



Board of Trustees Meeting

Agenda

KCLS Service Center / Hybrid
Wednesday, October 28, 2026
5:00 PM

Click to join meeting via Zoom

[https://teams.microsoft.com/l/meetup-](https://teams.microsoft.com/l/meetup-join/19%3Ameeting_MWU3M2RkNWYtZGEwNC00NDA0LWEyN2YtMWQ4N2JlOGY3OWM4%40thead.v2/0?context=%7B%22Tid%22%3A%22ecd4c4ad-646a-442f-aaaa-d05860ad9707%22%2C%22Oid%22%3A%221b85d672-b24c-4a2d-ac02-199e878fe899%22%7D)

[join/19%3Ameeting_MWU3M2RkNWYtZGEwNC00NDA0LWEyN2YtMWQ4N2JlOGY3OWM4%40thead.v2/0?context=%7B%22Tid%22%3A%22ecd4c4ad-646a-442f-aaaa-d05860ad9707%22%2C%22Oid%22%3A%221b85d672-b24c-4a2d-ac02-199e878fe899%22%7D](https://teams.microsoft.com/l/meetup-join/19%3Ameeting_MWU3M2RkNWYtZGEwNC00NDA0LWEyN2YtMWQ4N2JlOGY3OWM4%40thead.v2/0?context=%7B%22Tid%22%3A%22ecd4c4ad-646a-442f-aaaa-d05860ad9707%22%2C%22Oid%22%3A%221b85d672-b24c-4a2d-ac02-199e878fe899%22%7D)

If you would like to speak during the Public Comment, please email
BoardMeetingSupport@kcls.org by 4:00pm on February 28.

A. Call to Order

B. Approval of Agenda

C. Approval of Minutes: September 30, 2026

D. Public Comment

In the interest of time and to allow as many members of the public the opportunity to speak, comments are limited to three (3) minutes if speaking on one's behalf or five (5) minutes if speaking on behalf of a group or organization.

Commenters should refrain from using the public comment period to engage in speech or conduct that disrupts, disturbs or otherwise impedes the orderly conduct of a meeting, including derogatory remarks, profanity, or personal attacks.

E. Finance and Facilities Reports

1. Monthly Finance Report: Donna Zirkle
2. Preliminary 2027 Budget

F. Action Items

3. Approval of Monthly Expenditures

G. Staff Reports

4. Executive Director Quarterly Report: Heidi Daniel

H. Board Committee Reports

I. Trustees' Reports



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- J. **Executive Session:** per RCW 42.30.110 (g), to review the performance of a public employee
- K. **Adjournment**



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Present

KCLS Board

Liz Callahan
Crystal Goodwin
Jeffery Guddat*
Harish Kulkarni
Laura Valenziano

KCLS Staff

Maria Bassett
Angie Benedetti
BJ Colvin
Heidi Daniel*
Lisa Fraser
Chase Gallagher*
Angie Miraflor*
Danielle Perry*
Cecie Streitman*
Lisa Yamasaki*
Donna Zirkle

**attended remotely*

Motions Approved

1. Board Meeting agenda
2. July 29, 2026 Board meeting minutes
3. July and August Payroll expenditures
4. July and August Accounts Payable expenditures
5. July and August Capital Project Fund expenditures

Call to Order

President Laura Valenziano called the meeting to order at 5:04pm. President Valenziano, Liz Callahan, Harish Kulkarni, and Crystal Goodwin were in attendance in person; Jeff Guddat attended remotely. There was a quorum.

Approval of Agenda

Liz Callahan moved approval of the Board Meeting agenda. Harish Kulkarni seconded, and the motion passed unanimously.

Approval of Board Minutes

Jeff Guddat moved approval of the July 29, 2026 Board Meeting minutes. Crystal Goodwin seconded the motion. All voted in favor and the motion passed unanimously.

