grade Science Total Proficiency = 64%

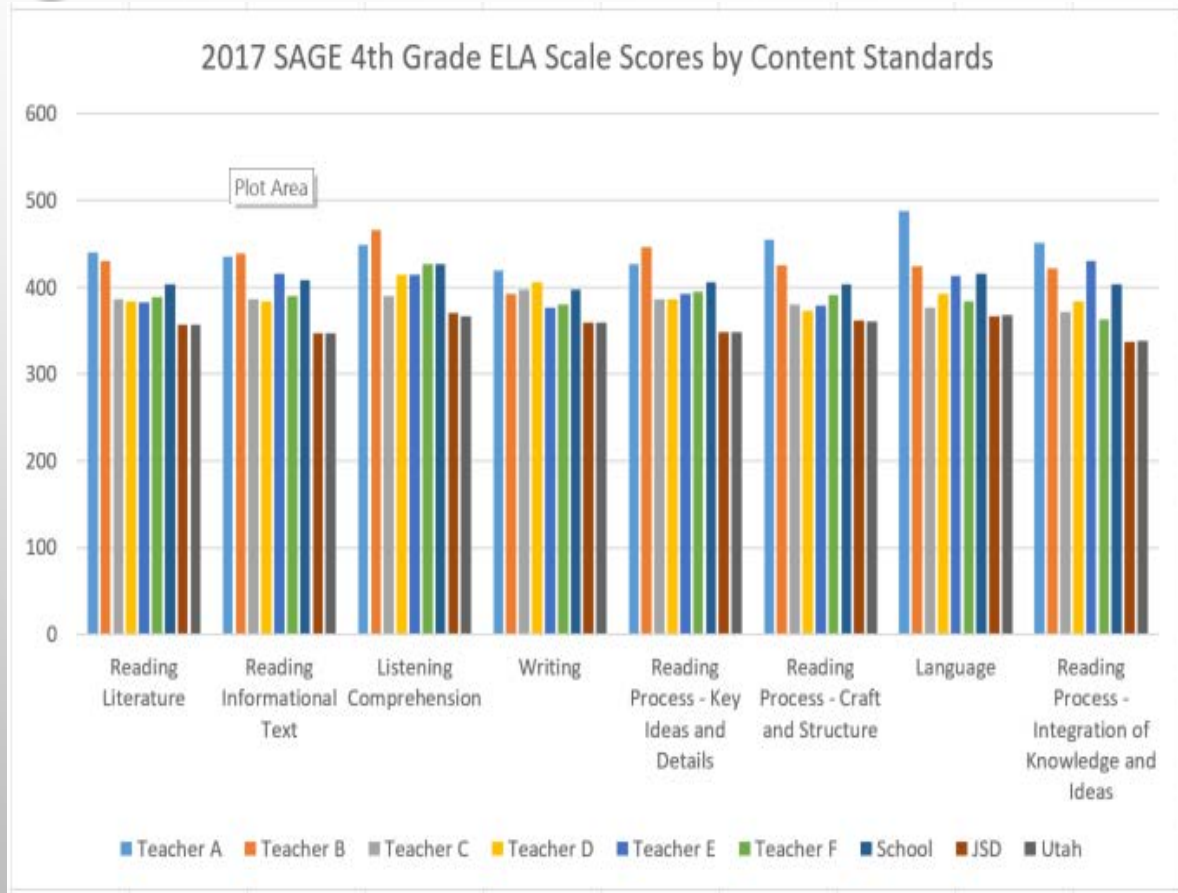
State Average Scale Score = 835

JSD Average Scale Score = 838

Your School Average Scale Score = 865

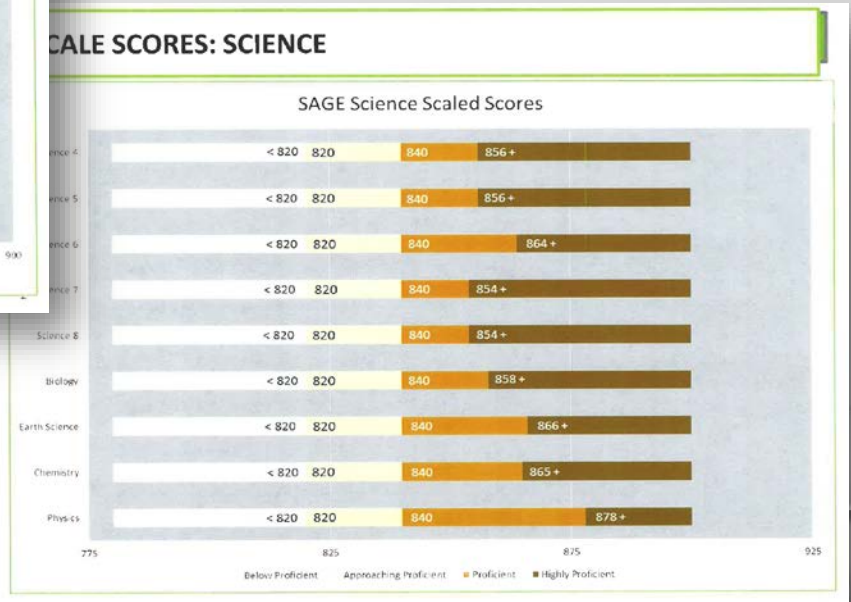
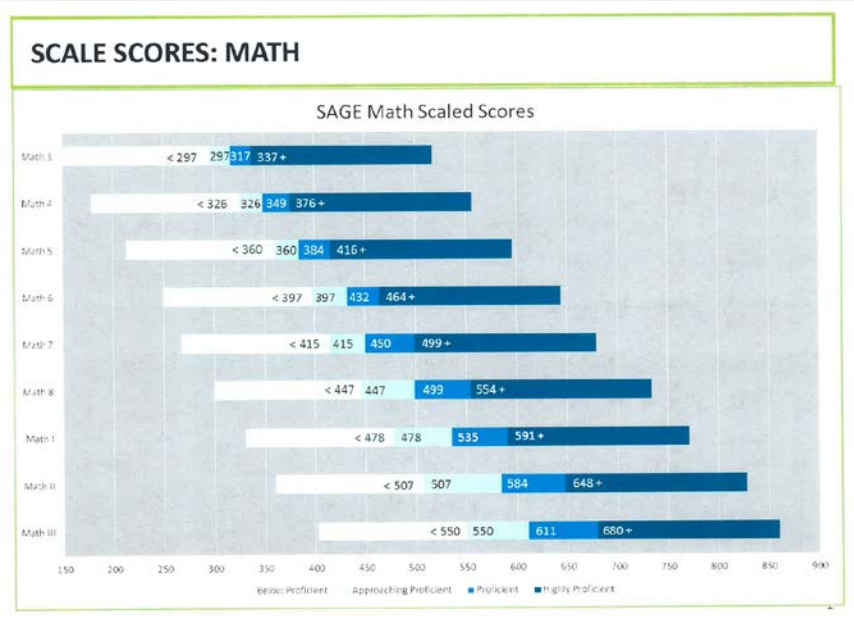
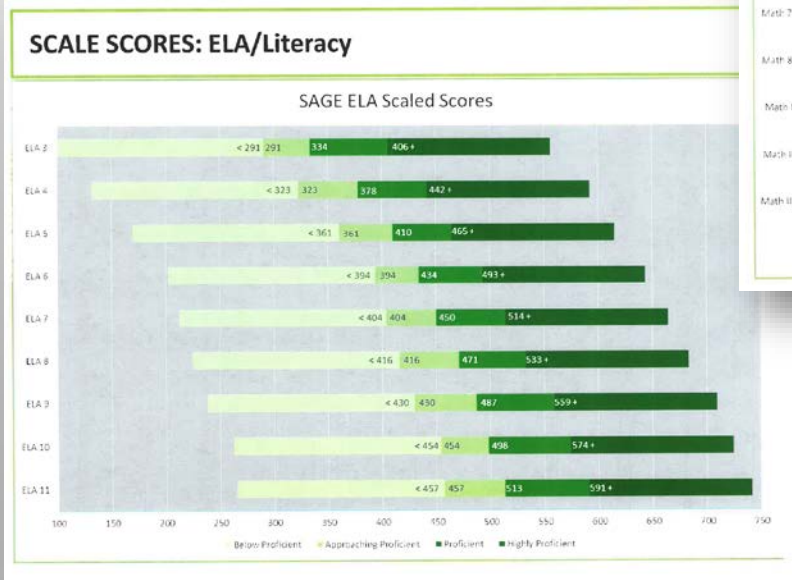
- TOTAL PROFICIENCY FOR THAT GRADE LEVEL TEAM IN EACH CONTENT AREA TEST
- AVERAGE SCALE SCORE FOR THE STATE IN EACH CONTENT AREA TEST
- AVERAGE SCALE SCORE FOR THE DISTRICT IN EACH CONTENT AREA TEST
- AVERAGE SCALE SCORE FOR YOUR SCHOOL'S GRADE LEVEL TEAM IN EACH CONTENT AREA TEST

WHAT YOU'LL SEE:



- SCALED SCORES BY CONTENT STANDARDS:
 - BY TEACHERS
 - BY SCHOOL
 - BY DISTRICT
 - BY STATE
- REMEMBER THAT LANGUAGE ARTS AND MATH ARE ON A SLIDING SCALE, SCIENCE IS NOT

USE THESE TO HELP YOU UNDERSTAND WHERE A SCALED SCORE SHOULD BE



QUESTIONS?



IMPLEMENTATION TIMELINE OF MODIFIED TRADITIONAL SCHEDULE

| Date | Action |
|------------------|--|
| October-November | <ul style="list-style-type: none"> • Meet with Board of Education regarding potential school(s) for Modified Traditional Schedule • Inform and possibly survey parents and employees of potential school(s), as directed by the Board |
| December-January | <ul style="list-style-type: none"> • Board finalizes decision whether to transition school(s) to Modified Traditional Schedule • Meet with administration and staff regarding Modified Traditional Schedule • Meet with SCC and PTA groups regarding Modified Traditional Schedule |
| January-February | <ul style="list-style-type: none"> • Share information with patrons via mailers, e-fliers, open houses to share information and gather suggestions and questions from patrons • Evaluation of transportation plans • Review 990 instructional time requirements • Conduct site visits at schools who have implemented modified calendar • Meet with teachers and administrators at similar MTS schools • Respond to patron suggestions and questions |
| February-March | <ul style="list-style-type: none"> • Review start and end times for schools • Work with school administrators to create a master schedule • Meet with Business Administrator to analyze financial implications • Meet with Human Resources to analyze contract and payroll issues |
| March-August | <ul style="list-style-type: none"> • Register students for Modified Traditional Schedule • Provide professional development for teachers on targeted, small group instruction • Finalize transportation plans • Finalize preparations for Modified Traditional Schedule staffing, professional development, facility needs |
| August- | <ul style="list-style-type: none"> • Implement Modified Traditional Schedule • Survey staff and patrons, provide an opportunity for additional comments and questions |

In August 2016, Bluffdale Elementary will be moving to a Modified Traditional Schedule!

Here's what you need to know...

Why are we doing this?

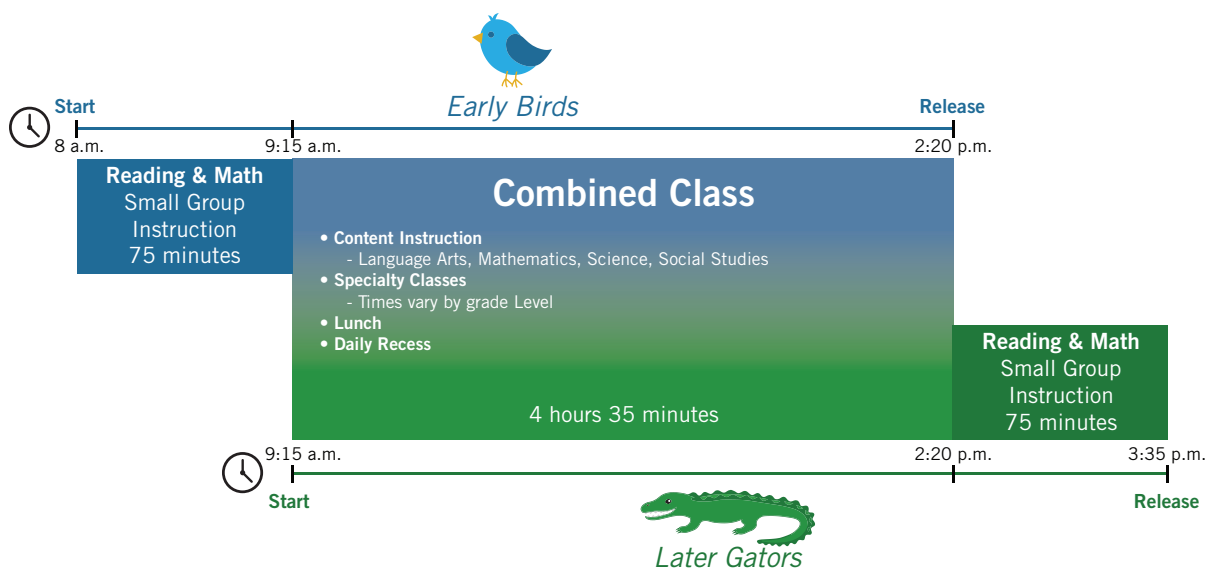
A traditional calendar is the preferred calendar of choice whenever possible. This change to a Modified Traditional Schedule (MTS) addresses the community's general desire to be on a traditional calendar and have an earlier school release time. By increasing class size during the middle of the day and reducing it at the beginning and end of the day it provides teachers the opportunity to work with small groups of students to target skill instruction in literacy and mathematics. In addition, this model pays teachers 13% more and allows school and community flexibility in scheduling and delivery of instruction.

What is the process?

The school board's goal is to reduce the number of schools on year-round schedules and has approved district officials to move forward with the MTS pilot next school year. Since that time we have met with key stakeholders such as PTA, School Community Council and teachers. We have held open houses to discuss this model, explain the considerations, and answer questions related to the transition.

What will the schedule look like?

On the Modified Traditional Schedule, roughly half of the class will be on the early start schedule and half on the late start schedule. The staggered schedules give the teacher an opportunity to work with smaller groups of students at the beginning and end of each day. Your student(s) will also attend specialty classes (which may include P.E., Music, Art, and Technology) taught by assistants that are rotated throughout the year. These classes allow the teachers to have needed preparation time each day. We will continue to release early on Fridays in order to allow teachers to work in teams to plan, assess, and improve student learning.



1st – 6th Grade Daily Schedule

Monday—Thursday

Track A “Early Birds”
8:00 A.M. to 2:20 P.M.
Track B “Later Gators”
9:15 A.M. to 3:35 P.M.

Friday

Track A “Early Birds”
8:00 A.M. to 12:45 P.M.
Track B “Later Gators”
9:15 A.M. to 2:00 P.M.

Kindergarten Schedule

Monday - Thursday

Morning
8:00 A.M. to 11:15 A.M.
Afternoon
12:20 P.M. to 3:35 P.M.

Friday

Morning
8:00 A.M. to 10:15 A.M.
Afternoon
11:45 a.m. to 2:00 P.M.

What track will my student have?

Due to Bluffdale's unique geography and school boundaries, it is not economically feasible to provide busing to both tracks of students. Students living within walking distance (less than 1.5 miles) will be placed in the morning kindergarten session or the Early Bird track. Students qualifying for busing (greater than 1.5 miles) will be placed in the afternoon in the afternoon kindergarten session or the Later Gator track.

What if I want the other track or kindergarten session?

Families may request track assignments other than the default assignment. Administration will process and attempt to accommodate requests where possible before final assignments are made. This process will begin in early spring.

How do I get more information?

We will be hosting open houses at Bluffdale Elementary on January 14th at 8:45 A.M. (after Parents & Pastries) and on January 28th at 6:30 P.M. Parents are invited to come learn more and ask questions about the Jordan Modified Traditional Schedule. In addition, you may contact Principal Karen Egan or Administrator of Schools Mike Anderson for further information and questions.

- Karen Egan: karen.egan@jordandistrict.org 801-254-8090
- Mike Anderson: michael.anderson@jordandistrict.org 801-567-8167

For next year's traditional calendar: planning.jordandistrict.org/calendars/

MODIFIED TRADITIONAL SCHEDULE PILOT REVIEW

Jordan School District Board of Education Study Session

September 26, 2017

OVERVIEW

- Review of MTS, see flier
- Review surveys
- Timeline of implementation, see handout
- Considerations for MTS schools
- Range of options for next steps leading to October 10

MTS BASICS

- Traditional calendar
- Increase class size in the middle of the day by 20%
- Small group instruction (roughly half) at the beginning and end of the day
- Pays teachers 13% more due to 13% longer school day
- Specialty classes in P.E., Music, Art, Technology are added daily and gives teachers time to prepare or collaborate each day
- Cost neutral

BACKGROUND

- Process began in January of 2015
- Ongoing dialogues with key stakeholder groups, district depts.
- MTS Schedule began August 2016 at Bluffdale and Riverside
- Bluffdale transitioned from Year-Round to MTS
- Riverside remained on Traditional, transitioned to MTS
- Conducted parent and teacher surveys in Fall and Spring

MTS PARENT SURVEY RESULTS

FALL

- 78% of parents find MTS "Extremely Favorable" or "Favorable"
- 14% are "Neutral"
- 8% find it "Unfavorable" or "Not favorable at all"

SPRING

- 73% of parents find MTS "Extremely Favorable" or "Favorable" (Same at both)
- 17% are "Neutral"
- 10% find it "Unfavorable" or "Not favorable at all"

MTS TEACHER SURVEY RESULTS

FALL

- 55% of teachers find MTS “Extremely Favorable” or “Favorable”
- 27% are “Neutral”
- 14% find it “Unfavorable” or “Not favorable at all”

SPRING

- 70% of teachers find MTS “Extremely Favorable” or “Favorable”
- 19% are “Neutral”
- 6% find it “Unfavorable” or “Not favorable at all”

PARENT SURVEY RESULTS

BENEFITS

- Being on a Traditional Schedule was the single greatest benefit.
- Parents listed small-group reading and math instruction as the second greatest benefit from the MTS model.

CHALLENGES

- Many indicated “None”
- Large class sizes
- Scheduling, transitions, etc.
- Meal time logistics

TEACHER SURVEY RESULTS

STUDENT BENEFITS

- 70% of teachers listed small-group reading and math instruction as the single greatest benefit from MTS
- Traditional Schedule was the second greatest benefit
- Daily arts, technology and specialty classes

TEACHER BENEFITS

- Higher pay, greatest benefit
- Small-group time
- Traditional calendar
- Having all teachers together at the same time meetings, PLCs

POTENTIAL TIMELINE

(CAN BE IMPLEMENTED FOR 2018-19 SCHOOL YEAR)

- **Stage I** (Oct.-Jan.)—Board reviews potential schools for MTS and determines which, if any, should transition to MTS. Survey and give information as directed. Decision by end of December is ideal, end of January at the latest.
- **Stage II** (Jan.-Feb.)—Notify community and school stakeholders of the transition—inform public via meetings, fliers, mailers. HR and District Admin meet with staff and faculty to outline changes in payroll, schedule, PD.
- **Stage III** (Mar.-Aug.)—Student enrollment. Ongoing PD and information, transportation is finalized.
- **Stage IV** (Aug.-May)—MTS begins. Continue to monitor, meet with and survey public, report to Board.

CONSIDERATIONS FOR FUTURE IMPLEMENTATION OF MTS

- Gives flexibility for parents and students
- Increases enrollment capacity (20%) with a traditional calendar
- Transportation and geographical size of boundary
- Future boundaries and growth projections
- Need time to transition
- Safety in drop-off/pick-up zones
- High level of engagement with staff, SCC, PTA and students
- Teacher pay and retention of high quality teachers

RANGE OF OPTIONS

- Use it to stay traditional (ex: Riverside Elementary)
- Using it to go traditional (ex: Bluffdale Elementary)
 - Capacity range of 100-120%
 - Review specific schools in that category on October 10
- Community preference and requests
- Continuation of the schedule when factors change
- Discussion on where MTS may fit on the continuum of options will continue on October 10

QUESTIONS?

International Baccalaureate (IB) Diploma Program (DP) Career-related Program (CP)



IB Learner Profile

“The IB learner profile represents 10 attributes valued by IB World Schools. We believe these attributes, and others like them, can help individuals and groups become responsible members of local, national, and global communities.”

Source: <http://www.ibo.org/benefits/learner-profile/>

IB Learner Profile

IB Learners strive to be:

- | | |
|---|--|
| <ul style="list-style-type: none">• Inquirers• Knowledgeable• Thinkers• Communicators• Principled | <ul style="list-style-type: none">• Open Minded• Caring• Risk-takers• Balanced• Reflective |
|---|--|

Six Curriculum Areas of Focus

- Primary Language
- Second Language
- Individuals & Societies
- Experimental Sciences
- Mathematics & Computer Science
- The Arts



Individual Class Option

- Students also have the option of choosing individual classes without having to complete all requirement for the IB Diploma.



What Makes the IB Program Unique?

- <http://www2.ibo.org/1/136871/2016-04-17/62jvy>

IB DP Programs in Utah

Standard Schools

- Bountiful High School
- Clearfield High School
- Highland High School
- Hillcrest High School*
- Ogden High School
- Skyline High School*
- West High School*

*These schools also offer the CP Program.

Charter Schools

- Providence Hall
- Walden School of Liberal Arts

Career-related Program (CP)

“The Career-related Program provides a comprehensive educational framework that combines highly regarded and internationally recognized courses, from the IB Diploma Program, with a unique CP core and an approved career-related study.”

The CP develops students to be:

- Academically strong
- Skilled in a practical field
- Critical and ethical thinkers
- Self-directed
- Collaborative
- Resilient and determined
- Confident and assured
- Caring and reflective
- Inquirers

IB Primary & Middle Years Programs in Utah

Early Years Program

- Channing Hall
- Hawthorne Academy
- Providence Hall

Middle Years Program

- Channing Hall
- Midvale Middle School
- Providence Hall
- Walden School of Liberal Arts

4-Year Higher Education Graduation Rates of IB Diploma Students in the United States

- Public Colleges and Universities
 - 76% - IB Diploma Students
 - 34% - National Cohort
- Private Colleges and Universities
 - 84% - IB Diploma Students
 - 53% - National Cohort
- All 4-Year Colleges and Universities
 - 79% - IB Diploma Students
 - 39% - National Cohort

IB Benefits in Higher Education

“Compared to similar non-DP [IB Diploma Programme] graduates, DP graduates were more likely to enroll in college, to enroll in selective colleges, to stay enrolled and to perform better once there. Generally, DP students reported that they felt well-prepared to succeed in college coursework and described writing and mathematics preparation, motivation, and time management as strengths.”

(Coca, Johnson, Kelley-Kemple, Roderick, Moeller, Williams, Moragne, 2012, as quoted in Diploma Programme Research Findings.)

College Credit and Financial Benefits



- An IB Diploma is a selling point on scholarships and college applications.
- Students with IB Diplomas have a high college graduation rate.
- IB classes, like AP classes, can earn students college credit while in high school. This can significantly decrease the cost of higher education.
- Of note: Higher education institutions have separate policies and guidelines for accepted credit from IB courses.

Benefits To Students

Of note: While IB is an excellent fit for gifted learners, the IB program is available to all students. The program operates on various levels, each designed for the level of the learner. All students are able to earn an IB Diploma.



- Enhances critical thinking and making connections across the curriculum.
- Fosters the skills to analyze, contrast, and compare, to think beyond the page.
- Develops extensive oral and written communication skills.
- Encourages well-roundedness with participation in many subjects, along with an emphasis on service.
- Prepares students for the rigor of top universities. Students with an IB Diploma have a high rate of college graduation and a higher rate of attending prestigious and rigorous universities.

Benefits to Teachers and to Schools



- IB provides professional development that encourages critical thinking, self-reflection, and dedication to life-long learning and continuous improvement.
- New instructional strategies and skills gained by the IB teachers benefit all students in the IB teachers' classrooms.
- An IB program promotes a robust AP program, fosters a culture of rigor in instruction, and increases learning in the entire school.

Projected Initial Costs of the IB Diploma Program

- \$26,500 Year 1 Application Fee and Initial Training
- \$62,500 Year 2 Candidacy Fee, 0.5 FTE for IB Coordinator
Salary and Benefits, and Incidental Costs
- \$62,500 Year 3 Candidacy Fee, 0.5 FTE for IB Coordinator
Salary and Benefits, and Incidental Costs
- \$151,500 Projected Total To Establish the IB Diploma
Program In One School

Timeline of IB Authorization

Year 1

- January-February 2018
 - Submit School Information Form
- By April 1, 2018
 - Submit Application for Candidacy

Application for Candidacy is reviewed by the IB; schools receive notification of candidacy status, typically by June 1.

- By September 1, 2018
 - Submit Candidate Fee
- September 2018 - March 2019
 - Candidacy takes effect, consultancy period

Timeline of IB Authorization

Year 2

- April 1, 2019
 - Submit Application for Authorization
- May – August 2019
 - Application for Authorization is reviewed by the IB
- By September 1, 2019
 - Submit Candidate Fee
- September – December 2019
 - Schools receive feedback on Application for Authorization.
Verification Visits are scheduled and conducted

Timeline of IB Authorization

Year 3

- January – April 2020
 - Verification Visits may continue
 - Schools receive notification of authorization status
- May – July 2020
 - Authorized schools prepare for implementation
- By September 1, 2020
 - Submit Annual Fee
- September – December 2020
 - Program implementation begins

Projected Ongoing, Fluctuating, and Potential Costs of the IB Program

Ongoing Annual Costs

- \$112,650 Annual Fees, 1.0 FTE for IB Coordinator Salary and Benefits, and Incidental Costs

Fluctuating Costs

- \$2,500 Ongoing Teacher Training (Per Teacher)
 - New Teachers/Classes Added After Implementation
 - Mandatory Training Every Five Years for All Teachers

Potential Annual Costs

- \$16,000 17-Hour Aide to Assist With Clerical Work
- \$80,000 1.0 FTE to Help Carry IB Classes

Student Fees for IB Classes and the IB Diploma Program (One-Time)

- \$174 Candidate Registration Fee
- \$119 Candidate Subject Fee Per Assessment (Six Assessments, One for Each Subject Area)
- \$91 Extended Essay Fee*
- \$46 Theory of Knowledge Fee*
- \$10 Creativity, Service, and Action Fee*
- **\$1,035** **Approximate Student Fee Total**

*May be waived for students seeking a full diploma.

Career-related Program Fees

Fee for the School

- \$1,480 Additional Yearly Fee

Fees for the Students

- \$172 Candidate Registration Fee
- \$119 Candidate Subject Fee Per Assessment

International Baccalaureate (IB) Diploma Program (DP) Career-related Program (CP)



Jordan School District
MINUTES OF BOARD OF EDUCATION MEETING
September 12, 2017

The Board of Education of Jordan School District met in a study and closed sessions and special Board meeting on Tuesday, September 12, 2017, beginning at 4:14 p.m. at the JATC South Campus (Board Conference Room), 12723 S. Park Avenue (2080 West), Riverton, Utah.

STUDY SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Michael Anderson, Administrator of Schools
Jill Durrant, Administrator of Schools
Laura Finlinson, Administrator of Curriculum and Staff Development
June M. LeMaster, Administrator of Human Resources
Brad Sorensen, Administrator of Schools
Scott Thomas, Administrator of Auxiliary Services
Teri Timpson, Administrator of Schools
Sandy Riesgraf, Director, Communications
Ben Jameson, Director, Evaluation, Research and Accountability
Lance Everill, Staff Assistant, Facility Services
Shelley Nordick, Staff Assistant, Curriculum and Staff Development
Steven Harwood, System/Programming Manager, Information Systems
Holly Allen, Consultant, Evaluation, Research and Accountability
Jeri Clayton, Administrative Assistant
Brendan Nielson, AV Maintenance
Vicki Olsen, President, Jordan Education Association
Dawn Ramsey, Director, Region VI PTA

President Voorhies presided and conducted. The Board of Education met in a study session to discuss the following:

A. *Ends Policy 404 Safety and Security*

Mr. Scott Thomas, administrator for Auxiliary Services, and Mr. Lance Everill, staff assistant for Facility Services, reviewed results of the Jordan Safety and Security Assessment (JSSA) for 2016-17. Mr. Everill stated that the JSSA is a result of the Board's safety and security initiative and was implemented in February 2013. He provided Board members with a copy of the assessment tool that measures practice, protocol, and equipment. He noted that last year there was improvement at all levels and schools and District offices that routinely perform at 98 percent and above are assessed twice a year; those scoring 90-97 percent are assessed three times per year, and those scoring below 90 percent are assessed four times per year. The results are reviewed with administrative staff and areas for improvement are identified.

In response to a question from Mr. Dunford, Mr. Everill said he would provide Board members with a comprehensive list of assessment scores for the prior school year.

B. New Administrative Policy DP378 *Student Data Governance and Security*

Mr. John Larsen, business administrator, said a law was passed in 2016 by the Utah State Legislature requiring school districts to safeguard student data. He reviewed Administrative Rule R277-487 *Public School Data Confidentiality and Disclosure*, effective July 1, 2017, which was created to give direction to LEAs for developing a plan for safeguarding student data. A draft of a new District Administrative Policy DP378 was provided to Board members for review and discussion.

Mr. Ben Jameson, Director of Evaluation, Research and Accountability, Mr. Steven Harwood, System/Programming Manager for Information Systems, and Ms. Holly Allen, Consultant for Evaluation, Research and Accountability, participated in the presentation and discussed the requirements the District has met to date and development of the policy. Board members expressed appreciation to District staff for the thorough work that has been done to insure the District is in compliance with the Administrative Rule.

Mr. Young recommended that the Innovations Committee work to create a Board policy that identifies the Board's position on safeguarding student data and personal information.

C. Review of Administrative Policies

1. DP311 *Evaluation of Licensed Personnel*

Laura Finlinson, administrator for Curriculum and Staff Development, reviewed changes to policy DP311 which includes updating references to Utah Code and Administrative Rule, referencing Utah Effective Educator Standards where applicable, aligning the evaluation requirements with the rule, and adding definitions for clarity. Mrs. Finlinson stated that Jordan District's evaluation system has been validated by two outside sources for validity and reliability.

2. DP311A *Evaluation of Administrators*

Mrs. Finlinson noted that changes made to policy DP311A are similar to DP311 and included changing references to USOE to USBE.

D. Report on Discussion with Affected Patrons Regarding Murray School District Boundary Adjustments

Mr. Larsen, business administrator, reviewed with the Board a map of the area being moved from Jordan District to Murray District. He and Mrs. Timpson, administrator of schools, reported on visits with two families impacted by the property transfer. The family with a student attending Heartland requested that the District allow their student to continue on permit at Heartland Elementary. The family with a student receiving special services at Majestic Elementary requested a continuation of the support and transportation for their child through the end of the school year and indicated that they will be looking to transition to Murray District the following year.

E. Process for Projecting Student Enrollment

Dr. Anthony Godfrey, associate superintendent, reviewed the process for projecting student enrollment and did so on behalf of Mr. Travis Hamblin, consultant for Planning and Student Services, who was unable to return to Utah due to a hurricane in Florida. Dr. Godfrey stated that Planning and Student Services is charged with responsibility for projecting student enrollment. ESRI is a company that produces ArcMap mapping software. Davis Demographics created a program that interfaces with ArcMap so that information can be entered about types of new housing developments within the cities and a projected number of students based on the type of development. Additional information such as previous year's enrollment numbers, birthrate, charter school enrollment, and permits are also input into the program. He noted that Mr. Hamblin works closely with city personnel and attends City Planning

Commission meetings monthly, he attends City Council meetings as needed, and he works closely with developers to identify upcoming housing and construction projects. Dr. Godfrey reviewed a timeline for developing long-term enrollment projections. He noted that there are many factors that make projections difficult such as charter enrollment, a Utah law that allows student choice, etc.

Board members discussed the process and the need to have information that allows them to be aware as soon as possible of potential overcrowding issues. Dr. Godfrey noted that every October a housing and enrollment presentation is made to the Board that looks at boundaries, calendars, and permits and solicits Board input about action that may need to be taken in this regard. He noted that the goal is to make changes by the end of the calendar year in order to provide enough time for patrons and school staff to plan. Dr. Godfrey suggested as a next step to outline for the Board the boundary change process and various timelines that need to be met.

Motion to Alter Agenda

MOTION: It was moved by Matthew Young and seconded by Marilyn Richards to alter the agenda and move the discussion on Eastlake Elementary School Community Council meeting to this point. The Motion passed with a unanimous vote.

F. Update on Eastlake Elementary School Community Council Meeting with Regard to Student Housing

Mrs. Miller said she, along with three other Board members and members of the District administration, attended a meeting last Wednesday of the Eastlake School Community Council to hear concerns of patrons regarding the increasing school population and recommendations for addressing the problem. The Council chair invited patrons to write comments and questions about the overcrowding and these were provided to Mrs. Miller. She said she would forward these to all Board members for their review.

Mr. Sorensen stated that he felt the meeting was informative and the consensus of the group is to continue this year with the resources provided to add additional help to the Eastlake staff where necessary, and to begin discussions about a solution for the 2018-19 school year.

East Lake School Community Council Chair, Darla Thomas, indicated that she asked a member of the Council to prepare a survey of Eastlake patrons and she will report the findings when the survey is complete.

Mr. Young clarified for Eastlake patrons that the first Friday in October they should check the Board meeting agenda for the housing and enrollment presentation by the District administration. This presentation will provide the Board with enrollment projections and an opportunity to discuss housing needs for the coming school year.

Mr. Dunford stated some unkind things were said by a few members the Eastlake Community about Mrs. Miller and for the public record, he wanted it known that he has never observed a more caring, concerned and involved Board member and that she is working hard to find a solution for the Eastlake parents.

G. Policy AS97 *Management of Concussions and Traumatic Head Injuries*

Mr. Young expressed concern with a situation that was brought to his attention about a student who suffered a concussion during a school activity and was not given appropriate consideration by a teacher about the work this student was able to do during the healing process. Mr. Young invited Board input about whether the directive in policy AS97 should be changed or another policy created to address accommodations that need to be made for injured students, including brain injuries.

Following the Board discussion, a directive was given to Cabinet members to discuss this matter and bring suggestions to the Board about what recourse parents might have or accommodations that should be given to injured students.

H. **Board Calendaring Items**

President Voorhies provided dates and times of upcoming Board activities (outlined below) and invited Board input and discussion.

- The Golden Fields Elementary School dedication is scheduled for Tuesday, November 14, 2017 at 6:00 p.m. She noted that that a study session is scheduled on that day as well and suggested holding it at Golden Fields prior to the dedication, to which Board members agreed.
- The Bastian Elementary School dedication is scheduled on Wednesday, November 15, 2017 at 6:00 p.m.
- The USBA fall meeting is scheduled on October 4, 2017 at 6:00 p.m.
- Superintendent Johnson provided a schedule of the Friday morning PLC visits. She noted that if needed, visits can be rearranged to accommodate Board member attendance.
- Parent University is scheduled for September 28, 2017, at West Jordan Middle School at 7:00 p.m. The presentation will be about how parents can monitor cell phone use such as social apps and video messaging.
- Dr. Johnson noted that the SAGE results will be available on the gateway by the end of the month. Mrs. Miller pointed out that according to Utah law, there will be letter grades given this year but none next year.

I. **Staff Follow-up to Prior Board Discussion**

1. **Policy AA405 Homework**

Dr. Godfrey, associate superintendent, indicated that earlier this year a change was made to the homework policy and reviewed with Board members additional actions taken in regard to the updated policy. Two aspects of the policy revision included making clear that principals are responsible for overseeing that homework is appropriate and clarifying for parents the process for appealing homework concerns. He stated that principals received training by Superintendent Johnson about the relative impact homework has on student learning and they have been reminded on several occasions that they are charged with overseeing that the policy is followed. Dr. Godfrey discussed the requirement that teachers create a course disclosure statement which lists assignments and grading criteria. This statement is reviewed by the principal in advance of being distributed to students which gives the principal and teacher an opportunity to discuss one-on-one the assignment and appropriateness of homework, including summer assignments.

2. **New School Celebrations**

Dr. Johnson stated that at the Board's request, a discussion was held in a Cabinet meeting about new school celebrations. She noted that there are four celebrations related to opening a new school: ground-breaking, ribbon-cutting, open house, and dedication. She noted that the ground-breaking and dedication is a Board responsibility, although the school helps to organize these activities, and school personnel oversee planning for the open house and the ribbon-cutting ceremony, with Board purview.

In response to a question from Mr. Dunford about who is responsible for dedicating a building, Dr. Johnson responded that the Board member over the area in which the new school has been located generally takes responsibility for dedicating it.

Mrs. Miller expressed that it is important to insure that community leaders receive personal invitations from Board members to these new school functions. Dr. Johnson added that as

municipal elections are about to take place, it is important to invite both past and present community officials and others such as past Board members, etc.

3. Process for Projecting Student Enrollment

President Voorhies stated that this matter was discussed earlier in the meeting. Dr. Godfrey added that clear direction was given by the Board on next steps for Eastlake and for providing general information to the Board on timelines and the housing and enrollment process.

J. Discussion on Board Neutrality Statement

Mr. Young proposed that the Board create a neutrality statement related to the upcoming municipal elections in order to protect them and allow engagement with the community without “picking sides.” He invited Board input.

Following Board discussion, the decision was made to go forward with the neutrality statement which Mr. Young read, with recommended changes. President Voorhies asked to have the statement brought before the Board for approval at the next Board meeting.

K. Professional Development Reading “Coming to Order”

Board members discussed chapters 4 and 7 of the USBA publication, *Coming to Order*. The topics of these Chapters are “Planning the Meeting” and “Recording the Meeting.”

L. School Board Book Study Focusing on Student Achievement

Mr. Young provided a recommended schedule for reading the book “In Praise of American Educators” by Dr. Richard DuFour. Chapters one through four should be read in preparation for discussion at the October 10, 2017 study session, chapters five through eight for the November 14 study session, and chapters nine through eleven for the December 12 study session.

M. Board Member Committee Reports

1. District/Community Council Board Advisory Committee

Mr. Robinson said his Committee is continuing to work on the Calendar Policy changes and hopes to have recommendations by the next Board meeting. He said he wanted to give a shout-out for Parent University and noted that President Voorhies will be making a presentation on this subject at the Utah School Boards Association leadership conference and he said he recently heard that Holly Bell will be making a presentation at the State Office in January about how the Board is engaging the community with the Parent University presentations. Mr. Robinson reiterated that School Community Council trainings will be held soon and thanked Mr. Anderson for the great job he is doing to plan for these meetings.

2. Facilities Board Advisory Committee

Mrs. Atwood said the Facilities Committee met yesterday but she was unable to attend and noted that what was discussed at the meeting will be presented during closed session.

3. District Finance and Audit Board Advisory Committee

Mr. Dunford said it was necessary to cancel the recently scheduled Finance Committee meeting due to a conflict but it has been rescheduled for September 22 and the Committee will be meeting with the District’s financial advisors from Zions Bank in anticipation of the next bond sale. Mr. Dunford said in an effort to keep Board members informed of upcoming financial issues he wanted

to let Board members know that there are no matters for Board review scheduled for the month of September.

4. Legislative/Community Relations Board Advisory Committee

Mrs. Miller said the Legislative Committee has not met since the last Board meeting and she had nothing new to report at this time.

5. Innovations in Education Board Advisory Committee

Mr. Young said he was unable to attend the last Innovations Committee meeting and invited Ms. Richards to speak about it. Ms. Richards noted that Mr. Robinson tried to attend but went to a different building and they weren't able to provide access through electronic means. Ms. Richards stated that she, along with Laura Finlinson, Shelley Nordick, and Rebecca Smith, met and discussed the possibility of the District starting an International Baccalaureate program. She said Ms. Smith has received training for the IB program and explained the process for starting one in the District. Ms. Richards said she asked the Committee to be ready to make a presentation to all Board members at the September 26 Board meeting, if the Board desires this presentation, to make them aware of what starting this program will entail. She also stated that the Committee recommended having the Finance Committee review the costs associated with the program if, after hearing the presentation on September 26, Board members want to continue discussions.

