AGENDA
PUBLIC NOTICE
Regular Meeting of the Finance Sub Committee
Wednesday, July 8, 2026
2:00 PM
First 5 Riverside County
585 Technology Ct
Riverside, California 92507

This notice shall confirm the Regular Meeting of the Finance Sub Committee of the Riverside County Children and Families Commission.

Note: If special accommodations are needed to participate in this meeting, please contact Lynn Stephens, Executive Assistant IV, at (951) 955-0200 during regular business hours of the Riverside County Children and Families Commission (Monday-Friday 8:00 a.m. – 5:00 p.m.).

Note: Public Comments will be taken on agenda items at various times during the meeting. Please submit a Request to Speak form to the Executive Assistant IV at any time before or during the meeting indicating the item you wish to address.

Note: Please place all cellular phones on vibrate or off mode during the meeting.

A. **Call to Order – Supervisor Chuck Washington, Commission Chair**
   A.1. Pledge of Allegiance
   A.2. Roll Call — Lynn Stephens, Executive Assistant IV
B. **Public Comments (for items not listed on the agenda) – Supervisor Chuck Washington, Chair**
C. **Commission and Advisory Committee Business – Supervisor Chuck Washington, Chair**
   C.1. Director's Report — Charna Widby, Executive Director; Ben Slagter, Assistant Director; Patricia Perez, Deputy Director
   C.2. Public Information Report — Sean Pravica, Senior Public Information Specialist and Michelle Rodriguez, Public Information Specialist
   C.3. Commissioner Comments

D. **Presentations/Information Item – Supervisor Chuck Washington, Chair** (A copy of all Presentation/Information Items and attachments can be viewed at www.First5Riverside.org and at the Commission Business Office)

D.1. Presentation of Champion for Children Awards to Sophia Williams and Samudra Leitan — Sean Pravica, Senior Public Information Specialist

D.2. Countywide Early Childhood Indicators: Trends Informing the Strategic Plan — Elle Law, Epidemiologist, Riverside University Health System — Public Health

Countywide Public Health Data and Early Childhood Trends

Elle Law

Epidemiologist,

RUHS-Public Health

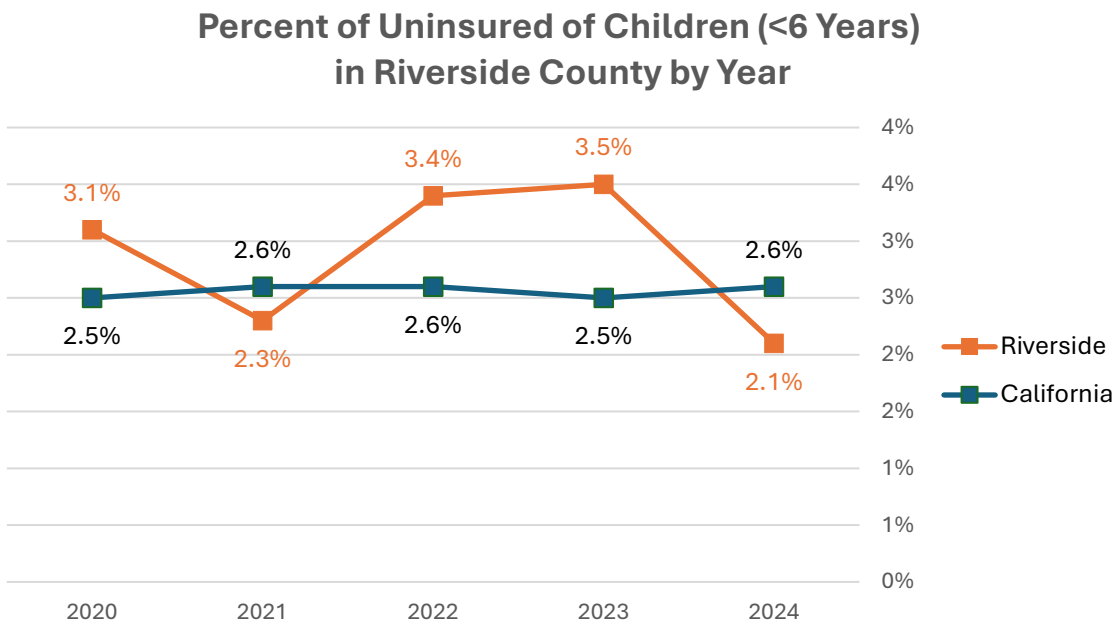
Epidemiology & Program Evaluation Unit

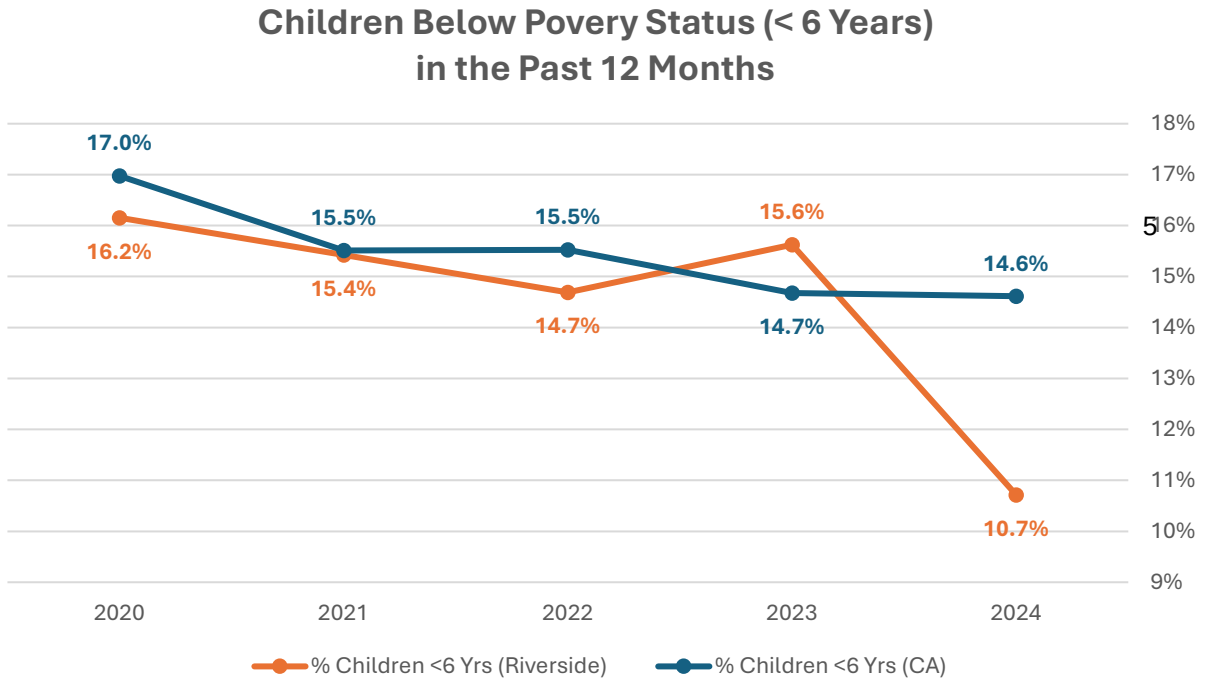
July 8, 2026

Access to Healthcare



Access to Healthcare

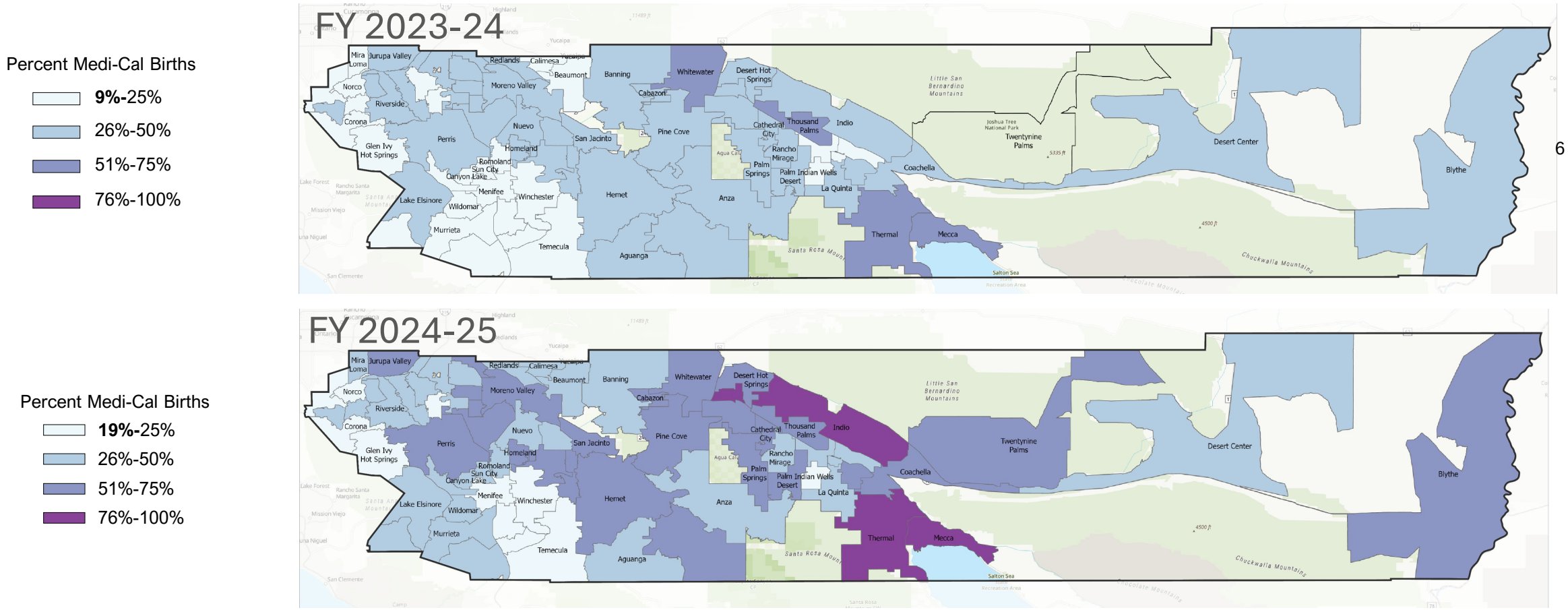




Source: US Census Bureau, S2701 & B17001, ACS 1-Year Estimates

Live Births Covered by Medi-Cal Increased for Fiscal Year (FY) 2024–25, Particularly in the Coachella Valley Region

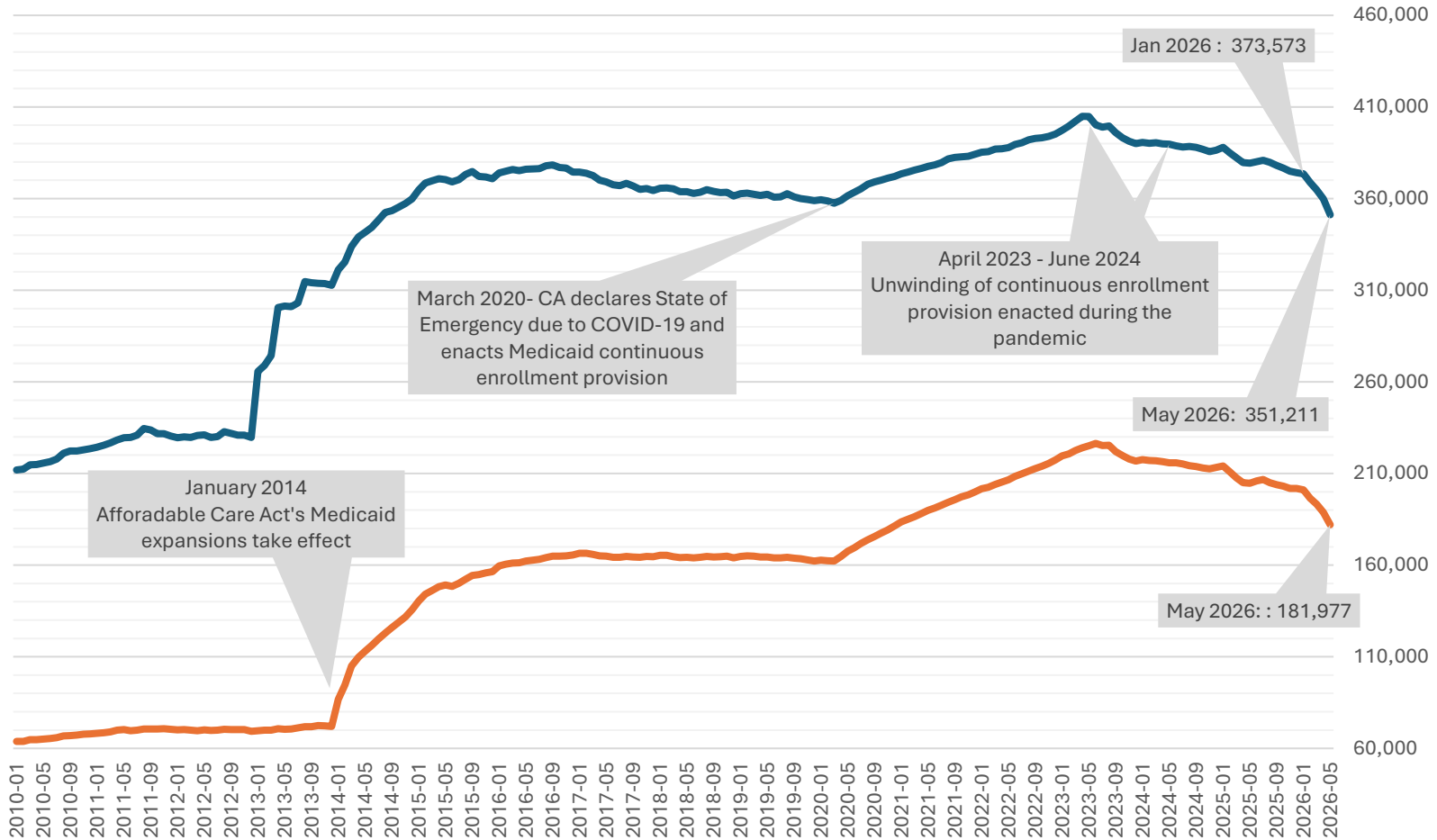
Percent of Births Using Medi-Cal by ZIP in Riverside County



Source: CA Integrated Vital Records System (Cal-IVRS). CA Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).

Recent drop in Medi-Cal Enrollment

Number Enrolled in Medi-Cal in Riverside County by Month and Year



Youth 0-18 Yrs Enrollment	
YTD (May 2026):	-6.0%
Since Jan 2025:	-9.5%

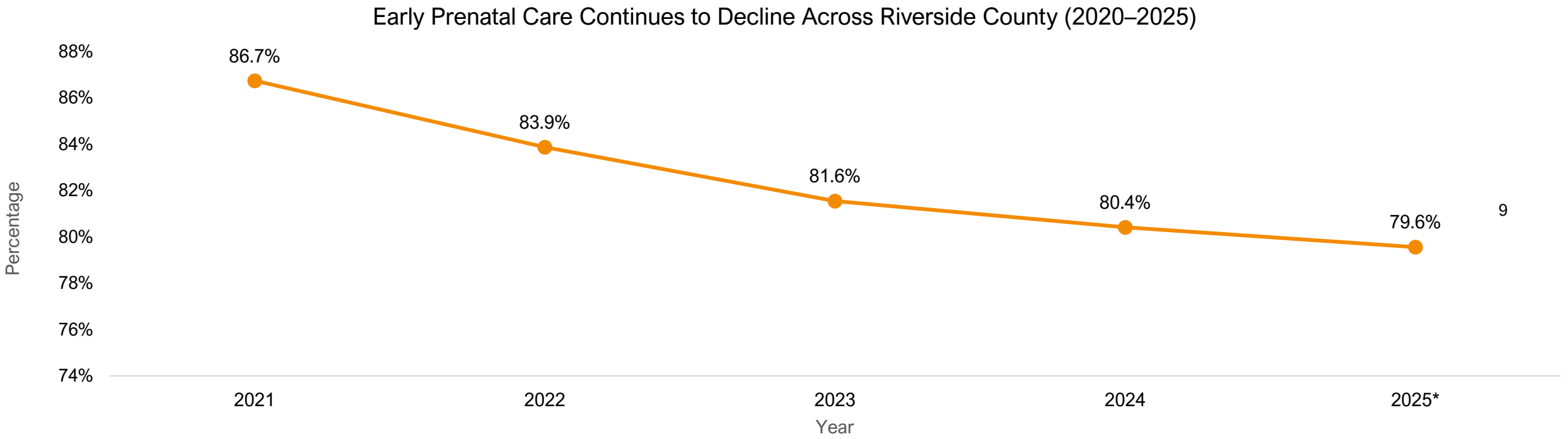
Females 19-44 Yrs Enrollment	
YTD (May 2026):	-9.5%
Since Jan 2025:	-15.0%

Source: CA Health and Human Services Open Data Portal

Early Life Metrics



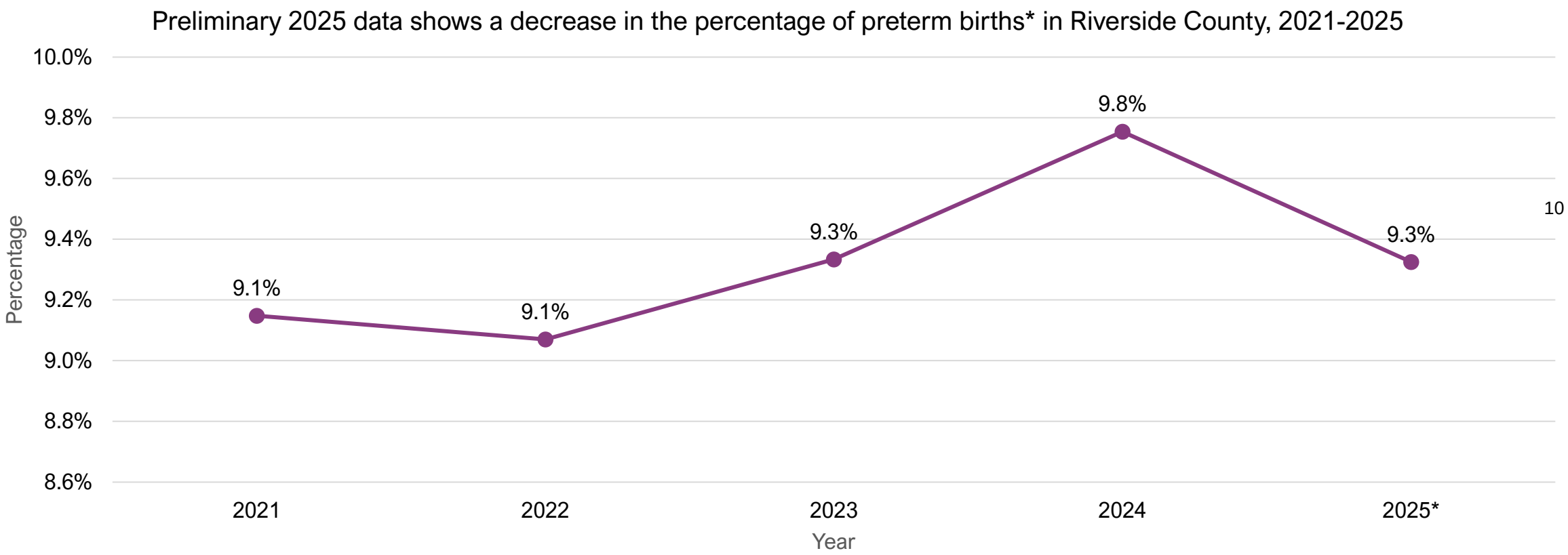
Early Prenatal Care



Early prenatal care refers to attending prenatal care visit(s) during the first trimester (1-3 months of pregnancy).
*2025 data is preliminary and subject to change.

Source: CA Integrated Vital Records System (Cal-IVRS). CA Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).

Preterm Births

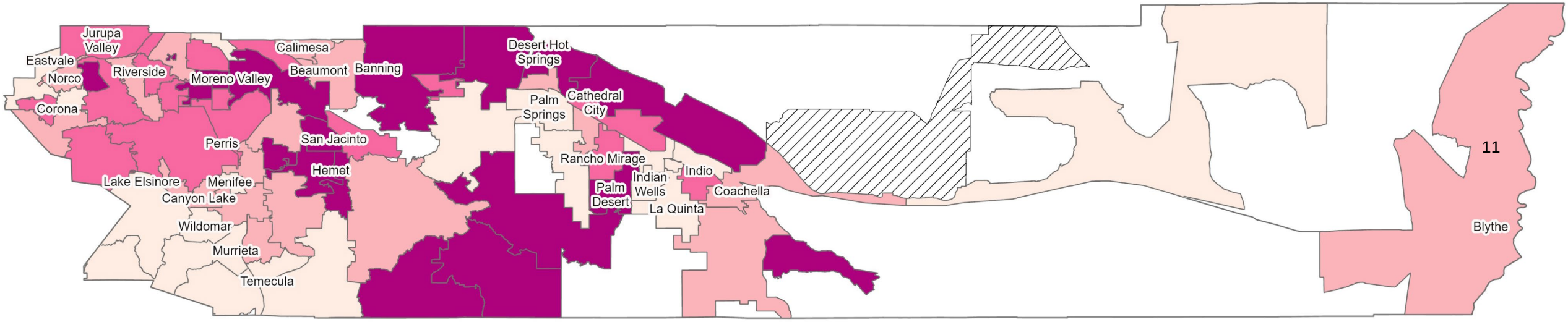


Preterm birth is the birth of a baby before 37 weeks of gestation.
*2025 data is preliminary and subject to change.

Source: CA Integrated Vital Records System (Cal-IVRS). CA Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).

Preterm Births – Where?

Percentage of Preterm Births by Zip Code in Riverside County (2021-2025)



Data source: California Integrated Vital Records System (Cal-IVRS). California Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).

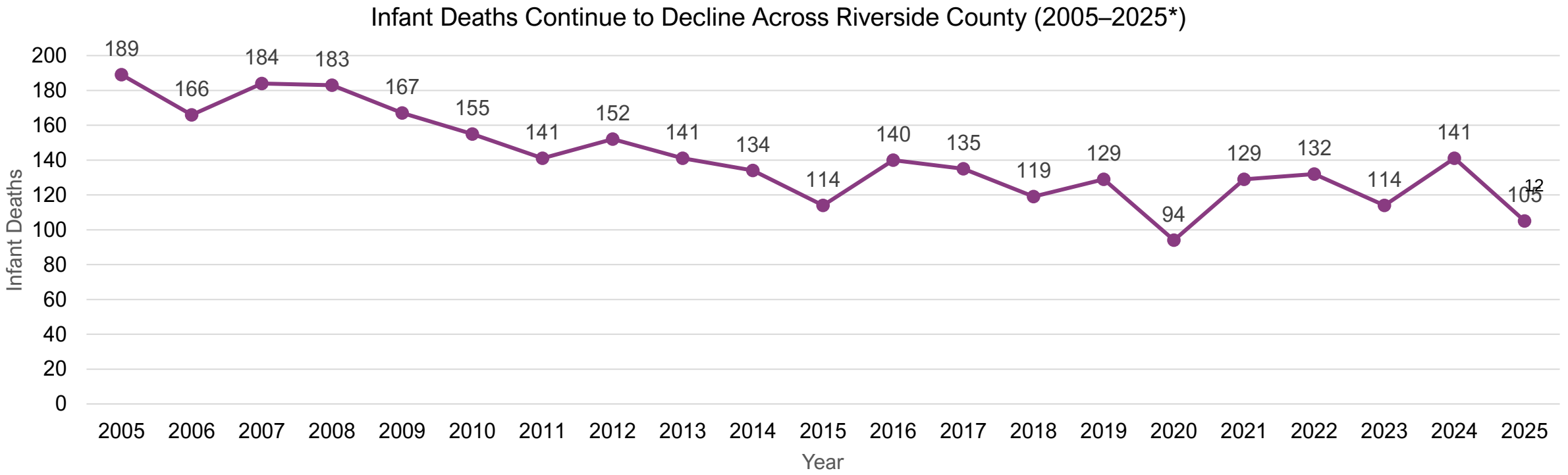
Preterm Births (%)

- 5.17 - 8.22
- 8.23 - 9.45
- 9.46 - 10.24
- 10.25 - 50.0
- Data is not available

Coachella Valley and the Mid regions have had the highest percentage of preterm births from 2021-2025*.

*2025 data is preliminary and subject to change.

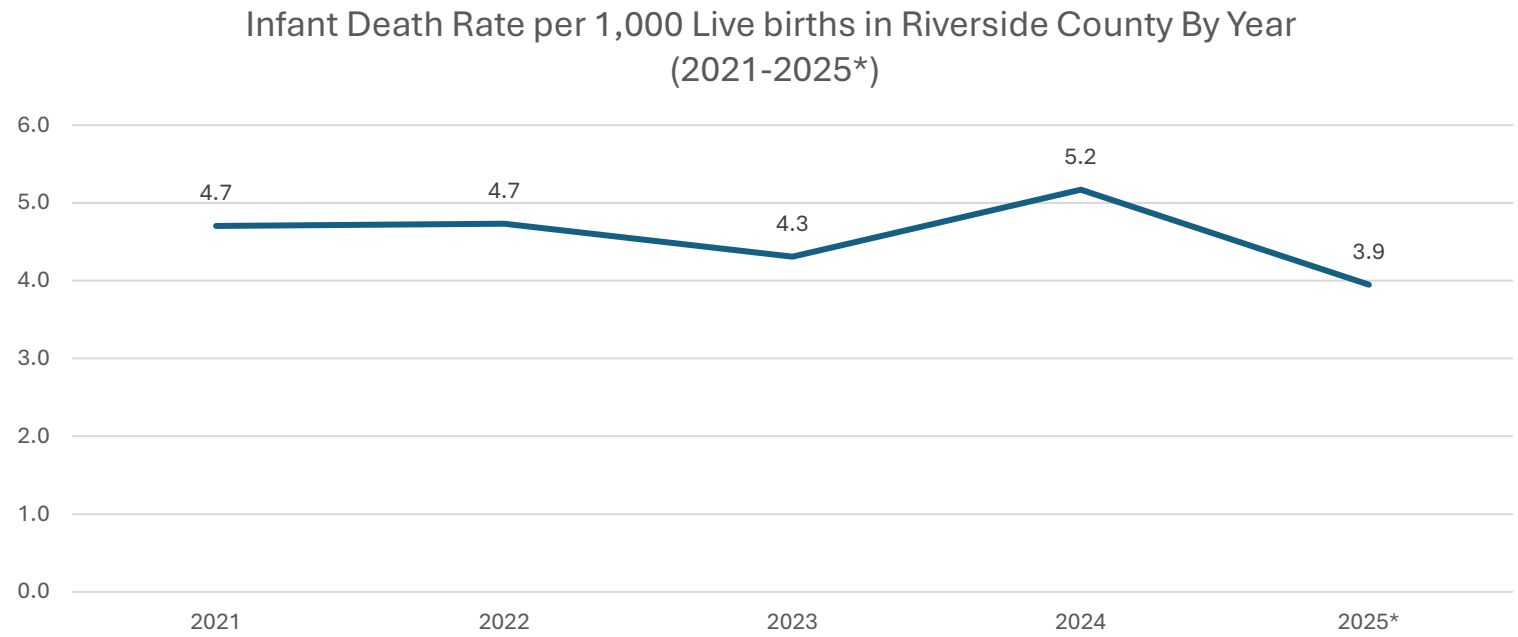
Infant mortality



Infant deaths refer to the death of an infant before reaching one year of age, regardless of the cause of death. For this analysis, we examined infant deaths among residents of Riverside County, regardless of where the death occurred. *2025 data is preliminary and subject to change.

Source: CA Integrated Vital Records System (Cal-IVRS). CA Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).

Infant mortality (2021-2025)



*2025 data is preliminary and subject to change.

Where? Riverside city (Northwest) had the highest count, followed by Moreno Valley (Northwest), Corona (Northwest), Perris (Northwest) and Hemet (Mid)

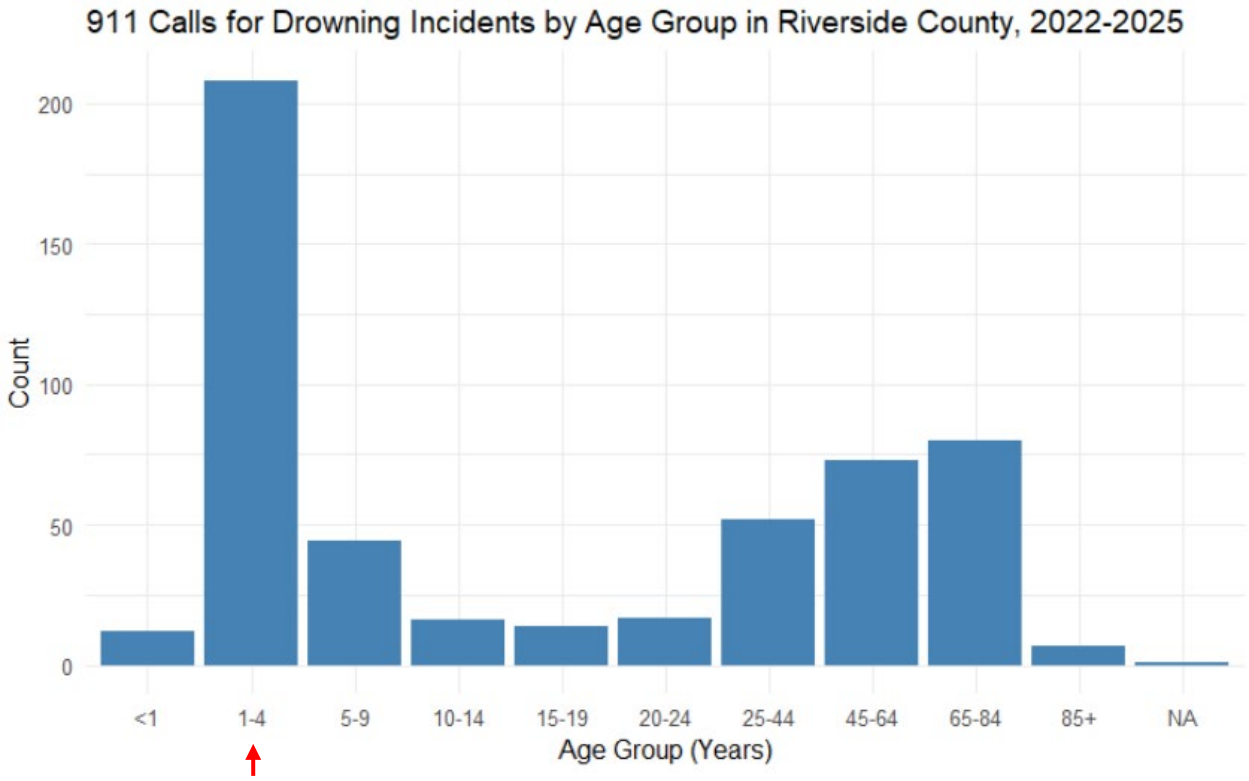
Top Causes? Conditions originating in the perinatal period (53.9%), congenital genetic/structural abnormalities (23.8%), not classified with abnormal clinical/lab findings, such as SIDs and SUID (10.5%)

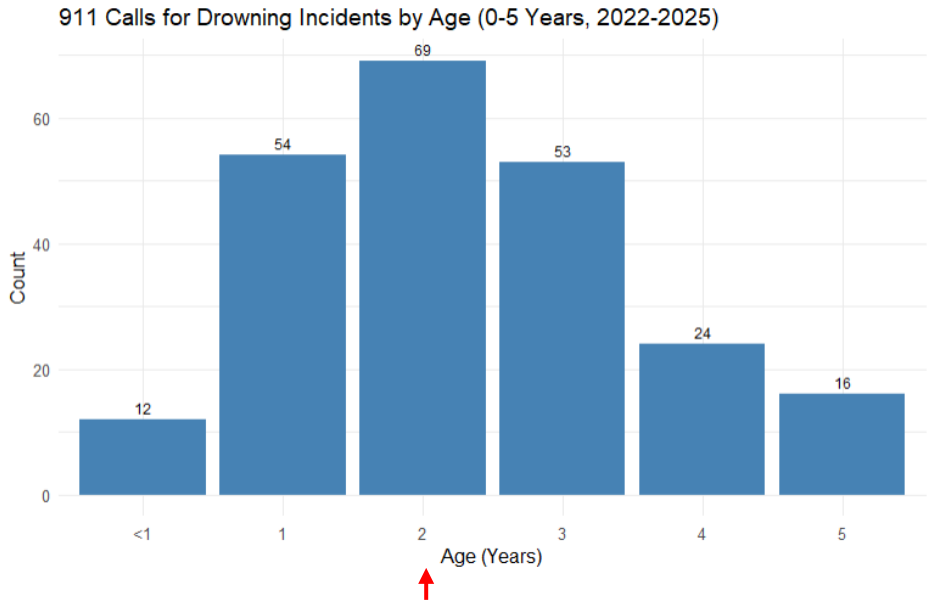
Source: CA Integrated Vital Records System (Cal-IVRS). CA Comprehensive Birth File (CCBF). [2020-2023 data extracted 12/20/2024, 2024 data extracted on 08/29/25, 2025 data extracted on 02/05/2026).



Drowning Trends & Data

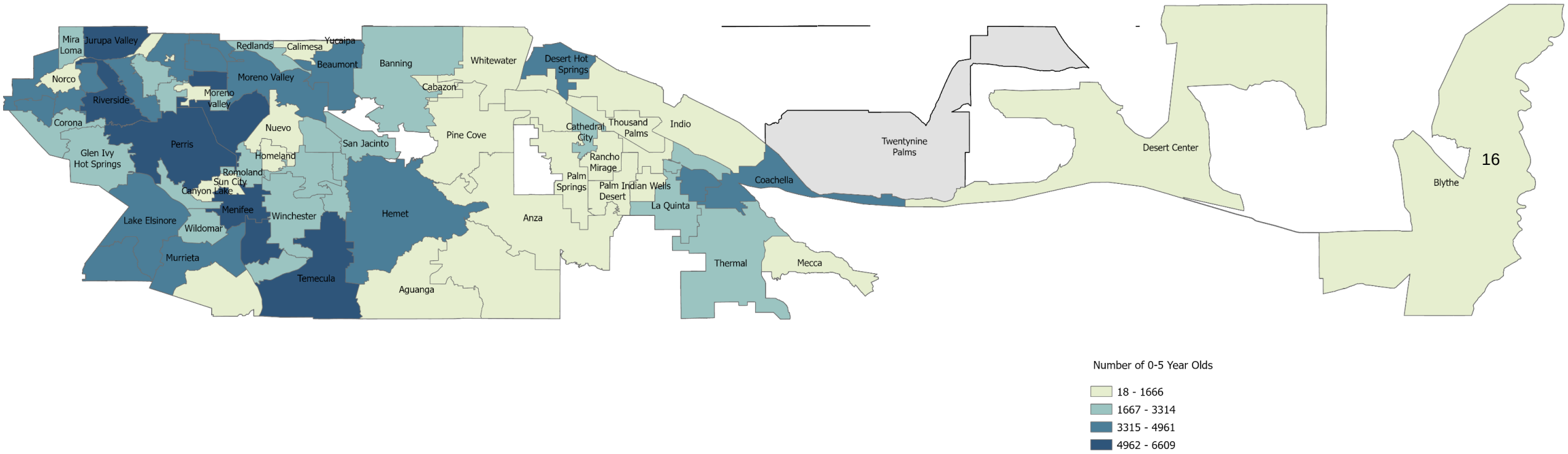
Children <6 years are most vulnerable to drowning





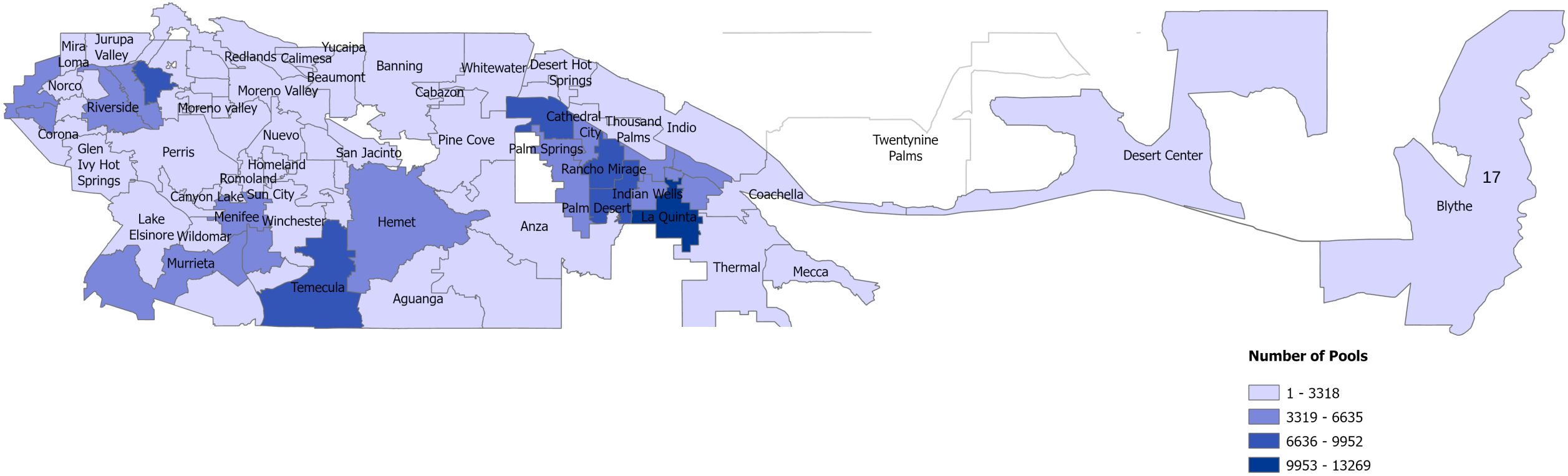
Source: FirstWatch data

0-5 Year Old Population by ZIP in Riverside County (2025, ESRI)



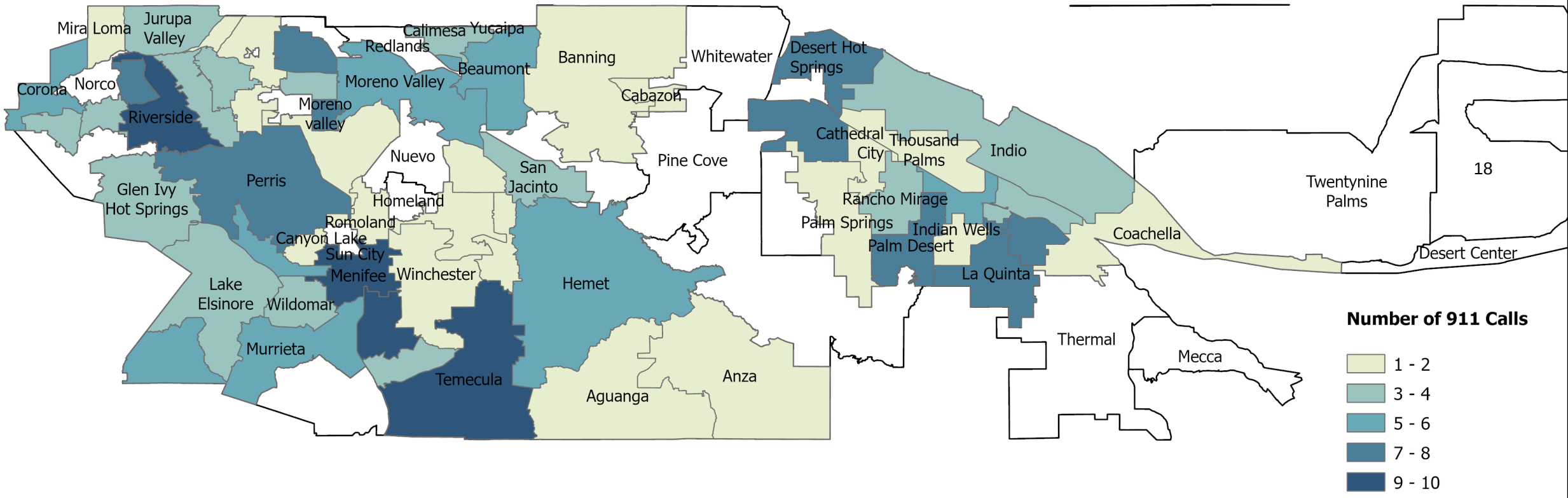
Source: ESRI Demographic Data

Number of Pools by ZIP in Riverside County (2012-2025)



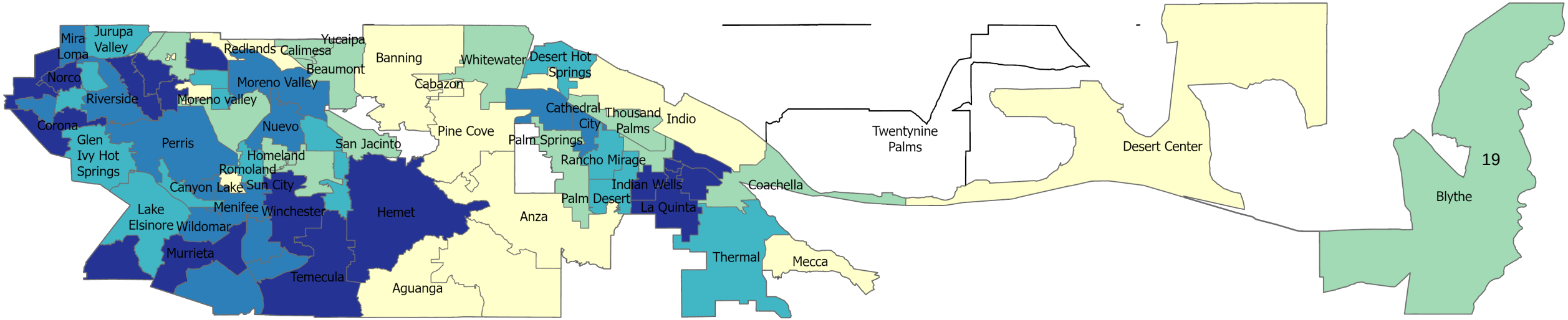
Source: Riverside County Assessor, RCIT

Number of 911 Calls for Children <6 Years by ZIP in Riverside County (2022-2025)



Source: FirstWatch data

Relative Drowning Risk for Children <6 Years by ZIP in Riverside County (2025)