Public Forum

Helen Stanwell, on behalf of Library Patrons for Sustainable Funding praised the decision to move the KCLS distribution center to Oakesdale in Renton and was pleased with the coverage in The Seattle Times. Helen also thanked Executive Director Heidi Daniel for the decision to extend open hours on Tuesdays and Wednesdays.

Shoreline resident Yoshiko Saheki gave a tribute to longtime Shoreline residents and library volunteers Evie and Joe Phillips. The couple has a long record of volunteer achievements, including playing an instrumental role in advocating for the updated Richmond Beach Library.

Finance and Facilities Report

Finance and Facilities Director Donna Zirkle presented the Finance report as of the end of August 2026. Year-to-date (YTD) revenues were \$83.7M, against the yearly revenue budget of \$155M, which is 54%.



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YTD expenses were \$105.7M, which is 64% of the total expense budget of \$165.4M. CIP expenses YTD at the end of August were \$5M, accounting for 38% of the total budget of \$12.9M.

The Central Sorter project was completed in June. Two additional automated machine handlers are due by the end of the year, one at Kirkland and one at Sammamish. The Kent Reimagining Spaces project is underway.

Ten-Year Facilities Plan

Donna Zirkle, Director of Finance and Facilities, presented the Ten-Year Facilities Plan along with Jill Eyres, Principal at Group 4 Architecture, and Sam Meyer, Associate Director of Facilities and Distribution.

Background and Methodology

The plan consolidates findings from three prior studies: the 2023 Facility Condition Assessment, the 2024 Accessibility Plan, and the 2025 Climate Action Plan, into a single integrated tool to assist with long-range facilities planning, called the Master Asset Plan. Group 4 Architecture began plan engagement in July 2025, delivered draft recommendations in November 2025, and completed the final report and data deliverables in February 2026.

Projects were prioritized using a matrix that weighs risk of failure (within 5 years, 6 to 10 years, or more than 10 years out) against consequence of failure (minor to major impact). Cost estimates were developed using Intelligent Systems & Engineering Services (ISES) facility condition assessment data, cost consultant Rider Levett Bucknall, and KCLS' own project history. A Facility Condition Needs Index (the cost of a building's asset renewal needs divided by its replacement value) was used to compare needs across sites on a consistent basis.

Assumptions and Risks

Key assumptions: the plan takes a holistic, systemwide approach rather than a site-by-site one; it incorporates Group 4's data along with KCLS' fleet needs; 2027 and 2028 are transition years into the new prioritization model; costs will be adjusted for inflation; and the plan does not include any new building construction.

Identified risks include budget constraints, resource constraints (facilities staffing capacity, support department workload, and vendor availability), and change management, particularly disruption to library staff during project work.



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Near Term Transition (Next 2 Years)

During the transition period, work is organized both by project category (lighting, HVAC, flooring, controls, siding, furniture and equipment, landscaping, roofing, windows, utilities, and restrooms) and by project type. By project type, the two-year total is approximately \$23.4 million, with the largest components being remodels (4 sites, \$14.6 million) and AMH (Automated Materials Handling), replacement (9 sites, \$4.1 million).

Ten Year Capital Investment Needs

Total capital need over the ten-year plan is approximately \$235 million, broken into three categories:

- Reimagining Remodels, approximately \$70 million across 15 sites: full interior and exterior renovation, including landscaping and interior wall reconfiguration.
- Reimagining Refresh, approximately \$159 million across 36 sites: AMH replacement, critical systems, and interior design and furnishings, without structural work and with limited exterior or landscaping changes.
- Fleet, approximately \$6 million. The current fleet size is approximately 70 vehicles, primarily used across four departments: Information Technology Services, Facilities, Mobile Services and Distribution. Future plans include electrification of the fleet and infrastructure to support it.

The ten-year timeline was sequenced to touch as many sites as possible while avoiding simultaneous closures at adjacent locations; an accelerated timeline would require overlapping closures at nearby sites.

