AGENDA

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS
Standing Committees/Regular Meeting

Date: Thursday, April 16, 2026

Time: 8:00 AM

Place: Texas Southern University - Library Learning Center, 5th Floor, 3100 Cleburne Street, Houston, TX 77004

Chair: James M. Benham
Vice Chair: Lauren A. Gore
Second Vice Chair: Richard A. Johnson
Secretary: Marilyn A. Rose

I. **Call to Order**

II. **Roll Call**

III. **Prayer**

IV. **Conflict of Interest**

V. **Open Forum**

VI. **Board Business**

VI.A. Presentation of a Proclamation honoring former Regent Brandon L. Simmons
Action Requested: Information

VII. **President's Report**
Action Requested: Information

VIII. **Consent Docket**

VIII.A. Request Approval of Past Board of Regents Meeting Minutes
Action Requested: Approval

VIII.B. Request Approval of Contract Extension for Information Technology Staff Augmentation Services
Action Requested: Approval

VIII.C. Request Approval to Negotiate and Execute a Network Services Agreement
Action Requested: Approval

VIII.D. Request Approval to Negotiate and Execute Cellular Services (New Contract)
Action Requested: Approval

VIII.E. Request for Approval to Negotiate and Execute the Renewal of Adobe Software Licenses
Action Requested: Approval

VIII.F. Request for Approval to Negotiate and Execute Renewal of Ellucian Banner Software, Hosting, and Platform Services (HOSAL)
Action Requested: Approval

VIII.G. Request Approval to Negotiate and Execute Agreements for Equipment and Services
Action Requested: Approval

VIII.H. Request Approval to Negotiate and Execute Contracts for Summer Housing Make-Ready Services (New Contracts)
Action Requested: Approval

VIII.I. Request Approval to Negotiate and Execute a Master Lease Agreement for Student Housing (New Contract)
Action Requested: Approval

VIII.J. Request Approval of Student Accounts Receivable Write-off
Action Requested: Approval

VIII.K. Request Approval of a New PhD Program in Computational Science from the Department of Computer Science within the College of Science, Engineering & Technology
Action Requested: Approval

VIII.L. Request Approval to Create an Evaluation Certificate Program in the Department of Social Work within the College of Liberal Arts & Behavioral Sciences
Action Requested: Approval

VIII.M. Request Approval of Participation in EAB's (Education Advisory Board) Inaugural Re-Enrolling Stopout Students Initiative
Action Requested: Approval

VIII.N. Request Approval of the Texas Southern University Fiscal Year 2027 Holiday Calendar
Action Requested: Approval

VIII.O. Request Approval to Negotiate and Execute a Contract for Waste Disposal Services (New Contract)
Action Requested: Approval

VIII.P. Request Approval to Negotiate and Execute a Construction Manager-at-Risk (CMAR) Services Contract (New Contract)
Action Requested: Approval

IX. **Executive Session**

IX.A. Texas Government Code - Section 551.071 - Consultation with University Attorneys on any matter in which the duty of the attorneys to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with the Texas Open Meeting Act, including any matter listed on this notice/agenda, pending or contemplated litigation, and proposed settlement agreements.

IX.B. Texas Government Code - Section 551.072 - Deliberations concerning Purchase, Lease or Value of Real Property.

IX.C. Texas Government Code - Section 551.073 - Deliberations about Negotiated Contracts for Prospective Gifts or Donations.

IX.D. Texas Government Code - Section 551.074 - Personnel Matters: Deliberations Concerning the Appointments, Duties, Responsibilities, Evaluations or Dismissal of Personnel (including but not limited to the Regents, President, General Officers, and Executive Management Employees).

X. **Reconvene in Open Session to Consider Actions on Executive Session Items as Necessary**

XI. **Board Business**

XI.A. Request Approval to Award an Honorary Doctorate to Admiral James Stavridis, US Navy (Retired)
Action Request: Approval

XII. **Administration and Finance Committee**
Presenters: Regent Lauren A. Gore & Mr. John Pittman, Interim Chief Financial Officer/Vice President of Business & Administration

XII.A. Administration & Finance – Information Updates
Action Requested: Information

XII.B. Endowment Performance & Update (February 28, 2026)
Action Requested: Information

XIII. **Academic Affairs, Research and Student Life Committee**
Presenters: Regent Marilyn A. Rose & Dr. Carl B. Goodman, Provost/Senior Vice President of Academic Affairs

XIII.A. Request Approval of the General Education Core Curriculum for Texas Southern University (Annual Approval)
Action Requested: Approval

XIII.B. Student Enrollment Trends
Action Requested: Information

XIV. **Development and Legislative Affairs Committee**
Presenters: Regent Richard A. Johnson, Mr. Charlie W. Coleman, Associate Vice President of Development & Alumni Engagement, & Dr. James E. White, Vice President of Government Affairs & Civic Engagement

XIV.A. Legislative Affairs Informational Updates
Action Requested: Information

XV. **Physical Facilities & Real Estate Committee**
Presenter: Regent Ben H. Proler & Ms. Melanie Jackson, Senior Associate Vice President of Operations and Procurement

XV.A. Landscaping Services – Information Update
Action Requested: Information

XVI. **Audit & Compliance Committee**
Presenters: Regent Alithea Z. Sullivan, Mr. Daniel Graves, Audit Executive, & Ms. Annette Linders, Compliance Partner

XVI.A. Request Approval of the Updated Fiscal Year 2026 Internal Audit Plan
Action Requested: Approval

XVII. **Athletics Committee**
Presenters: Regent Caroline Baker Hurley & Dr. Paula L. Jackson, Interim Athletics Director

XVII.A. Athletics Key Highlights
Action Requested: Information

XVIII. **Adjourn**

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Board Business

ITEM: Presentation of a Proclamation honoring former Regent Brandon L. Simmons

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Presentation of a proclamation to acknowledge and recognize of the Honorable Brandon L. Simmons for his dedicated time and services rendered as a member of the Board of Regents at Texas Southern University.

SUPPORTING DOCUMENTATION: None

FISCAL NOTE: No Fiscal Impact

ACTION REQUESTED: Approval

James M. Benham 4/7/26

BOARD CHAIR James M. Benham **DATE**

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE:

ITEM: President's Report

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

President's Report

SUPPORTING DOCUMENTATION: PowerPoint Presentation

FISCAL IMPACT: No Fiscal Impact

ACTION REQUESTED: Information

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/02/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 6, 2026 11:13:36 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/06/2026

James Crawford (Apr 8, 2026 13:20:03 CDT)
PRESIDENT — **DATE** 04/08/2026

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TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Board Business

ITEM: Request Approval of Past Board of Regents Meeting Minutes

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

- Standing Committee/Regular Meeting on February 19, 2026
- Virtual Special Called Meeting on April 1, 2026

SUPPORTING DOCUMENTATION: Draft Minutes

FISCAL NOTE: No Fiscal Impact

ACTION REQUESTED: Approval



4/7/26

BOARD CHAIR James M. Benham **DATE**

MINUTES OF THE
TEXAS SOUTHERN UNIVERSITY BOARD OF REGENTS
STANDING COMMITTEE AND REGULAR BOARD MEETING
Thursday, February 19, 2026

I. Call to Order

The Board of Regents of Texas Southern University held a Standing Committee and Regular Board meeting on Thursday, February 19, 2026. Mr. Lauren A. Gore, Vice Chairman of the Board, called the meeting to order at 8:45 A.M. The meeting convened at Texas Southern University, Library Learning Center, 3100 Cleburne Street, Houston, Texas 77004.