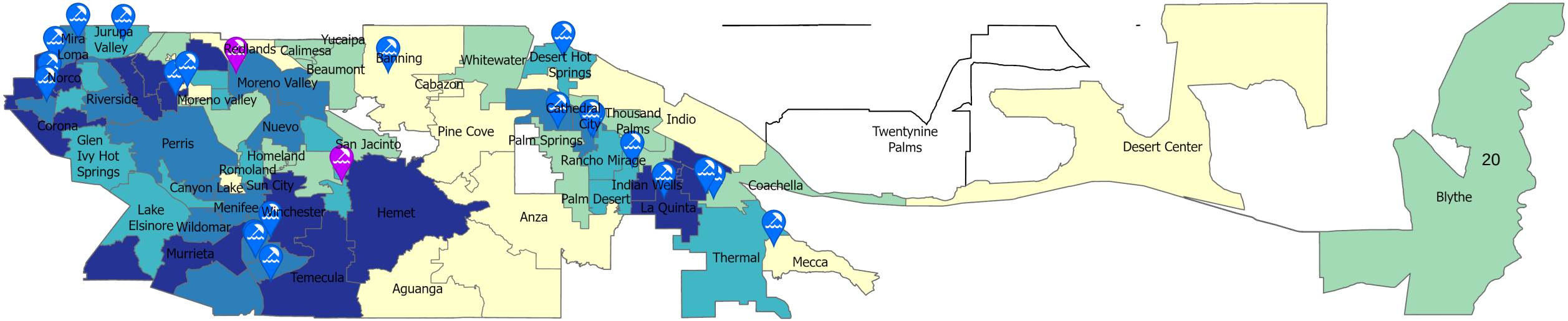


Based on each ZIP's number of pools, households, and population of children under 6 years old

Risk Percentile

- 0 - 20 = Low Risk (Bottom 20%)
- 21 - 40
- 41 - 60
- 61 - 80
- 81 - 100 = High Risk (Top 20%)

Relative Drowning Risk for Children <6 Years by ZIP in Riverside County (2025)



First 5 Swim Partners

New Sites in 2026

Existing Sites in 2025

Risk Percentile

0 - 20 = Low Risk (Bottom 20%)

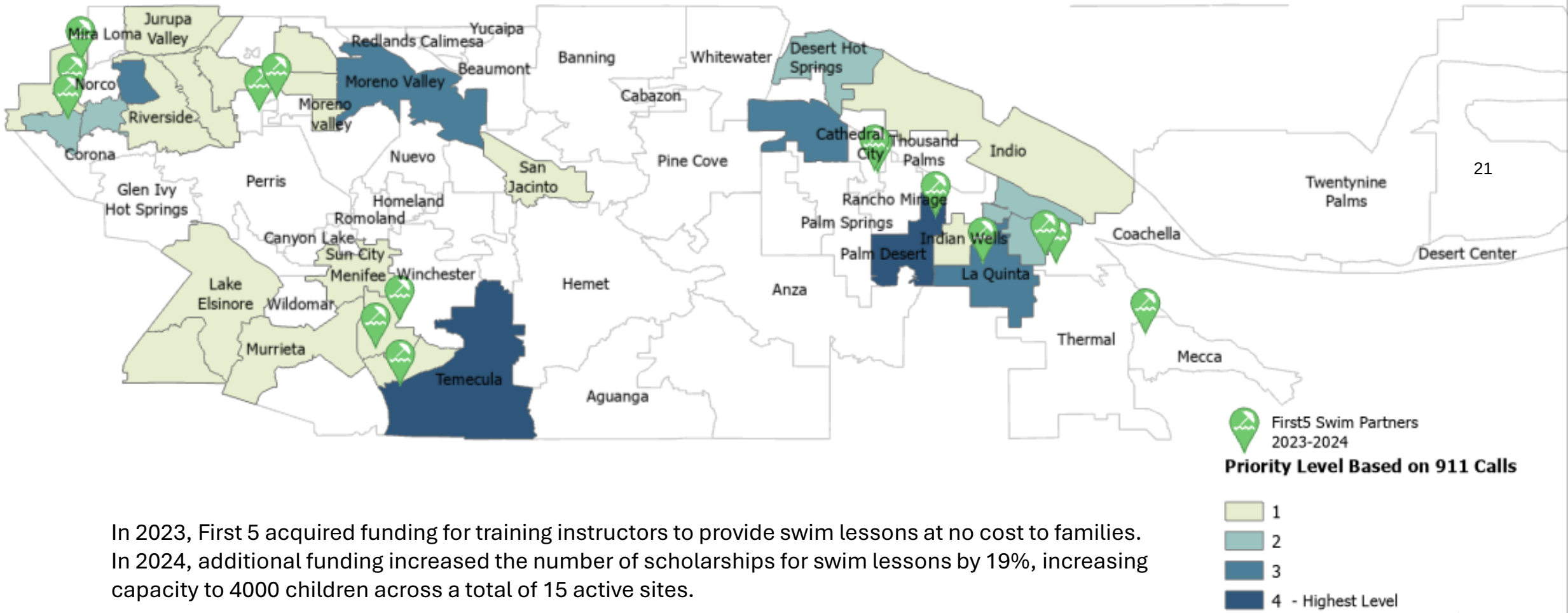
21 - 40

41 - 60

61 - 80

81 - 100 = High Risk (Top 20%)

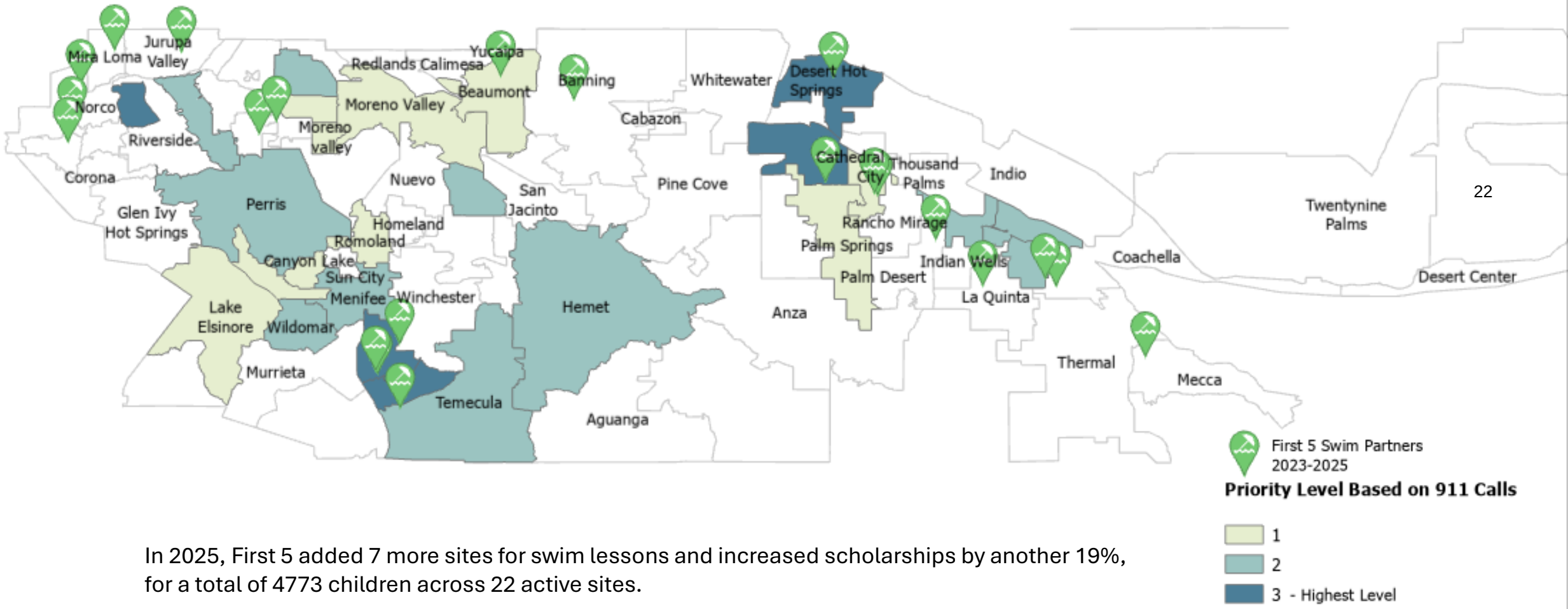
Drowning Prevention Priority by ZIP for the 0-5 Age Group Based on 911 Calls in Riverside County (2024)



In 2023, First 5 acquired funding for training instructors to provide swim lessons at no cost to families. In 2024, additional funding increased the number of scholarships for swim lessons by 19%, increasing capacity to 4000 children across a total of 15 active sites.

Source: FirstWatch data

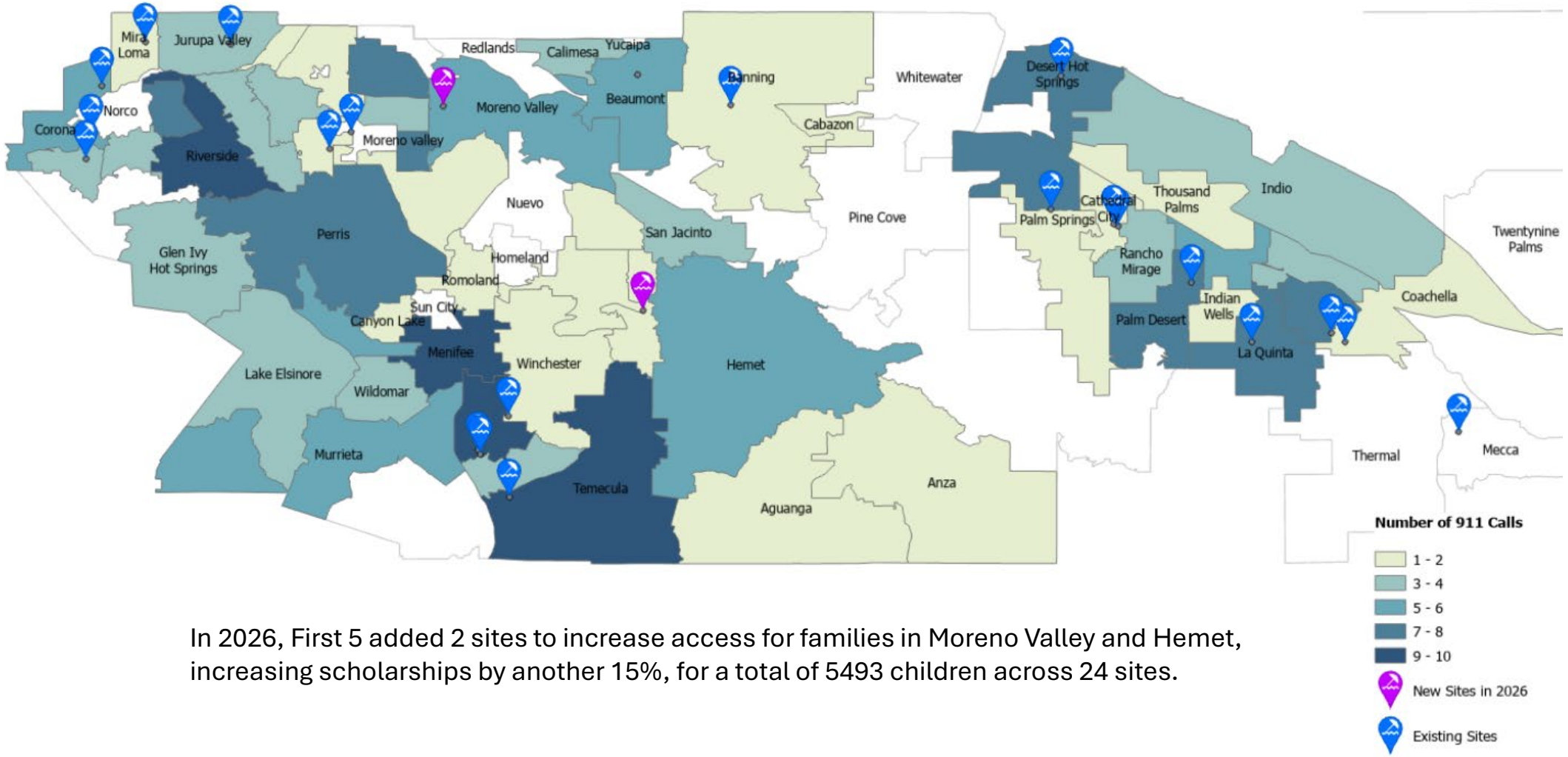
Drowning Prevention Priority by ZIP for the 0-5 Age Group Based on 911 Calls in Riverside County (2025)



In 2025, First 5 added 7 more sites for swim lessons and increased scholarships by another 19%, for a total of 4773 children across 22 active sites.

Source: FirstWatch data

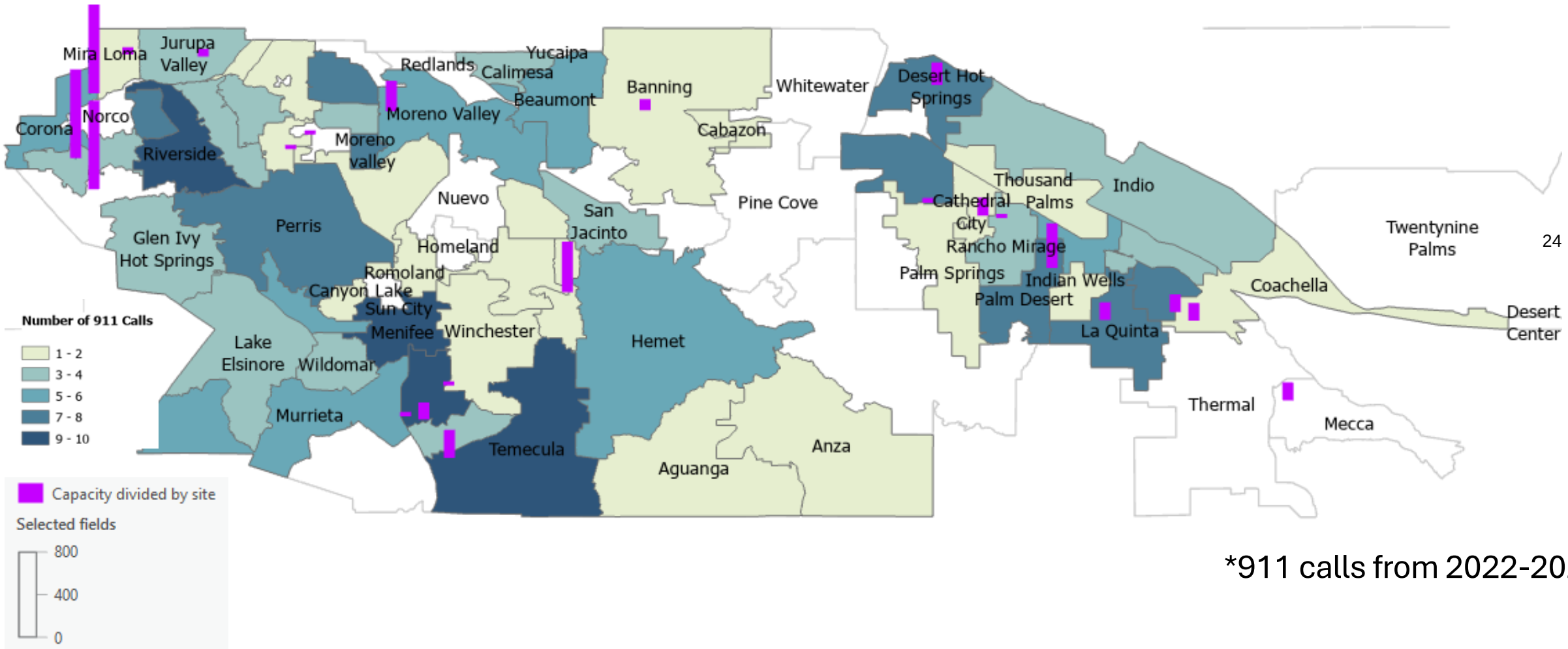
First 5 Swim Lesson Partner Site Locations (2026) & 911 Calls by ZIP for the 0-5 Age Group (2022-2025)



In 2026, First 5 added 2 sites to increase access for families in Moreno Valley and Hemet, increasing scholarships by another 15%, for a total of 5493 children across 24 sites.

Source: FirstWatch data

Mapping First 5 Active Swim Lesson Sites (2026) by Capacity

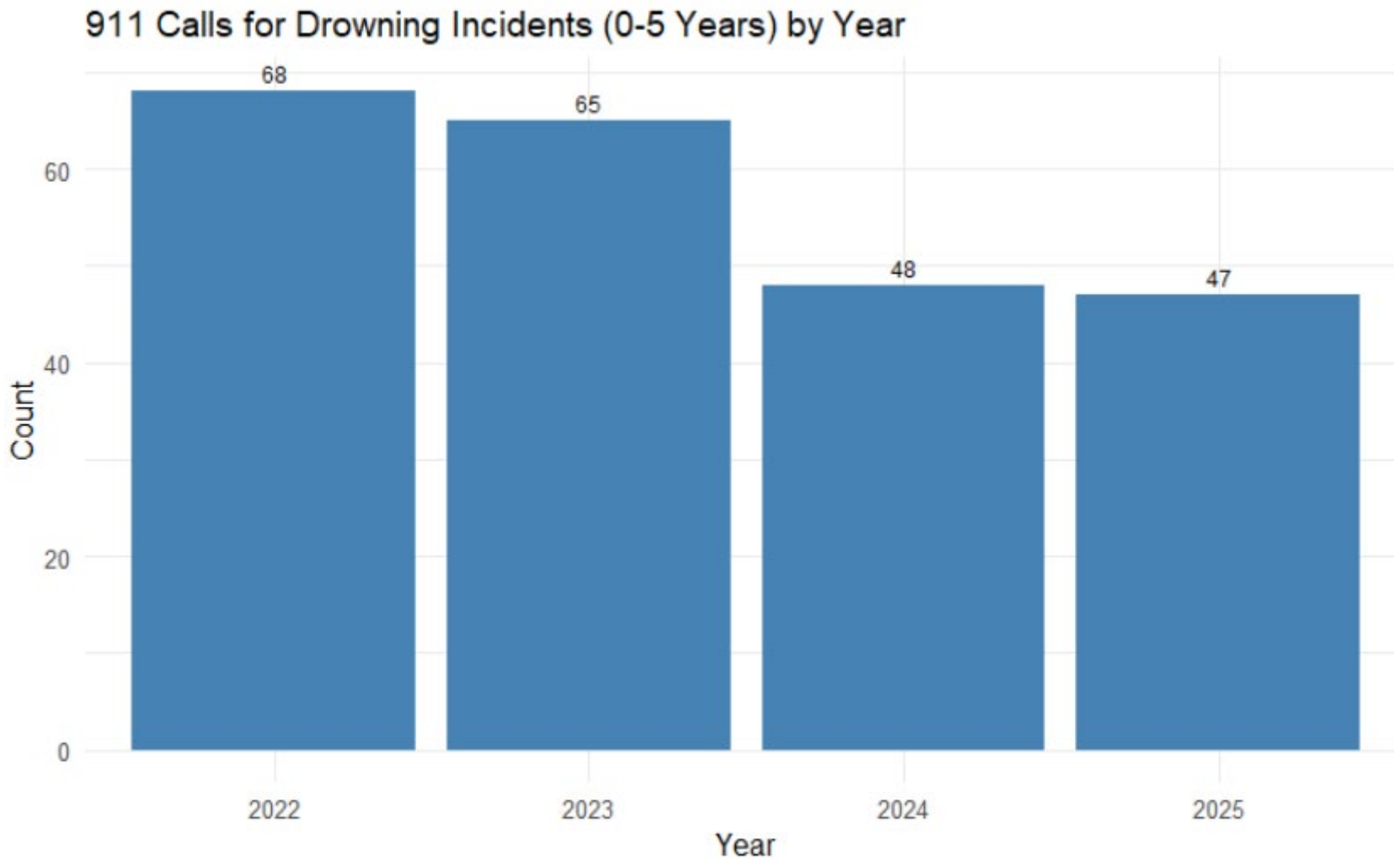


24

*911 calls from 2022-2025

Source: FirstWatch data

911 calls for drowning incidents are decreasing



Source: FirstWatch data

E. **Consent Items – Supervisor Chuck Washington, Chair** (A copy of all Consent Items and attachments can be viewed at www.First5Riverside.org and at the Commission Business Office)
E.1.Approve First 5 Riverside County Draft Commission May 13, 2026 Meeting Minutes

MINUTES
FIRST 5 RIVERSIDE COUNTY
Commission Regular Meeting
Wednesday, May 13, 2026
2:00 P.M.
First 5 Riverside County
585 Technology Ct
Riverside, California 92507

Commissioners Present: Supervisor Chuck Washington, Jose Campos, Charity Douglas (arrived at 2:30 p.m.), Cheryl-Marie Hansberger, Edwin Gomez, Takashi Wada, and Zachary Ginder.

Commissioners Absent: Elizabeth Romero and Kimberly Saruwatari

Administrative Staff Present: Charna Widby, Executive Director; Ben Slagter, Assistant Director; Patricia Perez, Deputy Director; Lynn Stephens, Executive Assistant IV; Carol Abella, Regional Manager; Larissa Wills, Regional Manager; Charity Webb, Regional Manager; Estella Briseno, Regional Manager; Alicia Corona, Regional Manager; Maria Machuca, Regional Manager; Sean Pravica, Senior Public Information Specialist; Michelle Rodriguez, Public Information Specialist; Martina Guevara, Commission Coordinator; Seraphina Hui Wang, Principal Accountant; Steven Hernandez, Administrative Services Analyst II; Michael Avalos, Support Services Technician

Legal Counsel: Kristine Bell-Valdez, Supervising Deputy County Counsel

A. **Call to Order – Supervisor Chuck Washington, Commission Chair**

1. Pledge of Allegiance – Led By Vice Chair Campos
2. Roll Call — Conducted by Ms. Stephens, Executive Assistant IV
   Commissioner Douglas was not present at roll call and arrived at 2:30 p.m. Commissioners Romero and Saruwatari were absent. A quorum was established.

B. **Public Comments – Supervisor Chuck Washington, Chair**
Ryan Serna, YMCA Executive Director, and Irving Peña, YMCA Senior Program Director, provided public comment regarding swim lesson access and thanked the Commission for its support of water safety programming. In response to a question from Chair Washington, Mr. Peña stated that some families travel to Corona because free swim lesson options are limited in their local areas.

C. **Commission and Advisory Committee Business – Supervisor Chuck Washington, Chair**

1. Advisory Committee Comments — Antonia Eli Mast, Advisory Committee Chair
   Advisory Committee Chair Mast reported that the Advisory Committee received updates and presentations on Brown Act training, Quality Early Learning Provider and Family Survey key findings, and the 2027-2030 Strategic Plan, and administered the Oath of Office to two new Advisory Committee members.

2. Director's Report — Charna Widby, Executive Director; Ben Slagter, Assistant Director; Patricia Perez, Deputy Director

   Ms. Widby introduced Assistant Director Ben Slagter. Staff provided brief updates on recent activities, including the Pinwheels of Hope child abuse prevention campaign, upcoming child care center ribbon cuttings, and the State of the Child Report and related reading guide.

3. Public Information Report — Sean Pravica, Senior Public Information Specialist, and Michelle Rodriguez, Public Information Specialist

   Staff provided updates on the Mecca Splash Water Safety Event, the water safety billboard public awareness campaign, and First 5 California's Stronger Starts statewide day of action.

4. Commissioner Comments
   None.

D. **Presentation/Information Items – Supervisor Chuck Washington, Chair** (A copy of all Presentation/Information Items and attachments can be viewed at www.rccfc.org and at the Commission Business Office)

1. Guaranteed Income Presentation - A Case for the Future — Kimberly Starrs, MBA, CFRE, President and CEO, and Christopher Darbee, MPH, Chief Operating Officer,Inland SoCal United Way

   Inland SoCal United Way presented information on the Guaranteed Income pilot, including First 5's role, participant experiences, partnership contributions, program outcomes, and potential next steps for continuation funding and evaluation.

   (Commissioner Douglas arrived at 2:30 p.m.)

   Commissioners asked questions regarding contingency planning if matching funds are not secured, long-term evaluation, potential university partners, continued 211 and WPHS support, and collaboration with other counties. United Way representatives responded that reduced-scale funding options, continued participant support, and evaluation partnerships are being explored.

2. Quality Early Learning Provider and Family Survey Key Findings — Poder Consulting, Jenny Perla, and Carol Abella, First 5 Riverside County Regional Manager

   Poder Consulting and First 5 staff presented key findings from the Quality Early Learning Provider and Family Survey and related listening sessions, including family and provider perspectives on quality child care, access barriers, broader family supports, and provider sustainability.

   Commissioners discussed participant demographics, information sources families use to find child care, needs related to children with special needs, limits of the available survey data, and opportunities to strengthen trust and parent-to-parent information sharing.

3. 2027-2030 First 5 Riverside County Strategic Plan Update — Charna Widby, Executive Director

   Ms. Widby presented an update on the 2027-2030 Strategic Plan refinement, noting that the process is intended to refine the existing plan rather than reset it. The presentation addressed First 5 Riverside County's future role, countywide infrastructure needed to support children and families, proposed system-change outcomes, measures of success, draft goals, and a prevention strategy.

DRAFT

Commissioners provided feedback on RivCoONE and WPHS alignment, use of survey findings in the Strategic Action Plan, Family Resource Centers as prevention hubs, clearer partnership roles, local economic supports for families, potential program impacts, flexibility in response to funding and policy uncertainty, and prioritizing families with the greatest needs. Staff will continue refining the plan and bring the draft to the Commission for consideration in July.

E. **Consent Items – Supervisor Chuck Washington, Chair** (A copy of all Consent Items and attachments can be viewed at www.rccfc.org and at the Commission Business Office)

1. Approve First 5 Riverside County Draft Commission March 11, 2026 Meeting Minutes
2. **26-13:** The First 5 Riverside County Advisory Committee Recommends Approval of Sophia Williams and Samudra Leitan as the 2026 Champion for Children Award Recipients
3. **26-14:** Approve First Amendment with Accenture, LLP for Salesforce Technical Assistance from August 5, 2025 - June 30, 2027 **(CONTRACT NO. CF25127) [$201,475.20 - PROP 10 FUNDS]**
4. **26-15:** Approve First 5 Riverside County 2025/2026 Budget Adjustment, Vendors Over 25 K List, and Receive and File Third Quarter Financial Highlights
5. **26-16:** Approve Amendments to Five Drowning Prevention Contracts Through June 30, 2027 **[AMOUNT-NOT-TO-EXCEED $2,901,980 - PROP 10 FUNDS]**
6. **26-17:** Approve One-Year Extension for Two HealthySteps Contracts Through June 30, 2027 **[AMOUNT-NOT-TO-EXCEED $3,045,257 - PROP 10 FUNDS]**

Commissioner Hansberger moved to approve consent items 1-6 as presented. Commissioner Campos seconded the motion.

- ***Ayes:*** *(7) Washington, Campos, Douglas, Ginder, Gomez***,** *Hansberger, and Wada*
- ***Nays:*** *(0)*
- ***Abstentions:*** *(0)*
- ***Absent:*** *(2) Romero and Saruwatari*

Quorum maintained. Motion carried.

F. **Presentation/Action Items – Supervisor Chuck Washington, Chair** (A copy of all Presentation/Action Items and attachments can be viewed at www.rccfc.org and at the Commission Business Office)

1. **26-18:** Approve One-Year Extension for Eight Home Visiting Contracts **[AMOUNT NOT-TO-EXCEED $380,169 - PROP 10 FUNDS (2 CONTRACTS)] AND [AMOUNT NOT-TO-EXCEED $4,251,892 - CALWORKS FUNDS AND PROP 10 FUNDS (6 CONTRACTS)]**

Commissioners Campos and Hansberger recused themselves from Item 26-18 due to conflicts of interest as funded partner agencies, and left the meeting room at 3:25 p.m. before discussion and vote on the item.

Ms. Widby provided an overview of the action item.

Commissioner Ginder moved to approve presentation/action item 26-18 as presented. Commissioner Gomez seconded the motion.

- ***Ayes:*** *(5) Washington, Douglas, Ginder, Gomez***,** and *Wada*
- ***Nays:*** *(0)*
- ***Abstentions:*** *(0)*
- ***Recused:*** *(2) Campos and Hansberger*

- ***Absent:*** *(2) Romero and Saruwatari*

Quorum maintained. Motion carried.

Commissioners Campos and Hansberger returned to the meeting room at 3:27 p.m.

2. **26-19:** Ratify the Action of the Chair and Vice Chair Authorizing the Executive Director to Submit the Proposition 64 Public Health and Safety Grant Application and Authorize the Executive Director to Accept and Execute Related Grant Agreements, Including the Financial Empowerment Center (FEC) Planning Grant **[UP TO $6,000,000 - PROP 64 FUNDS; Up to $20,000 - FEC PLANNING GRANT FUNDS]** — Charna Widby, Executive Director

   Commissioner Douglas recused herself from Item 26-19 at 3:27 p.m. due to a potential conflict of interest related to DPSS's role as an anticipated grant partner or funding recipient and left the meeting room before discussion and vote on the item. Ms. Widby provided an overview of the action item.

   Commissioner Campos moved to approve presentation/action item 26-19 as presented. Commissioner Wada seconded the motion.

   - ***Ayes:*** *(6) Washington, Campos, Ginder, Gomez, Hansberger, and Wada*
   - ***Nays:*** *(0)*
   - ***Abstentions:*** *(0)*
   - ***Recused:*** *(1) Douglas*
   - ***Absent:*** *(2) Romero and Saruwatari*

   Quorum maintained. Motion carried.

   Commissioner Douglas returned to the meeting room at 3:30 p.m.

3. **26-20:** Approve and Adopt the Fiscal Year 2026/2027 Annual Budget of First 5 Riverside County Children and Families Commission — Patricia Perez, Deputy Director

   Ms. Perez presented the proposed Fiscal Year 2026/2027 Annual Budget.

   Commissioners discussed staffing levels, declining revenue streams, tobacco revenue trends, funding diversification, fund balance recommendations, grant submission authorities, and fund development priorities to be reviewed by the Finance Subcommittee in the fall.

   Commissioner Ginder moved to approve and adopt presentation/action item 26-20 as presented. Commissioner Douglas seconded the motion.

   - ***Ayes:*** *(7) Washington, Campos, Douglas, Ginder, Gomez, Hansberger, and Wada*
   - ***Nays:*** *(0)*
   - ***Abstentions:*** *(0)*
   - ***Recused:*** *(0)*
   - ***Absent:*** *(2) Romero and Saruwatari*

   Quorum maintained. Motion carried.

DRAFT

G. **Future Agenda Items:**

1. 2027-2030 First 5 Riverside County Strategic Plan
2. Champion for Children Recognition
3. HealthySteps Presentation
4. First 5 Riverside County 2026 Draft Communications Plan Presentation
5. RivCoONE Presentation

H. **Adjournment:** The meeting was adjourned at 3:41 p.m. to the next Regular Meeting of the Riverside County Children and Families Commission to be held on July 8, 2026, beginning at 2:00 p.m. at:
First 5 Riverside County Children and Families Commission Office
585 Technology Court — Conference Room A
Riverside, CA 92507

Meeting Minutes Recorded by Lynn M. Stephens, Executive Assistant IV.

DRAFT

E.2. **26-21:** Approve and Ratify Third Amendment with Sidekick Solutions LLC for Technical Assistance from July 1, 2025 - June 30, 2027 **(CONTRACT NO. CF25129) [$381,621 - PROP 10 FUNDS]**

AGENDA ITEM: 26-21
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE AND RATIFY THIRD AMENDMENT WITH SIDEKICK SOLUTIONS LLC FOR TECHNICAL ASSISTANCE FROM JULY 1, 2025 – JUNE 30, 2027 (CONTRACT NO. CF25129) [$381,621 - PROP 10 FUNDS]

SUMMARY OF REQUEST

Approve and ratify the Third Amendment to Contract No. CF25129 with Sidekick Solutions LLC to increase the not-to-exceed amount by $194,995 for a total not-to-exceed amount of $381,621 and extend the term through June 30, 2027. This amendment supports the Commission's data infrastructure, including cross-system referral, reporting, and automation capabilities for the Home Visiting Programs and Family Resource Centers.

BACKGROUND

Since 2020, the Riverside County Children and Families Commission has used Bonterra Impact Management/Apricot as its primary system for program data collection, reporting, and case management. The system was implemented to support evolving oversight and accountability needs.

Initial support was provided by Bonterra Tech LLC (formerly Social Solutions Global, Inc.). As program requirements expanded, particularly for Home Visiting providers and coordination with the Riverside County Department of Public Social Services (DPSS), the Commission engaged Sidekick Solutions to provide specialized technical assistance and system configuration.

Sidekick Solutions currently provides primary technical support for optimizing Apricot across Home Visiting programs and Family Resource Centers. Their work has enhanced system functionality, including the implementation of additional automation, connectivity APIs, data warehousing, improved backup and recovery, referral management, and reporting, supporting improved data quality and operational efficiency.

This amendment supports continuity of specialized technical assistance for the Commission's existing Apricot configuration, reporting, data warehouse, and integration infrastructure. Sidekick Solutions has direct knowledge of the Commission's current system design, prior configurations, data workflows, reporting architecture, and automation tools. Continuing with the existing technical assistance provider minimizes disruption, avoids duplicative onboarding and reconfiguration costs, and supports timely implementation of FY 2026/2027 priorities that build on work already completed under the current contract. Additional hours are needed to support data warehouse infrastructure, integration with other data systems, Power BI report/dashboard development, and automation/efficiency activities as described in the attached Third Amendment scope of work.

Because the amendment is effective July 1, 2026 and Commission approval is scheduled for July 8, 2026, the recommended action includes ratification of services and costs incurred from July 1, 2026 through the date of approval. Those services are included in the Scope of Work and not-to-exceed amount of the attached amendment. The listed initiatives will be prioritized and completed within the approved not-to-exceed amount and available technical assistance hours, with Commission staff directing sequencing based on operational need, readiness, and available data-sharing approvals.

On January 21, 2026 (Action Item 26-03): The Commission approved the Second Amendment to Contract No. CF25129 with Sidekick Solutions LLC increasing the not-to-exceed amount of the contract to $186,626.

On May 14, 2025 (Action Item 25-19): The Commission approved Contract No. CF25129 with Sidekick Solutions LLC for $147,026.

RECOMMENDED ACTION

That the Commission:

1. Approve and ratify the Third Amendment to Contract No. CF25129 with Sidekick Solutions LLC to increase the not-to-exceed amount by $194,995, from $186,626 to $381,621 for the contract term July 1, 2025 - June 30, 2027, and authorize the Executive Director to execute the amendment on behalf of the Commission, subject to County Counsel approval as to form; and
2. Authorize the Executive Director, based on the availability of fiscal funding, to sign amendments that exercise the options of the executed Contract No. CF25129, on behalf of the Commission, including modifications of the statement of work that stay within the intent of said contract without requiring further action from the Commission, provided such modifications do not increase the not-to-exceed amount.

BUDGET IMPACT

Adequate appropriation is included in the budget for Fiscal Year 2026/2027 (525440-25800-938001-81250).

STRATEGIC PLAN RELEVANCE

Goal Area 4 – Countywide Programs

POTENTIAL CONFLICTS OF INTEREST

None known.

ATTACHMENTS

1. CF25129 A3 Sidekick Solutions LLC

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION
PROFESSIONAL SERVICES CONTRACT
THIRD AMENDMENT

Contractor: **Sidekick Solutions LLC**

Contract No.: **CF25129 A3**

Address: **403 South Lincoln Street Suite 4 PMB 15**
Port Angeles, WA 98362

WHEREAS, the Riverside County Children and Families Commission ("Commission") has entered into a Contract for Professional Services ("Contract") with Sidekick Solutions LLC ("Contractor") for the provision of services, and the parties now wish to amend the Contract, with the Third Amendment to be effective as of **July 1, 2026**, subject to Commission approval and ratification of services and costs incurred prior to the date of approval**.**

Now, therefore, the parties agree to amend the Contract as follows:

A. All references to the Contract term, start, and end dates shall be amended to: **July 1, 2025,** through **June 30, 2027**.
B. The previous version of the Scope of Work has been deleted in its entirety and replaced as outlined in Attachment A-3.
C. The previous version of the Budget has been deleted in its entirety and replaced as outlined in Attachment B-3. All references to the maximum reimbursable amount shall be amended from **$186,626.00** to **$381,621.00**.
D. The previous version of the Payment Provisions is deleted in its entirety and replaced by Attachment C-3, attached hereto and incorporated herein by reference.

All other terms and conditions of the Contract, including prior amendments, shall remain in full force and effect.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused their duly authorized representative to execute this Third Amendment.

Authorized Signature for COMMISSION:	**Authorized Signature for CONTRACTOR:**
Charna Widby Executive Director	Jeffrey Haguewood Owner, Managing Director
Date Signed:	Date Signed:
585 Technology Court Riverside, CA 92507-2423	403 South Lincoln Street Suite 4 PMB 15 Port Angeles, WA 98362
APPROVED AS TO FORM SIGNATURE:	
Kristine Bell-Valdez Supervising Deputy County Counsel	
Date Signed:	
ATTEST SIGNATURE:	
Lynn M. Stephens Executive Assistant IV	
Date Signed:	

ATTACHMENT A-3: SCOPE OF WORK

Contractor: Sidekick Solutions LLC
Program: Countywide Programs
Contract No.: CF25129 A3
Term: 7/1/2025 - 6/30/2027

Contractor shall, under the direction of the Commission's Executive Director or Designee, provide Services in accordance with the specifications and Scope of Work (SOW) as described in this Attachment A-3, incorporated herein by reference.

Purpose: To support the configuration, performance monitoring, workflow optimization, and automation of Bonterra's Impact Management software ('Apricot') through technical assistance aligned with Commission priorities and reporting needs.

Program Overview

First 5 Riverside County (the 'Commission') has implemented and will continue to expand data analytics and business process automation solutions for the Home Visiting Program (HVP) and Family Resource Centers (FRCs) during FY 2025/2026 and FY 2026/2027. For HVP, the program roadmap includes the transition to HVP 2.0, featuring new reporting products, a unified Salesforce data scorecard, and automated visit data exports. The FRC program focus involves re-implementing the data model and workflow in Apricot, deploying a Power BI reporting stack, and implementing web-based intake and inquiry solutions. Overall, these initiatives are designed to increase data quality, improve referral workflows, and reduce staff data processing tasks through event-driven integrations with external systems.

Procedural and Administrative Protocols

To ensure the skillful and professional delivery of services, the following protocols shall apply:

- **Administration:** The Executive Director of the Commission (or designee) shall administer this Contract.
- **Remote Delivery:** All work is performed remotely using virtual collaboration technology.
- **Points of Contact:** Commission shall identify Points of Contact responsible for attending meetings and making decisions regarding approval and acceptance.
- **Approval Process:** All major configurations or new features must receive written approval from Commission staff prior to deployment into the live system.
- **Session Recordings:** Virtual sessions may be recorded at Commission's request. Contractor shall limit the presentation of sensitive data during recorded meetings.
- **Change Requests:** Contractor shall provide time estimates and scope clarification for all change requests in advance of implementation.
- **Intellectual Property:** Reports and data compiled under Technical Assistance services are the property of the Commission. Software services and Data Processing Services remain the pre-existing intellectual property of the Contractor.
- **Data Security:** Contractor shall treat all PII, PHI, and NPI as protected data, adhering to de-identification/masking where feasible and enforcing Role-Based Access Controls.

A. Automation and Integration Software

Labor for these activities is covered by the pooled technical assistance hours in Section B.

Infrastructure Implementation Priorities for FY 2025/2026 (Completed):

- Data Warehouse (DW): Implementation of DW with Apricot pipeline restore (<2GB Database size).

- Proxy API: Setup of Apricot Private API in sandbox and production environments, including secure authentication, rate limits, and endpoint lists.
- Zapier Connector: Implementation and configuration of Zapier connector for Apricot.

New Deliverables and Priorities for FY 2026/2027:

- Expanded Data Warehouse: Maintenance of the DW with an increased database limit of <3GB.
- Software Renewals:
  - Annual renewal of software authorizations, incorporating a 3% annual fee increase for the Zapier connector.
  - Annual renewal of software authorizations for the Apricot Private API.

B. Technical Assistance and Implementation Support

The Technical Assistance hours are a pooled resource intended to cover all Time-based Services, including labor activities for Sections A and C.

FY 2025/2026 Technical Assistance hours:	625.0 Hours
FY 2026/2027 Technical Assistance hours:	596.5 Hours
Total Cumulative Contract Hours:	1,221.5 Hours

Baseline Services:

- **Governance & Planning:** Facilitate meetings, manage the visible backlog of work, and summarize action items.
- **Standard Configuration:** Ongoing design of forms, native/results reports, dashboards, and user access systems.
- **Completed Projects:** Maintenance of the FRC book distribution tracking mechanism and SFP report stack Power BI dashboards.

New Priority Initiatives for FY 2026/2027:

1. **SMS/MMS Outreach Campaigns:** Custom module using Twilio and Zapier for segmented text campaigns from Apricot audience lists.
2. **Salesforce Pipeline & HVP Scorecard:** Pipeline Salesforce data via REST API and develop a unified HVP scorecard in Power BI.
3. **Apricot to Salesforce Visit Data:** Automate the export of aggregate HVP visit data to Salesforce.
4. **IEHP Referral Integration**: Event-driven workflow to receive and close loops on IEHP referrals within Apricot.
5. **FRC WPHS Integration:** Integrate health scores and referral data into FRC case management.
6. **Web-Based Intake Forms:** Deploy three FRC solutions (Participant Intake, Inquiry/Follow-up, and Batch Import SOPs) using proxy forms and Zapier.
7. **Note Templates & Census Updates:** Configure selectable case note templates and update preliminary census questionnaires.
8. **FRC Power BI Reporting Stack:** Refine FRC data marts and finished BI products for user runtime.

C. Data Processing Services

Labor for these activities is drawn from the Technical Assistance pool in Section B.

Completed Data Marts:

- Data Marts (DM): Implementation of DMs for HVP19, HVP_SOW, HVP canned and KPI, and FRC SFP.
- ETL Automation: Implementation of recurring jobs for the DPSS opt-in list, incorporating a 3% annual fee increase for FY 2026/2027.

New Automated ETL Pipelines (FY 2026/2027 Deliverables):

- Salesforce API Extract-Load: Automated pipeline for Salesforce data to DWS.
- Apricot to Salesforce Export: Automated export pipeline for aggregate visit data.
- IEHP to Apricot Ingest: Integration pipeline for external referral data.
- WPHS to Apricot Ingest: Automated ingest pipeline for score and referral records.
- New Data Mart: Restoration and maintenance of the FRC SFP data mart.

[Remainder of Page Intentionally Left Blank]

ATTACHMENT B-3: BUDGET

Budget Start Date: 7/01/2025

Budget End Date: 6/30/2027

Total Amount: $381,621.00

BUDGET TABLE

FISCAL YEAR 2025-2026		
Category	**Description**	**Amount**
Operational Expenses	Software	**$34,726.00**
Operational Expenses	Consultant Hours 625 @ $220/hr.	**$137,500.00**
Operational Expenses	Data Processing Services	**$14,400.00**
TOTAL:		**$186,626.00**

FISCAL YEAR 2026-2027		
Category	**Description**	**Amount**
Operational Expenses	Software	**$33,237.00**
Operational Expenses	Consultant Hours 596.5 @ $220/hr.	**$131,230.00**
Operational Expenses	Data Processing Services	**$30,528.00**
TOTAL:		**$194,995.00**

TOTAL CONTRACT BUDGET	**$381,621.00**

[Remainder of Page Intentionally Left Blank]

ATTACHMENT C-3: PAYMENT PROVISIONS

CONTRACTOR shall be compensated for services satisfactorily performed within the Scope of Work and within the Budget of this Contract. Total compensation shall not exceed **$381,621.00**, inclusive of all fees, costs, and expenses.