Summary and Next Steps

Sam characterized the plan as 1) data driven, drawing on multiple prior studies; 2) consolidated, with Group 4's work combining those studies into a single usable tool; and 3) more efficient than a fragmented site-by-site approach. Next steps are to present the Capital Investment Projects plan formally and to identify funding and staffing needs to support resource constraints. Going forward, the Facilities department will review completed work and current facilities data with the tool annually to determine priorities.

Approval of Monthly Expenditures

Harish Kulkarni moved approval of Payroll expenditures for July in the amount of \$5,771,334.19:

(7/03) Ck#00202824-00202837; 293412889-293414068; (7/09) Ck#00202838; (7/17) Ck#00202839-00202852, 301989331-301990530; (7/31) Ck#00202853-00202866, 310571882-310573066. Voids – Ck#293413492. **Crystal Goodwin seconded, and the motion passed unanimously.**

Crystal Goodwin moved approval of the Accounts Payable expenditures for July in the amount of

\$8,460,072.63: Travel Advances – Ck#1592-1593; (7/09) Ck#5016431-5016463, 1167320-1167450 (7/10)



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Ck#1167451; (7/14) Ck#1167452; (7/16) Ck#5016464-5016468, 1167453-1167583; (7/20) Ck#1167584; (7/23) Ck#5016469, 1167585-1167695; (7/31) Ck#5016470-5016498, 1167696-1167830; (8/06) Ck#5016499, 1167831-1167896. Voids – 0. **Liz Callahan seconded, and the motion passed unanimously.**

Liz Callahan moved approval of the Capital Project Fund expenditures for July in the amount of \$548,589.61: (7/09) Ck#3090107-3090110; (7/16) Ck#3090111; (7/23) Ck#3090112-3090115; (7/31) Ck#3090116; (8/06) Ck#3090117-3090118. **Jeff Guddat seconded, and the motion passed unanimously.**

Harish Kulkarni moved approval of Payroll expenditures for August in the amount of \$3,762,233.45: (8/14) Ck#00202867-00202874, 318774211-318775393; (8/28) Ck#00202875-00202881, 327052814-327053975. **Crystal Goodwin seconded, and the motion passed unanimously.**

Crystal Goodwin moved approval of the Accounts Payable expenditures for August in the amount of \$6,736,777.77: Travel Advances – Ck#1594; (8/13) Ck#5016500-5016531; 1167897-1168041; (8/17) Ck#1168042; (8/20) Ck#5016532-5016554; 1168043-1168143; (8/27) Ck#1168144-1168149; (8/31) Ck#5016555-5016559; 1168150-1168257; (9/04) Ck#1168258-1168345; 5016560-5016587. Voids – Ck#1167904. **Liz Callahan seconded, and the motion passed unanimously.**

Liz Callahan moved approval of the Capital Project Fund expenditures for August in the amount of \$1,660,108.38: (8/13) Ck#3090119-3090121; (8/14) Ck#3090122-3090123; (8/20) Ck#3090124-3090125; (8/31) Ck#3090126-3090127. Voids – Ck#3090120-3090121. **Jeff Guddat seconded, and the motion passed unanimously.**

Staff Reports

Riverview Region Update

Riverview Region Report

Brian Candelori, Riverview Regional Manager, presented the Riverview Region Report along with Librarian and Information Services Managers Zina Jayne and Dan Tilton. The region includes Mercer Island, Newcastle, Skyway, Issaquah, Renton, and Renton Highlands libraries.

Overview

The group opened with a snapshot of program and activity data, including Story Times offered in seven languages and over 38,000 attendees at roughly 2,300 in-library events. They framed their approach as being grounded in equity and inclusion, with a goal of making libraries places of belonging and removing



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barriers for patrons who may not yet see the library as theirs. As in other regional reports, the presentation was organized around the four KCLS service directions: Making Meaningful Connections, Engaging with Books and Reading, Student Success and Lifelong Learning, and Obtaining Trustworthy Information.