II. Roll Call

The following Board Members were in attendance and constituted a quorum:

Mr. James M. Benham, *Chairman* (Virtual)
Mr. Lauren A. Gore, *Vice Chair*
Dr. Richard A. Johnson, *Second Vice Chair*
Ms. Marilyn A. Rose, *Secretary*
Ms. Paloma Z. Ahmadi
Ms. Caroline Baker Hurley
Mr. Benjamin H. Proler
Ms. Alithea Z. Sullivan
Mr. Kohl E. Crawford, Student Regent, *nonvoting*

Other Attendees: President J.W. Crawford III, C.D. Bolden, Raijanel Crockem, Carl Goodman, Daniel Graves, Victor Ihezukwu, Melanie Jackson, Moriah Johnson, Erin Machac, Gregory Maddox, Lisa McBride, Ronald McKinley, David Medina, Borris Miles, Derek Montgomery, Tamyiah Nielson, John Pittman, Georgia Provost, Faith Ruiz, Rodney Smith, Mark Weatherspoon and Anjanette Wyatt

III. Prayer

Vice Chairman Gore invited Ms. Georgia Provost to introduce Bishop C.D. Bolden to deliver a prayer. Bishop C.D. Bolden introduced himself, then proceeded to pray.

IV. Board Business

- Item 1. Oath of Office Administered to Ms. Paloma Z. Ahmadi as Newly Appointed Board of Regent Member. Sworn by Judge David Medina.

V. Conflict of Interest

Vice Chairman Gore addressed the matter of Conflict of Interest with the Board members, inquiring if any member had a conflict to disclose regarding today's agenda. Observing no such disclosures, he proceeded with the agenda.

VI. Open Forum

Vice Chairman Gore opened the floor to individuals who signed up to participate in Open Forum. Vice Chairman Gore reminded speakers of the Open Forum rules and procedures, which are in accordance with state law and the Board's Bylaws. He also reiterated the significance of being respectful.

The following individuals participated in the Open Forum:

- Tamyiah Nielson, Student Government Association (SGA), Vice President
  - Ms. Nielsen provided an update on student initiatives, including voter registration, community service, financial literacy programs, campus beautification, and leadership development. She highlighted the SGA Mentorship Committee, leadership opportunities, advisor support, and ongoing efforts to strengthen student engagement.
- Victor Ihezukwu, Chair of Staff Council
  - Mr. Ihezukwu welcomed attendees, introduced council members, and expressed appreciation for staff contributions. He noted the Staff Council's active involvement in campus initiatives and thanked the administration for its support.
- Dr. Anjanette Wyatt, College of Pharmacy Alumni
  - Dr. Wyatt stated that she perceived the removal of her promotional video from the College of Pharmacy as disrespectful and, as a result, has decided to discontinue donating her personal funds to the college.
- Derek Montgomery, Community Member/Houston Resident
  - Mr. Montgomery addressed low graduation rates at Texas Southern University and student mental health concerns. He recommended increasing the number of licensed therapists to better support student well-being and academic success.

VII. President's Report

- The President outlined Texas Southern University's ongoing response to the State Auditor's report, emphasizing efforts to strengthen institutional operations and compliance. Key initiatives include completing a comprehensive review and update of outdated policies, improving financial reporting accuracy, centralizing procurement and contract workflows, enhancing asset management, and ensuring appropriate system access. He highlighted the creation of an ad hoc Audit Response Committee, ongoing public reporting to maintain transparency, and the engagement of external auditors to support year-round audit readiness. The

President also introduced new leadership appointments aimed at bolstering operational and academic capacity, including Dr. Rodney Smith as Interim Chief Administrative Officer, Dr. Ronald McKinley as Chief Human Resources Officer, and Dr. Jayne Reuben, recently appointed as the Senior Associate Provost & Senior Associate Vice President for Faculty Affairs and Community Engagement.

- In addition to operational updates, the President celebrated several institutional achievements, including Texas Southern's recognition as a Carnegie Community Engagement Institution and participation in national arts preservation initiatives. He highlighted successful research grants, student athletic accomplishments, and campus safety recognition as the safest university in the Houston area. The report concluded with a vision for the University's future, emphasizing institutional integrity, student success, purpose driven programming, and diversified research to strengthen the university's impact on workforce development and regional economic growth. These efforts collectively aim to position Texas Southern as a high performing, transparent, and forward looking institution.

VIII. Executive Session

The Board entered Executive Session for a discussion on specific matters as outlined in the Executive Session portion of the agenda for this meeting in accordance with the Texas Government Code, Sections 551.071 through 551.074 at 9:56 A.M.

The Board reconvened the public meeting at 11:37 A.M. Roll was called to reestablish a quorum. The following Board members were in attendance and constituted a quorum:

Mr. James M. Benham, *Chairman (Virtual)*
Mr. Lauren A. Gore, *Vice Chair*
Dr. Richard A. Johnson, *Second Vice*
Ms. Marilyn A. Rose, *Secretary*
Ms. Paloma Ahmadi
Ms. Caroline Baker Hurley
Mr. Benjamin H. Proler
Ms. Alithea Sullivan
Mr. Kohl E. Crawford, Student Regent, *nonvoting*

The board take action on matters discussed in the executive session. A motion was made by Regent Johnson, seconded by Regent Proler, to approve the terms of the proposed settlement agreement in the lawsuit Aggreko, Limited Liability Company (LLC) v. Westwood Restoration, LLC v. Texas Southern University, Cause No. 2022-06968, in the 190th Judicial District, Harris County, Texas. The motion was unanimously approved.

IX. Consent Docket

- Item A: Request Approval of Past Board of Regents Meetings Minutes

  Action Requested: Approval

- Item B: Request Approval to Renew Harris County Radio Services

  Action Requested: Approval

- Item C: Request Approval for the Firewall Upgrade and Professional Services through MGT

  Action Requested: Approval

- Item D: Request Approval for Approval of Endowment Spend Rate for Fiscal Year (FY) 27

  Action Requested: Approval

- Item F: Request Approval for Executive Search Firm Services

  Action Requested: Approval

- Item G: Request Approval to Negotiate and Execute a Contract for Custom Painting on the Diamond DA-42 Aircraft

  Action Requested: Approval

- Item H: Request Approval of Candidates for Rank, Tenure and Promotion

  Action Requested: Approval

- Item I: Request Approval to Negotiate and Execute a Contract for Aviation Gasoline (AVGAS)

  Action Requested: Approval

- Item J: Request Approval to Participate in the State of Texas Retail Fuel Card Program

  Action Requested: Approval

- Item K: Request Approval to Negotiate and Executive Landscaping Services

  Action Requested: Approval

  [The Board reviewed the consent docket, which included items 8A through 8K. Item 8E was pulled for separate consideration. A motion to approve the consent agenda with the exception of Item 8E was made by Regent Ahmadi, seconded by Chairman Benham, and approved unanimously.]

- Item E: Request Approval of Contract Extension for Informational Technology (IT) Staff Augmentation Services Action Requested: Approval

  [Mr. Green presented Item 8E, requesting an extension of the IT services contract with Columbia Advisory Group (CAG) through the next board meeting. With no questions from the board, a motion to approve Item 8E by Vice Chairman Gore was made, seconded by Regent Baker Hurley, and passed unanimously.]

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X. Executive Session

The Board entered Executive Session for a discussion on specific matters as outlined in the Executive Session portion of the agenda for this meeting in accordance with the Texas Government Code, Sections 551.071 through 551.074 at 11:43 A.M.

XII. Reconvene in Open Session to Consider Actions on Executive Session Items as Necessary

The Board reconvened the public meeting at 2:24 P.M. Roll was called to reestablish a quorum.

The following Board Members were in attendance and constituted a quorum:

Mr. Lauren A. Gore, *Vice Chair*
Dr. Richard A. Johnson, *Second Vice Chair*
Ms. Marilyn A. Rose, *Secretary*
Ms. Paloma Z. Ahmadi
Ms. Caroline Baker Hurley
Mr. Benjamin H. Proler
Ms. Alithea Z. Sullivan
Mr. Kohl E. Crawford, Student Regent, *nonvoting*

XIII. Administration and Finance Committee - Regent Lauren A. Gore

Mr. John Pittman, Interim Chief Financial Officer and Vice President of Business & Administration presented the following items for approval and an informational update:

- Item 1: Request Approval to Pay the Invoice from the State Auditor's Office

  Mr. John Pittman has notified the Board that this matter has been resolved, so it no longer requires Board approval.