A. **Fee**: COMMISSION shall reimburse CONTRACTOR, upon submission by CONTRACTOR of an acceptable invoice for services rendered under the terms of this Contract. Payment shall be due to CONTRACTOR within thirty (30) days of RCCFC's receipt of invoice.

1. Payment shall be made monthly in accordance with satisfactory progress towards the Deliverables in the Scope of Work and upon receipt of an acceptable invoice to include:

    a. Contractor's name, address, Contract number, an assigned invoice number, total payment amount due, and services rendered with supporting documentation (if applicable), itemized as follows:

        1. Software.
        2. Consultant Hours.
        3. Data Processing Services.

2. CONTRACTOR shall submit invoices to the Riverside County Children and Families Commission, Accounts Payable, 585 Technology Court, Riverside, CA 92507, through the Commission's Invoicing-Portal, or via email to RCCFC-accountspayable@RIVCO.org.

[Remainder of Page Intentionally Left Blank]

E.3. **26-22:** Approve Contract with Loma Linda University Children's Hospital for Help Me Grow Inland Empire from July 8, 2026 – June 30, 2027 **(CONTRACT NO. CF26150) [$275,000 - PROP 10 FUNDS]**

AGENDA ITEM: 26-22
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE CONTRACT WITH
LOMA LINDA UNIVERSITY CHILDREN'S HOSPITAL
FOR HELP ME GROW INLAND EMPIRE
FROM JULY 8, 2026 – JUNE 30, 2027
(CONTRACT NO. CF26150) [$275,000 – PROP 10 FUNDS]

SUMMARY OF REQUEST

Approve Contract CF26150 with Loma Linda University Children's Hospital (LLUCH) for an amount not-to-exceed $275,000, effective July 8, 2026 – June 30, 2027, for Help Me Grow Inland Empire (HMGIE) to continue efforts for full implementation and focused sustainability strategies.

BACKGROUND

The Commission has invested in the development and implementation of Help Me Grow Inland Empire (HMGIE) through a regional partnership between First 5 Riverside County, First 5 San Bernardino and Loma Linda University Children's Hospital (LLUCH), designed to strengthen early identification and connection to developmental supports for children from birth through age five.

Contract No. CF26150 carries forward the Commission's approved investment-of-funds contract structure and updated FY 2026/2027 scope, budget, payment provisions, and Business Associate Agreement for HMGIE.

HMGIE is a cross-county approach to building a strong, aligned early intervention system that best supports children and families. HMGIE is not a program, but rather a mechanism for aligning services in a more systematic way to improve access and better support for children and families. It ensures that young children receive timely developmental support and that families can easily navigate and access the services they need.

The FY 2026/2027 contract reflects a reduced and more focused investment to support continued HMGIE implementation while prioritizing sustainability planning. The scope is intended to maintain core centralized access, screening, care coordination, referral, and parent-support functions while assessing the operational, fiscal, and partnership conditions needed to sustain the regional HMGIE model beyond the current contract period.

Prior Commission Actions:

On July 9, 2025 (Action Item 25-31): The Commission authorized the Executive Director to approve and ratify Contract CF25146 for an amount not to exceed $500,000, effective July 1, 2025 – June 30, 2026, with Loma Linda University Children's Hospital (LLUCH) for Help Me Grow Inland Empire (HMGIE). The contract reflected previously approved contract terms under CF24126.

On May 8, 2024 (Action Item 24-16): The Commission authorized the Executive Director to approve, ratify, and amend the contract terms specific to contract CF24126, with LLUCH for an amount not to exceed $1,128,762 effective July 1, 2023 – June 30, 2025, for HMGIE.

On July 17, 2023 (Action Item 23-32): The Commission authorized the Executive Director to approve and ratify Contract CF24126, with LLUCH for an amount not to exceed $1,128,762 effective July 1, 2023 – June 30, 2025, for HMGIE.

RECOMMENDED ACTION

That the Commission:

1. Approve Contract No. CF26150 with Loma Linda University Children's Hospital for an amount not to exceed $275,000, effective July 8, 2026 through June 30, 2027, for Help Me Grow Inland Empire, and authorize the Executive Director to sign the contract on behalf of the Commission, subject to County Counsel approval as to form; and

2. Authorize the Executive Director, based on the availability of fiscal funding and as approved by County Counsel to sign amendments that exercise the options of executed contract effective July 8, 2026 through June 30, 2027, on behalf of the Commission including modifications to the statement of work that stay within the intent of said contract and if necessary, without requiring further action from the Commission.

BUDGET IMPACT

Adequate appropriation has been included in the proposed FY 2026/2027 budget. (527980-25800-938001-92945)

STRATEGIC PLAN RELEVANCE

Goal Area 2 - Comprehensive Health & Development (92945)

POTENTIAL CONFLICTS OF INTEREST

None.

ATTACHMENTS

1. CF26150 A0 with Loma Linda University Children's Hospital for Help Me Grow Inland Empire.

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION
CONTRACT
INVESTMENT OF FUNDS
585 Technology Court
Riverside, California 92507

RCCFC AWARD:	**CF26150**
CONTRACTOR:	**Loma Linda University Children's Hospital**
CONTRACT TERM:	**7/8/2026 – 6/30/2027**
MAXIMUM REIMBURSABLE AMOUNT:	**$275,000**

The CONTRACTOR designated above is hereby certified for an investment of funds in an amount not to exceed **$275,000**.

Compensation: The maximum reimbursable amount over the life of the Contract for Investment of Funds (hereinafter the "Contract") shall not exceed **TWO HUNDRED SEVENTY-FIVE THOUSAND DOLLARS ($275,000**) as awarded by the Riverside County Children and Families Commission, also known as First 5 Riverside County, (hereinafter the "COMMISSION" or "COUNTY"), provided pursuant to the California Children and Families Act of 1998, also known as Proposition 10, to provide services and results as set forth in Attachments A, B, C, D and E attached hereto as incorporated herein by reference, subject to the following terms and conditions:

IN WITNESS WHEREOF, COMMISSION and CONTRACTOR have executed this Contract.

Authorized Signature for COMMISSION:	**Authorized Signature for CONTRACTOR:**
Charna Widby, Executive Director	Peter Baker, Senior Vice President, Administrator, and Authorized Signatory
Date Signed:	Date Signed:
585 Technology Court Riverside, CA 92507-2423	11234 Anderson Street Loma Linda, CA 92354
APPROVED AS TO FORM SIGNATURE:	
Kristine Bell-Valdez Supervising Deputy County Counsel	
Date Signed:	
ATTEST SIGNATURE:	
Lynn M. Stephens Executive Assistant IV	
Date Signed:	

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION

CONTRACT TERMS AND CONDITIONS

Contents

1. NOTICES 5
2. SOURCE AND SCOPE OF CONTRACT 5
3. DEFINITIONS 5
4. TERM 6
5. COMPLIANCE, DISALLOWANCE, WITHHOLDING 6
6. TERMINATION 6
7. REQUIREMENT OF SUPPLEMENTING PROGRAM 7
8. DATA MANAGEMENT 7
9. SCOPE OF WORK (SOW) 7
10. REIMBURSEMENT OF COSTS 8
11. FISCAL AND PROGRAM REPORTING REQUIREMENTS 8
12. REIMBURSEMENT OF FUNDS TO THE COMMISSION 10
13. COMMISSION FISCAL REQUIREMENTS 10
    A. Budget Revisions 10
    B. Amendments 11
    C. Cost Allocation Plan 11
    D. Overhead/Indirect Costs 11
    E. Revenues Received 12
    F. Payroll Taxes 12
    G. Payor of Last Resort 12
14. CONTRACTOR AUDIT REQUIREMENTS 12
15. INVENTORIABLE EQUIPMENT 13
16. REVERSION OF ASSETS 13
17. TOBACCO CONTROL POLICY 14
18. CONDUCT OF BUSINESS 14
19. RECORDS MANAGEMENT AND MAINTENANCE 15
20. PUBLIC DISCLOSURE OF DOCUMENTS 15
21. INSPECTIONS, PROGRAM MONITORING, AND CONTRACT ADMINISTRATIVE REVIEW BY COMMISSION 16
22. GOVERNING LAW AND VENUE 16
23. CONTRACTOR SUBCONTRACTS FOR WORK OR SERVICES 16
24. PUBLICITY AND ATTRIBUTION REQUIREMENTS 17
25. PROHIBITION OF POLITICAL/RELIGIOUS ACTIVITY 18
26. WORK PRODUCT 18
27. NON-DISCRIMINATION 19
28. CHILD ABUSE REPORTING 19
29. DEPARTMENT OF JUSTICE CLEARANCE 19
30. ADULT AND ELDER ABUSE REPORTING 20
31. INDEPENDENT CONTRACTOR 20
32. HOLD HARMLESS/INDEMNIFICATION 20
33. INSURANCE 21
34. ASSIGNMENT 23
35. ALTERATION AND/OR AMENDMENT 23
36. CONFLICT OF INTEREST 23
37. WAIVER AND SEVERABILITY 23
38. DISALLOWANCE 23
39. OFFICIAL DOCUMENTS 24
40. ENTIRE CONTRACT 24
41. NONEXCLUSIVE CONTRACT 24
42. CERTIFICATION OF AUTHORITY TO EXECUTE THIS CONTRACT 24
43. COMPLIANCE WITH LAW 24
44. CONFLICTS IN INTERPRETATION 24

45. COUNTERPARTS 24
ATTACHMENT A: SCOPE OF WORK 26
ATTACHMENT B: BUDGET 28
ATTACHMENT C: PAYMENT PROVISIONS 29
ATTACHMENT D: COMPREHENSIVE TOBACCO CONTROL POLICY 31
ATTACHMENT E: BUSINESS ASSOCIATE AGREEMENT 32

[Remainder of Page Intentionally Left Blank]

Terms and Conditions

1. NOTICES

All correspondence and notices required or contemplated by this Contract shall be delivered to the respective parties at the addresses set forth below and are deemed submitted one day after deposit in the United States mail, postage prepaid:

COMMISSION:

Charna Widby, Executive Director
First 5 Riverside County
585 Technology Court
Riverside, CA 92507

CONTRACTOR:

Peter Baker
Senior Vice President and Administrator
Loma Linda University Children's Hospital
11234 Anderson Street, CH 1816
Loma Linda, CA 92354

Or to such other address as the parties may hereafter designate in writing.

2. SOURCE AND SCOPE OF CONTRACT

A. This Contract award is valid and enforceable only if sufficient funds are available to the COMMISSION from Proposition 10 tax dollars for the total term of the Contract. It is mutually agreed that if the State does not appropriate sufficient Proposition 10 funds, this Contract shall be amended to reflect any reduction in funds.

B. This Contract is subject to any additional restrictions, limitations, or conditions enacted by the State of California, which may affect the provisions, terms, or funding of this Contract in any manner.

C. This Contract award is designated for an investment of funds to provide services to address Child Health & Development, Quality Early Learning or Resilient Families in accordance with the current COMMISSION Strategic Plan. Services are to be provided to benefit children 0 through 5 years of age (may also be abbreviated as "0-5") who reside in Riverside County.

3. DEFINITIONS

Terminology included within the Terms and Conditions of the Contract is defined by the Riverside County Children & Families Commission as stated below:

Commission: The Riverside County Children & Families Commission, an assembly of Commissioners appointed by the Riverside County Board of Supervisors, which is responsible for establishing policy and directing Proposition 10 funds at the County level.

Contractor: The government or other legal entity to which the Contract is awarded and which shall be accountable to the Commission for the use of funds provided.

County: The Riverside County Children & Families Commission, the County of Riverside, its Agencies, Districts, Special Districts and Departments, respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents, and representatives.

Data Management System: An online data management system used to collect and analyze client demographics, services, and target accomplishments.

Executive Director: The designated lead director of the Commission.

Fiscal Year: The Commission's fiscal year is July 1 through June 30.

Performance Target: The specific results that a CONTRACTOR will commit to achieving as outlined in the Scope of Work.

Performance Target Accomplishment Schedule: The specific timeline that a CONTRACTOR will commit to adhere to achieving specific results as outlined in the Scope of Work.

Probationary Status: CONTRACTOR is given notice of non-compliance after failing to correct deficiencies and has been placed in a status that may require additional monitoring, announced and unannounced visits, additional reporting by CONTRACTOR, an evaluation by COMMISSION staff and a report to the COMMISSION inclusive of recommendations regarding the disposition of the Contract.

Scope of Work (SOW): A documented qualitative and quantitative description of the project deliverables (i.e. what the CONTRACTOR is funded to do).

4. TERM

The term of this Contract shall be from **7/8/2026** through **6/30/2027** unless terminated sooner by the provisions herein by either party. Funds shall not be automatically renewed by the COMMISSION upon or after the term of the Contract except by formal amendment approved by the COMMISSION.

5. COMPLIANCE, DISALLOWANCE, WITHHOLDING

If CONTRACTOR fails to comply with any conditions contained within this Contract, the COMMISSION may place the CONTRACTOR in a probationary status, temporarily withhold payments until the deficiency is corrected, deny funds for all or part of the cost of activity not in compliance, and/or request repayment to the COMMISSION if any disallowance is rendered after audit findings. Written notification of non-compliance will be sent to the identified contact person and the CONTRACTOR'S Executive Director or other lead staff authorized by the CONTRACTOR'S governing board or ownership within twenty (20) business days.

6. TERMINATION

A. By COMMISSION: The COMMISSION may, by written notice to CONTRACTOR, terminate this Contract in whole or in part at any time for the reasons as set forth below. Upon receipt of notice, the CONTRACTOR shall immediately discontinue all services affected (unless the notice directs otherwise).

1. Termination for cause:

a. Due to Default or Breach of Contract. Upon default by the CONTRACTOR in the performance of this Contract or material breach of any of its provisions which include but are not limited to; change in status or delegation, assignment or alteration of the services outlined in Attachment A of this Contract, the COMMISSION may immediately terminate this Contract by written notice, which shall be effective upon receipt by CONTRACTOR, unless COMMISSION provides CONTRACTOR the opportunity to cure breach within twenty (20) business days of receipt of notice, and CONTRACTOR does so to COMMISSION'S satisfaction.

b. Due to Health and Safety Concerns of Clients. The COMMISSION may immediately terminate this Contract, at the sole discretion of the COMMISSION when the CONTRACTOR has been accused and found to be in violation of any county, state, or federal law and/or regulation related to the health and safety of clients. The Contract may also be immediately terminated at the sole discretion of the COMMISSION if the CONTRACTOR fails to provide for the health and safety of clients served under this Contract where the health and safety of clients are placed at risk by CONTRACTOR.

c. Due to Non-Appropriation. It is mutually agreed that if either the federal or state budget of the current year and/or any subsequent years covered under this Contract does not appropriate sufficient funds for the program, this Contract shall be of no

further force and effect. In this event, the COMMISSION shall have no liability to pay any funds whatsoever to the CONTRACTOR or to furnish any other considerations under this Contract and CONTRACTOR shall not be obligated to perform any provisions of this Contract. If funding for any fiscal year is reduced or deleted by the federal or state budgetary process for purposes of this program, the COMMISSION shall have the option to either cancel this Contract with no liability occurring to the COMMISSION or offer a Contract amendment to CONTRACTOR to reflect the reduced amount.

d. Due to Non-Compliance. Termination may occur if CONTRACTOR fails to provide the COMMISSION with any reports, data and information as required in this Contract. CONTRACTOR may be placed in a probationary status until compliance with the terms of the Contract has been met. CONTRACTOR will be given thirty (30) calendar days after the date of written notice by COMMISSION to cure the deficiency. If compliance is not met within the thirty (30) calendar days, the COMMISSION may move forward with termination of the Contract.

e. Without Cause. COMMISSION may terminate this Contract without cause upon thirty (30) days' written notice served upon the CONTRACTOR stating the extent and effective date of termination.

B. By CONTRACTOR: CONTRACTOR may terminate this Contract in whole or in part upon thirty (30) calendar days' written notice to the COMMISSION.

7. REQUIREMENT OF SUPPLEMENTING PROGRAM

Funds received pursuant to this Contract shall not be used to supplant any program of the CONTRACTOR. Proposition 10 funds shall ONLY be used to supplement a CONTRACTOR'S program. The COMMISSION endorses the California Children and Families Commission's interpretation of supplanting: The definition of "supplement" is to add to or augment something that currently exists, while "supplant" is defined as taking the place of something currently in existence. As defined in Health and Safety Code sections 130100 et seq. (the Children and Families Act), all monies raised pursuant to the Act shall be appropriated and expended by CONTRACTOR only to supplement existing levels of services. The Act specifically prohibits appropriation and expenditure of funds to supplant state or local general fund money for any purpose. Further, expenditures are prohibited for use to fund any existing levels of service.

8. DATA MANAGEMENT

CONTRACTOR agrees to participate in a comprehensive, countywide, internet-based evaluation and management process as defined by the COMMISSION. Participation shall include, but is not limited to, monthly input of program and financial data, submission of quarterly and annual Program Progress Reports (PPR), utilization of the COMMISSION developed reporting systems and Administrative Review formats and required training(s) to familiarize and implement the results-based accountability framework. The COMMISSION continues to refine its evaluative processes that will assist the COMMISSION, its CONTRACTORS and the community to successfully increase and measure the impact of the Proposition 10 in Riverside County. Where appropriate, CONTRACTOR agrees to participate in the ongoing development of these evaluative processes. Specific areas may include but are not limited to, the development of outcomes for programmatic performance, standards for service delivery, and assessment tools.

9. SCOPE OF WORK (SOW)

A. CONTRACTOR will be required to submit and adhere to a SOW approved by the COMMISSION and attached to this Contract. The SOW will accurately reflect measurable results of services provided through Proposition 10 funding. The SOW will provide a qualitative

and quantitative description of program(s) objectives to be achieved in connection with Proposition 10 funding.

B. The SOW (Attachment A) will be amended each fiscal year of the Contract Term to confirm or adjust specific qualitative and/or quantitative targets for the respective year.

C. SOW revisions that are considered relatively minor adjustments that do not affect the overall deliverables of this Contract shall be accepted for consideration through March 31st of each fiscal year. Requests for these types of SOW adjustments must be submitted to the COMMISSION office in writing or via e-mail and shall not be implemented by CONTRACTOR prior to receipt of written approval from authorized COMMISSION personnel. Upon approval, CONTRACTOR will receive either written or e-mail verification from the COMMISSION Executive Director (or designee).

D. SOW revisions that are considered significant changes to program performance targets and affect the overall deliverables of this Contract include the following: changes that result in the type of customer or numbers served, new staff positions or major staff changes, or significant changes in the Performance Targets. Requests for these types of SOW changes shall be accepted for consideration through March 31 of each fiscal year. SOW revisions shall be submitted to the COMMISSION Executive Director (or designee), via the COMMISSION'S Contracts & Grants Analyst assigned to the CONTRACTOR. The COMMISSION Executive Director (or designee) will respond to the proposed request for SOW revisions within thirty (30) calendar days after receipt at the COMMISSION office. Final approval of any proposed revisions to the SOW shall require the written approval of the COMMISSION Executive Director (or designee). All changes will be incorporated into the Contract and shall become effective on the date of written approval from the COMMISSION Executive Director and/or the COMMISSION.

E. CONTRACTOR agrees to make every possible effort to obtain voluntary consent using the COMMISSION Consent Form for any customer entered into the data management system. CONTRACTOR also agrees to maintain the original signed Consent Form on file for the COMMISSION to review as necessary. Each customer is to receive a copy of the signed Consent Form.

10. REIMBURSEMENT OF COSTS

Payment will not be provided for services performed and/or expenditures accrued prior to the full execution of this Contract unless previously authorized by COMMISSION action. Reimbursement of costs shall be made upon CONTRACTOR'S satisfactory performance, based upon the SOW and methodology contained in Attachment A as determined by the COMMISSION. The COMMISSION shall allocate the funds to CONTRACTOR as follows:

A. All funds provided pursuant to this Contract shall be expended by CONTRACTOR in accordance with the Budget attached hereto.

B. All funds will be distributed as detailed in the attached Payment Provisions, attached hereto.

11. FISCAL AND PROGRAM REPORTING REQUIREMENTS

A. Fiscal Reporting

Fiscal expenditures are required to be input into the data management system by CONTRACTOR on a monthly basis with input completed and submitted by the 20th of the month following Contract performance for expenditures occurring in the 1st, 2nd and 3rd quarters of the fiscal year (July through March). Fiscal expenditures occurring in the 4th quarter (April, May and June) will be required to be input into the data management system on earlier modified due dates to support COUNTY internal deadlines and external audit requirements. These due dates will be communicated to CONTRACTOR through the COMMISSION'S

Contracts and Grants Analyst assigned to the CONTRACTOR. CONTRACTOR is required to report expenditures on a monthly basis and apply accruals at year-end. Accruals show costs for services that have occurred but have not yet been paid. If the reporting due date falls on a weekend or County, State or nationally recognized holiday, the due date will be on the following business day. Any changes that occur with expenditures must be reported to COMMISSION staff and adjusted within the data management system before the end of the Quarter following the expense occurrence. Example: Changes to expenditures in the first quarter of performance must be adjusted and reconciled before the end of the second quarter (December 30, as reported in the January 30 report). **A change in CONTRACTOR staff, or other difficulties, does not absolve the CONTRACTOR from this monthly fiscal reporting responsibility.**

In rare and justifiable circumstances, an extension may be requested by the CONTRACTOR. Such requests are to be submitted in writing prior to the due date and shall be directed through the COMMISSION'S Contracts and Grants Analyst assigned to the CONTRACTOR.

If applicable, CONTRACTOR shall provide copies of the claim report submitted monthly for Medi-Cal and/or any other state or federal reimbursements. In addition, the CONTRACTOR will provide the subsequent revenue reports that will reconcile the claim reports.

Costs may be allowed and reviewed for reimbursement up to the time of the Final Fiscal Expenditure Report, which is due as described in paragraph one of this section. All reimbursement costs not submitted at the time of the Final Fiscal Expenditure Report will be disallowed.

Payment information, including amount, payment reduction or payment withheld may be obtained by the CONTRACTOR via the data management system.

B. Program Reporting

As requested by COMMISSION, CONTRACTOR shall participate in research and evaluation studies designed to show the effectiveness of CONTRACTOR'S services or to provide information about CONTRACTOR'S program. CONTRACTOR shall report program and demographic data on participants, where appropriate, service and outcome data with measurement tools approved by COMMISSION. CONTRACTOR shall enter data (quantitative and qualitative) in the evaluation database system designated by COMMISSION. CONTRACTOR shall submit complete data, in accordance with the SOW.

C. Monthly Reporting

CONTRACTOR shall input and submit program data into the COMMISSION'S data management system on a monthly basis and input must be completed by the 20th of the month following Contract performance. If the reporting due date falls on a weekend or holiday, the due date will be on the following business day. The due date for program data submitted in the 4th quarter (April, May and June) may be modified by COMMISSION as required to meet internal COUNTY and State reporting deadlines. Modified due dates will be communicated to CONTRACTOR through the COMMISSION'S Contracts and Grants Analyst assigned to the CONTRACTOR. Any changes that occur with program data input must be reported to COMMISSION staff and adjusted within the data management system before the end of the Quarter following the change.

Example: Changes to program data in the first quarter must be adjusted and reconciled before the end of the 2nd quarter (December 30th, as reported in the January 30th report). A change in CONTRACTOR staff, or other difficulties, does not absolve the CONTRACTOR from this monthly program data input and quarterly Program Progress Report (PPR) responsibility.

D. Quarterly and Annual Reporting

CONTRACTOR shall submit Program Progress Reports (PPR) which includes quarterly and year-to-date progress on actual achievement of performance targets compared to projected achievements as detailed in the SOW and other data collection information as requested by the COMMISSION. The PPR shall include narrative information on lessons learned, course corrections, client success stories, sustainability and public awareness/policy change activities for the quarter. CONTRACTOR is required by the COMMISSION to complete and submit Program Progress Reports electronically via the COMMISSION'S data management system.

For each reporting period, CONTRACTOR shall provide the COMMISSION with a Program Progress Report within thirty (30) calendar days from the end of the reporting period. In rare and justifiable circumstances, an extension may be requested by the CONTRACTOR. Such requests are to be submitted in writing prior to the due date and shall be directed through the COMMISSION'S Contracts and Grants Analyst assigned to the CONTRACTOR. Quarterly Program Progress Reporting due dates for each Contract period are as follows:

- QUARTER 1 (July 1 – September 30): Report Due October 20
- QUARTER 2 (October 1 – December 31): Report Due January 20
- QUARTER 3 (January 1 – March 31): Report Due April 20
- QUARTER 4 (April 1 – June 30): Report Due July 11 (Final Cumulative Program Progress Report), Quarter 4 due date may be modified by COMMISSION as necessary to meet County and/or State reporting deadlines.

If the due date falls on a weekend or County, State or nationally recognized holiday, the due date will be on the following business day. The first quarterly report is due October 20th of the current fiscal year.

CONTRACTOR agrees that failure to submit reports as specified will be sufficient cause for the COMMISSION to withhold any payment due until reporting requirements have been fulfilled.

12. REIMBURSEMENT OF FUNDS TO THE COMMISSION

If CONTRACTOR has been overpaid in the previous fiscal year, the COMMISSION will, in instances where the Contract is renewed, reduce subsequent payment(s) to recover the amount overpaid.

Notwithstanding any other provision herein, CONTRACTOR agrees to reimburse, in full, all funds received from the COMMISSION, upon request of the COMMISSION, where such funds as determined by the COMMISSION are not or have not been utilized by CONTRACTOR for purpose as intended by the COMMISSION. The terms and conditions of reimbursement shall be at the sole discretion of the COMMISSION. This provision is not terminated upon termination of this Contract.

13. COMMISSION FISCAL REQUIREMENTS

A. Budget Revisions

A Budget Revision Form may be submitted by the CONTRACTOR to the COMMISSION to modify budget line(s) of the approved budget. The request must indicate the proposed line item change, the budget as amended applying the requested change, a written justification for each requested change, and signed by an authorized representative. The request cannot result in any alteration or degradation to the program services and performance targets as specified in this Contract.

The COMMISSION Executive Director (or designee), on behalf of the COMMISSION, has the authority to approve or deny the request, provided that the modification does not deviate from the original intent of the Contract or increase the total Contract amount. CONTRACTOR is limited to two (2) budget revisions per fiscal year.

The CONTRACTOR must submit any Budget Revision Forms to the COMMISSION or designee no later than **March 31st** of the fiscal year.

B. Amendments

Necessity for budget amendments to this Contract will be determined by the COMMISSION Executive Director (or designee) and may include, but are not limited to, Contract increases or decreases and significant changes to the Scope of Work (SOW). All budget amendments to the Contract shall require formal approval of the COMMISSION Executive Director acting on behalf of the COMMISSION, as provided herein before such amendments are effective. Major budget amendments, as determined by the COMMISSION Executive Director, in consultation with County legal counsel, will require formal approval of the COMMISSION. Contract budget amendments shall be considered until March 31st of each fiscal year.

C. Cost Allocation Plan

CONTRACTOR shall have or will establish a Cost Allocation Plan (CAP) to identify prorated costs shared by multiple funding sources, including Proposition 10 funds. CONTRACTOR shall identify any other funding sources and organizations whose cooperation/participation is necessary to ensure the success of the project. CONTRACTOR'S CAP must be approved by CONTRACTOR'S appropriate governing body and submitted with the executed Contract.

A CAP is defined as a written summarization that documents the methods and procedures CONTRACTOR will use to allocate costs between two or more programs or funding sources. The goal is to ensure that each program or funding source bears its fair share, and only its fair share, of the total costs. The CONTRACTOR must have a method of identifying and distributing program costs that are comprehensive, well documented, and defensible under the Generally Accepted Accounting Principles (GAAP).

A written CAP is required if <u>any</u> of the conditions below are met:

a. Funded staff members share time between a COMMISSION funded program and one or more other grant funded program.

b. A single-funded staff member shares time between two or more COMMISSION funded programs.

c. The same facilities and/or resources are utilized by more than one funded program.

D. Overhead/Indirect Costs

1. Overhead/Indirect costs are defined as costs incurred for a common or joint purpose benefiting more than one cost objective and cannot be readily identified with a particular final cost objective. These costs do not provide a measurable, direct benefit to a particular program or activity, unlike direct costs. Indirect cost may include salaries and benefits. For the purpose of this Contract, operational expenses, capital expenses, and subcontractor costs are **<u>excluded</u>** from the indirect cost calculation.

2. Indirect cost percentage rate included in the Budget, to this Contract, shall not exceed ten percent (10%) calculated against the salaries and benefits expenses only.

3. Indirect costs shall be based on the CONTRACTOR'S official governing board approved CAP. State/federal approved rates in excess of the approved ten percent (10%) indirect cost rate percentage will be reviewed and approved on a case-by-case basis.

4. A pass-through is defined as those instances where the CONTRACTOR forwards funds obtained from the COMMISSION to a subcontractor and the COMMISSION maintains no relationship or responsibility for the performance of the subcontractor. Proposition 10 funds shall not be used in a manner that will cause payment for indirect costs associated with the CONTRACTOR'S funded program more than once. The COMMISSION will not pay for subcontractor indirect costs as part of the CONTRACTOR'S budget.

E. Revenues Received

All revenue received by the CONTRACTOR (except funds received from the COMMISSION) to operate the program funded pursuant to this Contract shall be reported as revenue received within the monthly fiscal report. All such revenues shall be used to fully compensate expenses within the program funded and/or to provide additional services within the program funded pursuant to this Contract. Any unused revenues shall be deducted from Contract reimbursement.

F. Payroll Taxes

The COMMISSION shall not be directly responsible for the payment of any taxes on the CONTRACTOR'S behalf. In the event that the COMMISSION is required to do so by state, federal or local taxing agencies, CONTRACTOR agrees to promptly reimburse the COMMISSION for the full value of such paid taxes plus interest and penalty, if any. Taxes shall include, but are not limited to, the following: FICA (Social Security), unemployment insurance contributions, income tax, disability insurance and workers' compensation insurance.

G. Payor of Last Resort

CONTRACTOR shall obtain funding through sources other than the COMMISSION to provide services or support to participants whenever possible.

In cases where a participant is qualified for benefits from another source (such as Medi-Cal, Healthy Families, federal or state-funded programs, personal insurance, etc.), costs relating to services provided to that participant must be paid for by the primary payor first. Only the costs not covered will be allowable under this Contract. CONTRACTOR must provide written verification upon request.

14. CONTRACTOR AUDIT REQUIREMENTS

A. All CONTRACTORS are required to have an annual financial audit. Each CONTRACTOR shall provide a copy of annual audited financial statements to the COMMISSION covering the fiscal year that funds are received for services provided pursuant to this Contract. The audited financial statements will cover the CONTRACTOR'S fiscal year and will include a report on internal controls over financial reporting and on compliance and other matters in accordance with Government Auditing Standards. All audits shall be performed by a Certified Public Accountant (CPA) who possesses a valid license to practice within the State of California.

B. Audited financial statements are to be submitted to the COMMISSION Executive Director, or designee, within one hundred and eighty (180) calendar days after the close of the CONTRACTOR'S fiscal year for every year covered under this Contract. If the audited financial statements are not received on or before the required due date, and an extension has not been granted, the audited financial statements shall be considered delinquent, and immediate corrective action will be initiated. If the CONTRACTOR fails to produce or submit acceptable audited financial statements, the COMMISSION has the authority to withhold funding, and if necessary, secure an Auditor, and the CONTRACTOR shall be liable for all COMMISSION costs incurred in obtaining an independent audit. The cost of the audit will be

applied against the Contract encumbered amount, thereby reducing the amount of funding available to the program.

15. INVENTORIABLE EQUIPMENT

A. Inventoriable equipment includes equipment or fixed assets with a unit cost of one thousand dollars ($1,000.00), or more, or if the aggregate cost of integral components required to fully operate the assembled equipment (i.e., computer processing unit, keyboard, monitor) total one thousand dollars ($1,000.00) or more. Inventoriable equipment derived from approved purchases funded by Proposition 10 funds shall be maintained by the CONTRACTOR. CONTRACTOR shall use such capitalized equipment only for the purposes for which they were granted for children 0 through 5 years of age.

B. The CONTRACTOR shall inventory and report all equipment purchases meeting this criterion on the COMMISSION Inventory Record Form. This record must be submitted within forty-five (45) calendar days of purchase to the COMMISSION'S Contracts and Grants Analyst assigned to the CONTRACTOR. Applicable receipts must be maintained by the CONTRACTOR to validate expenditures and shall be submitted as invoice back-up documentation and uploaded to the COMMISSION'S data management system and made available as requested during the COMMISSION staff site visits. The CONTRACTOR understands that they are liable for all damages and/or loss resulting from the use and/or misuse of equipment purchased with Proposition 10 funds. Equipment shall not be used for personal use by the CONTRACTOR and/or employees, agents, subcontractors, and/or collaborating partners.

C. Any materials and supplies purchased by CONTRACTOR with Proposition 10 funds with a value of less than one thousand dollars ($1,000.00) will be used for children ages 0 through 5 years of age by another of the CONTRACTOR'S programs serving this population or returned to the COMMISSION. If CONTRACTOR is no longer serving this population, all remaining items will be returned to the COMMISSION within thirty (30) calendar days of the program ceasing operations.

16. REVERSION OF ASSETS

Real or Personal Property Assets. Any real property or moveable or immovable personal property under CONTRACTOR'S control or ownership that was acquired or improved in-whole or

in-part with Proposition 10 funds disbursed under this Contract, or under any previous Contract between the COMMISSION and CONTRACTOR, where the original cost exceeded one thousand dollars ($1,000.00) shall either be: (1) used by CONTRACTOR for the services described in the SOW for a period of five (5) years after termination or expiration of this Contract, unless a different period is specified in the SOW; or (2) disposed of and proceeds paid to the COMMISSION in a manner that results in the COMMISSION being reimbursed in the amount of the current fair market value (assuming depreciation in accordance with customary business practices) of the real or personal property less any portion of the current value attributable to CONTRACTOR'S out of pocket expenditures using non-commission funds for acquisition of, or improvement to, such real or personal property and less any direct and reasonable costs of disposition.

A. In furtherance of the foregoing, if the COMMISSION selects continued use of the capital asset, the CONTRACTOR hereby agrees that it will confirm in writing that it will continue to use the capital asset for purposes congruent with the intent of this Contract. This provision shall survive termination or expiration of this Contract and shall be actionable at law or in equity by the COMMISSION against CONTRACTOR and its successors in interest.

B. In the event the COMMISSION selects disposition of the subject real or personal property, the CONTRACTOR shall exercise due diligence to dispose of such property in conformity with applicable laws and regulations and in accordance with customary business practices. The net proceeds of such disposition shall be disbursed directly to and be payable to the

COMMISSION upon the close of the applicable disposition transaction, such as close of escrow for the sale of real property, transfer of a motor vehicle "Certificate of Title" in accordance with applicable California Vehicle Code requirements, or completion of sale of personal property by bill of sale in accordance with Uniform Commercial Code (UCC) requirements.

17. TOBACCO CONTROL POLICY

CONTRACTOR shall abide by the Comprehensive Tobacco Control Policy, incorporated herein by reference, and as may be amended from time to time. CONTRACTOR shall have tobacco education and cessation materials visibly available and accessible to clients participating and to staff funded from the COMMISSION-funded activities. The Comprehensive Tobacco Control Policy, as attached hereto.

18. CONDUCT OF BUSINESS

CONTRACTOR shall comply with all references listed below. Failure to comply may place the CONTRACTOR in a Probationary Status or result in Termination of Contract.

A. CONTRACTOR shall comply with all applicable state and/or federal laws, regulations, or requirements during the term of the Contract.

B. CONTRACTOR shall conduct its business, pursuant to this Contract, in compliance with all applicable state, and/or federal laws, regulations, or requirements.

C. CONTRACTOR shall obtain and maintain all applicable business and/or professional licenses, insurances, and/or accreditations, in good standing, which are required under the laws of the State of California or the federal government at all times while performing services under this Contract.

D. CONTRACTOR shall notify the COMMISSION Executive Director (or designee) verbally and in writing of the intent to cease operations of the facility or program within sixty (60) calendar days, but no less than thirty (30) calendar days of the event.

E. CONTRACTOR shall notify the COMMISSION Executive Director (or designee) in writing within seventy-two (72) hours of a change of key personnel funded under this Contract. Key personnel is defined as individuals who have a direct bearing on the outcome of the project, who have substantive responsibility for developing or achieving the scope or objectives of the project, and who possess the reputation, knowledge, or skills on which the work of the project is based. This includes, but not limited to, the Director, Chief Executive Officer (CEO), Chief Financial Officer (CFO), Program Manager, or Project Lead.

F. CONTRACTOR shall notify the COMMISSION Executive Director (or designee) verbally and in writing of any condition that could interfere with CONTRACTOR'S ability to perform required services and/or meet material Contract requirements within thirty (30) calendar days of learning of such a condition.

G. Agencies that are governed by a regulatory or licensing entity shall advise and forward to the COMMISSION Executive Director all documentation of regulatory/licensing violations, findings and responses to such violations and/or findings within twenty-four (24) hours of receipt of notice of violation from the governing entity. Agencies shall promptly submit to COMMISSION Executive Director a copy of the response sent to the governing entity.

H. CONTRACTOR shall immediately notify the COMMISSION in writing upon the intent to file or filing of any action of bankruptcy.

I. CONTRACTOR shall immediately notify the COMMISSION in writing upon the commencement of any litigation, whether CONTRACTOR is the plaintiff or defendant, where

such litigation may interfere with the ability of CONTRACTOR to perform its duties under this Contract and where the COMMISSION is not a party to such litigation.

J. CONTRACTOR shall immediately notify the COMMISSION in writing upon the commencement of any investigation, and/or activity by a regulatory agency against CONTRACTOR, which may interfere with the ability of CONTRACTOR to perform its duties under this Contract.

K. CONTRACTOR shall provide a grievance policy system to the COMMISSION, through which participants of services shall have an opportunity to express views and complaints regarding the delivery of service. Grievance procedures must be posted prominently in English and Spanish at service sites for participants to review.

19. RECORDS MANAGEMENT AND MAINTENANCE

A. The CONTRACTOR shall make reports to the COMMISSION in the required format and containing information as required by the COMMISSION.

B. The CONTRACTOR shall provide additional reports or information if required by the State or the local COMMISSION that was not reasonably anticipated at the time the Contract was entered into.

C. CONTRACTOR shall input all data required on a monthly basis by the 20th day of the month following the end of the reporting period **and** submit quarterly reports within thirty (30) calendar days following the end of the quarter, and at the end of the term of the Contract.

This requirement includes:

a. All the monthly data necessary to generate demographic, service utilization, results and aggregate activity reports; and

b. Submission of the Program Progress Report on a quarterly basis.

D. CONTRACTOR shall retain such reports and all records associated with this Contract for at least five (5) years following the close of the fiscal year in which this Contract is in effect. This obligation is not terminated upon termination of this Contract, whether by rescission or otherwise. CONTRACTOR agrees to require any subcontractors to retain all records associated with the Contract for the same time period.

E. Accounting information and transactions shall be recorded and reported in accordance with generally accepted accounting principles (GAAP).

F. Where medical records and/or client records are generated under this Contract, CONTRACTOR shall safeguard the confidentiality of the records in accordance with all state and federal laws, and all regulations promulgated hereunder, including the provisions of the Health Insurance Portability and Accountability Act of 1996 (HIPAA), Public Law 104-91, enacted August 21, 1996, and the laws and regulations promulgated subsequent thereto.

G. Each CONTRACTOR must maintain a written customer confidentiality policy and maintain a written protocol to ensure CONTRACTOR'S staff is aware of and abide by said policy.

20. PUBLIC DISCLOSURE OF DOCUMENTS

CONTRACTOR acknowledges and agrees that information, communications, and documents given to the COMMISSION during meetings involving COMMISSION members, staff, finance or COMMISSION Advisory Committee members may be subject to applicable law on public disclosures and/or public meetings. CONTRACTOR shall cooperate with the COMMISSION in order that it may fully comply with the requirements of such laws and regulations.

21. INSPECTIONS, PROGRAM MONITORING, AND CONTRACT ADMINISTRATIVE REVIEW BY COMMISSION

A. COMMISSION representatives shall review and inspect the CONTRACTOR through mandatory periodic Administrative Review visits for compliance with the terms of this Contract. Administrative Review visits will occur at a minimum of two (2) times per Fiscal Year for the duration of the Contract Term. During the Administrative Review visits, CONTRACTOR representatives **must** be present. All books, financial records and program records including verification of target(s) and other documents relating to the performance of this Contract must be open to inspection, examination, or copying during normal business hours by the COMMISSION staff or duly authorized representatives from the state or federal government. Records shall be made available at reasonable times at CONTRACTOR'S place of business or at such other mutually agreeable location in the County of Riverside, State of California.

B. Upon completion of the Program Monitoring and Administrative Review visit, the CONTRACTOR will be mailed a report summarizing the results of the Administrative Review visit within forty-five (45) calendar days of the visit. The CONTRACTOR may be required to respond to concerns or requests as specified in the Administrative Review report within thirty (30) calendar days of receipt.

C. CONTRACTOR shall reimburse the COMMISSION for all direct and indirect expenditures incurred in conducting an audit or investigation when CONTRACTOR is found in violation of the terms of the Contract. Reimbursement for such costs will be withheld from any amounts due to CONTRACTOR.

D. When additional information (i.e., receipts, paperwork, etc.) is requested of the CONTRACTOR as a result of any audit or monitoring, CONTRACTOR must provide all information requested by the deadline specified by the COMMISSION. Failure to provide the information by the specified deadline will subject the CONTRACTOR to the provisions of Contract section: COMPLIANCE, DISALLOWANCE, and WITHHOLDING.

22. GOVERNING LAW AND VENUE

A. This Contract is entered into under the provisions of Health and Safety Code section 130100 et seq., as may be amended from time to time and any other applicable law.

B. This Contract, its construction, and interpretation as to validity, performance, and breach shall be construed under the laws of the State of California. In the event any provision in this Contract is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions will nevertheless continue in full force without being impaired or invalidated in any way.

C. The provision of the Government Claims Act (Government Code Section 900 et seq.) must be followed first for any disputes under this Contract.

D. All actions and proceedings arising in connection with this Contract shall be tried and litigated exclusively in state or federal (if permitted by law and a party elects to file an action in federal court) courts located in the County of Riverside, State of California.