Zina and Dan highlighted the region's English Language Learning (ELL) resources, which include ELL classes, an English Social Hour for building peer and staff relationships, and ELL inclusive digital commons, writing, and social programs. They noted this range of formats reflects an intentional effort to meet different learning styles while supporting the social connection patrons are looking for alongside skill building.

They then spent time on some of the programs that are special for the Riverview region.

Program Highlights

- **Mercer Island Library** hosted an after-hours concert by the band King Youngblood, arranged with the City of Mercer Island's Healthy Youth Initiative, supporting the library's role in community connection around youth mental health.
- **Lucha Libro**, a bilingual professional wrestling troupe, will perform at the Renton Library on October 3, with two additional shows at the Auburn Library on October 4. Staff noted this event touches on all four service directions and reflects cross regional collaboration.
- **Issaquah Library** is partnering with the City of Issaquah and the KCLS Foundation to launch the Curiosity Collection, a "library of things" allowing patrons to borrow specialized tools and equipment. A launch event is planned for October 10th at 3:00 PM at the Issaquah Library.
- A **tween and teen behavior prototype**, developed with the Olympic and Soundview regions, is testing a shift from a punitive to a restorative approach to managing tween and teen conduct in library spaces, with a systemwide rollout planned once testing is complete. Staff noted this prototype also touches on all four service directions.

Closing

Brian closed the presentation by expressing gratitude and sharing the region's recent annual totals of 572,733 visitors and 2,086,459 items circulated. He tied them back to the stories and programs described throughout the presentation as a reflection of Riverview's work over the past year.

Board Committee Reports

There were no Board Committee Reports.



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Trustees Reports

President Laura Valenziano reminded the trustees about the upcoming Board Retreat on Saturday, October 10.

Adjournment

Laura Valenziano adjourned the meeting at 6:37pm.

Laura Valenziano, President

Jeff Guddat, Secretary



FINANCE REPORT

King County Library System

October 28, 2026

1. GENERAL & CAPITAL FUND COMMENTARY

Expenditures in September 2026 were \$15.4M compared to the monthly budget average of \$13.8M and represented 9.3% of the annual budget. Last year, September expenditures were \$13.4M, or 8.2% of the 2025 budget. The year-over-year change in total expenditures is 9.8%.

2. GENERAL AND CAPITAL FUND HIGHLIGHTED EXPENDITURE ITEMS

Supplies

September expenditures of \$245K consisted primarily of \$69K for Supplies - Building Maint, \$65K for Operating Supplies, \$55K for Supplies - Gas and Oil, and \$20K for Supplies-Program.

Staff Development

September expenditures of \$54K consisted of Tuition Assistance, Training and Individual Development.

Professional Services

September expenditures of \$345K included \$107K for Programs, \$68K for Operations, \$49K for Administration and \$42K for Catalogue & Processing.

Communication & Advertising

September expenditures of \$70K included \$25K for Telephone – Data and Voice and \$37K for Advertising.

Operating Lease

September expenditures of \$304K primarily consisted of \$258K for Operating Lease, and \$46K for Operating Leases – Copiers.

Utilities

September expenditures of \$343K included electricity, water, and waste management services.

Repairs and Maintenance

September expenditures of \$1.8M consisted primarily of \$792K for Custodian R/M, \$316K for Day Porter R/M, \$220K for Repairs and Maintenance Allowance and \$208K for HVAC R/M.

Software Maintenance

September expenditures of \$180K consisted primarily of \$98K for Business Applications.

Reserves

September reserve expenditures were \$1.5K for wayfinding schematic design.

Miscellaneous

September expenditures of \$87K consisted primarily of \$81K for Ad Valorem, and \$6K for Banking Fees.

Library Materials

September expenditures of \$1.4M included \$814K for Downloadable Material-Licensed & Purchased, \$496K for Books, and \$61K for Non-book Media and Periodicals.