- Item 2: Request Approval to Negotiate and Execute Contracts Utilizing Title III Part B Supplemental Award FY 25-26

Dr. Carl Goodman presented a request for approval to negotiate and execute contracts using Title III Part B for supplemental funds, outlining plans to allocate the funding toward facilities improvements, academic programs, and endowment development. He highlighted proposed investments in Americans with Disabilities Act of 1990 (ADA) compliance, classroom modernization, technology upgrades, simulation labs, communication and media facilities, Science, Technology, Engineering and Mathematics (STEM) equipment, and student support services.

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[Motion to approve this item by Regent Gore, 2nd by Regent Proler. Motion approved unanimously.]

- Item 3: Administration and Finance Information Updates:

Mr. John Pitman presented administration and finance informational updates, including financial statements as of December 2025, outlining the University's assets, liabilities, and budget-to-actual performance. He explained seasonal revenue and expenditure patterns and provided an overview of the FY27 budget development process, including unit submissions, budget balancing, and plans for a future budget workshop with the Board.

- Item 4: Endowment Performance & Update (November 30, 2025)

Atlanta Consulting Group (ACG) provided a quarterly update on the university's endowment and investment portfolio, reporting strong market performance, improved diversification, and positive returns across asset classes. He noted that the endowment increased from approximately $121 million to $126.2 million, with total investments, including non-endowment assets, totaling about $136 million. The portfolio's diversified strategy, including domestic and international equities, fixed income, and alternative investments, was credited with supporting consistent growth. ACG also discussed ongoing efforts to explore additional diversification and Texas-based investment managers.

XI. Development and Legislative Affairs Committee - Regent Richard Johnson

Mr. Charlie Coleman, Associate Vice President of Development and Alumni Engagement, presented the following items for approval and/or information:

- Item 1: Development and Alumni Engagement Divisional Information Updates:

A one-slide philanthropic update was presented outlining a five-year rolling gift pipeline of $72.7 million (FY2025–FY2030) and $5.1 million in cash receipts received to date for FY 2026, reflecting a 35% year-over-year increase. Alumni giving has grown significantly to 31% of total donations (up from 12% last year), and the division continues to strengthen stewardship, data integrity, unrestricted giving strategies, and corporate and foundation engagement efforts.

Dr. James White, Vice President of Government Affairs and Civic Engagement, presented the following items for approval and/or information:

- Item 2: Legislative Affairs Informational Updates:

An overview was provided on the upcoming 2028–2029 Legislative Appropriations Request (LAR), emphasizing its importance in aligning the University's strategic plan with state policy and funding priorities. A preliminary timeline was outlined, with consideration of state higher education data and coordination of both state and federal advocacy efforts to support the University's funding objectives.

XII. Academic Affairs, Research and Student Life Committee - Regent Marilyn A. Rose

Dr. Carl Goodman, Provost/Senior Vice President of Academic Affairs, presented the following item for approval and/or information:

- Item 1: Request Approval of the University's ASCEND 2030 Strategic Plan

  The Board approved the University of 2030 Strategic Plan, advancing Texas Southern University's commitment to renew, enhance, and expand its academic programs, research initiatives, operational excellence, and technology integration.

  [Moved by Regent Rose, 2nd by Regent Sullivan. Motion approved unanimously.]
- Item 2: Request Approval for the Reorganization of the College of Science, Engineering & Technology

  The Board approved the proposed expansion and realignment within the College of Science, Engineering, and Technology at Texas Southern University, advancing plans to strengthen existing programs and develop new engineering pathways aligned with workforce demand in Houston's energy, aerospace, and environmental sectors. The proposal emphasizes strategic growth, industry alignment, and a phased approval process, with a comprehensive communications plan to engage students, community members, and prospective partners as the programs move forward.

  [Moved by Regent Rose, 2nd by Regent Sullivan. Motion approved unanimously.]

- Item 3: Informational updates from the Division of Academic Affairs
  The Division of Academic Affairs provided updates on faculty development through Faculty Institute, Artificial Intelligence (AI) integration, online teaching certification, accreditation efforts with Southern Association of Colleges and Schools Commission on Colleges, and recognition of faculty promotions and emeritus honorees. The division also highlighted significant gains in student success metrics, including increased persistence, progression, and honor roll rates, along with expanded student support initiatives such as the Tiger Pantry and Tiger Tech Lounge.

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- Item 4: Information about the Automated Budget Evaluation System of Texas (TX) (ABSET) Key Performance Measures

  Dr. Raijanel Crockem presented the following information regarding the Automated Budget Evaluation System performance measures for Texas Southern University. The update highlighted progress across key state metrics, including increased persistence and graduation rates, improved bar passage results, reduced student loan debt, and growth in externally funded research expenditures. She also addressed areas identified for continued improvement, including pharmacy licensure rates and administrative cost ratios, while emphasizing the University's alignment between institutional performance, legislative appropriations, and long-term student success goals.

XIII. Physical Facilities & Real Estate - Regent Ben Proler

Ms. Melanie Jackson, Senior Associate Vice President of Operations and Procurement, presented the following item for approval:

- Item 1: Request Approval of the Campus Master Plan

  The Board approved the University's comprehensive campus master plan, which establishes a long-term framework for physical development, infrastructure modernization, and strategic growth aligned with the institutional strategic plan. The plan includes bold initiatives such as a potential on campus football stadium, expanded student housing, a new welcome and recruiting center, enhanced academic facilities, and phased implementation supported by Title III funding.

  [Motion to approve this item by Regent Proler, 2nd by Regent Rose. Motion approved unanimously.]

XIV. Audit and Compliance - Regent Lauren A. Gore

Mr. Daniel Graves, Audit Executive with Weaver, presented the following item for approval:

- Item 1: Request Approval for Updated Fiscal Year 2026 Internal Audit Plan

  The Board approved the updated fiscal year 2026 internal audit plan, which was revised following the October 2025 approval to and align with the recent State Auditor's Office report. The plan includes audits of procurement, asset management, financial reporting, and network access controls, as well as follow ups on prior findings and a university wide risk assessment to ensure compliance, accountability, and flexibility to address emerging risks.

[Motion to approve this by Regent Gore; 2nd by Regent Johnson. Motion approved unanimously.]

XV. Athletics - Regent Caroline Baker Hurley

Dr. Paula Jackson, Interim Athletics Director, presented the following item for approval and/or information:

- Item 1: Athletics Key Highlights Information:

Dr. Paula Jackson provided an informational update highlighting strong academic performance within Texas Southern University Athletics, including one of the department's highest overall Grade Point Averages in recent years, 15 of 16 teams earning GPAs of 3.0 or higher, and an 84 percent graduation rate. She also shared updates on the successful Business Summit and the National Girls and Women in Sports Day luncheon, both of which strengthened student athlete development, engagement, and ongoing programming initiatives.

XVI. Board Business

- Item 1: Request Approval of Engagement Letter with Thompson & Horton Limited Liability Partnership (LLP) for Board Counsel Services:

The Board approved the engagement letter with Thompson and Horton LLP for board counsel services, transitioning to a fixed monthly fee arrangement that provides greater cost stability and flexibility without a long-term contract. The modified agreement is expected to reduce annual costs by approximately $9,000 while ensuring the continued support of Board Counsel Lisa McBride.

[Motion to approve this by Regent Gore; 2nd by Regent Proler. Motion approved unanimously.]

XVII. Adjourn

With no further business pending before the Board, a motion to adjourn was made by Vice Chairman Gore at 4:15 P.M.; 2nd by Regent Proler; Motion passed.

All supporting materials for informational and action items presented during this meeting are available on the public posting here.

A video recording of this meeting is available here. Please note that due to unforeseen technical difficulties, the audio quality may be inconsistent however, this was the best recording that could be produced under the circumstances.

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SIGNATURE OF APPROVAL

I certify that the foregoing minutes constitute a true, correct, and complete record of the Standing Committee meeting of the Board of Regents of Texas Southern University held in Houston, Texas on February 19, 2026.

Faith Ruiz
Executive Director
Board Relations Office

April 16, 2026
Date Approved by the Board

Marilyn A. Rose
Secretary
Board of Regents

DRAFT

MINUTES OF THE
TEXAS SOUTHERN UNIVERSITY BOARD OF REGENTS
SPECIAL CALLED BOARD MEETING
Wednesday, April 1, 2026

I. Call to Order

The Board of Regents of Texas Southern University held a Special Called Board meeting on Wednesday, April 1, 2026. Chairman James M. Benham called the meeting to order at 10:33 A.M. The meeting convened at Texas Southern University, Library Learning Center, 3100 Cleburne Street, Houston, Texas 77004.