23. CONTRACTOR SUBCONTRACTS FOR WORK OR SERVICES

A. The COMMISSION holds CONTRACTOR solely responsible for the performance of all duties and obligations under this Contract. CONTRACTOR agrees and understands that COMMISSION does not enter into or assume any legal relationship with any subcontractor of CONTRACTOR for performance under this Contract. CONTRACTOR agrees to remedy all breaches of any contracts with any subcontractor, and further agrees that CONTRACTOR may

not look to the COMMISSION for any payment, liability, or assistance in the remedy of any actual or alleged breach.

B. CONTRACTOR shall identify any other organization whose cooperation/participation is necessary to ensure the success of the project and what specific roles these key partners will play. All subcontractor(s) shall conform to all requirements of the COMMISSION and any Contract between the CONTRACTOR and the COMMISSION.

C. The CONTRACTOR shall not enter into any subcontract with any subcontractor who:

1. Is presently debarred, suspended, proposed for debarment, or declared ineligible or voluntarily excluded from covered transactions by a federal department or agency;

2. Has within a three (3) year period preceding this Contract been convicted of or had a civil judgment rendered against them for the commission of fraud, or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction; violation of Federal or State anti-trust status or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;

3. Is presently indicted or otherwise criminally or civilly charged by a government entity (federal, state, or local) with the commission of any of the offenses enumerated in the paragraph above; and

4. Within a three (3) year period preceding this Contract, has had one or more public transactions (federal, state, or local) terminated for cause or default.

D. The CONTRACTOR shall be as fully responsible for the acts or omissions of its subcontractors, and of persons either directly or indirectly employed by them as for the acts or omissions of persons directly employed by the CONTRACTOR.

E. The CONTRACTOR shall insert appropriate clauses in all subcontracts to bind subcontractors to the terms and conditions of this Contract insofar as they are applicable to the work of subcontractors.

F. Nothing contained in this Contract shall create any contractual relationship between any subcontractor and the County of Riverside, its Agencies, Districts, Special Districts and Departments, respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents and representatives.

24. PUBLICITY AND ATTRIBUTION REQUIREMENTS

A. Upon signing this Contract, CONTRACTOR shall publicize funded program and partnership with the COMMISSION by creating a press release to be distributed to local media outlets. The press release shall be sent to COMMISSION for review and approval within fourteen (14) calendar days of signing of Contract. No later than five (5) calendar days after the press release is reviewed and approved by COMMISSION Public Information Specialist, the press release shall be distributed to local media outlets. Should guidance be needed on this requirement, please contact COMMISSION Public Information Specialist.

B. CONTRACTOR shall include the following acknowledgment of the COMMISSION and Proposition 10 funding in all materials produced for the purpose of public education and outreach related to COMMISSION funded programs. These materials include but are not limited to the following: brochures, workbooks, flyers, circulars, posters, games, television, radio and print advertising, public service announcements and video news releases, calendar/event listings, presentations, telephone hold messages, outdoor advertising and vehicles. The wording of the COMMISSION attribution shall be one of the following:

"Made possible by funding from First 5 Riverside County"

"Funded by First 5 Riverside County"

"Funded by First 5 Riverside County - the Riverside County Children & Families Commission"

"Hecho posible por medio de fondos de Primeros 5 Riverside County"

"Financiado por Primeros 5 Riverside County"

For events, conferences or programs with multiple funders, one of the following attributions shall be used:

"Funded in part by First 5 Riverside County"

"Funded in part by First 5 Riverside County - the Riverside County Children & Families Commission"

"Made possible by funding from First 5 Riverside County"

"Financiado parcialmente por Primeros 5 Riverside County"

"Financiado parcialmente por Primeros 5 Riverside County - Comisión de Niños y Familias del Condado de Riverside"

When space is limited (i.e., buttons, pencils, pens, etc.), attribution may be omitted. However, CONTRACTOR shall contact the COMMISSION'S Public Information Specialist to determine an appropriate method of providing attribution to the public regarding the funding source for such items.

C. The approved First 5 Riverside County logo (graphic) shall be used on materials specific to the COMMISSION funded program. CONTRACTOR shall use the approved First 5 Riverside County logo (graphic) on public education and outreach materials in accordance with the First 5 Riverside County graphics attribution standard as posted on the COMMISSION public website (www.First5Riverside.org).

D. CONTRACTOR shall provide the COMMISSION staff and COMMISSION Public Information Specialist a copy of all public information/relations products (such as flyers, newsletters, posters, etc.) as soon as possible but not later than fourteen (14) calendar days prior to submitting to print. News releases should be submitted as soon as possible but not later than seven (7) calendar days before public release is scheduled.

E. The COMMISSION'S Public Information Specialist shall provide guidance on procedures for logo usage and printed public relations material in accordance with the COMMISSION policies. Policies will be available on the COMMISSION public website (www.First5Riverside.org).

25. PROHIBITION OF POLITICAL/RELIGIOUS ACTIVITY

CONTRACTOR agrees that it shall not require client participation in political or religious activities in order to receive services for programs funded by the COMMISSION. Furthermore, Proposition 10 funds shall be used only for the purposes specified in this Contract and in any attachments, hereto. No Proposition 10 funds shall be used for any political activity, or to further the election or defeat of any candidate for political office. No Proposition 10 funds shall be used for purposes of religious worship, instruction or proselytizing.

26. WORK PRODUCT

A. The COMMISSION shall be the owner of the following items incidental to this Contract upon production, whether or not completed: all data collected, all documents of any type whatsoever, and any material necessary for the practical use of the data and/or documents from the time of collection and/or production whether or not performance under this Contract

is completed or terminated prior to completion. CONTRACTOR shall not release any materials under this section except after prior written approval of the COMMISSION.

B. Material produced in whole or in part under this Contract shall not be subject to copyright in the United States or in any other country except as determined at the sole discretion of the COMMISSION. The COMMISSION will have the unrestricted authority to publish, disclose, distribute, and use in whole or in part, any reports, data, documents or other materials prepared under this Contract.

27. NON-DISCRIMINATION

Pursuant to the Affordable Care Act section 1557 (42 U.S.C. section 18116), during the performance of this Contract, CONTRACTOR shall not, and shall also require and ensure its subcontractors, providers, agents, and employees to not cause an individual, beneficiary, or applicant to be excluded on the grounds prohibited under Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d et seq.), Title IX of the Education Amendments of 1972 (20 U.S.C. 1681 et seq.), the Age Discrimination Act of 1975 (42 U.S.C. 6101 et seq.), or section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), or subject to any other applicable State and Federal Laws, from participation in, be denied the benefits of, or be subjected to discrimination under, any health program or activity offered through the California Department of Health Care Services. This Contract hereby incorporates by reference the provisions of Title 2, California Code of Regulations, Section 11105 et seq., as may be amended from time to time. CONTRACTOR agrees to comply with the provisions of Title 2, California Code of Regulations, Section 11105 et seq. and further agrees to include this Non-Discrimination clause in all subcontracts to perform services under this Contract.

28. CHILD ABUSE REPORTING

CONTRACTOR shall ensure that all known or suspected instances of child abuse or neglect are reported to the appropriate law enforcement agency and/or to the appropriate Child Protective Services agency. This responsibility shall include:

A. Assurance that all employees, agents, consultants or volunteers who perform services under this Contract and are mandated by Penal Code Sections 11164 et seq. to report child abuse or neglect, sign a statement, upon the commencement of employment, acknowledging reporting requirements and compliance with them;

B. Development and implementation of procedures for employees, agents, consultants, or volunteers who are not subject to the mandatory reporting laws for child abuse to report any observed or suspected incidents of child abuse to a mandated reporting party, within the program, who will ensure that the incident is reported to the appropriate agency;

C. Provision of or arrangement of training in child abuse reporting laws (Penal Code, Sections 11164 et seq.) for all employees, agents, consultants, and volunteers, or verification that such persons have received training in the law within thirty (30) days of employment/volunteer activity.

29. DEPARTMENT OF JUSTICE CLEARANCE

CONTRACTOR shall obtain from the Department of Justice (DOJ), records of all convictions involving any sex crimes, drug crimes, or crimes of violence of a person who is offered employment, or volunteers, for all positions in which he or she would have contact with a minor, the aged, the blind, the disabled or a domestic violence client, as provided for in Penal Code Section 11105.3. This includes licensed personnel who are not able to provide documentation of prior DOJ clearance. A copy of a license from the State of California is sufficient proof.

CONTRACTOR must have on file for review upon request a signed statement verifying Department of Justice clearance for all appropriate individuals.

30. ADULT AND ELDER ABUSE REPORTING

The CONTRACTOR shall provide documentation of a policy and procedure acceptable to the COUNTY to ensure that all employees, volunteers, consultants, subcontractors, or agents performing services under this Contract report elder and dependent adult abuse pursuant to Welfare & Institutions Code (WIC) Sections 15600 et seq. Suspected incidents of abuse should be immediately reported to the COUNTY, followed by a written report within two (2) business days.

31. INDEPENDENT CONTRACTOR

It is understood and agreed that CONTRACTOR is an independent contractor and that no relationship of employer-employee exists between the CONTRACTOR and the COMMISSION. The CONTRACTOR, nor CONTRACTOR'S officers, agents, employees or subcontractors, shall not be entitled to any COMMISSION paid employee benefits, including Workers' Compensation.

32. HOLD HARMLESS/INDEMNIFICATION

CONTRACTOR shall indemnify and hold harmless COMMISSION, the County of Riverside, its Agencies, Districts, Special Districts and Departments, their respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents, and representatives (individually and collectively hereinafter referred to in this section as the "COUNTY") from any liability whatsoever, based or asserted upon any services of CONTRACTOR, resulting from negligent acts, errors or omissions of CONTRACTOR, its officers, employees, subcontractors, agents or representatives while performing its duties under this Contract. CONTRACTOR shall defend the COUNTY at CONTRACTOR's sole expense in any claim or action based upon such alleged acts or omissions.

With respect to any action or claim subject to indemnification herein by CONTRACTOR, CONTRACTOR shall, at sole cost, have the right to use counsel of choice and shall have the right to adjust, settle, or compromise any such action or claim without the prior consent of COUNTY; provided, however, that any such adjustment, settlement or compromise in no manner whatsoever limits or circumscribes CONTRACTOR'S indemnification to the COUNTY as set forth herein.

CONTRACTOR'S obligation hereunder shall be satisfied when CONTRACTOR has provided to COUNTY the appropriate form of dismissal relieving COUNTY from any liability for the action or claim involved.

The specified insurance limits required in this Contract shall in no way limit or circumscribe CONTRACTOR'S obligations to indemnify and hold harmless the COUNTY herein from third party claims.

In the event there is a conflict between this clause and California Civil Code Section 2782, this clause shall be interpreted to comply with Civil Code 2782. Such interpretation shall not relieve the CONTRACTOR from indemnifying the COUNTY to the fullest extent allowed by law.

A. If CONTRACTOR is a public entity, as defined by applicable law, the COMMISSION and CONTRACTOR, to the extent that liability may be imposed on the COMMISSION by the provisions of Government Code Section 895.2, shall be liable for acts or omissions, including all claims, liabilities, injuries, suits, and demands and expenses of all kinds which may result or arise out of any alleged malfeasance or neglect, caused or alleged to have been caused by either the COMMISSION or CONTRACTOR'S, employees or representatives, performance or omission of any act or responsibility of either party under this Contract. In the event that a claim is made against both the COMMISSION and CONTRACTOR, both parties shall cooperate in the defense of said claim and to cause insurers to do likewise.

B. CONTRACTOR agrees to indemnify the COMMISSION for all federal/state withholding or state retirement payments, which the COMMISSION may be required to make by the federal or state government as a result of this Contract. If for any reason, CONTRACTOR is

determined not to be an independent contractor to the COMMISSION in carrying out the terms of the Contract, such indemnification shall be paid in full to the COMMISSION upon sixty (60) calendar days written notice to CONTRACTOR if a federal and/or state determination is made that such payment is required.

33. INSURANCE

Without limiting or diminishing the CONTRACTOR'S obligation to indemnify or hold the COUNTY harmless, CONTRACTOR shall procure and maintain or cause to be maintained, at its sole cost and expense, the following insurance coverages during the term of this Contract. Pertinent to the insurance section only, the COUNTY herein refers to the County of Riverside, its Agencies, Districts, Special Districts, and Departments, respective directors, officers, Board of Supervisors, employees, elected or appointed officials, agents or representatives.

Workers' Compensation:

If the CONTRACTOR has employees as defined by the State of California, the CONTRACTOR shall maintain statutory Workers' Compensation Insurance (Coverage A) as prescribed by the laws of the State of California. Policy shall include Employers' Liability (Coverage B) including Occupational Disease with limits not less than one million dollars ($1,000,000) per person per accident. To the extent covered by a commercial insurance policy, the policy shall be endorsed to waive subrogation in favor of the County of Riverside, and if applicable, to provide a Borrowed Servant/Alternate Employer Endorsement.

Commercial General Liability:

Commercial General Liability insurance coverage, including but not limited to, premises liability, unmodified contractual liability, products and completed operations liability, personal and advertising injury, covering claims which may arise from or out of CONTRACTOR'S performance of its obligations hereunder. Policy limit of liability shall not be less than one million dollars ($1,000,000) per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this Contract or be no less than two (2) times the occurrence limit.

Vehicle Liability:

If vehicles or mobile equipment are used in the performance of the obligations under this Contract, then CONTRACTOR shall maintain liability insurance for all owned, non-owned or hired vehicles so used in an amount not less than one million dollars ($1,000,000) per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this Contract or be no less than two (2) times the occurrence limit.

Professional Liability Insurance:

CONTRACTOR shall maintain Professional Liability Insurance providing coverage for the CONTRACTOR'S performance of work included within this Contract, with a limit of liability of not less than one million dollars ($1,000,000) per occurrence and two million dollars ($2,000,000) annual aggregate. If CONTRACTOR'S Professional Liability Insurance is written on a claims made basis rather than an occurrence basis, such insurance shall continue through the term of this Contract and CONTRACTOR shall purchase at his sole expense either
1) an Extended Reporting Endorsement (also known as Tail Coverage); or 2) Prior Dates Coverage from new insurer with a retroactive date back to the date of, or prior to, the inception of this Contract; or 3) demonstrate through Certificates of Insurance that CONTRACTOR has maintained continuous coverage with the same or original insurer. Coverage provided under items 1), 2) or 3) will continue as long as the law allows.

General Insurance Provisions - All lines:

1. Any insurance carrier providing insurance coverage hereunder shall be admitted to the State of California and have an A.M. BEST rating of not less than A: VIII (A:8) unless such requirements are waived, in writing, by the COUNTY Risk Manager. If the COUNTY'S Risk Manager waives a requirement or a particular insurer, such waiver is only valid for that specific insurer and only for one (1) policy term.
2. The CONTRACTOR must declare its insurance self-insured retention for each coverage required herein. If any such self-insured retention exceeds five hundred thousand dollars ($500,000) per occurrence, such retention shall have the prior written consent of the COUNTY Risk Manager before the commencement of operations under this Contract. Upon notification of self-insured retention unacceptable to the COUNTY and at the election of the County's Risk Manager, CONTRACTOR'S carriers shall either; 1) reduce or eliminate such self-insured retention with respect to this Contract with the COUNTY, or 2) procure a bond which guarantees payment of losses and related investigations, claims administration, and defense costs and expenses.
3. CONTRACTOR shall cause CONTRACTOR'S insurance carrier(s) to furnish the COUNTY with a properly executed original Certificate(s) of Insurance and certified original copies of Endorsements affecting coverage as required herein, showing such insurance is in full force and effect. Further, said Certificate(s) and policies of insurance shall contain the covenant of the insurance carrier(s) that thirty (30) business days written notice shall be given to the COUNTY prior to any material modification, cancellation, expiration or reduction in coverage of such insurance. If CONTRACTOR'S insurance carrier(s) policies does not meet the minimum notice of requirement found herein, CONTRACTOR shall cause CONTRACTOR'S insurance carrier(s) to furnish a thirty (30) day Notice of Cancellation Endorsement.
4. In the event of a material modification, cancellation, expiration or reduction in coverage, this Contract shall terminate forthwith, unless the COUNTY receives, prior to such effective date, another properly executed original Certificate of Insurance and original copies of endorsements or certified original policies, including all endorsements and attachments thereto evidencing coverage's set forth herein and the insurance required herein is in full force and effect. CONTRACTOR shall not commence operations until the COUNTY has been furnished original Certificate(s) of Insurance and certified original copies of endorsement and if requested, certified original policies of insurance including all endorsements and all other attachments as required in this Section. An individual authorized by the insurance carrier to do so on its behalf shall sign the original endorsements for each policy and the Certificate of Insurance.
5. It is understood and agreed to by the parties hereto that the CONTRACTOR'S insurance shall be construed as primary insurance and the COUNTY'S insurance and/or deductibles and/or self-insured retentions or self-insured programs shall not be construed as contributory.
6. If during the term of this Contract or any extension thereof there is a material change in the scope of services; or there is a material change in the equipment to be used in the performance of the SOW; or this Contract, including any extensions thereof, exceeds five (5) years; the COUNTY reserves the right to adjust the types of insurance required under this Contract and the monetary limits of liability for the insurance coverage currently required herein, if in the COUNTY Risk Manager's reasonable judgment, the amount or type of insurance carried by the CONTRACTOR has become inadequate.
7. CONTRACTOR shall pass down the insurance obligations contained herein to all tiers of subcontractors working under this Contract.

8. The insurance requirements contained in this Contract may be met with a program(s) of self-insurance acceptable to the COUNTY.
9. CONTRACTOR agrees to immediately notify COUNTY in writing of any claim by a third party or any incident or event that may give rise to a claim arising from the performance of this Contract.

Adjustment and/or Waiver of Requirements:

The COMMISSION Executive Director (or designee), in consultation with the COUNTY'S Risk Manager, may adjust the insurance requirements set forth herein as deemed necessary for the Contract, and/or may waive insurance requirements where not applicable to the Contract. Insurance endorsements shall be submitted to the COMMISSION upon submission of the fully executed Contract, but no later than when contract work commences.

34. ASSIGNMENT

This Contract shall not be assigned by CONTRACTOR, either in whole or in part, without prior written consent of the COMMISSION, as approved and authorized by formal action of the COMMISSION.

35. ALTERATION AND/OR AMENDMENT

No alteration, amendment, or variation of the terms of this Contract shall be valid unless made in writing and signed by the parties hereto. Oral understandings of Contract not incorporated herein shall not be binding on any of the parties hereto. As provided herein, the COMMISSION Executive Director, acting on behalf of the COMMISSION, may alter or revise this Contract on behalf of the COMMISSION. Material alterations and/or amendments, as determined by the COMMISSION Executive Director in consultation with County legal counsel, will require formal approval of the COMMISSION. Except as provided herein, the parties expressly recognized that individual COMMISSION members, COMMISSION Advisory Committee members, or staff to the COMMISSION are without authorization to either change or waive any material requirements of this Contract without formal action of the COMMISSION.

36. CONFLICT OF INTEREST

CONTRACTOR shall have no economic interest and shall not acquire any economic interest, direct or indirect, which will conflict in any manner or degree with the performance of services required under this Contract.

37. WAIVER AND SEVERABILITY

Any waiver by the COMMISSION of any breach or default hereof by CONTRACTOR shall be deemed to be a waiver of any preceding or succeeding breach or default hereof, and no waiver shall be operative unless the same shall be in writing. In the event any provision in this Contract is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions hereof shall remain in full force and effect without being impaired or invalidated in any way.

38. DISALLOWANCE

In the event CONTRACTOR receives payment for services under this Contract, which is later disallowed for nonconformance with the terms and conditions herein, CONTRACTOR shall promptly refund the disallowed amount to the COMMISSION upon request. The COMMISSION retains the option to offset the amount disallowed from any payment due to the CONTRACTOR under this Contract, or under any other Contract between CONTRACTOR and the COMMISSION.

39. OFFICIAL DOCUMENTS

Upon the Contract approval by the COMMISSION, and full execution of the Contract by COMMISSION and CONTRACTOR, one (1) fully executed copy will be sent to the CONTRACTOR. Such copy shall be the officially approved Contract for the conduct of the approved project.

40. ENTIRE CONTRACT

This Contract, inclusive of all attachments and exhibits, constitutes the entire Contract between the parties. Any modifications to the terms of this Contract shall be by the provisions detailed in the Section entitled "Alteration and/or Amendment" herein.

41. NONEXCLUSIVE CONTRACT

CONTRACTOR understands that this is not an exclusive Contract and that the COMMISSION shall have the right to negotiate with and enter into Contracts with others providing the same or similar services as those provided by CONTRACTOR as the COMMISSION desires and at the sole discretion of the COMMISSION.

42. CERTIFICATION OF AUTHORITY TO EXECUTE THIS CONTRACT

CONTRACTOR certifies that the individual signing herein has authority to execute this Contract on behalf of CONTRACTOR and may legally bind CONTRACTOR to the terms and conditions of this Contract and any attachments hereto.

43. COMPLIANCE WITH LAW

CONTRACTOR shall, at its sole cost and expense, comply with all County, State, and Federal law now in force or which may hereafter be in force with regard to this Contract. The judgment of any court of competent jurisdiction, or the admission of CONTRACTOR in any action against CONTRACTOR, whether the COMMISSION be a party thereto or not, that CONTRACTOR has violated any such ordinance or statute, shall be conclusive of that fact as between CONTRACTOR and the COMMISSION.

44. CONFLICTS IN INTERPRETATION

In the event of a conflict in interpretation by the parties of the provisions contained in the numbered sections of this Contract and the provisions contained in the attachments hereto, the provisions of the attachments in the Contract shall prevail over those in numbered sections.

45. COUNTERPARTS

This Agreement may be executed in any number of counterparts, each of which will be an original, but all of which together will constitute one instrument. Each party of this Agreement agrees to the use of electronic signatures, such as digital signatures that meet the requirements of the California Uniform Electronic Transactions Act ("CUETA") Cal. Civ. Code §§ 1633.1 to 1633.17), for executing this Agreement. The parties further agree that the electronic signatures of the parties included in this Agreement are intended to authenticate this writing and to have the same force and effect as manual signatures. Electronic signature means an electronic sound, symbol, or process attached to or logically associated with an electronic record and executed or adopted by a person with the intent to sign the electronic record pursuant to the CUETA as amended from time to time. The CUETA authorizes use of an electronic signature for transactions and contracts among parties in California, including a government agency. Digital signature means an electronic identifier, created by computer, intended by the party using it to have the same force and effect as the use of a manual signature, and shall be reasonably relied upon by the parties. For purposes

of this section, a digital signature is a type of "electronic signature" as defined in subdivision (i) of Section 1633.2 of the Civil Code.

[Remainder of Page Intentionally Left Blank]

ATTACHMENT A: SCOPE OF WORK

Contractor: Loma Linda University Children's Hospital

Program: Help Me Grow Inland Empire

Contract #: CF26150

Term: 07/08/2026 – 06/30/2027

Program Overview:

Help Me Grow Inland Empire (HMGIE) is a cross-county approach to building a strong, aligned early intervention system that best supports children and families. It is not a program, but rather a mechanism for aligning services in a more systematic way to improve access. It ensures that young children receive timely developmental support and that families can easily navigate and access the services they need.

Through a centralized access point, HMGIE offers developmental screenings, care coordination, and referrals to local services, along with light-touch parent coaching to empower caregivers. By bridging gaps between systems and fostering collaboration across sectors, HMGIE promotes the early identification of developmental concerns and supports the well-being of children from birth through age five.

SOW Details:

Expectations	The primary goal of the HMGIE program July 8, 2026 – June 30, 2027 is to determine the feasibility of Loma Linda University Children's Hospital's ability to operate and sustaining a regional HMGIE.
Outcomes	HMGIE will continue to operate the regional developmental screening efforts and parent access center at the current service volumes in FY 27 and conduct a feasibility analysis of what it will require of Loma Linda University Children's Hospital to operate and sustain the regional program in FY 28, with recommendations by March 1, 2027.

Objective/ Goal/ Measure	Activity/Description	Activity Dosage/Frequency	Salesforce (Data entry/Report /Upload supporting documents via PDF or Excel)		
			Submission Time Frame	Quantitative Data	Qualitative Data
Risk Identification Goal – Conduct developmental screening in the region in HMGIE built infrastructure to achieve early detection aims for children 0-3. **SMART GOAL:** By June 30, 2027, screen 10,000 children through HMGIE built infrastructure in the region.	1. Continue to measure developmental screening rates from infrastructure built and available to partners using ASQ-3 and ASQ-SE tools. 2. Measure and report on the SDOH needs of families in both counties, based on SDOH screening with year-end recommendations to First 5 on the need profile of families.	Daily Screening, quarterly reporting.	Quarterly	Standard data dashboard with definitions tracking: total services; unique children served, demographics of served children for both counties. Secondary dashboard for all other HMG program metrics.	Quarterly reporting with a year-end Dashboard and de-identified data (unique) provided per county for service tracking.

Objective/ Goal/ Measure	Activity/Description	Activity Dosage/Frequency	Salesforce (Data entry/Report /Upload supporting documents via PDF or Excel)		
			Submission Time Frame	Quantitative Data	Qualitative Data
Early Intervention Goal – Operate a centralized Access point for parents (HMGIE Call Center) to achieve early intervention and parent support services for families. **SMART Goal**: By June 30, 2027, provide family support navigation and coordination services to resource families for developmental delay and social determinant of health risks at 2,500 unique children a year.	1. Track referral inputs to facilitate regional integration and referral coordination aims. 2. Participate in the RivCo1 system to receive and report the status of referrals from county partners. 3. Provide parent support service engagements: navigate families across all medical and dental, school and childcare, public and non-profit, and government support resources to support family follow-up on the developmental needs of children ages 0-5 and attempts to attain resources due complex social risks.	Daily	Quarterly	Standard data dashboard with definitions tracking: total services; unique children served, demographics of served children for both counties.	Quarterly reporting with a year-end Dashboard and de-identified data (unique) provided per county for service tracking.

Objective/ Goal/ Measure	Activity/Description	Activity Dosage/Frequency	Salesforce (Data entry/Report /Upload supporting documents via PDF or Excel)		
			Submission Time Frame	Quantitative Data	Qualitative Data
By March 1, 2027, conduct sustainability analysis and planning to make recommendations to First 5 leadership on the feasibility of Loma Linda University	1. Provide a feasibility determination report to executive leadership for decision-making and planning in FY 28 and beyond.	Daily	Quarterly	N/A	March 1, 2027 Report and recommendations for decision-making.

ATTACHMENT B: BUDGET

Contract Number: CF26150
Budget Start Date: 7/8/2026
Budget End Date: 6/30/2027
Total Amount: $275,000

FISCAL YEAR 2026-2027		
Category	Description	Amount
Personnel Expense	Salaries (5.25 FTEs: Director, Sr. Program Coordinator, 3 Coordinators – 1 Manager at 0.25 FTE)	$ 202,310.00
Personnel Expense	Benefits 25%	$ 50,578.00
Operational Expense	IS Contract - Brookes Publisher, Developmental Screening	$ 7,750.00
Subcontractor Expense	Physician Sub-Contractor	$ 830.00
Indirect Expense	Indirect 5% - facilities/rent	$ 13,532.00
	Maximum Reimburseable Amount	$ 275,000.00

ATTACHMENT C: PAYMENT PROVISIONS

A. FISCAL

The maximum amount reimbursable over the life of this Contract shall not exceed **TWO HUNDRED SEVENTY-FIVE THOUSAND DOLLARS ($275,000)** for the duration of the Contract period as awarded by the Riverside County Children and Families Commission, also known as First 5 Riverside County, (hereinafter the "COMMISSION" or "COUNTY"), provided pursuant to the California Children and Families Act of 1998, also known as Proposition 10.

CONTRACT PERIOD: **7/8/2026 – 6/30/2027**

1. Method, Time, and Schedule Conditions of Payment
   a. The COMMISSION will disburse funds on a reimbursement payment process based on the Contract Budget (Attachment "B") amount for the applicable fiscal year and monthly report submissions. Payment will be rendered thirty (30) business days from submission of all required documentation and/or the reporting deadline.
   b. Disbursement of any payment of funds to CONTRACTOR shall be made so long as all of the following conditions have been met:
      1. The Contract has been approved by the COMMISSION;
      2. The Contract has been fully executed by all parties;
      3. All applicable licenses to comply with the terms of the SOW are current and valid; and
      4. The CONTRACTOR submits monthly itemized invoices, via the data management system to include the supporting documentation separated by a cover sheet in front of each expense category. Documentation shall include; payroll register or report, time & activity report and/or, timesheets, statement of costs, copy of invoice or receipt, mileage report(s), copy of check(s) or proof of payment; and
      5. COMMISSION staff has reviewed and approved Cost Allocation Plan (if applicable).
   c. Under special circumstances, CONTRACTOR may request advance disbursements. A supplemental disbursement request along with justification must be submitted, in writing, to the Executive Director or designee.
   d. The COMMISSION Executive Director, or designee, reserves the right to withhold or reduce disbursement of funds if CONTRACTOR fails to 1) comply with monthly and/or quarterly reports by the indicated due date as set forth in Section 11 of the Contract; 2) if results achieved are not as projected and no COMMISSION approved plan is in place for improvement; or 3) if the CONTRACTOR is not in compliance with any provision contained within this Contract.
   e. The final funding period amount approved for the applicable fiscal year will be paid based on final expenditures as of June 30th, 2027 and reported as of the final deadline to submit program expenditures defined in Section 11. Fiscal and Program Reporting Requirements, A. Fiscal Reporting. Expenditures made after June 30th will not be accepted.
2. Allowable Costs

   Funds provided pursuant to this Contract shall be expended by CONTRACTOR in accordance with the Budget.

   a. Such specified expenditures will be further limited to those that are considered both reasonable and necessary as determined by the COMMISSION. CONTRACTOR agrees COMMISSION may recover any payments for services or goods, including rental of facilities, which were not reasonable and necessary, or which exceeded the fair market value. The

recovery shall be limited to payments over and above reasonable or fair market amounts and any costs of recovery.

b. The reasonable and allowable reimbursement rate for use of motor vehicles, travel expenses, and food is based on the current IRS allowable rate.

c. Contractor shall obtain approval for all overnight travel and out of State travel as it relates to services provided in this Contract. Reimbursement as it relates to pre-approved travel will be based on the Federal allowable rate. Request must be submitted in writing thirty (30) days in advance of travel date and travel must be approved in advance by COMMISSION management.

ATTACHMENT D: COMPREHENSIVE TOBACCO CONTROL POLICY

As a material condition of the Contract, the CONTRACTOR shall agree that the CONTRACTOR and the CONTRACTOR'S employees, while receiving funding from the COMMISSION:

1. Shall not use tobacco products while using the CONTRACTOR'S property e.g., vehicle, equipment; and
2. Shall not sell, offer, or provide tobacco products on CONTRACTOR 'S premises; and
3. Shall have tobacco education and cessation materials visibly available and accessible to clients participating in activities funded by Proposition 10 funds; and
4. Shall assure that the CONTRACTOR and its employees have no current business association or relationship with the tobacco industry, and further agrees to neither accept nor solicit financial contributions, sponsorships, gifts, or services from any tobacco company, executive, or tobacco-related function; and
5. Shall make a reasonable effort to divest of all investments in companies that derive fifteen percent (15%) or more of revenues from tobacco.

The COMMISSION may terminate for default or breach of this Contract and any other Contract the CONTRACTOR has with the COMMISSION, if the CONTRACTOR or CONTRACTOR'S employees, are determined by the COMMISSION Executive Director (or designee), not to be in compliance with the conditions set forth herein.

If the CONTRACTOR or CONTRACTOR'S employees are determined by the COMMISSION Executive Director (or designee) not to be in compliance with the conditions set forth herein, the COMMISSION may terminate for default or breach of this Contract and any other Contract the COMMISSION has with the CONTRACTOR.

In instances where the CONTRACTOR is part of a larger entity, and where the entity has an investment policy set by governance officials other than the CONTRACTOR, and the CONTRACTOR is not directly involved in such investment decisions, CONTRACTOR agrees to the provisions herein as required in the programs and activities under the direct control of the CONTRACTOR to the satisfaction of the COMMISSION Executive Director (or designee). Activities of the larger entity other than investment decisions, which are not under the direct control of CONTRACTOR, shall not be considered to be in violation of CONTRACTOR'S activities pursuant to the policy.

ATTACHMENT E: BUSINESS ASSOCIATE AGREEMENT

This HIPAA Business Associate Agreement (the 'Addendum') supplements and is made part of (Contract CF26150 'Contract') between the RCCFC and Loma Linda University Children's Hospital ('CONTRACTOR') and shall be effective as of the date the Contract is approved by both Parties (the 'Effective Date').

RECITALS

WHEREAS, the RCCFC and CONTRACTOR entered into the Contract pursuant to which the CONTRACTOR provides services to the RCCFC, and in conjunction with the provision of such services certain protected health information ('PHI') and/or certain electronic protected health information ('ePHI') may be created by or made available to CONTRACTOR for the purposes of carrying out its obligations under the Contract; and,

WHEREAS, the provisions of the Health Insurance Portability and Accountability Act of 1996 ('HIPAA'), Public Law 104-191 enacted August 21, 1996, and the Health Information Technology for Economic and Clinical Health Act ('HITECH') of the American Recovery and Reinvestment Act of 2009, Public Law 111- 005 enacted February 17, 2009, and the laws and regulations promulgated subsequent thereto, as may be amended from time to time, are applicable to the protection of any use or disclosure of PHI and/or ePHI pursuant to the Contract; and,

WHEREAS, the RCCFC is a covered entity, as defined in the Privacy Rule; and,

WHEREAS, to the extent the RCCFC discloses PHI and/or ePHI to CONTRACTOR or CONTRACTOR creates, receives, maintains, transmits, or has access to PHI and/or ePHI of the RCCFC, CONTRACTOR is a business associate, as defined in the Privacy Rule; and,

WHEREAS, pursuant to 42 USC §17931 and §17934, certain provisions of the Security Rule and Privacy Rule apply to a business associate of a covered entity in the same manner that they apply to the covered entity, the additional security and privacy requirements of HITECH are applicable to business associates and must be incorporated into the business associate agreement, and a business associate is liable for civil and criminal penalties for failure to comply with these security and/or privacy provisions; and,

WHEREAS, the parties mutually agree that any use or disclosure of PHI and/or ePHI must be in compliance with the Privacy Rule, Security Rule, HIPAA, HITECH and any other applicable law; and,

WHEREAS, the parties intend to enter into this Addendum to address the requirements and obligations set forth in the Privacy Rule, Security Rule, HITECH and HIPAA as they apply to Contractor as a business associate of County, including the establishment of permitted and required uses and disclosures of PHI and/or ePHI created or received by Contractor during the course of performing functions, services and activities on behalf of County, and appropriate limitations and conditions on such uses and disclosures.

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein, the parties agree as follows:

Definitions. Terms used, but not otherwise defined, in this Addendum shall have the same meaning as those terms in HITECH, HIPAA, Security Rule and/or Privacy Rule, as may be amended from time to time.

'Breach' when used in connection with PHI means the acquisition, access, use or disclosure of PHI in a manner not permitted under subpart E of the Privacy Rule which compromises the security or privacy of the PHI, and shall have the meaning given such term in 45 CFR §164.402.

Except as provided below in Paragraph (2) of this definition, acquisition, access, use, or disclosure of PHI in a manner not permitted by subpart E of the Privacy Rule is presumed to be a breach unless CONTRACTOR demonstrates that there is a low probability that the PHI has been compromised based on a risk assessment of at least the following four factors:

The nature and extent of the PHI involved, including the types of identifiers and the likelihood of re-identification.

The unauthorized person who used the PHI or to whom the disclosure was made;

Whether the PHI was actually acquired or viewed; and,

The extent to which the risk to the PHI has been mitigated.

Breach excludes:

Any unintentional acquisition, access or use of PHI by a workforce member or person acting under the authority of a covered entity or business associate, if such acquisition, access or use was made in good faith and within the scope of authority and does not result in further use or disclosure in a manner not permitted under subpart E of the Privacy Rule.

Any inadvertent disclosure by a person who is authorized to access PHI at a covered entity or business associate to another person authorized to access PHI at the same covered entity, business associate, or organized health care arrangement in which the RCCFC participates, and the information received as a result of such disclosure is not further used or disclosed in a manner not permitted by subpart E of the Privacy Rule.

A disclosure of PHI where a covered entity or business associate has a good faith belief that an unauthorized person to whom the disclosure was made would not reasonably have been able to retain such information.

'Business associate' has the meaning given such term in 45 CFR §164.501, including but not limited to a subcontractor that creates, receives, maintains, transmits or accesses PHI on behalf of the business associate.

'Data aggregation' has the meaning given such term in 45 CFR §164.501.

'Designated record set' as defined in 45 CFR §164.501 means a group of records maintained by or for a covered entity that may include: the medical records and billing records about individuals maintained by or for a covered health care provider; the enrollment, payment, claims adjudication, and case or medical management record systems maintained by or for a health plan; or, used, in whole or in part, by or for the covered entity to make decisions about individuals.

'Electronic protected health information' ('ePHI') as defined in 45 CFR §160.103 means protected health information transmitted by or maintained in electronic media.

'Electronic health record' means an electronic record of health-related information on an individual that is created, gathered, managed, and consulted by authorized health care clinicians and staff, and shall have the meaning given such term in 42 USC §17921(5).

'Health care operations' has the meaning given such term in 45 CFR §164.501.

'Individual' as defined in 45 CFR §160.103 means the person who is the subject of protected health information.

'Person' as defined in 45 CFR §160.103 means a natural person, trust or estate, partnership, corporation, professional association or corporation, or other entity, public or private.

'Privacy Rule' means the HIPAA regulations codified at 45 CFR Parts 160 and 164, Subparts A 17 and E.

'Protected health information' ('PHI') has the meaning given such term in 45 CFR §160.103, which includes ePHI.

'Required by law' has the meaning given such term in 45 CFR §164.103.

'Secretary' means the Secretary of the U.S. Department of Health and Human Services 22 ('HHS').

'Security incident' as defined in 45 CFR §164.304 means the attempted or successful unauthorized access, use, disclosure, modification, or destruction of information or interference with system operations in an information system.

'Security Rule' means the HIPAA Regulations codified at 45 CFR Parts 160 and 164, Subparts 27 A and C.

'Subcontractor' as defined in 45 CFR §160.103 means a person to whom a business associate delegates a function, activity, or service, other than in the capacity of a member of the workforce of such business associate.

'Unsecured protected health information' and 'unsecured PHI' as defined in 45 CFR §164.402 means PHI not rendered unusable, unreadable, or indecipherable to unauthorized persons through use of a technology or methodology specified by the Secretary in the guidance issued 34 under 42 USC §17932(h)(2).

Scope of Use and Disclosure by CONTRACTOR of the RCCFC's PHI and/or ePHI.

Except as otherwise provided in this Addendum, CONTRACTOR may use, disclose, or access PHI and/or ePHI as necessary to perform any and all obligations of CONTRACTOR under the Contract or to perform functions, activities or services for, or on behalf of, the RCCFC as specified in this Addendum, if such use or disclosure does not violate HIPAA, HITECH, the Privacy Rule and/or Security Rule.

Unless otherwise limited herein, in addition to any other uses and/or disclosures permitted or authorized by this Addendum or required by law, in accordance with 45 CFR §164.504(e)(2), CONTRACTOR may:

Use PHI and/or ePHI if necessary for CONTRACTOR'S proper management and administration and to carry out its legal responsibilities; and,

Disclose PHI and/or ePHI for the purpose of CONTRACTOR'S proper management and administration or to carry out its legal responsibilities, only if:

The disclosure is required by law; or,

CONTRACTOR obtains reasonable assurances, in writing, from the person to whom CONTRACTOR will disclose such PHI and/or ePHI that the person will:

Hold such PHI and/or ePHI in confidence and use or further disclose it only for the purpose for which CONTRACTOR disclosed it to the person, or as required by law; and,

Notify CONTRACTOR of any instances of which it becomes aware in which the confidentiality of the information has been breached; and,

Use PHI to provide data aggregation services relating to the health care operations of the RCCFC pursuant to the Contract or as requested by the RCCFC; and,

De-identify all PHI and/or ePHI of the RCCFC received by CONTRACTOR under this Addendum provided that the de-identification conforms to the requirements of the Privacy Rule and/or 24 Security Rule and does not preclude timely payment and/or claims processing and receipt.

Notwithstanding the foregoing, in any instance where applicable state and/or federal laws and/or regulations are more stringent in their requirements than the provisions of HIPAA, including, but not limited to, prohibiting disclosure of mental health and/or substance abuse records, the applicable state and/or federal laws and/or regulations shall control the disclosure of records.

Prohibited Uses and Disclosures.

CONTRACTOR may neither use, disclose, nor access PHI and/or ePHI in a manner not authorized by the Contract or this Addendum without patient authorization or de- identification of the PHI and/or ePHI and as authorized in writing from the RCCFC.

CONTRACTOR may neither use, disclose, nor access PHI and/or ePHI it receives from the RCCFC or from another business associate of the RCCFC, except as permitted or required by this Addendum, or as required by law.

CONTRACTOR agrees not to make any disclosure of PHI and/or ePHI that the RCCFC would be prohibited from making.

CONTRACTOR shall not use or disclose PHI for any purpose prohibited by the Privacy Rule, Security Rule, HIPAA and/or HITECH, including, but not limited to 42 USC §17935 and §17936. Contractor agrees:

Not to use or disclose PHI for fundraising, unless pursuant to the Contract and only if permitted by and in compliance with the requirements of 45 CFR §164.514(f) or 45 CFR §164.508;

Not to use or disclose PHI for marketing, as defined in 45 CFR §164.501, unless pursuant to the Contract and only if permitted by and in compliance with the requirements of 45 CFR §164.508(a)(3);

Not to disclose PHI, except as otherwise required by law, to a health plan for purposes of carrying out payment or health care operations, if the individual has requested this restriction pursuant to 42 USC §17935(a) and 45 CFR §164.522, and has paid out of pocket in full for the health care item or service to which the PHI solely relates; and,

Not to receive, directly or indirectly, remuneration in exchange for PHI, or engage in any act that would constitute a sale of PHI, as defined in 45 CFR §164.502(a)(5)(ii), unless permitted by the Contract and in compliance with the requirements of a valid authorization under 45 CFR §164.508(a)(4). This prohibition shall not apply to payment by the RCCFC to CONTRACTOR for services provided pursuant to the Contract.

Obligations of the RCCFC.

The RCCFC agrees to make its best efforts to notify CONTRACTOR promptly in writing of any restrictions on the use or disclosure of PHI and/or ePHI agreed to by the RCCFC that may affect CONTRACTOR'S ability to perform its obligations under the Contract, or this Addendum.

The RCCFC agrees to make its best efforts to promptly notify CONTRACTOR in writing of any changes in, or revocation of, permission by any individual to use or disclose PHI and/or ePHI, if such changes or revocation may affect CONTRACTOR'S ability to perform its obligations under the Contract, or this Addendum.