Capital Investment Program (CIP)***Facilities-CIP***

September expenditures were \$627K primarily included \$445K for Interior Updates, \$103K for Vehicles Replacement, and \$72K for GEO Loop/Boiler Heat Improvement.

ITS-CIP

September expenditures of \$2.1M consisted of \$1.9M for Network Improvement, \$130K for Branch Security and \$12K for Reimagine Technologies.

3. GENERAL & CAPITAL FUND REVENUE OVERVIEW

September revenues were \$3.4M, which is primarily Property Tax and Investment Interest revenue, along with \$0.3M in Other revenue from an intergovernmental condo association expense reimbursement. September YTD revenues reflect 56.1% of the total budgeted amount. The year-over-year change in total revenue is -0.7%.

4. CASH POSITION OVERVIEW

The cash balance in the General Fund (#001) as of September 30, 2026, was \$67,699,606. The cash balance in the Capital Projects Fund (#309) as of September 30, 2026, was \$44,352,108.

5. INVESTMENT RETURN

The County Investment Pool's gross rate of return for September 2026 was 4.31% This was 0.37 percentage points higher than the 90-day T-Bill average rate of 3.94%.

A/P Vendor Payments > \$20,000

SEPTEMBER 2026

Fund	Vendor	Amount	Description
Personnel			
001	Premera Blue Cross Total	\$ 898,409	Medical premiums
001	Public Employ Retire Sys(PERS)-EFT ONLY Total	\$ 608,679	PERS
001	Empowerment Retirement-EFT Total	\$ 220,183	457 retirement plan
001	Delta Dental of WA - Washington Dental Total	\$ 64,971	Dental premiums
001	ConnectYourCare, LLC Total	\$ 64,270	Health care flexible spending account plans
001	Standard Insurance Company Total	\$ 41,071	Life and AD&D insurance premiums
001	WSCCCE, AFSCME, AFL-CIO Total	\$ 40,924	Union dues
001	DayForce US, Inc. Total	\$ 32,182	Payroll HCM billing
Buildings			
001	CCS Facility Services - WA, Inc. Total	\$ 1,116,661	Monthly janitorial/day porter/hazmat clean up
001	MacDonald-Miller Facility Solutions Total	\$ 208,123	HVAC maintenance/repairs/upgrades
001	Puget Sound Energy (UTILITIES) Total	\$ 182,767	Utilities
001	Fujitec America Inc. Total	\$ 65,763	Elevator maintenance
001	Supply Source Inc - SAMS Total	\$ 58,539	Janitorial supplies
001	Prime Electric Inc. Total	\$ 57,811	Electrical installation/repairs/services
001	Northwest Landscape Services Total	\$ 55,758	Landscape maintenance/repairs
001	Lake Hills Investments-LK HILLS LEASE Total	\$ 55,665	Building lease
001	Southcenter Owner LLC (LEASE) Total	\$ 54,697	Building lease
001	Oakesdale LLC Total	\$ 48,186	Building lease
001	Corti Construction Inc. Total	\$ 43,730	Remodel/repairs - various branches
001	Day & Nite Plumbing & Heating Inc. Total	\$ 43,110	Plumbing repairs - various branches
001	Summit Fire & Security LLC Total	\$ 33,018	Fire suppression system inspection/maintenance - various branches
001	YWCA of Seattle-King Co-Snohomish Total	\$ 31,288	Building lease
001	T&B Products dba C4 Products LLC Total	\$ 29,860	Automatic door parts/maintenance/replacement - various branches
001	Cedar Creek Contractors LLC Total	\$ 28,662	Parking lot striping - various branches
001	Seattle City Light (UTILITIES) Total	\$ 28,580	Utilities
001	Panther Lake Property Owner Total	\$ 23,648	Building lease
001	Republic Services #176 Total	\$ 21,280	Utilities
Collections			
001	OverDrive, Inc. Total	\$ 772,752	Downloadable books, audio, video, and music
001	Ingram Library Services Total	\$ 379,334	Print materials including Choice Reads and physical processing
001	Mackin Educational Resources Total	\$ 84,094	Children's books, pre-binding children's books and physical processing
001	Midwest Tape Total	\$ 78,154	Audiobooks, music CDs, DVDs, physical processing and the digital subscription to Hoopla for comics, movies &TV and music
Other			
001	CDW Government, Inc. Total	\$ 113,225	Computer equip/parts/software
001	Smarsh Inc. Total	\$ 92,471	Email system archiving platform service
001	Peer Washington Total	\$ 80,833	Professional services for Peers in Libraries grant
001	Homeland Patrol Division Security LLC Total	\$ 71,739	Security service - various branches
001	COPACINO + FUJIKADO LLC Total	\$ 51,951	Professional services - marketing
001	Amazon.com Total	\$ 45,103	Operating supplies
001	U.S. Bank VISA Total	\$ 43,385	VISA charges (supplies/training/advertising/subscriptions)
001	Ricoh USA Inc. Total	\$ 39,166	Copier leases
001	EnvisionWare Inc. Total	\$ 35,926	Equipment/licenses/support for self-service kiosks
001	Relay, Inc. Total	\$ 20,241	Two-way smart radios and software - multiple branches
Capital Projects			
309	CDW Government, Inc. Total	\$ 1,935,803	Network switches and software
309	Johnston Architects LLC Total	\$ 293,164	Professional services - Kent remodel
309	Apex Facility Resources Inc. Total	\$ 134,011	Furnishings - Kent
309	Ednetics Inc. Total	\$ 129,518	SALTO access control materials & service - various branches
309	Way Scarff Ford Auburn Total	\$ 103,105	Vehicle purchases
309	MacDonald-Miller Facility Solutions/HVAC Total	\$ 71,800	Smart Building software upgrades