II. Roll Call

The following Board Members were in attendance and constituted a quorum:

Mr. James M. Benham, Chairman
Mr. Lauren A. Gore, Vice Chair
Dr. Richard A. Johnson, Second Vice Chair, *virtual*
Ms. Marilyn A. Rose, Secretary, *virtual*
Mr. Ben H. Proler, *virtual*
Ms. Alithea Z. Sullivan, *virtual*
Mr. Kohl E. Crawford, Student Regent, *virtual, nonvoting*

The following Board Members were absent:

Ms. Caroline Baker Hurley
Ms. Paloma Z. Ahmadi

[Ms. Faith Ruiz presented roll call and confirmed the presence of a quorum.]

Other Attendees: President James Crawford, Benjamin Green, Melanie Jackson, Moriah Johnson, Lisa McBride, Charlie Nhan, John Pittman, Faith Ruiz

III. Conflict of Interest Statement

Chairman Benham addressed the matter of Conflict of Interest with the Board members, inquiring if any member had a conflict of interest to disclose regarding the items on today's agenda. Observing no such disclosures, he proceeded with the agenda.

IV. Executive Session

The Board entered Executive Session for a discussion on specific matters as outlined in the Executive Session portion of the agenda for this meeting in accordance with the Texas Government Code, Sections 551.071 through 551.074 at 10:35 A.M.

V. Reconvene in Open Session to Consider Actions on Executive Session Items as Necessary

The meeting was called back to order at 11:19 A.M.

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The following Board Members were in attendance and constituted a quorum:

Mr. James M. Benham, Chairman
Mr. Lauren A. Gore, Vice Chair
Ms. Marilyn A. Rose, Secretary, *virtual*
Mr. Ben H. Proler, *virtual*
Ms. Alithea Z. Sullivan, *virtual*
Mr. Kohl E. Crawford, Student Regent, *nonvoting, virtual*

The following Board Members were absent:

Dr. Richard A. Johnson, Second Vice Chair
Ms. Caroline Baker Hurley
Ms. Paloma Z. Ahmadi

[Ms. Faith Ruiz presented roll call and reconfirmed the presence of a quorum.]

VI. Board Business

Chairman Benham presented the following item for approval:

- VI.A. Request Approval for Board of Regents' Committee Assignments.

Chairman Benham proposed approving the item with a verbal amendment. The amendment corrected a clerical error by swapping assignments, placing Regent Proler on Development and Legislative Affairs and Regent Gore on Athletics. The motion, as amended, was moved for approval.

[Motion to approve by Chairman Benham, Seconded by Regent Gore; Motion passes unanimously.]

VII. Administration and Finance Committee

Mr. John Pittman, Interim Chief Financial Officer, presented the following items for approval:

- Item A. Request Approval to Negotiate and Execute an Amendment to the Existing Contract for Assets and Inventory and Reconciliation.

Mr. Pittman requested that the Board consider an amendment to an existing contract for asset inventory and reconciliation services. The amendment expands the scope of services to include the tracking of controlled assets, such as laptops and computers, and the completion of a review of additional capitalized assets.

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[Motion to approve by Regent Gore, Seconded by Regent Proler; Motion passes unanimously.]

- Item B. Request Approval to Negotiate and Execute Enterprise Software Solutions Agreements.

  Mr. Pittman and Mr. Benjamin Green requested approval to negotiate and execute agreements for enterprise software solutions utilized across the institution. This includes the renewal of platforms such as Zoom for virtual meetings, Arctic Wolf for cybersecurity services, and Pantheon for web hosting, as well as the acquisition of new software to support accessibility requirements. The discussion also included consideration of cost efficiency and the potential consolidation of platforms, including Zoom and Microsoft Teams.

  [Motion to approve by Regent Gore, Seconded by Chairman Benham; Motion passes unanimously.]

VIII. Physical Facilities & Real Estate Committee

Ms. Melanie Jackson, Interim Chief Operations Officer, presented the following item for approval:

- Item A. Request Approval of Design Development for Capital Construction Assistance Projects.

  Ms. Jackson requested approval of capital construction assistance projects design development documents. Ms. Jackson reported that the projects have progressed from initial concepts to fully developed designs, including finalized floor plans, coordinated building systems, verified code compliance, and defined materials and finishes.

  [Motion to approve by Regent Proler, Seconded by Regent Sullivan; Motion passes unanimously.]

IX. Bylaws and Policies (Ad Hoc) Committee

Mr. Charlie Nhan, General Counsel, presented the following items for approval:

- Item A. Request Approval of Resolution to Amend Board Bylaws Section 5.11 (Project Approval Threshold).

  Mr. Nhan reported on a proposed amendment to Board Bylaws, Section 5.11, regarding the project approval threshold. The amendment would increase the threshold for real

estate and facility project approvals from $100,000 to $250,000 and authorize any necessary revisions to implement this change.

[Motion to approve by Regent Sullivan, Seconded by Regent Proler; Motion passes unanimously.]

- Item B. Request Approval of Resolution to Amend Board Policy Section 51.01 (Contract Approval Threshold) and Section 51.02 (Competitive Bidding).

  Mr. Nhan presented a proposed amendment to Board Policy Sections 51.01 and 51.02 regarding contract approval, purchasing, financial commitment thresholds, and competitive bidding requirements. The amendment would raise the contract approval threshold to $250,000 and authorize any necessary conforming revisions to implement this change.

  [Motion to approve by Regent Sullivan, Seconded by Regent Rose; Motion passes unanimously.]

  Chairman Benham commented on the President's Cabinet, welcoming Dr. Rodney Smith as Chief Administrative Officer and expressing enthusiasm for the future of Texas Southern University and highlighted the upcoming Tiger Ball scholarship fundraising gala. President Crawford concluded the meeting by noting that the spring graduating class of approximately 1,200 students represents the largest in the history of Texas Southern University.

X. Adjourn

With no further business pending before the Board, a motion to adjourn was made by Chairman Benham at 11:38 A.M.; Seconded by Regent Gore; Motion passed unanimously.

All supporting materials for informational and action items presented during this meeting are available on the public posting and at the following link: https://meetings.boardbook.org/Public/Agenda/2066?meeting=737496

A video recording of this meeting is available here.

SIGNATURE OF APPROVAL

I certify that the foregoing minutes constitute a true, correct, and complete record of the Special Called Board meeting of the Board of Regents of Texas Southern University held in Houston, Texas on April 1, 2026.

Faith Ruiz
Executive Director

DRAFT

MINUTES OF THE
TEXAS SOUTHERN UNIVERSITY BOARD OF REGENTS
SPECIAL CALLED BOARD MEETING
Wednesday, April 1, 2026

Board Relations Office

April 16, 2026
Date Approved by the Board

Marilyn A. Rose
Secretary
Board of Regents

DRAFT

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval of Contract Extension for IT Staff Augmentation Services

DATE PREVIOUSLY SUBMITTED: February 2026

SUMMARY:
The Administration requests approval to extend the contract with Columbia Advisory Group for IT staffing services under the IT Managed Services and Governance, Risk, and Compliance (GRC) Scope of Work agreements.

Columbia Advisory Group will continue to support the University by providing resources for the planning, building, and running of technology-based solutions, including:

- Delivery management and IT leadership
- Infrastructure and operations
- Project management
- Application management
- Banner programming and student module support
- Compliance, risk, and governance services

These services align with Texas Administrative Code (TAC) 202 requirements for information security and cybersecurity at state institutions, including NIST cybersecurity control audits and risk-based vulnerability management.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code, § 2155.074.
These services are procured through TIPS Contract 220105. Columbia Advisory Group has submitted the required Form 1295. The firm is not a HUB vendor and is not publicly traded.