6. Utah High School Activities Association

Ms. Richards stated that the UHSAA Board of Trustees met last week and reviewed the calendar and agenda for the quarter and noted that staff members and several Board members made a presentation last Friday morning to the Utah State Board of Education to inform them that UHSAA is in compliance with the new laws related to the transfer rule, that they have the level three appeals process in place, and that four individuals have already come before the Committee because of the level three appeal. Ms. Richards noted that the other item presented to USBE was a draft on a FERPA rule about how student athlete information is being protected and the individual that oversees this data assured USBE members that student information is very secure and safe. Ms. Richards noted that the rule will be finalized at the next meeting.

MOTION: At 8:46 p.m., it was moved by Jen Atwood and seconded by Bryce Dunford to go into closed session. Motion passed with a unanimous vote.

CLOSED SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member, excused
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Scott Thomas, Administrator of Auxiliary Services

President Voorhies presided and conducted. The Board of Education met in a closed session to discuss property. The closed session discussion was recorded and archived.

At 8:55 p.m., the meeting adjourned. The Board convened in a Special Board meeting.

SPECIAL BOARD MEETING

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member, excused
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Scott Thomas, Administrator of Auxiliary Services
Jeri Clayton, Administrative Assistant

President Voorhies presided and conducted. She welcomed those present.

I. Special Business

- A. **Recommendation and Possible Action to Approve and Authorize Amendment to the Purchase and Sale Agreement between the Board of Education Jordan School District and DA 1 Investment which was Approved by the Board on June 13, 2017, to Extend the Closing Date Pertaining to Property in Bluffdale**

Public Comment

No patrons signed up to address the Board regarding this Special Business item.

MOTION: It was moved by Matthew Young and seconded by Darrell Robinson to approve and authorize the Amendment to the Purchase and Sale Agreement between the Board of Education of Jordan School District and DA 1 Investment which was approved by the Board on June 13, 2017, to extend the closing date pertaining to property in Bluffdale. The Motion passed with a unanimous vote.

- B. **Recommendation and Possible Action to Approve the Second Amendment to Real Property Purchase, Sale and Exchange Agreement, Between the Board of Education of Jordan School District and Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-Day Saints (CPB) and Acknowledged by Suburban Land Reserve, Inc. (SLR) Dated March 22, 2017, as Amended May 22, 2017, Involving the Exchange of Approximately 37.55 Acres of Land Owned by Herriman for two Anticipated Future Elementary School Sites and one Anticipated Future Middle School Site to Extend the Inspection Review Period**

Public Comment

No patrons signed up to address the Board regarding this Special Business item.

MOTION: It was moved by Darrell Robinson and seconded by Jen Atwood to Approve the Second Amendment to Real Property Purchase, Sale and Exchange Agreement, Between the Board of Education of Jordan School District and Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-Day Saints (CPB) and Acknowledged by Suburban Land Reserve, Inc. (SLR) Dated March 22, 2017, as Amended May 22, 2017, Involving the Exchange of Approximately 37.55 Acres of Land Owned by Herriman for two Anticipated Future Elementary

School Sites and one Anticipated Future Middle School Site to Extend the Inspection Review Period. The motion passed with a unanimous vote.

MOTION: At 9:03 p.m., it was moved by Jen Atwood and seconded by Bryce Dunford to go into closed session. Motion passed with a unanimous vote.

CLOSED SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member, excused
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Scott Thomas, Administrator of Auxiliary Services

President Voorhies presided and conducted. The Board of Education met in a closed session to discuss property and negotiations. The closed session discussion was recorded and archived.

MOTION: At 9:44 p.m., it was moved by Jen Atwood and seconded by Marilyn Richards to adjourn the meeting. Motion passed with a unanimous vote.

JL/jc

Jordan School District
MINUTES OF BOARD OF EDUCATION MEETING
August 29, 2017

The Board of Education of Jordan School District met on Tuesday, August 29, 2017, beginning at 4:17 p.m. at the JATC South Campus (Board Conference Room), 12723 S. Park Avenue (2080 West), Riverton, Utah. Due to a power outage, Board members discussed whether to cancel, postpone, or move the location of the meeting.

MOTION: It was moved by Bryce Dunford and seconded by Marilyn Richards to move the location of the Board of Education meeting to the District Auxiliary Services Building. The motion passed with a unanimous vote.

The Board of Education of Jordan School District reconvened in study, regular, and closed sessions on Tuesday, August 29, 2017, beginning at 5:27 p.m. at the Jordan District Auxiliary Services Building, 7905 South Redwood Road, West Jordan, Utah. A notification was placed on the front door of the JATC South building to inform patrons of the location change due to the power outage.

STUDY SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Michael Anderson, Administrator of Schools
Jill Durrant, Administrator of Schools
Laura Finlinson, Administrator of Curriculum and Staff Development
June M. LeMaster, Administrator of Human Resources
Brad Sorensen, Administrator of Schools
Scott Thomas, Administrator of Auxiliary Services
Teri Timpson, Administrator of Schools
Sandy Riesgraf, Director, Communications
Lance Everill, Staff Assistant, Facility Services
Shelley Nordick, Staff Assistant, Curriculum and Staff Development
Travis Hamblin, Consultant, Planning and Student Services
Jeri Clayton, Administrative Assistant
Brendan Nielson, AV Maintenance
Vicki Olsen, President, Jordan Education Association
Dawn Ramsey, Director, Region VI PTA
Bret Wood, City Manager, Herriman City

President Voorhies presided and conducted. The Board of Education met in a study session to discuss the following:

A. Middle Schools Course Offerings and Schedule

Laura Finlinson, administrator of Curriculum and Staff Development, provided Board members with information about Utah State Board of Education recommended changes to Administrative Rule R277-700-5 *Middle School Education Requirements*. She said the new rule is intended to provide each LEA

with flexibility for meeting the needs of the communities they serve. She added that a 30-day public comment period has commenced.

Mr. Anderson reported that he met with middle school principals about the changes and noted that principals are already accommodating individual student needs. He indicated that School Community Councils will also be informed of the changes.

Mr. Young read the language in Board Ends Policy E401 and stated that he wanted to assure patrons that Jordan District is committed to a wide variety of educational opportunities for all students.

B. Review of Herriman Tax Increment Project and Murray School District Boundary Adjustments

1. Herriman Tax Increment Project

Mr. Larsen, business administrator, reviewed the criteria of Herriman City's Anthem tax increment project. He noted that the Board Finance Committee reviewed the project on two occasions and felt the City developed a plan that worked well for them and Jordan District. Mr. Dunford, chair of the Finance Committee, added that it is the recommendation of the Finance Committee to approve the project which will be voted on in the regular session.

Mr. Young stated that several years ago the Board developed a list of criteria for EDA/CDA/RDA Agreements to be used when evaluating tax increment projects and noted that this criteria was provided to city personnel. He expressed appreciation to Mr. Bret Wood, Herriman City Manager, for taking the District's desires seriously and for being willing to help the Board understand how the Anthem project meets the Board's criteria for approval.

Mr. Wood expressed appreciation to the Board and District staff for the partnership that has been developed between the City and District and thanked Mr. Young for his comments.

2. Murray School District Boundary Adjustment

Mr. Larsen updated the Board on the progress of the boundary adjustment with Murray School District that, if approved, will move a small area of Murray City which is currently within the boundaries of Jordan District to Murray School District. He noted that County and State agencies have reviewed and approved the documentation and the County is anxious to have the taxing and voting issues resolved. Mr. Larsen said the parcel to be moved into Murray District has 93 homes; however, only two students will be affected by the change: a fourth grade student and a pre-school student. The pre-school student is currently receiving busing services to a Jordan District school. He asked the Board for direction regarding communication with these patrons and/or School Community Councils.

Board members discussed the matter and recommended that Mr. Larsen contact the families affected by the change to inform them of the boundary adjustment and invite their input. The Board also decided that it would not be necessary to contact the School Community Councils. Mr. Larsen will report his findings at a future study session.

C. Discussion of Student Housing and Growth

Mrs. Miller said she, along with Mrs. Voorhies and Mr. Sorensen, met with Principal Suzie Williams and Eastlake Elementary teachers to hear concerns they have about overcrowding and conversion of a kiva and computer lab for classroom space. She said the teachers expressed concern that the projected population numbers for this school year were not accurate and feel this problem will continue. Mrs. Miller stated that it is important to get input from the Eastlake Community about this issue.

Dr. Godfrey reviewed the process for adding additional teachers and/or aides to address increases in student population. He also reviewed some of the ways schools have converted space in order to

increase the capacity and discussed the addition of portables to provide housing for increased student populations.

Mr. Sorensen, administrator of schools, said in fairness to the School Community Council and staff he noted that in July the rationale for the use of the kiva to add another third grade class was discussed with the Council. He said the future plan is to meet with the Council and community to review what needs to happen in the future.

Mr. Young pointed out that Bluffdale Elementary has been experiencing significant growth pressures and is at 1,221 and was projected to be 1,240 students. Next year's projection is at 1,369. He said now is the time to begin the discussion about what can be done to accommodate these growth patterns.

President Voorhies invited the patrons who signed up to address the Board during the regular session to comment.

Patron Comments

Zakia Richardson expressed frustration with overcrowding and boundary changes and said something needs to be done to serve the best interests of the students and teachers. She feels patrons were misled about projected enrollment numbers and that the increases in student population need to be addressed now.

Darla Thomas said she wanted to point out that the Eastlake community was never polled, they were given boundary options that all placed Eastlake on a traditional schedule and never given the option of remaining on a year-round calendar. She expressed her opinion that the District has been putting a Band-Aid on the overcrowding problem at Eastlake for nine years and solutions need to be found.

Adam Kolwich (sp?) said his oldest child is in the third grade and his classroom is in a hallway, aka kiva. He expressed that this is not an acceptable solution but the only one available for this year. He hopes the Board will find a solution in the future that does not include having children attend class in a hallway.

Valerie Hatch said she taught elementary school prior to the birth of her first child and she would not want to teach at Eastlake because of the overcrowding. She said she is advocating for more aides to assist the teachers so they do not become burned out, tired, or overwhelmed. She added that parents are concerned about their children and want to see a change at Eastlake.

Board Discussion

Board members discussed the current solutions in place to accommodate the increased population and discussed the steps that need to be taken to find a solution before the next school year, which includes looking at boundary changes, calendar changes, and adding portables, if the agreement with Daybreak can be revised.

Mrs. Atwood noted from past experience that boundary changes are difficult because parents are supportive so as long as it is someone else's neighborhood that is affected.

President Voorhies said she would be in favor of asking the administration to provide specific information about student enrollment numbers and recommendations for what needs to be done, to which Board members agreed.

Mrs. Miller stated that she will be meeting with the Eastlake School Community Council in a couple of weeks to get their input and to begin the discussion about how to resolve the concerns of the community. She noted that it will be important to have a decision made in time for parents to plan for the future.

D. Feedback on State Rule 277-621 *District of Residence* for the USBE Law and Licensing Committee

Mr. Travis Hamblin, consultant for Planning and Student Services, said USBE is proposing a new rule, R277-621, in response to changes made in Utah Code 53A-2-201. The change allows parents of children who move into Jordan from another districts for the purpose of receiving healthcare or other human services to petition the new district to become a patron (e.g. a student from St. George with health issues who is residing in a facility within Jordan District). He noted that the law provides for the WPU to follow that student. Mr. Hamblin said USBE has asked for input from school board members about whether the parental request should be submitted to the Board or superintendent.

Board members discussed the matter. Mr. Young proposed that the state rule give this responsibility to the school board but allow local school boards through policy to delegate the responsibility to the superintendent. Board members agreed and Mr. Hamblin said he would submit the Board's recommendation to the USBE Law and Licensing Committee.

E. Review of Administrative Policy DA153 *Building Access - Schools*

Mr. Scott Thomas, administrator for Auxiliary Services, reviewed proposed changes to policy DA153. Item II.A.2 has been revised to clarify the individuals who will be entitled to security code access and item II.A.3 was added to state that exceptions to II.A.2 must be approved in writing.

F. Follow-up to Board Summer Study Seminar

President Voorhies stated that Board leadership met and discussed a process for beginning discussions about delineating staff vs. Board decisions and responsibilities. She said there were several other issues brought up during the Board's summer study seminar that Board leadership has not yet addressed, but updates will be provided when available.

G. Policy Governance Review

The Board moved the Policy Governance review to the regular session. See page 11 following bid item E.

H. Staff Follow-up to Prior Board Discussions

1. Five-Year Construction Plan (Interlocal Agreement)

Mr. Larsen, business administrator, noted that this item is on the agenda for Board approval during the regular session.

2. Club Review Committee (AA443 *Student Clubs*)

Mr. Sorensen, administrator of schools, said the Club Review Committee met today and selected Mike Kochevar, principal of West Jordan High School, as Committee chair. They identified four categories to review and scheduled the next meeting for September 12, immediately preceding the study session.

3. Student Fee Schedule (Policy AA408 *Fees*)

Mr. Sorensen said he and the other administrators of schools visited each of the high school principals to discuss the fee schedule and obtain information about the amount and use of the fees being charged. Mr. Sorensen said the discussion also included a recommendation that a form be created that can be filled out by educators/advisors/coaches, etc. to provide the rationale for assessing fees. He said it will be important to insure that the fees are appropriate and being spent on students currently in schools. He added that he and Mr. Anderson have visited a few

middle schools and plan to visit with all of them. They have found that the middle school fees seem to be more relevant.

Mr. Young stated that he will not be comfortable with the fee schedule until he becomes familiar with the fund balances at each school and if the information Mr. Sorensen brings back to the Board does not include that, his opinion will not change. Mr. Young also said he was made aware of a letter sent to a high school that declared that the Board mandated fees. His interpretation of policy is that the Board is giving the high schools an opportunity to charge fees and asked for a quick retraction of the misinformation contained in the letter.

Mr. Dunford asked Mr. Sorensen to include in a future presentation the consequences to a parent/guardian who does not pay school fees.

4. **BoardDocs Documents/Presentations/Timeline**

Board members discussed the placing of PowerPoint presentations on BoardDocs.

5. **Policy AA405 Homework**

6. **New School Celebrations**

7. **Process for Projecting Student Enrollment**

Board members requested to have items 5 through 7 moved to a future study session agenda.

I. **Discussion on Collection of “Our Schools Now” Signatures by District Employees**

President Voorhies led a discussion about whether to allow employees to collect signatures for the *Our Schools Now* initiative after contract hours on school property. She said Mr. Van Komen, Board attorney, was asked whether allowing this would open the door for other signature-gathering initiatives.

Mr. Van Komen said time, manner and place restrictions can be outlined for the signature-gathering but if the Board allows this request, they would have to allow access to groups opposed to *Our Schools Now* the same access. He added that making this allowance opens the door to allowing other signature-gathering, including non-education-related matters.

Board members discussed that while they value employees, they do not want to open the District to access from other groups and will not allow the collection of signatures on Jordan School District property.

At 8:17 p.m., the study session adjourned.

REGULAR SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Michael Anderson, Administrator of Schools
Jill Durrant, Administrator of Schools

Laura Finlinson, Administrator of Curriculum and Staff Development
June M. LeMaster, Administrator of Human Resources
Brad Sorensen, Administrator of Schools
Scott Thomas, Administrator of Auxiliary Services
Teri Timpson, Administrator of Schools
Sandy Riesgraf, Director, Communications
Paul Bergera, Staff Assistant, Auxiliary Services
Steven Harwood, System/Programming Manager, Information Systems
Travis Hamblin, Consultant, Planning and Student Services
Jeri Clayton, Administrative Assistant
Brendan Nielson, AV Maintenance
Vicki Olsen, President, Jordan Education Association
Dawn Ramsey, Director, Region VI PTA
Lance Everill, Staff Assistant, Facility Services
Bret Wood, City Manager, Herriman City
Zakia Richardson
Kerry Simi
Darla Thomas

President Voorhies presided and conducted. She welcomed those present. Mrs. Dawn Ramsey led everyone in the Pledge of Allegiance. Reverence was given by Sandy Riesgraf, director of Communications.

Resolutions of Appreciation

President Voorhies read a Resolution of Appreciation for each of the following former Jordan District employees who recently passed away:

Beth Booth – employed by Jordan District from 1972 to 1975
Marianne Ross – employed by Jordan District from 1963 to 1995

Recognitions by Board Members

Ms. Richards enjoyed the open houses for the two new elementary schools, Bastian and Golden Fields, and said they were both well organized. She also visited all of the elementary schools in her area on the first day of school and said things were going well and the principals were enjoying the kids. She said it was a great start to the new school year.

Mrs. Miller said she joined the Bingham High faculty and staff at Copperton Park on their first day back to school for a morning breakfast and then was able to see remnants of the original Bingham High. She said it was fun talking with a teacher who attended high school at that location and hearing about its history. Mrs. Miller said she attended many Back to School nights and expressed appreciation to teachers, administrators, and PTA members for the work involved with providing this event for families. She noted that this morning a District safety video was unveiled at Monte Vista Elementary School and she wanted to express appreciation to Ms. Riesgraf and her staff for putting this together.

Mrs. Atwood said she had the wonderful opportunity of visiting all of her schools during Back to School night and the effort put into this activity by teachers and staff members was amazing. She said it was fun to see the excitement of the students who were provided with donated backpacks full of school supplies. She expressed appreciation to the community partners that donated the items given to the students and also expressed appreciation to the teachers who sought the donations. She said her week was busy but fulfilling.

Mr. Robinson said he visited Bastian Elementary on several occasions, one of which was during the visit by Senator Hatch where he talked with teachers about his bill that would help them with tuition. He also attended the Bastian Elementary Back to School night. Mr. Robinson expressed appreciation for the opportunity to be part of the opening of Real Salt Lake Academy and thanked Dr. Johnson and the other administrators for the Administrators Conference and for all they do for the District. He said their hard work does not go unnoticed.

Mr. Robinson expressed appreciation to Herriman City officials for inviting him to City Council meetings and for their interest in knowing what is happening in Jordan District and continuing the good relationship. He said in the past the District did not have good working relationships with the cities and he is grateful that this has changed.

Mr. Dunford announced that Golden Fields selected a mascot and are now officially the Golden Fields Gladiators. He said it has been fun to watch this process from two sides, from Principal Hansen's perspective and the perspective of his two sons that attend the school. He said the open house was delightful and it was fun to watch the school personnel embrace the community. Mr. Dunford said Terra Linda Elementary School is now 45 years old and invited Board members and the public to attend a birthday celebration on Thursday, September 21, 2017 from 6:00 to 8:00 p.m.

Mrs. Voorhies said a momentous event happened Friday evening and after being 0-29, Copper Hills won a football game. Mrs. Voorhies expressed appreciation for all the hard work by many individuals to prepare for the beginning of the new school year and said she is pleased to see the new schools filled with children.

Comments by Elected Officials

Susan Pulsipher, District 50, Utah House of Representatives, expressed appreciation to the Board for the great job they are doing and for the time and effort that goes into being a Board member. She said boards of education are the bedrock of the communities and the work they perform is important to families and children.

Motion to Alter the Agenda

President Voorhies called for a motion to alter the agenda.

MOTION: It was moved by Jen Atwood and seconded by Marilyn Richards to move Special Business items A and B to this point in the agenda. The motion passed with a unanimous vote.

I. Special Business

A. Recommendation to Approve Five-Year Building Construction Plan

Mr. John Larsen indicated that the changes requested by the Board have been made and the document is ready for Board approval.

Superintendent Johnson said approval of the Plan complies with the Interlocal Agreement which promotes collaboration between the District and cities and the Agreement requires the Plan to be provided by the Board to city personnel on an annual basis. City officials can then review and discuss the Plan with the Board, if desired.

President Voorhies asked for Board input about who will take responsibility for delivering the Plan to the cities. Board members volunteered to visit cities as follows: Riverton and Bluffdale: Mr. Young, Mrs. Miller, and Mr. Robinson; West Jordan: Mrs. Atwood and Ms. Richards; South Jordan: Mr. Dunford, Ms. Richards, and Mrs. Miller; Herriman: Mr. Robinson and Mrs. Atwood. Mr. Young recommended contacting the cities to be added to the council meeting agenda for the presentation.

Public Comment

No patrons signed up to address the Board regarding this Special Business item and no audience members accepted the invitation to speak.

A copy of the Five-Year Building Construction Plan is attached at the conclusion of these minutes. (Attachment 1)

MOTION: It was moved by Tracy J. Miller and seconded by Marilyn Richards to approve the Five-Year Building Construct Plan. The motion passed with a unanimous vote.

B. Recommendation to Approve Interlocal Agreement Between the Community Development and Renewal Agency of Herriman, Herriman City, and Board of Education of Jordan School District for the Herriman Anthem Community Reinvestment Project Area

Mr. Young said he wanted to reiterate that it has been a pleasure working with Herriman City officials and also that he didn't want the public to confuse the fact that because approval is going smoothly that the Board has not had in depth discussions with Herriman City officials. He said there was truly a desire from both entities to find win-win solutions.

Mr. Dunford added that the Finance Committee met with Herriman City officials in the initial phases of the project and pointed out to them the criteria that the Board believed would make it advantageous to the District. He said on one point, City officials hadn't considered the District's criteria but responded that they would review it. Mr. Dunford said he was impressed by the desire of the City officials to make this advantageous to the District and to others. He commended them for their efforts.

Public Comment

Mr. Bret Wood, Herriman City Manager, expressed appreciation for the working relationship between the City and District and for looking out for Herriman City residents as well because this project impacts them too. He said the Plan also allows the City to move forward economically and to provide a means for property taxes to grow quicker and stronger. He thanked Board members for their comments and said his relationship with the District for the past 18 years has been phenomenal and thanked Mr. Thomas, administrator of Auxiliary Services, for his friendship and the working relationship he has with him. Mr. Wood said he would add the District to the City Council agenda for September 13 and invited everyone to attend the Grand Opening celebration of the new Herriman City Hall on September 22, 2017.

MOTION: It was moved by Darrell Robinson and seconded by Jen Atwood to approve the Interlocal Agreement between the Community Development and Renewal Agency of Herriman, Herriman City, and Board of Education of Jordan School District for the Herriman Anthem Community Reinvestment Project Area. The motion passed with a unanimous vote.

Patron Comments Regarding Non-Agenda Items

Kerry Simi, teacher at Eastlake Elementary School, addressed the Board regarding building access and said this has been a concern at Eastlake. She said some school principals allow teachers to work in their classrooms during the summer months but at Eastlake teachers weren't allowed in the building until one week before school started. She also said teachers are asked to be out of the building by 5:45 p.m. but in policy it says 8:00 p.m. She stated that she is passionate about teaching and would like to see a policy in place that standardizes what the rules are for all schools.

II. General Business – Consent Agenda

A. Motion to Approve Consent Agenda Items

1. Minutes

Minutes of the Board of Education meetings held July 25 and August 7 and 8, 2017, were provided to the Board of Education.

2. Recommendation to Approve Requests of Foreign Exchange Students to Attend School in Jordan School District for the 2017-18 School Year

Annual approval per Policy AS66 *Non Resident and Charter School Enrollment*. The number of foreign education students authorized by USBE and enrolled in Jordan School District for 2017-18 is: 27.

Mr. Young and Mr. Robinson expressed that they cannot provide approval for the foreign exchange students without information other than a number and will be voting against the consent agenda items for that reason.

MOTION: It was moved by Jen Atwood and seconded by Marilyn Richards to approve Consent Agenda items A1 through A2, as recommended. The motion passed with a vote of 4 to 3. Mr. Young, Mr. Robinson, and Mrs. Atwood cast the dissenting votes.

B. Motion to Accept Consent Agenda Items

1. Expenditures

Expenditures for the month of July 2017 and expenditures by ACH payment for April 2011 through May 2017 were provided to the Board of Education

2. Financial Statement

The financial statement through July 31, 2017, was provided to the Board of Education. A copy is attached at the conclusion of these minutes. (Attachment 2)

3. Personnel – Licensed and Classified

Personnel changes for the month of July 2017 were provided to the Board of Education.

4. Recommendation to Issue Certificates for Home Instruction

It was recommended that the students whose parents have filed affidavits pursuant to Utah Code 53A-11-102 shall be issued certificates excusing them from attending public school.

MOTION: It was moved by Bryce Dunford and seconded by Marilyn Richards to accept Consent Agenda items B1 through B4, as recommended. The motion passed with a unanimous vote.

A request was made by Mr. Young to have provided to the Board a report as was done last year that outlines new hires, where they came from, etc. Superintendent Johnson said she would make that available after the October 1 enrollment count was completed.

III. Bid Recommendations

| | |
|--|---|
| A. <u>School or Department</u> Central Warehouse State Contract PD403 | <u>Items for Bid</u> Color Construction Paper |
|--|---|

| | |
|---|-------------------------------------|
| <u>Bidders</u> Veritiv Operating Company | <u>Amount of Bid</u> \$82,628.28 |
|---|-------------------------------------|

Purpose: To restock paper supplies.

Budget: General Fund - supplies

Recommendation: It was recommended placing the orders with the state contract vendor, Veritiv Operating Company.

MOTION: It was moved by Jen Atwood and seconded by Tracy J. Miller to approve the bid for color construction paper, as recommended. The motion passed with a unanimous vote.

| | | |
|----|--|--|
| B. | <u>School or Department</u> Information Systems | <u>Items for Bid</u> Back-up and Recovery Solution |
| | <u>Bidders</u> Aprisa Technology LLC Netwize Quest Software | <u>Amount of Bid</u> \$107,254.06 |

Purpose: Replace the aging tape-based back-up system with a modern disk-based back-up system.

Budget: Capital Projects Fund – computer upgrade and replacement.

Recommendation: It was recommended awarding the contract to the most responsive, responsible and acceptable bidder, Quest Software Company. They complied with the specifications, terms, and conditions outlined in the bid documents.

MOTION: It was moved by Tracy J. Miller and seconded by Marilyn Richards to approve the bid for back-up and recovery solution, as recommended. The motion passed with a unanimous vote.

| | | |
|----|--|---|
| C. | <u>School or Department</u> Information Systems South Hills and Oquirrh Hills Middle | <u>Items for Bid</u> Chromebooks and Google Chrome OS Console License |
| | <u>Bidders</u> Connection EnPointe Technologies SHI VLCM | <u>Amount of Bid</u> \$197,008.00 |

Purpose: Provide computer network equipment.

Budget: Digital Teaching Learning Grant (purchase reimbursed by State of close to \$1 million per year for three years)

Recommendation: It was recommended awarding the contract to the most responsive, responsible and acceptable bidder, EnPointe Technologies. They complied with the specifications, terms, and conditions outlined in the bid documents.

A request was made by Mr. Dunford to have personnel from South Hills and Oquirrh Hills make a report to the Board at the end of the school year about what they have learned in relation to digital learning.

MOTION: It was moved by Matthew Young and seconded by Darrell Robinson to approve the bid for Chromebooks and Google Chrome OS Console License, as recommended. The motion passed with a unanimous vote.

| | | |
|----|---|--|
| D. | <u>School or Department</u> Facility Services | <u>Items for Bid</u> Milestone Xprotext Expert Security System |
| | <u>Bidders</u> | <u>Amount of Bid</u> |

Cache Valley Electric \$363,359.52
Hawaiya Technologies, Inc.
Professional Systems Technology
Stanley Convergent Security Solutions

Purpose: Updated video system to manage security cameras throughout the District for improved safety and security.

Budget: Capital Projects fund – building security alarm response

Recommendation: It was recommended awarding the contract to the most responsive, responsible and acceptable bidder, Hawaiya Technologies, Inc. They complied with the specifications, terms, and conditions outlined in the bid documents.

MOTION: It was moved by Jen Atwood and seconded by Marilyn Richards to approve the bid for Milestone Xprotext Expert Security System, as recommended. The motion passed with a unanimous vote.

| | | |
|----|--|---|
| E. | <u>School or Department</u> Custodial Services State Contract MA354 | <u>Items for Bid</u> Custodial Paper Products |
| | <u>Bidders</u> Waxie Sanitary Supply | <u>Amount of Bid</u> \$76,128.00 |

Purpose: To replenish toilet paper and paper towel supplies.

Budget: Custodial

Recommendation: It was recommended placing the orders with the state contract vendor, Waxie Sanitary Supply.

MOTION: It was moved by Marilyn Richards and seconded by Tracy J. Miller to approve the bid for Custodial paper supplies, as recommended. The motion passed with a unanimous vote.

Motion to Alter the Agenda

President Voorhies called for a motion to alter the agenda.

MOTION: It was moved by Matthew Young and seconded by Bryce Dunford to alter the agenda and discuss Study Session Item G Policy Governance Review. The motion passed with a unanimous vote.

G. Policy Governance Review

1. **E400 Mission Statement**
2. **E401 Student Achievement**

Superintendent Johnson said these policies have been reviewed frequently by the Board and there are no recommendations for changes.

3. **E402 Empowering Employees with Potential Revisions**

Superintendent Johnson said at the Board's direction, the policy now has two categories, one for licensed employees and one for classified employees and clarifies that the policy is not specific to empowering educators. She noted that this policy will be brought before the Board for approval at the September 26, 2017, Board meeting.

IV. **Information Items**

A. **Superintendent's Report**

Superintendent Johnson reported the following:

- She expressed appreciation for being part of the RSL Academy opening assembly.
- The new teacher inductions went well as new teachers were welcomed to Jordan District.
- The opening of the two new elementary schools went well and it warmed the heart to see the excitement of these two communities as they worked together to make the schools their own. She expressed appreciation to the principals for the work they have done.
- She attended the Monte Vista safety assembly with Mrs. Miller today and expressed appreciation to Sandy Riesgraf and Scott Iddings for putting together the video and assembly. She also thanked the Communications Department for putting together a history of the Bastian family for the Bastian Elementary community.
- Dr. Johnson visited a training being held for Bingham High School teachers on leading the impact team and utilized the services of the author of *High Impact Teams*. She said Jordan District does not hold second-rate trainings and this one was about Professional Learning Communities and how to make them high-functioning. She noted that Bingham will be having the author continue the trainings several times throughout the year.
- Mr. Anderson organized an in-service for all middle school teachers on standards-based grading and brought in the author of a book to conduct the in-service. The in-service was met with a very positive response and good work has been going on in the schools in regard to looking at student data and providing instruction to meet the needs.
- Dr. Johnson said it was wonderful to have many of the Board members at the administrative kick-off and commended Jill Durrant for the great job she did. The theme this year was "Making a Difference." She said she felt the administrators enjoyed the conference and the message was well-received and meaningful.
- Dr. Johnson said she met a teacher from Copper Hills High School, Rickee Stewart, who told her about her impending wedding and how she used her bridal registry to solicit donations for the school's homeless students rather than gifts for herself. She said coats and other items are coming in from all over the District and Ms. Riesgraf, Communications Director, sent this story to the news media and it has gone nationwide. She also said this teacher had been working as a litigation attorney and two years ago decided her passion was teaching. Dr. Johnson said there are many educators just like Rickee who give their hearts to helping kids one at a time.
- Dr. Johnson gave a "shout-out" to all District employees who work on behalf of over 53,000 kids and the interactions that take place each day is enormous. She expressed appreciation to Cabinet members who do what it takes to get the job done and employees across the spectrum have the same desire to help students.

B. **Nutrition Services Summer Programs**

Due to the power outage and moving the meeting location, this item will be presented at a later date.

V. **Discussion Items**

A. **Board Member Committee Reports and Comments**

1. **District/Community Council Board Advisory Committee**

Mr. Robinson said his Committee has been working on scheduling Parent University dates and topics: September 28 the topic will be cell phone use; November 16 the Jordan Family Education Center will offer classes; and February 8, 2018, legislators will be invited to discuss legislation. The April session has yet to be scheduled. Mr. Robinson said the

School Community Council trainings have been scheduled for October 10-11 and November 2, 2017. State training is November 9, 2017. He noted that the Committee continues to work on the Calendar policy and hopes to have something for the Board to review at the next meeting.

2. Facilities Board Advisory Committee

Mrs. Atwood said the Facilities Committee met last week and reviewed summer projects and were happy to see what has been accomplished in a short period of time. She said the Committee reviewed estimates for artificial turf on baseball fields and it came to approximately \$400,000 for in-fields and \$900,000 for both in-field and out-field. These estimates do not include girls softball. She also noted that the Committee is excited to see the design process begin for the Kauri Sue Hamilton addition and she will report the progress as it moves along.

3. District Finance and Audit Board Advisory Committee

Mr. Dunford expressed that he enjoys serving on the Finance Committee and that he works with some of the finest people on earth. He said the Committee put together a calendar of all finance issues that come before the Board so that Board members will be aware of upcoming issues and can look ahead. He said he intends on a monthly basis as he provides the Finance Committee report to focus on upcoming issues so Board members can begin to focus on upcoming financial matters and not feel blind-sighted when these matters come before the Board.

4. Legislative/Community Relations Board Advisory Committee

Mrs. Miller said the Committee met this week and discussed the *Our Schools Now* petition and that the signature gathering process has begun. She said Board members will likely be hearing from people asking what their thoughts are on the matter. She indicated that the Committee had questions about what was finally decided because what the *Our School Now* group presented to the Board a while back has changed significantly. She said the Committee discussed inviting someone from *Our Schools Now* to meet with the Committee or the whole Board, if members are interested, to provide more details about the current plan. Mrs. Miller said the Committee began discussions about the pre-session meeting with legislators which is typically held in November for the Board to present its legislative priorities for the upcoming legislative session. She said they would like to schedule this soon so a "save the date" notice can be sent to legislators. They also sent a note to legislators to inquire whether a breakfast meeting would work. They are planning to include a visit to a school to highlight good things happening. She asked for Board member input regarding a potential breakfast meeting. The responses suggested that perhaps a lunch meeting would better fit Board members' work schedules. Mrs. Miller said the Committee met with Senator Fillmore to discuss education bills he is working on. She said she likes meeting with legislators this time of year because it provides an opportunity to provide input and feedback. She said he indicated that he met with USBA about their priorities on the pupil equalization bill. She thanked Mr. Larsen for also attending the Committee meeting.

5. Innovations in Education Board Advisory Committee

Mr. Young said his Committee has a meeting planned for next week so he will have more to report later; however, he noted that as other Board members have mentioned, Real Salt Lake Academy opened but the enrollment came in under what they anticipated and they are continuing to recruit students. He said there are many people interested in the enrollment numbers and holding the Academy accountable and they are aware of that and are making efforts to attract more students. Mr. Young said he was unsure if they will achieve their ultimate enrollment goal of 300 this school year and that there may need to be some budget

discussions in the coming weeks. He said it is a beautiful and unique school and one of the things he found interesting when watching the students is the Academy soccer players were together and wearing the same t-shirts and he will be watching to see how the school culture comes together and how they are able to blend the distinct student bodies.

6. Utah High School Activities Association (UHSAA)

Ms. Richards said the Board of Trustees met last Thursday and the new Board members were introduced as were the new members of the office staff. She reported that six training sessions are currently ongoing throughout the state to train coaches, administrators, and athletic directors and Jordan District's training was held August 16. She indicated that the calendar and handbook are online and she is pleased with the emphasis UHSAA is placing on sportsmanship this year. She said the Board of Trustees approved the legislative report, financial report, and legal report and they are making sure UHSAA is in compliance with the new transfer rule and she noted that the third level appeal process is in place. Ms. Richards noted that because the number of members of the Board of Trustees has decreased by half, each member's responsibilities have increased. She noted that Gail Whitlock was elected chair with Justina and herself as co-chairs and that she is serving on the Legislative Committee, Constitution and Bylaws Committee, and Finance Committee and a responsibility as co-chair is to work with the Board of Education.

MOTION: At 9:42 p.m., it was moved by Jen Atwood and seconded by Bryce Dunford to go into closed session. The motion passed with a unanimous vote.

CLOSED SESSION

Those recognized or signed-in as present:

Janice L. Voorhies, Board President
Matthew Young, Board Vice President
Jen Atwood, Board Secretary
Bryce Dunford, Board Member
Tracy J. Miller, Board Member
Marilyn Richards, Board Member
Darrell Robinson, Board Member
Patrice A. Johnson, Superintendent of Schools
Anthony A. Godfrey, Associate Superintendent
John Larsen, Business Administrator
Paul Van Komen, Burbidge & White
Scott Thomas, Administrator of Auxiliary Services

President Voorhies presided and conducted. The Board of Education met in a closed session to discuss personnel, property, and potential litigation. The closed session discussion was recorded and archived.

At 10:56 p.m., the meeting adjourned.

/jc
Attachments

5-Year Building Construction Plan

2017-2022

DRAFT

| Construction/ Financing Timeline | Progress | School Opening | Type | Location | Funding | Construction Cost* | Furniture, Fixture & Equipment and Instructional Items Cost |
|--|-----------------------|-------------------|--|-----------------------|---------------------------------------|-----------------------|--|
| 2016-2017 | Nearly complete | 2017-18 | Elementary School | South Jordan | Capital Reserve | \$15.0 million | \$973,000 |
| | | | Elementary School | Herriman | | \$15.5 million | \$973,000 |
| 2017-2019 | Under construction | 2019-20 | Middle School | South Jordan | Capital / Bond November 2016 | \$32.5 million | \$2,061,000 |
| 2017-2019 | | | Middle School | West Jordan | | \$40.0 million | \$2,061,000 |
| 2017-2020 | | | High School | Herriman | | \$81.5 million | \$5,851,000 |
| 2018-2019 | Planning phase | | Elementary School | Bluffdale | | \$16.1 - 19.1 million | \$1,032,000 |
| 2018-2019 | | Elementary School | Herriman | \$16.1 - 19.1 million | | \$1,032,000 | |
| 2018-2020 | | 2020-21** | Middle School | Bluffdale | | \$36.0 - 42.0 million | \$2,187,000 |
| | | 2021-22 | Currently, there are no plans to open a school this academic year. | | | | |

Implications

- Schools would be built in every area of the District.
- Construction is less expensive with more lead time.
- Funding would still be available for some capital projects.
- 7th periods and portables needed at middle and high schools.
- Domino boundary changes may be needed for middle and high schools.

Interlocal Agreement – Section 1. Rolling Five-year Plan:
“The Board will provide the Cities with a five-year plan describing school buildings and administration facilities to be constructed or remodeled within the District.”

Considerations

- Plans beyond current construction are tentative and will be reviewed annually.
- Hot spots we are watching as growth continues:
 - Bluffdale – Independence
 - Herriman – Anthem, Sorensen
 - Riverton – The SLR Project
 - South Jordan – Daybreak
 - West Jordan – Jordan Valley TOD, Jensen, The View, etc.

* Cost estimates will be revised after designs and bids are received. Cost estimates are based on the District’s hopes to reduce costs from last constructed schools with annual cost construction inflation of 4.5%. Construction costs include site upgrades, architectural, engineering and impact fees.