The RCCFC agrees to make its best efforts to promptly notify CONTRACTOR in writing of any known limitation(s) in its notice of privacy practices to the extent that such limitation may affect CONTRACTOR'S use or disclosure of PHI and/or ePHI.

The RCCFC agrees not to request CONTRACTOR to use or disclose PHI and/or ePHI in any manner that would not be permissible under HITECH, HIPAA, the Privacy Rule, and/or Security Rule.

The RCCFC agrees to obtain any authorizations necessary for the use or disclosure of PHI and/or ePHI, so that CONTRACTOR can perform its obligations under this Addendum and/or Contract.

Obligations of CONTRACTOR.

In connection with the use or disclosure of PHI and/or ePHI, CONTRACTOR agrees to:

Use or disclose PHI only if such use or disclosure complies with each applicable requirement of 45 CFR §164.504(e). CONTRACTOR shall also comply with the additional privacy requirements that are applicable to business associates in HITECH, as may be amended from time to time.

Not use or further disclose PHI and/or ePHI other than as permitted or required by this Addendum or as required by law. CONTRACTOR shall promptly notify the RCCFC if CONTRACTOR is required by law to disclose PHI and/or ePHI.

Use appropriate safeguards and comply, where applicable, with the Security Rule with respect to ePHI, to prevent use or disclosure of PHI and/or ePHI other than as provided for by this Addendum.

Mitigate, to the extent practicable, any harmful effect that is known to CONTRACTOR of a use or disclosure of PHI and/or ePHI by CONTRACTOR in violation of this Addendum.

Report to the RCCFC any use or disclosure of PHI and/or ePHI not provided for by this Addendum or otherwise in violation of HITECH, HIPAA, the Privacy Rule, and/or Security Rule of which CONTRACTOR becomes aware, including breaches of unsecured PHI as required by 45 CFR §164.410.

In accordance with 45 CFR §164.502(e)(1)(ii), require that any subcontractors that create, receive, maintain, transmit or access PHI on behalf of the CONTRACTOR agree through contract to the same restrictions and conditions that apply to CONTRACTOR with respect to such PHI and/or ePHI, including the restrictions and conditions pursuant to this Addendum.

Make available to the RCCFC, the Secretary, in the time and manner designated by the RCCFC or Secretary, CONTRACTOR'S internal practices, books and records relating to the use, disclosure and privacy protection of PHI received from the RCCFC or created or received by CONTRACTOR on behalf of the RCCFC, for purposes of determining, investigating or auditing CONTRACTOR'S and/or the RCCFC's compliance with the Privacy Rule.

Request, use or disclose only the minimum amount of PHI necessary to accomplish the intended purpose of the request, use or disclosure in accordance with 42 USC §17935(b) and 45 CFR §164.502(b)(1).

Comply with requirements of satisfactory assurances under 45 CFR §164.512 relating to notice or qualified protective order in response to a third party's subpoena, discovery request, or other lawful process for the disclosure of PHI, which CONTRACTOR shall promptly notify the RCCFC upon CONTRACTOR'S receipt of such request from a third party.

Not require an individual to provide patient authorization for use or disclosure of PHI as a condition for treatment, payment, enrollment in any health plan (including the health plan administered by the County of Riverside), or eligibility of benefits, unless otherwise excepted under 45 CFR §164.508(b)(4) and authorized in writing by the RCCFC.

Use appropriate administrative, technical and physical safeguards to prevent inappropriate use, disclosure, or access of PHI and/or ePHI.

Obtain and maintain knowledge of applicable laws and regulations related to HIPAA and HITECH, as may be amended from time to time.

Comply with the requirements of the Privacy Rule that apply to the RCCFC to the extent CONTRACTOR is to carry out the RCCFC's obligations under the Privacy Rule.

Take reasonable steps to cure or end any pattern of activity or practice of its subcontractor of which CONTRACTOR becomes aware that constitute a material breach or violation of the subcontractor's obligations under the business associate contract with CONTRACTOR, and if such steps are unsuccessful, CONTRACTOR agrees to terminate its contract with the subcontractor if feasible.t

Access to PHI, Amendment and Disclosure Accounting.

CONTRACTOR agrees to:

Access to PHI, including ePHI. Provide access to PHI, including ePHI if maintained electronically, in a designated record set to the RCCFC or an individual as directed by the RCCFC, within fifteen (15) business days of request from the RCCFC, to satisfy the requirements of 45 CFR §164.524.

Amendment of PHI. Make PHI available for amendment and incorporate amendments to PHI in a designated record set the RCCFC directs or agrees to at the request of an individual, within fifteen (15) days of receiving a written request from the RCCFC, in accordance with 45 CFR §164.526.

Accounting of disclosures of PHI and electronic health record. Assist the RCCFC to fulfill its obligations to provide accounting of disclosures of PHI under 45 CFR §164.528 and, where applicable, electronic health records under 42 USC §17935(c) if CONTRACTOR uses or maintains electronic health records. CONTRACTOR shall:

Document such disclosures of PHI and/or electronic health records, and information related to such disclosures, as would be required for the RCCFC to respond to a request by an individual for an accounting of disclosures of PHI and/or electronic health record in accordance with 45 CFR §164.528.

Within fifteen (15) days of receiving a written request from the RCCFC, provide to the RCCFC or any individual as directed by the RCCFC information collected in accordance with this section to permit the RCCFC to respond to a request by an individual for an accounting of disclosures of PHI and/or electronic health record.

Make available for the RCCFC information required by this Section 6.C for six (6) years preceding the individual's request for accounting of disclosures of PHI, and for three (3) years preceding the individual's request for accounting of disclosures of electronic health record.

Security of ePHI.

In the event the RCCFC discloses ePHI to CONTRACTOR or CONTRACTOR needs to create, receive, maintain, transmit or have access to the RCCFC ePHI, in accordance with 42 USC §17931 and 45 CFR §164.314(a)(2)(i), and §164.306, Contractor shall:

Comply with the applicable requirements of the Security Rule, and implement administrative, physical, and technical safeguards that reasonably and appropriately protect the confidentiality, integrity, and availability of ePHI that CONTRACTOR creates, receives, maintains, or transmits on behalf of the RCCFC in accordance with 45 CFR §164.308, §164.310, and §164.312;

Comply with each of the requirements of 45 CFR §164.316 relating to the implementation of policies, procedures and documentation requirements with respect to ePHI;

Protect against any reasonably anticipated threats or hazards to the security or integrity of ePHI;

Protect against any reasonably anticipated uses or disclosures of ePHI that are not permitted or required under the Privacy Rule;

Ensure compliance with the Security Rule by CONTRACTOR'S workforce;

In accordance with 45 CFR §164.308(b)(2), require that any subcontractors that create, receive, maintain, transmit, or access ePHI on behalf of CONTRACTOR agree through contract to the same restrictions and requirements contained in this Addendum and comply with the applicable requirements of the Security Rule;

Report to the RCCFC any security incident of which CONTRACTOR becomes aware, including breaches of unsecured PHI as required by 45 CFR §164.410; and,

Comply with any additional security requirements that are applicable to business associates in Title 42 (Public Health and Welfare) of the United States Code, as may be amended from time to time, including but not limited to HITECH.

Breach of Unsecured PHI.

In the case of breach of unsecured PHI, CONTRACTOR shall comply with the applicable provisions of 42 USC §17932 and 45 CFR Part 164, Subpart D, including but not limited to 45 CFR §164.410.

Discovery and notification. Following the discovery of a breach of unsecured PHI, CONTRACTOR shall notify the RCCFC in writing of such breach without unreasonable delay and in no case later than 60 calendar days after discovery of a breach, except as provided in 45 CFR §164.412.

Breaches are treated as discovered. A breach is treated as discovered by CONTRACTOR as of the first day on which such breach is known to CONTRACTOR or, by exercising reasonable diligence, would have been known to CONTRACTOR, which includes any person, other than the person committing the breach, who is an employee, officer, or other agent of CONTRACTOR (determined in accordance with the federal common law of agency).

Content of notification. The written notification to the RCCFC relating to breach of unsecured PHI shall include, to the extent possible, the following information if known (or can be reasonably obtained) by CONTRACTOR:

The identification of each individual whose unsecured PHI has been, or is reasonably believed by CONTRACTOR to have been accessed, acquired, used or disclosed during the breach;

A brief description of what happened, including the date of the breach and the date of the discovery of the breach, if known;

A description of the types of unsecured PHI involved in the breach, such as whether full name, social security number, date of birth, home address, account number, diagnosis, disability code, or other types of information were involved;

Any steps individuals should take to protect themselves from potential harm resulting from the breach;

A brief description of what CONTRACTOR is doing to investigate the breach, to mitigate harm to individuals, and to protect against any further breaches; and,

Contact procedures for individuals to ask questions or learn additional information, which shall include a toll-free telephone number, an e-mail address, a website, or a postal address.

Cooperation. With respect to any breach of unsecured PHI reported by CONTRACTOR, CONTRACTOR shall cooperate with the RCCFC and shall provide the RCCFC with any information requested by the RCCFC to enable the RCCFC to fulfill in a timely manner its own reporting and notification obligations, including but not limited to providing notice to individuals, prominent media outlets and the Secretary in accordance with 42 USC §17932 and 45 CFR §164.404, §164.406 and §164.408.

Breach log. To the extent breach of unsecured PHI involves less than 500 individuals, CONTRACTOR shall maintain a log or other documentation of such breaches and provide such log or other documentation on an annual basis to the RCCFC not later than fifteen (15) days after the end of each calendar year for submission to the Secretary.

Delay of notification authorized by law enforcement. If CONTRACTOR delays notification of breach of unsecured PHI pursuant to a law enforcement official's statement that required notification, notice or posting would impede a criminal investigation or cause damage to national security, CONTRACTOR shall maintain documentation sufficient to demonstrate its compliance with the requirements of 45 CFR §164.412.

Payment of costs. With respect to any breach of unsecured PHI caused solely by the CONTRACTOR'S failure to comply with one or more of its obligations under this Addendum and/or the provisions of HITECH, HIPAA, the Privacy Rule or the Security Rule, CONTRACTOR agrees to pay any and all costs associated with providing all legally required notifications to individuals, media outlets, and the Secretary. This provision shall not be construed to limit or diminish CONTRACTOR'S obligations to indemnify, defend and hold harmless the RCCFC under Section 9 of this Addendum.

Documentation. Pursuant to 45 CFR §164.414(b), in the event CONTRACTOR'S use or disclosure of PHI and/or ePHI violates the Privacy Rule, CONTRACTOR shall maintain documentation sufficient

to demonstrate that all notifications were made by CONTRACTOR as required by 45 CFR Part 164, Subpart D, or that such use or disclosure did not constitute a breach, including CONTRACTOR'S completed risk assessment and investigation documentation.

Additional State Reporting Requirements. The parties agree that this Section 8.G applies only if and/or when the RCCFC, in its capacity as a licensed clinic, health facility, home health agency, or hospice, is required to report unlawful or unauthorized access, use, or disclosure of medical information under the more stringent requirements of California Health & Safety Code §1280.15. For purposes of this Section 8.G, 'unauthorized' has the meaning given such term in California Health & Safety Code §1280.15(j)(2).

CONTRACTOR agrees to assist the RCCFC to fulfill its reporting obligations to affected patients and to the California Department of Public Health ('CDPH') in a timely manner under the California Health & Safety Code §1280.15.

CONTRACTOR agrees to report to the RCCFC any unlawful or unauthorized access, use, or disclosure of patient's medical information without unreasonable delay and no later than fifteen (15) business days after CONTRACTOR detects such incident. CONTRACTOR further agrees such report shall be made in writing and shall include substantially the same types of information listed above in Section 8.A.2 (Content of Notification) as applicable to the unlawful or unauthorized access, use, or disclosure as defined above in this section, understanding and acknowledging that the term 'breach' as used in Section 8.A.2 does not apply to California Health & Safety Code §1280.15.

Hold Harmless/Indemnification.

CONTRACTOR agrees to indemnify and hold harmless the RCCFC, the County of Riverside, all Agencies, Districts, Special Districts and Departments of the County, their respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents and representatives from any liability whatsoever, based or asserted upon any services of CONTRACTOR, its officers, employees, subcontractors, agents or representatives arising out of or in any way relating to this Addendum, including but not limited to property damage, bodily injury, death, or any other element of any kind or nature whatsoever arising from the performance of CONTRACTOR, its officers, agents, employees, subcontractors, agents or representatives from this Addendum. CONTRACTOR shall defend, at its sole expense, all costs and fees, including but not limited to attorney fees, cost of investigation, defense and settlements or awards, of the RCCFC, the County of Riverside, all Agencies, Districts, Special Districts and Departments of the County, their respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents or representatives in any claim or action based upon such alleged acts or omissions.

With respect to any action or claim subject to indemnification herein by CONTRACTOR, CONTRACTOR shall, at their sole cost, have the right to use counsel of their choice, subject to the approval of the RCCFC and the County of Riverside, which shall not be unreasonably withheld, and shall have the right to adjust, settle, or compromise any such action or claim without the prior consent of the RCCFC and the County of Riverside; provided, however, that any such adjustment, settlement or compromise in no manner whatsoever limits or circumscribes CONTRACTOR'S indemnification to the RCCFC and the County of Riverside as set forth herein. CONTRACTOR'S obligation to defend, indemnify and hold harmless the RCCFC and the County of Riverside shall be subject to the RCCFC and the County of Riverside having given CONTRACTOR written notice within a reasonable period of time of the claim or of the commencement of the related action, as the case may be, and information and reasonable assistance, at CONTRACTOR'S expense, for the defense or settlement thereof. CONTRACTOR'S obligation hereunder shall be satisfied when CONTRACTOR has provided to the RCCFC and the County of Riverside the appropriate form of dismissal relieving the RCCFC and the County of Riverside from any liability for the action or claim involved.

The specified insurance limits required in the Contract of this Addendum shall in no way limit or circumscribe CONTRACTOR'S obligations to indemnify and hold harmless the RCCFC and the County of Riverside herein from third party claims arising from issues of this Addendum.

In the event there is conflict between this clause and California Civil Code §2782, this clause shall be interpreted to comply with Civil Code §2782. Such interpretation shall not relieve the Contractor from indemnifying County to the fullest extent allowed by law.

In the event there is a conflict between this indemnification clause and an indemnification clause contained in the Contract of this Addendum, this indemnification shall only apply to the subject issues included within this Addendum.

Term. This Addendum shall commence upon the Effective Date and shall terminate when all PHI and/or ePHI provided by the RCCFC or the County of Riverside to CONTRACTOR, or created or received by CONTRACTOR on behalf of the RCCFC and the County of Riverside, is destroyed or returned to RCCFC and the County of Riverside, or, if it is infeasible to return or destroy PHI and/ePHI, protections are extended to such information, in accordance with section 11.B of this Addendum.

Termination.

Termination for Breach of Contract. A breach of any provision of this Addendum by either party shall constitute a material breach of the Contract and will provide grounds for terminating this Addendum and the Contract with or without an opportunity to cure the breach, notwithstanding any provision in the Contract to the contrary. Either party, upon written notice to the other party describing the breach, may take any of the following actions:

Terminate the Contract and this Addendum, effective immediately, if the other party breaches a material provision of this Addendum.

Provide the other party with an opportunity to cure the alleged material breach and in the event the other party fails to cure the breach to the satisfaction of the non-breaching party in a timely manner, the non-breaching party has the right to immediately terminate the Contract and this Addendum.

If termination of the Contract is not feasible, the breaching party, upon the request of the non-breaching party, shall implement, at its own expense, a plan to cure the breach and report regularly on its compliance with such plan to the non-breaching party.

Effect of Termination.

Upon termination of this Addendum, for any reason, CONTRACTOR shall return or, if agreed to in writing by the RCCFC, destroy all PHI and/or ePHI received from the RCCFC, or created or received by the CONTRACTOR on behalf of the RCCFC, and, in the event of destruction, CONTRACTOR shall certify such destruction, in writing, to the RCCFC. This provision shall apply to all PHI and/or ePHI which are in the possession of subcontractors or agents of CONTRACTOR. CONTRACTOR shall retain no copies of PHI and/or ePHI, except as provided below in paragraph (2) of this section.

In the event that CONTRACTOR determines that returning or destroying the PHI and/or ePHI is not feasible, CONTRACTOR shall provide written notification to the RCCFC of the conditions that make such return or destruction not feasible. Upon determination by CONTRACTOR that return or destruction of PHI and/or ePHI is not feasible, CONTRACTOR shall extend the protections of this Addendum to such PHI and/or ePHI and limit further uses and disclosures of such PHI and/or ePHI to those purposes which make the return or destruction not feasible, for so long as the CONTRACTOR maintains such PHI and/or ePHI.

General Provisions.

Retention Period. Whenever CONTRACTOR is required to document or maintain documentation pursuant to the terms of this Addendum, CONTRACTOR shall retain such documentation for 6 years from the date of its creation or as otherwise prescribed by law, whichever is later.

Amendment. The parties agree to take such action as is necessary to amend this Addendum from time to time as is necessary for the RCCFC to comply with HITECH, the Privacy Rule, Security Rule, and HIPAA generally.

Survival. The obligations of CONTRACTOR under Sections 3, 5, 6, 7, 8, 9, 11.B and 12.A of this Addendum shall survive the termination or expiration of this Addendum.

Regulatory and Statutory References. A reference in this Addendum to a section in HITECH, HIPAA, the Privacy Rule and/or Security Rule means the section(s) as in effect or as amended.

Conflicts. The provisions of this Addendum shall prevail over any provisions in the Contract that conflict or appear inconsistent with any provision in this Addendum.

Interpretation of Addendum.

This Addendum shall be construed to be part of the Contract as one document. The purpose is to supplement the Contract to include the requirements of the Privacy Rule, Security Rule, HIPAA and HITECH.

Any ambiguity between this Addendum and the Contract shall be resolved to permit the RCCFC to comply with the Privacy Rule, Security Rule, HIPAA and HITECH generally.

Notices to the RCCFC and County of Riverside. All notifications required to be given by CONTRACTOR to the RCCFC and County of Riverside pursuant to the terms of this Addendum shall be made in writing and delivered to the RCCFC and County of Riverside both by fax and to all the addresses listed below by either registered or certified mail return receipt requested or guaranteed overnight mail with tracing capability, or at such other address as the RCCFC and County of Riverside may hereafter designate. All notices to the RCCFC and County of Riverside provided by CONTRACTOR pursuant to this Section shall be deemed given or made when received by the RCCFC and County of Riverside.

County HIPAA Privacy Officer:

HIPAA Privacy Manager:

County HIPAA Privacy Officer Address:	P.O. Box 1569, Riverside, CA 92502
County HIPAA Privacy Officer Fax Number:	(951) 955-HIPAA or (951) 955-4472

E.4. **26-23:** Approve Second Amendment to Memorandum of Understanding with Facilities Management - Real Estate for the Mead Valley Family Resource Center from October 1, 2026 - September 30, 2029 **(MOU NO. FM30.419) [AMOUNT NOT-TO-EXCEED $475,000 - DPSS FAMILY RESOURCE CENTER FUNDS]**

AGENDA ITEM: 26-23
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE SECOND AMENDMENT TO MEMORANDUM OF UNDERSTANDING WITH FACILITIES MANAGEMENT – REAL ESTATE FOR THE MEAD VALLEY FAMILY RESOURCE CENTER FROM OCTOBER 1, 2026 – SEPTEMBER 30, 2029 (MOU NO. FM30.419) [AMOUNT NOT-TO EXCEED $475,000 – DPSS FAMILY RESOURCE CENTER FUNDS]

SUMMARY OF REQUEST

Approve the Second Amendment to Memorandum of Understanding No. FM30.419 with Facilities Management – Real Estate for the Mead Valley Family Resource Center. The amendment extends the term for three years, from October 1, 2026 through September 30, 2029, and establishes monthly operating rent of $12,620.25, subject to annual increases of three percent. Staff requests authorization for expenditures not to exceed $475,000 for the extension period.

BACKGROUND

First 5 Riverside County operates the Mead Valley Family Resource Center at the Mead Valley Community Center, located at 21091 Rider Street in Perris. The space is governed by MOU/Space Lease No. FM30.419 with Facilities Management – Real Estate, which was previously amended on April 13, 2023, to extend the term through September 30, 2026.

On May 13, 2020 (Action Item 20-22), the Commission approved MOU No. DPSS-0001997 with DPSS to transition operations of five County Family Resource Centers, including Mead Valley, to First 5 Riverside County.

The proposed Second Amendment extends the term through September 30, 2029, to maintain uninterrupted services at the Mead Valley Family Resource Center.

Extension Period	Monthly Rent	Annual Cost
October 1, 2026 – September 30, 2027	$12,620.25	$151,443.00
October 1, 2027 – September 30, 2028	12,998.86	155,986.32
October 1, 2028 – September 30, 2029	13,388.83	160,665.96
Estimated Three-Year Cost		**$468,095.28**
Contingency		**6,904.72**
Amount Not to Exceed		**$475,000.00**

The requested amount, not to exceed $475,000, includes a contingency for potential operating-cost adjustments during the extension period.

RECOMMENDED ACTION

That the Commission:

1. Approve the Second Amendment to MOU/Space Lease No. FM30.419 with Facilities Management – Real Estate to extend the term through September 30, 2029; authorize expenditures in an amount not to exceed $475,000 for the extension period; and authorize the Executive Director to execute the amendment on behalf of the Commission, subject to County Counsel approval as to form; and

2. Authorize the Executive Director, based on the availability of fiscal funding, to execute amendments that remain within the intent of the MOU/Space Lease without requiring further action from the Commission, provided such amendments do not increase the not-to-exceed amount.

BUDGET IMPACT

Adequate appropriation is included in the approved Fiscal Year 2026/2027 budget for costs incurred during that fiscal year. Costs for future fiscal years will be included in subsequent budget processes and are subject to available funding and appropriation. (526700-25800-938001-92975-FRCMEAD).

STRATEGIC PLAN RELEVANCE

Goal Area 3 - Resilient Families

POTENTIAL CONFLICTS OF INTEREST

None known.

ATTACHMENTS

1. FM30.419 A2 FM Real Estate-Space Lease Mead Valley

SECOND AMENDMENT TO MEMORANDUM OF UNDERSTANDING

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION
MEAD VALLEY COMMUNITY CENTER
21091 RIDER STREET, PERRIS, CALIFORNIA

THIS SECOND AMENDMENT TO MEMORANDUM OF UNDERSTANDING ("Second Amendment") is made as of _____, 2026, by and between the County of Riverside Facilities Management Department, hereinafter referred to as "FM", or Lessor, and Riverside County Children & Families Commission, hereinafter referred to as "First 5 Riverside County" or Lessee, sometimes collectively referred to herein as the "Parties", pertaining to use of a portion of the premises located at 21091 Rider Street, Perris, CA.

RECITALS

WHEREAS, FM, as Lessor, and First 5 Riverside County, as Lessee, entered into that certain Memorandum of Understanding dated October 1, 2020 ("MOU"), pursuant to which FM agreed to Lease to First 5 Riverside County office space located within the Mead Valley Community Center located at 21091 Rider Street, Perris, CA ("Premises").

WHEREAS, the Parties amended the MOU to extend the term period on April 13, 2023.

WHEREAS, the Parties now desire to amend the MOU to extend the term and adjust the rent.

NOW THEREFORE, for good and valuable consideration, the receipt and adequacy of which is hereby acknowledged, the Parties agree as follows:

1. Term. Section 4 of the MOU is amended to state:

The term of this MOU shall be for three (3) years commencing on October 1, 2026, and expiring on September 30, 2029. Any holding over by First 5 Riverside County after the expiration of said term shall be deemed a month-to-month tenancy upon the same terms and conditions of this MOU.

2. Operating Rent. Section 2 of the MOU is amended to state:

Commencing October 1, 2026, monthly rent payable to Facilities Management Real Estate for the Leased Premises stated herein is Twelve Thousand Six Hundred Twenty Dollars and Twenty-Five cents ($12,620.25) per month as Operating Rent ("Operating Rent"). Operating Rent is due on the first day of the month, provided, however, in the event of rent for any period during the term hereof which is for less than one full calendar month said rent shall be prorated based upon the actual number of days of said month. Operating Rent includes but is not limited to the estimated costs for all utilities, custodial services, building maintenance and repair, insurance, security and COWCAP (depreciation).

3. Operating Rent Adjustment. Section 3 of the MOU is amended to state:

The total costs associated with the Operating Rent will increase by three percent (3%) annually on each anniversary date.

4. Capitalized Terms/Second Amendment to Prevail. Unless defined herein or the context requires otherwise, all capitalized terms herein shall have the meaning defined in the MOU, as heretofore amended. The provisions of this Second Amendment shall prevail over any inconsistency or conflicting provisions of the MOU, as heretofore amended, and shall supplement the remaining provisions thereof. Except as modified or supplemented by this Second Amendment, all provisions of the MOU shall remain in full force and effect.

5. This Second Amendment shall not be binding or consummated until its approval by FM and First 5 Riverside County.

SIGNATURES ON FOLLOWING PAGE

IN WITNESS WHEREOF, the Parties have executed this Second Amendment as of the date first written above.

Date: _____

AGREED TO:

COUNTY OF RIVERSIDE FACILITIES MANAGEMENT	**RIVERSIDE COUNTY CHILDREN & FAMILIES COMMISSION**
By: _____ Vincent Yzaguirre Director of Facilities Management	By: _____ Charna Widby Executive Director

APPROVED AS TO FORM:
Minh C. Tran
County Counsel

By: _____ Ryan Yabko Deputy County Counsel	By: _____ Kristine Bell-Valdez Supervising Deputy County Counsel

E.5. **26-24:** Approve Acceptance of Riverside County Third District Unincorporated Communities Initiative (UCI) Funds for Drowning Prevention Services **[AMOUNT NOT-TO-EXCEED $80,000 - UNINCORPORATED COMMUNITIES INITIATIVE FUNDS]**

AGENDA ITEM: 26-24
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE ACCEPTANCE OF RIVERSIDE COUNTY THIRD DISTRICT UNINCORPORATED COMMUNITIES INITIATIVE (UCI) FUNDS FOR DROWNING PREVENTION SERVICES [AMOUNT NOT-TO-EXCEED $80,000 – UNINCORPORATED COMMUNITIES INITIATIVE FUNDS]

SUMMARY OF REQUEST

Approve the acceptance of an Unincorporated Communities Initiative (UCI) funds, approved by the Riverside County Board of Supervisors on June 9, 2026, in an amount not to exceed $80,000 for drowning prevention services in eligible Third District unincorporated communities. The funding will support two strategies: $30,000 to expand access to swim lesson scholarships for children and families residing in eligible Third District unincorporated communities, and $50,000 to support swim instructor training to increase local capacity for safe, accessible water safety instruction.

BACKGROUND

Drowning remains a leading cause of injury-related death among young children, and drowning prevention requires both immediate access to swim lessons and sustained community capacity to provide water safety instruction. First 5 Riverside County invests in drowning prevention strategies that connect families to swim lessons, water safety education, and resources intended to reduce drowning risk for young children.

On June 9, 2026, the Riverside County Board of Supervisors approved the use of Third District Unincorporated Communities Initiative funds in an amount not to exceed $80,000 for First 5 Riverside County to support drowning prevention services. The allocation will support two complementary strategies: $30,000 to expand access to swim lessons for children and families in eligible unincorporated service areas, and $50,000 to support swim instructor training that increases local capacity to provide safe, accessible water safety instruction. Together, these investments provide immediate prevention support for families while strengthening the community infrastructure needed to reach more children over time.

First 5 Riverside County currently administers drowning prevention investments through community partners. Through its current partners, First 5 Riverside County has sponsored swim lessons for 2,184 children during Fiscal Year 2025-2026, including approximately 300 children in the Third District. The UCI investment will strengthen existing drowning prevention infrastructure by expanding direct access to swim lessons and increasing local instructional capacity through swim instructor training serving the Third District. Depending on final provider pricing, enrollment, and service area eligibility, the funding is expected to support approximately 50–60 additional swim lesson opportunities for children and families in eligible unincorporated communities. Eligibility will be determined based on residence in eligible Third District unincorporated communities, consistent with UCI funding requirements and any direction provided by the County Executive Office or Third District.

Prior Commission Action:

July 17, 2023 (Action Item 23-41): The Commission authorized acceptance of Community Improvement Designation (CID) funds for drowning prevention services, including infant survival swim lessons and provider capacity-building through instructor training in the Third District.

Consistent with First 5 Riverside County's statutory purpose and existing drowning prevention investments, services funded through this allocation will prioritize children prenatal through age five and their families.

RECOMMENDED ACTION

That the Commission:

1. Approve the acceptance of Riverside County Third District Unincorporated Communities Initiative (UCI) funds in an amount not to exceed $80,000 for drowning prevention services, including swim lesson scholarships and swim instructor training for eligible Third District unincorporated communities; and

2. Authorize the Executive Director to execute the necessary contracts, documents, budget adjustments, and other necessary actions to expend the Unincorporated Communities Initiative (UCI) funds, subject to approval by County Counsel as to form, including contracts with third-party agencies that support drowning prevention services.

BUDGET IMPACT

Acceptance of additional revenue will be recognized through a formal budget adjustment with the Auditor-Controller after Commission approval and receipt of the UCI funds. (781480-25800-938001-92945).

STRATEGIC PLAN RELEVANCE

Goal Area 2 - Comprehensive Health & Development (92945)

POTENTIAL CONFLICTS OF INTEREST

Commissioner Chuck Washington, Riverside County Third District Supervisor

ATTACHMENTS

County of Riverside Board of Supervisors Form 11 – Item 3.32, ID #30618, approving Third District Unincorporated Communities Initiative project allocations

SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA

ITEM: 3.32
(ID # 30618)
MEETING DATE:
Tuesday, June 09, 2026

FROM : BOS DISTRICT 3

SUBJECT: BOS DISTRICT 3: Approve the Third District Unincorporated Communities Initiative (UCI) projects and direct the Executive Office to transfer $135,000 from the Unincorporated Communities Fund to the respective County Departments and organizations to support project funding, District 3. [$135,000 Total Cost – 100% UCI District 3 Fund 11250](4/5 Vote Required)

RECOMMENDED MOTION: That the Board of Supervisors:

1) Approve the Third District Unincorporated Communities Initiative projects outlined below; and

2) Authorize use of Third District Unincorporated Communities Initiative funding in an amount not to exceed $80,000 for First 5 Riverside County Children & Families Commission to complete the Unincorporated Communities Initiative Project; and

3) Authorize use of Third District Unincorporated Communities Initiative funding in an amount not to exceed $20,000 for Firehouse Family, Inc. to complete the Unincorporated Communities Initiative Project; and

4) Authorize use of Third District Unincorporated Communities Initiative funding in an amount not to exceed $20,000 for RivCo Parks to complete the Unincorporated Communities Initiative Project; and

5) Authorize use of Third District Unincorporated Communities Initiative funding in an amount not to exceed $15,000 to the Riverside County Probation Department to complete the Unincorporated Communities Initiative Project.

ACTION:4/5 Vote Required, Policy

Supervisor Chuck Washington, Chair 6/4/2026

MINUTES OF THE BOARD OF SUPERVISORS

FINANCIAL DATA	Current Fiscal Year:	Next Fiscal Year:	Total Cost:	Ongoing Cost
COST	$ 135,000	$ 0	$ 135,000	$ 0
NET COUNTY COST	$ 135,000	$ 0	$ 135,000	$ 0
SOURCE OF FUNDS: UCI District 3 Fund 11250 - 100%			Budget Adjustment: No	
			For Fiscal Year: 25/26	

BACKGROUND:

On November 17, 2020, the Riverside County Board of Supervisors (Board) directed the Executive Office to develop and implement an Unincorporated Communities Initiative (UCI). The UCI is a focused, ongoing, and coordinated effort to improve infrastructure and services provided to the residents of unincorporated communities, with emphasis on Disadvantaged Unincorporated Communities. The program is funded through the Unincorporated Communities Fund, which receives authorized General Fund/Net County Cost (NCC) monies from the County during the annual budget and quarterly budget revision process.

On December 15, 2020, the Executive Office presented a proposed framework for planning and implementation of the UCI. With the support of the Board, the Executive Office established a team of staff and department heads to facilitate the UCI program. Through March 31, 2021, the Executive Office team held 15 community meetings and conducted online surveys to better understand community needs for services, infrastructure, and infrastructure maintenance. On May 25, 2021, the UCI Team presented the needs assessment to the Board.

On June 24, 2025, the Board adopted the FY25/26 Budget, which included allocation of $12,500,000 in NCC Funds to the Unincorporated Communities Fund, to be divided evenly between the five Supervisorial Districts for each Supervisor's use within their unincorporated communities.

Based on the foundational work completed by the UCI Team, and further analysis by this office, $135,000 of the available $198,737 FY25/26 Third District UCI funding shall be allocated to the following projects:

1. $80,000 to First 5 Riverside County for swim lessons.

2. $20,000 to the RivCo Parks Department for the Outdoor Explore Event.

3. $20,000 to the Firehouse Family Inc. for the family retreat.

4. $15,000 to the Riverside County Probation Department for the CrossFit program.

IMPACT TO RESIDENTS AND BUSINESSES:

First 5 Riverside County – Swim Lessons

First 5 Riverside County will use UCI funding to expand water safety education and swim lesson access for children and families. Drowning remains a leading cause of injury-related death

among young children, making water safety education and swim instruction critical prevention tools.
The proposed $80,000 UCI allocation would support two key efforts:

1. $30,000 to expand swim lesson access for children and families in the eligible service area
2. $50,000 to train swim instructors and increase local capacity for water safety education

Together, these investments will provide immediate support to families while strengthening long-term community resources for drowning prevention. The funding is expected to create approximately 60 additional swim lesson opportunities for children and support instructor training within the Third District.

RivCo Parks – Outdoor Explore Program

The Riverside County Parks & Open Spaces will use the UCI funding to support the Outdoor Explore program, which helps make camping more accessible for families throughout the Third District, with a focus on low-income families and first-time campers. By removing barriers and providing hands-on support, Outdoor Explore helps families connect with nature and enjoy their local parks.

Firehouse Family, Inc. – Firehouse Retreat

The Firehouse Family, Inc. will use UCI funding to support the Firehouse Family Retreat, which promotes positive mental health and wellness for firefighters and their families. Through a whole-family approach, The Firehouse Family provides retreats, group outings, and wellness activities designed to support emotional well-being, reduce stigma around mental health, and strengthen family connections. These efforts help firefighters build resilience and continue serving their communities with strength and support.

Riverside County Probation Department - SJH CrossFit Program

The Riverside County Probation Department will use the UCI funding for equipment that will be used at the CrossFit-based fitness and wellness program within Southwest Juvenile Hall. The program seeks to:

- Improve physical health and overall wellness
- Promote emotional regulation and behavioral stability
- Develop discipline, accountability, and life skills
- Foster positive staff-youth relationships
- Support a culture of wellness and shared responsibility

For youth in custody, CrossFit provides a constructive outlet for stress, reinforces pro-social behavior, and aligns with trauma-informed, rehabilitation-centered best practices. Through measurable progress and structured routines, participants learn accountability, perseverance, and goal setting—skills that extend beyond physical training.

E.6. **26-25:** Approve and Ratify Third Amendment with Inland Southern California United Way, Inc. for Guaranteed Income Pilot Program from October 25, 2023 - September 30, 2026 **(CONTRACT NO. CF24136) [$2,563,871.12 - PROP 10 FUNDS]**

AGENDA ITEM: 26-25
DATE OF MEETING: July 08, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE AND RATIFY THIRD AMENDMENT WITH INLAND SOUTHERN CALIFORNIA UNITED WAY, INC. FOR GUARANTEED INCOME PILOT PROGRAM FROM OCTOBER 25, 2023 - SEPTEMBER 30, 2026 (CONTRACT NO. CF24136) [$2,563,871.12 - PROP 10 FUNDS]

SUMMARY OF REQUEST

Approve and ratify the Third Amendment to Contract No. CF24136 with Inland Southern California United Way, Inc. to extend the contract term from July 1, 2026, through September 30, 2026 and increase the not-to-exceed amount by $250,000, from $2,313,871.12 to $2,563,871.12 to fund costs related to local evaluation and final reporting of the Guaranteed Income Pilot Program.

BACKGROUND

Inland Southern California United Way, Inc. (ISCUW) has successfully concluded the participant payment phase of the Guaranteed Income (GI) Pilot Program in Riverside County, which provided monthly stipends to 409 pregnant individuals.

With the direct stipend distribution period now complete, additional time and funding are required for ISCUW to complete local evaluation activities and final reporting for Riverside County. The State's grant funding supports the statewide evaluation of the Guaranteed Income Pilot Program and does not provide sufficient funding for the local evaluation and reporting needed to document Riverside County's implementation, participant experience, local findings, and strategic recommendations. This amendment does not change the core scope of the pilot; rather, it provides dedicated local funding to complete the evaluation and closeout activities necessary to understand and report the pilot's local impact.

This amendment increases the total contract amount above the original $2,500,000 Proposition 10 match amount previously authorized by the Commission. While the participant stipend match was adjusted through prior Commission actions based on the final CDSS award, actual enrollment, and later technology needs, these additional funds are separate and dedicated exclusively to local evaluation activities and preparation of the final report.

It is requested that the Commission approve and ratify the Third Amendment to Contract No. CF24136 with ISCUW effective July 1, 2026, although the agreement is being presented for approval at the Commission meeting on July 8, 2026. The July 1, 2026 effective date is necessary to ensure continuity of evaluation and final reporting activities.

Prior Commission Action:

On March 11, 2026 (Action Item 26-10): the Commission approved the Second Amendment to Contract No. CF24136 increasing the not-to-exceed amount by $105,271.12 for payment platform and technology related costs.

On September 11, 2024 (Action Item 24-28): the Commission approved the First Amendment to Contract No. CF24136 reducing the Proposition 10 match funds to $2,208,600 due to a revised CDSS award supporting a maximum of 409 pregnant participants.

On October 26, 2022 (Action Item 22-36): the Commission approved Proposition 10 match funds in an amount not to exceed $2,500,000 for the GI Pilot.

RECOMMENDED ACTION

That the Commission:

1. Approve and ratify the Third Amendment to Contract No. CF24136 with Inland Southern California United Way, Inc. to extend the contract term by three (3) months, effective July 1, 2026 through September 30, 2026, and increase funding by $250,000, resulting in a revised total contract amount not-to-exceed $2,563,871.12 for the full revised term of October 25, 2023 through September 30, 2026; and authorize the Executive Director to execute the amendment on behalf of the Commission, subject to County Counsel approval as to form; and
2. Authorize the Executive Director, based on the availability of fiscal funding, to sign amendments that exercise the options of the executed Contract No. CF24136 as amended, on behalf of the Commission, including modifications of the statement of work that stay within the intent of said contract without requiring further action from the Commission, provided such modifications do not increase the not-to-exceed amount.

BUDGET IMPACT

Adequate appropriation has been included in the approved budget for Fiscal Year 2026/2027 (527980-25800-938001-92960).

STRATEGIC PLAN RELEVANCE

Goal Area 3 - Resilient Families (92960)

POTENTIAL CONFLICTS OF INTEREST

None Known.

ATTACHMENTS

1. 26-25 CF24136 A3-Inland SoCal United Way Guaranteed Income Pilot Program-Third Amendment

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION
INVESTMENT OF FUNDS CONTRACT
THIRD AMENDMENT

Contractor: **Inland Southern California United Way, Inc.**

Contract No.: **CF24136 A3**

Address: **1835 Chicago Avenue Suite B**
Riverside, CA 92507

WHEREAS, the Riverside County Children and Families Commission ("Commission") has entered into an Investment of Funds Contract ("Contract") with Inland Southern California United Way, Inc. ("Contractor") for the provision of services, and

WHEREAS the parties now wish to amend the Contract to extend the term, increase the maximum reimbursable amount, and replace the budget, effective **July 1, 2026**,

NOW, THEREFORE, the parties agree to amend the Contract as follows:

A. The references to the Contract Term, start dates, and end dates shall be amended and restated to cover the period of **October 25, 2023,** through **September 30, 2026**, extending the contract by three (3) months.
B. The previous version of the Budget is superseded by Attachment B-3 to reconcile FY 23/24 through FY25/26 allocations to actual paid expenditures and incorporate FY26/27 funding for local evaluation and final reporting. This update confirms historical expenditures and does not alter previously disbursed or allocated funds. All references to the maximum reimbursable amount shall be amended from **$2,313,871.12** to **$2,563,871.12**, reflecting an increase of **$250,000.00**.

All other terms and conditions of the Contract, including prior amendments, shall remain in full force and effect.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused their duly authorized representative to execute this Third Amendment.

Authorized Signature for COMMISSION:	**Authorized Signature for CONTRACTOR:**
Charna Widby Executive Director	Kimberly Starrs President & CEO and Authorized Signatory
Date Signed:	Date Signed:
585 Technology Court Riverside, CA 92507-2423	1835 Chicago Avenue Suite B Riverside, CA 92507
APPROVED AS TO FORM SIGNATURE:	
Kristine Bell-Valdez Supervising Deputy County Counsel	
Date Signed:	
ATTEST SIGNATURE:	
Lynn M. Stephens Executive Assistant IV	
Date Signed:	

ATTACHMENT B-3: BUDGET

Budget Start Date: 10/25/2023

Budget End Date: 09/30/2026

Total Amount: $2,563,871.12

FISCAL YEAR 2023-2024		
Category	**Description**	**Amount**
Operational Expenses	Participant stipend payments (match share) - 409 participants	$675,000.00
SUBTOTAL:		**$675,000.00**

FISCAL YEAR 2024-2025		
Category	**Description**	**Amount**
Operational Expenses	Participant stipend payments (match share) - 409 participants	$1,265,700.00
SUBTOTAL:		**$1,265,700.00**

FISCAL YEAR 2025-2026		
Category	**Description**	**Amount**
Operational Expenses	Participant stipend payments (match share) - 409 participants	$267,900.00
Operational Expenses	Technology Expenses	$105,271.12
SUBTOTAL:		**$373,171.12**

FISCAL YEAR 2026-2027		
Category	**Description**	**Amount**
Operational Expenses	Local Evaluation and Final Reporting	$250,000.00
SUBTOTAL:		**$250,000.00**

TOTAL:	**$2,563,871.12**

E.7. **26-26:** Approve First Amendment with Imagine Los Angeles Inc. for Benefit Navigator Platform Licenses from July 1, 2026 - June 30, 2027 **(CONTRACT NO. CF25145) [$67,500 - PROP 10 FUNDS]**

AGENDA ITEM: 26-26
DATE OF MEETING: July 08, 2026
ACTION: ☒
INFORMATION: ☐

**APPROVE FIRST AMENDMENT WITH IMAGINE LOS ANGELES INC.
FOR BENEFIT NAVIGATOR PLATFORM LICENSES
FROM JULY 1, 2026 – JUNE 30, 2027
(CONTRACT NO. CF25145)
[$67,500 – PROP 10 FUNDS]**

SUMMARY OF REQUEST

Approve the First Amendment to Contract No. CF25145 with Imagine Los Angeles, Inc. (Imagine LA), to extend the term through June 30, 2027, and increase the not-to-exceed amount by $67,500, from $144,650 to $212,250, for continued Benefit Navigator platform license and standard subscription services for FY 2026, 2027.