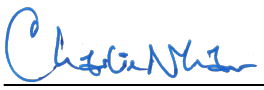
Contract Term: May 2026 to July 2026

SUPPORTING DOCUMENTATION: Governance, Risk, and Compliance Services Proposal and IT Management Proposal Amendment (Under Separate Cover

FISCAL IMPACT: Cost not to exceed $650,000
FOAP: 1000-31200-7242-50 | (Non-State Appropriated Funds) | BOA0001686

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.



GENERAL COUNSEL — **DATE** 03/31/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.


John Pittman (Mar 31, 2026 16:34:07 CDT)

INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026


James Crawford (Apr 7, 2026 13:36:03 CDT)

PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval to Negotiate and Execute a Network Services Agreement

DATE PREVIOUSLY SUBMITTED: None

SUMMARY:

The Administration respectfully requests approval to negotiate and execute an agreement to procure enterprise network services in support of the University's digital infrastructure. After internal review of the SoTX DIR, SoTX DIR revised their procurement process for service requests and now handle all orders and billing for services, which requires Texas Southern University to modify their previous DIR agreement. This request aligns TSU with the DIR guidance.

The proposed scope includes the delivery of a 10 Gigabit Enterprise Dedicated Internet (EDI) service via a fiber-based network, providing dedicated, symmetrical bandwidth to ensure consistent and reliable data transmission. These services are critical to supporting academic instruction, administrative operations, and institutional connectivity requirements.

The agreement will establish a high-performance, secure, and low-latency network environment, supported by a comprehensive service level framework that includes guaranteed uptime, defined performance standards, and continuous 24/7 monitoring and technical support to ensure operational continuity.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

In accordance with Texas Education Code § 51.9335, this procurement will be executed through a cooperative purchasing agreement with the Department of Information Resources (DIR) under Contract No. DIR-TELE-CTSA-002/CTSA-010.

Contract Term: 3 Year

SUPPORTING DOCUMENTATION: Scope of Work

FISCAL IMPACT: Not to exceed $250,000 Annually
1000 31200 7276 50 (Non-State Appropriated Funds) | BOA0001642

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

03/31/2026

GENERAL COUNSEL **DATE**

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 16:39:13 CDT)

03/31/2026

INTERIM CHIEF FINANCIAL OFFICER **DATE**

James Crawford (Apr 7, 2026 15:50:56 CDT)

04/07/2026

PRESIDENT **DATE**

Scope of Work

Comcast will deliver a 10 Gigabit Enterprise Dedicated Internet (EDI) service. EDI is a high-performance, reliable internet service designed for dedicated bandwidth and low latency. This service will be delivered via a fiber-based system that will provide symmetrical speeds, ensuring that upload and download speeds are the same and consistent. This service will include a robust SLA that guarantees uptime and performance, including 24/7 monitoring and support.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval to Negotiate and Execute Cellular Services (New Contract)

DATE PREVIOUSLY SUBMITTED:

SUMMARY:

The Administration respectfully requests approval to negotiate and execute an agreement for cellular services to support mission-critical communications across the University.

These services provide reliable connectivity for departmental devices issued to staff, supporting both the Office of Information Technology and the Department of Public Safety, and are essential to sustaining business continuity and disaster recovery operations during emergency incidents. The agreement also enables cellular connectivity for campus emergency ("blue light") phones, ensuring uninterrupted access to emergency response systems and strengthening campus safety infrastructure. These services further support compliance with Texas Commission on Law Enforcement standards.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

In accordance with Texas Education Code § 51.9335, this procurement will be executed through a cooperative purchasing agreement with the Department of Information Resources (DIR) under Contract No. DIR-TELE-CTSA-003.

The Administration recommends Verizon for this award. Verizon is not a Veteran Heroes United in Business (VetHUB), and Form 1295 has been submitted.

Contract Term: 3 Years

SUPPORTING DOCUMENTATION: Verizon DIR-TELE-CTSA-003 (Under Separate Cover)

FISCAL IMPACT: Cost not to exceed $95,000 Annually | BOA0001646
Various FOAPs (Non-State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

04/01/2026

GENERAL COUNSEL **DATE**

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:52:04 CDT)

04/01/2026

INTERIM CHIEF FINANCIAL OFFICER **DATE**

04/07/2026

PRESIDENT **DATE**

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request for Approval to Negotiate and Execute the Renewal of Adobe Software Licenses

DATE PREVIOUSLY SUBMITTED: August 2023

SUMMARY:
The Administration requests approval to procure enterprise Adobe multimedia and creative software to support faculty, staff, and students in accessing and delivering academic content across multiple devices.

This platform advances the University's commitment to innovative, technology-enabled learning environments aligned with the evolving expectations of today's students. The use of industry-standard digital tools enhances instructional delivery, strengthens student engagement, and supports the development of practical, workforce-relevant competencies, including emerging AI-related skills.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

In accordance with Texas Education Code § 51.9335, this procurement will be executed through a cooperative purchasing agreement with The Interlocal Purchasing System (TIPS) under Contract No. 230105.

The Administration recommends Software House International (SHI) Government Solutions for this award. SHI is not a Veteran Heroes United in Business (VetHUB), and Form 1295 has been submitted.

Contract Term: 3 years

SUPPORTING DOCUMENTATION: Scope of Work

FISCAL IMPACT: Cost not to exceed $275,000 Annually
FOAP: 1000/31200/7395/50 (Non-State Appropriated Funds) | BOA0001691

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

	04/01/2026
GENERAL COUNSEL	**DATE**

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:52:54 CDT)	04/01/2026
INTERIM CHIEF FINANCIAL OFFICER	**DATE**
	04/07/2026
PRESIDENT	**DATE**


Texas Southern University
& Adobe Partnership
2026 — 2029 RENEWAL
Made in Adobe Express

Renewal Timeline

- **March 25th:** Enterprise Renewal Options Discussed
- **April:** CSM Call / Use Case Deep Dive
- **April 30th:** Adobe to share draft for review
- **June 15th Renewal Date**



Seismic Shift in Higher Education

Higher Education is shaped by the diverse needs and the tech-savvy nature of our students. They're calling for **learning experiences** that are not just **informative** but also highly **engaging** and directly tied to **real-world skills, AI Skills**. By revitalizing the curricula, leveraging the latest in digital learning tools, and empowering educators through continuous

development, we can be confident that students will **graduate with digital confidence to be successful in any career they choose.**

> Forward thinking academic leaders are investing in student centric efforts that proactively remove barriers and enable learners to persist. National Student Clearinghouse Research

Current Structure

TEXAS SOUTHERN UNIVERSITY	Current Contract		
	Price	Unit (FTE/Seat)	Total Annual Cost
Faculty:			
All Apps Pro	$ 119.84	1,100	$ 131,824.00
Captivate	$ 97.00	25	$ 2,425.00
SDL HED		600	
Express for students	$ 6.66	9,000	$ 59,940.00
Sign:			
Acrobat Sign Transactions	$ 27.44	1,100	$ 30,184.00
Acrobat Sign for ent ProSvc Subs:SVCS T1	$ 6,039.00	1	$ 6,039.00
TOTAL			**$ 230,412.00**

FTE = Full-time Faculty + (Part-time Faculty/3) + Full-time Staff + (Part-time Staff/2)

Domain Enforcement - Overview



Full AI Access Enterprise Partnership

The Commitment to Foster Digital Literacy, Access and Equity for ALL Students & Drive Recognition for Innovative Institutions.