** Contingent on completion of city infrastructure

Jordan School District
FINANCIAL REPORT - JULY 2017

Summary of Funds and Functions

| <u>Fund #</u> | <u>Name</u> | <u>Examples of Activity</u> |
|---------------|---|---|
| 10 | General Fund (aka Maintenance and Operations) | K-12 instruction, support services offices |
| 23 | Non K-12 Fund | Pre-school, Adult Education, Community Education, coaches/advisor stipends |
| 31 | Debt Service Fund | General Obligation Bonds repayment |
| 32 | Capital Projects Fund (aka Capital Outlay) | Major construction and maintenance projects; land, bus, and equipment purchases |
| 51 | Nutrition Services Fund (aka School Lunch) | School breakfast and lunch sales and all associated costs |
| 60 | Health and Accident Self-Insurance Fund | Health, life, disability, and industrial insurance premiums and claims |
| 75 | Jordan Education Foundation Fund | Donations earmarked for Foundation |

Expenditure

| <u>Function #</u> | <u>Name</u> | <u>Examples of Activity</u> |
|-------------------|---|--|
| 1000 | Instruction | Student classroom costs; teachers, substitutes, textbooks, supplies, etc. |
| 2100 | Support Services - Students | Nurses, psychologists, counselors, Guidance, Planning and Student Services |
| 2200 | Support Services - Instructional Staff | Curriculum, teacher professional development, media centers, testing |
| 2300 | Support Services - District Administration | Board of Education, superintendent, area administrators of schools |
| 2400 | Support Services - School Administration | Principals, assistant principals, office staff, registrars, school postage |
| 2500 | Support Services - Business | Business administrator, Accounting, Payroll, Purchasing |
| 2600 | Support Services - Operations and Maintenance | Utilities, Custodial, Maintenance, Central Warehouse, property management |
| 2700 | Support Services - Transportation | Student transportation to and from school, field trips |
| 2800 | Support Services - Other Central | Human Resources, Information Systems, Communications, Insurance Services |
| 3100 | Food Services | Nutrition Services |
| 3300 | Community Services | Pre-School, Adult Education, Community Education, coaches/advisor stipends, Foundation |
| 4000 | Facilities Acquisition and Construction | Major construction and maintenance projects; land, bus, and equipment purchases |
| 5100 | Debt Services | Repayment of bonds |
| 8000 | Foundation Donations | Donations earmarked for Foundation |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 10 MAINTENANCE & OPERATIONS | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 69,477,606.00 | 0.00 | 161,229.66 | 161,229.66 | 69,316,376.34 | 99.77% |
| AD VALOREM TAXES | 5,003,094.00 | 0.00 | 601,801.97 | 601,801.97 | 4,401,292.03 | 87.97% |
| TUITIONS | 1,891,680.00 | 0.00 | 7,000.00 | 7,000.00 | 1,884,680.00 | 99.63% |
| INVESTMENT EARNINGS | 1,170,000.00 | 0.00 | 347,735.35 | 347,735.35 | 822,264.65 | 70.28% |
| OTHER LOCAL REVENUE | 4,824,307.00 | 0.00 | 209,795.20 | 209,795.20 | 4,614,511.80 | 95.65% |
| LOCAL REVENUE | 82,366,687.00 | 0.00 | 1,327,562.18 | 1,327,562.18 | 81,039,124.82 | 98.39% |
| 3000 STATE REVENUE | | | | | | |
| STATE REVENUE | 147,130,795.00 | 0.00 | 12,491,042.63 | 12,491,042.63 | 134,639,752.37 | 91.51% |
| RESTRICTED GRANT OPTIONAL | 33,819,364.00 | 0.00 | 2,625,547.39 | 2,625,547.39 | 31,193,816.61 | 92.24% |
| RESTRICTED GRANT VOC & OTHER | 13,424,224.00 | 0.00 | 1,232,604.44 | 1,232,604.44 | 12,191,619.56 | 90.82% |
| RESTRICTED GRANT BASIC PROG | 7,056,134.00 | 0.00 | 666,303.59 | 666,303.59 | 6,389,830.41 | 90.56% |
| RESTRICTED GRANT SPEC PURPOSE | 18,820,091.43 | 0.00 | 6,002,154.74 | 6,002,154.74 | 12,817,936.69 | 68.11% |
| SCHOOL BLDG FOUNDATION AID | 1,622,237.00 | 0.00 | 0.00 | 0.00 | 1,622,237.00 | 100.00% |
| MISCELLANEOUS STATE PROGRAMS | 526,438.00 | 0.00 | 10,564.00 | 10,564.00 | 515,874.00 | 97.99% |
| SUPPLEMENTAL APPROPRIATIONS | 17,387,545.00 | 0.00 | 1,446,274.25 | 1,446,274.25 | 15,941,270.75 | 91.68% |
| MISCELLANEOUS STATE REVENUE | 13,000.00 | 0.00 | 383.60 | 383.60 | 12,616.40 | 97.05% |
| STATE REVENUE | 239,799,828.43 | 0.00 | 24,474,874.64 | 24,474,874.64 | 215,324,953.79 | 89.79% |
| 4000 FEDERAL REVENUE | | | | | | |
| UNRESTRICTED GRANT THRU STATE | 265,628.00 | 0.00 | 0.00 | 0.00 | 265,628.00 | 100.00% |
| RESTRICTED GRANT DIRECT | 20,799.00 | 0.00 | 0.00 | 0.00 | 20,799.00 | 100.00% |
| RESTRICTED GRANT THRU STATE | 11,552,919.00 | 0.00 | 2,085,975.51 | 2,085,975.51 | 9,466,943.49 | 81.94% |
| FEDERAL REVENUE OTHER AGENCIES | 20,000.00 | 0.00 | 0.00 | 0.00 | 20,000.00 | 100.00% |
| FEDERAL NCLB | 4,709,390.00 | 0.00 | 144,015.00 | 144,015.00 | 4,565,375.00 | 96.94% |
| FEDERAL NCLB | 97,080.00 | 0.00 | 0.00 | 0.00 | 97,080.00 | 100.00% |
| FEDERAL REVENUE | 16,665,816.00 | 0.00 | 2,229,990.51 | 2,229,990.51 | 14,435,825.49 | 86.62% |
| 5000 OTHER LOCAL SOURCES | | | | | | |
| TRANSFER IN FROM OTHER FUNDS | -181,578.00 | 0.00 | 0.00 | 0.00 | -181,578.00 | 100.00% |
| OTHER LOCAL SOURCES | -181,578.00 | 0.00 | 0.00 | 0.00 | -181,578.00 | 100.00% |
| MAINTENANCE & OPERATIONS | 338,650,753.43 | 0.00 | 28,032,427.33 | 28,032,427.33 | 310,618,326.10 | 91.72% |

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| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 21 STUDENT ACTIVITIES FUND | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| INVESTMENT EARNINGS | 60,000.00 | 0.00 | 0.00 | 0.00 | 60,000.00 | 100.00% |
| FOUNDATION | 200,000.00 | 0.00 | 27.54 | 27.54 | 199,972.46 | 99.99% |
| | 3,750,000.00 | 0.00 | 285.73 | 285.73 | 3,749,714.27 | 99.99% |
| OTHER LOCAL REVENUE | 3,990,000.00 | 0.00 | 25,585.17 | 25,585.17 | 3,964,414.83 | 99.36% |
| LOCAL REVENUE | 8,000,000.00 | 0.00 | 25,898.44 | 25,898.44 | 7,974,101.56 | 99.68% |
| STUDENT ACTIVITIES FUND | 8,000,000.00 | 0.00 | 25,898.44 | 25,898.44 | 7,974,101.56 | 99.68% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 23 NON K-12 | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 719,582.00 | 0.00 | 2,649.60 | 2,649.60 | 716,932.40 | 99.63% |
| AD VALOREM TAXES | 51,818.00 | 0.00 | 11,263.26 | 11,263.26 | 40,554.74 | 78.26% |
| TUITIONS | 30,000.00 | 0.00 | 2,198.71 | 2,198.71 | 27,801.29 | 92.67% |
| INVESTMENT EARNINGS | 30,000.00 | 0.00 | 22.82 | 22.82 | 29,977.18 | 99.92% |
| OTHER LOCAL REVENUE | 856,935.00 | 0.00 | 1,446.80 | 1,446.80 | 855,488.20 | 99.83% |
| LOCAL REVENUE | 1,688,335.00 | 0.00 | 17,581.19 | 17,581.19 | 1,670,753.81 | 98.96% |
| 3000 STATE REVENUE | | | | | | |
| RESTRICTED GRANT OPTIONAL | 4,029,894.00 | 0.00 | 282,295.86 | 282,295.86 | 3,747,598.14 | 92.99% |
| RESTRICTED GRANT VOC & OTHER | 482,089.00 | 0.00 | 32,909.61 | 32,909.61 | 449,179.39 | 93.17% |
| UNRESTRICTED GRANT BASIC PROG | 60,000.00 | 0.00 | 0.00 | 0.00 | 60,000.00 | 100.00% |
| STATE REVENUE | 4,571,983.00 | 0.00 | 315,205.47 | 315,205.47 | 4,256,777.53 | 93.11% |
| 4000 FEDERAL REVENUE | | | | | | |
| RESTRICTED GRANT DIRECT | 342,141.00 | 0.00 | 6,938.00 | 6,938.00 | 335,203.00 | 97.97% |
| RESTRICTED GRANT THRU STATE | 3,520,224.00 | 0.00 | 230,734.66 | 230,734.66 | 3,289,489.34 | 93.45% |
| FEDERAL REVENUE OTHER AGENCIES | 0.00 | 0.00 | 2,125.41 | 2,125.41 | -2,125.41 | 0.00% |
| FEDERAL REVENUE | 3,862,365.00 | 0.00 | 239,798.07 | 239,798.07 | 3,622,566.93 | 93.79% |
| NON K-12 | 10,122,683.00 | 0.00 | 572,584.73 | 572,584.73 | 9,550,098.27 | 94.34% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 26 Tax Increment | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| LOCAL REVENUE | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|---|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 26 0000 Tax Increment | | | | | | |
| Tax Increment | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| ===== | | | | | | |
| 31 1000 DEBT SERVICE LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 11,589,069.00 | 0.00 | 44,448.95 | 44,448.95 | 11,544,620.05 | 99.62% |
| AD VALOREM TAXES | 834,531.00 | 0.00 | 119,672.08 | 119,672.08 | 714,858.92 | 85.66% |
| INVESTMENT EARNINGS | 40,000.00 | 0.00 | 7,450.31 | 7,450.31 | 32,549.69 | 81.37% |
| LOCAL REVENUE | 12,463,600.00 | 0.00 | 171,571.34 | 171,571.34 | 12,292,028.66 | 98.62% |
| DEBT SERVICE | 12,463,600.00 | 0.00 | 171,571.34 | 171,571.34 | 12,292,028.66 | 98.62% |
| ===== | | | | | | |
| 32 1000 CAPITAL OUTLAY LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 41,774,699.00 | 0.00 | 71,355.50 | 71,355.50 | 41,703,343.50 | 99.83% |
| AD VALOREM TAXES | 956,801.00 | 0.00 | 253,736.11 | 253,736.11 | 703,064.89 | 73.48% |
| INVESTMENT EARNINGS | 420,000.00 | 0.00 | 37,759.78 | 37,759.78 | 382,240.22 | 91.01% |
| LOCAL REVENUE | 43,151,500.00 | 0.00 | 362,851.39 | 362,851.39 | 42,788,648.61 | 99.16% |
| 4000 FEDERAL REVENUE | | | | | | |
| FEDERAL REVENUE OTHER AGENCIES | 412,144.00 | 0.00 | 0.00 | 0.00 | 412,144.00 | 100.00% |
| FEDERAL REVENUE | 412,144.00 | 0.00 | 0.00 | 0.00 | 412,144.00 | 100.00% |
| 5000 OTHER LOCAL SOURCES | | | | | | |
| BONDS | 100,613,956.00 | 0.00 | 0.00 | 0.00 | 100,613,956.00 | 100.00% |
| SALE OF FIXED ASSETS | 85,000.00 | 0.00 | 5,349.73 | 5,349.73 | 79,650.27 | 93.71% |
| OTHER LOCAL SOURCES | 100,698,956.00 | 0.00 | 5,349.73 | 5,349.73 | 100,693,606.27 | 99.99% |
| CAPITAL OUTLAY | 144,262,600.00 | 0.00 | 368,201.12 | 368,201.12 | 143,894,398.88 | 99.74% |
| ===== | | | | | | |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-----------------------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 51 SCHOOL FOODS | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| INVESTMENT EARNINGS | 60,000.00 | 0.00 | 0.00 | 0.00 | 60,000.00 | 100.00% |
| FOOD SERVICES REVENUE | 7,753,000.00 | 0.00 | 102,436.02 | 102,436.02 | 7,650,563.98 | 98.68% |
| OTHER LOCAL REVENUE | 50,000.00 | 0.00 | 115.00 | 115.00 | 49,885.00 | 99.77% |
| LOCAL REVENUE | 7,863,000.00 | 0.00 | 102,551.02 | 102,551.02 | 7,760,448.98 | 98.70% |
| 3000 STATE REVENUE | | | | | | |
| RESTRICTED GRANT VOC & OTHER | 3,700,000.00 | 0.00 | 1,627,180.80 | 1,627,180.80 | 2,072,819.20 | 56.02% |
| STATE REVENUE | 3,700,000.00 | 0.00 | 1,627,180.80 | 1,627,180.80 | 2,072,819.20 | 56.02% |
| 4000 FEDERAL REVENUE | | | | | | |
| RESTRICTED GRANT THRU STATE | 8,715,460.00 | 0.00 | 169,529.45 | 169,529.45 | 8,545,930.55 | 98.05% |
| FEDERAL REVENUE | 8,715,460.00 | 0.00 | 169,529.45 | 169,529.45 | 8,545,930.55 | 98.05% |
| SCHOOL FOODS | 20,278,460.00 | 0.00 | 1,899,261.27 | 1,899,261.27 | 18,379,198.73 | 90.63% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 60 HEALTH & ACCIDENT SELF INSURED | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| INVESTMENT EARNINGS | 140,000.00 | 0.00 | 0.00 | 0.00 | 140,000.00 | 100.00% |
| OTHER LOCAL REVENUE | 37,175,000.00 | 0.00 | 1,422,870.22 | 1,422,870.22 | 35,752,129.78 | 96.17% |
| LOCAL REVENUE | 37,315,000.00 | 0.00 | 1,422,870.22 | 1,422,870.22 | 35,892,129.78 | 96.19% |
| HEALTH & ACCIDENT SELF INSURED | 37,315,000.00 | 0.00 | 1,422,870.22 | 1,422,870.22 | 35,892,129.78 | 96.19% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 75 FOUNDATION | | | | | | |
| 5000 OTHER LOCAL SOURCES | | | | | | |
| TRANSFER IN FROM OTHER FUNDS | 181,578.00 | 0.00 | 0.00 | 0.00 | 181,578.00 | 100.00% |
| OTHER LOCAL SOURCES | 181,578.00 | 0.00 | 0.00 | 0.00 | 181,578.00 | 100.00% |
| 8000 JORDAN DIST DASH | | | | | | |
| JORDAN DIST DASH | 750,000.00 | 0.00 | 4,242.66 | 4,242.66 | 745,757.34 | 99.43% |
| | 0.00 | 0.00 | 130.00 | 130.00 | -130.00 | 0.00% |
| AEROSPACE PROGRAM | 0.00 | 0.00 | 7,547.50 | 7,547.50 | -7,547.50 | 0.00% |
| | 0.00 | 0.00 | 3,769.98 | 3,769.98 | -3,769.98 | 0.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-----------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 75 FOUNDATION | | | | | | |
| 8000 JORDAN DIST DASH | | | | | | |
| MUSIC PROGRAM | 0.00 | 0.00 | 4,035.00 | 4,035.00 | -4,035.00 | 0.00% |
| FOUNDATION | 0.00 | 0.00 | 250.06 | 250.06 | -250.06 | 0.00% |
| JORDAN DIST DASH | 750,000.00 | 0.00 | 19,975.20 | 19,975.20 | 730,024.80 | 97.34% |
| FOUNDATION | 931,578.00 | 0.00 | 19,975.20 | 19,975.20 | 911,602.80 | 97.86% |
| Grand Revenue Totals | 585,524,674.43 | 0.00 | 32,512,789.65 | 32,512,789.65 | 553,011,884.78 | 94.45% |

Number of Accounts: 333

***** End of report *****

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 10 | MAINTENANCE & OPERATIONS | | | | | |
| 1000 | INSTRUCTION | | | | | |
| SALARIES | 172,031,986.43 | 0.00 | 1,228,938.89 | 1,228,938.89 | 170,803,047.54 | 99.29% |
| EMPLOYEE BENEFITS | 71,188,703.12 | 0.00 | 596,244.44 | 596,244.44 | 70,592,458.68 | 99.16% |
| CONTRACT SERVICES | 2,809,338.00 | 87,032.82 | 91,085.42 | 91,085.42 | 2,631,219.76 | 93.66% |
| REPAIRS | 36,200.00 | 195.00 | 1,456.00 | 1,456.00 | 34,549.00 | 95.44% |
| MISCELLANEOUS | 1,159,740.00 | 16,622.68 | 52.13 | 52.13 | 1,143,065.19 | 98.56% |
| SUPPLIES | 16,514,162.79 | 1,926,908.51 | 413,133.03 | 413,133.03 | 14,174,121.25 | 85.83% |
| EQUIPMENT | 687,007.00 | 101,573.75 | 796,792.05 | 796,792.05 | -211,358.80 | -30.77% |
| OTHER OBJECTS | 3,192,125.00 | 0.00 | 395.99 | 395.99 | 3,191,729.01 | 99.99% |
| INSTRUCTION | 267,619,262.34 | 2,132,332.76 | 3,128,097.95 | 3,128,097.95 | 262,358,831.63 | 98.03% |
| 2100 | SUPPORT SERVICES STUDENTS | | | | | |
| SALARIES | 8,894,089.00 | 0.00 | 161,451.12 | 161,451.12 | 8,732,637.88 | 98.18% |
| EMPLOYEE BENEFITS | 3,176,054.00 | 0.00 | 49,190.31 | 49,190.31 | 3,126,863.69 | 98.45% |
| CONTRACT SERVICES | 14,430.00 | 0.00 | 0.00 | 0.00 | 14,430.00 | 100.00% |
| REPAIRS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| MISCELLANEOUS | 32,644.00 | 0.00 | 1,785.41 | 1,785.41 | 30,858.59 | 94.53% |
| SUPPLIES | 28,173.00 | 1,007.03 | 143.16 | 143.16 | 27,022.81 | 95.92% |
| EQUIPMENT | 750.00 | 0.00 | 0.00 | 0.00 | 750.00 | 100.00% |
| OTHER OBJECTS | 6,500.00 | 0.00 | 0.00 | 0.00 | 6,500.00 | 100.00% |
| SUPPORT SERVICES STUDENTS | 12,153,640.00 | 1,007.03 | 212,570.00 | 212,570.00 | 11,940,062.97 | 98.24% |
| 2200 | SUPPORT SERVICES INSTRCT STAFF | | | | | |
| SALARIES | 8,459,259.61 | 0.00 | 496,413.24 | 496,413.24 | 7,962,846.37 | 94.13% |
| EMPLOYEE BENEFITS | 3,339,616.00 | 0.00 | 173,894.87 | 173,894.87 | 3,165,721.13 | 94.79% |
| CONTRACT SERVICES | 1,454,083.00 | 82,397.72 | 10,106.34 | 10,106.34 | 1,361,578.94 | 93.64% |
| REPAIRS | 7,130.00 | 0.00 | 0.00 | 0.00 | 7,130.00 | 100.00% |
| MISCELLANEOUS | 327,361.00 | 4,763.66 | 46,804.07 | 46,804.07 | 275,793.27 | 84.25% |
| SUPPLIES | 1,104,521.95 | 56,309.20 | 39,997.32 | 39,997.32 | 1,008,215.43 | 91.28% |
| EQUIPMENT | 693,877.00 | 1,449.00 | -296.50 | -296.50 | 692,724.50 | 99.83% |
| OTHER OBJECTS | 73,720.00 | 0.00 | 0.00 | 0.00 | 73,720.00 | 100.00% |
| SUPPORT SERVICES INSTRCT STAFF | 15,459,568.56 | 144,919.58 | 766,919.34 | 766,919.34 | 14,547,729.64 | 94.10% |
| 2300 | SUPPORT SERVICES DIST GEN ADMN | | | | | |
| SALARIES | 1,244,646.00 | 0.00 | 134,432.01 | 134,432.01 | 1,110,213.99 | 89.20% |
| EMPLOYEE BENEFITS | 575,819.00 | 0.00 | 57,716.77 | 57,716.77 | 518,102.23 | 89.98% |
| CONTRACT SERVICES | 395,710.00 | 0.00 | 28,319.30 | 28,319.30 | 367,390.70 | 92.84% |
| REPAIRS | 750.00 | 0.00 | 0.00 | 0.00 | 750.00 | 100.00% |
| MISCELLANEOUS | 112,380.00 | 0.00 | 1,476.56 | 1,476.56 | 110,903.44 | 98.69% |
| SUPPLIES | 64,095.00 | 24.00 | 575.41 | 575.41 | 63,495.59 | 99.06% |
| OTHER OBJECTS | 45,500.00 | 0.00 | 43,582.00 | 43,582.00 | 1,918.00 | 4.22% |
| SUPPORT SERVICES DIST GEN ADMN | 2,438,900.00 | 24.00 | 266,102.05 | 266,102.05 | 2,172,773.95 | 89.09% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 10 | MAINTENANCE & OPERATIONS | | | | | |
| 2400 | SUPPORT SERVICES SCHOOL ADMIN | | | | | |
| SALARIES | 16,219,512.00 | 0.00 | 1,254,482.35 | 1,254,482.35 | 14,965,029.65 | 92.27% |
| EMPLOYEE BENEFITS | 6,819,956.00 | 0.00 | 484,489.32 | 484,489.32 | 6,335,466.68 | 92.90% |
| CONTRACT SERVICES | 0.00 | 0.00 | 500.00 | 500.00 | -500.00 | 0.00% |
| MISCELLANEOUS | 636,690.12 | 0.00 | 17,625.39 | 17,625.39 | 619,064.73 | 97.23% |
| SUPPLIES | 4,845.00 | 5,409.16 | -106.56 | -106.56 | -457.60 | -9.44% |
| SUPPORT SERVICES SCHOOL ADMIN | 23,681,003.12 | 5,409.16 | 1,756,990.50 | 1,756,990.50 | 21,918,603.46 | 92.56% |
| 2500 | SUPPORT SERVICES BUSINESS | | | | | |
| SALARIES | 1,608,195.00 | 0.00 | 132,861.85 | 132,861.85 | 1,475,333.15 | 91.74% |
| EMPLOYEE BENEFITS | 752,219.00 | 0.00 | 60,052.92 | 60,052.92 | 692,166.08 | 92.02% |
| CONTRACT SERVICES | 5,605.00 | 0.00 | 0.00 | 0.00 | 5,605.00 | 100.00% |
| REPAIRS | 300.00 | 0.00 | 0.00 | 0.00 | 300.00 | 100.00% |
| MISCELLANEOUS | 1,083,230.00 | 8.95 | 793.42 | 793.42 | 1,082,427.63 | 99.93% |
| SUPPLIES | 23,650.00 | 88.87 | 425.55 | 425.55 | 23,135.58 | 97.82% |
| EQUIPMENT | 3,490.00 | 0.00 | 0.00 | 0.00 | 3,490.00 | 100.00% |
| OTHER OBJECTS | 6,750.00 | 0.00 | 0.00 | 0.00 | 6,750.00 | 100.00% |
| SUPPORT SERVICES BUSINESS | 3,483,439.00 | 97.82 | 194,133.74 | 194,133.74 | 3,289,207.44 | 94.42% |
| 2600 | OPERATION/MAINT OF PLANT | | | | | |
| SALARIES | 13,832,436.00 | 0.00 | 1,268,663.59 | 1,268,663.59 | 12,563,772.41 | 90.83% |
| EMPLOYEE BENEFITS | 5,930,812.00 | 0.00 | 520,277.06 | 520,277.06 | 5,410,534.94 | 91.23% |
| CONTRACT SERVICES | 189,372.00 | 1,800.00 | 57,481.00 | 57,481.00 | 130,091.00 | 68.70% |
| REPAIRS | 965,254.00 | 7,313.03 | 35,779.51 | 35,779.51 | 922,161.46 | 95.54% |
| MISCELLANEOUS | 175,750.00 | 99.98 | 11,150.52 | 11,150.52 | 164,499.50 | 93.60% |
| SUPPLIES | 16,085,318.00 | 111,750.29 | 967,942.01 | 967,942.01 | 15,005,625.70 | 93.29% |
| EQUIPMENT | 6,500.00 | 0.00 | 0.00 | 0.00 | 6,500.00 | 100.00% |
| OTHER OBJECTS | 23,100.00 | 0.00 | 0.00 | 0.00 | 23,100.00 | 100.00% |
| OPERATION/MAINT OF PLANT | 37,208,542.00 | 120,963.30 | 2,861,293.69 | 2,861,293.69 | 34,226,285.01 | 91.99% |
| 2700 | STUDENT TRANSPORTATION SERVICE | | | | | |
| SALARIES | 6,709,308.00 | 0.00 | 269,663.92 | 269,663.92 | 6,439,644.08 | 95.98% |
| EMPLOYEE BENEFITS | 3,105,316.00 | 0.00 | 99,220.70 | 99,220.70 | 3,006,095.30 | 96.80% |
| CONTRACT SERVICES | 107,700.00 | 135,176.64 | 3,648.41 | 3,648.41 | -31,125.05 | -28.90% |
| REPAIRS | 22,000.00 | 0.00 | 791.48 | 791.48 | 21,208.52 | 96.40% |
| MISCELLANEOUS | 102,490.00 | 0.00 | 3,526.07 | 3,526.07 | 98,963.93 | 96.56% |
| SUPPLIES | 2,970,610.00 | 25,849.58 | 76,191.39 | 76,191.39 | 2,868,569.03 | 96.56% |
| EQUIPMENT | 10,000.00 | 3,848.68 | 2,935.00 | 2,935.00 | 3,216.32 | 32.16% |
| OTHER OBJECTS | 7,000.00 | 0.00 | 0.00 | 0.00 | 7,000.00 | 100.00% |
| STUDENT TRANSPORTATION SERVICE | 13,034,424.00 | 164,874.90 | 455,976.97 | 455,976.97 | 12,413,572.13 | 95.24% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------|-------------------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 23 1000 | NON K-12 INSTRUCTION | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 11.68 | 11.68 | -11.68 | 0.00% |
| INSTRUCTION | 0.00 | 0.00 | 11.68 | 11.68 | -11.68 | 0.00% |
| 3300 | COMMUNITY SERVICES | | | | | |
| SALARIES | 7,128,691.00 | 0.00 | 189,249.08 | 189,249.08 | 6,939,441.92 | 97.35% |
| EMPLOYEE BENEFITS | 2,402,648.00 | 0.00 | 53,368.84 | 53,368.84 | 2,349,279.16 | 97.78% |
| CONTRACT SERVICES | 39,340.00 | 0.00 | 699.00 | 699.00 | 38,641.00 | 98.22% |
| REPAIRS | 60,300.00 | 0.00 | 0.00 | 0.00 | 60,300.00 | 100.00% |
| MISCELLANEOUS | 148,361.00 | 9,657.43 | 5,186.37 | 5,186.37 | 133,517.20 | 89.99% |
| SUPPLIES | 641,804.00 | 38,382.94 | 5,040.17 | 5,040.17 | 598,380.89 | 93.23% |
| EQUIPMENT | 20,000.00 | 0.00 | 0.00 | 0.00 | 20,000.00 | 100.00% |
| OTHER OBJECTS | 226,086.00 | 0.00 | 192.44 | 192.44 | 225,893.56 | 99.91% |
| COMMUNITY SERVICES | 10,667,230.00 | 48,040.37 | 253,735.90 | 253,735.90 | 10,365,453.73 | 97.17% |
| NON K-12 | 10,667,230.00 | 48,040.37 | 253,747.58 | 253,747.58 | 10,365,442.05 | 97.17% |
| ===== | | | | | | |
| 26 3300 | Tax Increment COMMUNITY SERVICES | | | | | |
| OTHER OBJECTS | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| COMMUNITY SERVICES | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| Tax Increment | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| ===== | | | | | | |
| 31 5100 | DEBT SERVICE DEBT SERVICES | | | | | |
| OTHER OBJECTS | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |
| DEBT SERVICES | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |
| DEBT SERVICE | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |
| ===== | | | | | | |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 32 1000 | CAPITAL OUTLAY INSTRUCTION | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| SUPPLIES | 1,154,837.51 | 635,960.80 | 72,429.68 | 72,429.68 | 446,447.03 | 38.66% |
| INSTRUCTION | 1,154,837.51 | 635,960.80 | 72,429.68 | 72,429.68 | 446,447.03 | 38.66% |
| 2200 | SUPPORT SERVICES INSTRCT STAFF | | | | | |
| SUPPLIES | 129,987.20 | 106,841.23 | 15,924.50 | 15,924.50 | 7,221.47 | 5.56% |
| SUPPORT SERVICES INSTRCT STAFF | 129,987.20 | 106,841.23 | 15,924.50 | 15,924.50 | 7,221.47 | 5.56% |
| 2300 | SUPPORT SERVICES DIST GEN ADMN | | | | | |
| MISCELLANEOUS | 520,000.00 | 0.00 | 0.00 | 0.00 | 520,000.00 | 100.00% |
| SUPPORT SERVICES DIST GEN ADMN | 520,000.00 | 0.00 | 0.00 | 0.00 | 520,000.00 | 100.00% |
| 2400 | SUPPORT SERVICES SCHOOL ADMIN | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 28.44 | 28.44 | -28.44 | 0.00% |
| SUPPORT SERVICES SCHOOL ADMIN | 0.00 | 0.00 | 28.44 | 28.44 | -28.44 | 0.00% |
| 2600 | OPERATION/MAINT OF PLANT | | | | | |
| SALARIES | 45,000.00 | 0.00 | 0.00 | 0.00 | 45,000.00 | 100.00% |
| CONTRACT SERVICES | 5,000.00 | 0.00 | 0.00 | 0.00 | 5,000.00 | 100.00% |
| REPAIRS | 10,000.00 | 0.00 | 0.00 | 0.00 | 10,000.00 | 100.00% |
| MISCELLANEOUS | 16,400.00 | 0.00 | 390.58 | 390.58 | 16,009.42 | 97.62% |
| SUPPLIES | 13,200.00 | 0.00 | 0.00 | 0.00 | 13,200.00 | 100.00% |
| OTHER OBJECTS | 68,000.00 | 0.00 | 0.00 | 0.00 | 68,000.00 | 100.00% |
| OPERATION/MAINT OF PLANT | 157,600.00 | 0.00 | 390.58 | 390.58 | 157,209.42 | 99.75% |
| 4000 | FACILITIES AQUISITION & CONSTR | | | | | |
| SALARIES | 487,681.00 | 0.00 | 35,902.19 | 35,902.19 | 451,778.81 | 92.64% |
| EMPLOYEE BENEFITS | 202,736.00 | 0.00 | 15,587.50 | 15,587.50 | 187,148.50 | 92.31% |
| FACILITIES AQUISITION & CONSTR | 690,417.00 | 0.00 | 51,489.69 | 51,489.69 | 638,927.31 | 92.54% |
| 4100 | SITE ACQUISITION SERVICES | | | | | |
| CONTRACT SERVICES | 37,000.00 | 4,200.00 | 0.00 | 0.00 | 32,800.00 | 88.65% |
| EQUIPMENT | 5,000,000.00 | 0.00 | 0.00 | 0.00 | 5,000,000.00 | 100.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 32 CAPITAL OUTLAY | | | | | | |
| 4100 SITE ACQUISITION SERVICES | | | | | | |
| SITE ACQUISITION SERVICES | 5,037,000.00 | 4,200.00 | 0.00 | 0.00 | 5,032,800.00 | 99.92% |
| 4200 SITE IMPROVEMENT SERVICES | | | | | | |
| EQUIPMENT | 14,765,889.00 | 10,779,520.35 | 1,479,857.14 | 1,479,857.14 | 2,506,511.51 | 16.98% |
| SITE IMPROVEMENT SERVICES | 14,765,889.00 | 10,779,520.35 | 1,479,857.14 | 1,479,857.14 | 2,506,511.51 | 16.98% |
| 4300 ARCHITECTURAL & ENGINEERING | | | | | | |
| EQUIPMENT | 67,500,000.00 | 139,297,114.63 | 2,904,150.74 | 2,904,150.74 | -74,701,265.37 | -110.67% |
| ARCHITECTURAL & ENGINEERING | 67,500,000.00 | 139,297,114.63 | 2,904,150.74 | 2,904,150.74 | -74,701,265.37 | -110.67% |
| 4400 BUILDING REPAIRS & REMODELING | | | | | | |
| EQUIPMENT | 6,181,000.00 | 740,447.53 | -65,577.21 | -65,577.21 | 5,506,129.68 | 89.08% |
| BUILDING REPAIRS & REMODELING | 6,181,000.00 | 740,447.53 | -65,577.21 | -65,577.21 | 5,506,129.68 | 89.08% |
| 4500 BUILDING ACQUISITION/CONSTRUCT | | | | | | |
| SUPPLIES | 0.00 | 79,360.55 | 9,149.79 | 9,149.79 | -88,510.34 | 0.00% |
| EQUIPMENT | 4,370,973.91 | 99,617.64 | 85,196.76 | 85,196.76 | 4,186,159.51 | 95.77% |
| BUILDING ACQUISITION/CONSTRUCT | 4,370,973.91 | 178,978.19 | 94,346.55 | 94,346.55 | 4,097,649.17 | 93.75% |
| 4600 BUILDING IMPROVEMENT SERVICES | | | | | | |
| SUPPLIES | 0.00 | 12,630.72 | 1,583.95 | 1,583.95 | -14,214.67 | 0.00% |
| EQUIPMENT | 1,168,500.00 | 416,113.14 | -1,904.52 | -1,904.52 | 754,291.38 | 64.55% |
| BUILDING IMPROVEMENT SERVICES | 1,168,500.00 | 428,743.86 | -320.57 | -320.57 | 740,076.71 | 63.34% |
| 4700 DATA PROCESSING | | | | | | |
| SUPPLIES | 0.00 | 28,055.33 | 35,927.13 | 35,927.13 | -63,982.46 | 0.00% |
| EQUIPMENT | 2,910,000.00 | 1,589,407.38 | 4,102.69 | 4,102.69 | 1,316,489.93 | 45.24% |
| DATA PROCESSING | 2,910,000.00 | 1,617,462.71 | 40,029.82 | 40,029.82 | 1,252,507.47 | 43.04% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------|-----------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 32 4800 | CAPITAL OUTLAY VEHICLES | | | | | |
| EQUIPMENT | 2,495,500.00 | 1,178,726.96 | 904,740.76 | 904,740.76 | 412,032.28 | 16.51% |
| VEHICLES | 2,495,500.00 | 1,178,726.96 | 904,740.76 | 904,740.76 | 412,032.28 | 16.51% |
| 4900 | OTHER FACILITIES | | | | | |
| REPAIRS | 76,000.00 | 44,770.73 | 1,731.37 | 1,731.37 | 29,497.90 | 38.81% |
| OTHER FACILITIES | 76,000.00 | 44,770.73 | 1,731.37 | 1,731.37 | 29,497.90 | 38.81% |
| 5100 | DEBT SERVICES | | | | | |
| OTHER OBJECTS | 540,000.00 | 0.00 | 0.00 | 0.00 | 540,000.00 | 100.00% |
| DEBT SERVICES | 540,000.00 | 0.00 | 0.00 | 0.00 | 540,000.00 | 100.00% |
| CAPITAL OUTLAY | 107,697,704.62 | 155,012,766.99 | 5,499,221.49 | 5,499,221.49 | -52,814,283.86 | -49.04% |
| 51 1000 | SCHOOL FOODS INSTRUCTION | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 11.00 | 11.00 | -11.00 | 0.00% |
| INSTRUCTION | 0.00 | 0.00 | 11.00 | 11.00 | -11.00 | 0.00% |
| 3100 | FOOD SERVICES | | | | | |
| SALARIES | 6,783,606.00 | 0.00 | 185,073.65 | 185,073.65 | 6,598,532.35 | 97.27% |
| EMPLOYEE BENEFITS | 2,373,578.00 | 0.00 | 48,133.38 | 48,133.38 | 2,325,444.62 | 97.97% |
| CONTRACT SERVICES | 343,280.00 | 8,290.98 | 3,899.90 | 3,899.90 | 331,089.12 | 96.45% |
| MISCELLANEOUS | 69,000.00 | 1,704.25 | 1,636.27 | 1,636.27 | 65,659.48 | 95.16% |
| SUPPLIES | 10,488,521.00 | 64,566.87 | 38,454.46 | 38,454.46 | 10,385,499.67 | 99.02% |
| EQUIPMENT | 1,175,000.00 | 45,981.27 | 0.00 | 0.00 | 1,129,018.73 | 96.09% |
| OTHER OBJECTS | 1,800,882.00 | 0.00 | 0.00 | 0.00 | 1,800,882.00 | 100.00% |
| FOOD SERVICES | 23,033,867.00 | 120,543.37 | 277,197.66 | 277,197.66 | 22,636,125.97 | 98.27% |
| SCHOOL FOODS | 23,033,867.00 | 120,543.37 | 277,208.66 | 277,208.66 | 22,636,114.97 | 98.27% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 60 | HEALTH & ACCIDENT SELF INSURED | | | | | |
| 2800 | SUPPORT SERVICES CENTRAL | | | | | |
| EMPLOYEE BENEFITS | 36,194,650.00 | 0.00 | 3,439,449.93 | 3,439,449.93 | 32,755,200.07 | 90.50% |
| CONTRACT SERVICES | 1,615,600.00 | 0.00 | 232,454.03 | 232,454.03 | 1,383,145.97 | 85.61% |
| REPAIRS | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 100.00% |
| MISCELLANEOUS | 2,900.00 | 0.00 | 87.79 | 87.79 | 2,812.21 | 96.97% |
| SUPPLIES | 3,300.00 | 0.00 | 0.00 | 0.00 | 3,300.00 | 100.00% |
| SUPPORT SERVICES CENTRAL | 37,816,550.00 | 0.00 | 3,671,991.75 | 3,671,991.75 | 34,144,558.25 | 90.29% |
| HEALTH & ACCIDENT SELF INSURED | 37,816,550.00 | 0.00 | 3,671,991.75 | 3,671,991.75 | 34,144,558.25 | 90.29% |
| ===== | | | | | | |
| 75 | FOUNDATION | | | | | |
| 1400 | INSTRUCTION | | | | | |
| SUPPLIES | 171,000.00 | 0.00 | 0.00 | 0.00 | 171,000.00 | 100.00% |
| INSTRUCTION | 171,000.00 | 0.00 | 0.00 | 0.00 | 171,000.00 | 100.00% |
| 2200 | SUPPORT SERVICES INSTRCT STAFF | | | | | |
| MISCELLANEOUS | 16,000.00 | 0.00 | 0.00 | 0.00 | 16,000.00 | 100.00% |
| SUPPORT SERVICES INSTRCT STAFF | 16,000.00 | 0.00 | 0.00 | 0.00 | 16,000.00 | 100.00% |
| 3300 | COMMUNITY SERVICES | | | | | |
| SALARIES | 124,998.00 | 0.00 | 13,731.52 | 13,731.52 | 111,266.48 | 89.01% |
| EMPLOYEE BENEFITS | 42,530.00 | 0.00 | 4,002.42 | 4,002.42 | 38,527.58 | 90.59% |
| CONTRACT SERVICES | 1,500.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 100.00% |
| MISCELLANEOUS | 5,680.00 | 0.00 | 1,092.79 | 1,092.79 | 4,587.21 | 80.76% |
| SUPPLIES | 174,370.00 | 0.00 | 0.00 | 0.00 | 174,370.00 | 100.00% |
| OTHER OBJECTS | 2,500.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 100.00% |
| COMMUNITY SERVICES | 351,578.00 | 0.00 | 18,826.73 | 18,826.73 | 332,751.27 | 94.65% |
| 6500 | OTHER FOUNDATION PROGRAMS | | | | | |
| EQUIPMENT | 94,000.00 | 0.00 | 0.00 | 0.00 | 94,000.00 | 100.00% |
| OTHER FOUNDATION PROGRAMS | 94,000.00 | 0.00 | 0.00 | 0.00 | 94,000.00 | 100.00% |
| 8000 | 5K FUN RUN | | | | | |
| CONTRACT SERVICES | 20,000.00 | 0.00 | 1,680.00 | 1,680.00 | 18,320.00 | 91.60% |
| MISCELLANEOUS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| SUPPLIES | 0.00 | 0.00 | 593.51 | 593.51 | -593.51 | 0.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------------|---------------------------|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 75 FOUNDATION | | | | | | |
| 8000 5K FUN RUN | | | | | | |
| OTHER OBJECTS | 10,500.00 | 0.00 | 500.00 | 500.00 | 10,000.00 | 95.24% |
| 5K FUN RUN | 31,500.00 | 0.00 | 2,773.51 | 2,773.51 | 28,726.49 | 91.20% |
| 8100 OTHER FOUNDATION PROGRAMS | | | | | | |
| MISCELLANEOUS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| SUPPLIES | 0.00 | 0.00 | 2,000.00 | 2,000.00 | -2,000.00 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 1,000.00 | 0.00 | 2,000.00 | 2,000.00 | -1,000.00 | -100.00% |
| 8200 AEROSPACE PROGRAM | | | | | | |
| CONTRACT SERVICES | 20,000.00 | 0.00 | 0.00 | 0.00 | 20,000.00 | 100.00% |
| REPAIRS | 4,500.00 | 0.00 | 0.00 | 0.00 | 4,500.00 | 100.00% |
| MISCELLANEOUS | 30,000.00 | 0.00 | 0.00 | 0.00 | 30,000.00 | 100.00% |
| SUPPLIES | 25,000.00 | 4,500.00 | 2,178.09 | 2,178.09 | 18,321.91 | 73.29% |
| AEROSPACE PROGRAM | 79,500.00 | 4,500.00 | 2,178.09 | 2,178.09 | 72,821.91 | 91.60% |
| 8300 OTHER FOUNDATION PROGRAMS | | | | | | |
| SUPPLIES | 0.00 | 65.00 | 1,964.54 | 1,964.54 | -2,029.54 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 0.00 | 65.00 | 1,964.54 | 1,964.54 | -2,029.54 | 0.00% |
| 8400 OTHER FOUNDATION PROGRAMS | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 1,541.05 | 1,541.05 | -1,541.05 | 0.00% |
| SUPPLIES | 0.00 | 0.00 | 1,020.59 | 1,020.59 | -1,020.59 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 0.00 | 0.00 | 2,561.64 | 2,561.64 | -2,561.64 | 0.00% |
| 8600 OTHER FOUNDATION PROGRAMS | | | | | | |
| CONTRACT SERVICES | 45,000.00 | 0.00 | 0.00 | 0.00 | 45,000.00 | 100.00% |
| SUPPLIES | 41,000.00 | 0.00 | 250.00 | 250.00 | 40,750.00 | 99.39% |
| EQUIPMENT | 101,000.00 | 0.00 | 0.00 | 0.00 | 101,000.00 | 100.00% |
| OTHER FOUNDATION PROGRAMS | 187,000.00 | 0.00 | 250.00 | 250.00 | 186,750.00 | 99.87% |
| 8800 LINDSAY'S CLASS RIVERSIDE ELEM | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 70.00 | 70.00 | -70.00 | 0.00% |
| SUPPLIES | 0.00 | 0.00 | 79.89 | 79.89 | -79.89 | 0.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | July 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--|----------------------|----------------------------------|--------------------------|-------------------------|----------------------|
| 75 8800 | FOUNDATION LINDSAY'S CLASS RIVERSIDE ELEM | | | | | |
| LINDSAY'S CLASS RIVERSIDE ELEM | 0.00 | 0.00 | 149.89 | 149.89 | -149.89 | 0.00% |
| 9900 | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | -1,611.05 | -1,611.05 | 1,611.05 | 0.00% |
| SUPPLIES | 0.00 | 0.00 | -4,361.53 | -4,361.53 | 4,361.53 | 0.00% |
| OTHER OBJECTS | 0.00 | 0.00 | -500.00 | -500.00 | 500.00 | 0.00% |
| | 0.00 | 0.00 | -6,472.58 | -6,472.58 | 6,472.58 | 0.00% |
| FOUNDATION | 931,578.00 | 4,565.00 | 24,231.82 | 24,231.82 | 902,781.18 | 96.91% |
| ===== | | | | | | |
| Grand Expense Totals | 601,153,966.64 | 157,813,076.60 | 20,049,744.79 | 20,049,744.79 | 423,291,145.25 | 70.41% |

Number of Accounts: 12885

***** End of report *****

SUBJECT: BUILDING ACCESS—SCHOOLS

I. Board Directive

Recognizing the need to maintain security at all school buildings, the Board authorizes the Administration to establish a procedure for the proper use of inside/outside master keys, and building access codes. Adherence to this policy shall be required as a protective measure for both employees and the public.