BACKGROUND

In July 2025, the Commission approved a one-year pilot contract with Imagine Los Angeles, Inc. (Imagine LA) to implement the Benefit Navigator platform in Riverside County. The pilot supported use of the platform by First 5 Riverside County and partner agencies to help staff identify public benefits and refundable tax credits for which families may be eligible, generate family-facing summaries, and support navigation to available resources.

The Benefit Navigator is a cloud-based Software-as-a-Service platform that allows trained users to screen for potential eligibility across multiple public benefits and tax credits, including CalFresh, Medi-Cal, WIC, childcare subsidies, and refundable tax credits. The platform supports First 5 Riverside County's Family Resource Center model by strengthening staff capacity to connect families to available resources through a streamlined, user-friendly tool.

The initial contract included pilot implementation, training, onboarding, data review, customization, and exploratory planning activities. For the second year, First 5 Riverside County is narrowing the scope to continued platform access and licenses. This allows First 5 Riverside County to maintain continuity for existing users and preserve access to a tool already introduced through the pilot, while staff continue assessing long-term use, partner participation, and alignment with broader family navigation and resource connection strategies.

RECOMMENDED ACTION

That the Commission:

1. Approve the First Amendment to Contract No. CF25145 with Imagine Los Angeles, Inc. (Imagine LA), to extend the term through June 30, 2027, and increase the not to exceed amount to $212,150.00, effective July 1, 2026 – June 30, 2027, for Benefit Navigator platform licenses and standard subscription services, and authorize the Executive Director to sign the contract amendment on behalf of the Commission, subject to County Counsel approval as to form; and

2. Authorize the Executive Director to manage user license allocation among First 5 Riverside County staff and approved partner users consistent with the contract scope, applicable privacy and security requirements, and available licenses; and

3. Authorize the Executive Director, based on the availability of fiscal funding and as approved by County Counsel, to sign amendments that exercise the options of Contract No. CF25145, on behalf of the Commission, including modifications of the statement of work that stay within the intent of said contract, and if necessary, including a no-cost extension of the project period, without requiring further action from the Commission.

BUDGET IMPACT

Adequate appropriation has been included in the approved FY 26/27 budget to support funding for this initiative (525440-25800-938001-92945)

STRATEGIC PLAN RELEVANCE

Goal Area 4 - Countywide (92955)

POTENTIAL CONFLICTS OF INTEREST

None Known

ATTACHMENTS

1. CF25145 A1 - Imagine Los Angeles Inc. First Amendment

RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION
CONTRACT FOR INVESTMENT OF FUNDS
FIRST AMENDMENT

Contractor: **Imagine Los Angeles, Inc**

Contract No.: **CF25145 A1**

Address: **325 N Larchmont Blvd, Ste 250**
Los Angeles, CA 90004

WHEREAS, the Riverside County Children and Families Commission ("Commission") has entered into a Contract for Investment of Funds ("Contract") with Imagine Los Angeles, Inc ("Contractor") for the provision of services, and the parties now wish to amend the Contract, to be effective as of **July 01, 2026.**

Now, therefore, the parties agree to amend the Contract as follows:

A. All references to the Contract term, shall be amended to:
July 01, 2025 - June 30, 2027
B. The previous version of the Scope of Work has been deleted in its entirety and replaced as outlined in attachment A-1.
C. The previous version of the Budget has been deleted in its entirety and replaced as outlined in attachment B-1. All references to the maximum reimbursable amount shall be amended from **$144,650.00** to: **$212,150.00**

All other terms and conditions of the Contract, including prior amendments, shall remain in full force and effect.

Signature Page Follows

IN WITNESS WHEREOF, the parties hereto have caused their duly authorized representative to execute this First Amendment.

Authorized Signature for COMMISSION:	**Authorized Signature for CONTRACTOR:**
Charna Widby Executive Director	Jill Bauman President & CEO and Authorized Signatory
Date Signed:	Date Signed:
585 Technology Court Riverside, CA 92507-2423	325 N Larchmont Blvd, Ste 250 Los Angeles, CA 90004
APPROVED AS TO FORM SIGNATURE:	
Kristine Bell-Valdez Supervising Deputy County Counsel	
Date Signed:	
ATTEST SIGNATURE:	
Lynn M. Stephens Executive Assistant IV	
Date Signed:	

ATTACHMENT A-1: SCOPE OF WORK

Contractor: Imagine Los Angeles, Inc

Program: CHD Consulting

Contract #: CF25145 A-1

Term: July 01, 2025 - June 30, 2027.

SOW Details:

For FY 2026-2027, this one-year extension provides continued access to the Benefit Navigator platform following the initial pilot year. The approved scope is limited to Benefit Navigator platform licenses, standard platform support, standard dashboards, user account administration, product updates, and related services included in the standard licensing model. User access shall be limited to First 5 Riverside County staff and approved partner users, subject to available licenses and applicable privacy, security, confidentiality, and user-access requirements.

ATTACHMENT B-1: BUDGET

Budget Start Date: 07/09/2025

Budget End Date: 06/30/2027

Total Amount: $212,150.00

FISCAL YEAR 2025-2026		
Category	**Description**	**Amount**
Operational Expenses	Onboarding (up to 75 users)	**$37,500**
	Annual Subscription	**$56,250**
Operational Expenses	Capacity Building and Customization for AI alignment	**$50,900**
SUBTOTAL:		**$144,650.00**

FISCAL YEAR 2026-2027		
Category	**Description**	**Amount**
Operational Expenses	Platform Licenses and Standard Subscription Services	**$67,500**
SUBTOTAL:		**$67,500.00**

E.8.**26-27**: Approve FY 2026/2027 First 5 Riverside County Updated Vendor List for Vendors Over $50,000

AGENDA ITEM: 26-27
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

APPROVE FY 2026/2027 FIRST 5 RIVERSIDE COUNTY UPDATED VENDOR LIST FOR VENDORS OVER $50,000

SUMMARY OF REQUEST

Approve the updated vendor list, which includes vendors with expenses exceeding $50,000. For transparency in Commission operations, vendors with forecasted expenses exceeding $25,000 are also listed.

This request includes approval of Teachstone Training LLC and Bonterra Tech LLC. Teachstone provides Classroom Assessment Scoring System (CLASS) training and certification to build Region 9's internal capacity for reliable, high-quality CLASS observations. Funding for the Teachstone services is through the First 5 California Region 9 Hub.

Bonterra provides Impact Management software subscriptions and recurring services that support data collection and referral activities for Home Visiting partner agencies and Family Resource Centers.

BACKGROUND

On May 13, 2026 (Action Item 26-15), the Commission approved the FY 2026/2027 annual budget and vendor list.

RECOMMENDED ACTION

That the Commission:

1. Approve the FY 2026/2027 updated cumulative vendor list, including vendors identified in Attachment 1 as requiring Commission approval; and

2. Authorize the Executive Director or designee to execute documents, contracts, and amendments, including coordination of appropriate actions to expend funds in accordance with established Commission policy.

BUDGET IMPACT

Adequate appropriation has been included in the approved FY 2026/2027 budget. No additional appropriation is requested.

STRATEGIC PLAN RELEVANCE

All Goal Areas

ATTACHMENT

1. FY 2026/2027 Cumulative Vendor List

FY 2026/2027 Cumulative Vendor List

	Vendor	Description	Action Item #	Commission Meeting Date	Approval by	Total
1	Totalplan and/or GM Business Interiors	Office Reconfigurations	26-20	05/13/26	Commission	$ 100,000
2	Absolute Security International Inc.	Mecca FRC Security Guard Services	26-20	05/13/26	Commission	$ 81,600
3	US Bank	County Credit Card and Travel Program Bank	26-20	05/13/26	Commission	$ 150,000
4	Taborda Solutions Inc.	Salesforce Licenses	26-20	05/13/26	Commission	$ 123,235
5	Supply Bank	Diapers & Wipe Kits	26-20	05/13/26	Commission	$ 50,000
6	Kristin Gist Consulting	CHD Consulting	26-27	07/08/26	Executive Director	$ 50,000
7	The Children's Partnership	CHD Consulting	26-27	07/08/26	Executive Director	$ 50,000
8	City of Moreno Valley	Drowning Prevention	26-27	07/08/26	Executive Director	$ 50,000
9	PJEA SC Inc.	Drowning Prevention	26-27	07/08/26	Executive Director	$ 49,850
10	Valley-Wide Recreation and Park District	Drowning Prevention	26-27	07/08/26	Executive Director	$ 42,550
11	Premier Aquatic Services LLC	Drowning Prevention	26-27	07/08/26	Executive Director	$ 50,000
12	UCR Extension	UCR Extension - Accounting for Governmental & Nonprofit Organizations Training	26-27	07/08/26	Executive Director	$ 50,000
13	Teachstone Training LLC	Training - Region 9 HUB	26-27	07/08/26	Commission	$ 150,000
14	Bonterra Tech LLC	A360 Licenses	26-27	07/08/26	Commission	$ 135,000

F. **Presentation/Public Hearing/Action Item – Supervisor Chuck Washington, Chair** (A copy of all Presentations/Action Items and attachments can be viewed at www.rccfc.org and at the Commission Business Office)

F.1. Conduct a Public Hearing and Adopt First 5 Riverside County Children and Families Commission Strategic Plan Refinement for 2027 through 2030, Pursuant to the California Children and Families Act, Health and Safety Code Section 130140 and Riverside County Ordinance 784 — Charna Widby, Executive Director

AGENDA ITEM: 26-28
DATE OF MEETING: July 8, 2026
ACTION: ☒
INFORMATION: ☐

CONDUCT A PUBLIC HEARING AND ADOPT THE FIRST 5 RIVERSIDE COUNTY CHILDREN AND FAMILIES COMMISSION STRATEGIC PLAN REFINEMENT FOR 2027 THROUGH 2030, PURSUANT TO HEALTH AND SAFETY CODE SECTION 130140 AND RIVERSIDE COUNTY ORDINANCE 784

SUMMARY OF REQUEST

Pursuant to the California Children and Families Act of 1998, Health and Safety Code section 130140, and Riverside County Ordinance No. 784, staff recommend that the Commission conduct a public hearing and adopt the First 5 Riverside County Children and Families Commission Strategic Plan Refinement for January 1, 2027, through December 31, 2030.

The proposed Strategic Plan Refinement builds on the Commission's 2023–2026 Strategic Plan, carries forward the Commission's vision, mission, values, and four goal areas, and updates the plan to reflect current county conditions, community and partner input, implementation learning, and emerging system opportunities. The refinement clarifies the Commission's strategic direction for the next plan period, including continued emphasis on prevention, early intervention, family strengthening, early learning, health and development, data-informed decision-making, sustainable funding, and countywide systems integration.

BACKGROUND

Since adoption of the 2023–2026 Strategic Plan, the Commission has conducted required annual reviews and public hearings to receive input, review progress, and guide implementation during the current plan period.

The 2027–2030 Strategic Plan Refinement is intended to continue the Commission's strategic evolution rather than replace the existing framework in full. Through the planning process, the Commission reviewed progress under the current plan, considered Commissioner, community, staff, and partner input, and identified refinements needed to strengthen implementation during the next plan period.

At the Commission's prior Strategic Plan update, Commissioners provided feedback on First 5 Riverside County's partnership role, use of data, Family Resource Centers, prevention goals, parent outreach, closed-loop referral systems, local concrete supports, braided partnerships, and the need for flexibility given changing policy and funding conditions. The proposed Strategic Plan Refinement incorporates this feedback by more clearly defining First 5 Riverside County's role as a prevention and systems-integration partner, strengthening the use of data to identify priority needs and populations, recognizing Family Resource Centers as prevention hubs, and identifying RivCoONE/WPHS and coordinated referral pathways as important countywide infrastructure for connecting families to services.

Key refinements include:

- Continued alignment of the Commission's work around four goal areas: Quality Early Learning, Comprehensive Health and Development, Resilient Families, and Countywide Impact;
- Clearer definition of First 5 Riverside County's role as a prevention, systems-integration, and infrastructure partner across early learning, health, behavioral health, child welfare, public health, social services, and family support systems;
- Stronger emphasis on Family Resource Centers as community-based prevention hubs that meet families where they are, support region-specific needs, embed partner services, and connect families to concrete supports;
- Continued focus on home visiting, HealthySteps, developmental screening, early learning access, parent outreach, and coordinated referral pathways as core prevention and early intervention strategies;
- Recognition of RivCoONE/WPHS and closed-loop referral infrastructure as important countywide tools to improve service coordination, provider participation, family navigation, and connection to available County and community resources;
- Increased emphasis on data, evaluation, dashboards, community and parent feedback, and measurable outcomes to validate problem statements, narrow prevention priorities, identify families and communities with the greatest needs, and support continuous improvement and accountability;
- Stronger focus on partnership roles, braided service delivery, and local concrete supports that respond to family economic stressors, including poverty, cost of living, access to services, and other social drivers of health and well-being;
- Continued focus on sustainable funding, braided resources, public/private partnerships, and alignment with First 5 California, the Southern California Region of First 5s, and related State, County, and regional priorities; and
- Continued flexibility to respond to emerging policy, fiscal, health coverage, Medi-Cal, and federal funding conditions that may affect families, providers, and service delivery during the plan period.

<u>January 21, 2026 (Action Item No. 26-05):</u> Annual Review and Public Hearing of First 5 Riverside County Children and Families Commission Strategic Plan (2023–2026).
<u>Statutory Requirement</u>

The California Children and Families Act, Health and Safety Code Section 130140 (Proposition 10), requires local county commissions to adopt a strategic plan to support and improve early childhood development. The plan must be consistent with, and in furtherance of, the purposes of the Act and any guidelines adopted by the State Commission.

Commissions must annually review their strategic plans and adjust as appropriate based on revised priorities. In addition, the Commission must conduct at least one public hearing each year on its strategic plan and prior to adoption of any changes. All Commission funding allocations, contracts, and program investments must be consistent with the adopted Strategic Plan and will continue to be brought forward through the Commission's regular budget, procurement, and approval processes.

RECOMMENDED ACTION

That the Commission:

1. Conduct a public hearing on the proposed First 5 Riverside County Children and Families Commission Strategic Plan Refinement for January 1, 2027, through December 31, 2030;
2. Review and adopt the First 5 Riverside County Children and Families Commission Strategic Plan Refinement for January 1, 2027, through December 31, 2030; and
3. Following adoption by Commission, direct staff to submit the adopted First 5 Strategic Plan Refinement to the Riverside County Board of Supervisors for review and comment through the County's applicable receive-and-file process, and then to the State Commission, as required by Riverside County Ordinance No. 784 and Health and Safety Code section 130140.

BUDGET IMPACT

No additional fiscal impact. Adoption of the Strategic Plan Refinement does not approve any specific contract, allocation, procurement, or expenditure. Implementation will be supported through Commission-approved budgets, and specific funding actions will be brought forward separately as applicable.

STRATEGIC PLAN RELEVANCE

- Goal Area 1 - Quality Early Learning (92950)
- Goal Area 2 - Comprehensive Health & Development (92945)
- Goal Area 3 - Resilient Families (92960)
- Goal Area 4 - Countywide Impact (92980)

POTENTIAL CONFLICTS OF INTEREST

None known.

ATTACHMENT

1. Draft 2027–2030 First 5 Riverside County Children and Families Commission Strategic Plan

FIRST 5
Riverside County
Children & Families Commission

STRATEGIC PLAN

DRAFT

A Countywide Strategy to Strengthen Early Childhood and Family Well-Being





2027-2030

The Riverside County Children and Families Commission



Supervisor Chuck Washington
Chair
BOS, District 3



Jose Campos
Vice Chair
District 2



Zachary Ginder, Psy.D.
District 1



Takashi Wada, M.D.
District 3



Elizabeth Romero
District 4



Cheryl Hansberger, Ed.D.
District 5



Edwin Gomez, Ed.D.
Riverside County
Superintendent of
Schools



Charity Douglas
DPSS Director



Kim Saruwatari
Public Health Director

Table of Contents

I. Overview 4

II. Annual Strategic Plan Review 6

III. Strategic Essentials and Investment Guidelines 17

IV. Our Strategic Framework 20
- Vision 20
- Mission 20
- Values 11
- Impact Model 21

V. Program Goals 22
- Goal 1: Quality Early Learning 22
- Goal 2: Comprehensive Health and Development 26
- Goal 3: Resilient Families 31

VI. Countywide Impact 35
- Goal 4: Cross-Program Goal 35

VII. Procurement and Accountability 41

Appendix A: Planning Process 43
- The Strategic Plan Revision Process 43

Appendix B: Glossary 46

Appendix C: Protective Factors 53

Appendix D: References and Data Sources 56

Appendix E: Strategic Plan at a Glance 58

DRAFT

1 Overview



First 5 Riverside County exists because the earliest years matter. From pregnancy through age five, children are building the foundation for lifelong health, learning, relationships, and well-being. When families are supported early, children are more likely to thrive, and Riverside County is stronger.

Families do not experience child care, health care, housing, food, transportation, parenting stress, and child development as separate systems. They experience them as real life, often all at once. Riverside County has recognized the need for a more coordinated, compassionate, and easier-to-navigate service experience. Through Integrated Service Delivery, RivCoONE, the Whole Person Health Score, shared consent, and coordinated referrals, the County is building better ways for residents to connect to support without having to start over at every door.

This work is grounded in equity. In 2020, the Riverside County Board of Supervisors declared racism and inequity a public health crisis and called for action to address systemic barriers. For First 5 Riverside County, equity means strengthening trusted access points, improving navigation, and helping families connect to support earlier.

State voters passed Proposition 10, the California Children and Families Act of 1998, creating a dedicated tobacco tax funding stream for early childhood development. The Riverside County Board of Supervisors subsequently established the Riverside County Children & Families Commission, also known as First 5 Riverside County. Since its inception, First 5 Riverside County has invested more than $505 million in local programs and systems that support young children and their families. Since FY 2015–16, First 5 Riverside County has also identified and accessed an additional $66 million in federal, state, and inter-county funding to expand integrated whole child and whole family strategies. Together, these funding strategies have brought approximately $571 million into Riverside County for children prenatal through age five and their families.

This 2027–2030 Strategic Plan is a refinement, not a reset. It preserves the Commission's core vision, mission, values, goal areas, and system-change results while updating the plan to reflect what First 5 Riverside County has learned through implementation, partnership, family and provider input, fiscal planning, and changing county and state conditions.

For 2027–2030, First 5 Riverside County will continue strengthening the network around children and families. This includes Family Resource Centers, RivCoONE Connect, the Whole Person Health Score, coordinated referrals, and warm handoffs, public education, shared data, braided funding, and stronger cross-sector accountability. These tools and partnerships help families connect to support earlier, reduce barriers, strengthen protective factors, and make public systems easier to navigate.

Everything First 5 Riverside County does depends on partnership. The agency's role is to align resources, strengthen trusted access points, support public systems, and invest in strategies that help children and families thrive.



A Message from our Commission Chair

Riverside County's greatest strength is its people. We are home to families from many backgrounds, communities, and life experiences, and every child deserves the chance to grow up safe, healthy, loved, and ready to thrive.

As a county, we have a responsibility to look after our youngest children and the families who care for them. That means investing early, listening to families, and creating communities where children can learn, play, develop, and be protected from preventable harm. Whether we are talking about child care, health, safe sleep, drowning prevention, or family support, the goal is the same: to give children the strongest possible start.

I am proud of the work First 5 Riverside County is doing with partners across our county. This work reflects the heart of public service. It is about families' lives, children's futures, and the kind of community we are building together.

–Supervisor Chuck Washington

District 3 Supervisor
First 5 Riverside County Commission Chair, 2026

About the Commission: Public Stewardship and Community Direction

First 5 Riverside County is governed by the Riverside County Children & Families Commission. The Commission was established by the Riverside County Board of Supervisors after California voters approved Proposition 10, the California Children and Families Act of 1998.

The Commission is responsible for setting local direction for Proposition 10 investments that support children prenatal through age five and their families. Through public meetings, annual plan review, budget approval, contract and investment decisions, and ongoing oversight, Commissioners help ensure that First 5 Riverside County resources are used strategically, responsibly, and in ways that reflect the needs of Riverside County families.

Commissioners bring public leadership, health expertise, County systems knowledge, early childhood perspective, and community understanding to this work. Individual Commissioners bring different roles and experiences, but the Commission provides direction through formal action as a public body.

First 5 Riverside County staff support the Commission by developing recommendations, implementing approved strategies, managing contracts and operations, coordinating with partners, tracking results, and reporting progress. Staff carry Commission direction forward.

First 5 Riverside County also operates within the larger County structure. This creates an important connection between Commission priorities, County systems, and Board of Supervisors direction. The Board of Supervisors appoints Commissioners and may also allocate County, state, federal, or other funds to First 5 Riverside County for aligned efforts. The Commission's role is to steward Proposition 10 and other approved resources in ways that strengthen early childhood development, family well-being, and countywide systems alignment.

Commission meetings are open to the public. This public meeting structure supports transparency, community participation, fiscal accountability, and shared responsibility for Riverside County's youngest children.

In this plan, "First 5 Riverside County" refers to the Commission's adopted direction and the staff, partnerships, programs, and operations that carry that direction forward.

2 ANNUAL STRATEGIC PLAN REVIEW



The Riverside County Children & Families Commission reviews its strategic plan each year. This helps ensure investments stay focused, responsive, and aligned with the needs of young children and families.

The Commission adopted the 2023–2026 Strategic Plan to guide investments in early learning, health and development, resilient families, and countywide impact. Since then, Riverside County has strengthened Family Resource Centers, expanded prevention efforts, improved referral pathways, and deepened coordination across County departments and community partners.

This 2027–2030 Strategic Plan is a refinement, not a reset. It keeps the Commission's vision, mission, values, and four goal areas. It also updates the plan to reflect what First 5 Riverside County has learned through implementation, family and provider input, fiscal planning, and changing county and state conditions.

First 5 Riverside County is most effective when it helps systems work better together. Direct services remain important. Long-term impact also depends on trusted access points, shared responsibility, strong partnerships, aligned funding, and easier ways for families to connect to support.

This refinement clarifies First 5 Riverside County's role in three ways:

1. Strengthening the county's prevention and early support network

2. Serving as a fiscal intermediary and strategic funding partner

3. Working as an embedded systems partner with County departments and community organizations

The goal is to make the plan clearer, more current, and more useful for the next phase of work. Family Resource Centers, RivCoONE Connect, the Whole Person Health Score, shared data, warm handoffs, prevention communications, and braided funding will continue to help families receive support earlier and with less burden.



Riverside County Profile

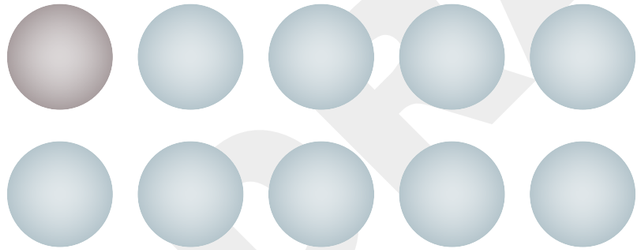
4th Largest county in California

10th Largest county in the U.S.



2.5M+ Residents

Large County, Large Responsibility

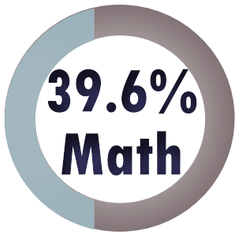


1 in 10 Babies Born Preterm

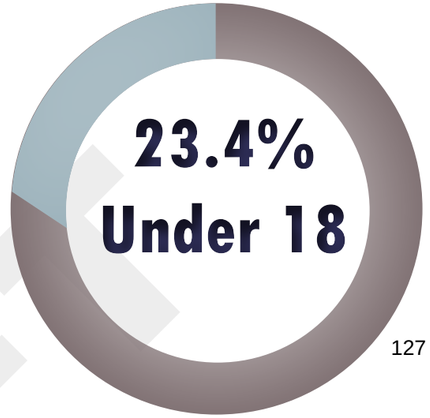
Early Health Starts Before Birth

Third Grade



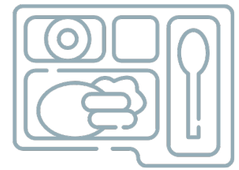


Early Foundations Matter



127

Children are a Major County Population



310K+ Student FRPM Eligible

Family Economic Pressure is Real



1,654 Licensed Child Care Facilities

Capacity Still Rebuilding

Riverside County is one of the largest and most diverse counties in California. More than 2.5 million people live across urban centers, suburban communities, rural and agricultural regions, desert communities, mountain areas, unincorporated communities, and tribal lands. For families with young children, access to child care, health care, transportation, safe places to play, and trusted local support can look very different depending on where they live.

The county is also home to a large population of young children and families. In 2025, approximately 161,000 children birth through age five lived in Riverside County. Children and youth under age 18 make up nearly one-quarter of the county's population, and the child population is racially, ethnically, culturally, and linguistically diverse.

Local data show both strengths and continued areas of need. Most young children have health insurance, and early prenatal care has improved. At the same time, preterm births are increasing, family economic pressure remains high, child care is still difficult to access and afford, and third-grade learning outcomes show the importance of stronger early foundations.

Safety and family well-being indicators also point to the need for earlier, more coordinated support. Riverside County's 2026 State of the Child Report found that general neglect accounts for more than 80% of substantiated child abuse cases, and children birth through age four made up nearly two-thirds of nonfatal drownings across all age groups between 2018 and 2022. These data reinforce the importance of family strengthening, concrete supports, child safety strategies, and trusted places where families can connect before needs become crises.

Taken together, the data tell a clear story. Riverside County's youngest children are growing up in a large, diverse, and geographically complex county where many families are working hard while navigating rising costs, child care shortages, health disparities, transportation barriers, and fragmented systems. First 5 Riverside County's role is to help strengthen the network around those families through trusted access points, early learning supports, health and developmental pathways, Family Resource Centers, home visiting, RivCoONE Connect, warm handoffs, shared data, and braided funding.



Riverside County Snapshot: What the Data Tells

What the Data Show	Why it Matters for Young Children and Families
A large and growing county Riverside County is home to more than 2.5 million residents, and children under age 18 make up nearly one-quarter of the population.	Early childhood is not a small issue in Riverside County. The scale of the child population requires countywide strategies that reach families across cities, rural communities, desert regions, unincorporated areas, and tribal lands.
A geographically complex county Families live across more than 7,300 square miles, with very different access to care, transportation, child care, and community resources depending on where they live.	A "one-size-fits-all" approach will not work. Families need trusted local access points, mobile and community-based strategies, and referral pathways that account for distance, transportation, and regional service gaps.
Maternal and infant health needs remain significant In 2024, nearly 1 in 10 babies in Riverside County was born preterm, with higher rates among several racial and ethnic groups.	The prenatal period and first years of life remain essential windows for support. Early prenatal care, pediatric care, home visiting, HealthySteps, maternal health screening, and warm referrals all help families connect earlier.
Families are carrying economic pressure. More than 310,000 K–12 students were eligible for free or reduced-price meals in 2024–2025, and more than 317,000 students were included in the unduplicated count of students eligible for free/reduced-price meals, English learners, homeless students, or foster youth.	Economic pressure affects family stress, child development, school readiness, health, housing stability, and access to care. Families need concrete supports, benefits navigation, child care access, and trusted places to ask for help without stigma.
Child care remains difficult to access and afford Licensed child care capacity has begun to recover but remains below pre-pandemic levels. In 2023, Riverside County had 1,654 licensed child care facilities, and care for a child under age two cost more than $21,000 annually in a center.	Child care is both an early learning issue and a family stability issue. Riverside County needs strategies that support infant and toddler care, provider sustainability, facilities, workforce development, quality, and family navigation.
Early learning foundations show up later In 2024–2025, 40.4% of Riverside County third-grade students met or exceeded English language arts standards, and 39.6% met or exceeded mathematics standards.	Third-grade outcomes begin long before third grade. Early literacy, quality early learning, developmental supports, health, family engagement, and stable caregiving environments all contribute to school readiness and long-term learning.
Support needs are connected, not separate Families may need help with child care, food, housing, transportation, health care, benefits, developmental concerns, parenting stress, or safety at the same time.	First 5 Riverside County's role is to strengthen the network around families: Family Resource Centers, home visiting, HealthySteps, early learning partners, RivCoONE Connect, warm handoffs, shared data, and braided funding.

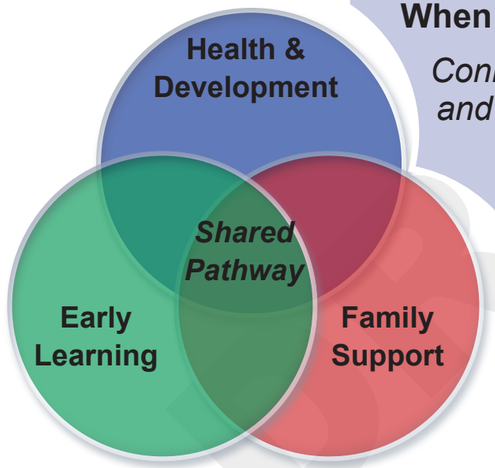
DRAFT

The Importance of Early Childhood

The earliest years shape everything that follows. From pregnancy through age five, children are building the foundation for learning, health, emotional regulation, relationships, and lifelong well-being. Everyday experiences — relationships, routines, care, safety, language, nutrition, health care, and family support — all influence how children grow and thrive.

Early childhood is not only a children's issue. It is a family issue, a community issue, and a countywide issue. When families have support early, children are stronger, parents are less isolated, schools are better prepared, and health and social service systems are less strained.

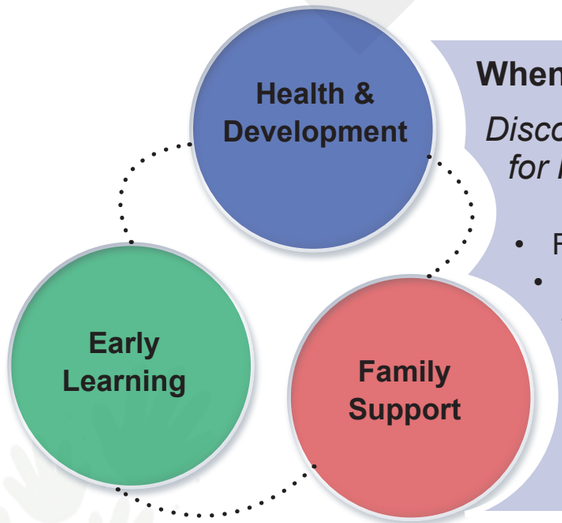
First 5 Riverside County exists to help build that strong beginning. This plan is organized around four connected goal areas: Quality Early Learning, Comprehensive Health and Development, Resilient Families, and Countywide Impact.



When Systems Work Together Early

Connected Support for Young Children and Families

- Earlier screening and identification
- Stable care and follow-up
- Stronger family relationships
- Reduced crisis and stress
- Whole child, whole family support



When Support Stays Siloed

Disconnected Systems Create Barriers for Families

- Families repeat their story
- Referrals are fragmented
- Developmental needs are missed
- Stress increases before support arrives
- Needs become more complex and costly

Early Learning Matters

Early learning is one of the strongest foundations Riverside County can build for children, families, and the county's future. Long before kindergarten, children are building language, social skills, confidence, problem-solving, and the relationships that help them feel safe, connected, and ready to learn.

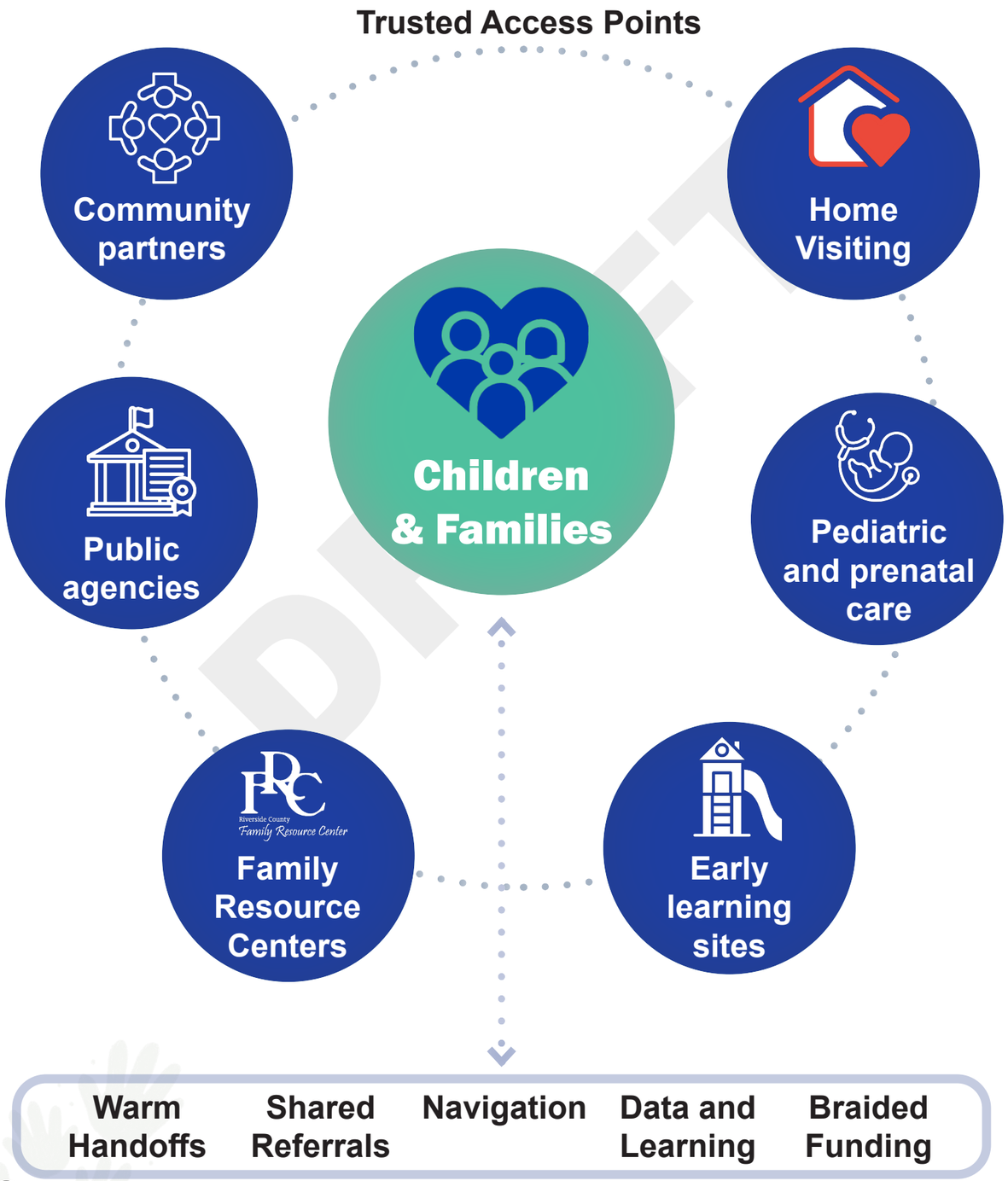
Families continue to face real barriers to early learning and care, especially for infants and toddlers. Care is often expensive, difficult to find, or not available when and where families need it. Providers are also managing workforce shortages, rising costs, facility needs, inclusion needs, and changing enrollment patterns as Universal Transitional Kindergarten expands.

First 5 Riverside County's role is to strengthen the early learning system around families and providers. That includes supporting quality improvement, early literacy, family engagement, child care navigation, facilities, workforce supports, inclusion capacity, and data-informed planning. The goal is clear: more families should be able to find early learning options that meet their needs, and more providers should have the support to offer safe, high-quality, developmentally rich care.

Early Learning Access



Conditions around Children and Families: An Ecosystem of Support



Whole Child, Whole Family

Young children grow and thrive within families and communities. A whole child, whole family approach recognizes that children's development is shaped by safe, stable, and nurturing relationships; quality early learning and health care; family economic stability; and the ability to connect to support when it is needed.

For First 5 Riverside County, this approach is reflected in how we invest, partner, and strengthen systems. Through Family Resource Centers, home visiting, HealthySteps, quality early learning, and coordinated referral and navigation pathways, First 5 Riverside County helps make support easier to reach, earlier to access, and more connected across systems.

Strengthening Family Protective Factors Amid Rising Pressures

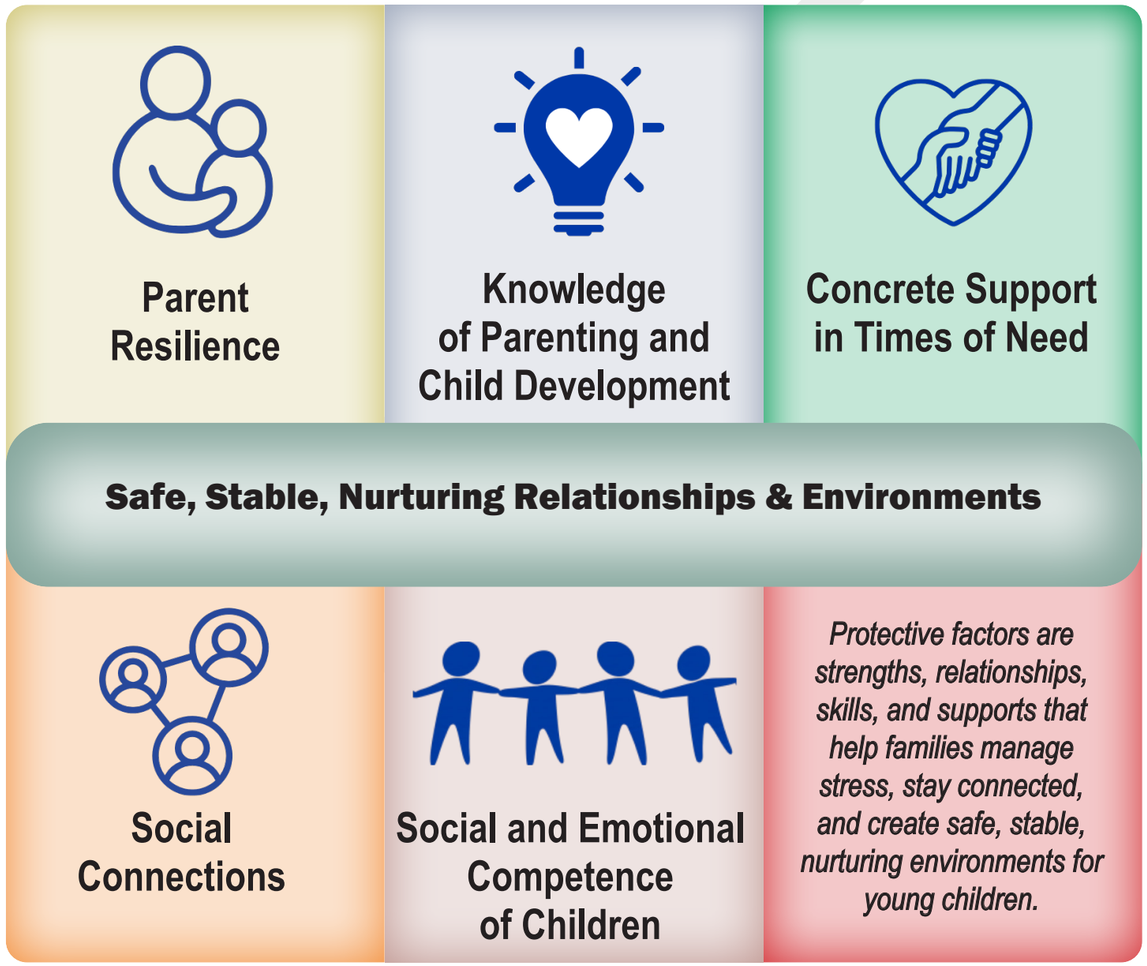
Children's well-being is deeply connected to the strength, stability, and support available to their families. Many Riverside County families continue to face rising costs, housing and food insecurity, child care affordability challenges, transportation barriers, health care access issues, and uncertainty across public benefit and safety-net systems.

This context requires a strengths-based approach. The goal is not to define families by risk, but to strengthen the protective factors that help families thrive: parental resilience, social connections, knowledge of parenting and child development, concrete support in times of need, and children's social and emotional development.

First 5 Riverside County will continue investing in trusted, voluntary, culturally responsive supports that meet real-life needs earlier and with less burden. This includes Family Resource Centers, home visiting, HealthySteps, early learning partnerships, public education, and community-based resources.



Family Protective Factors:
Supporting the Conditions Necessary for Safe, Stable, Nurturing Relationships and Environments



Growing Need for Health Equity

Health equity begins with the conditions surrounding families. In Riverside County, health, housing, income, transportation, child care, behavioral health, and access to care are deeply connected. For young children and families, these conditions shape maternal and infant health, developmental outcomes, school readiness, family stability, and long-term well-being.

Medi-Cal is central to this strategy because it reaches a large share of Riverside County children and can support prevention, developmental screening, behavioral health access, care coordination, and family support. CalAIM and future Medi-Cal reforms create opportunities to align pediatric care, managed care plans, developmental screening, home visiting, HealthySteps, Family Resource Centers, and community-based supports.

First 5 Riverside County's role is to help make early childhood needs visible in policy and implementation, strengthen coordination across systems, and ensure families receive help earlier, with less burden and more continuity.

131

Health Equity Snapshot

Riverside County children and families are making progress, but countywide averages hide important disparities.

Equity Signal	What the Data Show
Child population is diverse and growing	Children under 18 represent 23.4% of Riverside County's population. Hispanic/Latino children make up the largest share of children ages 0–17.
Health coverage is high, but not equal	96.1% of children had health insurance in 2024, but Native American/Alaska Native children had the lowest coverage rate at 81.5%. City-level coverage also ranged from 90.4% to 99.4%.
Early prenatal care is improving	85.4% of pregnant people received first-trimester prenatal care in 2021–2023, but gains were not evenly experienced across racial and ethnic groups.
Preterm birth is increasing	9.8% of Riverside County babies were born preterm in 2024. Rates were highest among American Indian/Alaska Native, Native Hawaiian/Pacific Islander, and Black/African American families.
Low birthweight remains an equity concern	7.8% of infants were born at low birthweight in 2024. Black/African American infants had the highest low birthweight rate at 12.9%.
Infant mortality disparities persist	Riverside County's infant mortality rate was slightly higher than California's in the most recent reporting period, with Black/African American infants experiencing the highest rates.
Youth mental health needs are visible	Chronic sadness and hopelessness increased among Riverside County students between 2017 and 2023, with 39% of 11th graders reporting chronic sadness or hopelessness in 2022–2023.
Family economic stress affects child health	Child food insecurity increased to 14.7% in 2023, and 28.5% of children received CalFresh in 2024–2025. Housing, child care, food, and transportation costs continue to shape family stability and child well-being.