Adobe Creative Campus — Program Overview

Renewal Options

TEXAS SOUTHERN UNIVERSITY	New ETLA		
	Price	Unit (FTE/Seat)	Total Annual Cost
Faculty:			
All Apps Pro Plus	$ 131.82	1,100	$ 145,002.00
Captivate	$ 97.00	25	$ 2,425.00
Students			
Acrobat Express	$ 7.99	9,000	$ 71,910.00
SDL HED	$ -	Unlimited	
Sign:			
Acrobat FTE Coverage	$ 27.44	1,100	$ 30,184.00
Acrobat Sign for ent ProSvc Subs:SVCS T1	$ 6,039.00	1	$ 6,039.00
			0
TOTAL			**$ 255,560.00**

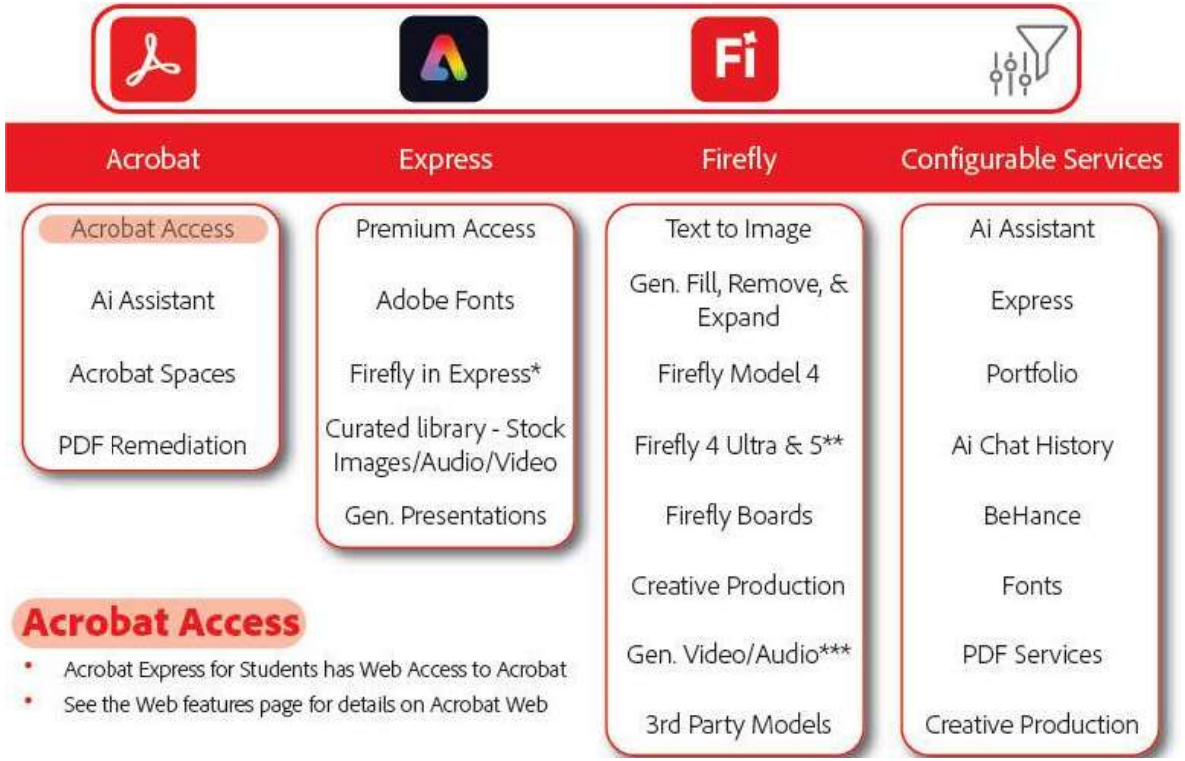
FTE = Full-time Faculty + (Part-time Faculty/3) + Full-time Staff + (Part-time Staff/2)



Reimagine Creativity and Productivity

- Adobe AI (Sensei & Firefly)
- Acrobat AI Assistant
- Express Premium for Faculty, Staff and Students
- Automate the Creation of Accessible PDF Documents

New - Acrobat Express

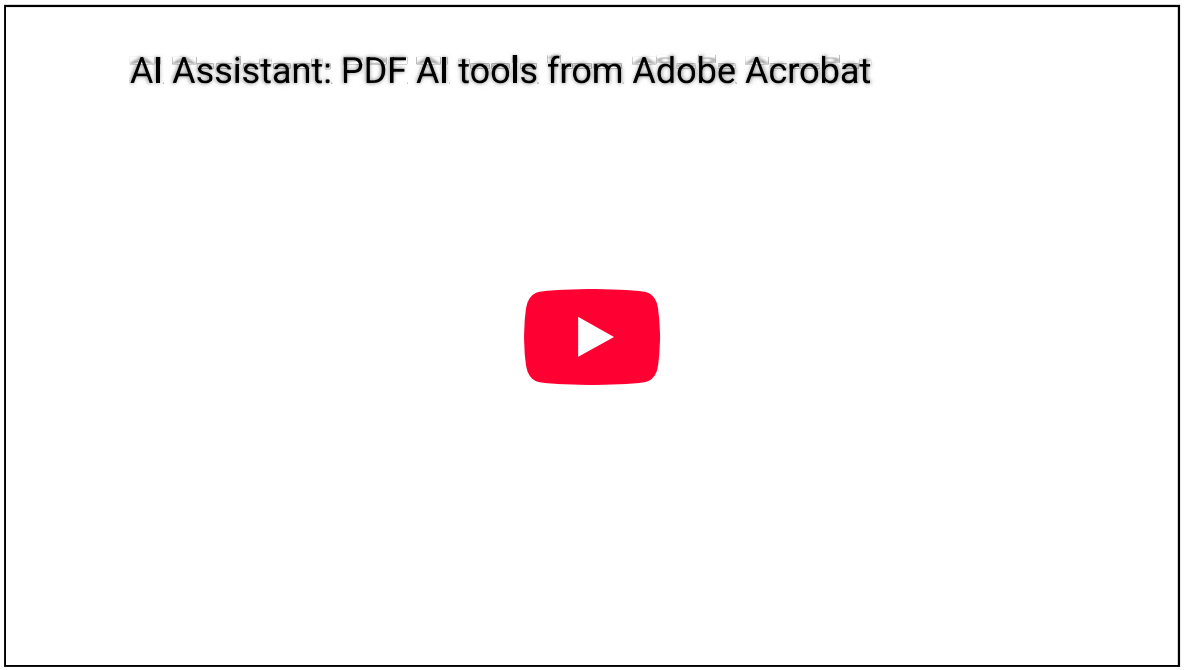


New - Creative Cloud Pro Plus



Acrobat AI Assistant

**Now included with Acrobat Express & Creative Cloud Pro Plus


AI Assistant: PDF AI tools from Adobe Acrobat

Accessibility with Auto Tag API



Credits:

Created with an image by allan - "Skyline of the business district in Houston illuminated at dusk"

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request for Approval to Negotiate and Execute Renewal of Ellucian Banner Software, Hosting, and Platform Services (HOSAL)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:
The Administration requests approval to renew the Hosted Oracle Subscription Access License (HOSAL) bundle, which is purpose-built for and fully integrated with Banner 9 within Ellucian's Managed Cloud environment.

The FY27 subscription includes the following components:

- Intelligent Learning Platform (ILP) for Canvas
- Hosted Oracle Subscription Access License (HOSAL)
- Managed Platform Services
- Core Banner Modules, including student self-service, financial aid, Degree Works, finance, human resources, and third-party applications (Evisions and Argos)

This integrated solution supports the University's enterprise resource planning (ERP) environment and is essential to maintaining continuity of academic, administrative, and student support operations.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

In accordance with Texas Education Code § 51.9335, this procurement is justified as a sole source, as the services are available exclusively from a single provider.

The Administration recommends Ellucian for this award. Ellucian is not a Veteran Heroes United in Business (VetHUB), and Form 1295 has been submitted.

Contract Term: 1 year

SUPPORTING DOCUMENTATION: LIT-TCC HOSAL Proposal, FY27 Managed Cloud Proposal, FY27 ILP/Workflow Proposal (Under Separate Cover)

FISCAL IMPACT: Cost not to exceed $1,569,606 Annually | (Non-State Appropriated Funds)
FOAP: 1000-31205-7275-10 (HOSAL Renewal) | BOA0001692
FOAP: 1000-31205-7262-10 (Perpetual Banner Maintenance)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:53:49 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

James Crawford (Apr 7, 2026 13:41:14 CDT)
PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval to Negotiate and Execute Agreements for Equipment and Services

DATE PREVIOUSLY SUBMITTED:

SUMMARY:

The Administration requests approval to negotiate and execute agreements for the procurement and renewal of enterprise technology equipment and services.

This request is necessary to sustain the University's core technology infrastructure and ensure the continued reliability, security, and performance of systems that support academic instruction, research, and administrative operations.