001	General Fund
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GENERAL & CAPTIAL FUND REVENUES

September

2026					2025				
Revenues Received:	Budget 2026	September Received	YTD Received	% Budget Received	% Budget Received	Unaudited 2025	YTD Received	% Growth Over 2025 YTD	
Property Tax, Current Year	\$ 144,102,474	\$ 2,395,424	\$ 78,916,132	54.8%	54.8%	\$ 138,919,195	\$ 77,222,549	2.2%	
Property Tax, Prior Years	1,637,323	63,944	1,240,293	75.8%	70.4%	1,348,472	1,182,021	4.9%	
Other Taxes	364,000	2,232	268,346	73.7%	94.3%	468,358	343,005	(21.8%)	
Timber & State Shared Revenues	109,000	1,028	43,361	39.8%	23.9%	34,460	23,114	87.6%	
Contracts	655,000	304,418	309,418	47.2%	52.3%	836,394	295,769	4.6%	
Printing/Photocopies	281,757	30,739	263,227	93.4%	85.3%	411,569	323,863	(18.7%)	
Damaged Materials/ Fines & Fees	38,009	3,204	29,645	78.0%	76.2%	38,570	28,752	3.1%	
Lost Materials	60,000	3,958	42,102	70.2%	69.1%	52,647	39,673	6.1%	
Investment Interest	4,500,000	452,208	3,802,757	84.5%	114.5%	6,145,959	4,121,062	(7.7%)	
Grants	-	-	-	N/A	N/A	-	-	N/A	
KCLS Foundation	1,999,857	79,869	1,210,752	60.5%	62.0%	1,716,860	1,017,484	19.0%	
E-Rate	1,000,000	-	30,053	3.0%	41.7%	1,121,249	417,144	(92.8%)	
Unrealized Gain/(Loss) on Investments	-	-	-	N/A	N/A	975,360	-	N/A	
Miscellaneous Revenues/Other Financing Sources	262,007	19,309	873,886	333.5%	986.9%	2,841,710	2,585,827	(66.2%)	
TOTALS	\$155,009,427	\$3,356,334	\$87,029,972	56.1%	58.2%	\$154,910,803	\$87,600,261	(0.7%)	