What this Means for Riverside County

Health equity begins before birth and is shaped by the conditions surrounding families: access to care, culturally responsive supports, stable housing, nutrition, child care, transportation, and trusted places to receive help. These data reinforce the need for earlier support, stronger navigation, coordinated referrals, and place-based strategies that reach families before challenges become crises.

Shared Countywide Signals First 5 Watches With Partners

Riverside County Office of Child Abuse Prevention (OCAP) State of the Child indicators aligned with early childhood prevention, family support, and systems coordination

The 2026 OCAP State of the Child Report brings together shared countywide indicators across health, economic well-being, education, and safe homes and communities. First 5 Riverside County does not own these outcomes alone. They are shaped by many public systems, community partners, and family conditions.

First 5 Riverside County uses these indicators to focus prevention investments, strengthen early connections to care, support families before needs become crises, and align work with County partners through shared data, coordinated referrals, and family-centered access points.

Access to Care

12%
delayed or missed medical care

81.8%
visited a dentist

Start Early

5.3%
reported IPV during pregnancy

76,204
WIC participants

Family Stability

$21,043
annual infant-toddler center care

17,775
students experienced housing insecurity

Prevention Before Crisis

64.8%
of nonfatal drownings involved ages 0–4

80.8%
of substantiated allegations were general neglect

These indicators are countywide signals, not measures of one agency's performance. First 5 Riverside County tracks them with partners to understand conditions affecting young children and families and to guide prevention, early support, and systems alignment.

3 STRATEGIC ESSENTIALS & INVESTMENT GUIDELINES



In 2016, the Commission developed three strategic essentials to ensure the success and sustainability of the Commission's efforts to advance its vision, mission, and long-term objectives. These strategic essentials continue to guide the 2027–2030 refinement, with a sharper emphasis on using First 5 Riverside County's flexible dollars, partnerships, data, and public-facing infrastructure to strengthen prevention, respond to changing family and community needs, and leverage resources beyond Proposition 10.

The Strategic Essentials continue to guide the 2027–2030 refinement:

- Support strategic positioning and partnerships: Maximize return on the Commission's future investments through leveraging resources through leveraging and braiding resources.
- Support the development of organizations and providers: Provide technical assistance and support to programs to build capacity, strengthen sustainability, and increase independence from First 5 funding
- Integrate direct services: Provide funding for services that integrate other First 5 programs and link to existing programs and services, including navigation, warm handoffs, and coordinated follow-up for families.

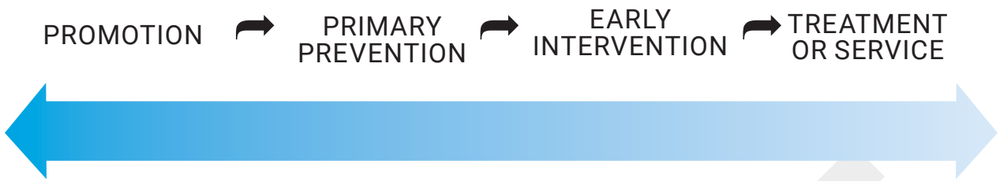
Investment Guidelines

As part of this refinement, the Commission is also clarifying when First 5 Riverside County is best positioned to lead, partner, or support. This role clarity helps ensure that investments are aligned with First 5 Riverside County's unique value: strengthening family-centered prevention infrastructure, serving as a fiscal intermediary, supporting embedded partnerships, and reducing the burden on families to navigate fragmented systems alone. To help define and support First 5 Riverside County's shifting focus, the Commission developed five investment guidelines to express First 5 Riverside County's point of view about how and where it can have the most impact and advance the strategic essentials.



Five Investment Guidelines to Implement the Strategic Essentials

Upstream (Prevention) ➡ Downstream (Intervention)



Upstream strategies focus on improving fundamental social and economic structures, environments, and conditions that support the ability of individuals and groups to reach their full health potential and to withstand challenges. Downstream strategies focus on providing equitable access to care and services to ensure that any presenting problems or challenges are addressed effectively.[23]

First 5 Riverside County position: First 5 Riverside County investments will fall on the upstream/prevention side of the continuum, prioritizing support for promotion, primary prevention, and early intervention strategies.

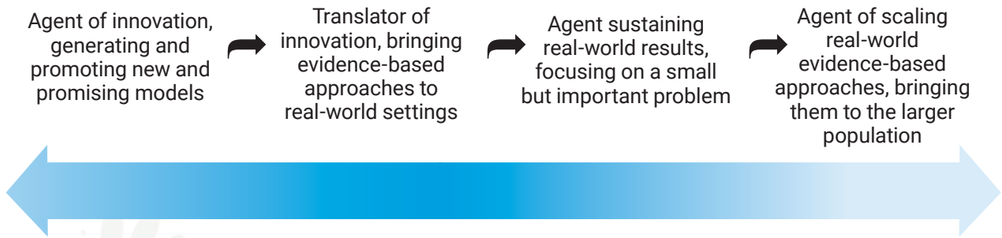
Going Broad ➡ Going Deep



Going broad means engaging in strategies that have less impact on a greater number of people, while going deep means engaging in strategies that have a greater impact but reach fewer people.

First 5 Riverside County position: First 5 Riverside County investments will fall on the left to middle section of this continuum, with most investments ranging from low intensity with high reach to moderate intensity and reach.

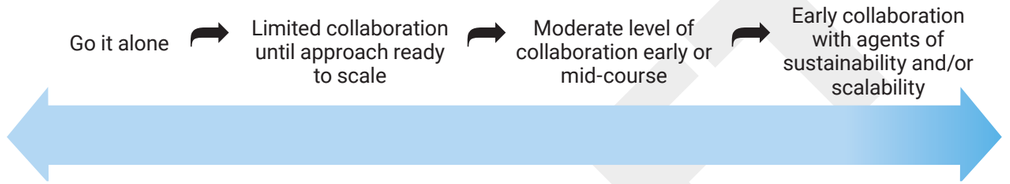
Growing Local Models ➡ Leveraging Evidence-Based Models



Growing local models means being an agent of innovation, generating and promoting new and promising models. In the middle of this continuum means being a translator of innovation, bringing evidence-based approaches to real-world settings, and being an agent sustaining real-world results, focusing on a small but important problem. Leveraging evidence-based models means being an agent of scaling real-world evidence-based approaches by bringing them to the larger population.

First 5 Riverside County position: Investments will generally fall in the middle of this continuum, and thus First 5 Riverside County will largely serve as a translator of innovation and agent of sustaining real-world results

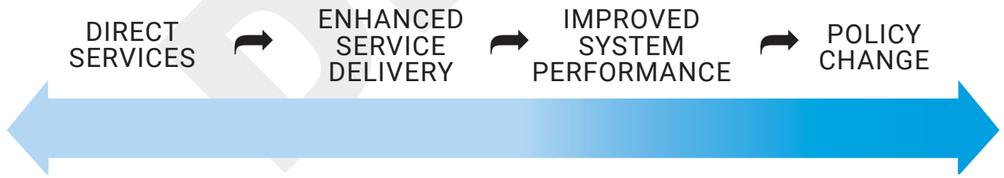
Go It Alone ➡ Start with Partnership Opportunity



Going it alone means engaging in limited collaboration until an approach is ready to replicate or scale, while starting with partnership opportunities means engaging in collaboration early in the process with agents of sustainability and/or scalability.

First 5 Riverside County position: Investments will primarily follow a model of collaborating early with other partners and/or agents of sustainability and/or scalability.

Direct Services ➡ Systems and Policy Change



On one side of this continuum is a focus on funding direct services; the middle of this continuum includes enhancing service delivery; and the other side of this continuum focuses on working towards systems improvement and being a champion for policy change.

First 5 Riverside County position: Investments will primarily be directed towards systems and policy change.

These guidelines establish the Commission's preferences for how future investments will be allocated and are to be considered both in evaluating individual proposals and assessing the overall portfolio of First 5 Riverside County investments.

4 OUR STRATEGIC FRAMEWORK



First 5 Riverside County's vision, mission, and values remain constant and continue to anchor and guide the Commission's work:

Vision

All children in Riverside County are healthy and thrive in supportive, nurturing, and loving environments and enter school ready to learn and embrace lifelong learning.

Mission

First 5 Riverside County invests in partnerships that promote, support and enhance the health and early development of children, prenatal through age 5, their families and communities

Values

- Child & Family
- Outcomes-Driven
- Collaboration
- Sustainability

Impact Model

First 5 Riverside County's Impact Model focuses on what the agency can directly influence and how those results contribute to better outcomes for children and families across the county.

The Impact Model is organized around three program goal areas:

1. Quality Early Learning
2. Comprehensive Health and Development
3. Resilient Families

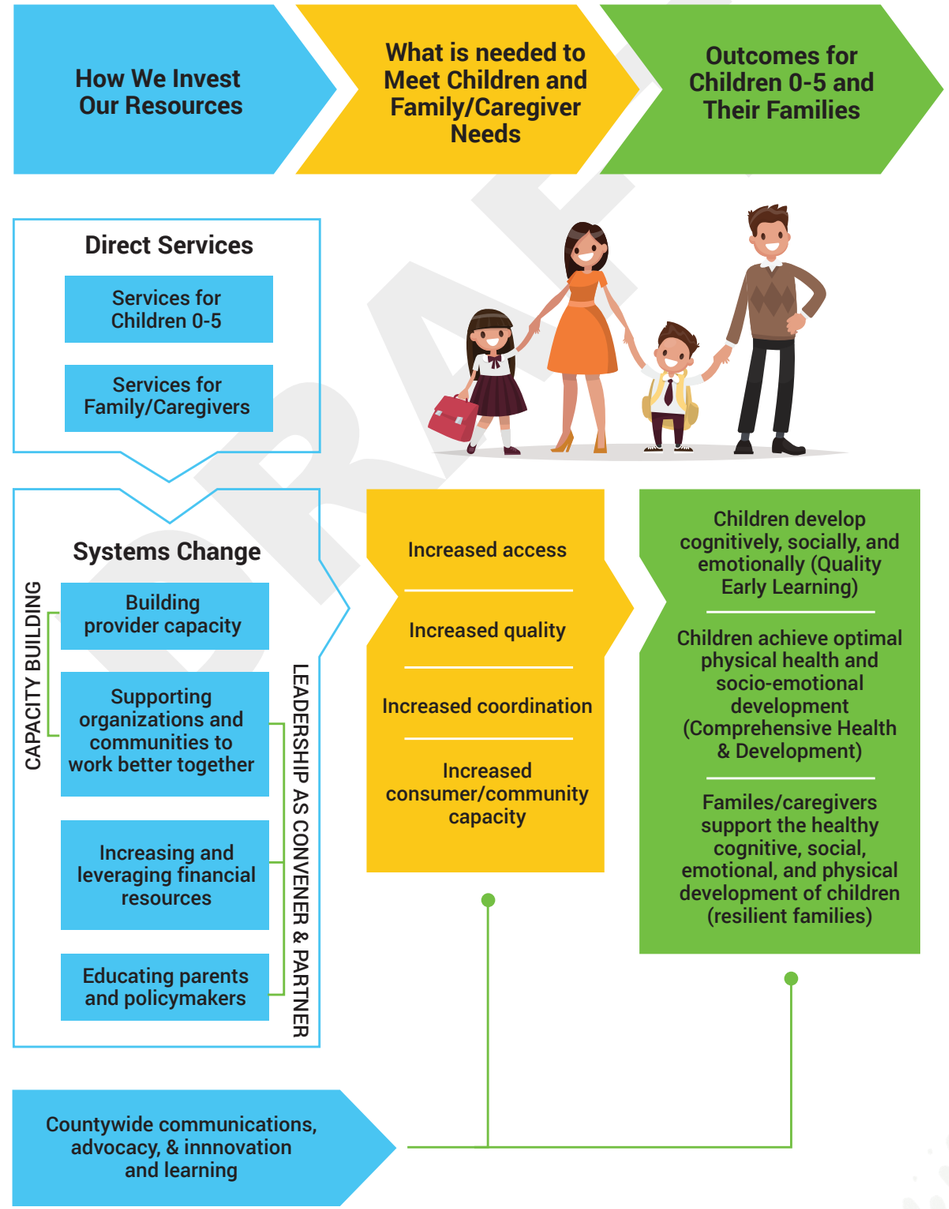
Across these three areas, First 5 Riverside County focuses on four shared system-change results it can directly influence:

1. Increasing access
2. Improving quality
3. Strengthening coordination
4. Building family and community capacity to navigate, use, and shape services

These system-change results are how First 5 Riverside County measures whether its investments are strengthening the early childhood system. At the same time, First 5 Riverside County tracks broader countywide outcomes, such as children's health, development, school readiness, family stability, child safety, and early learning access. No single agency can achieve these population-level outcomes alone, but First 5 Riverside County's investments, partnerships, data systems, and advocacy are designed to move these conditions in the right direction over time.

Together, this approach connects what First 5 Riverside County does, what it can influence, and the long-term countywide impact it is working toward with partners.

First 5 Riverside County Impact Model



5 Program Goals



Quality Early Learning Goal Statement:

Children, birth through age 5, have access to high-quality early learning, family engagement, and developmental supports that prepare them to thrive in school and in life.



Lead **where flexible Proposition 10 dollars, early childhood expertise, and county partnerships can strengthen access to quality early learning**

Partner ***where early learning systems share responsibility for expanding quality, affordable, and inclusive early learning opportunities.***

Support ***efforts to strengthen work led by early learning partners.***

Goal 1 Strategy Narrative

Families in Riverside County continue to face fragmented and inequitable access to quality early learning, especially infant and toddler care. Many families struggle to find care that is affordable, available, close to home, and responsive to their child's needs. At the same time, early learning providers are facing workforce shortages, rising operating costs, limited facility space, changing enrollment patterns, and the ongoing effects of Universal Transitional Kindergarten expansion.

Local listening sessions reinforced that families and providers are asking for a stronger, more coordinated early learning system. Families shared that they need affordable and flexible child care, easier ways to find and access services, financial stability, trusted community connections, and support that reflects the realities of raising young children. Providers continue to offer caring, relationship-based services while managing low wages, staffing shortages, increased social-emotional needs among children, business challenges, and the need for additional resources to support children with developmental or behavioral needs.

In the years ahead, First 5 Riverside County will strengthen an integrated early learning system that helps families connect to quality learning experiences earlier and more easily. This work includes strengthening partnerships, improving referral and navigation pathways through trusted partners and RivCoONE Connect, sustaining quality across the mixed-delivery system, promoting early literacy and family engagement, and investing in workforce and facility capacity with a focus on expanding infant and toddler care.

Through the long-standing collaboration with Riverside County Office of Education, Quality Start Riverside County and the Riverside Hybrid Alternative Payment Program (RHAP) continue to serve as key examples of this integrated system approach. These programs are not stand-alone efforts; they are part of a broader early learning strategy that leverages partnerships, funding, quality improvement supports, family navigation, and data to expand access and strengthen the quality of early learning services throughout Riverside County.

Goal 1 Activities

- Strengthen early literacy and family learning support through evidence-based resources and trusted community partners.
- Leverage funding and partnerships to expand access to quality early learning for families not fully served by existing public programs.
- Use RivCoONE Connect and aligned referral pathways to help families navigate early learning options and related supports.
- Sustain and strengthen quality across Riverside County's mixed-delivery early learning system, including special populations and family engagement supports.
- Invest in workforce and facility capacity that supports quality care, with attention to infant and toddler access.
- Use data and community input to identify gaps, target investments, and track early learning access and quality over time.
- Support early learning inclusion by strengthening provider training, developmental referral pathways, and transition supports for children with developmental, behavioral, social-emotional, or health-related needs.



DRAFT

Goal 1 Results

Quality Early Learning

The following results describe what First 5 Riverside County seeks to influence through investments in early learning access, quality, workforce and facility capacity, family engagement, early literacy, and coordinated navigation.

Result Area: Access

What We Want to See	What We Will Track
More families with children prenatal through age five can find and use quality early learning, early literacy, and family learning supports.	Number and percentage of families with children prenatal through age five connected to early learning services through coordinated entry points, Family Resource Centers, RivCoONE Connect, Riverside County Office of Education, Quality Start Riverside County, RHAP, or partner pathways. Number of children and families participating in early literacy, family engagement, or school readiness supports. Enrollment or participation rates for infants, toddlers, children with developmental or behavioral needs, and other priority populations, where data is available.

Result Area: Quality

What We Want to See	What We Will Track
Early learning providers have resource tools, training, facilities, and workforce supports to sustain quality care.	Number and percentage of providers participating in quality improvement supports, professional development, or workforce capacity-building. Number of early learning sites receiving facility, safety, quality, or infant/toddler capacity supports. Provider-reported increases in knowledge, confidence, or capacity to support child development, inclusion, family engagement, and quality learning environments. Family-reported satisfaction, trust, and cultural responsiveness of early learning supports.

Result Area: Coordination

What We Want to See	What We Will Track
Early learning providers, Family Resource Centers, RCOE, home visiting, health partners, and community partners use clearer referral pathways and warm handoffs.	Number of cross-system referral connections involving early learning, Family Resource Centers, home visiting, health partners, school districts, or community services. Percentage of early learning referrals with documented follow-up or successful connection, where closed-loop referral data is available. Number of partners using aligned referral workflows, RivCoONE Connect, or coordinated family navigation pathways.

Result Area: Family and Community Capacity

What We Want to See	What We Will Track
Families better understand early learning options, child development, school readiness, and how to choose quality care.	Number and percentage of families reporting increased knowledge of child development, early literacy, school readiness, or quality early learning options. Number of families engaged in family literacy, family learning, parent education, or child development activities. Number of family voice, provider input, or community feedback opportunities used to inform early learning planning and investment decisions.

Quality Early Learning Program Spotlight: Strengthening Child Care Facilities and Infant-Toddler Capacity



First 5 Riverside County has made strategic investments to strengthen Riverside County's early learning system by expanding access to quality child care and improving the facilities that make early learning possible. These investments have focused on one of the county's most persistent challenges: ensuring that families, especially those with infants and toddlers, can find safe, developmentally appropriate, and accessible care.

As Universal Transitional Kindergarten expands across California, Riverside County's early learning system is entering a new phase. Expanded preschool and TK access creates important opportunities for four-year-olds, but it also increases the urgency to protect and grow infant and toddler capacity. Younger children require smaller group sizes, more specialized care, and facilities designed to meet their developmental needs. Without intentional investment, communities could see continued gaps in care for the youngest children and for families whose work schedules, geography, or income make access even more difficult.

Recognizing that quality begins with safe and appropriate learning environments, First 5 Riverside County has prioritized child care facility improvement and expansion as a core strategy. This work supports providers, strengthens the mixed-delivery system, and helps create the conditions needed for high-quality care to grow in communities across the county.

Looking ahead, First 5 Riverside County will continue working with local governments, school districts, community partners, and early learning providers to expand child care capacity, address facility barriers, and identify practical solutions that meet the needs of families and providers. As part of this work, First 5 Riverside County is partnering with First Children's Finance to complete a comprehensive Child Care Needs Assessment focused on the child care facilities landscape across Riverside County.

The assessment will help identify where facility gaps are most significant, especially in high-need and underserved communities, and will inform recommendations for long-term investment, partnership, and planning. Together, these efforts will strengthen Riverside County's early learning infrastructure and advance a more accessible, equitable, and sustainable child care system for young children and their families.

Comprehensive Health and Development Goal Statement:

Children, prenatal through age 5, and their families access the full spectrum of health and behavioral health services needed to support their healthy physical and social-emotional development and overall health.



Lead ***when flexible Proposition 10 funds, expertise, and county infrastructure strengthens maternal and child health systems.***

Partner ***where child-serving systems share responsibility for healthy development.***

Support ***efforts that improve how systems work for young children and families.***

Goal 2 Strategy Narrative

Families should be able to find care, receive guidance, and connect to support before concerns become harder to address. Too often, fragmented screening, referral, and follow-up pathways delay support for child development, health, oral health, behavioral health, safety, maternal health, and caregiver well-being. First 5 Riverside County strengthens the systems that help families receive the right support at the right time. This includes earlier identification of needs, clearer referral pathways, stronger care coordination, warm handoffs, and follow-up across pediatric care, early learning, home visiting, Family Resource Centers, managed care, public health, and community partners.

Supporting caregivers is central to supporting children. Maternal mental and physical health, parenting confidence, and family stability all shape the well-being of infants and young children. By meeting families in trusted settings — including well-child visits, home visiting, child care, Family Resource Centers, and community spaces — partners can provide support in places families already know and use.

HealthySteps, home visiting, developmental screening, oral health supports, drowning prevention, and related child health strategies are part of this broader approach. The focus is not only on delivering services, but on making the system easier for families to use.

In the years ahead, First 5 Riverside County will continue using RivCoONE Connect, aligned referral workflows, managed care partnerships, data, and sustainable financing strategies to strengthen access to comprehensive health and developmental supports for children prenatal through age five and their families.

HealthySteps in Riverside County

HealthySteps embeds child development, behavioral health, parenting support, screening, referral, and care coordination into pediatric primary care. In Riverside County, First 5 Riverside County has supported HealthySteps so families can receive developmental and relational health support earlier, in trusted health care settings where they already bring their young children for care.

Since First 5 Riverside County's initial pilot launched in 2017, HealthySteps has grown into an important part of Riverside County's early childhood health and development strategy. The model helps pediatric care teams identify child development, social-emotional, behavioral health, maternal health, and family support needs during well-child visits and connect families to appropriate services and resources.

During the 2027–2030 plan period, the focus will be on sustainability, alignment, and scale. This includes strengthening referral and follow-up pathways, supporting integration with electronic health record workflows where possible, aligning with managed care and Medi-Cal financing opportunities, and connecting HealthySteps more intentionally with home visiting, Family Resource Centers, early learning partners, and RivCoONE Connect.

Home Visiting and Family-Centered Supports

Home visiting supports both child development and family resilience. In Goal 2, the emphasis is on home visiting as part of coordinated screening, referral, maternal health, child development, and care coordination pathways.

Home visiting provides voluntary, relationship-based support during pregnancy and early childhood. Home visitors help parents and caregivers understand child development, build confidence, strengthen protective factors, and connect to health, developmental, early learning, and concrete supports.

137

First 5 Riverside County has worked with partners to expand evidence-based and evidence-informed home visiting models, including models supported through CalWORKs Home Visiting and other braided funding strategies. The next phase will focus on strengthening referral workflows, warm handoffs, shared data, follow-up practices, and sustainable financing so families can access support earlier and more consistently.

Strengthening the System of Care

A responsive early childhood health system should help families access screening, guidance, referrals, and follow-up without having to navigate disconnected programs alone. First 5 Riverside County will continue working with clinical, public health, early learning, home visiting, managed care, Family Resource Center, and community partners to strengthen referral pathways, improve care coordination, reduce barriers, and promote healthy development.

The goal is not only to expand services, but to make the system easier for families to use. Families should be able to enter through trusted settings, receive clear guidance, and be connected to the next right support with dignity, consistency, and follow-through.

Goal 2 Activities

- Support early identification of developmental, behavioral, oral health, maternal health, and child safety needs through screening and prevention approaches delivered in trusted early childhood settings.
- Strengthen referral, follow-up, and care coordination pathways across pediatric care, early learning settings, Family Resource Centers, and home visiting programs.
- Sustain and strengthen integrated child health models, including HealthySteps and aligned home visiting partnerships, that connect families to developmental and family support services earlier.
- Use RivCoONE Connect and aligned workflows to support warm handoffs, referral tracking, and more coordinated access to health, early intervention, school district, and family support partners.
- Advance drowning prevention and other early childhood safety strategies through targeted family supports, provider partnerships, and public education.
- Pursue sustainable financing and partnership opportunities that extend access to coordinated child health and developmental supports beyond Proposition 10 alone.



Goal 2 Results

Comprehensive Health and Development

The following results describe what First 5 Riverside County seeks to influence through investments in screening, referral, care coordination, HealthySteps, home visiting alignment, oral health, drowning prevention, child safety, and sustainable financing for child health and developmental supports.

Result Area: Access

What We Want to See	What We Will Track
More children prenatal through age five and their families receive developmental, behavioral, oral health, maternal health, safety, and family support services earlier.	Number of children and caregivers receiving developmental, behavioral health, oral health, maternal health, child safety, or family needs screenings through funded or aligned partners. Number of families receiving Whole Person Health Scores, where implemented. Number of children and families receiving water safety education, swim lessons, drowning prevention supports, or other child safety supports. Percentage of infants born to individuals whose prenatal care began during the first trimester, tracked as a countywide impact indicator.

Result Area: Quality

What We Want to See	What We Will Track
Funded and aligned partners use validated screening tools, defined referral protocols, family-centered practices, and follow-up workflows.	Percentage of funded or aligned providers using validated screening tools, such as ASQ, ASQ:SE, M-CHAT, oral health assessment tools, or maternal health screening tools, as applicable. Number of providers trained or supported in screening, referral, care coordination, child development, oral health, water safety, early relational health, or trauma-informed family support. Family-reported timeliness, trust, cultural responsiveness, and appropriateness of care or referral support.

Result Area: Coordination

What We Want to See	What We Will Track
Referrals are initiated, tracked, and completed through RivCoONE Connect or aligned closed-loop workflows.	Percentage of screenings that result in referrals when concerns or needs are identified. Percentage of referrals with documented follow-up or closed-loop completion, where data is available. Number of warm handoffs between pediatric care, early learning settings, Family Resource Centers, home visiting programs, school districts, early intervention partners, managed care plans, and community-based supports.

Result Area: Family and Community Capacity

What We Want to See	What We Will Track
Families and providers are better able to identify developmental, health, safety, and family support needs and navigate available services.	Number and percentage of families reporting increased ability to understand child development, identify concerns, access services, or navigate systems. Number of sites or partner organizations with demonstrated capacity to accept referrals, provide follow-up, or participate in shared referral workflows. Number of public education or family engagement activities focused on developmental screening, oral health, safe sleep, drowning prevention, hot car safety, early relational health, or family support.

Comprehensive Health and Development Program Spotlight: Drowning Prevention



Drowning is preventable, but for young children it can happen quickly and silently. That is why First 5 Riverside County treats water safety as a core child health and safety strategy, not just a seasonal activity.

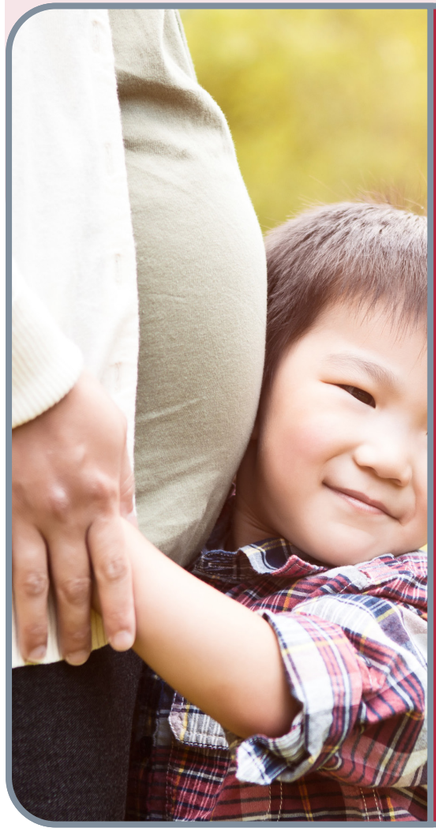
First 5 Riverside County's drowning prevention work has grown from targeted swim lesson scholarships into a broader countywide prevention strategy. Through partnerships with swim providers, community organizations, public agencies, and local leaders, First 5 Riverside County has expanded access to no-cost swim lessons and water safety education for young children and families.

This work helps families understand water risks, build safety skills, and connect to resources before a tragedy occurs. It also reflects a larger goal of the Comprehensive Health and Development strategy: families should receive timely information, support, and connection in ways that help children grow up safe, healthy, and ready to thrive.

The strategy is increasingly data-informed. First 5 Riverside County and partners are using local emergency response and public health data to better understand where drowning and near-drowning incidents are occurring, which ages are most affected, and where prevention resources may be needed most. This helps move the work from broad awareness to more focused, timely, and equitable prevention.
Strengthening the system by:

Resilient Families Goal Statement:

Families and communities are engaged, supported, and strengthened through culturally responsive resources and opportunities that help them nurture, care for, and support their children's well-being and success.



Lead ***where flexible Proposition 10 dollars, FRC infrastructure, or First 5 expertise can strengthen service navigation and prevention supports.***

Partner ***where systems supporting well-being share responsibility for family stability.***

Support ***efforts to integrate services and strengthen the work led by others.***

Goal 3 Strategy Narrative

Families are children's first and most important source of safety, connection, learning, and resilience. When families have support early, children are more likely to grow up healthy, loved, and ready to thrive. When parents and caregivers are carrying stress from housing, food, transportation, child care, health care, program navigation, isolation, or economic pressure, they need trusted places to turn before challenges become harder to manage.

First 5 Riverside County's approach to resilient families is grounded in the Strengthening Families Protective Factors Framework: parental resilience, social connections, knowledge of parenting and child development, concrete support in times of need, and children's social and emotional competence. This framework keeps the work centered on family strengths, relationships, connection, and practical help.

Family Resource Centers are core access points for this work. They provide familiar, community-based

settings where families can ask for help, build relationships, and connect to resources that reflect the realities of daily life. Through the FRC network, home visiting connections, community partnerships, and public education, First 5 Riverside County helps families access concrete supports, parenting resources, child development information, wellness supports, and referrals in settings that are welcoming and easier to navigate.

As Riverside County advances Integrated Service Delivery, First 5 Riverside County will deepen the role of FRCs as family support hubs within the broader RivCoONE system. This includes strengthening connections to RivCoONE Connect, the Whole Person Health Score, Community Health Worker capacity, shared consent, warm handoffs, and coordinated referrals. Together, these tools help staff understand the whole picture, reduce repeated intake and storytelling, and connect families to the next right support with greater follow-through.

The goal is not to only offer more services. The goal is to make family support more visible, trusted, coordinated, and responsive. Families should be able to enter through a familiar community setting, receive clear guidance, and connect to support in ways that strengthen protective factors, reduce isolation, and help children thrive.

Goal 3 Activities

- Increase FRC visibility, access, and community trust through clear messaging, outreach, family orientation, mobile pop-ups, co-location, and trusted community spaces.
- Implement RivCoONE Connect across FRCs to support no-wrong-door navigation, triage, warm handoffs, referral tracking, and follow-up.
- Expand parent-child engagement, play and learn, early literacy, school readiness, developmental, wellness, and protective factor activities through FRCs and trusted community partners.
- Provide concrete, health, wellness, safety, financial empowerment, and benefit navigation supports that reduce family stress and strengthen protective factors.
- Use shared problem-solving structures to improve consistency, remove barriers, and support families with complex needs.
- Build family voice, parent leadership, provider engagement, training, and cross-sector collaboration into FRC planning and service design.



Goal 3 Results

Resilient Families

The following results describe what First 5 Riverside County seeks to influence through Family Resource Centers, home visiting, concrete supports, parent leadership, protective factors, RivCoONE Connect, and community-based prevention pathways.

Result Area: Access

What We Want to See	What We Will Track
Families access Family Resource Centers, concrete supports, navigation, home visiting connections, and community-based outreach through trusted access points.	Number of individuals and families served through county-operated Family Resource Centers, the broader FRC network, mobile/community access points, co-located services, and trusted partner sites. Number of families receiving concrete supports, such as food, diapers, housing navigation, transportation support, benefits assistance, safety resources, or other basic needs support. Number of families connected to home visiting, parenting support, health and wellness supports, or other family-strengthening services.

Result Area: Quality

What We Want to See	What We Will Track
Family Resource Centers and family support partners use consistent intake, triage, family engagement, protective factors, and follow-up practices.	Percentage of FRCs or family support sites implementing consistent intake, triage, referral, family engagement, and follow-up protocols. Number of staff and partners trained in protective factors, trauma-informed care, community health worker practices, benefit navigation, mandated reporting, cultural responsiveness, or family-centered service delivery. Family-reported satisfaction, trust, cultural responsiveness, and usefulness of FRC or family support services.

Result Area: Coordination

What We Want to See	What We Will Track
Families experience better connected support through RivCoONE Connect, warm handoffs, shared problem-solving, and multi-agency coordination.	Number and percentage of referrals initiated through RivCoONE Connect or aligned closed-loop referral workflows. Percentage of referrals with documented follow-up, successful connection, or same-day connection, where data is available. Number of multi-agency case coordination or shared problem-solving engagements supporting families with complex needs. Number of partner organizations actively participating in FRC network coordination, referral workflows, or community-based prevention activities.

Result Area: Family and Community Capacity

What We Want to See	What We Will Track
Families build protective factors, reduce isolation, participate in decision-making, and help shape family support systems.	Number and percentage of families reporting increased ability to navigate systems, access supports, reduce stress, or strengthen protective factors. Number of parent leadership, family voice, co-design, listening session, advisory, or feedback opportunities. Number of families participating in peer connection, parent education, child development, early literacy, wellness, or community-building activities. Evidence that family and provider feedback is used to improve FRC operations, outreach, navigation, or service design.

Resilient Families Program Spotlight: Family Resource Centers

Family Resource Centers are one of Riverside County's most important community access points for children and families. Families often come to an FRC when they are facing more than one challenge at once: food, housing, transportation, health care, child care, benefits, safety, paperwork, or family stress. They do not experience these needs as separate programs. They experience them as one life.

Over the last strategic plan period, First 5 Riverside County and the Department of Public Social Services have continued strengthening County-operated FRCs as trusted places where families can be welcomed, heard, and connected to support. What began as a place-based access model has grown into a broader family strengthening strategy that brings early childhood support, benefit navigation, community partnerships, parent engagement, and warm handoffs closer to where families live and seek help.

This growth reflects a deeper shift in the role of FRCs. They are not simply service locations. They are family support hubs that help families connect to concrete supports, parenting resources, child development information, wellness supports, and community relationships before challenges become harder to manage.
First 5 Riverside County is also exploring technology-enabled tools to help families and staff navigate complex benefit systems. These tools may help organize documents, identify next steps, support benefit maximization, and reduce administrative burden. They are not intended to replace staff judgment or trusted relationships. They are intended to give staff better tools so they can spend more time listening, problem-solving, and supporting families.

A recent FRC success story shows this model in action. A parent arrived late in the day without food or a safe place to stay. Staff listened, identified immediate needs, checked eligibility, made an urgent referral, and coordinated with partner programs so the parent could receive same-day support and ongoing connection. This is prevention in practice: trusted staff, strong partnerships, practical tools, and a system designed to respond before a crisis deepens.

Through the FRC network strategy, First 5 Riverside County is helping build a stronger countywide family support system. FRCs are trusted community spaces where families can be seen, supported, and connected to the next right step. As Riverside County continues advancing Integrated Service Delivery, FRCs will remain central to making family support more visible, coordinated, human, and accessible.

6 Countywide Impact



Countywide Impact Goal Statement:

Strengthen countywide systems, communications, data, funding strategies, and cross-sector partnerships so children prenatal through age five and their families can receive support earlier, more consistently, and with less burden.



Lead ***with countywide position, flexible Proposition 10 dollars, and early childhood expertise improve systems for children prenatal through age five.***

Partner ***where organizations and policymakers countywide share responsibility for building a more coordinated early childhood system.***

Support ***where efforts can strengthen systems-level work led by others.***

Goal 4 Strategy Narrative

Families are strongest when support is easy to find, trusted, coordinated, and available before stress becomes harder to carry. For Riverside County, this means building an early childhood system where families do not have to navigate disconnected programs alone.

First 5 Riverside County helps strengthen the countywide tools, partnerships, and pathways that make earlier support possible. This includes Family Resource Centers, RivCoONE Connect, the Whole Person Health Score, shared consent, warm handoffs, public education, dashboards, braided funding, and cross-sector accountability.

The goal is not to create more complicated systems. The goal is to make existing systems work better for families. Families should be welcomed, understood, and connected to the next right support without having to repeat their story at every door.

This work also helps partners see where families are getting connected, where referrals are delayed, where services are missing, and where public resources can be better aligned. Data is used to improve access, planning, follow-up, and shared accountability. It is not used to label families or define them by risk.

Helping Systems Work Better Together for Families

First 5 Riverside County's countywide impact strategy includes five connected parts:

Trusted access points

Family Resource Centers, home visiting, pediatric clinics, early learning sites, schools, public agencies, and community partners help families enter the system through places they already know and trust.

Shared tools

RivCoONE Connect, the Whole Person Health Score, universal intake, shared consent, and aligned referral workflows help partners better understand family needs and connect families to support.

Warm handoffs

Navigation, Community Health Worker capacity, referral tracking, follow-up, and closed-loop referrals help reduce dropped referrals and repeated storytelling.

Learning and improvement

Dashboards, GIS maps, public health data, OCAP indicators, program data, partner learning, and community input help First 5 Riverside County and partners identify gaps and improve practice.

Sustainability

Braided funding, Medi-Cal and managed care alignment, CalWORKs Home Visiting, grants, County resources, and partner investments help sustain services and infrastructure beyond Proposition 10 alone.

For families, this work is not about technology or bureaucracy. It is about reducing burden, improving follow-through, and making support easier to reach and trust. For partners, it creates clearer workflows, better information, stronger accountability, and more practical ways to improve the system together.



Systematizing Prevention: Support matched to family strengths and needs

Intensive Support - *For Families with More Complex Needs*

- Higher touch services
- Coordinated case support
- Safety-net navigation

Examples

HealthySteps Tier 3, Help Me Grow linkages, intensive home visiting, coordinated family support

Targeted Support - *For families who need more guidance or follow-up*

- Care coordination
- Parent coaching
- Developmental follow-up
- Navigation
- Warm handoffs

Examples

HealthySteps Tier 2, Help Me Grow care coordination, moderate touch home visiting, FRC navigation, specialized referrals

Universal Connection - *For All Families*

- Early information
- Screening
- Developmental guidance
- Public education
- Trusted Access Points

Examples

HealthySteps Tier 1, Help Me Grow, light-touch home visiting, FRCs, early learning settings

What Helps Systems Work Together

Trusted access points | RivCoONE Connect | Shared intake/consent | Warm handoffs | Referral tracking | Data and learning | Braided funding

Goal 4 Activities

Communications and Public Education

- Develop public education campaigns that help families, providers, policymakers, and community members understand early childhood development, early relational health, developmental screening, preventable injury, and family support resources.
- Create shared messages, partner toolkits, templates, social media content, and community materials so trusted messengers can communicate consistent prevention information across Riverside County.
- Strengthen communications that help families know where to start, what supports are available, and how to connect to services earlier.
- Provide education for policymakers, partners, providers, and community members on why early childhood prevention matters, how protective factors strengthen families, and how countywide infrastructure supports better use of public resources.

Research, Data, and Learning

- Develop and use shared early childhood indicators to understand access, quality, coordination, protective factors, service gaps, and system performance across the four goal areas.
- Use data and implementation learning from RivCoONE Connect, the Whole Person Health Score, Family Resource Centers, HealthySteps, home visiting, early learning partners, managed care partners, and public data sources to improve how families are connected to timely and appropriate supports.
- Use referral and follow-up data to identify delays, duplicated intake, unresolved referrals, eligibility barriers, service gaps, and handoff failures.
- Build dashboards, maps, trend reports, equity analyses, and data products that support planning, investment decisions, partner learning, and Commission oversight.
- Strengthen internal measurement, contract reporting, evaluation, and learning systems so First 5 Riverside County can understand who investments are reaching, what is changing, and where course corrections are needed.
- Test and refine technology-enabled tools, including benefit navigation and benefit maximization supports, where appropriate, with clear privacy, consent, transparency, and human review safeguards.
- Share findings with staff, Commissioners, Advisory Committee members, partners, and community stakeholders in formats that support decision-making, not just compliance reporting.

Communications and Public Education

- Advance policy and advocacy priorities aligned with First 5 California, the statewide First 5 Network, Southern California First 5 partners, county departments, and local coalitions.
- Support prevention-focused policy priorities related to early learning, family strengthening, child safety, developmental health, home visiting, pediatric integration, Family Resource Centers, managed care alignment, and essential services for young children and families.
- Use fiscal planning and policy alignment to protect service continuity, reduce fragmentation, and sustain prevention infrastructure as funding, eligibility, and public systems change.
- Pursue financing strategies that sustain HealthySteps, home visiting, Community Health Worker capacity, care coordination, Family Resource Centers, benefit navigation, referral infrastructure, and other whole child, whole family supports.
- Continue strengthening RivCoONE Connect, the Whole Person Health Score, Family Resource Centers, universal intake, shared consent, warm handoffs, and closed-loop referral workflows as core countywide prevention infrastructure.

Goal 4 Results

Countywide Impact

The following results describe what First 5 Riverside County seeks to influence through countywide prevention infrastructure, communications, shared data, advocacy, fiscal strategy, and cross-sector alignment.

Communications and Public Education

What We Want to See	What We Will Track
Policymakers, partners, providers, and community members better understand why the earliest years matter and how early childhood prevention strengthens Riverside County.	Number of public education campaigns, partner toolkits, community materials, digital communications, or briefings focused on early childhood development, preventable injury, developmental screening, early relational health, Family Resource Center access, or family support. Reach and engagement through website, social media, newsletters, events, partner distribution, and community campaigns.

Research, Data, and Learning

What We Want to See	What We Will Track
First 5 Riverside County and partners use shared indicators, dashboards, maps, referral data, program data, and community input to identify needs, gaps, and prevention opportunities.	Availability and use of shared early childhood indicators across goal areas. Number of dashboards, maps, trend reports, equity analyses, or data products developed or used with partners. Number of Commission, staff, or partner decisions informed by data, community input, referral trends, or evaluation findings.

Referral and Prevention Infrastructure

What We Want to See	What We Will Track
RivCoONE Connect, the Whole Person Health Score, Family Resource Centers, and aligned partner systems strengthen referral pathways, warm handoffs, follow-up, and shared learning.	Number of partners, programs, or access points using RivCoONE Connect, the Whole Person Health Score, universal intake, shared consent, or aligned referral workflows. Number and percentage of referrals tracked through closed-loop or aligned follow-up processes, where data is available. Number of workflows improved through continuous improvement, partner feedback, or implementation learning.

Policy, Advocacy, and Financing Alignment

What We Want to See	What We Will Track
First 5 Riverside County strengthens its role as a fiscal intermediary and prevention partner by aligning policy priorities and braiding funding to sustain services and infrastructure.	Number of braided or leveraged funding initiatives involving Proposition 10, CalWORKs Home Visiting, Medi-Cal, managed care, grants, county resources, philanthropic resources, or partner funding. Amount of funding leveraged, braided, protected, or aligned to support prevention infrastructure and services for children prenatal through age five and their families. Number of policy, advocacy, or regional alignment efforts advanced with First 5 California, the statewide First 5 Network, Southern California First 5 partners, county departments, or community coalitions.