The proposed scope includes renewal and enhancement of mission-critical platforms and services, including:

- Nutanix licensing supporting the University's virtual machine infrastructure (DIR-CPO-5687) (Renewal)
- Cohesity DataProtect services providing secure, off-site disaster recovery capabilities (Renewal)
- Cisco Identity Services Engine (ISE) supports network authentication for VPN and campus wireless access (TSU-Net) (Renewal)
- Infoblox services for the management and security of Domain Name System (DNS) operations (Renewal)
- NetApp storage renewal and expansion to meet increasing data and system demands (DIR-CPO-5362) (Renewal/Expansion)
- Network topology redesign to improve redundancy, strengthen resiliency, and enhance overall network performance (New Agreement)

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

In accordance with Texas Education Code § 51.9335, this procurement will be executed through a cooperative purchasing agreement with the Department of Information Resources (DIR).

The Administration recommends Prescriptive for this award. Prescriptive is not a Veteran Heroes United in Business (VetHUB), and Form 1295 has been submitted.

Contract Term: 1 year

SUPPORTING DOCUMENTATION: Prescriptive Quotes (Under Separate Cover)

FISCAL IMPACT: Cost not to exceed $400,000 | BOA0001695
FOAP: 1104-31200-7380-50 - (Non-State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 17:11:38 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:37:58 CDT)
PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval to Negotiate and Execute Contracts for Summer Housing Make-Ready Services (New Contracts)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The Administration requests approval to negotiate and execute contracts for summer make-ready services across the University's residential communities, including Lanier West, University Courtyard, Tierwester Oaks, and Transformation Village.

These services are essential to prepare approximately 1,250 beds for occupancy and ensure readiness for the Fall 2026 semester. The scope of work includes, but not limited to, installation of new HVAC units, replacement of lighting fixtures and plumbing components, as well as comprehensive cleaning, painting, carpet shampooing and surface refinishing.

The University awards contract to the respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code § 2155.074.

SUPPORTING DOCUMENTATION: None

FISCAL IMPACT: Cost not to exceed: $800,000 | BOA0001679
Multiple FOAPS - (Non-State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 15:22:40 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval to Negotiate and Execute a Master Lease Agreement for Student Housing (New Contract)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The Administration requests approval to negotiate and execute a master lease agreement to secure approximately 250 additional student housing beds in advance of the Fall 2026 semester. This action supports the University's ongoing commitment to meeting student housing demand and enhancing the residential experience, while ensuring sufficient capacity to accommodate enrollment growth.

A Request for Proposal (RFP 717-26-719) was posted on the Electronic State Business Daily website in accordance with Texas Government Code §2155.083.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code,§ 2155.074.

SUPPORTING DOCUMENTATION: Scope of Work

FISCAL IMPACT: Pass-Through Charges | BOA0001681

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/03/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 2, 2026 11:01:43 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/02/2026

PRESIDENT — **DATE** 04/07/2026

MASTER LEASE

SCOPE OF WORK

The University desires to enter into a master lease for exclusive use of units within a building or adjacent buildings of residential units (a "Facility") which will be used by the University to provide housing for our student population and other University purposes. The lease term will be an initial two (2) year term with option to renew annually upon mutual agreement.

The University is seeking a gross rent/unit structure. Cost proposal should include: per unit rent, common area maintenance including custodial and building and grounds**,** security, facility repairs other than to furniture, capital maintenance, pest control, trash removal, Owner insurance, property taxes, and all Utilities, including but not limited to, water, sewer, electricity, internet and wireless connectivity, basic cable tv, heat and hot water.

The University prefers housing equipped with the following:

- All life safety equipment
- off-street parking options
- laundry facilities
- secure building access
- security
- community space
- mailroom facility
- access to wireless internet
- cable tv
- lockable bedrooms
- fitness room or other amenities

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Request Approval of Student Accounts Receivable Write-off

DATE PREVIOUSLY SUBMITTED: April 2025

SUMMARY:

Per Sec. 54.007 of the Texas Education Code, state universities can extend credit to students without consideration of credit history or ability to repay. The write-off is for financial reporting purposes and will reduce the university's gross receivable and allowance for doubtful account balances but will not affect the net accounts receivable balance.

Student outstanding balances are recommended to be written off after no payment activity on the account after three years. There is no cash effect to the write-off but it is reflected as an expense in the financial statements.

Additionally, the detail records of the debts will be maintained as well as the pursuit to collect on the balance. Students with unpaid debt will be unable to enroll for additional courses or obtain copied of degrees and transcripts.

	Original	Write-off	Adjusted
A/R Receivable (At August 31, 2025 gross)	57,125,727.27	(863,432.34)	56,262,294.93
Allowance	(5,382,068.00)	863,432.34	(4,518,635.66)
A/R Receivable (At August 31, 2025 net)	**51,743,659.27**	**-**	**51,743,659.27**

SUPPORTING DOCUMENTATION: Student Accounts Receivable MAPP 03.08.01 (Under Separate Cover)

FISCAL IMPACT: Accounts and Notes Receivable write-off is $863,432.34 for 904 Accounts

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.



GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.



John Pittman (Mar 31, 2026 07:57:10 CDT)

INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026



PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Academic Affairs, Research and Student Life

ITEM: Request Approval of a New PhD Program in Computational Science from the Department of Computer Science within the College of Science, Engineering & Technology

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Approval is requested for the addition of a new doctoral program in Computational Science. This multidisciplinary program is designed to prepare students from diverse fields to become proficient in applying modern computational methods to solve complex problems in their respective disciplines. The proposed curriculum provides students with a broad foundation in computational science and its applications. The program requires a total of 60 semester credit hours (SCH), including 33 SCH of coursework and 27 SCH dedicated to research and the dissertation.

SUPPORTING DOCUMENTATION: THECB Certification, UAC Program Approval

FISCAL IMPACT: Cost not to Exceed: $309,294.00 (Year One) | BOA0001683
FOAP: 1000-23600-8000-111 (Non-State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/30/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 12:51:39 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:33:43 CDT)
PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY

UNIVERSITY ACADEMIC COUNCIL

CURRICULUM REVISIONS ROUTING FORM*

Submitted by:

School/College: COSET

Department: Computer Science

Contact Person: Name: Aladdin Sleem
Email: aladdin.sleem@tsu.edu

For UAC Use Only
Tracking Number: UAC-000727

Substantive Proposal ☒
Non-Substantive Proposal ☐

Proposal Type: (Select all that apply)

Course Inventory Updates ☒ Program Inventory Updates ☒ Degree Plan Modifications ☐ Add/Change Minor ☐
Add/Change Concentration ☐ University Catalog Updates ☒ Policy Updates ☐ Other ☐

Program(s) affected: Graduate ☒ Undergraduate ☐ Online ☐ Professional ☐

Proposals related to graduate programs must be approved by the Dean of Graduate School

Proposal Summary:

The Department of Computer Science is proposing the addition of a new doctoral program in Computational Science. This multidisciplinary program is designed to prepare students from diverse fields to become proficient in applying modern computational methods to solve complex problems in their respective disciplines. The proposed curriculum provides students with a broad foundation in computational science and its applications. The program requires a total of 60 semester credit hours (SCH), which includes 33 SCH of coursework and 27 SCH dedicated to research and dissertation. The expected implementation date is Fall 2026.