II. Administrative Policy

Principals have the responsibility for building security subject to the following administrative policy provisions:

- A. Only the principal and head custodian are authorized to have inside/outside master keys. All others will have access based on their card access authorization.
 - 1. Access will be determined by authorization given by the principal on the access/ID cards.
 - 2. Appropriate security codes shall be assigned for each administrator, head ~~secretary~~ administrative assistant, Nutrition Services manager, full-time custodian(s), and senior sweeper/night custodian. ~~If the school offers a breakfast program, or other local school concerns exist, the Nutrition Services manager shall also be issued security codes with the approval of the area Administrator of Schools and Administrator of Auxiliary Services.~~
 - 3. Any exceptions to A.2. must be approved, in writing, by the appropriate Administrator of Schools using the Security Code Exception Form.
- B. No outside master keys, access keys, or security codes shall be issued to or used by any individual other than those specified in item A. above.
- C. Any access after hours requires prior arrangements with the principal. After hours is defined as that time when the custodian is not scheduled to be in the building. This applies to all alarmed buildings including portable classrooms. The appropriate "Building Access Permit" form must be completed. The principal or designee shall inform Alarm Response of all persons authorized to be in the building after hours. Alarm codes are not to be given to unauthorized employees.
- D. All employees are to be out of the school by 8:00 p.m., and on weekends and holidays unless prior arrangements are made with the principal and Alarm Response.
- E. Entry into the school before or after regular hours requires a clearance call to Alarm Response, 801-567-8865.
- F. Students are not to be issued security codes, ID/Access cards or allowed in a building without adult employee supervision.
- G. No security codes or ID/Access cards are to be issued to any member of the community, or a club or organization.
- H. Alarm Response shall be notified immediately of any lost keys or access cards, or if an unauthorized individual has obtained an access code.
- I. Employees who copy a key or disregard or fail to follow this policy shall be subject to disciplinary action or termination.

JORDAN SCHOOL DISTRICT
AUGUST 2017 EXPENDITURES PRESENTED TO THE BOARD OF EDUCATION
September 26, 2017

| DESCRIPTION | VENDOR | AMOUNT |
|----------------------|--|--------------|
| ADULT HIGH | KENNETH PHAM | 25.00 |
| ADVERTISING | DESERET DIGITAL MEDIA, INC. | 2,493.75 |
| ADVERTISING | SOUTH VALLEY | 22.50 |
| ADVERTISING | UTAH MEDIA GROUP | 5,946.00 |
| AUDIO VISUAL | MEDIARIGHT | 186.00 |
| AUDIT EXPENSE | SQUIRE AND COMPANY PC | 8,000.00 |
| BUILDING RENTAL | BINGHAM HIGH | 2,033.10 |
| BUILDING RENTAL | COPPER HILLS HIGH | 710.10 |
| BUILDING RENTAL | COPPER MOUNTAIN MIDDLE | 1,801.58 |
| BUILDING RENTAL | ELK RIDGE MIDDLE | 1,923.08 |
| BUILDING RENTAL | FORT HERRIMAN MIDDLE | 1,282.50 |
| BUILDING RENTAL | HERRIMAN HIGH SCHOOL | 5,911.20 |
| BUILDING RENTAL | JATC-SOUTH | 27.00 |
| BUILDING RENTAL | JOEL P JENSEN MIDDLE | 1,214.33 |
| BUILDING RENTAL | KAURI SUE HAMILTON SCHOOL | 132.20 |
| BUILDING RENTAL | OQUIRRH HILLS MIDDLE | 718.20 |
| BUILDING RENTAL | RIVERTON HIGH | 7,716.38 |
| BUILDING RENTAL | SALT LAKE COUNTY PARKS RECREATION | 217.50 |
| BUILDING RENTAL | SOUTH HILLS MIDDLE | 3,644.33 |
| BUILDING RENTAL | SOUTH JORDAN MIDDLE | 1,852.20 |
| BUILDING RENTAL | SOUTH VALLEY | 28.35 |
| BUILDING RENTAL | SUNSET RIDGE MIDDLE | 896.40 |
| BUILDING RENTAL | WEST HILLS MIDDLE | 1,731.38 |
| BUILDING RENTAL | WEST JORDAN HIGH | 951.08 |
| BUILDING RENTAL | WEST JORDAN MIDDLE | 1,601.90 |
| BUSES | BRYSON SALES AND SERVICE | 1,177,359.33 |
| CANCER INSURANCE | AFLAC | 5,360.61 |
| CELL TOWER LEASE | ELK RIDGE MIDDLE | 22,090.00 |
| CELL TOWER LEASE | HERRIMAN HIGH SCHOOL | 18,000.00 |
| CELL TOWER LEASE | RIVERTON HIGH | 22,886.00 |
| CELL TOWER LEASE | SOUTH HILLS MIDDLE | 11,180.40 |
| CELL TOWER LEASE | WEST JORDAN HIGH | 14,300.00 |
| COMPUTER EQUIPMENT | APPLE COMPUTER INC | 1,449.00 |
| COMPUTER EQUIPMENT | VALCOM COMPUTER CENTER | 1,001,989.34 |
| CONSTRUCTION EXPENSE | APPLIED GEOTECHNICAL ENGINEERING CONS. | 10,442.50 |
| CONSTRUCTION EXPENSE | BUD MAHAS CONSTRUCTION | 762,280.00 |
| CONSTRUCTION EXPENSE | CMT ENGINEERING | 19,398.00 |
| CONSTRUCTION EXPENSE | DWA CONSTRUCTION, INC | 1,131,911.70 |
| CONSTRUCTION EXPENSE | HOGAN & ASSOCIATES CONSTRUCTION | 952,908.78 |
| CONSTRUCTION EXPENSE | HOMEPRO VACUUM LLC | 858.00 |
| CONSTRUCTION EXPENSE | HYLON KOBURN CHEM HY KO | 1,492.38 |
| CONSTRUCTION EXPENSE | MHTN ARCHITECTS INC | 27,643.31 |
| CONSTRUCTION EXPENSE | STAPLES BUSINESS ADVANTAGE | 1,987.98 |
| CONSTRUCTION EXPENSE | VALENTINER CRANE BRUNJES ONYON | 24,214.29 |
| CONSTRUCTION EXPENSE | VAN BOERUM AND FRANK ASSOCIATES INC | 7,200.00 |
| CONSTRUCTION EXPENSE | WAXIE SANITARY SUPPLY | 4,210.44 |
| CONSTRUCTION EXPENSE | WESTLAND CONSTRUCTION, INC | 1,358,732.75 |
| CONTRACT SERVICES | AMERICAN SIGN LANGUAGE | 2,146.50 |
| CONTRACT SERVICES | ANNIE MICHOL DEMING | 250.00 |
| CONTRACT SERVICES | ARAMARK CORP | 37.00 |
| CONTRACT SERVICES | BERG, LOYDENE | 387.50 |
| CONTRACT SERVICES | BLOMQUIST AND HALE CONSULTING | 10,270.36 |
| CONTRACT SERVICES | BRENT PETERSEN | 390.00 |
| CONTRACT SERVICES | CANON SOLUTIONS AMERICA INC | 95.57 |
| CONTRACT SERVICES | CANYON HOME CARE | 928.75 |
| CONTRACT SERVICES | CULLIGAN WATER CONDITIONING | 34.95 |
| CONTRACT SERVICES | ELWOOD STAFFING SERVICES | 17,685.53 |
| CONTRACT SERVICES | HARMONY HOME HEALTH SERVICES LLC | 6,975.11 |

| DESCRIPTION | VENDOR | AMOUNT |
|--------------------------------|-------------------------------------|--------------|
| CONTRACT SERVICES | INFINID LEARNING | 1,950.00 |
| CONTRACT SERVICES | IVY GIRL ACADEMY | 450.00 |
| CONTRACT SERVICES | JMM EDUCATIONAL CONSULTING | 2,360.00 |
| CONTRACT SERVICES | LES OLSON CO | 374.26 |
| CONTRACT SERVICES | LINGUISTICA INTERNATIONAL | 34.00 |
| CONTRACT SERVICES | LISA GIACOVELLI NEMELKA | 480.00 |
| CONTRACT SERVICES | MAXIM HEALTHCARE SERVICES INC | 1,570.66 |
| CONTRACT SERVICES | MEDICAL STAFFING NETWORK | 1,720.00 |
| CONTRACT SERVICES | NUCO2 LLC | 18.25 |
| CONTRACT SERVICES | PATRICIA KERIG | 190.00 |
| CONTRACT SERVICES | PROACTIVE THOUGHT LEADERS LLC | 6,795.00 |
| CONTRACT SERVICES | SALT LAKE COUNTY HEALTH DEPT | 188.50 |
| CONTRACT SERVICES | SHRED IT USA LLC | 71.36 |
| CONTRACT SERVICES | SOUTHERN UTAH UNIVERSITY | 1,311.00 |
| CONTRACT SERVICES | SUNSET RIDGE MIDDLE | 31.80 |
| CONTRACT SERVICES | TERRANCE M SCOTT | 4,141.60 |
| CONTRACT SERVICES | UTAH DEPARTMENT OF HEALTH | 386,148.65 |
| CONTRACT SERVICES | VALCOM COMPUTER CENTER | 422.45 |
| CONTRACT SERVICES | WORLD BOOK EDUCATIONAL PRODUCTS INC | 11,415.00 |
| CONTRACT SERVICES - BUILDINGS | NUVEK LLC | 750.00 |
| CONTRACT SERVICES - BUILDINGS | REPUBLIC SERVICES INC #864 | 545.03 |
| CONTRACT SERVICES - BUILDINGS | RIVERTON HARDWARE AND LUMBER | 54.60 |
| CONTRACT SERVICES - BUILDINGS | STATE FIRE SALES AND SERVICE | 2,210.80 |
| CONTRACT SERVICES - BUILDINGS | UNIFIRST CORPORATION | 463.45 |
| CONTRACT SERVICES - EQUIPMENT | A ONE FITNESS | 740.00 |
| CONTRACT SERVICES - EQUIPMENT | COLUMBUS SECURE DOCUMENT SOLUTIONS | 1,178.93 |
| CONTRACT SERVICES - EQUIPMENT | LABOR COMMISSION | 85.00 |
| CONTRACT SERVICES - EQUIPMENT | MISTER CAR WASH | 73.50 |
| CONTRACT SERVICES - EQUIPMENT | PEAK ALARM | 1,560.00 |
| CONTRACT SERVICES - EQUIPMENT | PEAK-RYZEX, INC | 3,268.92 |
| CONTRACT SERVICES - EQUIPMENT | THYSSENKRUPP ELEVATOR CORP | 3,257.00 |
| CONTRACT SERVICES - EQUIPMENT | UTAH TILE AND ROOFING INC | 254.66 |
| CONTRACT SERVICES - EQUIPMENT | WESTERN SUN LANDSCAPING | 1,500.00 |
| CONTRACT SERVICES - GROUNDS | BRETT MILLER LANDSCAPING LLC | 4,082.40 |
| CONTRACT SERVICES - GROUNDS | KELLY ROESTENBURG | 8,575.22 |
| CONTRACT SERVICES - GROUNDS | MCDERMOTT ENTERPRISES LTD | 1,731.37 |
| CONTRACT SERVICES DATA PROCESS | DEMATIC CORPORATION | 700.00 |
| CONTRACTED SOFTWARE | AMPLIFY EDUCATION INC | 1,800.00 |
| CONTRACTED SOFTWARE | DATAIMAGE | 12,849.62 |
| CONTRACTED SOFTWARE | DEFINED LEARNING | 6,000.00 |
| CONTRACTED SOFTWARE | EN POINTE TECH | 2,197.65 |
| CONTRACTED SOFTWARE | ESRI INC | 2,750.00 |
| CONTRACTED SOFTWARE | FOLLETT SCHOOL SOLUTIONS, INC | 52,118.72 |
| CONTRACTED SOFTWARE | LEARNING A Z | 5,811.94 |
| CONTRACTED SOFTWARE | MASTERY CONNECT LLC | 2,112.00 |
| CONTRACTED SOFTWARE | NEWSELA INC | 4,600.00 |
| CONTRACTED SOFTWARE | SHI INTERNATIONAL CORP | 18,952.00 |
| CONTRACTED SOFTWARE | TAYLOR MATH CONSULTING | 1,375.00 |
| CONTRACTED SOFTWARE | ZONAR SYSTEMS INC | 135,146.64 |
| DAIRY PRODUCTS | CORNABYS FARM | 1,160.00 |
| DAIRY PRODUCTS | MEADOW GOLD DAIRIES | 27,498.09 |
| DAIRY PRODUCTS | SCHMIDTS PRODUCE | 60.00 |
| DAIRY PRODUCTS | WINDMILL FARMS GRAIN AND GARDEN LLC | 240.00 |
| DENTAL INSURANCE | JORDAN SCHOOL DISTRICT | 1,778,302.68 |
| DISABILITY INSURANCE | JORDAN SCHOOL DISTRICT | 49,642.20 |
| DRUG TESTING | WORKFORCEQA LLC | 2,810.00 |
| EDUCATIONAL FIELD TRIPS | OQUIRRH HILLS MIDDLE | 173.32 |
| EDUCATIONAL FIELD TRIPS | WEST HILLS MIDDLE | 269.56 |
| ELECTRICITY | ROCKY MTN POWER | 623,059.08 |
| EMIA INS DIRECT | UIEBT 401 K | 1,820.45 |
| EMPLOYEE PREMIUM | DENTAL SELECT | 57,760.62 |
| EMPLOYEE PREMIUM | EDUCATORS MUTUAL INS ASSOC DENTAL | 18,067.80 |

| DESCRIPTION | VENDOR | AMOUNT |
|------------------|---------------------------------------|------------|
| EMPLOYEE PREMIUM | JORDAN SCHOOL DISTRICT | 668,256.46 |
| EMPLOYEE PREMIUM | TOTAL DENTAL ADMINISTRATORS | 10,082.68 |
| EMPLOYEE PREMIUM | OPTICARE OF UTAH | 11,533.73 |
| EQUIPMENT | BELL JANITORIAL SUPPLY LLC | 11,500.00 |
| EQUIPMENT | BRYAN BEAVES CO, LLC | 825.95 |
| EQUIPMENT | CLARK WHOLESALE INC | 695.00 |
| EQUIPMENT | FLEETPRIDE | 360.26 |
| EQUIPMENT | GLOBAL EQUIPMENT CO INC | 1,391.40 |
| EQUIPMENT | GRAINGER | 390.47 |
| EQUIPMENT | HOMEPRO VACUUM LLC | 824.25 |
| EQUIPMENT | HUNT CONSTRUCTION OF UTAH INC | 177,268.10 |
| EQUIPMENT | MAC TOOLS MICHAEL GORDON | 76.95 |
| EQUIPMENT | NELSON, MARK | 106.84 |
| EQUIPMENT | NJRA ARCHITECTS INC | 1,250.00 |
| EQUIPMENT | PERFORMANCE AUDIO | 23,059.20 |
| EQUIPMENT | RESTAURANT AND STORE EQUIPMENT CO | 1,644.47 |
| EQUIPMENT | SALT LAKE AUTO PAINT AND GLASS | 192.38 |
| EQUIPMENT | STAFFORD SMITH INC | 13,940.00 |
| EQUIPMENT | STRATTON SALES AND SERVICE | 286.15 |
| EQUIPMENT | TREASURE TOWER REWARDS | 110.00 |
| EQUIPMENT | VICTORY SCHOOL PASSES | 105.95 |
| EQUIPMENT RENTAL | HONEY BUCKET | 90.00 |
| EQUIPMENT REPAIR | AIRGAS INTERMOUNTAIN | 30.52 |
| EQUIPMENT REPAIR | D AND S NGV SERVICES | 578.25 |
| EQUIPMENT REPAIR | NUTTALL BERNINA CENTERS | 1,626.76 |
| EQUIPMENT REPAIR | RIVERTON MUSIC | 77.33 |
| EQUIPMENT REPAIR | ROYCE INDUSTRIES | 373.30 |
| FINGERPRINTING | DPS BUREAU OF CRIMINAL IDENTIFICATION | 3,552.00 |
| FOOD PURCHASES | 5 BUCK PIZZA | 13,152.09 |
| FOOD PURCHASES | ANDERSON, MICHAEL | 7.51 |
| FOOD PURCHASES | ANNE HARRISON | 25.24 |
| FOOD PURCHASES | ASAEAL FARR AND SONS COMPANY | 388.80 |
| FOOD PURCHASES | BAIR, DEEPIKA | 483.71 |
| FOOD PURCHASES | BINGHAM HIGH | 1,499.55 |
| FOOD PURCHASES | CHRISTENSEN, LAURIE | 9.89 |
| FOOD PURCHASES | CLOWARD, KATRINA | 53.34 |
| FOOD PURCHASES | DALLEY, TRINA | 46.92 |
| FOOD PURCHASES | DENISON, SABRINA | 56.64 |
| FOOD PURCHASES | EPPERSON, JENNIFER | 236.90 |
| FOOD PURCHASES | GOLD, LINDA | 45.58 |
| FOOD PURCHASES | GOODWIN, ELIZABETH | 28.95 |
| FOOD PURCHASES | HOLDAWAY, ALLISON | 94.42 |
| FOOD PURCHASES | JACOBSON, KELSEY | 17.97 |
| FOOD PURCHASES | LARSON, BRITTANY | 35.23 |
| FOOD PURCHASES | LISA BEST | 1,491.50 |
| FOOD PURCHASES | LOGAN, MEGAN | 17.65 |
| FOOD PURCHASES | LOVIN, VIRGINIA | 9.21 |
| FOOD PURCHASES | MARSHALL, STACEY | 1.63 |
| FOOD PURCHASES | MAUSBACH, JERRI | 38.65 |
| FOOD PURCHASES | MCDUGAL, SANDRA | 8.73 |
| FOOD PURCHASES | MCKENZIE, KARL | 33.01 |
| FOOD PURCHASES | MEADOW GOLD DAIRIES | 616.94 |
| FOOD PURCHASES | MEYER, MARY | 17.40 |
| FOOD PURCHASES | MONSON, TODD | 38.11 |
| FOOD PURCHASES | NICHOLAS AND COMPANY INC | 53,654.07 |
| FOOD PURCHASES | PETTY CASH | 34.42 |
| FOOD PURCHASES | PICKETT, ELIZABETH | 17.60 |
| FOOD PURCHASES | RIVERS EDGE SCHOOL | 109.53 |
| FOOD PURCHASES | ROBERTSON, ROBERT | 77.45 |
| FOOD PURCHASES | ROBINSON, VICKI | 36.58 |
| FOOD PURCHASES | ROTH, AARON | 72.74 |
| FOOD PURCHASES | SAMS CLUB | 2,296.23 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------------------|------------------------------------|------------|
| FOOD PURCHASES | SCHOOL FOOD ENTERPRISES | 5,179.73 |
| FOOD PURCHASES | SMITH, MATTHEW | 20.47 |
| FOOD PURCHASES | SMITH, MEGAN | 116.42 |
| FOOD PURCHASES | SMITH, MINDY | 114.76 |
| FOOD PURCHASES | STREBEL, TIM | 26.64 |
| FOOD PURCHASES | SULLIVAN, CATHERINE | 10.79 |
| FOOD PURCHASES | SWIRE COCA COLA USA | 1,292.15 |
| FOOD PURCHASES | TALLEY, LUCAS | 10.79 |
| FOOD PURCHASES | VALLETT, ARDEN | 180.84 |
| FOOD PURCHASES | VILLAR, GLORIA NORMA | 74.96 |
| FOOD PURCHASES | WILSON, GLORIA | 33.32 |
| FOOD PURCHASES | WOFFINDEN, HEATHER | 94.34 |
| FOUNDATION AWARDS | JORDAN EDUCATION FOUNDATION | 11,217.40 |
| FUEL OIL | REPUBLIC SERVICES INC #864 | 50.66 |
| GARBAGE REMOVAL | REPUBLIC SERVICES INC #864 | 8,395.10 |
| GAS & OIL | STATE OF UTAH GASCARD | 12,591.58 |
| HMO INSURANCE PREMIUM | LINA | 63,248.55 |
| HORACE MANN LIFE | HORACE MANN | 803.58 |
| INDUSTRIAL INSURANCE | FRED A MORETON AND CO | 7,082.00 |
| INDUSTRIAL INSURANCE | STATE OF UTAH LABOR COMMISSION | 650.00 |
| INDUSTRIAL INSURANCE | TRISTAR RISK MANAGEMENT | 138,487.36 |
| INVENTORY - BUS PARTS | BATTERY SYSTEMS | 2,694.18 |
| INVENTORY - BUS PARTS | BRYSON SALES AND SERVICE | 1,084.41 |
| INVENTORY - BUS PARTS | CRUS OIL PETROLEUM PRODUCTS | 1,458.74 |
| INVENTORY - BUS PARTS | GENERATOR EXCHANGE INC | 225.00 |
| INVENTORY - BUS PARTS | INTERSTATE BILLING SERVICE INC | 2,367.12 |
| INVENTORY - BUS PARTS | JACKS TIRE AND OIL MANAGEMENT CO | 12,972.66 |
| INVENTORY - BUS PARTS | KENWORTH SALES COMPANY INC | 1,426.56 |
| INVENTORY - BUS PARTS | MFCP INC | 100.06 |
| INVENTORY - BUS PARTS | NAPA AUTO PARTS | 930.70 |
| INVENTORY - BUS PARTS | SOSEW EMBROIDERY | 360.00 |
| INVENTORY - CUSTODIAL | BRADY INDUSTRIES LLC | 3,922.48 |
| INVENTORY - CUSTODIAL | GRAYBAR ELECTRIC CO INC | 658.50 |
| INVENTORY - CUSTODIAL | HYLON KOBURN CHEM HY KO | 3,071.70 |
| INVENTORY - CUSTODIAL | INDUSTRIAL SUPPLY CO INC | 28.30 |
| INVENTORY - CUSTODIAL | WAXIE SANITARY SUPPLY | 12,724.84 |
| INVENTORY - MAINTENANCE | ADI | 954.01 |
| INVENTORY - MAINTENANCE | CARDWELL DISTRIBUTING INC | 486.46 |
| INVENTORY - MAINTENANCE | ELECTRICAL WHOLESALE SUPPLY | 3,907.09 |
| INVENTORY - MAINTENANCE | GRAINGER | 3,113.98 |
| INVENTORY - MAINTENANCE | INDUSTRIAL SUPPLY CO INC | 320.64 |
| INVENTORY - MAINTENANCE | INTERMOUNTAIN LOCK AND SUPPLY | 8,072.80 |
| INVENTORY - MAINTENANCE | JACKS TIRE AND OIL MANAGEMENT CO | 1,004.20 |
| INVENTORY - MAINTENANCE | MOUNTAINLAND SUPPLY LLC | 2,025.83 |
| INVENTORY - MAINTENANCE | PAINT SUNDRIES SOLUTIONS INC | 884.60 |
| INVENTORY - MAINTENANCE | PLATT ELECTRIC | 3,832.68 |
| INVENTORY - MAINTENANCE | PPG ARCHITECTURAL FINISHES | 1,087.20 |
| INVENTORY - MAINTENANCE | QED | 1,567.96 |
| INVENTORY - MAINTENANCE | QUIKRETE COMPANIES THE | 354.00 |
| INVENTORY - MAINTENANCE | ROBERT I MERRILL CO | 558.00 |
| INVENTORY - MAINTENANCE | WEBB AUDIO VISUAL | 1,187.40 |
| INVENTORY - MAINTENANCE | WURTH LOUIS AND COMPANY | 507.92 |
| INVENTORY - STOCKROOM | BSN SPORTS INC | 3,273.60 |
| INVENTORY - STOCKROOM | GRAYBAR ELECTRIC CO INC | 1,438.00 |
| INVENTORY - STOCKROOM | HENRY SCHEIN INC | 1,388.25 |
| INVENTORY - STOCKROOM | OFFICE DEPOT | 915.98 |
| INVENTORY - STOCKROOM | PYRAMID SCHOOL PRODUCTS | 421.40 |
| INVENTORY - STOCKROOM | SCHOOL SPECIALTY | 4,287.84 |
| INVENTORY - STOCKROOM | SOUTHWEST SCHOOL AND OFFICE SUPPLY | 5,768.32 |
| INVENTORY - STOCKROOM | STANDARD STATIONARY SUPPLY | 2,601.50 |
| INVENTORY - STOCKROOM | WAXIE SANITARY SUPPLY | 7,065.00 |
| INVENTORY PRODUCE | JOE GRANATO INC | 3,900.91 |

| DESCRIPTION | VENDOR | AMOUNT |
|--------------------------------|----------------------------------|-----------|
| INVENTORY-BUS OIL/SHOP SUPPLY | NAPA AUTO PARTS | 268.31 |
| INVENTORY-NUTRITION SERVICE | COSTCO WHOLESale 733 | 1,759.33 |
| INVENTORY-NUTRITION SERVICE | MIDAS FOODS | 17,258.25 |
| INVENTORY-NUTRITION SERVICE | NICHOLAS AND COMPANY INC | 55,699.90 |
| INVENTORY-NUTRITION SERVICE | SYSCO INTERMOUNTAIN INC | 14,956.75 |
| INVENTORY-NUTRITION SERVICE | WALLACE PACKAGING LLC | 4,032.00 |
| INVENTORY-SUPPORT VEHICLE PART | BATTERY SYSTEMS | 419.55 |
| INVENTORY-SUPPORT VEHICLE PART | CRUS OIL PETROLEUM PRODUCTS | 163.72 |
| INVENTORY-SUPPORT VEHICLE PART | JACKS TIRE AND OIL MANAGEMENT CO | 759.30 |
| IRRIGATION WATER | SOUTH VALLEY SEWER DISTRICT | 186.06 |
| LUNCH SALES | AARON BROCKBANK | 56.00 |
| LUNCH SALES | AMY WETSEL | 51.35 |
| LUNCH SALES | ANNA MONTOYA | 153.95 |
| LUNCH SALES | BRINGHURST, HUI-TING | 132.25 |
| LUNCH SALES | CHRISTOPHER WOLFERTZ | 1.60 |
| LUNCH SALES | DANELLE BSHARAH | 116.50 |
| LUNCH SALES | DEBRA RHODES | 51.50 |
| LUNCH SALES | DON GILLEY | 59.00 |
| LUNCH SALES | HEIDI BARLOW | 95.10 |
| LUNCH SALES | JENELL GOATES | 85.00 |
| LUNCH SALES | JOEL FINCH | 137.05 |
| LUNCH SALES | JOHN QUINNEY | 27.60 |
| LUNCH SALES | KATHY ANGLESEY | 68.50 |
| LUNCH SALES | KIRSTEN REID | 64.10 |
| LUNCH SALES | KRISTEN CHRISTENSEN | 18.50 |
| LUNCH SALES | LINDA DALEBOUT | 85.85 |
| LUNCH SALES | LYDIA STEEVES | 12.75 |
| LUNCH SALES | MEGAN COOK | 46.00 |
| LUNCH SALES | RACHELE BURTENSHAW | 79.85 |
| LUNCH SALES | ROBERT TAYLOR | 311.70 |
| LUNCH SALES | SYLVIA NICOLE SERR | 104.25 |
| LUNCH SALES | TAMI NGUYEN | 52.50 |
| LUNCH SALES | TIM CLARK | 217.75 |
| LUNCH SALES | TRACI WELCH | 95.00 |
| LUNCH SALES | VALERIE HARTLEY | 235.00 |
| LUNCH SALES | XIMENA GEORGE | 60.00 |
| LUNCH SALES | ZAIRITZA DELGADO | 21.60 |
| MAINT SUPPLIES/UNIFORMS | ALSCO | 1,131.84 |
| MAINT SUPPLIES/UNIFORMS | BINGHAM HIGH | 450.00 |
| MAINT SUPPLIES/UNIFORMS | CINTAS FIRST AID AND SAFETY | 70.04 |
| MAINT SUPPLIES/UNIFORMS | FASTENAL COMPANY | 2,436.49 |
| MAINT SUPPLIES/UNIFORMS | NAPA AUTO PARTS | 4,045.07 |
| MAINT SUPPLIES/UNIFORMS | NUTECH SPECIALTIES INC | 137.52 |
| MAINT SUPPLIES/UNIFORMS | OSSINE SHOES | 499.96 |
| MAINT SUPPLIES/UNIFORMS | WAXIE SANITARY SUPPLY | 1,607.34 |
| MEDIA BOOKS | ABDO PUBLISHING COMPANY | 3,974.40 |
| MEDIA BOOKS | BAKER & TAYLOR LLC | 31,114.82 |
| MEDIA BOOKS | BOUND TO STAY BOUND BOOKS INC | 3,944.62 |
| MEDIA BOOKS | CAPSTONE | 14,296.18 |
| MEDIA BOOKS | DEMCO INC | 1,233.93 |
| MEDIA BOOKS | FOLLETT SCHOOL SOLUTIONS, INC | 51,400.16 |
| MEDIA BOOKS | OVERDRIVE INC | 2,000.00 |
| MEDIA BOOKS | PERMA BOUND | 1,259.97 |
| MEDIA CENTER FINES | PAMELA SMITH | 11.56 |
| MEMBERSHIP DUES AND FEES | COSTCO MEMBERSHIP | 128.22 |
| MEMBERSHIP DUES AND FEES | HALES, JAY | 192.00 |
| MEMBERSHIP DUES AND FEES | MAUSBACH, JERRI | 180.00 |
| MEMBERSHIP DUES AND FEES | PROJECT LEAD THE WAY | 3,000.00 |
| MEMBERSHIP DUES AND FEES | TOOLSON, COURTNEY | 511.00 |
| MILEAGE - STUDENT | AMBER HARRIS | 14.54 |
| MILEAGE - STUDENT | AMBER SAYRE | 8.42 |
| MILEAGE - STUDENT | ANGIE BENNION | 9.44 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------------|---------------------|--------|
| MILEAGE - STUDENT | APRIL STROUP | 9.44 |
| MILEAGE - STUDENT | BRITTANY ATKINSON | 32.90 |
| MILEAGE - STUDENT | BRITTNIE MARTINDALE | 34.43 |
| MILEAGE - STUDENT | CINDY STEGGELL | 26.78 |
| MILEAGE - STUDENT | DANIELLE RAPPLEYE | 23.21 |
| MILEAGE - STUDENT | GENNIE GAILEY | 29.07 |
| MILEAGE - STUDENT | HANH AUDUONG | 22.54 |
| MILEAGE - STUDENT | JEANETTE JUDD | 8.67 |
| MILEAGE - STUDENT | JENN GOFF | 11.22 |
| MILEAGE - STUDENT | KAZNA PFERDNER | 10.71 |
| MILEAGE - STUDENT | KEN TRAN | 28.56 |
| MILEAGE - STUDENT | KIRA SECOR | 8.16 |
| MILEAGE - STUDENT | MONICA KAY | 26.01 |
| MILEAGE - STUDENT | NATALIE BRADFORD | 29.84 |
| MILEAGE - STUDENT | PENNY DENT | 11.99 |
| MILEAGE - STUDENT | REBECCA MONSON | 11.78 |
| MILEAGE - STUDENT | SARAH TAYLOR | 8.42 |
| MILEAGE - STUDENT | SHAMAE SABIN | 8.42 |
| MILEAGE - STUDENT | SHEILA MARTINDALE | 35.19 |
| MILEAGE - STUDENT | TAMI STOECKLE | 27.74 |
| MILEAGE - STUDENT | TAYLOR SOUTHWORTH | 18.36 |
| MILEAGE TRAVEL | ANDERSON, IRMA | 145.52 |
| MILEAGE TRAVEL | ANDERSON, MICHAEL | 71.16 |
| MILEAGE TRAVEL | ARMSTRONG, JAN | 310.30 |
| MILEAGE TRAVEL | ASAY, CYDNEY | 22.47 |
| MILEAGE TRAVEL | BARNES, KAREN | 39.06 |
| MILEAGE TRAVEL | BASSHAM, LORI | 131.61 |
| MILEAGE TRAVEL | BAXTER, LINDSEY | 95.77 |
| MILEAGE TRAVEL | BENCH, MICHAEL | 38.52 |
| MILEAGE TRAVEL | BOLLINGER, AMANDA | 206.51 |
| MILEAGE TRAVEL | CHRISTENSEN, HAILEE | 156.22 |
| MILEAGE TRAVEL | CHRYST, CHERI | 128.94 |
| MILEAGE TRAVEL | CLYDE, MELIA | 90.42 |
| MILEAGE TRAVEL | CVETNICH, LISA | 168.53 |
| MILEAGE TRAVEL | DEAKINS, MARLA | 210.26 |
| MILEAGE TRAVEL | DENTON, CODY | 91.48 |
| MILEAGE TRAVEL | DURRANT, JILL | 303.35 |
| MILEAGE TRAVEL | EADS, JAY | 49.22 |
| MILEAGE TRAVEL | EVANS, MEGAN | 262.15 |
| MILEAGE TRAVEL | FAUX, DAVID | 92.56 |
| MILEAGE TRAVEL | FONTANA, DAVID | 46.01 |
| MILEAGE TRAVEL | FRANCOM, SAUNDIE | 152.48 |
| MILEAGE TRAVEL | FUEAIPANGAI, INOKE | 141.25 |
| MILEAGE TRAVEL | GIFFORD, MICHAEL | 143.38 |
| MILEAGE TRAVEL | GILES, BRIGID | 104.86 |
| MILEAGE TRAVEL | GILLMORE, AMANDA | 112.35 |
| MILEAGE TRAVEL | GOATES, FLORE | 132.68 |
| MILEAGE TRAVEL | GODFREY, ANTHONY | 210.29 |
| MILEAGE TRAVEL | GOOD, LAKESHA | 187.25 |
| MILEAGE TRAVEL | GOODWIN, MICAH | 193.67 |
| MILEAGE TRAVEL | GROSSKREUTZ, GINA | 124.12 |
| MILEAGE TRAVEL | HARDY, MATHEW | 64.73 |
| MILEAGE TRAVEL | HEHR, AMANDA | 8.56 |
| MILEAGE TRAVEL | HENKEL, CARLA | 157.83 |
| MILEAGE TRAVEL | HORROCKS, KATHRYN | 182.44 |
| MILEAGE TRAVEL | IDDINGS, SCOTT | 102.72 |
| MILEAGE TRAVEL | JACKSON, KATIE | 309.77 |
| MILEAGE TRAVEL | JANIS, REBECCA | 257.87 |
| MILEAGE TRAVEL | JENNINGS, LARA | 248.78 |
| MILEAGE TRAVEL | JOHANSEN, DAVID | 43.87 |
| MILEAGE TRAVEL | JUNG, M JULIANNA | 171.20 |
| MILEAGE TRAVEL | KINDER, MINDY | 32.10 |

| DESCRIPTION | VENDOR | AMOUNT |
|----------------|-----------------------------|-----------|
| MILEAGE TRAVEL | LEBEL, CHRISTINE | 35.31 |
| MILEAGE TRAVEL | LEE, MICHELE | 52.43 |
| MILEAGE TRAVEL | LEE, REBECCA | 57.24 |
| MILEAGE TRAVEL | LOUGY, BONNIE | 113.42 |
| MILEAGE TRAVEL | LYCURGUE-EINZING, RUFINE M | 156.76 |
| MILEAGE TRAVEL | MARTIN, TAMI | 26.75 |
| MILEAGE TRAVEL | MECHAM, KRISTA | 16.05 |
| MILEAGE TRAVEL | MICHAUD, MONICA | 3.75 |
| MILEAGE TRAVEL | MIDDLETON, MCKENZIE | 41.73 |
| MILEAGE TRAVEL | MOWER, SHAUN | 485.25 |
| MILEAGE TRAVEL | MUTO, ANTHONY | 98.98 |
| MILEAGE TRAVEL | NEDDO, KIMBERLEE | 136.43 |
| MILEAGE TRAVEL | NIGBUR, DEBRA | 102.72 |
| MILEAGE TRAVEL | OLSON, CALEB | 23.01 |
| MILEAGE TRAVEL | PORTER, KELLEY | 305.49 |
| MILEAGE TRAVEL | POULSEN, PEPPER | 224.70 |
| MILEAGE TRAVEL | PRICE, RICHARD | 178.16 |
| MILEAGE TRAVEL | PRUSSE, KURT | 102.72 |
| MILEAGE TRAVEL | REDFORD, BRADLEY | 113.42 |
| MILEAGE TRAVEL | REDMOND, SUSAN | 87.74 |
| MILEAGE TRAVEL | SHAH, AMI | 245.57 |
| MILEAGE TRAVEL | SIMPSON, JOSHUA | 84.53 |
| MILEAGE TRAVEL | SMITH, REBECCA | 129.47 |
| MILEAGE TRAVEL | SORENSEN, CHARLES | 89.35 |
| MILEAGE TRAVEL | SPRING, RYAN | 62.60 |
| MILEAGE TRAVEL | STRANO, GEORGE | 67.95 |
| MILEAGE TRAVEL | SUMMERS, SUSAN | 50.83 |
| MILEAGE TRAVEL | TANNER, JAIMIE | 205.98 |
| MILEAGE TRAVEL | TIMPSON, TERI | 42.80 |
| MILEAGE TRAVEL | TODOROV, ASSEN | 109.14 |
| MILEAGE TRAVEL | TOOLSON, COURTNEY | 124.66 |
| MILEAGE TRAVEL | VALLETT, ARDEN | 110.21 |
| MILEAGE TRAVEL | WELCH, DOUGLAS | 5.62 |
| MILEAGE TRAVEL | WHIPPLE, RILEY | 174.41 |
| MILEAGE TRAVEL | WHITE, JODI | 127.87 |
| MILEAGE TRAVEL | WHITESIDE, KRISTY | 176.58 |
| MILEAGE TRAVEL | WOODARD, NESHA | 167.99 |
| MOTOR FUEL | STATE OF UTAH GASCARD | 6,341.68 |
| NATURAL GAS | DOMINION ENERGY UTAH | 49,467.09 |
| PORTABLES | P E VALGARDSON AND SONS INC | 19,200.00 |
| POSTAGE | CHILDS, TRINA | 73.31 |
| POSTAGE | COPPER HILLS HIGH | 1,367.59 |
| POSTAGE | COPPER MOUNTAIN MIDDLE | 1,008.50 |
| POSTAGE | ELK RIDGE MIDDLE | 1,205.23 |
| POSTAGE | FEDERAL EXPRESS CORPORATION | 26.38 |
| POSTAGE | FORT HERRIMAN MIDDLE | 1,000.00 |
| POSTAGE | GOODWIN, ELIZABETH | 11.50 |
| POSTAGE | HERRIMAN HIGH SCHOOL | 3,111.26 |
| POSTAGE | LANDEEN, BRENDA | 124.42 |
| POSTAGE | NEOFUNDS BY NEOPOST | 2,000.00 |
| POSTAGE | NEOPOST USA INC | 219.00 |
| POSTAGE | OQUIRRH HILLS MIDDLE | 181.86 |
| POSTAGE | PETTY CASH | 39.54 |
| POSTAGE | RIVERTON HIGH | 1,947.31 |
| POSTAGE | SUN LITHOGRAPHING AND PRINT | 5,938.62 |
| POSTAGE | SUNSET RIDGE MIDDLE | 500.00 |
| POSTAGE | THE DATA CENTER | 8,572.12 |
| POSTAGE | TOLMAN, BRENDA | 146.13 |
| POSTAGE | WEST JORDAN MIDDLE | 1,500.00 |
| POSTAGE | WILLIAMS, SUZANNE | 106.88 |
| POSTAGE | WILSON, LORIANNE | 69.97 |
| POSTAGE | WORTHINGTON, SHAUNA | 112.22 |