Countywide Prevention Infrastructure

What We Want to See	What We Will Track
Partners have clearer roles, shared priorities, and stronger pathways for working together across early learning, health, public health, managed care, social services, child welfare prevention, and community-based systems.	Number of cross-sector convenings, implementation teams, regional partnerships, or shared planning efforts focused on early childhood prevention. Number of system improvements implemented across access points, referral workflows, public education, data systems, or financing strategies. Partner-reported improvement in coordination, role clarity, shared accountability, or ability to connect families earlier.

Countywide Data Sources

First 5 Riverside County will use shared public data sources to understand countywide conditions, identify gaps, and guide future strategy refinements. These sources may include SHAPE Riverside County, the California Healthy Places Index, the OCAP State of the Child Report, KidsData, the California County Scorecard of Children's Well-Being, public health data, education data, child care data, and First 5 Riverside County program and referral data.

These dashboards and reports will not be used to label families or predict individual need. They will be used to understand patterns, strengthen planning, improve referral pathways, support equitable investment decisions, and help partners see where families may need earlier, more coordinated support.



7 Procurement and Accountability



First 5 Riverside County is committed to investing public dollars in strategies, partnerships, and programs that improve outcomes for young children and families. Accountability begins with the Commission's public direction and continues through administrative practice: budget planning, procurement, contracting, fiscal oversight, performance monitoring, and public reporting.

First 5 Riverside County will procure goods and services in a manner consistent with applicable County policies, Commission approvals, Proposition 10 requirements, and public procurement standards. Scopes of work, contracts, reporting requirements, and monitoring processes will be aligned with the goals, strategies, roles, and measures in this plan. This helps ensure that investments are fair, transparent, compliant, and tied to the results the Commission intends to advance.

For this refined plan, First 5 Riverside County will distinguish between results it can directly influence and broader countywide indicators that require shared action with partners. Direct results include access, quality, coordination, referral follow-up, provider capacity, communication reach, family and community capacity, and leveraged funding. Broader indicators, including child health, family stability, school readiness, preventable injury, and system-level access, will be monitored with partners to understand shared progress over time.

Data and evaluation will support both learning and accountability to strengthen connections. First 5 Riverside County will use program data, referral information, community input, partner learning, public health data, shared dashboards, fiscal tracking, and contract reporting to identify gaps, improve follow-up, strengthen coordination, and inform future procurement and budget decisions. This includes continued use of tools such as RivCoONE Connect, the Whole Person Health Score, Family Resource Center data, home visiting and HealthySteps reporting, public health dashboards, prevention communications metrics, and tracking of braided and leveraged funding.

First 5 Riverside County will report progress to the Commission annually and use data throughout the year to support continuous improvement, budget planning, contract oversight, and partnership alignment. This includes reviewing whether investments are advancing the goals of the plan, whether contracts and partnerships are producing intended results, and whether families are experiencing support that is easier to access, more coordinated, and more responsive to their needs.

As Proposition 10 tobacco revenues continue to decline, First 5 Riverside County will continue to diversify, braid, and leverage funding to sustain support for children and their families. The goal is to use First 5 Riverside County's funding strategically: to protect what works, unlock outside dollars, support innovation, and strengthen the countywide infrastructure that helps children and families thrive.

A APPENDIX A: PLAN REFINEMENT PROCESS

What This Refinement Carries Forward and What It Sharpen

Carries Forward

- Vision, mission, values
- Four goal areas
- Protective Factors Framework
- Early learning, health, family support investments
- Annual review and public accountability

Sharpens for 2027-2030

- First 5 Riverside County's role in strengthening prevention, early intervention, and family support systems
- RivCoONE, the Whole Person Health Score, warm handoffs, and closed-loop referrals
- Fiscal intermediary and braided funding role
- Data-informed planning, dashboards, and shared accountability
- Lead/partner/support role clarity

Commission Review Actions

The following Commission actions show the formal planning history leading to the 2027–2030 Strategic Plan Refinement. The refinement builds on the Commission's adopted planning framework and reflects annual review, public hearing, revision, and extension actions over time.

Actions are listed in reverse chronological order.

- January 21, 2026 – Action Item 26-05, Commission approved the existing plan with no changes.
- March 12, 2025 – Action Item 25-16, Commission approved the existing plan with no changes.
- March 13, 2024 – Action Item 24-10, Annual Review and Public Hearing of the Riverside County Children and Families Commission Strategic Plan 2023–2026, Commission approved the existing plan with no changes.
- January 25, 2023 – Action Item 23-10, Annual Review and Public Hearing of the Revised Riverside County Children and Families Commission Strategic Plan, Commission approved extension of the plan for three years, from July 1, 2023 through June 30, 2026.
- May 11, 2022 – Action Item 22-15, Annual Review and Public Hearing of the Revised Riverside County Children and Families Commission Strategic Plan 2018–2023, Commission approved the existing plan with no changes.
- December 9, 2020 – Action Item 20-41, Commission approved extension of the Riverside County Children and Families Commission Strategic Plan through June 30, 2023, Revision IV.
- December 11, 2019 – Action Item 19-33, Annual Review and Public Hearing of the Riverside County Children and Families Commission Strategic Plan Fiscal Years 2018–2021, Commission approved inclusion of additional goal area activities.
- May 9, 2019 – Action Item 19-13, Annual Review and Public Hearing of the Riverside County Children and Families Commission Strategic Plan 2018–2021, Commission approved the existing plan with no changes.
- December 13, 2017 – Action Item 17-19, Commission approved the revised Strategic Plan for July 1, 2018 implementation plan with no changes.
- May 10, 2017 – Action Item 17-06, Commission approved the existing plan with no changes.
- October 28, 2015 – Action Item 15-25, Commission approved and adopted the 2016–2021 five-year Strategic Plan.
- June 10, 2015 – Action Item 15-16, Commission approved the Strategic Plan Process Timeline for 2016–2021.

The Strategic Plan Refinement Process

The California Children and Families Act, Health and Safety Code Section 130140, requires county commissions to adopt a county strategic plan, review the plan at least annually, revise the plan as necessary or appropriate, and conduct a public hearing before adopting revisions.

This 2027–2030 Strategic Plan Refinement builds on First 5 Riverside County's adopted 2023–2026 Strategic Plan. It is a refinement, not a reset. The Commission preserved the core vision, mission, values, goal areas, and system-change results while sharpening the plan to reflect First 5 Riverside County's current role as a prevention partner, fiscal intermediary, and connector across systems.

The refinement process included Commissioner direction, family and provider voice, community listening, partner engagement, fiscal analysis, staff implementation experience, and lessons learned from the current strategic plan.

Review of Current Plan and Accomplishments

First 5 Riverside County reviewed progress under the 2023–2026 Strategic Plan across Quality Early Learning, Comprehensive Health and Development, Resilient Families, and Countywide Impact. This review helped identify what is working, what should continue, and where the plan needed to be updated for the next phase of work.

Fiscal and Investment Planning

The Commission and Advisory Committee participated in fiscal and investment planning discussions to assess the long-term Proposition 10 revenue environment and clarify how flexible dollars should be used. These discussions reinforced the importance of leveraging outside funding, protecting core family support and systems infrastructure, using reserves carefully, and applying clearer investment guardrails.

Commissioner, Staff, and Partner Input

First 5 Riverside County engaged Health Management Associates (HMA) to support the refinement process. HMA conducted interviews with Commissioners and/or their designees and facilitated strategic discussions with the Commission, Executive Team, and Management Team.

These discussions helped clarify First 5 Riverside County's role across goal areas and identify how the plan should reflect the agency's work as a prevention partner, fiscal intermediary, and connector across early learning, health, family support, child welfare prevention, public health, and regional advocacy systems.

Family, Provider, and Community Input

Community voice was central to the refinement process. First 5 Riverside County gathered input from parents, caregivers, early learning providers, and community partners to better understand what families are experiencing and what supports they need most.

DRAFT

Families described the need for trusted child care, clearer navigation, local supports, transportation solutions, flexible eligibility, safe community spaces, and support that reflects the real cost and stress of raising young children. Providers highlighted the need for workforce stability, support for children with behavioral and developmental needs, business and enrollment support, and clearer communication to families about child care options.

Additional community listening and learning sessions elevated parent and caregiver perspectives from Riverside County communities, including Mecca and Jurupa Valley. These conversations surfaced shared concerns around access to services, economic pressure, family stability, culturally responsive health care, child care, developmental supports, transportation, and trusted local resources.

Role Clarification and Investment Framework

As part of the refinement process, First 5 Riverside County clarified when it is best positioned to lead, partner, or support an investment or strategy. This role clarity helps ensure future investments reflect First 5 Riverside County's unique value and do not treat all funding opportunities the same.

First 5 Riverside County also developed an Investment Greenlight Framework to support future funding decisions. The framework helps staff and Commissioners assess strategic alignment, prevention value, leverage potential, partnership strength, and whether a proposed investment strengthens systems beyond a single program.

Draft Framework and Direction Check

First 5 Riverside County presented a draft framework for Commissioner feedback before finalizing the full strategic plan. This direction check focused on whether the refinement preserved what still works, sharpened First 5 Riverside County's current role, clarified the four goal areas, and provided enough direction to prepare updated goal narratives, activity themes, results, and measures.

Final Strategic Plan Refinement

The final refinement reflects Commissioner direction, staff input, HMA facilitation, family and provider voice, community listening, partner engagement, fiscal context, and lessons learned from implementation. The result is a more current, focused, and usable plan that strengthens First 5 Riverside County's role in supporting children prenatal through age five and their families.

Strategic Plan Approval

The 2027–2030 Strategic Plan Refinement is scheduled to be presented to the Commission for consideration during a regularly scheduled meeting on July 8, 2026. Following Commission direction and public hearing requirements, First 5 Riverside County staff and HMA will make any final refinements needed based on Commissioner feedback and action.

B APPENDIX B: Glossary

Programs, Terms, & Acronyms to Know

Alternative Payment (AP) Program: State-funded child care subsidy programs that help eligible families pay for child care. Families may select care from licensed child care centers, licensed family child care homes, or license-exempt providers.

American Rescue Plan Act (ARPA): Federal COVID-19 recovery legislation enacted in 2021 that provided funding to state and local governments to respond to the public health and economic impacts of the pandemic. First 5 Riverside County's plan may reference ARPA in relation to prior emergency response, child care stabilization, facilities, or pandemic recovery investments.

Ages and Stages Questionnaire, Third Edition (ASQ-3): A developmental screening tool used to help identify whether young children may need additional support or evaluation in areas such as communication, motor skills, problem-solving, and personal-social development.

Ages and Stages Questionnaire: Social-Emotional, Second Edition (ASQ:SE-2): A screening tool used to help identify young children who may need additional support related to social-emotional development, behavior, and relationships.

Braided Funding: A financing strategy that coordinates multiple funding sources to support a shared program, service, or system goal while maintaining the requirements and accountability rules of each funding source. For First 5 Riverside County, braided funding may include Proposition 10, CalWORKs Home Visiting, Medi-Cal, managed care, grants, county resources, philanthropic funding, and partner investments.

California Advancing and Innovating Medi-Cal (CalAIM): California's multi-year initiative to transform Medi-Cal into a more coordinated, person-centered, and equitable system of care. CalAIM emphasizes prevention, care coordination, whole-person care, and stronger connections across health, behavioral health, social services, and community-based supports.

California Alternative Payment Program (CAPP): A state child care subsidy program that provides vouchers for eligible families to obtain child care. In Riverside County, CAPP is administered by the Riverside County Office of Education, which helps families arrange child care and pays providers directly for approved services.

California Children and Families Act / Proposition 10: The 1998 voter-approved law that created First 5 California and county First 5 commissions. Proposition 10 established a tobacco tax dedicated to supporting the health, development, and school readiness of children prenatal through age five.

California Department of Health Care Services (DHCS): The state agency responsible for administering Medi-Cal and other health care programs. DHCS oversees programs and policies related to medical, dental, behavioral health, substance use treatment, long-term care, and related health services.

CalWORKs Home Visiting Program: A home visiting

program for eligible CalWORKs families that supports positive parenting, healthy child development, family stability, and connections to resources. First 5 Riverside County uses CalWORKs Home Visiting as part of a broader strategy to braid funding and sustain evidence-based home visiting services.

Care Coordination: An intentional process for organizing services, supports, information, referrals, and follow-up around a child or family's needs and goals. Care coordination may involve health care, social services, early learning, behavioral health, home visiting, Family Resource Centers, and community partners.

CARES Act: Federal COVID-19 emergency legislation enacted in 2020 that provided economic relief to individuals, businesses, health systems, and governments. First 5 Riverside County's plan may reference CARES Act funding in relation to prior pandemic response or recovery activities.

Child Care and Early Learning Access: The availability, affordability, and usability of early care and education options for families with young children. Access includes whether care is available where families live and work, whether it meets families' schedules and needs, and whether children can participate in safe, nurturing, high-quality learning environments.

Closed-Loop Referral: A referral process in which the referring partner can confirm whether the family was connected to the intended service or support. A closed-loop referral helps reduce dropped referrals, repeated storytelling, and the burden on families to navigate systems alone.

Community-Based Organization (CBO): A nonprofit, public benefit, faith-based, or local organization that provides services, supports, advocacy, or community engagement in response to local needs.

Community Health Worker (CHW): A trusted frontline worker who helps individuals and families navigate health, social service, and community systems. Community Health Workers may provide outreach, education, resource connection, benefit navigation, care coordination, and culturally responsive support.

Concrete Supports: Practical resources that help families meet immediate needs and reduce stress. Examples may include food, diapers, transportation assistance, housing navigation, benefits assistance, safety supplies, utility support, and connections to health or family services.

County-Level Impact Measures: Broader population indicators that First 5 Riverside County tracks with partners to understand conditions for children and families across Riverside County. These measures may include prenatal care, developmental screening, connection to services after screening, child care access, family economic stability, child maltreatment, chronic absenteeism, and preventable injury. First 5 Riverside County contributes to these outcomes but does not control them alone.

Countywide Impact: Cross-system work intended to improve conditions for children and families beyond a single program or contract. Countywide impact includes communications, advocacy, data, funding alignment, policy work, prevention infrastructure, and partnerships that strengthen the broader early childhood system.

Culturally Responsive Services: Services and supports that respect, reflect, and respond to the cultural, linguistic, geographic, racial, ethnic, and lived experiences of families. Culturally responsive services are designed to build trust, reduce barriers, and improve access and outcomes.

Data Dashboard: A visual tool used to display data, trends, indicators, maps, or performance information in a way that supports decision-making, continuous improvement, and shared accountability.

Department of Public Social Services (DPSS): A Riverside County department that provides public assistance, employment services, child welfare services, adult protective services, and access to health care coverage and other supports for eligible individuals and families.

Developmental Screening: A brief, structured process used to identify whether a child may need additional support, assessment, or referral related to development, behavior, communication, motor skills, social-emotional development, or learning.

Early Care and Education (ECE): Programs and settings that provide care, learning, and development support for young children before kindergarten. ECE may include child care centers, family child care homes, preschool, Head Start, Early Head Start, transitional kindergarten, and other early learning settings.

Early Childhood Oral Health Assessment (ECOHA): A screening tool used by trained non-dental providers to assess oral health risks and needs for children ages zero through five and connect families to oral health education, prevention, and dental care referrals.

Early Development Instrument (EDI): A population-level measure of early child development completed by kindergarten teachers. The EDI assesses children's development in areas such as physical health and well-being, social competence, emotional maturity, language and cognitive development, communication skills, and general knowledge.

Early Intervention: Services and supports provided as early as possible when a child or family has an identified need, concern, developmental delay, health issue, or risk factor. Early intervention helps address needs before they become more serious or harder to resolve.

Early Relational Health: The emotional connection, responsive caregiving, and safe, stable, nurturing relationships between young children and their parents or caregivers. Early relational health supports brain development, emotional regulation, resilience, and lifelong well-being.

Evidence-Based: A program, model, practice, or intervention that has been studied and shown through research or evaluation to produce positive outcomes. Evidence-Informed: A strategy or practice that is guided by research, data, professional expertise, lived experience, and/or promising implementation evidence, even if it has not yet met the formal standard of an evidence-based model.

Family and Community Capacity: The ability of families and communities to understand needs, access resources, navigate systems, participate in decision-making, build protective factors, and shape the services and supports intended to serve them.

Family Resource Center (FRC): A trusted community access point where families can connect to information, navigation, concrete supports, parenting resources, health and wellness supports, referrals, and other family-strengthening services. FRCs are central to First 5 Riverside County's prevention infrastructure and no-wrong-door approach.

Family Voice: The perspectives, experiences, priorities, and recommendations of parents, caregivers, and families. Family voice helps ensure that programs, policies, and systems are responsive to real family needs and conditions.

Federally Qualified Health Center (FQHC): A community-based health care provider that meets federal requirements and provides primary care and related services in underserved communities. FQHCs often serve families enrolled in Medi-Cal, uninsured individuals, and communities with limited access to care.

First 5 California (F5CA): The state commission created by Proposition 10 to support the health, development, and school readiness of children prenatal through age five and to coordinate statewide early childhood investments, public education, and policy priorities.

First 5 Network: The statewide network of First 5 California, county First 5 commissions, and related partners working to improve outcomes for children prenatal through age five and their families.

First 5 Riverside Hybrid Alternative Payment Program (RHAP): A local child care subsidy and reimbursement strategy that supplements and enhances the California Alternative Payment Program. RHAP expands access to early care and education for eligible families and may support quality-linked reimbursement or priority populations.

Fiscal Intermediary: An organization that receives, manages, aligns, and distributes funding on behalf of a broader strategy, partnership, or system goal. First 5 Riverside County's fiscal intermediary role includes helping braid funds, preserve service continuity, support partners, and reduce fragmentation

across early childhood systems.

Geographic Information System (GIS): A mapping and data visualization system used to analyze geographic patterns, service gaps, community conditions, access points, and investment opportunities.
Health Management Associates (HMA): A consulting partner engaged by First 5 Riverside County to support strategic plan refinement, facilitation, analysis, and development of updated goal narratives, activities, results, and measures.

Healthy Families America (HFA): An evidence-based home visiting model that supports families with young children through parenting education, child development guidance, family support, and connections to resources.

Healthy Places Index (HPI): A data tool that measures community conditions associated with health and well-being, such as economic conditions, education, housing, transportation, health care access, neighborhood conditions, and social factors.

HealthySteps: An evidence-based early childhood development model that integrates a child development specialist into pediatric primary care. HealthySteps supports screening, parenting guidance, care coordination, referrals, and family support during and between well-child visits.

Help Me Grow (HMG): A system model that promotes cross-sector collaboration to help families access developmental screening, care coordination, referrals, and early childhood resources so children can grow and thrive.

Home Instruction for Parents of Preschool Youngsters (HIPPY): A home visiting model that supports parents as their child's first teacher and promotes early literacy, school readiness, and parent-child learning activities.

Home Visiting: A voluntary family support strategy in which trained professionals meet with parents and caregivers, often in the home or another trusted setting, to support healthy pregnancy, parenting, child development, family stability, protective factors, and connection to resources.

Improve and Maximize Programs so All Children Thrive (IMPACT): A First 5 California initiative that supports quality improvement in early learning settings, family engagement, and systems-building efforts to improve early care and education.

Infant and Early Childhood Mental Health: The developing capacity of infants and young children to experience, regulate, and express emotions; form close relationships; and explore and learn. Infant and early childhood mental health is shaped by relationships, caregiving, family well-being, and community conditions.

Investment Greenlight Framework: A decision-making tool used to assess whether a proposed investment aligns with First 5 Riverside County's strategic plan, prevention role, leverage opportunities, partnership strategy, and ability to strengthen systems beyond a single program.

Managed Care: A health care delivery system designed to manage cost, utilization, access, and quality. In Medicaid and Medi-Cal, managed care plans contract with the state to provide covered health care services to enrolled members.

Medi-Cal: California's Medicaid program, which provides health coverage to eligible children, families, adults, seniors, and individuals with disabilities.

Medi-Cal Managed Care Plan: A health plan that contracts with the state to provide Medi-Cal covered services to enrolled members. Medi-Cal managed care plans are important partners in prevention, pediatric care, developmental screening, care coordination, and family support strategies.

Modified Checklist for Autism in Toddlers (M-CHAT): A screening tool used to help identify young children who may need further evaluation for autism spectrum disorder or related developmental concerns.

Mixed-Delivery System: An early learning system that includes multiple types of providers and settings, such as family child care homes, child care centers, private preschools, Head Start, Early Head Start, California State Preschool, Transitional Kindergarten, school districts, and community-based providers.

National Association for the Education of Young Children (NAEYC): A national professional organization focused on high-quality early learning for young children through practice, policy, accreditation, and professional development.

No Wrong Door: A service approach in which families can enter through any trusted access point and be connected to the right support, even if the first place they contact is not the final service provider. The goal is to reduce confusion, repeated intake, and the burden on families to navigate systems alone.

Nurse-Family Partnership (NFP): An evidence-based home visiting model that pairs specially trained nurses with first-time mothers during pregnancy and early childhood to support maternal health, child development, parenting, and family well-being.

Nurturing Parenting Program (NPP): A parenting education and family support model designed to strengthen parenting skills, parent-child relationships, empathy, attachment, and positive child development.

Office of Child Abuse Prevention (OCAP): A state office focused on child abuse prevention, family strengthening, and related data, planning, and prevention strategies.

ParentChild Plus (PC+): An early learning and home visiting model that supports parent-child interaction, school readiness, early literacy, language development, and social-emotional growth.

Parent Leadership: The active participation of parents and caregivers in advising, designing, improving, and evaluating programs, services, policies, and systems that affect children and families.

Parents as Teachers (PAT): An evidence-based home visiting model that supports parents as their child's first and most important teachers by providing parenting education, child development information, screening, and resource connections.

Prenatal Oral Health Assessment (POHA): A screening and education tool used to assess oral health needs and risks during pregnancy and connect pregnant individuals to oral health guidance, prevention, and referrals.

Prevention Infrastructure: The people, places, tools, data, partnerships, funding strategies, and workflows that help families receive support earlier. Prevention infrastructure includes trusted access points, Family Resource Centers, RivCoONE Connect, the Whole Person Health Score, warm handoffs, public education, shared indicators, data dashboards, care coordination, and braided funding.

Protective Factors: Strengths and conditions that help families support children's healthy development and reduce the likelihood of child abuse, neglect, isolation, or crisis. Protective factors include parental resilience, social connections, knowledge of parenting and child development, concrete support in times of need, and children's social and emotional competence.

Proposition 56: A California ballot measure approved in 2016 that increased the tax on cigarettes and other tobacco products. Proposition 56 revenues and backfill funding have supported health and early childhood-related services, including First 5 investments.

Quality Improvement System (QIS): A coordinated system of supports designed to help early learning providers improve program quality through coaching, training, assessment, professional development, family engagement, and continuous improvement.

Quality Rating and Improvement System (QRIS): A system used to assess, improve, and communicate the quality of early care and education programs based on defined quality standards. QRIS is one type of quality improvement approach within the broader early learning system.

Quality Start Riverside County (QSRC): Riverside County's early learning quality improvement system. QSRC supports early care and education providers through quality standards, coaching, training, professional development, family engagement, and tools to help families identify quality early learning options.

Raising A Reader: An early literacy and family en-

gagement model that supports book sharing routines between caregivers and children to promote language development, relationships, brain development, and school readiness.

Reach Out and Read (ROR): An evidence-based pediatric early literacy model in which health care providers give families books and guidance about reading, talking, and sharing stories with young children during well-child visits.

Referral Pathway: The process used to connect a child or family from one program, provider, or access point to another service or support. Strong referral pathways include clear eligibility information, warm handoffs, follow-up, and accountability for whether the family was connected.

Resilient Families: Families with the relationships, supports, knowledge, resources, and community connections needed to care for young children, manage stress, build protective factors, and recover from challenges.

Riverside County Office of Education (RCOE): The county office of education that provides educational, financial, legislative, early learning, and leadership support to school districts, students, families, and education partners throughout Riverside County.

RivCoONE Connect: Riverside County's coordinated referral and navigation platform intended to support no-wrong-door access, warm handoffs, referral tracking, follow-up, and stronger connections across county departments, Family Resource Centers, health partners, early learning, and community-based organizations.

Safe, Stable, Nurturing Relationships and Environments (SSNREs): Relationships and environments that provide children with safety, consistency, emotional connection, responsive caregiving, and protection from harm. SSNREs support healthy brain development, resilience, and lifelong well-being.

SafeCare: An evidence-based parent support model for families at risk for or involved with child welfare. SafeCare focuses on parent-child interaction, home safety, and child health.

School Readiness: A child's readiness to enter school prepared to learn, build relationships, communicate, regulate emotions, and participate in classroom routines. School readiness is shaped by early learning, health, family support, social-emotional development, and community conditions.
SHAPE Riverside: A Riverside County public health data platform or reporting resource used to understand health indicators, community conditions, and population health trends.

Social Determinants of Health (SDOH): The conditions in which people are born, live, learn, work, play, and age that influence health and well-being. Examples include housing, transportation, income, education, food access, community safety, racism, discrimination, environmental conditions, and access to health care.

Social-Emotional Development: A child's ability to form relationships, express and manage emotions, explore safely, develop confidence, and interact with others. Social-emotional development is central to early learning, school readiness, and lifelong well-being.

Strengthening Families Protective Factors Framework: A research-informed framework developed by the Center for the Study of Social Policy that identifies protective factors that support family well-being and reduce the likelihood of child abuse and neglect. First 5 Riverside County uses this framework as a foundation for family-strengthening strategies.

System-Change Results: The results First 5 Riverside County can directly influence through investments, partnerships, contracts, referrals, data systems, communications, and policy work. In this plan, the shared system-change results are increased access, improved quality, strengthened coordination, and increased family and community capacity.

Transitional Kindergarten (TK): The first year of a two-year kindergarten experience for eligible four-year-old children. TK is part of California's public school system and is being expanded statewide.

Universal Prekindergarten (UPK): California's broader effort to expand access to early learning before kindergarten through a mixed-delivery system that includes TK, state preschool, Head Start, Early Head Start, child care, and community-based early learning providers.

Universal Transitional Kindergarten (UTK): The statewide expansion of TK to make it available to all four-year-old children. UTK affects the broader early learning system by changing enrollment patterns, provider business models, workforce needs, and the role of community-based providers.

Virtual Dental Home (VDH): A telehealth-based oral health model that provides preventive and basic dental services in community settings and connects children to dental professionals for review, guidance, and follow-up care.

Warm Handoff: A supported referral in which staff actively help a family connect to another service or provider. A warm handoff may include making the referral with the family, contacting the receiving provider, sharing information with consent, helping schedule an appointment, or following up to confirm connection.

Whole Child, Whole Family: An approach that recognizes children's development is shaped by the well-being of their families, relationships, caregivers, communities, health, early learning, economic stability, safety, and access to support.

Whole Person Health Score (WPHS): A tool used to understand a person or family's needs and strengths across multiple areas of well-being. In the strategic plan, the Whole Person Health Score supports earlier identification of needs, navigation, coordinated referrals, and whole-family support.

Zero to Three: A national nonprofit organization focused on the healthy development of infants and toddlers. Zero to Three operates the national HealthySteps model and provides training, certification, technical assistance, and resources related to early childhood development.

APPENDIX C: Protective Factors

First 5 Riverside County uses the Strengthening Families Protective Factors Framework to guide family-centered prevention work. The framework, developed by the Center for the Study of Social Policy, identifies five protective factors that help increase family strengths, support healthy child development, and reduce the likelihood of child abuse and neglect.

Protective factors are not a checklist for judging families. They are strengths, relationships, skills, and supports that help families manage stress, stay connected, and create safe, stable, nurturing environments for young children. Every family has strengths. Every family also needs support at different times.

The five Strengthening Families protective factors are:

1. Parental Resilience

Parenting young children can be joyful, stressful, exhausting, and meaningful all at the same time. Parental resilience means parents and caregivers have the support, tools, and relationships they need to manage stress, solve problems, heal from difficult experiences, and continue caring for their children during challenging times.

Research connected to the framework shows that when parents are better able to manage stress, they are more able to provide nurturing attention and support secure emotional attachment with their children. Resilience does not mean families should handle challenges alone. It means families have people, resources, and trusted places to turn to when life feels hard.

2. Social Connections

Families are stronger when they are connected to people who care about them. Friends, relatives, neighbors, parent groups, faith communities, providers, and community organizations can offer emotional support, practical help, trusted information, and a sense of belonging.

The framework identifies supportive social connections as an important buffer against stress. Research summarized by CSSP links strong emotional, informational, practical, and spiritual support with positive parental mood, parental well-being, responsive parenting, and lower levels of anger, anxiety, and depression. Social connection matters because isolation can make parenting harder. Families need welcoming places where they can build relationships, ask for help, share experiences, and know they are not alone.

3. Knowledge of Parenting and Child Development

Parents and caregivers want to understand what their children need and how to support their growth. Clear, practical information about child development helps families understand milestones, behavior, communication, sleep, social-emotional development, and what to do when they have concerns.

The framework emphasizes that parents and caregivers benefit from information about physical, cognitive, language, social, and emotional development; signs that a child may need extra support; and parenting practices that promote healthy development. This information is most helpful when it is easy to understand, culturally responsive, available in the family's language, and offered at the right time. Families should be able to ask questions without judgment and receive guidance that fits their child and family.

4. Concrete Support in Times of Need

Families need access to practical support when challenges arise. This may include food, diapers, housing support, transportation, health care, child care, mental health support, legal help, or help navigating public benefits and community resources.

CSSP's framework emphasizes that families need help identifying, finding, and receiving concrete supports that address basic needs and reduce stress during difficult times. It also emphasizes that support should be coordinated, respectful, caring, and strengths-based. For First 5 Riverside County, this connects directly to Family Resource Centers, home visiting, warm handoffs, coordinated referrals, and partnerships that help families get connected earlier and with less burden.

5. Social and Emotional Competence of Children

Young children are still learning how to express feelings, build relationships, follow routines, and manage big emotions. Social and emotional development helps children build confidence, communicate needs, play with others, and feel safe in relationships.

The framework connects young children's social-emotional competence to cognitive development, language skills, mental health, and school success. It also notes that children's social-emotional development depends on nurturing relationships, consistent caregiving, and safe environments where children can express emotions, practice problem-solving, and build trust with caring adults.

When children have big feelings, developmental delays, trauma exposure, or challenging behaviors, families and providers may need extra support. Early support can reduce stress, strengthen relationships, and help children stay connected to caring adults and supportive learning environments.

Why Protective Factors Matter

Protective factors help shift the focus from what is wrong with families to what helps families stay strong. They also connect directly to First 5 Riverside County's prevention role. By investing in protective factors, First 5 Riverside County and its partners help families build the relationships, knowledge, resources, and community connections that young children need to grow up safe, healthy, loved, and ready to thrive.

Protective factors also reinforce the purpose of this strategic plan refinement: to strengthen the connective tissue across Riverside County so families can access support earlier, through trusted relationships and coordinated systems.

D APPENDIX D: REFERENCES AND DATA SOURCES

This strategic plan draws on public data sources, state and federal policy materials, research and evidence-informed frameworks, Riverside County reports, partner materials, and First 5 Riverside County planning documents. Data points reflect the most current sources available during plan development and should be reviewed as part of the Commission's annual strategic plan review process.

A. Foundational Legal, Policy, and Strategic Sources

California Children and Families Commission / First 5 California. Proposition 10 Statutes: California Children and Families Act of 1998.

County of Riverside Board of Supervisors. Resolution No. 2020-179: Declaring Racism and Inequity as a Public Health Crisis. Adopted August 4, 2020.

First 5 California. Stronger Starts public education campaign and related toxic stress resources.

First 5 Riverside County. Strategic Plan 2023–2026.

First 5 Riverside County. Commission review actions and annual strategic plan review materials.

B. Early Childhood Development, Protective Factors, and Family Strengthening

Center on the Developing Child at Harvard University. Brain Architecture and Serve and Return resources.

Centers for Disease Control and Prevention. Early Brain Development and Health.

American Academy of Pediatrics. Early Relational Health resources and policy guidance related to safe, stable, nurturing relationships.

Center for the Study of Social Policy. Strengthening Families Protective Factors Framework.

Center for the Study of Social Policy. Protective Factors Action Sheets.

First 5 California. Stronger Starts: Understanding and Overcoming Toxic Stress.

C. Riverside County Profile, Demographics, and Community Conditions

U.S. Census Bureau. American Community Survey 5-Year Estimates.

California Department of Finance. Population and birth data.

SHAPE Riverside County. Community health, demographic, economic, and social determinants indicators.

Public Health Alliance of Southern California. California Healthy Places Index 3.0.

Riverside University Health System – Public Health. Riverside County Data Digest and Health Matters briefs.

KidsData.org. Riverside County child and family indicators.

California Department of Public Health. Maternal, infant, birth, preterm birth, prenatal care, infant mortality, and related public health data dashboards.

California Department of Health Care Services. Medi-Cal enrollment and child health coverage data.

California Department of Education. Free and reduced-price meal, unduplicated pupil count, enrollment, and student assessment data.

California Assessment of Student Performance and Progress. Smarter Balanced assessment results for English language arts and mathematics.

D. Early Learning, Child Care, School Readiness, and RCOE Alignment

California Department of Education. Universal Prekindergarten and Transitional Kindergarten implementation resources.

California Department of Education. California Universal Prekindergarten planning and implementation guidance.

California Child Care Resource & Referral Network. California Child Care Portfolio, including county-level child care supply, demand, and cost data.

U.S. Department of Labor, Women's Bureau. National Database of Childcare Prices.

KidsData.org. Child care availability, child care costs, licensed child care facilities, and related early care and education indicators.

Riverside County Office of Education. Child Care and Pre-K Education resources.

Riverside County Office of Education. Resource & Referral program materials.

Riverside County Office of Education. Quality Start Riverside County and Riverside Hybrid Alternative Payment Program materials.

Riverside County Office of Education. Universal Prekindergarten resources for families and providers.

Quality Start Riverside County. Program description, quality improvement resources, and provider supports.

Learning Policy Institute. Promising Practices for Mixed Delivery Systems.

Public Policy Institute of California. California's Transitional Kindergarten Expansion and California's Changing Child Care Landscape.

E. Health, Developmental Supports, Medi-Cal, and Home Visiting

California Department of Health Care Services. California Advancing and Innovating Medi-Cal, including Enhanced Care Management, Community Supports, and related Medi-Cal transformation resources.

California Department of Health Care Services. Dyadic Services as a Medi-Cal Benefit. 151

California Health and Human Services Agency. Children and Youth Behavioral Health Initiative materials related to dyadic care.

ZERO TO THREE / HealthySteps. HealthySteps model, evidence summary, tiers, and core components.

California Department of Social Services. CalWORKs Home Visiting Program.

First 5 Center for Children's Policy. Home Visiting Landscape in California.

California Evidence-Based Clearinghouse for Child Welfare. Home visiting program evidence and child well-being resources.

F. Family Resilience, Child Safety, and Prevention

California Department of Social Services. Office of Child Abuse Prevention resources, prevention framework, county prevention dashboard, and related materials.

Riverside County Office of Child Abuse Prevention. 2026 State of the Child Report.

KidsData.org. Child abuse and neglect reports, substantiations, foster care, and related child welfare indicators.

SHAPE Riverside County. Substantiated child abuse

rate and related indicators.

Riverside University Health System – Public Health. Health Matters brief on unintentional fatal and non-fatal drowning in Riverside County.

U.S. Consumer Product Safety Commission. Childhood drowning and pool/spa safety reports.

Centers for Disease Control and Prevention. Drowning prevention and child injury prevention resources.

G. Countywide Systems, Data, and Prevention Infrastructure

Riverside County Integrated Service Delivery materials related to RivCoONE, Whole Person Health Score, shared consent, coordinated referrals, warm handoffs, and no-wrong-door service navigation.

Riverside County Office of Education and First 5 Riverside County planning materials related to early learning access, child care navigation, provider capacity, family engagement, literacy, inclusion, school readiness, and shared data.

First 5 Riverside County. Program, budget, contract, accomplishment, evaluation, and Commission materials related to Family Resource Centers, HealthySteps, home visiting, Quality Start Riverside County, RHAP, drowning prevention, early literacy, facilities, workforce supports, and braided funding.

First 5 Riverside County. Family, provider, staff, Commissioner, and partner input gathered during the 2027–2030 strategic plan refinement process.

Health Management Associates. Strategic plan refinement facilitation materials, summaries, and draft framework documents.

H. Local Accomplishments and Implementation Sources

First 5 Riverside County annual reports and Commission materials documenting investments, leveraged funding, program accomplishments, and system-building activities.

County of Riverside and California State Association of Counties materials related to the 2024 CSAC Challenge Award for Riverside County's Early Childcare Education Wage Enhancement.

First 5 Riverside County and partner materials related to Family Resource Center operations, RivCoONE Connect implementation, Whole Person Health Score workflows, Community Health Worker capacity, benefit navigation, and coordinated referral pathways.

First 5 Riverside County and partner materials related to HealthySteps expansion with Riverside University Health System, Rady Children's, and Inland Empire Health Plan.

First 5 Riverside County and partner materials related to child care facilities investments, ARPA-supported early care and education recovery funds, provider stabilization, and infant/toddler capacity expansion.

E APPENDIX E: Strategy at a Glance

Strong Starts. Strong Families. Connected Systems.

152

First 5 Riverside County helps young children and families get support earlier, closer to home, and with less burden.

The Riverside County Children & Families Commission | Established through Proposition 10 | Investing local early childhood funds.

Why It Matters Families need support that is easier to find, easier to use, and connected across systems.

Early years matter	Large county, local realities	Many needs at once	Earlier support works
The first five years shape lifelong health, learning, relationships, and well-being.	Families live across urban, rural, desert, tribal, and unincorporated communities.	Child care, health care, food, housing, benefits, transportation, and parent support often overlap.	When systems connect sooner, children and families get help before needs become harder.

Our Four Strategic Goals

1. Quality Early Learning	2. Health & Development	3. Resilient Families	4. Systems & Accountability
Safe, high-quality early learning and care that supports school readiness and family stability.	Earlier screening, health, oral health, behavioral health, and developmental support.	Trusted supports that reduce stress, build protective factors, and strengthen parent-child relationships.	Shared goals, data, funding, and partnerships that make systems work better together.

Families should not have to understand every system to get help.
First 5 Riverside County helps build the connections that make support easier to find and easier to use.

How Impact is Made Investment becomes impact when systems work better together.

Invest >	Connect >	Strengthen >	Learn & Improve >	Children Thrive
Programs | People Facilities | Partnerships family stability.	Early learning | Health Social services | Family support	Access | Quality Coordination | Family Capacity	Data | Family voice Provider experience together.	Healthy | Supported Ready to learn together.

Riverside County Children & Families Commission | First 5 Riverside County

What the Strategic Plan Does

It gives the Commission, staff, County partners, and community partners a shared roadmap for strengthening Riverside County's early childhood system.

The plan focuses on practical changes families can feel: easier access, better quality, stronger coordination, and more capacity in families and communities.

Our role is to help the right partners, funding, data, and supports work together for young children and families.

Lead	Many needs at once	Earlier support works
where flexible funding, County infrastructure, or early childhood expertise can move work forward.	where public systems and community partners share responsibility for children and families.	where funding, data, coordination, communication, technical assistance, or advocacy helps others go further.

What We Advance Across the Four Goals

Quality Early Learning	Comprehensive Health & Development	Resilient Families	Systems & Accountability
Child care access; infant and toddler capacity; literacy; family engagement; facilities; workforce and quality improvement.	Developmental screening; Help Me Grow; HealthySteps; home visiting, oral health; pediatric partnerships; early intervention pathways.	Family Resource Centers; home visiting; parent education; concrete supports; warm handoffs; community connection.	RivCoONE; Whole Person Health Scores, closed-loop referrals; dashboards; braided funding; policy and advocacy; public education; public accountability; continuous learning.

What Success Looks Like

Families know where to go Clearer entry points and trusted places for support.	**Children are connected earlier** Screening, referrals, follow-up, and early intervention happen sooner.	**More access to quality care** Early learning and child care capacity grows where families need it.	**FRCs are welcoming hubs** Family Resource Centers offer connection, support, and prevention activities.
Partners solve problems together Less duplication, better handoffs, and shared accountability.	**Funding goes further** Braided funds and partnerships help sustain what works.	**Data drives improvement** Dashboards and learning loops show gaps and guide action.	**Children and families thrive** Young children are healthy, supported, and ready to learn.

When Riverside County invests early, children thrive, families are stronger, and public systems work better.

Riverside County Children & Families Commission | First 5 Riverside County

CONNECTING FAMILIES and the **COMMUNITY** with resources to build a **STRONG FOUNDATION** for **SUCCESS** for children 0 through 5 years of age.











FIRST 5
Riverside County
Children & Families Commission

585 Technology Court, Riverside, CA 92507
1.800.266.3880 • www.First5Riverside.org

F.1.a. **Public Hearing:** First 5 Riverside County Children and Families Commission Strategic Plan Refinement for 2027 through 2030 – Supervisor Chuck Washington, Chair

F.1.b. **26-28:** Adopt First 5 Riverside County Children and Families Commission Strategic Plan Refinement for 2027 through 2030 – Supervisor Chuck Washington, Chair

G. **Future Agenda Items:**
- G.1. HealthySteps Presentation
- G.2. First 5 Riverside County Communications Plan
- G.3. Riverside County Office of Education Presentation
- G.4. RivCoONE Presentation
- G.5. First 5 Riverside County Annual Report Presentation and Public Hearing
- G.6. First 5 Riverside County Annual Audit Presentation and Public Hearing
- G.7. First 5 Riverside County Capital Assets Policy

H. **Adjournment:** Adjournment to the next Regular Meeting of the Riverside County Children and Families Commission to be held on September 9, 2026, beginning at 2:00 p.m. at:
First 5 Riverside County Children and Families Commission Office
585 Technology Court — Conference Room A
Riverside, CA 92507

Conflict of Interest: Any person, or group of persons present at this meeting, who wish (es) to speak on a matter may be required to state for the record any contributions, in excess of $250.00 made in the past (12) twelve months, made to any Commission member, the Commission member receiving the contribution, and the matter of consideration with which they are involved.

Agenda Posting: Agendas will be posted at the Clerk of the Board of Riverside County and the Commission Business Office.

All public record documents for matters on the open session of the Agenda are available for inspection at the meeting listed in this Agenda, and at the following location beginning three (3) days prior to the meeting date:

Riverside County Children and Families Commission
585 Technology Court
Riverside, CA 92507

If a public record document that relates to a matter on the open session of the Agenda is distributed less than 72 hours prior to the meeting date, the public record document shall be available for inspection, at the same time it is distributed, at the address listed above. Upon request, this agenda will be made available in appropriate alternative formats to persons with disabilities, as required by Section 202 of the Americans with Disabilities Act of 1990.