Credit Card Payments	September Received	% of Month's Payments	YTD Received	% of YTD Payments	% of YTD Payments	Unaudited 2025	YTD Received	% Growth Over 2025 YTD
Damaged Materials/ Fines & Fees	711	22.2%	7,896	26.6%	23.6%	9,297	6,797	16.2%
Lost Materials	1,975	49.9%	16,952	40.3%	36.3%	19,009	14,401	17.7%
TOTALS	\$2,686	37.5%	\$24,847	34.6%	31.0%	\$28,306	\$21,198	17.2%

GENERAL & CAPITAL FUND EXPENDITURES

September

2026

2025

DESCRIPTION	BUDGET 2026	September EXPENDED	YTD EXPENDED	% Budget EXPENDED	% Budget EXPENDED	Unaudited 2025 EXPENDED	YTD EXPENDED	% Growth Over 2025 YTD
Salaries	74,386,277	5,988,532	54,515,350	73.3%	71.3%	68,866,215	51,242,916	6.4%
Benefits	24,083,543	1,915,825	17,346,468	72.0%	62.0%	22,881,610	17,221,978	0.7%
SUB-TOTALS	\$ 98,469,820	\$ 7,904,358	\$ 71,861,818	73.0%	68.7%	\$ 91,747,825	\$ 68,464,895	5.0%
Supplies	4,408,679	245,341	2,635,464	59.8%	68.5%	2,615,913	1,974,178	33.5%
Staff Development	1,034,000	53,719	515,299	49.8%	59.0%	1,049,182	771,145	(33.2%)
Prof. Services	5,588,452	345,012	3,543,198	63.4%	66.5%	5,316,265	3,625,468	(2.3%)
Communications	1,369,210	32,371	942,091	68.8%	63.3%	1,390,950	954,717	(1.3%)
Travel	141,400	13,977	69,541	49.2%	56.3%	123,279	86,052	(19.2%)
Advertising	797,425	37,481	499,067	62.6%	74.5%	638,702	489,354	2.0%
Operating Leases	3,561,233	303,939	2,882,115	80.9%	74.3%	3,291,688	2,531,036	13.9%
Insurance	1,249,442	-	1,240,298	99.3%	93.7%	1,121,174	1,125,566	10.2%
Utilities	2,602,584	342,574	2,080,302	79.9%	75.0%	2,824,075	1,896,411	9.7%
Repairs & Maintenance	11,827,616	1,807,751	10,211,857	86.3%	74.6%	12,684,599	8,616,441	18.5%
Software & Maintenance	3,639,410	180,165	4,742,146	130.3%	83.8%	4,053,548	3,488,417	17.0%
Reserve	1,200,000	1,500	1,500	N/A	N/A	-	-	N/A
Miscellaneous	567,510	86,711	518,776	91.4%	154.6%	1,893,011	638,649	(18.8%)
Intergovernmental	127,100	2,804	49,915	39.3%	37.4%	143,241	63,064	(20.9%)
Library Material	15,908,230	1,375,457	11,644,048	73.2%	71.0%	15,840,036	11,272,170	3.3%
SUB-TOTALS	\$ 54,022,291	\$ 4,828,803	\$ 41,575,620	77.0%	71.5%	\$ 52,985,660	\$ 37,532,668	10.8%
Facilities - CIP	10,450,000	627,002	5,051,533	48.3%	23.9%	4,514,615	1,901,768	165.6%
ITS - CIP	2,472,000	2,077,013	2,611,506	105.6%	52.5%	3,815,265	2,404,277	8.6%
SUB-TOTALS	\$ 12,922,000	\$ 2,704,015	\$ 7,663,039	59.3%	34.4%	\$ 8,329,880	\$ 4,306,044	78.0%
TOTALS	\$ 165,414,111	\$ 15,437,175	\$ 121,100,476	73.2%	67.0%	\$ 153,063,365	\$ 110,303,607	9.8%