| DESCRIPTION | VENDOR | AMOUNT |
|--------------------------------|--|--------------|
| PREVENTIVE MAINTENANCE | AIRE FILTER PRODUCTS UTAH | 1,307.69 |
| PREVENTIVE MAINTENANCE | ROTO AIRE FILTER SERVICE AND SALES | 390.07 |
| PRINTING | AMT PRINTING DIGITAL SOLUTIONS INC | 309.00 |
| PRINTING | CONQUEST GRAPHICS | 1,713.59 |
| PRINTING | SKIDMORE, JASON | 86.69 |
| PRINTING | SOUTH VALLEY | 5.00 |
| PRINTING | THE DATA CENTER | 2,820.31 |
| PRINTING | UTAH CORRECTIONAL INDUSTRIES PRINT SHOP | 5,084.24 |
| PROF TRAINING REGISTRATIONS | ASMAR, KYLA | 50.00 |
| PROF TRAINING REGISTRATIONS | BASSHAM, LORI | 155.00 |
| PROF TRAINING REGISTRATIONS | COPPER HILLS HIGH | 13,380.00 |
| PROF TRAINING REGISTRATIONS | COPPER MOUNTAIN MIDDLE | 1,625.00 |
| PROF TRAINING REGISTRATIONS | EPS LITERACY AND INTERVENTION | 3,500.00 |
| PROF TRAINING REGISTRATIONS | LEWIS EDUCATIONAL AND RESEARCH NETWORK LLC | 1,000.00 |
| PROF TRAINING REGISTRATIONS | NATIONAL RESTAURANT ASSOC SOLUTIONS LLC | 3,290.98 |
| PROF TRAINING REGISTRATIONS | PATRICIA WOODBURY | 150.00 |
| PROF TRAINING REGISTRATIONS | ROWLEY, CHEREE | 400.00 |
| PROF TRAINING REGISTRATIONS | SAGE PUBLICATIONS INC | 7,500.00 |
| PROF TRAINING REGISTRATIONS | SKILLPATH SEMINARS | 149.00 |
| PROF TRAINING REGISTRATIONS | TATE, CHRISTINE | 25.00 |
| PROF TRAINING REGISTRATIONS | UTAH CONTROLS INC | 1,800.00 |
| PROF TRAINING REGISTRATIONS | UTAH STATE OFFICE OF EDUCATION | -400.00 |
| PROF TRAINING REGISTRATIONS | WEST JORDAN MIDDLE | 1,014.86 |
| PROF TRAINING REGISTRATIONS | WHITE, JODI | 186.00 |
| PROF TRAINING REGISTRATIONS | WOOD, LYNN | 25.00 |
| PROFESSIONAL BOOKS & MAGAZINES | DONARS, AMELIA | 15.20 |
| PROFESSIONAL BOOKS & MAGAZINES | SCHOLASTIC MAGAZINES | 1,834.71 |
| PROPERTY INSURANCE | STATE OF UTAH | 435,762.78 |
| REMODELING | ADI | 410.25 |
| REMODELING | ADVANCED EXTERIORS LLC | 14,095.00 |
| REMODELING | ALPHACORP | 4,042.87 |
| REMODELING | AMERICOM TECHNOLOGY | 446.47 |
| REMODELING | ANDIGO CARPETS INC | 69,558.87 |
| REMODELING | APPLIED GEOTECHNICAL ENGINEERING CONS. | 643.00 |
| REMODELING | ASCENT CONSTRUCTION INC | 345,860.98 |
| REMODELING | BAILEY POTTERY EQUIPMENT CORP | 2,176.00 |
| REMODELING | BHB CONSULTING ENGINEERS, P.C. | 770.00 |
| REMODELING | BLYNCO | 489.27 |
| REMODELING | BRISTLECONE DESIGN, P.C. | 2,400.00 |
| REMODELING | BUD MAHAS CONSTRUCTION | 1,852,500.00 |
| REMODELING | CABTOP FACTORY LLC | 10,196.35 |
| REMODELING | CLARK SECURITY PRODUCTS INC | 1,368.00 |
| REMODELING | CMT ENGINEERING | 4,146.00 |
| REMODELING | DESIGN WEST ARCHITECTS | 15,937.91 |
| REMODELING | EARTHTEC ENGINEERING | 3,938.26 |
| REMODELING | EASTON RIVER CONSTRUCTION | 1,413,603.80 |
| REMODELING | EN POINTE TECH | 497.03 |
| REMODELING | FFKR ARCHITECTS PLANNERS II | 44,624.00 |
| REMODELING | GENEVA ROCK PRODUCTS INC | 468.50 |
| REMODELING | GREAT WESTERN SUPPLY INC | 843.04 |
| REMODELING | GSBS ARCHITECTS | 7,605.00 |
| REMODELING | HENRIKSEN BUTLER DESIGN GROUP | 3,558.74 |
| REMODELING | HP INC | 6,544.00 |
| REMODELING | HUGHES GENERAL CONTRACTORS INC | 657,245.29 |
| REMODELING | HUNT CONSTRUCTION OF UTAH INC | 550,596.25 |
| REMODELING | J LYNE ROBERTS & SONS INC | 124,133.65 |
| REMODELING | MARSHALL INDUSTRIES INC | 8,991.00 |
| REMODELING | MIDWEST FLOOR CVRNGS INC | 1,761.80 |
| REMODELING | MIDWEST TECH PROD SERVICE | 2,788.14 |
| REMODELING | MOBILE MINI INC | 1,431.37 |
| REMODELING | MOUNTAINLAND SUPPLY LLC | 67.26 |
| REMODELING | NAYLOR WENTWORTH LUND ARCHITECTS, P.C. | 27,720.00 |

| DESCRIPTION | VENDOR | AMOUNT |
|-----------------|--------------------------------------|-----------|
| REMODELING | NELSON FIRE SYSTEMS | 10,309.40 |
| REMODELING | NUVEK LLC | 520.00 |
| REMODELING | PLATT ELECTRIC | 463.91 |
| REMODELING | PRECISION CONCRETE CUTTING INC | 16,718.23 |
| REMODELING | REAVELEY ENGINEERS AND ASSOC | 4,574.90 |
| REMODELING | RM WELDING LLC | 10,000.00 |
| REMODELING | RUMSEY HARDWOOD FLOORING, INC | 31,090.80 |
| REMODELING | SONNTAG RECREATION LLC | 35,897.00 |
| REMODELING | SPECTRA CONTRACT FLOORING | 4,077.80 |
| REMODELING | SPRINKLER SUPPLY COMPANY | 3,866.80 |
| REMODELING | STANDARD PLUMBING SUPPLY | 1,540.38 |
| REMODELING | UTAH CONTROLS INC | 15,505.00 |
| REMODELING | VALCOM COMPUTER CENTER | 943.64 |
| REMODELING | VALENTINER CRANE BRUNJES ONYON | 2,900.00 |
| REMODELING | WASATCH WEST CONTRACTING LLC | 9,559.00 |
| REPAIRS & PARTS | ADI | 766.72 |
| REPAIRS & PARTS | AIRGAS INTERMOUNTAIN | 96.60 |
| REPAIRS & PARTS | ALPINE TECHNICAL SERVICES | 7,610.60 |
| REPAIRS & PARTS | APPLE COMPUTER INC | 395.00 |
| REPAIRS & PARTS | AUDIO ENHANCEMENT | 450.00 |
| REPAIRS & PARTS | BATTERIES PLUS | 272.96 |
| REPAIRS & PARTS | BLYNCO | 123.00 |
| REPAIRS & PARTS | COMPLETE SUPPLY COMPANY LLC | 5,150.46 |
| REPAIRS & PARTS | ELECTRICAL WHOLESALE SUPPLY | 579.54 |
| REPAIRS & PARTS | EVCO HOUSE OF HOSE | 864.92 |
| REPAIRS & PARTS | FASTENAL COMPANY | 160.33 |
| REPAIRS & PARTS | G AND K SERVICES | 127.04 |
| REPAIRS & PARTS | GRAINGER | 1,181.39 |
| REPAIRS & PARTS | GRAYBAR ELECTRIC CO INC | 1,120.86 |
| REPAIRS & PARTS | GREEN SOURCE LLC | 29,081.25 |
| REPAIRS & PARTS | GRITTON AND ASSOCIATES | 2,204.00 |
| REPAIRS & PARTS | HOBART SERVICE | 1,582.68 |
| REPAIRS & PARTS | INNOVATIVE PRINT CONSULTING LLC | 4,579.00 |
| REPAIRS & PARTS | INTERMOUNTAIN LOCK AND SUPPLY | 1,317.30 |
| REPAIRS & PARTS | INTERSTATE COMPANIES INC | 242.28 |
| REPAIRS & PARTS | JOHNSTONE SUPPLY CO | 999.99 |
| REPAIRS & PARTS | LA MONICAS RSTRNT EQUIP | 2,505.63 |
| REPAIRS & PARTS | MOUNTAINLAND SUPPLY LLC | 5,990.21 |
| REPAIRS & PARTS | NELSON FIRE SYSTEMS | 920.00 |
| REPAIRS & PARTS | NORCON INDUSTRIES INC | 2,373.00 |
| REPAIRS & PARTS | QED | 1,487.61 |
| REPAIRS & PARTS | RED ROCK IT | 312.00 |
| REPAIRS & PARTS | ROCKY MOUNTAIN TURF | 880.48 |
| REPAIRS & PARTS | ROTO AIRE FILTER SERVICE AND SALES | 44.19 |
| REPAIRS & PARTS | SABOL AND RICE INC | 1,810.00 |
| REPAIRS & PARTS | SPRINKLER SUPPLY COMPANY | 5,978.96 |
| REPAIRS & PARTS | STANDARD PLUMBING SUPPLY | 4,140.39 |
| REPAIRS & PARTS | STEVENS ELECTRIC MOTOR SHOP INC | 3,084.00 |
| REPAIRS & PARTS | THOMPSON LOGGING | 2,940.00 |
| REPAIRS & PARTS | TIMPVIEW ANALYTICAL LABORATORIES INC | 30.00 |
| REPAIRS & PARTS | TRANS JORDAN CITIES | 48.00 |
| REPAIRS & PARTS | TV SPECIALISTS INC | 218.00 |
| REPAIRS & PARTS | UNITED REFRIGERATION INC | 3,609.83 |
| REVENUE | UNIVERSITY OF UTAH | 50.00 |
| SEWER & WATER | BLUFFDALE CITY | 5,280.10 |
| SEWER & WATER | CITY OF WEST JORDAN | 89,882.50 |
| SEWER & WATER | CULLIGAN WATER CONDITIONING | 1,172.70 |
| SEWER & WATER | HERRIMAN CITY | 44,885.54 |
| SEWER & WATER | KEARNS IMPROVEMENT DISTRICT | 5,634.20 |
| SEWER & WATER | RIVERTON CITY CORP | 97,680.38 |
| SEWER & WATER | SOUTH JORDAN CITY | 44,757.65 |
| SEWER & WATER | SOUTH VALLEY SEWER DISTRICT | 7,984.23 |

| DESCRIPTION | VENDOR | AMOUNT |
|-----------------------|-----------------------------------|-----------|
| SITE IMPROVEMENT | PECKHAM ASPHALT PAVING INC | 71,275.50 |
| SITE IMPROVEMENT | PICKERING CONCRETE SPECIALTIES | 5,487.00 |
| SITE IMPROVEMENT | SONNTAG RECREATION LLC | 4,189.00 |
| SITE IMPROVEMENT | THORUP AND ASSOCIATES INC | 29,150.00 |
| SMALL EQUIPMENT | BRADY INDUSTRIES LLC | 7,005.84 |
| SMALL EQUIPMENT | HYLON KOBURN CHEM HY KO | 2,810.00 |
| SMALL EQUIPMENT | RESTAURANT AND STORE EQUIPMENT CO | 2,850.00 |
| SMALL EQUIPMENT | STAPLES BUSINESS ADVANTAGE | 438.99 |
| SOFTWARE | B E PUBLISHING | 2,831.50 |
| SOFTWARE | EIMS TECH | 900.00 |
| SOFTWARE | ELLSWORTH PUBLISHING COMPANY | 1,118.40 |
| SOFTWARE | EN POINTE TECH | 4,239.00 |
| SOFTWARE | EXPLORE LEARNING | 3,295.00 |
| SOFTWARE | HOUGHTON MIFFLIN COMPANY | 74,408.04 |
| SOFTWARE | NEARPOD INC | 10,000.00 |
| SOFTWARE | NEWSELA INC | 4,000.00 |
| SOFTWARE | SOCIAL STUDIES SCHOOL SERVICE | 1,250.00 |
| SOFTWARE | TYPING AGENT LLC | 1,725.00 |
| STAFF REWARDS | ADAMS, AMY | 47.31 |
| STAFF REWARDS | BE SEEN PROMOTIONS | 577.50 |
| STAFF REWARDS | GOODWIN, ELIZABETH | 36.64 |
| STAFF REWARDS | HANLON, PATRICIA | 106.62 |
| STAFF REWARDS | HOFFMAN, RONNA | 182.33 |
| STAFF REWARDS | LOVIN, VIRGINIA | 125.25 |
| STAFF REWARDS | MARGETTS, PEGGY | 170.98 |
| STAFF REWARDS | MAUSBACH, JERRI | 89.48 |
| STAFF REWARDS | MIDVALE MINING COMPANY | 432.00 |
| STAFF REWARDS | ROBBINS, SARAH | 102.85 |
| STAFF REWARDS | SWIRE COCA COLA USA | 224.49 |
| STAFF REWARDS | WILSON, CHERIE | 38.00 |
| STAFF REWARDS | WORTHINGTON, SHAUNA | 104.12 |
| STATE RETIREMENT | UIEBT 401 K | 4,729.62 |
| STUDENT REGISTRATIONS | HERRIMAN HIGH SCHOOL | 6,750.00 |
| STUDENT REGISTRATIONS | RIVERTON HIGH | 306.00 |
| STUDENT REGISTRATIONS | THANKSGIVING POINT | 285.00 |
| SUPPLIES | 4IMPRINT | 251.44 |
| SUPPLIES | ACCO BRANDS USA LLC | 42.15 |
| SUPPLIES | ADORAMA INC | 3,056.25 |
| SUPPLIES | AIRGAS INTERMOUNTAIN | 4,004.91 |
| SUPPLIES | ALGER, BUDDY | 43.64 |
| SUPPLIES | ALLEN, BROOK | 65.88 |
| SUPPLIES | ALLEN, SUSAN | 168.66 |
| SUPPLIES | ANDERSEN, MIKAILA | 48.91 |
| SUPPLIES | ANNE HARRISON | 293.82 |
| SUPPLIES | ARAGON, KATHLYNN | 216.08 |
| SUPPLIES | ASAY, JO | 312.55 |
| SUPPLIES | AUDIO ENHANCEMENT | 232.87 |
| SUPPLIES | BAGGETT, TAMARA | 114.46 |
| SUPPLIES | BALERO, CHRISTA | 183.54 |
| SUPPLIES | BARDOLPH, LIZA | 36.22 |
| SUPPLIES | BARNES AND NOBLE | 734.40 |
| SUPPLIES | BAXTER, LINDSEY | 72.99 |
| SUPPLIES | BECKETT, HARRISON JR | 280.21 |
| SUPPLIES | BELLER, SIONELLE | 111.65 |
| SUPPLIES | BETH EMETT | 170.00 |
| SUPPLIES | BEYOND TECHNOLOGY | 1,423.23 |
| SUPPLIES | BINGHAM HIGH | 12,288.75 |
| SUPPLIES | BIRCH, TERESA | 26.00 |
| SUPPLIES | BLANCHETTE, LYNETTE | 106.67 |
| SUPPLIES | BREITLING, ANDREA | 130.12 |
| SUPPLIES | BRENT PETERSEN | 97.00 |
| SUPPLIES | BREY, DEBORAH | 19.90 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------|-------------------------------------|------------|
| SUPPLIES | CALHOUN, ASHLEY | 185.91 |
| SUPPLIES | CANON SOLUTIONS AMERICA INC | 1,045.49 |
| SUPPLIES | CAROLINA BIOLOGICAL | 1,603.59 |
| SUPPLIES | CHASE, STEPHANIE | 161.44 |
| SUPPLIES | CHRISTENSEN, LAURIE | 257.91 |
| SUPPLIES | CLIFFORD, SANDRA | 55.43 |
| SUPPLIES | CLOWARD, KATRINA | 8.42 |
| SUPPLIES | COLONIAL FLAG AND SPECIALTY COMPANY | 61.32 |
| SUPPLIES | COLUCCI, HOLLIE | 119.39 |
| SUPPLIES | COOLE SCHOOL | 1,184.90 |
| SUPPLIES | COPPER HILLS HIGH | 13,836.54 |
| SUPPLIES | COPPER MOUNTAIN MIDDLE | 7,212.50 |
| SUPPLIES | COWAN, LISA | 183.52 |
| SUPPLIES | CRAFT SUPPLIES | 1,862.41 |
| SUPPLIES | CROOK, ANGELA | 72.50 |
| SUPPLIES | CULLATI MACHACEK, KARINE | 41.80 |
| SUPPLIES | CUMMINGS, MELISSA | 197.50 |
| SUPPLIES | DAILEY, CAROLYN | 185.91 |
| SUPPLIES | DALLEY, TRINA | 25.88 |
| SUPPLIES | DANIELOU-RABIER, ANAELLE | 110.99 |
| SUPPLIES | DELTA EDUCATION | 12,275.31 |
| SUPPLIES | DELVIES PLASTICS INC | 1,213.60 |
| SUPPLIES | DEMCO INC | 1,153.23 |
| SUPPLIES | DEMILLE, KATHY | 15.48 |
| SUPPLIES | DESPAIN, DENICE | 72.58 |
| SUPPLIES | DICK BLICK COMPANY | 1,801.40 |
| SUPPLIES | EDUTEK CORPORATION | 214,064.38 |
| SUPPLIES | EDWARDS, JEREMIAH | 40.07 |
| SUPPLIES | ELDREDGE, TERESA | 110.17 |
| SUPPLIES | ELK RIDGE MIDDLE | 5,598.86 |
| SUPPLIES | ELLISON EDUCATIONAL EQUIPMENT INC | 36.00 |
| SUPPLIES | EMILY SCHMIDT | 21.37 |
| SUPPLIES | EMMETT, LINDSAY | 152.14 |
| SUPPLIES | EN POINTE TECH | 4,559.78 |
| SUPPLIES | EPPERSON, CINDY | 238.81 |
| SUPPLIES | EPPERSON, JENNIFER | 259.15 |
| SUPPLIES | EVENHUIS, LISA | 32.06 |
| SUPPLIES | EVERBIND MARCO BOOK CO | 9,678.96 |
| SUPPLIES | FAY, RAEGAN | 39.25 |
| SUPPLIES | FEICHTER, MICHELLE | 123.96 |
| SUPPLIES | FISHER SCIENTIFIC CO | 2,460.74 |
| SUPPLIES | FLINN SCIENTIFIC | 3,084.24 |
| SUPPLIES | FOLLETT SCHOOL SOLUTIONS, INC | 490.50 |
| SUPPLIES | FOOTE, LEOTA | 187.36 |
| SUPPLIES | FORT HERRIMAN MIDDLE | 8,268.75 |
| SUPPLIES | FOWLER BUSINESS SYSTEMS | 1,457.18 |
| SUPPLIES | FRAMPTON, JOSHUA | 112.74 |
| SUPPLIES | FRANKLIN COVEY | 11,609.26 |
| SUPPLIES | GEER, TABITHA | 302.49 |
| SUPPLIES | GIACONI-ARBONA, LINDA | 29.27 |
| SUPPLIES | GIFFORD, RAYLEE | 431.90 |
| SUPPLIES | GINES, ROBYN | 168.10 |
| SUPPLIES | GLOBAL PRINTING AND PACKAGING | 2,624.70 |
| SUPPLIES | GOODWIN, ELIZABETH | 474.22 |
| SUPPLIES | GOPHER SPORT | 9,416.93 |
| SUPPLIES | GRAINGER | 269.58 |
| SUPPLIES | GRAYBAR ELECTRIC CO INC | 549.59 |
| SUPPLIES | GREAT LAKES SPORTS | 1,797.25 |
| SUPPLIES | GUBLER, VIVIAN | 93.74 |
| SUPPLIES | GUNN, SHARON | 49.27 |
| SUPPLIES | HALLORAN, ELIZABETH | 47.40 |
| SUPPLIES | HANDY, MELISSA | 120.48 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------|--------------------------------------|-----------|
| SUPPLIES | HANLON, PATRICIA | 80.33 |
| SUPPLIES | HANSEN, SHAYLYN | 123.96 |
| SUPPLIES | HARRIS SEEDS | 271.17 |
| SUPPLIES | HARTLEY, LENE | 25.34 |
| SUPPLIES | HASLAM, STEPHANIE | 25.63 |
| SUPPLIES | HEAGREN, LEANNE | 69.98 |
| SUPPLIES | HEATH, JOLAYNE | 665.64 |
| SUPPLIES | HEHR, AMANDA | 47.99 |
| SUPPLIES | HENRIKSEN BUTLER DESIGN GROUP | 2,380.69 |
| SUPPLIES | HERRIMAN HIGH SCHOOL | 17,913.36 |
| SUPPLIES | HERTZ FURNITURE | 3,752.00 |
| SUPPLIES | HM RECEIVABLES CO LLC | 21,769.86 |
| SUPPLIES | HOFFMANN, JANET | 50.00 |
| SUPPLIES | HOLDAWAY, ALLISON | 53.77 |
| SUPPLIES | HOUCHEM BINDERY LTD | 658.21 |
| SUPPLIES | IMAGING CONCEPTS LLC | 8,226.00 |
| SUPPLIES | INNOVATIVE PRINT CONSULTING LLC | 7,678.00 |
| SUPPLIES | IPRINT TECHNOLOGIES | 968.70 |
| SUPPLIES | JACOBSON, KELSEY | 15.98 |
| SUPPLIES | JARDINE, MEAGAN | 81.12 |
| SUPPLIES | JATC-NORTH | 2,082.50 |
| SUPPLIES | JATC-SOUTH | 1,420.50 |
| SUPPLIES | JENSEN, JENNINE | 78.45 |
| SUPPLIES | JOEL P JENSEN MIDDLE | 4,753.70 |
| SUPPLIES | JOHNSON, BRITTANI | 31.71 |
| SUPPLIES | JOHNSON, LISA | 100.40 |
| SUPPLIES | JONES SCHOOL SUPPLY COMPANY INC | 247.33 |
| SUPPLIES | JORDAN EDUCATION FOUNDATION | 160.00 |
| SUPPLIES | JW PEPPER AND SON INC | 2,699.41 |
| SUPPLIES | KAURI SUE HAMILTON SCHOOL | 1,875.00 |
| SUPPLIES | KINDER REWARDS SYSTEM | 500.00 |
| SUPPLIES | KOURNIANOS, STACY | 10.69 |
| SUPPLIES | LAKESHORE LEARNING MATERIALS | 16,679.51 |
| SUPPLIES | LAMINATION DEPOT | 1,305.90 |
| SUPPLIES | LAMPLINE LIGHTING INC | 326.70 |
| SUPPLIES | LANDEEN, BRENDA | 20.60 |
| SUPPLIES | LARSON, BRITTANY | 45.34 |
| SUPPLIES | LEININGER, KRISTEN | 191.36 |
| SUPPLIES | LI, RANI | 44.88 |
| SUPPLIES | LINDSEY, MICHELLE | 110.43 |
| SUPPLIES | LOGAN, MEGAN | 45.91 |
| SUPPLIES | LOVIN, VIRGINIA | 49.38 |
| SUPPLIES | MACHINE TOOLS WEST | 5.70 |
| SUPPLIES | MARIANNA INC | 4,245.56 |
| SUPPLIES | MARSHALL INDUSTRIES INC | 22.31 |
| SUPPLIES | MARSHALL, STACEY | 113.89 |
| SUPPLIES | MAUSBACH, JERRI | 60.13 |
| SUPPLIES | MCDUGAL, SANDRA | 200.42 |
| SUPPLIES | MCINTOSH COMMUNICATIONS LLC | 10,998.00 |
| SUPPLIES | MCINTYRE, CHRISTINE | 68.97 |
| SUPPLIES | MCKISSICK, HEIDI | 57.60 |
| SUPPLIES | MESSICK COMPANY LLC | 1,443.91 |
| SUPPLIES | MEYER, MARY | 378.19 |
| SUPPLIES | MIYASAKI, ADALINE | 153.85 |
| SUPPLIES | MONOPRICE INC | 4,072.47 |
| SUPPLIES | MONSON, TODD | 107.91 |
| SUPPLIES | MOORE, KATIE | 219.73 |
| SUPPLIES | MORIC, SELMA | 114.77 |
| SUPPLIES | MORRILL, JANELLE | 103.84 |
| SUPPLIES | MORRILL, MALLORY | 79.74 |
| SUPPLIES | MOUNT OLYMPUS | 163.52 |
| SUPPLIES | MOUNTAIN STATE SCHOOLBOOK DEPOSITORY | 33,343.58 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------|----------------------------------|-----------|
| SUPPLIES | MPTONER | 573.50 |
| SUPPLIES | MUIR, JULIE | 241.42 |
| SUPPLIES | MUMFORD, MARYANN | 19.99 |
| SUPPLIES | MURRAY, STEPHANIE | 149.55 |
| SUPPLIES | MY BINDING COM | 1,593.69 |
| SUPPLIES | NASCO MODESTO | 1,066.80 |
| SUPPLIES | NATIONAL WOOD PRODUCTS | 3,321.64 |
| SUPPLIES | NCS PEARSON INC | 7,385.00 |
| SUPPLIES | NEBEKER, CRYSTAL | 223.45 |
| SUPPLIES | NELSON, CARLA | 26.71 |
| SUPPLIES | NIXON, BOBBIE | 59.78 |
| SUPPLIES | NSTA | 35.96 |
| SUPPLIES | NUCO2 LLC | 18.25 |
| SUPPLIES | OAKLEY, JAMILYN | 161.57 |
| SUPPLIES | OFFICE DEPOT | 1,414.54 |
| SUPPLIES | ONE ON ONE PROMOTIONALS | 1,866.10 |
| SUPPLIES | OQUIRRH HILLS MIDDLE | 6,285.82 |
| SUPPLIES | ORIENTAL TRADING COMPANY INC | 255.03 |
| SUPPLIES | OWEN, ALLISON | 96.36 |
| SUPPLIES | PACIFIC NORTHWEST PUBLISHING INC | 914.85 |
| SUPPLIES | PALOMIN, JENIFER | 139.93 |
| SUPPLIES | PASCO SCIENTIFIC | 437.00 |
| SUPPLIES | PAYTON, BROOKE | 90.05 |
| SUPPLIES | PEARSON, PATRICIA | 71.98 |
| SUPPLIES | PENDLETON, ASHLEE | 92.59 |
| SUPPLIES | PEREZ, SHELBY | 70.91 |
| SUPPLIES | PERFORMANCE AUDIO | 814.21 |
| SUPPLIES | PETERSON, SARAH | 188.95 |
| SUPPLIES | PETTY CASH | 24.92 |
| SUPPLIES | POLL SOUND | 2,964.71 |
| SUPPLIES | PREMIER AGENDAS | 3,480.75 |
| SUPPLIES | PRO ED COMPANY | 225.17 |
| SUPPLIES | PROMOTIONAL PRODUCTS UNLIMITED | 1,197.21 |
| SUPPLIES | PULLAN, JOEL | 52.46 |
| SUPPLIES | QUALITY LOGO PRODUCTS INC | 1,115.26 |
| SUPPLIES | QUALITY TOYS | 1,849.00 |
| SUPPLIES | RACHELE-FLANERY, KAYE | 106.75 |
| SUPPLIES | RC WILLEY | 3,866.98 |
| SUPPLIES | REALLY GOOD STUFF | 594.91 |
| SUPPLIES | REDD, NATALIE | 101.20 |
| SUPPLIES | REES, JANA | 150.00 |
| SUPPLIES | RENDELL, REBECCA | 98.73 |
| SUPPLIES | RIST, SHELLY | 100.96 |
| SUPPLIES | RIVERS EDGE SCHOOL | 1,637.50 |
| SUPPLIES | RIVERTON HIGH | 11,836.02 |
| SUPPLIES | RIVERTON MUSIC | 218.66 |
| SUPPLIES | RIVERTON MUSIC INC | 29.74 |
| SUPPLIES | ROBBINS, ANN | 95.10 |
| SUPPLIES | ROBERTSON, ROBERT | 33.02 |
| SUPPLIES | ROBINSON, VICKI | 21.55 |
| SUPPLIES | ROCHESTER 100 INC | 674.25 |
| SUPPLIES | ROTH, AARON | 21.36 |
| SUPPLIES | ROUBAUD, ALAIN | 11.23 |
| SUPPLIES | RR DONNELLEY CO | 2,936.00 |
| SUPPLIES | SAGERS, ADAM | 0.00 |
| SUPPLIES | SANDBERG, CATHLEEN | 75.39 |
| SUPPLIES | SCANTRON CORPORATION | 1,291.61 |
| SUPPLIES | SCHAETZ, TAMMY | 153.85 |
| SUPPLIES | SCHOLASTIC INC | 140.61 |
| SUPPLIES | SCHOLASTIC MAGAZINES | 5,606.07 |
| SUPPLIES | SCHOOL DATEBOOKS INC | 5,989.77 |
| SUPPLIES | SCHOOL SPECIALTY | 1,024.38 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------|--|------------|
| SUPPLIES | SCHOOLS IN LLC | 5,398.70 |
| SUPPLIES | SHARP, JANA | 86.45 |
| SUPPLIES | SHELLI SMITH | 10.78 |
| SUPPLIES | SHINO, JENNIFER | 116.47 |
| SUPPLIES | SMITH, MARY | 36.49 |
| SUPPLIES | SMITH, MATTHEW | 152.47 |
| SUPPLIES | SMITH, MEGAN | 291.50 |
| SUPPLIES | SMITH, MINDY | 104.86 |
| SUPPLIES | SMITH, RACHELLE | 278.41 |
| SUPPLIES | SORENSEN, CRYSTAL | 121.72 |
| SUPPLIES | SOUTH HILLS MIDDLE | 5,491.25 |
| SUPPLIES | SOUTH JORDAN MIDDLE | 6,240.00 |
| SUPPLIES | SOUTH VALLEY | 2,122.00 |
| SUPPLIES | SOUTHERN COMPUTER WAREHOUSE INC | 1,853.55 |
| SUPPLIES | SPECTATOR BLANKET II, LLC | 12,808.06 |
| SUPPLIES | SQUIRE, AMBER | 149.55 |
| SUPPLIES | STANDARD STATIONARY SUPPLY | 51.57 |
| SUPPLIES | STAPEL, WENDY | 222.33 |
| SUPPLIES | STEWART, ANNETTE | 118.65 |
| SUPPLIES | STEWART, MARCI | 5.06 |
| SUPPLIES | STIRLAND, DARREN | 344.61 |
| SUPPLIES | STREBEL, TIM | 597.32 |
| SUPPLIES | STUART, JULIE | 306.60 |
| SUPPLIES | SULLIVAN, CATHERINE | 45.56 |
| SUPPLIES | SUNSET RIDGE MIDDLE | 9,523.14 |
| SUPPLIES | SUPERIOR WATER & AIR INC | 74.85 |
| SUPPLIES | TAFT, SHELLEY | 99.00 |
| SUPPLIES | TALLEY, LUCAS | 189.59 |
| SUPPLIES | TEACHER DIRECT | 1,630.80 |
| SUPPLIES | TEW, KELSEY | 104.79 |
| SUPPLIES | THACKER, DODI | 214.18 |
| SUPPLIES | THE HON COMPANY | 103,202.42 |
| SUPPLIES | THOMPSON, ROBYN | 111.70 |
| SUPPLIES | THOMSON, MARILYN | 79.28 |
| SUPPLIES | TOLBERT, CHELSI | 72.06 |
| SUPPLIES | TOLBERT, JESSICA | 72.42 |
| SUPPLIES | TREASURE TOWER REWARDS | 1,250.00 |
| SUPPLIES | TROXELL COMMUNICATIONS INC | 11,339.65 |
| SUPPLIES | TURNITIN LLC | 11,095.00 |
| SUPPLIES | UTAH CORRECTIONAL INDUSTRIES PRINT SHOP | 6,428.83 |
| SUPPLIES | UTAH IDAHO SUPPLY | 8.52 |
| SUPPLIES | UTAH STATE UNIVERSITY EXTENSION | 80.35 |
| SUPPLIES | VALCOM COMPUTER CENTER | 4,474.88 |
| SUPPLIES | VALLEY BUSINESS MACHINES | 14,938.90 |
| SUPPLIES | VALLEY HIGH | 3,125.00 |
| SUPPLIES | VERITIV OPERATING COMPANY | 795.75 |
| SUPPLIES | VILLAR, GLORIA NORMA | 197.00 |
| SUPPLIES | VWR INTERNATIONAL SARGENT WELCH | 2,138.15 |
| SUPPLIES | WALTON, FRANKIE | 138.51 |
| SUPPLIES | WARDELL, KARRIE | 137.84 |
| SUPPLIES | WARDS NATURAL SCIENCE ESTABLISHMENT, LLC | 108.15 |
| SUPPLIES | WARNER, DEBORAH | 69.46 |
| SUPPLIES | WATKINS, JAMIE | 54.57 |
| SUPPLIES | WENDLING, BARBARA | 110.45 |
| SUPPLIES | WENGER CORP | 40,410.00 |
| SUPPLIES | WESEMANN, MARCUS | 22.12 |
| SUPPLIES | WEST HILLS MIDDLE | 5,975.00 |
| SUPPLIES | WEST JORDAN HIGH | 9,741.25 |
| SUPPLIES | WEST JORDAN MIDDLE | 4,822.50 |
| SUPPLIES | WESTERN PSYCH SERVICES | 942.70 |
| SUPPLIES | WESTERN, KELSEY | 64.11 |
| SUPPLIES | WHITTAKER, PATRICIA | 119.04 |

| DESCRIPTION | VENDOR | AMOUNT |
|---------------------|--------------------------------------|------------|
| SUPPLIES | WILCOX, JULIANA | 98.81 |
| SUPPLIES | WILSON, CHERIE | 9.00 |
| SUPPLIES | WILSON, GLORIA | 205.52 |
| SUPPLIES | WOFFINDEN, HEATHER | 229.53 |
| SUPPLIES | WOOD, TASHALYN | 219.37 |
| SUPPLIES | WORTHEN, JENNIFER | 11.71 |
| SUPPLIES | WRIGHT, CHERILYN | 21.47 |
| SUPPLIES | WURTH LOUIS AND COMPANY | 607.48 |
| SUPPLIES | YOSPE, ABRAM | 43.38 |
| SUPPLIES | YOUTZ, BRYAN | 124.96 |
| TAX SHELTER ANNUITY | UIEBT 401 K | 6,597.84 |
| TECHNOLOGY SUPPLIES | APPLE COMPUTER INC | 55,521.85 |
| TECHNOLOGY SUPPLIES | CDW GOVERNMENT INC | 1,024.00 |
| TECHNOLOGY SUPPLIES | CONNECTION | 61,067.48 |
| TECHNOLOGY SUPPLIES | EN POINTE TECH | 54,696.55 |
| TECHNOLOGY SUPPLIES | EVOLVE INC | 3,000.00 |
| TECHNOLOGY SUPPLIES | HP INC | 72,974.04 |
| TECHNOLOGY SUPPLIES | MARSHALL INDUSTRIES INC | 1,101.86 |
| TECHNOLOGY SUPPLIES | MONOPRICE INC | 45.09 |
| TECHNOLOGY SUPPLIES | PHONAK LLC | 873.39 |
| TECHNOLOGY SUPPLIES | SHI INTERNATIONAL CORP | 2,279.87 |
| TECHNOLOGY SUPPLIES | VALCOM COMPUTER CENTER | 4,892.26 |
| TELEPHONE | AT AND T MOBILITY | 84.00 |
| TELEPHONE | CENTURYLINK | 473.92 |
| TELEPHONE | IDDINGS, SCOTT | 119.72 |
| TELEPHONE | NANCE, PAUL | 17.90 |
| TELEPHONE | VERIZON WIRELESS | 13,531.22 |
| TEXTBOOKS | ATTAINMENT COMPANY | 729.75 |
| TEXTBOOKS | BARNES AND NOBLE | 592.00 |
| TEXTBOOKS | BENCHMARK EDUCATION COMPANY | 22,359.00 |
| TEXTBOOKS | BOYD, LAURA | 54.35 |
| TEXTBOOKS | CAPSTONE | 544.78 |
| TEXTBOOKS | CERTIPORT INC | 1,075.00 |
| TEXTBOOKS | CHENG AND TSUI COMPANY INC | 12,148.98 |
| TEXTBOOKS | CLOWARD, ELAINE | 226.28 |
| TEXTBOOKS | CPM EDUCATIONAL PROGRAM | 1,763.73 |
| TEXTBOOKS | DAVIDSON TITLES INC | 17,122.95 |
| TEXTBOOKS | DAY MURRAY MUSIC | 1,036.79 |
| TEXTBOOKS | DELTA EDUCATION | 2,177.22 |
| TEXTBOOKS | ELSEVIER | 6,228.76 |
| TEXTBOOKS | EPS LITERACY AND INTERVENTION | 3,372.40 |
| TEXTBOOKS | EVERBIND MARCO BOOK CO | 3,039.00 |
| TEXTBOOKS | FRANKLIN COVEY | 5,342.18 |
| TEXTBOOKS | FRONT ROW EDUCATION INC | 5,735.50 |
| TEXTBOOKS | GIBBS M SMITH PUBLISHER | 259.10 |
| TEXTBOOKS | GREAT ARTIST PROGRAM | 2,740.00 |
| TEXTBOOKS | HEINEMANN | 23,960.05 |
| TEXTBOOKS | HERRIMAN HIGH SCHOOL | 937.96 |
| TEXTBOOKS | HEXAGRAMM US LLC | 1,089.00 |
| TEXTBOOKS | HOUGHTON MIFFLIN COMPANY | 2,731.42 |
| TEXTBOOKS | HUMAN RELATIONS MEDIA | 508.83 |
| TEXTBOOKS | JONES & BARTLETT LEARNING LLC | 19,517.60 |
| TEXTBOOKS | JW PEPPER AND SON INC | 1,573.49 |
| TEXTBOOKS | KP MATHEMATICS LLC | 1,647.80 |
| TEXTBOOKS | LAKESHORE LEARNING MATERIALS | 1,761.51 |
| TEXTBOOKS | LAVENDER HILL PRESS | 772.03 |
| TEXTBOOKS | MEP | 1,444.80 |
| TEXTBOOKS | MIKAN, TIMMOTHY | 3,500.00 |
| TEXTBOOKS | MIND SPARK PRESS LLC | 2,053.68 |
| TEXTBOOKS | MOUNTAIN STATE SCHOOLBOOK DEPOSITORY | 261,380.41 |
| TEXTBOOKS | MUELLER, BROOKE | 150.00 |
| TEXTBOOKS | MZHY EDITORS GROUP | 140.00 |

| DESCRIPTION | VENDOR | AMOUNT |
|-------------------|---|-----------|
| TEXTBOOKS | NASCO MODESTO | 121.95 |
| TEXTBOOKS | NEWSELA INC | 7,200.00 |
| TEXTBOOKS | NOREDINK CORP | 8,000.00 |
| TEXTBOOKS | OCEANIC GRAPHIC INTERNATIONAL INC | 5,402.28 |
| TEXTBOOKS | OQUIRRH HILLS MIDDLE | 123.00 |
| TEXTBOOKS | OVERDRIVE INC | 1,000.00 |
| TEXTBOOKS | PERFECTION LEARNING CORP | 156.75 |
| TEXTBOOKS | PERMA BOUND | 5,179.26 |
| TEXTBOOKS | POSITIVE ACTION INC | 3,410.00 |
| TEXTBOOKS | PRO ED COMPANY | 1,891.56 |
| TEXTBOOKS | RIVERTON HIGH | 2,820.00 |
| TEXTBOOKS | RUSSELL, MARIE | 203.20 |
| TEXTBOOKS | SCHOLASTIC MAGAZINES | 4,013.49 |
| TEXTBOOKS | SOCIAL STUDIES SCHOOL SERVICE | 6,526.13 |
| TEXTBOOKS | SQUIRE, AMBER | 64.00 |
| TEXTBOOKS | STUDIES WEEKLY INC | 392.70 |
| TEXTBOOKS | TALES FOR TEACHING LLC | 2,157.60 |
| TEXTBOOKS | TEACHERS DISCOVERY | 399.73 |
| TEXTBOOKS | THE PHONICS DANCE | 225.50 |
| TEXTBOOKS | TIME FOR KIDS | 1,239.26 |
| TEXTBOOKS | UTAH CORRECTIONAL INDUSTRIES PRINT SHOP | 1,256.98 |
| TEXTBOOKS | VOYAGER SOPRIS LEARNING | 11,538.90 |
| TEXTBOOKS | WILLIAM H SADLIER INC | 4,531.60 |
| TIRES | JACKS TIRE AND OIL MANAGEMENT CO | 394.32 |
| TRAVEL CONVENTION | ADAMS, AMY | 300.00 |
| TRAVEL CONVENTION | ALDER, MIKOL | 300.00 |
| TRAVEL CONVENTION | ANDERSON JR, BRIAN | 124.00 |
| TRAVEL CONVENTION | ANDERSON, BRENDA | 253.00 |
| TRAVEL CONVENTION | ANDERSON, MICHAEL | 145.00 |
| TRAVEL CONVENTION | ARAGON, KATHLYNN | 223.90 |
| TRAVEL CONVENTION | ASMAR, KYLA | 250.00 |
| TRAVEL CONVENTION | BARNSON, JULIE | 253.00 |
| TRAVEL CONVENTION | BARTON, KEVIN | 868.40 |
| TRAVEL CONVENTION | BASSHAM, LORI | 109.00 |
| TRAVEL CONVENTION | BINGHAM HIGH | -565.00 |
| TRAVEL CONVENTION | BODTCHER, JULIE | 253.00 |
| TRAVEL CONVENTION | BRIGMAN, MICHELLE | 300.00 |
| TRAVEL CONVENTION | CHRISTENSEN, THERESA | 156.00 |
| TRAVEL CONVENTION | COPPER HILLS HIGH | 344.57 |
| TRAVEL CONVENTION | COX, TARYN | 300.00 |
| TRAVEL CONVENTION | CUDNEY, CYNTHIA | 206.00 |
| TRAVEL CONVENTION | DANIELS, VICKIE | 206.00 |
| TRAVEL CONVENTION | DAVENPORT, MELANIE | 156.00 |
| TRAVEL CONVENTION | DROPE, ANGELA | 300.00 |
| TRAVEL CONVENTION | DURRANT, JILL | 253.00 |
| TRAVEL CONVENTION | EADS, JAY | 1,027.40 |
| TRAVEL CONVENTION | EGAN, KAREN | 156.00 |
| TRAVEL CONVENTION | FROHLICH, KRISTEN | 300.00 |
| TRAVEL CONVENTION | FYNBO, SUSAN | 156.00 |
| TRAVEL CONVENTION | GERBER, REBECCA | 253.00 |
| TRAVEL CONVENTION | GIBSON, KIM | 156.00 |
| TRAVEL CONVENTION | GODFREY, ANTHONY | 173.62 |
| TRAVEL CONVENTION | GOUGH, CAROLYN | 192.00 |
| TRAVEL CONVENTION | GRECO, BRITTANY | 228.00 |
| TRAVEL CONVENTION | GRIFFITH, HOWARD | 156.00 |
| TRAVEL CONVENTION | HALES, JAY | 203.00 |
| TRAVEL CONVENTION | HAMBLIN, TRAVIS | 564.53 |
| TRAVEL CONVENTION | HARBISON, EMILY | 156.00 |
| TRAVEL CONVENTION | HERRIMAN HIGH SCHOOL | 7,044.86 |
| TRAVEL CONVENTION | HEUMANN, TIMOTHY | 623.81 |
| TRAVEL CONVENTION | HIXENBAUGH, GERRI | 275.00 |
| TRAVEL CONVENTION | HOFFMAN, RONNA | 257.00 |

| DESCRIPTION | VENDOR | AMOUNT |
|--------------------------|-----------------------------------|-----------|
| TRAVEL CONVENTION | HOGAN, ANDREA | 53.10 |
| TRAVEL CONVENTION | HUEY, LORI | 203.00 |
| TRAVEL CONVENTION | HURST, COURTNEY | 300.00 |
| TRAVEL CONVENTION | ISTE | 123.00 |
| TRAVEL CONVENTION | JARVIS, KATLYN | 206.00 |
| TRAVEL CONVENTION | JOHNSON, SUZETTE | 250.00 |
| TRAVEL CONVENTION | KIRK, RAEANNA | 156.00 |
| TRAVEL CONVENTION | LEAVITT, STACEY | 206.00 |
| TRAVEL CONVENTION | LEWIS, ELIZABETH | 54.00 |
| TRAVEL CONVENTION | LIDDELL, BRYAN | 203.00 |
| TRAVEL CONVENTION | LINARES, MICHAEL | 156.00 |
| TRAVEL CONVENTION | LLOYD, SHELLY | 206.00 |
| TRAVEL CONVENTION | LUDLOW, JENNIFER | 574.70 |
| TRAVEL CONVENTION | LYON, STACY | 186.96 |
| TRAVEL CONVENTION | MARTINEZ, JESUS | 298.00 |
| TRAVEL CONVENTION | MC CULLOUGH, AMANDA | 157.42 |
| TRAVEL CONVENTION | MCALLISTER, ZELDA | 203.00 |
| TRAVEL CONVENTION | MCPHERRON, JILL | 124.00 |
| TRAVEL CONVENTION | MORTENSEN, ASHLEY | 206.00 |
| TRAVEL CONVENTION | MUTO, ANTHONY | 643.90 |
| TRAVEL CONVENTION | NASH, AUBREE | 250.00 |
| TRAVEL CONVENTION | NORDICK, SHELLEY | 203.00 |
| TRAVEL CONVENTION | NOYES, ERIC | 52.50 |
| TRAVEL CONVENTION | PAGE, LAUREN | 203.00 |
| TRAVEL CONVENTION | PALMER, VANESSA | 156.00 |
| TRAVEL CONVENTION | PLAYER, ALICIA | 250.00 |
| TRAVEL CONVENTION | REICH, HEATHER | 250.00 |
| TRAVEL CONVENTION | RIDING, KATHERINE | 528.00 |
| TRAVEL CONVENTION | RIESGRAF, SANDRA | 136.98 |
| TRAVEL CONVENTION | RIVERTON HIGH | 109.00 |
| TRAVEL CONVENTION | SHAW, KATIE | 354.00 |
| TRAVEL CONVENTION | SKIDMORE, JASON | 813.00 |
| TRAVEL CONVENTION | SORENSEN, CHARLES | 136.00 |
| TRAVEL CONVENTION | STEVENSON, DAVID | 203.00 |
| TRAVEL CONVENTION | STRAUSS, DOREE | 156.00 |
| TRAVEL CONVENTION | STRUHS, JEFF | 203.00 |
| TRAVEL CONVENTION | SUSUICO, TINA | 546.00 |
| TRAVEL CONVENTION | THACKER, DODI | 135.00 |
| TRAVEL CONVENTION | THEOBALD, TODD | 546.00 |
| TRAVEL CONVENTION | TIMPSON, TERI | 409.00 |
| TRAVEL CONVENTION | UTAH SCHOOL BOARDS ASSOC | 2,125.00 |
| TRAVEL CONVENTION | VARGA, GLEN | 417.91 |
| TRAVEL CONVENTION | WASDEN, CARL | 124.00 |
| TRAVEL CONVENTION | WASDEN, HEIDI | 124.00 |
| TRAVEL CONVENTION | WATKINS, JAMIE | 206.00 |
| TRAVEL CONVENTION | WEENIG, JENNY | 275.00 |
| TRAVEL CONVENTION | WEST JORDAN MIDDLE | 485.00 |
| TRAVEL CONVENTION | WESTERN, KELSEY | 300.00 |
| TRAVEL CONVENTION | WHITE, JODI | 109.00 |
| TRAVEL CONVENTION | WILSON, CHERIE | 250.00 |
| UNEMPLOYMENT INSURANCE | UTAH DEPT WORKFORCE SERVICES | 1,180.83 |
| UNITED WAY W/H | JORDAN EDUCATION FOUNDATION | 782.00 |
| UNIVERSAL LIFE INSURANCE | LINA | 33,186.97 |
| UTENSIL ITEMS | RESTAURANT AND STORE EQUIPMENT CO | 409.27 |
| VEHICLE REPAIRS | AAA SPRING SPECIALIST INC | 2,057.28 |
| VEHICLE REPAIRS | AUTO GLASS NOW LLC | 95.00 |
| VEHICLE REPAIRS | BEST DEAL SPRINGS INC | 29.57 |
| VEHICLE REPAIRS | BRYSON SALES AND SERVICE | 11,372.47 |
| VEHICLE REPAIRS | EMERALD SERVICES INC | 532.00 |
| VEHICLE REPAIRS | FLEETPRIDE | 1,105.39 |
| VEHICLE REPAIRS | GEARHEAD OIL ANALYSIS, LLC | 733.70 |
| VEHICLE REPAIRS | GENERATOR EXCHANGE INC | 110.00 |

| DESCRIPTION | VENDOR | AMOUNT |
|-----------------|---|-------------------------|
| VEHICLE REPAIRS | GOFF DIESEL INJECTION | 1,250.00 |
| VEHICLE REPAIRS | INTERMOUNTAIN RADIATOR AND AC | 1,000.00 |
| VEHICLE REPAIRS | INTERSTATE BILLING SERVICE INC | 30,310.73 |
| VEHICLE REPAIRS | JERRY SEINER CHEVROLET | 319.85 |
| VEHICLE REPAIRS | KENWORTH SALES COMPANY INC | 2,107.08 |
| VEHICLE REPAIRS | LARRY H MILLER FORD LINCOLN DRAPER | 102.87 |
| VEHICLE REPAIRS | LASERLINE ALIGNMENT SERVICES | 125.00 |
| VEHICLE REPAIRS | LEWIS TRANSPORTATION SALES | 3,934.99 |
| VEHICLE REPAIRS | MFCP INC | 3,970.45 |
| VEHICLE REPAIRS | NAPA AUTO PARTS | 1,858.82 |
| VEHICLE REPAIRS | SALT LAKE CHROME PLATING & COLLISION PRODUCTS | 350.00 |
| VEHICLE REPAIRS | SMITH POWER PRODUCTS INC | 412.31 |
| VEHICLES | HIGGINS BODY AND PAINT INC | 1,079.11 |
| VEHICLES | LARRY H MILLER CHEVROLET | 152.00 |
| VEHICLES | WHEELER POWER SYSTEMS | 10,450.00 |
| WAGE ASSIGN | CALIFORNIA STATE DISTRIBUTION UNIT | 290.00 |
| WAGE ASSIGN | CHILD SUPPORT SERVICES | 4,275.30 |
| WAGE ASSIGN | COLORADO DEPT OF REVENUE | 118.00 |
| WAGE ASSIGN | EDWIN B PARRY | 672.33 |
| WAGE ASSIGN | GC SERVICES LP | 467.22 |
| WAGE ASSIGN | GREGORY M CONSTANTINO | 664.72 |
| WAGE ASSIGN | JAY V BARNEY 0224 | 620.05 |
| WAGE ASSIGN | JOHNSON AND MARK LLC | 26.00 |
| WAGE ASSIGN | KIRK A CULLIMORE | 822.84 |
| WAGE ASSIGN | MOUNTAIN LOAN CENTER INC | 817.27 |
| WAGE ASSIGN | OLSON SHANER | 554.64 |
| WAGE ASSIGN | PERFORMANT INC | 620.51 |
| WAGE ASSIGN | QUINN M KOFFORD | 798.41 |
| WAGE ASSIGN | SEAN D REYES | 1,543.63 |
| WAGE ASSIGN | UHEAA | 675.30 |
| WAGE ASSIGN | UNITED STATES DEPARTMENT OF EDUCATION | 514.28 |
| WAGE ASSIGN | UNITED STATES TREASURY | 357.00 |
| WAGE ASSIGN | VAN RU CREDIT CORPORATION | 465.21 |
| GRAND TOTAL | | <u>\$ 19,828,631.53</u> |

JORDAN SCHOOL DISTRICT
Payroll 
August 2017

| | | |
|--|----|---------------|
| Gross Payroll | \$ | 16,026,858.88 |
| | | |
| Net Pay Deposit | \$ | 11,234,547.31 |
| | | |
| Deductions through Accounts Payable | | |
| Payday | \$ | 1,394,042.03 |
| Payday | \$ | 934,771.02 |
| Payday | \$ | 218,615.73 |
| | | |
| Total Accounts Payable | \$ | 2,547,428.78 |
| | | |
| Deduction ACH | \$ | 281,633.75 |
| Deductions through Accounts Payable | \$ | 797,892.87 |
| Deductions - Insurance Journal Entry | \$ | 643,259.26 |
| Deductions - Flexible Spending money wired | \$ | 98,048.44 |
| Deductions - URS | \$ | 285,349.06 |
| Deductions - TSA | \$ | 130,894.74 |
| Federal Tax Withheld | \$ | 5,428.92 |
| FICA Tax Withheld | \$ | 2,143.93 |
| Medicare Tax Withheld | \$ | 501.38 |
| G0032 | \$ | (269.56) |
| | | |
| Total Transfer to Payroll Account | \$ | 11,516,181.06 |
| Total Transfer to Accounts Payable | \$ | 4,510,677.82 |
| | | |
| Total Deposits | \$ | 16,026,858.88 |

-

Sarah Palmer
 Director of Payroll

June LeMaster
 Executive Director, Human Resources

John Larsen
 Business Administrator

Jordan School District
FINANCIAL REPORT - AUGUST 2017

Summary of Funds and Functions

| <u>Fund #</u> | <u>Name</u> | <u>Examples of Activity</u> |
|---------------|---|---|
| 10 | General Fund (aka Maintenance and Operations) | K-12 instruction, support services offices |
| 23 | Non K-12 Fund | Pre-school, Adult Education, Community Education, coaches/advisor stipends |
| 31 | Debt Service Fund | General Obligation Bonds repayment |
| 32 | Capital Projects Fund (aka Capital Outlay) | Major construction and maintenance projects; land, bus, and equipment purchases |
| 51 | Nutrition Services Fund (aka School Lunch) | School breakfast and lunch sales and all associated costs |
| 60 | Health and Accident Self-Insurance Fund | Health, life, disability, and industrial insurance premiums and claims |
| 75 | Jordan Education Foundation Fund | Donations earmarked for Foundation |

Expenditure

| <u>Function #</u> | <u>Name</u> | <u>Examples of Activity</u> |
|-------------------|---|--|
| 1000 | Instruction | Student classroom costs; teachers, substitutes, textbooks, supplies, etc. |
| 2100 | Support Services - Students | Nurses, psychologists, counselors, Guidance, Planning and Student Services |
| 2200 | Support Services - Instructional Staff | Curriculum, teacher professional development, media centers, testing |
| 2300 | Support Services - District Administration | Board of Education, superintendent, area administrators of schools |
| 2400 | Support Services - School Administration | Principals, assistant principals, office staff, registrars, school postage |
| 2500 | Support Services - Business | Business administrator, Accounting, Payroll, Purchasing |
| 2600 | Support Services - Operations and Maintenance | Utilities, Custodial, Maintenance, Central Warehouse, property management |
| 2700 | Support Services - Transportation | Student transportation to and from school, field trips |
| 2800 | Support Services - Other Central | Human Resources, Information Systems, Communications, Insurance Services |
| 3100 | Food Services | Nutrition Services |
| 3300 | Community Services | Pre-School, Adult Education, Community Education, coaches/advisor stipends, Foundation |
| 4000 | Facilities Acquisition and Construction | Major construction and maintenance projects; land, bus, and equipment purchases |
| 5100 | Debt Services | Repayment of bonds |
| 8000 | Foundation Donations | Donations earmarked for Foundation |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 10 MAINTENANCE & OPERATIONS | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| AD VALOREM TAXES | 69,477,606.00 | 0.00 | 378,719.90 | 539,949.56 | 68,937,656.44 | 99.22% |
| AD VALOREM TAXES | 5,003,094.00 | 0.00 | -59,478.43 | 542,323.54 | 4,460,770.46 | 89.16% |
| TUITIONS | 1,891,680.00 | 0.00 | 9,352.99 | 16,352.99 | 1,875,327.01 | 99.14% |
| INVESTMENT EARNINGS | 1,170,000.00 | 0.00 | -370.61 | 347,364.74 | 822,635.26 | 70.31% |
| OTHER LOCAL REVENUE | 4,824,307.00 | 0.00 | 167,118.13 | 376,913.33 | 4,447,393.67 | 92.19% |
| LOCAL REVENUE | 82,366,687.00 | 0.00 | 495,341.98 | 1,822,904.16 | 80,543,782.84 | 97.79% |
| 3000 STATE REVENUE | | | | | | |
| STATE REVENUE | 147,130,795.00 | 0.00 | 12,514,221.84 | 25,005,264.47 | 122,125,530.53 | 83.00% |
| RESTRICTED GRANT OPTIONAL | 33,819,364.00 | 0.00 | 20,369,395.34 | 22,994,942.73 | 10,824,421.27 | 32.01% |
| RESTRICTED GRANT VOC & OTHER | 13,424,224.00 | 0.00 | 2,039,207.95 | 3,271,812.39 | 10,152,411.61 | 75.63% |
| RESTRICTED GRANT BASIC PROG | 7,056,134.00 | 0.00 | 599,967.15 | 1,266,270.74 | 5,789,863.26 | 82.05% |
| RESTRICTED GRANT SPEC PURPOSE | 18,762,283.43 | 0.00 | 1,893,568.93 | 7,895,723.67 | 10,866,559.76 | 57.92% |
| SCHOOL BLDG FOUNDATION AID | 1,622,237.00 | 0.00 | 400,852.46 | 400,852.46 | 1,221,384.54 | 75.29% |
| MISCELLANEOUS STATE PROGRAMS | 526,438.00 | 0.00 | 310,837.62 | 321,401.62 | 205,036.38 | 38.95% |
| SUPPLEMENTAL APPROPRIATIONS | 17,387,545.00 | 0.00 | 1,486,924.78 | 2,933,199.03 | 14,454,345.97 | 83.13% |
| MISCELLANEOUS STATE REVENUE | 13,000.00 | 0.00 | 0.00 | 383.60 | 12,616.40 | 97.05% |
| STATE REVENUE | 239,742,020.43 | 0.00 | 39,614,976.07 | 64,089,850.71 | 175,652,169.72 | 73.27% |
| 4000 FEDERAL REVENUE | | | | | | |
| UNRESTRICTED GRANT THRU STATE | 265,628.00 | 0.00 | -31,517.62 | -31,517.62 | 297,145.62 | 111.87% |
| RESTRICTED GRANT DIRECT | 20,799.00 | 0.00 | 303,185.21 | 303,185.21 | -282,386.21 | -1,357.69% |
| RESTRICTED GRANT THRU STATE | 11,552,919.00 | 0.00 | -3,091,929.94 | -1,005,954.43 | 12,558,873.43 | 108.71% |
| FEDERAL REVENUE OTHER AGENCIES | 20,000.00 | 0.00 | 0.00 | 0.00 | 20,000.00 | 100.00% |
| FEDERAL NCLB | 5,423,202.00 | 0.00 | -1,952,051.76 | -1,808,036.76 | 7,231,238.76 | 133.34% |
| FEDERAL NCLB | 97,080.00 | 0.00 | 0.00 | 0.00 | 97,080.00 | 100.00% |
| FEDERAL REVENUE | 17,379,628.00 | 0.00 | -4,772,314.11 | -2,542,323.60 | 19,921,951.60 | 114.63% |
| 5000 OTHER LOCAL SOURCES | | | | | | |
| TRANSFER IN FROM OTHER FUNDS | -181,578.00 | 0.00 | 0.00 | 0.00 | -181,578.00 | 100.00% |
| OTHER LOCAL SOURCES | -181,578.00 | 0.00 | 0.00 | 0.00 | -181,578.00 | 100.00% |
| MAINTENANCE & OPERATIONS | 339,306,757.43 | 0.00 | 35,338,003.94 | 63,370,431.27 | 275,936,326.16 | 81.32% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 21 | STUDENT ACTIVITIES FUND | | | | | |
| 1000 | LOCAL REVENUE | | | | | |
| INVESTMENT EARNINGS | 60,000.00 | 0.00 | 723.62 | 723.62 | 59,276.38 | 98.79% |
| FOUNDATION | 200,000.00 | 0.00 | 410.80 | 438.34 | 199,561.66 | 99.78% |
| | 3,750,000.00 | 0.00 | 90.17 | 375.90 | 3,749,624.10 | 99.99% |
| OTHER LOCAL REVENUE | 3,990,000.00 | 0.00 | 252,707.79 | 278,292.96 | 3,711,707.04 | 93.03% |
| LOCAL REVENUE | 8,000,000.00 | 0.00 | 253,932.38 | 279,830.82 | 7,720,169.18 | 96.50% |
| STUDENT ACTIVITIES FUND | 8,000,000.00 | 0.00 | 253,932.38 | 279,830.82 | 7,720,169.18 | 96.50% |
| ===== | | | | | | |
| 23 | NON K-12 | | | | | |
| 1000 | LOCAL REVENUE | | | | | |
| AD VALOREM TAXES | 719,582.00 | 0.00 | 3,251.35 | 5,900.95 | 713,681.05 | 99.18% |
| AD VALOREM TAXES | 51,818.00 | 0.00 | -5,646.39 | 5,616.87 | 46,201.13 | 89.16% |
| TUITIONS | 30,000.00 | 0.00 | 5,388.00 | 7,586.71 | 22,413.29 | 74.71% |
| INVESTMENT EARNINGS | 30,000.00 | 0.00 | -14.03 | 8.79 | 29,991.21 | 99.97% |
| OTHER LOCAL REVENUE | 856,935.00 | 0.00 | 124,995.77 | 126,442.57 | 730,492.43 | 85.24% |
| LOCAL REVENUE | 1,688,335.00 | 0.00 | 127,974.70 | 145,555.89 | 1,542,779.11 | 91.38% |
| 3000 | STATE REVENUE | | | | | |
| RESTRICTED GRANT OPTIONAL | 4,029,894.00 | 0.00 | 2,011,681.89 | 2,293,977.75 | 1,735,916.25 | 43.08% |
| RESTRICTED GRANT VOC & OTHER | 482,089.00 | 0.00 | 160,454.22 | 193,363.83 | 288,725.17 | 59.89% |
| UNRESTRICTED GRANT BASIC PROG | 60,000.00 | 0.00 | 0.00 | 0.00 | 60,000.00 | 100.00% |
| STATE REVENUE | 4,571,983.00 | 0.00 | 2,172,136.11 | 2,487,341.58 | 2,084,641.42 | 45.60% |
| 4000 | FEDERAL REVENUE | | | | | |
| RESTRICTED GRANT DIRECT | 342,141.00 | 0.00 | -338,037.00 | -331,099.00 | 673,240.00 | 196.77% |
| RESTRICTED GRANT THRU STATE | 3,520,224.00 | 0.00 | -110,243.13 | 120,491.53 | 3,399,732.47 | 96.58% |
| FEDERAL REVENUE OTHER AGENCIES | 0.00 | 0.00 | -2,125.41 | 0.00 | 0.00 | 0.00% |
| FEDERAL REVENUE | 3,862,365.00 | 0.00 | -450,405.54 | -210,607.47 | 4,072,972.47 | 105.45% |
| NON K-12 | 10,122,683.00 | 0.00 | 1,849,705.27 | 2,422,290.00 | 7,700,393.00 | 76.07% |
| ===== | | | | | | |
| 26 | Tax Increment | | | | | |
| 1000 | LOCAL REVENUE | | | | | |
| AD VALOREM TAXES | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| LOCAL REVENUE | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 26 0000 | Tax Increment | | | | | |
| Tax Increment | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| ===== | | | | | | |
| 31 1000 | DEBT SERVICE LOCAL REVENUE | | | | | |
| AD VALOREM TAXES | 11,589,069.00 | 0.00 | 46,799.87 | 91,248.82 | 11,497,820.18 | 99.21% |
| AD VALOREM TAXES | 834,531.00 | 0.00 | -29,210.91 | 90,461.17 | 744,069.83 | 89.16% |
| INVESTMENT EARNINGS | 40,000.00 | 0.00 | -7,308.73 | 141.58 | 39,858.42 | 99.65% |
| LOCAL REVENUE | 12,463,600.00 | 0.00 | 10,280.23 | 181,851.57 | 12,281,748.43 | 98.54% |
| DEBT SERVICE | 12,463,600.00 | 0.00 | 10,280.23 | 181,851.57 | 12,281,748.43 | 98.54% |
| ===== | | | | | | |
| 32 1000 | CAPITAL OUTLAY LOCAL REVENUE | | | | | |
| AD VALOREM TAXES | 41,774,699.00 | 0.00 | 242,261.64 | 313,617.14 | 41,461,081.86 | 99.25% |
| AD VALOREM TAXES | 956,801.00 | 0.00 | 57,408.90 | 311,145.01 | 645,655.99 | 67.48% |
| INVESTMENT EARNINGS | 420,000.00 | 0.00 | -27.15 | 37,732.63 | 382,267.37 | 91.02% |
| LOCAL REVENUE | 43,151,500.00 | 0.00 | 299,643.39 | 662,494.78 | 42,489,005.22 | 98.46% |
| 4000 | FEDERAL REVENUE | | | | | |
| FEDERAL REVENUE OTHER AGENCIES | 412,144.00 | 0.00 | 0.00 | 0.00 | 412,144.00 | 100.00% |
| FEDERAL REVENUE | 412,144.00 | 0.00 | 0.00 | 0.00 | 412,144.00 | 100.00% |
| 5000 | OTHER LOCAL SOURCES | | | | | |
| BONDS | 100,613,956.00 | 0.00 | 0.00 | 0.00 | 100,613,956.00 | 100.00% |
| SALE OF FIXED ASSETS | 85,000.00 | 0.00 | 4,460.45 | 9,810.18 | 75,189.82 | 88.46% |
| OTHER LOCAL SOURCES | 100,698,956.00 | 0.00 | 4,460.45 | 9,810.18 | 100,689,145.82 | 99.99% |
| CAPITAL OUTLAY | 144,262,600.00 | 0.00 | 304,103.84 | 672,304.96 | 143,590,295.04 | 99.53% |
| ===== | | | | | | |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-----------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 51 SCHOOL FOODS | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| INVESTMENT EARNINGS | 60,000.00 | 0.00 | 0.00 | 0.00 | 60,000.00 | 100.00% |
| FOOD SERVICES REVENUE | 7,753,000.00 | 0.00 | 494,551.03 | 596,987.05 | 7,156,012.95 | 92.30% |
| OTHER LOCAL REVENUE | 50,000.00 | 0.00 | 1,047.85 | 1,162.85 | 48,837.15 | 97.67% |
| LOCAL REVENUE | 7,863,000.00 | 0.00 | 495,598.88 | 598,149.90 | 7,264,850.10 | 92.39% |
| 3000 STATE REVENUE | | | | | | |
| RESTRICTED GRANT VOC & OTHER | 3,700,000.00 | 0.00 | -1,618,178.80 | 9,002.00 | 3,690,998.00 | 99.76% |
| STATE REVENUE | 3,700,000.00 | 0.00 | -1,618,178.80 | 9,002.00 | 3,690,998.00 | 99.76% |
| 4000 FEDERAL REVENUE | | | | | | |
| RESTRICTED GRANT THRU STATE | 8,715,460.00 | 0.00 | -113,512.74 | 56,016.71 | 8,659,443.29 | 99.36% |
| FEDERAL REVENUE | 8,715,460.00 | 0.00 | -113,512.74 | 56,016.71 | 8,659,443.29 | 99.36% |
| SCHOOL FOODS | 20,278,460.00 | 0.00 | -1,236,092.66 | 663,168.61 | 19,615,291.39 | 96.73% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 60 HEALTH & ACCIDENT SELF INSURED | | | | | | |
| 1000 LOCAL REVENUE | | | | | | |
| INVESTMENT EARNINGS | 140,000.00 | 0.00 | 0.00 | 0.00 | 140,000.00 | 100.00% |
| OTHER LOCAL REVENUE | 37,175,000.00 | 0.00 | 2,532,703.90 | 3,955,574.12 | 33,219,425.88 | 89.36% |
| LOCAL REVENUE | 37,315,000.00 | 0.00 | 2,532,703.90 | 3,955,574.12 | 33,359,425.88 | 89.40% |
| HEALTH & ACCIDENT SELF INSURED | 37,315,000.00 | 0.00 | 2,532,703.90 | 3,955,574.12 | 33,359,425.88 | 89.40% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 75 FOUNDATION | | | | | | |
| 5000 OTHER LOCAL SOURCES | | | | | | |
| TRANSFER IN FROM OTHER FUNDS | 181,578.00 | 0.00 | 0.00 | 0.00 | 181,578.00 | 100.00% |
| OTHER LOCAL SOURCES | 181,578.00 | 0.00 | 0.00 | 0.00 | 181,578.00 | 100.00% |
| 8000 JORDAN DIST DASH | | | | | | |
| JORDAN DIST DASH | 750,000.00 | 0.00 | 2,910.66 | 235,017.75 | 514,982.25 | 68.66% |
| | 0.00 | 0.00 | 150.00 | 234,150.61 | -234,150.61 | 0.00% |
| AEROSPACE PROGRAM | 0.00 | 0.00 | 874.00 | 224,358.37 | -224,358.37 | 0.00% |
| FOUNDATION | 0.00 | 0.00 | 1,500.00 | 77,035.31 | -77,035.31 | 0.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 75 FOUNDATION | | | | | | |
| 8000 JORDAN DIST DASH | | | | | | |
| | 0.00 | 0.00 | 6,868.88 | 227,248.88 | -227,248.88 | 0.00% |
| MUSIC PROGRAM | 0.00 | 0.00 | 7,873.82 | 97,819.18 | -97,819.18 | 0.00% |
| FOUNDATION | 0.00 | 0.00 | 1,249.97 | 11,641.56 | -11,641.56 | 0.00% |
| DOKAS CLASS RIVERSIDE ELEM | 0.00 | 0.00 | 300.00 | 8,401.39 | -8,401.39 | 0.00% |
| LLOYDS CLASS MAJESTIC ELEM | 0.00 | 0.00 | 650.00 | 12,695.75 | -12,695.75 | 0.00% |
| SANDER'S CLASS JORDAN RIDGE EL | 0.00 | 0.00 | 8,960.00 | 14,964.82 | -14,964.82 | 0.00% |
| JORDAN DIST DASH | 750,000.00 | 0.00 | 31,337.33 | 1,143,333.62 | -393,333.62 | -52.44% |
| 9000 | | | | | | |
| | 0.00 | 0.00 | 0.00 | -7,069.47 | 7,069.47 | 0.00% |
| | 0.00 | 0.00 | 0.00 | -7,069.47 | 7,069.47 | 0.00% |
| FOUNDATION | 931,578.00 | 0.00 | 31,337.33 | 1,136,264.15 | -204,686.15 | -21.97% |
| Grand Revenue Totals | 586,180,678.43 | 0.00 | 39,083,974.23 | 72,681,715.50 | 513,498,962.93 | 87.60% |

Number of Accounts: 843

***** End of report *****

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 10 | MAINTENANCE & OPERATIONS | | | | | |
| 1000 | INSTRUCTION | | | | | |
| SALARIES | 172,689,923.71 | 0.00 | 280,948.93 | 1,509,887.82 | 171,180,035.89 | 99.13% |
| EMPLOYEE BENEFITS | 71,184,198.84 | 0.00 | 1,080,243.35 | 1,676,487.79 | 69,507,711.05 | 97.64% |
| CONTRACT SERVICES | 2,809,338.00 | 81,483.08 | 378,188.10 | 469,273.52 | 2,258,581.40 | 80.40% |
| REPAIRS | 36,200.00 | 0.00 | 2,014.16 | 3,470.16 | 32,729.84 | 90.41% |
| MISCELLANEOUS | 1,159,740.00 | 17,517.36 | -184,175.48 | -184,123.35 | 1,326,345.99 | 114.37% |
| SUPPLIES | 16,544,413.19 | 2,024,239.62 | 1,142,509.91 | 1,555,642.94 | 12,964,530.63 | 78.36% |
| EQUIPMENT | 687,007.00 | 251,787.69 | -5,816.82 | 790,975.23 | -355,755.92 | -51.78% |
| OTHER OBJECTS | 3,192,125.00 | 0.00 | 4,115.32 | 4,511.31 | 3,187,613.69 | 99.86% |
| INSTRUCTION | 268,302,945.74 | 2,375,027.75 | 2,698,027.47 | 5,826,125.42 | 260,101,792.57 | 96.94% |
| 2100 | SUPPORT SERVICES STUDENTS | | | | | |
| SALARIES | 8,894,089.00 | 0.00 | 67,901.14 | 229,352.26 | 8,664,736.74 | 97.42% |
| EMPLOYEE BENEFITS | 3,176,054.00 | 0.00 | 48,483.21 | 97,673.52 | 3,078,380.48 | 96.92% |
| CONTRACT SERVICES | 14,430.00 | 0.00 | 235.00 | 235.00 | 14,195.00 | 98.37% |
| REPAIRS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| MISCELLANEOUS | 32,644.00 | 421.52 | 2,006.22 | 3,791.63 | 28,430.85 | 87.09% |
| SUPPLIES | 28,173.00 | 1,782.50 | 995.99 | 1,139.15 | 25,251.35 | 89.63% |
| EQUIPMENT | 750.00 | 0.00 | 0.00 | 0.00 | 750.00 | 100.00% |
| OTHER OBJECTS | 6,500.00 | 0.00 | 129.00 | 129.00 | 6,371.00 | 98.02% |
| SUPPORT SERVICES STUDENTS | 12,153,640.00 | 2,204.02 | 119,750.56 | 332,320.56 | 11,819,115.42 | 97.25% |
| 2200 | SUPPORT SERVICES INSTRCT STAFF | | | | | |
| SALARIES | 8,459,259.61 | 0.00 | 407,077.37 | 903,490.61 | 7,555,769.00 | 89.32% |
| EMPLOYEE BENEFITS | 3,339,616.00 | 0.00 | 167,905.65 | 341,800.52 | 2,997,815.48 | 89.77% |
| CONTRACT SERVICES | 1,454,083.00 | 42,109.08 | 75,865.18 | 85,971.52 | 1,326,002.40 | 91.19% |
| REPAIRS | 7,130.00 | 0.00 | 0.00 | 0.00 | 7,130.00 | 100.00% |
| MISCELLANEOUS | 327,361.00 | 3,727.91 | 48,755.26 | 95,559.33 | 228,073.76 | 69.67% |
| SUPPLIES | 1,104,521.95 | 66,342.99 | 41,146.99 | 81,144.31 | 957,034.65 | 86.65% |
| EQUIPMENT | 693,877.00 | 205.20 | 1,424.00 | 1,127.50 | 692,544.30 | 99.81% |
| OTHER OBJECTS | 73,720.00 | 0.00 | 360.99 | 360.99 | 73,359.01 | 99.51% |
| SUPPORT SERVICES INSTRCT STAFF | 15,459,568.56 | 112,385.18 | 742,535.44 | 1,509,454.78 | 13,837,728.60 | 89.51% |
| 2300 | SUPPORT SERVICES DIST GEN ADMN | | | | | |
| SALARIES | 1,244,646.00 | 0.00 | 126,979.67 | 261,411.68 | 983,234.32 | 79.00% |
| EMPLOYEE BENEFITS | 575,819.00 | 0.00 | 55,317.01 | 113,033.78 | 462,785.22 | 80.37% |
| CONTRACT SERVICES | 395,710.00 | 0.00 | -11,025.82 | 17,293.48 | 378,416.52 | 95.63% |
| REPAIRS | 750.00 | 0.00 | 0.00 | 0.00 | 750.00 | 100.00% |
| MISCELLANEOUS | 112,380.00 | 0.00 | 8,276.18 | 9,752.74 | 102,627.26 | 91.32% |
| SUPPLIES | 64,095.00 | 0.00 | 7,590.75 | 8,166.16 | 55,928.84 | 87.26% |
| OTHER OBJECTS | 45,500.00 | 0.00 | 0.00 | 43,582.00 | 1,918.00 | 4.22% |
| SUPPORT SERVICES DIST GEN ADMN | 2,438,900.00 | 0.00 | 187,137.79 | 453,239.84 | 1,985,660.16 | 81.42% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|--------------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 10 | MAINTENANCE & OPERATIONS | | | | | |
| 2400 | SUPPORT SERVICES SCHOOL ADMIN | | | | | |
| SALARIES | 16,219,512.00 | 0.00 | 1,281,742.87 | 2,536,225.22 | 13,683,286.78 | 84.36% |
| EMPLOYEE BENEFITS | 6,819,956.00 | 0.00 | 532,166.13 | 1,016,655.45 | 5,803,300.55 | 85.09% |
| CONTRACT SERVICES | 0.00 | 0.00 | 669.00 | 1,169.00 | -1,169.00 | 0.00% |
| MISCELLANEOUS | 636,690.12 | 0.00 | 27,283.26 | 44,908.65 | 591,781.47 | 92.95% |
| SUPPLIES | 4,845.00 | 2,138.36 | 5,478.85 | 5,372.29 | -2,665.65 | -55.02% |
| SUPPORT SERVICES SCHOOL ADMIN | 23,681,003.12 | 2,138.36 | 1,847,340.11 | 3,604,330.61 | 20,074,534.15 | 84.77% |
| 2500 | SUPPORT SERVICES BUSINESS | | | | | |
| SALARIES | 1,608,195.00 | 0.00 | 120,077.66 | 252,939.51 | 1,355,255.49 | 84.27% |
| EMPLOYEE BENEFITS | 752,219.00 | 0.00 | 55,909.93 | 115,962.85 | 636,256.15 | 84.58% |
| CONTRACT SERVICES | 5,605.00 | 0.00 | 564.75 | 564.75 | 5,040.25 | 89.92% |
| REPAIRS | 300.00 | 0.00 | 0.00 | 0.00 | 300.00 | 100.00% |
| MISCELLANEOUS | 1,083,230.00 | 3.95 | 515,966.72 | 516,760.14 | 566,465.91 | 52.29% |
| SUPPLIES | 23,650.00 | 0.00 | 550.56 | 976.11 | 22,673.89 | 95.87% |
| EQUIPMENT | 3,490.00 | 0.00 | 0.00 | 0.00 | 3,490.00 | 100.00% |
| OTHER OBJECTS | 6,750.00 | 0.00 | 219.00 | 219.00 | 6,531.00 | 96.76% |
| SUPPORT SERVICES BUSINESS | 3,483,439.00 | 3.95 | 693,288.62 | 887,422.36 | 2,596,012.69 | 74.52% |
| 2600 | OPERATION/MAINT OF PLANT | | | | | |
| SALARIES | 13,832,436.00 | 0.00 | 1,120,604.13 | 2,389,267.72 | 11,443,168.28 | 82.73% |
| EMPLOYEE BENEFITS | 5,930,812.00 | 0.00 | 482,656.37 | 1,002,933.43 | 4,927,878.57 | 83.09% |
| CONTRACT SERVICES | 189,372.00 | 0.00 | -10,938.47 | 46,542.53 | 142,829.47 | 75.42% |
| REPAIRS | 965,254.00 | 10,926.33 | 6,076.54 | 41,856.05 | 912,471.62 | 94.53% |
| MISCELLANEOUS | 175,750.00 | 99.98 | -7,068.27 | 4,082.25 | 171,567.77 | 97.62% |
| SUPPLIES | 16,085,318.00 | 74,736.17 | 344,118.12 | 1,312,060.13 | 14,698,521.70 | 91.38% |
| EQUIPMENT | 6,500.00 | 0.00 | 0.00 | 0.00 | 6,500.00 | 100.00% |
| OTHER OBJECTS | 23,100.00 | 0.00 | 0.00 | 0.00 | 23,100.00 | 100.00% |
| OPERATION/MAINT OF PLANT | 37,208,542.00 | 85,762.48 | 1,935,448.42 | 4,796,742.11 | 32,326,037.41 | 86.88% |
| 2700 | STUDENT TRANSPORTATION SERVICE | | | | | |
| SALARIES | 6,709,308.00 | 0.00 | 263,353.23 | 533,017.15 | 6,176,290.85 | 92.06% |
| EMPLOYEE BENEFITS | 3,105,316.00 | 0.00 | 129,279.77 | 228,500.47 | 2,876,815.53 | 92.64% |
| CONTRACT SERVICES | 107,700.00 | 0.00 | 132,689.23 | 136,337.64 | -28,637.64 | -26.59% |
| REPAIRS | 22,000.00 | 0.00 | 721.55 | 1,513.03 | 20,486.97 | 93.12% |
| MISCELLANEOUS | 102,490.00 | 2,312.02 | -803.79 | 2,722.28 | 97,455.70 | 95.09% |
| SUPPLIES | 2,970,610.00 | 28,327.07 | 68,709.31 | 144,900.70 | 2,797,382.23 | 94.17% |
| EQUIPMENT | 10,000.00 | 8,348.68 | 0.00 | 2,935.00 | -1,283.68 | -12.84% |
| OTHER OBJECTS | 7,000.00 | 0.00 | 385.00 | 385.00 | 6,615.00 | 94.50% |
| STUDENT TRANSPORTATION SERVICE | 13,034,424.00 | 38,987.77 | 594,334.30 | 1,050,311.27 | 11,945,124.96 | 91.64% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------|-------------------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 23 1000 | NON K-12 INSTRUCTION | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 17.18 | 28.86 | -28.86 | 0.00% |
| INSTRUCTION | 0.00 | 0.00 | 17.18 | 28.86 | -28.86 | 0.00% |
| 2400 | SUPPORT SERVICES SCHOOL ADMIN | | | | | |
| SALARIES | 0.00 | 0.00 | 634.94 | 634.94 | -634.94 | 0.00% |
| EMPLOYEE BENEFITS | 0.00 | 0.00 | 53.66 | 53.66 | -53.66 | 0.00% |
| SUPPORT SERVICES SCHOOL ADMIN | 0.00 | 0.00 | 688.60 | 688.60 | -688.60 | 0.00% |
| 3300 | COMMUNITY SERVICES | | | | | |
| SALARIES | 7,128,691.00 | 0.00 | 228,809.59 | 418,058.67 | 6,710,632.33 | 94.14% |
| EMPLOYEE BENEFITS | 2,402,648.00 | 0.00 | 90,600.32 | 143,969.16 | 2,258,678.84 | 94.01% |
| CONTRACT SERVICES | 39,340.00 | 8,814.00 | 3,248.20 | 3,947.20 | 26,578.80 | 67.56% |
| REPAIRS | 60,300.00 | 0.00 | 89.55 | 89.55 | 60,210.45 | 99.85% |
| MISCELLANEOUS | 148,361.00 | 0.00 | 11,544.60 | 16,730.97 | 131,630.03 | 88.72% |
| SUPPLIES | 641,804.00 | 33,545.38 | 25,991.67 | 31,031.84 | 577,226.78 | 89.94% |
| EQUIPMENT | 20,000.00 | 1,991.24 | 0.00 | 0.00 | 18,008.76 | 90.04% |
| OTHER OBJECTS | 226,086.00 | 0.00 | -7,358.00 | -7,165.56 | 233,251.56 | 103.17% |
| COMMUNITY SERVICES | 10,667,230.00 | 44,350.62 | 352,925.93 | 606,661.83 | 10,016,217.55 | 93.90% |
| NON K-12 | 10,667,230.00 | 44,350.62 | 353,631.71 | 607,379.29 | 10,015,500.09 | 93.89% |
| ===== | | | | | | |
| 26 3300 | Tax Increment COMMUNITY SERVICES | | | | | |
| OTHER OBJECTS | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| COMMUNITY SERVICES | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| Tax Increment | 13,500,000.00 | 0.00 | 0.00 | 0.00 | 13,500,000.00 | 100.00% |
| ===== | | | | | | |
| 31 5100 | DEBT SERVICE DEBT SERVICES | | | | | |
| OTHER OBJECTS | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |
| DEBT SERVICES | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |
| DEBT SERVICE | 15,851,435.00 | 0.00 | 0.00 | 0.00 | 15,851,435.00 | 100.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 31 DEBT SERVICE | | | | | | |
| 0000 | | | | | | |
| ===== | | | | | | |
| 32 CAPITAL OUTLAY | | | | | | |
| 1000 INSTRUCTION | | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 150.00 | 150.00 | -150.00 | 0.00% |
| MISCELLANEOUS | 0.00 | 0.00 | -400,000.00 | -400,000.00 | 400,000.00 | 0.00% |
| SUPPLIES | 1,154,837.51 | 363,407.46 | 123,823.71 | 196,253.39 | 595,176.66 | 51.54% |
| INSTRUCTION | 1,154,837.51 | 363,407.46 | -276,026.29 | -203,596.61 | 995,026.66 | 86.16% |
| 2200 SUPPORT SERVICES INSTRCT STAFF | | | | | | |
| SUPPLIES | 129,987.20 | 17,215.91 | 70,017.47 | 85,941.97 | 26,829.32 | 20.64% |
| SUPPORT SERVICES INSTRCT STAFF | 129,987.20 | 17,215.91 | 70,017.47 | 85,941.97 | 26,829.32 | 20.64% |
| 2300 SUPPORT SERVICES DIST GEN ADMN | | | | | | |
| MISCELLANEOUS | 520,000.00 | 0.00 | 0.00 | 0.00 | 520,000.00 | 100.00% |
| SUPPORT SERVICES DIST GEN ADMN | 520,000.00 | 0.00 | 0.00 | 0.00 | 520,000.00 | 100.00% |
| 2400 SUPPORT SERVICES SCHOOL ADMIN | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 294.68 | 323.12 | -323.12 | 0.00% |
| SUPPORT SERVICES SCHOOL ADMIN | 0.00 | 0.00 | 294.68 | 323.12 | -323.12 | 0.00% |
| 2600 OPERATION/MAINT OF PLANT | | | | | | |
| SALARIES | 45,000.00 | 0.00 | 0.00 | 0.00 | 45,000.00 | 100.00% |
| CONTRACT SERVICES | 5,000.00 | 0.00 | 0.00 | 0.00 | 5,000.00 | 100.00% |
| REPAIRS | 10,000.00 | 0.00 | 1,178.93 | 1,178.93 | 8,821.07 | 88.21% |
| MISCELLANEOUS | 16,400.00 | 0.00 | 319.03 | 709.61 | 15,690.39 | 95.67% |
| SUPPLIES | 13,200.00 | 0.00 | 74.49 | 74.49 | 13,125.51 | 99.44% |
| OTHER OBJECTS | 68,000.00 | 0.00 | 0.00 | 0.00 | 68,000.00 | 100.00% |
| OPERATION/MAINT OF PLANT | 157,600.00 | 0.00 | 1,572.45 | 1,963.03 | 155,636.97 | 98.75% |
| 4000 FACILITIES AQUISITION & CONSTR | | | | | | |
| SALARIES | 487,681.00 | 0.00 | 34,715.50 | 70,617.69 | 417,063.31 | 85.52% |
| EMPLOYEE BENEFITS | 202,736.00 | 0.00 | 15,206.10 | 30,793.60 | 171,942.40 | 84.81% |
| FACILITIES AQUISITION & CONSTR | 690,417.00 | 0.00 | 49,921.60 | 101,411.29 | 589,005.71 | 85.31% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 32 4100 | CAPITAL OUTLAY SITE ACQUISITION SERVICES | | | | | |
| CONTRACT SERVICES | 37,000.00 | 4,200.00 | 0.00 | 0.00 | 32,800.00 | 88.65% |
| EQUIPMENT | 5,000,000.00 | 0.00 | 0.00 | 0.00 | 5,000,000.00 | 100.00% |
| SITE ACQUISITION SERVICES | 5,037,000.00 | 4,200.00 | 0.00 | 0.00 | 5,032,800.00 | 99.92% |
| 4200 | SITE IMPROVEMENT SERVICES | | | | | |
| EQUIPMENT | 14,765,889.00 | 5,906,811.49 | 3,488,531.80 | 4,968,388.94 | 3,890,688.57 | 26.35% |
| SITE IMPROVEMENT SERVICES | 14,765,889.00 | 5,906,811.49 | 3,488,531.80 | 4,968,388.94 | 3,890,688.57 | 26.35% |
| 4300 | ARCHITECTURAL & ENGINEERING | | | | | |
| EQUIPMENT | 67,500,000.00 | 135,003,065.75 | -93,207.23 | 2,810,943.51 | -70,314,009.26 | -104.17% |
| ARCHITECTURAL & ENGINEERING | 67,500,000.00 | 135,003,065.75 | -93,207.23 | 2,810,943.51 | -70,314,009.26 | -104.17% |
| 4400 | BUILDING REPAIRS & REMODELING | | | | | |
| EQUIPMENT | 6,181,000.00 | 1,110,020.35 | 182,578.33 | 117,001.12 | 4,953,978.53 | 80.15% |
| BUILDING REPAIRS & REMODELING | 6,181,000.00 | 1,110,020.35 | 182,578.33 | 117,001.12 | 4,953,978.53 | 80.15% |
| 4500 | BUILDING ACQUISITION/CONSTRUCT | | | | | |
| SUPPLIES | 0.00 | 23,320.77 | 89,810.95 | 98,960.74 | -122,281.51 | 0.00% |
| EQUIPMENT | 4,370,973.91 | 174,764.90 | 23,686.68 | 108,883.44 | 4,087,325.57 | 93.51% |
| BUILDING ACQUISITION/CONSTRUCT | 4,370,973.91 | 198,085.67 | 113,497.63 | 207,844.18 | 3,965,044.06 | 90.71% |
| 4600 | BUILDING IMPROVEMENT SERVICES | | | | | |
| SUPPLIES | 0.00 | 8,295.69 | 7,067.73 | 8,651.68 | -16,947.37 | 0.00% |
| EQUIPMENT | 1,168,500.00 | 226,570.82 | 37,119.95 | 35,215.43 | 906,713.75 | 77.60% |
| BUILDING IMPROVEMENT SERVICES | 1,168,500.00 | 234,866.51 | 44,187.68 | 43,867.11 | 889,766.38 | 76.15% |
| 4700 | DATA PROCESSING | | | | | |
| SUPPLIES | 0.00 | 20,347.41 | 6,347.27 | 42,274.40 | -62,621.81 | 0.00% |
| EQUIPMENT | 2,910,000.00 | 699,212.36 | 1,000,384.56 | 1,004,487.25 | 1,206,300.39 | 41.45% |
| DATA PROCESSING | 2,910,000.00 | 719,559.77 | 1,006,731.83 | 1,046,761.65 | 1,143,678.58 | 39.30% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------|-----------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 32 4800 | CAPITAL OUTLAY VEHICLES | | | | | |
| EQUIPMENT | 2,495,500.00 | 45,788.00 | 1,187,996.68 | 2,092,737.44 | 356,974.56 | 14.30% |
| VEHICLES | 2,495,500.00 | 45,788.00 | 1,187,996.68 | 2,092,737.44 | 356,974.56 | 14.30% |
| 4900 | OTHER FACILITIES | | | | | |
| REPAIRS | 76,000.00 | 34,464.14 | 10,306.59 | 12,037.96 | 29,497.90 | 38.81% |
| OTHER FACILITIES | 76,000.00 | 34,464.14 | 10,306.59 | 12,037.96 | 29,497.90 | 38.81% |
| 5100 | DEBT SERVICES | | | | | |
| OTHER OBJECTS | 540,000.00 | 0.00 | 0.00 | 0.00 | 540,000.00 | 100.00% |
| DEBT SERVICES | 540,000.00 | 0.00 | 0.00 | 0.00 | 540,000.00 | 100.00% |
| CAPITAL OUTLAY | 107,697,704.62 | 143,637,485.05 | 5,786,403.22 | 11,285,624.71 | -47,225,405.14 | -43.85% |
| 51 1000 | SCHOOL FOODS INSTRUCTION | | | | | |
| CONTRACT SERVICES | 0.00 | 0.00 | 13.75 | 24.75 | -24.75 | 0.00% |
| INSTRUCTION | 0.00 | 0.00 | 13.75 | 24.75 | -24.75 | 0.00% |
| 3100 | FOOD SERVICES | | | | | |
| SALARIES | 6,783,606.00 | 0.00 | 113,979.75 | 299,053.40 | 6,484,552.60 | 95.59% |
| EMPLOYEE BENEFITS | 2,373,578.00 | 0.00 | 41,605.19 | 89,738.57 | 2,283,839.43 | 96.22% |
| CONTRACT SERVICES | 343,280.00 | 8,290.98 | 3,706.90 | 7,606.80 | 327,382.22 | 95.37% |
| MISCELLANEOUS | 69,000.00 | 2,044.45 | 1,480.57 | 3,116.84 | 63,838.71 | 92.52% |
| SUPPLIES | 10,488,521.00 | 61,812.46 | 503,890.32 | 542,344.78 | 9,884,363.76 | 94.24% |
| EQUIPMENT | 1,175,000.00 | 75,520.22 | 17,017.12 | 17,017.12 | 1,082,462.66 | 92.12% |
| OTHER OBJECTS | 1,800,882.00 | 0.00 | 49.00 | 49.00 | 1,800,833.00 | 100.00% |
| FOOD SERVICES | 23,033,867.00 | 147,668.11 | 681,728.85 | 958,926.51 | 21,927,272.38 | 95.20% |
| SCHOOL FOODS | 23,033,867.00 | 147,668.11 | 681,742.60 | 958,951.26 | 21,927,247.63 | 95.20% |

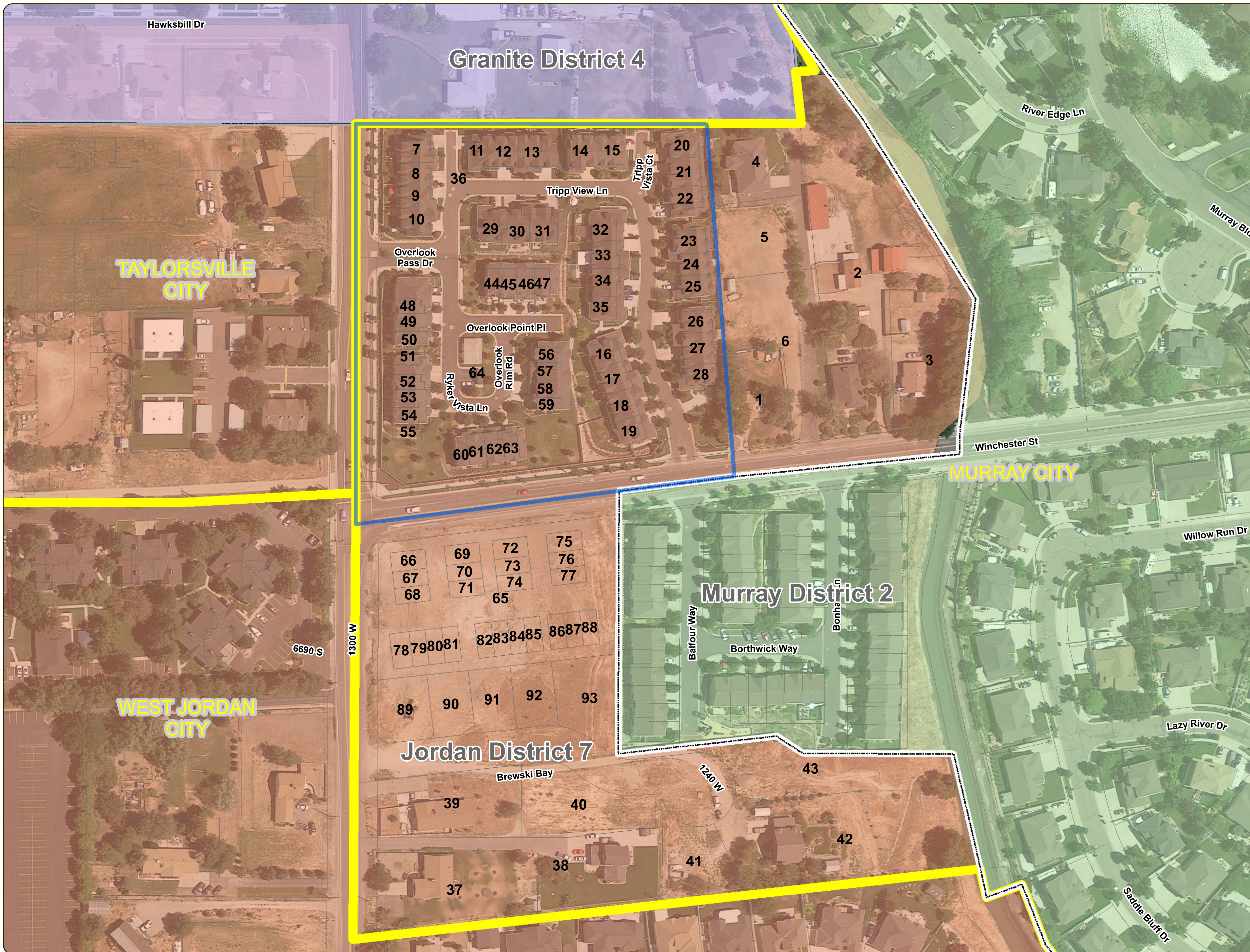
| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 60 HEALTH & ACCIDENT SELF INSURED | | | | | | |
| 2800 SUPPORT SERVICES CENTRAL | | | | | | |
| EMPLOYEE BENEFITS | 36,194,650.00 | 0.00 | 2,607,099.21 | 6,046,549.14 | 30,148,100.86 | 83.29% |
| CONTRACT SERVICES | 1,615,600.00 | 0.00 | 29,610.59 | 262,064.62 | 1,353,535.38 | 83.78% |
| REPAIRS | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 100.00% |
| MISCELLANEOUS | 2,900.00 | 0.00 | 208.53 | 296.32 | 2,603.68 | 89.78% |
| SUPPLIES | 3,300.00 | 0.00 | 41.03 | 41.03 | 3,258.97 | 98.76% |
| SUPPORT SERVICES CENTRAL | 37,816,550.00 | 0.00 | 2,636,959.36 | 6,308,951.11 | 31,507,598.89 | 83.32% |
| HEALTH & ACCIDENT SELF INSURED | 37,816,550.00 | 0.00 | 2,636,959.36 | 6,308,951.11 | 31,507,598.89 | 83.32% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| 75 FOUNDATION | | | | | | |
| 1400 INSTRUCTION | | | | | | |
| SUPPLIES | 171,000.00 | 0.00 | 0.00 | 0.00 | 171,000.00 | 100.00% |
| INSTRUCTION | 171,000.00 | 0.00 | 0.00 | 0.00 | 171,000.00 | 100.00% |
| 2200 SUPPORT SERVICES INSTRCT STAFF | | | | | | |
| MISCELLANEOUS | 16,000.00 | 0.00 | 485.00 | 485.00 | 15,515.00 | 96.97% |
| SUPPORT SERVICES INSTRCT STAFF | 16,000.00 | 0.00 | 485.00 | 485.00 | 15,515.00 | 96.97% |
| 3300 COMMUNITY SERVICES | | | | | | |
| SALARIES | 124,998.00 | 0.00 | 12,368.79 | 26,100.31 | 98,897.69 | 79.12% |
| EMPLOYEE BENEFITS | 42,530.00 | 0.00 | 3,611.06 | 7,613.48 | 34,916.52 | 82.10% |
| CONTRACT SERVICES | 1,500.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 100.00% |
| MISCELLANEOUS | 5,680.00 | 0.00 | -1,022.38 | 70.41 | 5,609.59 | 98.76% |
| SUPPLIES | 174,370.00 | 0.00 | 253.56 | 253.56 | 174,116.44 | 99.85% |
| OTHER OBJECTS | 2,500.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 100.00% |
| COMMUNITY SERVICES | 351,578.00 | 0.00 | 15,211.03 | 34,037.76 | 317,540.24 | 90.32% |
| 6500 OTHER FOUNDATION PROGRAMS | | | | | | |
| EQUIPMENT | 94,000.00 | 0.00 | 0.00 | 0.00 | 94,000.00 | 100.00% |
| OTHER FOUNDATION PROGRAMS | 94,000.00 | 0.00 | 0.00 | 0.00 | 94,000.00 | 100.00% |
| 8000 5K FUN RUN | | | | | | |
| CONTRACT SERVICES | 20,000.00 | 0.00 | 480.00 | 2,160.00 | 17,840.00 | 89.20% |
| MISCELLANEOUS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| SUPPLIES | 0.00 | 0.00 | 0.00 | 593.51 | -593.51 | 0.00% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|--------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 75 FOUNDATION | | | | | | |
| 8000 5K FUN RUN | | | | | | |
| OTHER OBJECTS | 10,500.00 | 0.00 | 505.00 | 1,005.00 | 9,495.00 | 90.43% |
| 5K FUN RUN | 31,500.00 | 0.00 | 985.00 | 3,758.51 | 27,741.49 | 88.07% |
| 8100 OTHER FOUNDATION PROGRAMS | | | | | | |
| MISCELLANEOUS | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 100.00% |
| SUPPLIES | 0.00 | 0.00 | 4,300.00 | 6,300.00 | -6,300.00 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 1,000.00 | 0.00 | 4,300.00 | 6,300.00 | -5,300.00 | -530.00% |
| 8200 AEROSPACE PROGRAM | | | | | | |
| CONTRACT SERVICES | 20,000.00 | 0.00 | 188.50 | 188.50 | 19,811.50 | 99.06% |
| REPAIRS | 4,500.00 | 0.00 | 0.00 | 0.00 | 4,500.00 | 100.00% |
| MISCELLANEOUS | 30,000.00 | 0.00 | 0.00 | 0.00 | 30,000.00 | 100.00% |
| SUPPLIES | 25,000.00 | 1,862.97 | 17,704.02 | 19,882.11 | 3,254.92 | 13.02% |
| AEROSPACE PROGRAM | 79,500.00 | 1,862.97 | 17,892.52 | 20,070.61 | 57,566.42 | 72.41% |
| 8300 OTHER FOUNDATION PROGRAMS | | | | | | |
| SUPPLIES | 0.00 | 65.00 | 2,399.55 | 4,364.09 | -4,429.09 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 0.00 | 65.00 | 2,399.55 | 4,364.09 | -4,429.09 | 0.00% |
| 8400 OTHER FOUNDATION PROGRAMS | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 269.56 | 1,810.61 | -1,810.61 | 0.00% |
| SUPPLIES | 0.00 | 1,941.12 | 2,547.62 | 3,568.21 | -5,509.33 | 0.00% |
| OTHER FOUNDATION PROGRAMS | 0.00 | 1,941.12 | 2,817.18 | 5,378.82 | -7,319.94 | 0.00% |
| 8500 MUSIC PROGRAM | | | | | | |
| SUPPLIES | 0.00 | 0.00 | 6,677.04 | 6,677.04 | -6,677.04 | 0.00% |
| MUSIC PROGRAM | 0.00 | 0.00 | 6,677.04 | 6,677.04 | -6,677.04 | 0.00% |
| 8600 OTHER FOUNDATION PROGRAMS | | | | | | |
| CONTRACT SERVICES | 45,000.00 | 0.00 | 0.00 | 0.00 | 45,000.00 | 100.00% |
| SUPPLIES | 41,000.00 | 0.00 | 167.80 | 417.80 | 40,582.20 | 98.98% |
| EQUIPMENT | 101,000.00 | 0.00 | 0.00 | 0.00 | 101,000.00 | 100.00% |
| OTHER FOUNDATION PROGRAMS | 187,000.00 | 0.00 | 167.80 | 417.80 | 186,582.20 | 99.78% |

| Description | 2017-18 Revised Budget | Encumbered Amount | August 2017-18 Monthly Activity | 2017-18 FYTD Activity | Unencumbered Balance | Percent Remaining |
|-------------------------------------|---------------------------|----------------------|------------------------------------|--------------------------|-------------------------|----------------------|
| 75 FOUNDATION | | | | | | |
| 8700 DOKAS CLASS RIVERSIDE ELEM | | | | | | |
| SUPPLIES | 0.00 | 0.00 | 331.87 | 331.87 | -331.87 | 0.00% |
| DOKAS CLASS RIVERSIDE ELEM | 0.00 | 0.00 | 331.87 | 331.87 | -331.87 | 0.00% |
| 8800 LINDSAY'S CLASS RIVERSIDE ELEM | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 0.00 | 70.00 | -70.00 | 0.00% |
| SUPPLIES | 0.00 | 0.00 | 0.00 | 79.89 | -79.89 | 0.00% |
| LINDSAY'S CLASS RIVERSIDE ELEM | 0.00 | 0.00 | 0.00 | 149.89 | -149.89 | 0.00% |
| 8900 SANDER'S CLASS JORDAN RIDGE EL | | | | | | |
| SUPPLIES | 0.00 | 6,325.40 | 42.00 | 42.00 | -6,367.40 | 0.00% |
| SANDER'S CLASS JORDAN RIDGE EL | 0.00 | 6,325.40 | 42.00 | 42.00 | -6,367.40 | 0.00% |
| 9900 | | | | | | |
| MISCELLANEOUS | 0.00 | 0.00 | 0.00 | -1,611.05 | 1,611.05 | 0.00% |
| SUPPLIES | 0.00 | 0.00 | -596.89 | -4,958.42 | 4,958.42 | 0.00% |
| OTHER OBJECTS | 0.00 | 0.00 | 0.00 | -500.00 | 500.00 | 0.00% |
| | 0.00 | 0.00 | -596.89 | -7,069.47 | 7,069.47 | 0.00% |
| FOUNDATION | 931,578.00 | 10,194.49 | 50,712.10 | 74,943.92 | 846,439.59 | 90.86% |
| Grand Expense Totals | 601,837,650.04 | 146,554,966.26 | 18,916,760.07 | 38,966,504.86 | 416,316,178.92 | 69.17% |

Number of Accounts: 15016

***** End of report *****



| MapNumber | Parcel | Tax District | Address | Assessed Value |
|-----------------------------|------------|--------------|---------------------------|----------------------|
| 1 | 2123301008 | 21X | 1260 W WINCHESTER ST | 158000.00 |
| 2 | 2123301010 | 21X | 1250 W WINCHESTER ST | 257890.00 |
| 3 | 2123301011 | 21X | 1248 W WINCHESTER ST | 198400.00 |
| 4 | 2123301013 | 21X | 1252 W WINCHESTER ST | 333000.00 |
| 5 | 2123301014 | 21X | 1256 W WINCHESTER ST | 46200.00 |
| 6 | 2123301015 | 21X | 1258 W WINCHESTER ST | 69600.00 |
| 7 | 2123301016 | 21C | 6628 S RYKER VISTA LN | 277400.00 |
| 8 | 2123301017 | 21C | 6630 S RYKER VISTA LN | 251700.00 |
| 9 | 2123301018 | 21C | 6632 S RYKER VISTA LN | 280400.00 |
| 10 | 2123301019 | 21C | 6642 S RYKER VISTA LN | 301300.00 |
| 11 | 2123301020 | 21C | 1278 W TRIPP VIEW LN | 272100.00 |
| 12 | 2123301021 | 21C | 1276 W TRIPP VIEW LN | 275000.00 |
| 13 | 2123301022 | 21C | 1274 W TRIPP VIEW LN | 267400.00 |
| 14 | 2123301023 | 21C | 1268 W TRIPP VIEW LN | 284500.00 |
| 15 | 2123301024 | 21C | 1266 W TRIPP VIEW LN | 254400.00 |
| 16 | 2123301033 | 21C | 6662 S TRIPP VIEW LN | 253300.00 |
| 17 | 2123301034 | 21C | 6668 S TRIPP VIEW LN | 275900.00 |
| 18 | 2123301035 | 21C | 6672 S TRIPP VIEW LN | 266200.00 |
| 19 | 2123301036 | 21C | 6674 S TRIPP VIEW LN | 253800.00 |
| 20 | 2123301037 | 21C | 6627 S TRIPP VISTA CT | 252700.00 |
| 21 | 2123301038 | 21C | 6629 S TRIPP VISTA CT | 266800.00 |
| 22 | 2123301039 | 21C | 6633 S TRIPP VIEW LN | 273300.00 |
| 23 | 2123301040 | 21C | 6641 S TRIPP VIEW LN | 304100.00 |
| 24 | 2123301041 | 21C | 6647 S TRIPP VIEW LN | 264300.00 |
| 25 | 2123301042 | 21C | 6649 S TRIPP VIEW LN | 263100.00 |
| 26 | 2123301048 | 21C | 6661 S TRIPP VIEW LN | 239500.00 |
| 27 | 2123301049 | 21C | 6667 S TRIPP VIEW LN | 279400.00 |
| 28 | 2123301050 | 21C | 6671 S TRIPP VIEW LN | 262500.00 |
| 29 | 2123301051 | 21C | 1279 W TRIPP VIEW LN | 291000.00 |
| 30 | 2123301052 | 21C | 1275 W TRIPP VIEW LN | 288300.00 |
| 31 | 2123301053 | 21C | 1273 W TRIPP VIEW LN | 288800.00 |
| 32 | 2123301054 | 21C | 6648 S TRIPP VIEW LN | 305800.00 |
| 33 | 2123301055 | 21C | 6650 S TRIPP VIEW LN | 269400.00 |
| 34 | 2123301056 | 21C | 6652 S TRIPP VIEW LN | 269500.00 |
| 35 | 2123301057 | 21C | 6658 S TRIPP VIEW LN | 294100.00 |
| 36 | 2123301058 | 21C | 6682 S TRIPP VIEW LN | 0.00 |
| 37 | 2123301017 | 21X | 6759 S 1300 W | 282000.00 |
| 38 | 2123301018 | 21X | 6755 S 1300 W | 292500.00 |
| 39 | 2123301021 | 21X | 6751 S 1300 W | 257400.00 |
| 40 | 2123301034 | 21X | 1273 W BREWSKI BAY | 251600.00 |
| 41 | 2123301035 | 21X | 1269 W BREWSKI BAY | 92000.00 |
| 42 | 2123301036 | 21X | 1263 W BREWSKI BAY | 328400.00 |
| 43 | 2123301037 | 21X | 1262 W BREWSKI BAY | 137700.00 |
| 44 | 2123310001 | 21C | 1272 W OVERLOOK POINT PL | 222400.00 |
| 45 | 2123310002 | 21C | 1270 W OVERLOOK POINT PL | 234800.00 |
| 46 | 2123310003 | 21C | 1268 W OVERLOOK POINT PL | 237600.00 |
| 47 | 2123310004 | 21C | 1266 W OVERLOOK POINT PL | 223600.00 |
| 48 | 2123310005 | 21C | 6654 S RYKER VISTA LN | 219300.00 |
| 49 | 2123310006 | 21C | 6656 S RYKER VISTA LN | 225400.00 |
| 50 | 2123310007 | 21C | 6660 S RYKER VISTA LN | 228700.00 |
| 51 | 2123310008 | 21C | 6662 S RYKER VISTA LN | 216200.00 |
| 52 | 2123310009 | 21C | 6670 S RYKER VISTA LN | 221600.00 |
| 53 | 2123310010 | 21C | 6672 S RYKER VISTA LN | 234300.00 |
| 54 | 2123310011 | 21C | 6676 S RYKER VISTA LN | 237100.00 |
| 55 | 2123310012 | 21C | 6678 S RYKER VISTA LN | 239600.00 |
| 56 | 2123310013 | 21C | 6667 S OVERLOOK RIM RD | 221200.00 |
| 57 | 2123310014 | 21C | 6669 S OVERLOOK RIM RD | 232100.00 |
| 58 | 2123310015 | 21C | 6671 S OVERLOOK RIM RD | 233500.00 |
| 59 | 2123310016 | 21C | 6673 S OVERLOOK RIM RD | 220100.00 |
| 60 | 2123310017 | 21C | 1275 W RYKER VISTA LN | 224200.00 |
| 61 | 2123310018 | 21C | 1273 W RYKER VISTA LN | 225000.00 |
| 62 | 2123310019 | 21C | 1271 W RYKER VISTA LN | 226500.00 |
| 63 | 2123310020 | 21C | 1269 W RYKER VISTA LN | 217200.00 |
| 64 | 2123310021 | 21C | 6675 S RYKER VISTA LN | 0.00 |
| 65 | 2123310001 | 21X | 1285 W WINCHESTER ST | 0.00 |
| 66 | 2123311002 | 21X | 1285 W WINCHESTER ST # 10 | 38100.00 |
| 67 | 2123311003 | 21X | 1285 W WINCHESTER ST # 11 | 37700.00 |
| 68 | 2123311004 | 21X | 1285 W WINCHESTER ST # 12 | 37700.00 |
| 69 | 2123311005 | 21X | 1285 W WINCHESTER ST # 7 | 38100.00 |
| 70 | 2123311006 | 21X | 1285 W WINCHESTER ST # 8 | 37700.00 |
| 71 | 2123311007 | 21X | 1285 W WINCHESTER ST # 9 | 37700.00 |
| 72 | 2123311008 | 21X | 1285 W WINCHESTER ST # 4 | 135900.00 |
| 73 | 2123311009 | 21X | 1285 W WINCHESTER ST # 5 | 131100.00 |
| 74 | 2123311010 | 21X | 1285 W WINCHESTER ST # 6 | 130800.00 |
| 75 | 2123311011 | 21X | 1285 W WINCHESTER ST # 1 | 135900.00 |
| 76 | 2123311012 | 21X | 1285 W WINCHESTER ST # 2 | 131100.00 |
| 77 | 2123311013 | 21X | 1285 W WINCHESTER ST # 3 | 130800.00 |
| 78 | 2123311014 | 21X | 1285 W WINCHESTER ST # 23 | 38100.00 |
| 79 | 2123311015 | 21X | 1285 W WINCHESTER ST # 22 | 37700.00 |
| 80 | 2123311016 | 21X | 1285 W WINCHESTER ST # 21 | 37700.00 |
| 81 | 2123311017 | 21X | 1285 W WINCHESTER ST # 20 | 37700.00 |
| 82 | 2123311018 | 21X | 1285 W WINCHESTER ST # 19 | 37700.00 |
| 83 | 2123311019 | 21X | 1285 W WINCHESTER ST # 18 | 37700.00 |
| 84 | 2123311020 | 21X | 1285 W WINCHESTER ST # 17 | 37700.00 |
| 85 | 2123311021 | 21X | 1285 W WINCHESTER ST # 16 | 37700.00 |
| 86 | 2123311022 | 21X | 1285 W WINCHESTER ST # 15 | 37700.00 |
| 87 | 2123311023 | 21X | 1285 W WINCHESTER ST # 14 | 37700.00 |
| 88 | 2123311024 | 21X | 1285 W WINCHESTER ST # 13 | 37700.00 |
| 89 | 2123311025 | 21X | 1298 W BREWSKI BAY | 251300.00 |
| 90 | 2123311026 | 21X | 1294 W BREWSKI BAY | 68800.00 |
| 91 | 2123311027 | 21X | 1286 W BREWSKI BAY | 68800.00 |
| 92 | 2123311028 | 21X | 1282 W BREWSKI BAY | 68800.00 |
| 93 | 2123311029 | 21X | 1274 W BREWSKI BAY | 89900.00 |
| Total Assessed Value | | | | 17,155,990.00 |

District boundary that reflects the 2007 Map from Jordan School District
 2009 Murray/Jordan Resolution (Murray Tax Code)
 City Boundaries - Also where Jordan and Murray School Districts believe current boundary to be.

Granite School Board Districts
 Murray School Board Districts
 Jordan School Board Districts

8/24/2017 2016 Google Imagery

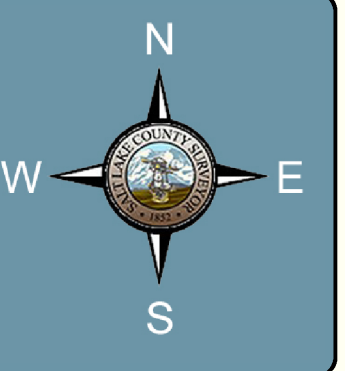
Jordan/Murray School Districts

21X = Jordan District Tax Code
21C = Murray District Tax Code

The information depicted on this map is not field verified and is for general reference only. The information is not intended to be used to determine property ownership, final building and site design, jurisdictional boundaries, or to replace a certified topographical or boundary survey, or any other legal document.

In Conjunction with the Offices of:
Salt Lake County Assessor
Salt Lake County Clerk
Salt Lake County Council
Salt Lake County Mayor
Salt Lake County Recorder
SU20160496

Prepared By The Office of:
REID J. DEMMAN P.L.S.
Salt Lake County Surveyor
2001 S. State N1 400 SLC, UT 84114-4575
385-468-8240
slco.org/surveyor



NOTICE OF IMPENDING BOUNDARY ACTION

To: Spencer J. Cox, Lt. Governor
Utah State Capitol Complex, Suite 220
P.O. Box 142325
Salt Lake City, Utah 84114-2325

Date: _____, 2017

Lieutenant Governor Cox:

Jordan School District and Murray School District mutually agree to a boundary adjustment as described below:

The portion of Murray City that resides in Jordan School District boundaries be moved to be within Murray School District's boundaries. Thus, the Boundary of Murray City and Murray School District will be the same and Jordan School District will no longer have any portion of Murray City within Jordan School District's boundary.

It is the intent with this boundary adjustment to remove confusion among the residents in the area as to which school district a) serves their students, b) represents them, and c) levies and receives their taxes.

Attached is a letter from the Utah State Retirement Office regarding this boundary adjustment as required by Utah Code Ann. §67-1a-6.5 (3)(d).

To the best of our knowledge and belief, we certify that all requirements applicable to the boundary action have been met and approved by our respective Boards of Education as indicated in the attached resolution.

Janice Voorhies
President, Board of Education
Jordan School District

Cristin Longhurst
President, Board of Education
Murray School District

Attest:

Attest:

John Larsen
Business Administrator
Jordan School District

Richard Reese
Business Administrator
Murray School District

After recording return to
John Larsen
Jordan School District
7387 S. Campus View Drive
West Jordan, Utah 84084

RESOLUTION

WHEREAS, currently a peninsula of Murray City is located within the boundaries of Jordan School District and not within the boundaries of the Murray School District;

WHEREAS, currently the Murray City residents living within this area pay taxes to Murray City but vote in Jordan School District elections;

WHEREAS, some confusion exists among the residents as to which school district is to serve them, represent them, and levies and receives their taxes;

WHEREAS, the presidents of the Boards of Education of Jordan School District and Murray School District have recommended an adjustment to the boundary lines in this area that will align the Murray City boundaries with the Murray School District boundaries, as described in the Final Local Entity Plat, a copy of which is attached to this Resolution;

WHEREAS, Utah Code Ann. §53A-2-104 and 105 provide a procedure for the transfer of a portion of a school district and for the disposition of the bonded indebtedness of the transferor school district in the event of such a transfer;

WHEREAS, the transfer of the area from Jordan School District to Murray School District does not require the transfer of any school district property (that is, land owned by Jordan School District) because there is no school district property owned by Jordan School District within the Area;

WHEREAS, Utah Code Ann. §53A-2-105 provides for disposition of the bonded indebtedness of the transferor school district allocable to the portion of the school district affected by the transfer;

NOW, THEREFORE, it is resolved by the Board of Education of Jordan School District and by the Board of Education of Murray School District that

- A. The area is hereby transferred from Jordan School District to Murray School District;
- B. The superintendents, business administrators, and Board presidents of Jordan School District and Murray School District are hereby requested and authorized to:

1. Present this Resolution to the Salt Lake County Council, the State Board of Education, and the Lieutenant Governor; and
2. Work with the County Assessor, County Surveyor, County Auditor, County Attorney, Utah State Tax Commission and any other agency or organization necessary to see that the boundary adjustment is correctly recorded; and
3. Establish by agreement the disposition of the bonded indebtedness of the area incurred for the benefit of Jordan School District, in the manner provided by law.

Adopted by the Board of Education of Jordan School District by a _____ majority on the _____ day of _____, 2017.

The Board of Education of Jordan School District

Board President

Attest:

Business Administrator

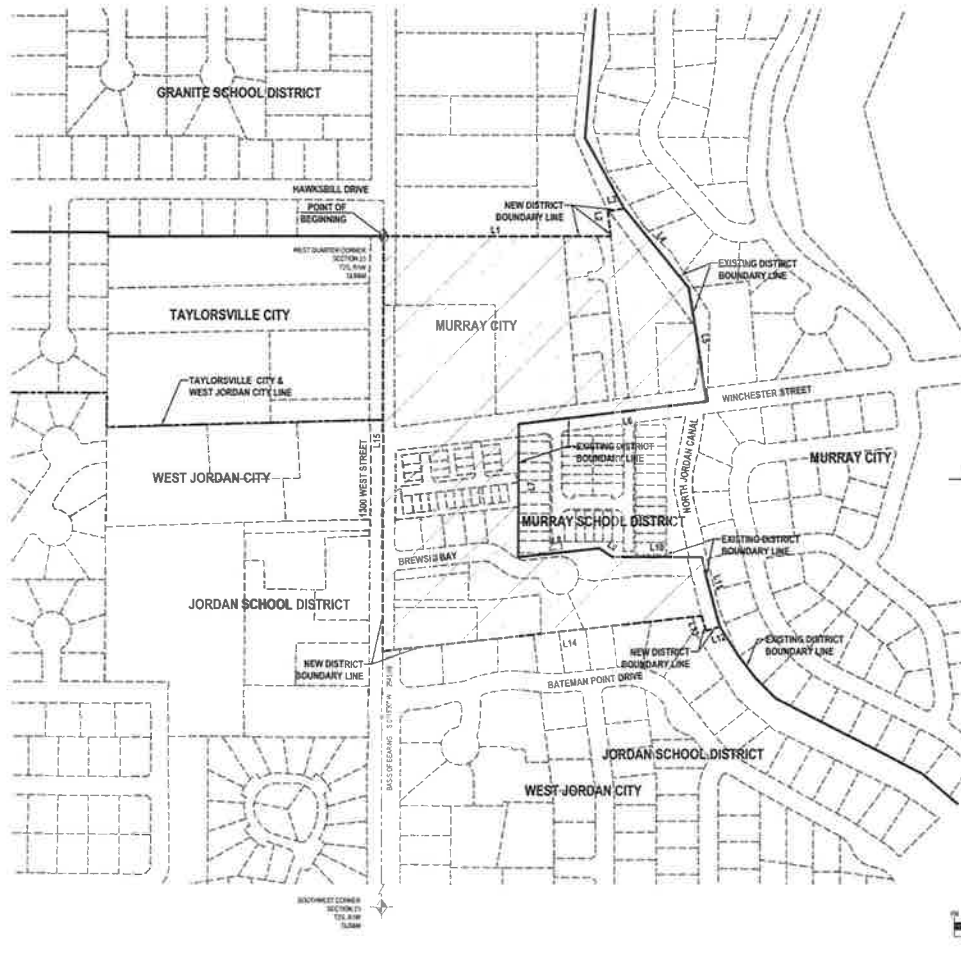
Adopted by the Board of Education of Murray School District by a _____ majority on the _____ day of _____, 2017.

The Board of Education of Murray School District

Board President

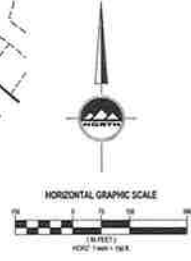
Attest:

Business Administrator



| LINE | BEARING | LENGTH |
|------|--------------|--------|
| L1 | N89°50'11" E | 596.00 |
| L2 | N76°22'27" E | 43.59 |
| L3 | N0°15'30" E | 43.59 |
| L4 | S89°50'11" E | 596.00 |
| L5 | S0°15'30" E | 43.59 |
| L6 | S76°22'27" E | 43.59 |
| L7 | S0°15'30" E | 43.59 |
| L8 | N89°50'11" E | 596.00 |
| L9 | N0°15'30" E | 43.59 |
| L10 | S89°50'11" E | 596.00 |
| L11 | S76°22'27" E | 43.59 |
| L12 | S0°15'30" E | 43.59 |
| L13 | N89°50'11" E | 596.00 |
| L14 | N0°15'30" E | 43.59 |
| L15 | S89°50'11" E | 596.00 |

- LEGEND**
- SECTION CORNER BYPASS CAP
 - EXISTING DISTRICT BOUNDARY LINE
 - NEW DISTRICT BOUNDARY LINE
 - SECTION LINE
 - CENTERLINE
 - PROPERTY LINE
 - ADJACENT PROPERTY LINE
 - DOTTED LINE
 - TANGENT LINE
 - ANNEXATION AREA WITHIN MURRAY SCHOOL DISTRICT
 - EXISTING CITY BOUNDARY LINE



FINAL LOCAL ENTITY PLAT
MURRAY SCHOOL DISTRICT – JORDAN
SCHOOL DISTRICT
BOUNDARY ADJUSTMENT
MURRAY CITY, SALT LAKE COUNTY, UTAH

ANNEXATION AREA

An entire area to be moved from the Jordan School District into the Murray School District in the Southwest Quarter of Section 23, Township 2 South, Range 1 West Salt Lake Base and Meridian. Said entire area is described as follows:

Beginning at a northwesterly corner of Murray City as established by that Murray Boundary Adjustment 1 Plat recorded as Entry No. 10059127 in Book 2007P at Page 125 in the Office of the Salt Lake County Recorder, which point is the West Quarter Corner of said Section 23, Township 2 South, Range 1 West, Salt Lake Base and Meridian; Basis of Bearing being N 0°15'30" E (N 0°00'50" E by record) between the monuments marking the Southwest Corner and the West Quarter Corner of said Section 23; thence N 89°50'11" E 596.00 feet along the Quarter Section Line and said existing Murray City boundary; thence along said existing Murray City boundary the following two (2) courses: 1) N 6°02'20" W (N 6°22' W by record) 69.89 feet to the westerly bank of the North Jordan Canal; 2) N 76°22'27" E 43.59 feet to intersect an existing Jordan and Murray School District common boundary line; thence along said existing common boundary line of the Jordan and Murray School Districts, the following eight (8) courses: 1) S 28°45'20" E (S 30°00" E by record) 270.00 feet; 2) S 8°45'20" E (S 9°00" E by record) 303.00 feet to the centerline of Winchester Street (6400 South); 3) S 82°59'40" W 488.89 feet; 4) S 0°14'40" W (South by record) 353.08 feet; 5) N 83°37'40" E (N 83°20'00" E by record) 214.89 feet; 6) S 55°11'00" E (S 56°05'50" E by record) 40.58 feet; 7) S 89°45'20" E (East by record) 232.02 feet; 8) S 14°41'12" E (S 14°55'54" E by record) 190.86 feet to a northeasterly corner of that certain West Jordan City Annexation described on that Annexation Plat recorded as Entry No. 6163782 in Book 55-9P at Page 226 in the Office of said Salt Lake County Recorder; thence departing said existing Jordan and Murray School District common boundary line, along said West Jordan City Annexation boundary the following four (4) courses: 1) S 73°48'57" W 37.52 feet (S 73°35'17" W 37.512 feet by record); 2) N 16°24'05" W 40.84 feet (N 16°38'48" W 41.147 feet by record); 3) S 83°37'40" W (S 83°23'00" W by record) 842.25 feet to the westerly section line of the Southwest Quarter of said Section 23 and the centerline of 1300 West Street; 4) N 0°15'30" E (N 0°00'50" E by record) 1087.05 feet along said westerly section line and centerline of 1300 West Street and also along the line of the West Jordan City Boundary to the point of beginning.

Surveyor's Certificate

I, Patrick M. Harris, a Professional Land Surveyor under Title 58, Chapter 22, Professional Engineers and Land Surveyors Act, holding license No. 286882 do hereby certify that a Final Local Entity Plat, in accordance with Section 17-23-20, was made by me, or under my direction, and shown herein is a True and Correct representation of said Final Local Entity Plat.

Date Aug 14, 2017

Patrick M. Harris
 License No. 286882



Surveyor's Narrative

The purpose of this Final Local Entity Plat is to add a peninsula of Murray City currently not within the boundaries of the Murray School District into the boundaries of the Murray School District so Murray City and Murray School District have the same boundary. The Basis of Bearing is the line between the West Quarter Corner of Section 23 and the Southwest Corner of Section 23, Township 2 South, Range 1 East, Salt Lake Base and Meridian being South 00°15'30" West 2645.15' feet according to the Salt Lake County ARP. This data has not been field verified.

FINAL LOCAL ENTITY PLAT
MURRAY SCHOOL DISTRICT – JORDAN
SCHOOL DISTRICT
BOUNDARY ADJUSTMENT
MURRAY CITY, SALT LAKE COUNTY, UTAH

MURRAY SCHOOL DISTRICT

APPROVED THIS _____ DAY OF _____, 20____
 BY THE MURRAY SCHOOL DISTRICT

MURRAY SCHOOL DISTRICT BOARD OF EDUCATION PRESIDENT

JORDAN SCHOOL DISTRICT

APPROVED THIS _____ DAY OF _____, 20____
 BY THE JORDAN SCHOOL DISTRICT

JORDAN SCHOOL DISTRICT BOARD OF EDUCATION PRESIDENT

SALT LAKE COUNTY SURVEYOR

APPROVED AS A FINAL LOCAL ENTITY PLAT THIS _____ DAY OF _____, A.D. 20____ BY THE SALT LAKE COUNTY SURVEYOR

 SURVEYOR

RECORDED # _____

STATE OF UTAH, COUNTY OF SALT LAKE, RECORDED AND FILED AT THE REQUEST OF JORDAN SCHOOL DISTRICT

DATE _____ TIME _____ BOOK _____ PAGE _____

ENTRY # _____ SALT LAKE COUNTY RECORDER

Utah Retirement Systems

Retirement Office

560 East 200 South
Salt Lake City, UT 84102-2021

(801) 366-7700
(800) 365-8772 Toll Free
(801) 366-7734 Fax
www.urs.org

DANIEL D. ANDERSEN
Executive Director

Public Employees Health Program

560 East 200 South
Salt Lake City, UT 84102-2004

(801) 366-7500
(800) 365-8772 Toll Free
(801) 366-7596 Fax
www.pehp.org

R. CHET LOFTIS
Director

August 22, 2017

Jordan School District
John Larsen, Business Administrator
7387 South Campus View Drive
West Jordan, UT 84084

Murray School District
Richard Reese, Business Administrator
5102 South Commerce Drive
Murray, UT 84107

Re: URS Eligibility Letter for a Newly Created Entity

Dear Mr. Larsen and Mr. Reese:

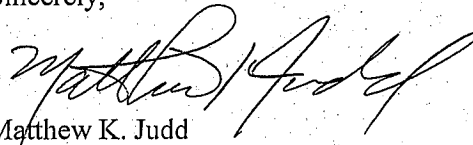
When a governmental entity is being incorporated or created, Utah law requires the Utah State Retirement Office ("URS") to provide a letter to that entity identifying the potential provisions under Utah Code Title 49, Utah State Retirement and Insurance Benefit Act ("Retirement Act"), with which it shall comply. *See* Utah Code Ann. § 67-1a-6.5(3)(d). This requirement is made applicable to boundary actions by school districts, pursuant to Utah Code Ann. § 53A-2-101.5(1)(a)(i). Specifically, the letter from URS is required "if the boundary action is an impending incorporation or creation of a local entity that may result in the employment of personnel."

You have contacted URS regarding a pending boundary action involving an adjustment to the boundary shared by Jordan School District and Murray School District. It is URS' understanding from the information provided that the pending action is a boundary adjustment only, between existing entities. Thus, because it does not involve an "incorporation or creation" of a new entity, the requirement for a letter from URS described in Utah Code Ann. § 67-1a-6.5(3)(d) does not apply.

Regardless, both Jordan School District and Murray School District are currently participating employers with URS and must continue to comply with the participation, reporting, and other requirements as found in the Retirement Act.

Please do not hesitate to contact me if you have any questions.

Sincerely,



Matthew K. Judd
Records Management Director
Utah State Retirement Office

Board of Education Neutrality Statement
September 26, 2017

As we approach this year's municipal elections the Jordan School District Board of Education wishes to declare its neutrality in this year's municipal elections. The Board also wants to express that the Jordan School District and its employees in their professional capacities remain neutral these municipal elections. No District resources should be used in promoting one candidate over another. We as a Board and District remain eager and willing to engage with any public official or candidate who desires to learn more and collaborate on issues that impact the students we serve. Any District board member or employee who has a desire to support any candidate is encouraged to engage in the political process during their own personal time.

Ends 402: EMPOWERING EMPLOYEES

The Board of Education values all employees of Jordan School District.

A. Licensed Employees

1. Jordan District educators will recognize they are valued bythrough:
 - a. Targeted professional development
 - 1) School wide, leadership team driven
 - 2) Self-select
 - 3) District wide
 - b. ~~Opportunity~~ Opportunities for growth by ~~increasingly successful~~ enhancing professional/classroom skills ~~classroom skills~~.
 - c. Recognizing teachers as professionals and providing opportunities for educator input.
 - d. Recognizing and rewarding quality performance.
2. Evidence of the above will be provided through multiple means, including:
 - a. Creating a competitive salary schedule to recruit, attract, and retain high quality teachers by:
 - 1) Conducting ongoing comparison studies of teacher pay and turnover rates along the Wasatch Front.
 - 2) Conducting and reviewing the results of teacher exit surveys.
 - b. Conducting and reviewing the results of professional development needs assessment surveys and professional development exit surveys.
 - c. Gathering evidence of the opportunities provided for teachers to give input and feedback.

Ends 402: EMPOWERING EMPLOYEES

B. Classified Employees

1. Jordan District classified employees will recognize they are valued through:
 - a. Targeted professional development
 - 1) Department/site driven
 - 2) Self-select
 - 3) District wide
 - b. Opportunities for growth by enhancing professional skills.
 - c. Recognition of classified staff as skilled employees and providing opportunities for employee suggestions.
 - d. Recognizing and rewarding quality performance.
3. Evidence of the above will be provided through multiple means, including:
 - a. Creating a competitive salary schedule to recruit, attract, and retain high quality classified employees by:
 - 1) Conducting comparison studies of classified employee pay and turnover rates along the Wasatch Front as the need arises.
 - 2) Conducting and reviewing the results of classified employee exit surveys.
 - b. Conducting and reviewing the results of the bi-yearly Contract Classified Employee Survey.
 - c. Gathering anecdotal evidence of the opportunities provided for classified employees to give suggestions and feedback.

SUBJECT: EVALUATION OF ADMINISTRATORS

I. Board Directive

The Board is committed to an on-going evaluation program for administrative personnel that is aligned to the Utah Educational Leadership Standards and that complies with Jordan District policy and state law. ([See State Rule R277-530, State Rule 277-531 and State Rule R277-533.](#)) The Board delegates to the District Administration responsibility for assuring that the evaluation program is reasonable and fair and based upon an evaluation instrument which is valid and reliable.

It is the policy of the Board to require all administrative personnel to participate in the evaluation program for the following purposes:

- A. To promote the professional growth and development of educators.
- B. To recognize and encourage the use of effective administrative behaviors.
- C. To identify administrators according to their abilities with the performance expectation that administrators strive to receive an effective or highly effective rating.
- D. To provide a basis for decisions affecting employment.

II. Administrative Policy

The evaluation process for administrative personnel shall be administered according to the following administrative policy provisions:

- A. Definitions
 1. "Working days" means the days the administrator being evaluated is under contract to work.
 2. "Career administrator" means a licensed employee entitled to continued employment under the policies of the District.
 3. "Provisional administrator" means any administrator who is in his/her first year of employment.
 4. "Probationary administrator" means any administrator employed by the District whose performance is not satisfactory.
 5. "JAES evaluation" (Jordan Administrator Evaluation System) means the evaluation system for all certified administrators, which is completed on an electronic platform. The JAES will be the evaluation of professional levels of performance.
 6. A "summative evaluation" is an evaluation designed to present conclusions about the merit of a person's performance. Employment and compensation decisions are made based on summative evaluations. JAES is the District's summative evaluation tool.
 7. A "formative evaluation" is an informal evaluation designed and used to promote growth and improvement in a person's performance.
 8. "Other lines of evidence" used for evaluation may include, [but are not limited to](#), documented concerns or positive written communications from parents, staff or immediate supervisor, awards and recognitions for outstanding administrative performance, and/or documented deficiencies in work habits, student growth scores, and stakeholder input.
 9. "Stakeholder input" -is input from parents, students, teachers, and support professionals collected by appropriate data gathering methods and represents quality practice.
 10. A "mentor" is an administrator assigned by the immediate supervisor to assist a provisional or probationary administrator to become informed about the administrative process and school system.
 11. A "consulting administrator" is an administrator who has completed special training in coaching and assisting administrators in improving administrative skills and effectiveness. Consulting administrators are assigned to administrators by the immediate supervisor.

SUBJECT: EVALUATION OF ADMINISTRATORS

12. A “level of performance” means upon the completion of a JEAS evaluation the administrator will receive one of the four following differentiated levels of performance: highly effective, effective, emerging/minimally effective, or not effective.
- B. The JAES is the District's tool for evaluating an administrator's performance, adapted from the [Utah State Board of Education](#) Leadership Observation Tool.
- C. The Administrator Interim Evaluation, based on the Utah Educational Leadership Standards, is the District’s tool for conducting interim evaluations of career administrators.
- D. Each administrative employee shall be evaluated by his/her immediate supervisor.
- E. The District Administration shall review the purposes and procedures of the evaluation program with all administrators at least once each contract year, and each administrator shall have access to the online evaluation instrument. All administrators due to be evaluated shall be notified at least fifteen (15) working days prior to the evaluation process.
- F. All new administrators shall be assigned a mentor. The mentor will assist the new administrator in becoming informed about the administrative profession and school system.
- G. Evaluation frequency
 1. Career administrators shall be evaluated annually.
 2. Provisional administrators shall be evaluated at least twice in their initial year.
 3. Probationary administrators shall be evaluated when necessary as determined by the immediate supervisor.
 4. The immediate supervisor may evaluate an administrator whenever it is deemed necessary.
- H. A JAES evaluation process shall include:
 1. An orientation meeting which is held for all administrators and immediate supervisors to provide a review of the JAES process and the specific dates and general procedures to be used.
 2. The administrator is notified at least fifteen (15) working days before the evaluation is to begin.
 3. The supervisor and the administrator jointly determine what lines of evidence will be shown to demonstrate performance levels of the leadership standards.
 4. Formative conferences with the supervisor and the administrator being evaluated shall take place to monitor lines of evidence for levels of performance.
 5. The administrator being evaluated will rate themselves on the Utah Educational Leadership Standards, providing lines of evidence to support the rating.
 6. The supervisor completes the evaluation of administrator using the Utah Educational Leadership Standards and rubric.
 7. A summative conference will take place wherein the supervisor and the evaluated administrator will review the supervisor’s rating and the overall level of performance.
 8. If the administrator does not agree with any portion of the JAES Evaluation, the administrator has the right to respond in writing stating his/her views. This written report must be submitted to the Administrator of Human Resources within thirty (30) calendar days of the Professional Development meeting.
 9. The evaluation is acknowledged by both the supervisor and the administrator. The administrator’s acknowledgement does not necessarily indicate agreement with the evaluation, but acknowledges that the administrator has met with the supervisor and has received the information.
- I. [Administrators whose JAES total score is in the level of performance of “Not Effective” may not advance on the adopted salary schedule](#)

SUBJECT: EVALUATION OF ADMINISTRATORS

1. When compensation is withheld, both the administrator and the immediate supervisor will sign verifying documentation.

J. The remediation process for all administrators whose JAES total score is in the level of performance of the "Not Effective" range is as follows:

1. A Professional Development Contract must be completed within ten (10) days of the professional development meeting.
 - a. The Professional Development Contract must identify the performance expectations and/or standards which resulted in a level of performance "Not Effective" rating.
 - b. A plan of action to correct these deficiencies must be developed which includes specific resources provided to the administrator, a schedule for periodic review of progress, the types of evidence required to demonstrate satisfactory progress, and the assignment of a "consulting administrator."
 - c. The length of remediation cannot exceed six calendar months, excluding July.
 - d. The immediate supervisor must meet at least monthly, and the consulting administrator at least twice monthly with the administrator to assess progress and to provide assistance.
 - e. Administrators on remediation are required to compile documentation of progress and improvement in the specific goal areas.
2. At the conclusion of the remediation period, a second Professional Development meeting is held. At this meeting, the immediate supervisor reviews the administrator's documentation and determines the degree of progress made.
3. The immediate supervisor confers with the Superintendent to determine the action to be taken.
 - a. Remediation Completed: If the administrator has demonstrated satisfactory progress, including successful completion of all goals, he/she is re-designated as a career administrator.
 - b. Remediation Extended: If the administrator has shown progress and has met some of the goals, the Professional Development Contract is revised and the remediation process is repeated.
 - c. Probation: If the administrator has not shown at least moderate improvement and has not met the majority of his/her goals, the administrator is placed on probation.
 - d. Change in Assignment: At the discretion of the Superintendent, a change in assignment may occur at any time during the remediation process.
4. Probation Procedures

When an administrator is placed on probation, the following process is implemented:

- a. The remediation process is repeated and a Professional Development Contract is negotiated and implemented.
- b. Near the end of the probationary period, a second JAES is completed.
- c. The designated status of an administrator on probation means that the continued employment of the administrator is in question and that termination may result if performance appraisal ratings are not raised to meet the standard.
- d. At the conclusion of the evaluation, a Professional Development meeting is held. At the meeting, the immediate supervisor reviews the administrator's documentation, the results of the JAES and determines the degree of progress made.
- e. The immediate supervisor confers with the Superintendent to determine the action to be taken. Possible actions include:
 - (1) Probation Completed: If the administrator has demonstrated satisfactory progress, including successful completion of all goals, he/she is re-designated a career administrator.

SUBJECT: EVALUATION OF ADMINISTRATORS

- (2) Change in Assignment: At the discretion of the Superintendent, a change in assignment may occur at any time during this process.
 - (3) Termination: The termination of an administrator follows the procedures as specified in District Policy [DP316A—Orderly Termination Procedures](#).
- K. Right to Review and Appeal
1. Administrators have fifteen (15) calendar days following the completion of the evaluation process to request a review of the evaluation findings.
 2. If an evaluation results in adverse employment action administrators have a right to appeal the procedure under District Policy [DP315 NEG—Grievance Procedures](#).
- L. An Administrator Interim Evaluation shall be conducted as an evaluation for a career administrator each year a JAES evaluation is not administered; however, a JAES evaluation may be administered the same year an Administrator Interim Evaluation is administered, if requested by the principal, principal's designee or immediate supervisor. The Administrator Interim Evaluation shall be used by the administrator and immediate supervisor as a formative tool throughout the school year that the evaluation takes place.
1. The Administrator Interim Evaluation shall be made available to the administrator by the supervisor within the first month of the school year that the evaluation takes place.
 2. The Administrator Interim Evaluation will be discussed and acknowledged by both the administrator and the principal or immediate supervisor by the end of the school year that the evaluation takes place. The administrator's acknowledgement indicates receipt of the report but does not necessarily signify agreement with its contents.
 3. The performance rating on the Administrator Interim Evaluation is the total score from the administrator's most recent JAES evaluation.
- M. Evaluation records are classified as "Private Records" and shall be managed according to the provisions of District Policy [DP367 – District Records Management](#).
- N. Nothing in this Policy shall prevent the District from taking appropriate disciplinary action for cause as provided for by Utah law, the Utah Code, Utah Administrative Rule, or District Policy [DP316A - Orderly Termination Procedure—Administrators](#).

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

I. Board Directive

The Board is committed to an on-going evaluation program that is aligned to the [Utah Effective Educator Standards \(including the Utah Effective Teaching Standards for licensed personnel\)](#), ~~which~~ ~~and that~~ complies with Jordan School District policy and state law. (See [Utah Code Title §53 -Chapter 8a - Part 4, State Rule R277-530, and State Rule R277-531 and State Rule R277-533.](#)) The Board delegates to the District Administration responsibility for assuring that the evaluation program is reasonable and fair and based upon an evaluation instrument which is valid and reliable.

It is the policy of the Board to require all licensed personnel to participate in the evaluation program for the following purposes:

- A. To promote the professional growth and development of educators.
- B. To recognize and encourage the use of effective teaching behaviors which contribute to student progress.
- C. To identify teachers according to their abilities, with the performance expectation that educators strive to receive an effective or highly effective rating.
- D. To provide a basis for decisions affecting employment.

II. Administrative Policy

The evaluation program for licensed personnel shall be administered according to the following administrative policy provisions:

- A. Definitions
 - 1. "Working days" means the days the educator being evaluated is under contract to work.
 - 2. "Career educator" means a licensed employee entitled to rely upon continued employment under the policies of the District.
 - 3. "Provisional educator" means any educator employed by the District who has not achieved status as a career educator, other than a Temporary employee.
 - 4. "Retired provisional educator" means any educator who has retired from the profession and is returning within three years to a licensed position. The employee's status is provisional for one year.
 - 5. "Probationary educator" means any educator employed by the District who has been advised that his/her performance is inadequate.
 - 6. "Temporary employee" means an individual who is employed by the District on a temporary basis. Temporary employees include but are not necessarily limited to the following: substitute teachers, employees hired under contracts for one (1) year only or for less than one (1) year; employees whose positions are funded by grants and/or yearly allocated state or federal monies; and employees whose positions are authorized for no more than twelve (12) months. A temporary employee also includes anyone who possesses a competency-based license as recommended by the local Board of Education and does not hold a level 1, 2, or 3 license as defined in [Section 53A-6-103.](#)
 - 7. "Jordan Performance Appraisal System (JPAS) evaluation" means the evaluation system for all groups including classroom teachers, special education teachers, speech and language pathologists, school psychologists, counselors, teacher specialists, library media, nurses, audiologists, occupational and

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

physical therapists. The JPAS will be the evaluation of professional practices for high quality ~~instruction~~performance.

~~8.~~ "Utah Effective Teaching Standards-based Jordan Performance Appraisal System (UETS-based JPAS) evaluation" means two unscheduled observations and an interview completed using the UETS-based JPAS instrument. UETS-based JPAS is the summative evaluation tool to be used to evaluate those educators who are in a classroom setting ~~to evaluate them in a classroom setting~~ on professional performance, student growth, and stakeholder input.

~~8.9.~~ "Specialized subgroup" means those educators who work in a non-classroom setting such as school psychologists, counselors, teacher specialists, library media, nurses, audiologists, occupational and physical therapist. The summative evaluations used to evaluate the performance of specialized subgroups are administered online through the Jordan Performance Learning System (JPLS).

~~9.10.~~ "Stakeholder input" is input from parents and students collected by appropriate data gathering methods and represents quality practice.

~~10.11.~~ A "summative evaluation" means evaluations that are used to make annual decisions or ratings of educator performance and may inform decisions on salary and employment.

~~11.12.~~ A "formative evaluation" is an evaluation that provides educators with information and assessments on how to improve their performance.

~~12.13.~~ "Other lines of evidence" used for evaluation may include but are not limited to documented concerns or positive written communications from parents, students or colleagues, documented deficiencies in work habits, and/or awards and recognitions for outstanding teaching performance.

~~13.14.~~ A "mentor" is an educator assigned by the immediate supervisor to assist a provisional educator to become effective and competent in the teaching profession.

~~14.15.~~ A "consulting educator" is an educator who has completed special training in coaching and assisting teachers in improving teaching skills and effectiveness. Consulting educators are assigned to educators through the Curriculum Department.

~~15.16.~~ A "level of performance" means upon the completion of a ~~UETS-based JPAS~~ JPAS evaluation, the educator will receive one of the four following differentiated levels of performance: highly effective, effective, emerging/minimally effective, or not effective.

- B. The JPAS is the District's tool for evaluating an educator's performance.
- C. The Educator Interim Evaluation is the District's tool for conducting interim evaluations of career educators.
- D. Each licensed employee shall be evaluated by his/her principal, principal's designee, or immediate supervisor.
- E. The principal and/or other licensed JPAS evaluator shall review the purposes and procedures of the evaluation program with all licensed educators at least once each contract year, and each licensed educator shall be provided a copy of the JPAS evaluation instrument. The educator shall be notified of the evaluation process at least fifteen (15) working days prior to beginning the evaluation. All provisional educators shall be assigned a mentor. The mentor will assist the provisional educator in becoming effective and competent in the teaching profession.
- F. Evaluation frequency
 - 1. Career educators shall be evaluated annually.

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

2. Provisional educators shall be evaluated at least once a year. First year provisional educators will be evaluated twice during the contract year. Second and third year provisional educators that receive a level of performance of "Highly Effective" on the first evaluation cycle will be evaluated once during the contract year. Second and third year provisional educators that receive a level of performance that is in the "Effective, Minimally Effective, or Not Effective" range on the first evaluation cycle will be evaluated at least twice during the contract year.
 3. Probationary educators shall be evaluated when necessary but not fewer than twice each contract year.
 4. Each licensed educator may be evaluated by his/her principal, principal's designee, or immediate supervisor when necessary.
- G. A UETS-based JPAS evaluation shall include two unscheduled classroom observations, an interview, and professional development meeting.
1. Two systematic, unscheduled classroom observations shall be conducted by the principal, principal's designee or immediate supervisor using the UETS-based JPAS observation instrument.
 - a. Each classroom observation shall be 30 minutes or more of observable time (as defined in the UETS-based JPAS Domains Document) and the two classroom observations shall not be conducted more than fifteen (15) working days apart. The second observation may not be conducted on the same day as the first observation. An educator may request a different observation time once during the evaluation cycle.
 - b. The data collected from the first unscheduled observation is sent to the Jordan Evaluation Systems (JES) office as soon as it is completed. The data collected from the second observation and the interview is sent to the JES office to be electronically scored within five (5) working days after completing the interview.
 2. An interview between the educator and principal, principal's designee, or immediate supervisor shall be held within five (5) working days of the second classroom observation. During this interview, data are collected on indicators, which are not included in the UETS-based JPAS classroom observation. The data collected from the classroom observations are not discussed during the interview.
 3. An individualized UETS-based JPAS Feedback Report will be produced and returned to the building administrator within five (5) working days of the receipt of the second UETS-based JPAS observation and interview form at the District Office.
 4. Within fifteen (15) working days of receipt of the UETS-based JPAS Feedback Report, the principal or immediate supervisor shall hold a professional development meeting for the educator.
 - a. The UETS-based JPAS Feedback Report and other lines of evidence shall be reviewed.
 - b. Goals for a professional growth plan will be identified on the back of the UETS-based JPAS Feedback Report.
 - c. Professional growth activities shall be identified to assist educators whose total score on the UETS-based JPAS Feedback Report is in the level of performance of the "Not Effective" range and a timeline for demonstrating acceptable levels of improvement shall be prepared on the UETS-based JPAS Feedback Report Addendum.
 - d. If the educator does not agree with any portion of the UETS-based JPAS Feedback Report, other evidence, or professional growth activities as outlined, the educator has the right to attach a report to the UETS-based JPAS Feedback Report stating his/her views.

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

- e. The UETS-based JPAS Feedback Report and Addendum, if any, shall be signed by both the educator and the principal, or immediate supervisor. The educator's signature indicates receipt of the report but does not necessarily signify agreement with its contents.
 - f. Copies of the UETS-based JPAS Feedback Report and Addendum, if any, shall be given to the educator and principal or immediate supervisor, and the original(s) are sent to the Jordan Evaluation Systems (JES) office.
- H. Additional evaluations shall be scheduled for provisional educators whose JPAS total score is in the level of performance of the "Not Effective" range. Additional evaluations shall be scheduled for career educators whose JPAS total score is in the level of performance of the "Not Effective" range.
- 1. A second evaluation for provisional educators shall begin twenty (20) working days or more following the professional development meeting. The second evaluation must be completed sixty (60) working days prior to the end of the contract year. In addition to the mentor, additional personnel resources may be used to assist the provisional educator whose total score was in the level of performance of the "Not Effective" range on the first evaluation. Procedures outlined in item G. shall be repeated.
 - a. Provisional educators whose total score is in the level of performance of the "Not Effective" range shall be given twenty (20) working days or more to improve performance and then a third evaluation shall begin. The educator shall be notified that continued employment with the District is in question. The plan for improvement developed during the professional development meeting shall serve as the plan required in the Orderly Termination policy. Request for an outside evaluator must be submitted in writing no later than ten (10) working days after the professional development meeting. The written request must be sent to the JES office. This second or third evaluation may be conducted by the building administrator or, at the request of the administrator or educator, may be conducted by another individual licensed in the use of the JPAS.
 - b. Provisional educators whose total score remains in the level of performance of the "Not Effective" range on the third evaluation shall be subject to the provisions of Policies [DP313—Provisional and Probationary Licensed Personnel](#), and [DP316 NEG—Orderly Termination Procedures for Licensed Personnel](#).
 - 2. Career educators whose JPAS total score is in the level of performance of the "Not Effective" range shall be given access to resources to help improve performance, and a second evaluation shall begin twenty (20) working days or more following the professional development meeting. The third evaluation must be completed thirty (30) working days prior to the end of the contract year. If this evaluation cannot be completed thirty (30) days prior to the end of the contract year, the third evaluation will begin in the next contract year as soon as policy provisions allow. Request for an outside evaluator must be submitted in writing no later than ten (10) working days after the professional development meeting. The written request must be sent to the JES office. This second or third evaluation may be conducted by the building administrator or, at the request of the administrator or educator, may be conducted by another individual certified in the use of the JPAS.
 - a. Career educators whose total score improves to the level of performance of the "Minimally Effective, Effective, or Highly Effective" range on the second evaluation have met the evaluation requirements.

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

- b. Career educators whose total score remains in the level of performance of the "Not Effective" range on the second evaluation shall be placed on probation in accordance with Policy [DP313—Provisional and Probationary Licensed Personnel](#), given access to resources to help improve performance, allowed twenty (20) working days or more to improve performance, and then a third evaluation shall begin. The educator shall be notified that continued employment with the District is in question. The plan for improvement developed during the professional development meeting will serve as the plan required in Policy [DP316 NEG—Orderly Termination Procedures for Licensed Personnel](#).
 - c. Career educators whose total score remains in the level of performance in the "Not Effective" range on the third evaluation shall be subject to the provisions of Policy [DP316 NEG—Orderly Termination Procedures for Licensed Personnel](#).
 - 3. Career educators, whose JPAS total score is in the level of performance of the "Minimally Effective" range, shall be given access to resources to help improve performance and may request an additional evaluation within ten (10) working days of receipt of the UETS-based JPAS Feedback Report. Request for an outside evaluator must be submitted in writing no later than ten (10) working days after the professional development meeting. The written request must be sent to the JES office. This evaluation may be conducted by the building administrator or, at the request of the administrator or educator, may be conducted by another individual certified in the use of the JPAS. The additional evaluation will begin at least fifteen (15) working days after the request is received in the JES office.
- I. Educators whose JPAS total score is in the level of performance of "Not Effective" may not advance on the adopted salary schedule
 - a. When compensation is withheld, both the educator and the principal, or immediate supervisor, will sign verifying documentation.
- J. Right to review and appeal
 - 1. Educators have fifteen (15) calendar days following the completion of the evaluation process to request a review of the evaluation findings.
 - 2. Educators have the right to appeal decisions or implementations based on evaluations under Policy [DP315 NEG—Grievance Procedures—Licensed](#).
- K. An Educator Interim Evaluation shall be conducted as an evaluation for a career educator each year a JPAS evaluation is not administered; however, a JPAS evaluation may be administered the same year an Educator Interim Evaluation is administered, if requested by the principal, principal's designee or immediate supervisor. The Educator Interim Evaluation shall be used by the educator and principal or immediate supervisor as a formative tool throughout the school year that the evaluation takes place.
 - 1. The Educator Interim Evaluation shall be available electronically.
 - 2. The level of performance on the Educator Interim Evaluation is the total score from the educator's last full JPAS evaluation.
 - 3. The Educator Interim Evaluation will be discussed and acknowledged by both the educator and the principal or immediate supervisor by the end of the school year that the evaluation takes place. The educator's acknowledgement does not necessarily indicate agreement with the evaluation, but acknowledges they have met with the evaluator and have received this information.

SUBJECT: EVALUATION FOR LICENSED PERSONNEL

- L. Evaluation records are classified as "Private Records" and shall be managed according to the provisions of Policy [DP367—District Records Management](#).
- M. Nothing in this policy shall prevent the District from taking appropriate disciplinary action for cause as provided for by Utah law, the Utah Code, Utah Administrative Rule, or District Policy [DP316 NEG - Orderly Termination Procedures—Licensed](#).

Revision history: 8/2/11, 4/5/16

Intradistrict Communication

DATE: September 22, 2017

TO: Jordan District Contract Employees

FROM: Scott Thomas, Administrator of Auxiliary Services
Paul Bergera, Staff Assistant, Auxiliary Services

SUBJECT: Statement of Justification for the Elimination of Policy AA434 *Bomb Threats*

Policy AA434 – *Bomb Threats* became effective in 1972. The policy has been reviewed over time. It is no longer a stand-alone policy but rather part of a larger Incident Command platform.

Policy AA434 – *Bomb Threats* includes:

- a. Creating a detailed plan
- b. Probability of a prank vs. a real threat
- c. Procedures
- d. How to handle a threat over the telephone
- e. Suggestions

In 1999, Jordan School District developed the Incident Command System (ICS) Manual, which includes a section entitled "Bomb Threat". The ICS Manual not only addresses all of the above-mentioned items, it also provides much more detail in terms of:

- a. Goals and Objectives
- b. Standard Operating Guidelines (SOGs) for all school personnel
- c. Hints for handling a bomb threat

For a variety of safety and security measures, safety professionals have instructed us to make the ICS Manual available only to Jordan School District administrators. The ICS Manual can be accessed by adhering to the following steps:

1. Access Google Drive from the administrator's Jordan School District email account
2. Click the "Shared with me" folder located on the left side of the screen
3. Scroll down and click the "ASB – Website Docs and Forms" folder
4. Click the folder "Safety/Security"
5. Click the folder "Incident Command"
6. Click the "ISC Manual" PDF
7. The Bomb Threat Action Plan and SOGs are located on pages 25-30

In addition to the ICS Manual, Jordan School District Board of Education has revised its Ends Policy E404 – *Safety and Security*, Section A.2.:

“School safety and security will be accomplished by providing a physically safe learning environment through safety and security programs that include: Emergency Preparedness.”

Due to the creation of the ICS Manual in 1999, which is reviewed annually and revised as needed, and the revision to Ends Policy E404 – Safety and Security, we believe the time has come to consider eliminating Policy AA434 *Bomb Threats* from the Jordan School District Policy Manual.