APPROVALS

	Name	Signature	Date
Department:			
Chair, Dept. Curriculum Committee	Aladdin Sleem	Aladdin Sleem Digitally signed by Aladdin Sleem DN: cn=Aladdin Sleem, o, ou=Computer Science, email=Aladdin.Sleem@tsu.edu, c=US Date: 2025.04.21 15:43:09 -05'00'	04/20/2025
Department Chair	Wei Wayne Li	Wei Li Digitally signed by W. Li DN: cn=W. Li, o, ou, email=Wei.Li@tsu.edu, c=US Date: 2025.04.22 08:26:14 -05'00'	Date
School/College:			
Chair, School/College Curriculum Committee	Hyun-Min Hwang	Hyun-Min Hwang	5/6/2025
Dean of School/College	Wei Li	Digitally signed by W. Li DN: cn=W. Li, o, ou, email=Wei.Li@tsu.edu, c=US Date: 2025.05.06 14:56:22 -05'00'	Date
University:			
Dean of Graduate School (For Graduate Programs Proposals)	Mahesh Vanjani	Mahesh Vanjani	07/10/2025
Liaison Accreditation (For SACSCOC Substantive Change Proposals) Substantive ☒ Non-Substantive ☐	Gregory H. Maddox	Gregory Maddox	8/13/2025
Chair, University Academic Council	Roderick Holmes	Digitally signed by Roderick Holmes Date: 2025.08.15 15:45:11 -05'00'	Date
Associate Provost	Needha Boutte-Queen	Needha Boutte-Queen	10-27-2025
Provost	Carl B. Goodman	Carl B. Goodman	10/27/2025

The routing form is designated for the purpose of acquiring support for curriculum revisions as addressed by the University Academic Council (UAC). Routing form must accompany all proposals submitted for review and approval. – Last Update: 10/01/19

CURRICULUM REVISIONS ROUTING FORM*

SUBSTANTIVE CHANGE

As defined by the SACSCOC, a "substantive change is a significant modification or expansion of the nature and scope of an accredited institution."

Substantive changes include, but are not limited to

- Any change in the established mission or objectives of the institution
- Any change in legal status, form of control, or ownership of the institution
- The addition of courses or programs that represent a significant departure, either in content or method of delivery, from those that were offered when the institution was last evaluated
- The addition of courses or programs of study at a degree or credential level different from that which is included in the institution's current accreditation or reaffirmation.
- A change from clock hours to credit hours
- A substantial increase in the number of clock or credit hours awarded for successful completion of a program
- The establishment of an additional location geographically apart from the main campus at which the institution offers at least 50% of an educational program.
- The establishment of a branch campus
- Closing a program, off-campus site, branch campus or institution
- Entering into a collaborative academic arrangement that includes only the initiation of a dual or joint academic program with another institution
- Acquiring another institution or a program or location of another institution
- Adding a permanent location at a site where the institution is conducting a teach-out program for a closed institution
- Entering into a contract by which an entity not eligible for Title IV funding offers 25% or more of one or more of the accredited institution's programs

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Academic Affairs, Research and Student Life

ITEM: Request Approval to Create an Evaluation Certificate Program in the Department of Social Work within the College of Liberal Arts & Behavioral Sciences

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:
Approval is requested to create a Program Evaluation Certificate program through the Social Work Department. This online 18-hour certificate will commence in the spring of 2027 and is expected to be fully sustainable by December 2028, when a proposed $200,000+ grant through the Houston Endowment ends. The proposed grant includes funding for faculty to teach 2 courses per term, marketing, conference attendance for recruitment, administrative costs, speaker stipends, and thirty $3,000 scholarships for the first 1-2 cohorts of students.

SUPPORTING DOCUMENTATION: UAC Program Proposal

FISCAL IMPACT: Cost not to exceed: $274,420 (Over 2-Years)
Under Separate Cover (Grant Funded) | BOA0001693

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/30/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 10:08:09 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Academic Affairs, Research and Student Life

ITEM: Request Approval of Participation in EAB's (Education Advisory Board) Inaugural Re-Enrolling Stopout Students Initiative

DATE PREVIOUSLY SUBMITTED: NA

SUMMARY:
Seeking approval to partner with EAB (Education Advisory Board) [EAB is the parent company of Navigate 360/T-CLAW] to participate in a Re-Enrolling Stopout Students Initiative. This partnership will position Texas Southern to reconnect and reclaim students who have stopped out from the University over the last 5 years. This project will support existing institutional initiatives designed to improve graduation rates and expand opportunities for overall degree completion.

This is a one-year contract with no initial fees, the pricing is performance based in alignment with the number of students who re-enroll at Texas Southern. EAB will be paid based on a 15% percent tuition revenue share from the total tuition revenue of the re-enrolled students. There will be a percent reduction on any University tuition debt incurred based on the re-enrolled stopouts, up to 5%. This is a one-year cost to the University, as returning students continue at the University beyond 1yr the total revenue is retained by Texas Southern.

SUPPORTING DOCUMENTATION: Scope of Work

FISCAL IMPACT: FOAP: 1000-21215-7299-60 (Non-State Appropriated Funds)

Cost not to exceed $610,000
[based on an estimate of 500 students re-enrolling*$8,102 annual tuition and fees for 13 hours= $4,051,000 total revenue]

Example only: Sample cost of lesser student reclamation, for reference
$121,530 [based on an estimate of 100 students re-enrolling]

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:54:13 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

James Crawford (Apr 7, 2026 15:48:42 CDT)
PRESIDENT — **DATE** 04/07/2026

Stop out Initiative Scope of Work Summary

The university is seeking to re-engage students who departed from the university prior to graduation, commonly referred to as “stopouts”. The timeframe of prior enrollment is within the last 5 years.

EAB will

- Provide Proprietary data to enrich profiles and inform segmentation by preparing customized communications for differentiated care for students.
- Leverage their Marketing Division to obtain up-to-date contact information on stopout students to strengthen the re-engagement opportunities.
    - Enrollment and Recruitment experience will also be used to maximize the engagements with the University’s former students.
- Assign dedicated live coaching to support stopouts through re-enrollment
    - This process includes a handoff to university personnel of students who have indicated they are interested in re-enrolling.
- Prepare regular updates of the data (qualitative and quantitative) received from the former students contacted. This includes relevant themes and patterns that emerge from the data. summary reports of stopout student profiles: reasons shared of stopout causality.
- Leverage existing data to compile a wholistic profile of the students.
- Maximize the existing knowledge of student’s academic history to customize outreach strategies to provide curated campaigns/messages to students who have stopped out for varying reasons.

Project Timeline:

May 2026 Engage in cultivating student messages for the stopout population.

Summer 2026 Complete soft-launch of the stopout initiative.

Fall 2026-Fall 2027 Full engagements with stopout students.

EAB

Seeking Your Partnership: Re-Enrolling Stopout Students

February 2026

Spotlight on Stopped Out Students



Strategies for Maximizing Net Tuition Revenue

NAVIGATE

Add New Students

Complex funnel resolving into **one enrollment decision**

Get commitment

Keep Existing Students

Multi-year journey with **repeated enrollment decisions** every term across their time with us

Win the decision again and again

Recover "Stopped Out" Students

Targeted effort resolving into **one re-enrollment decision**

Re-engage

Opportunity to Discuss Today

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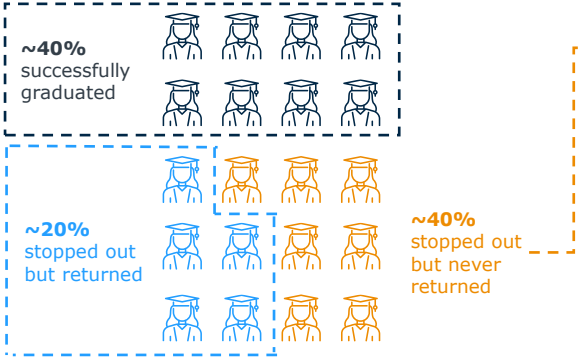
Meaningful Opportunity in Stopped Out Students

Case in Brief: Bluesky University

- Regional public university located in the western US
- 6-year graduation rate of ~40%
- As part of partnership, EAB analyzed stopout population

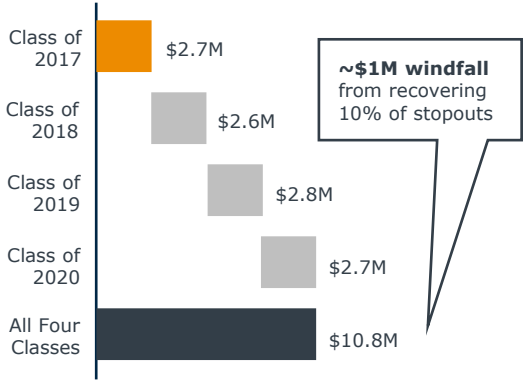
Sizable stopouts per class…

Class of 2017: ~750 Students



…leads to meaningful dollars

Annual Stopout Net Tuition Revenue by Class*



* Assume $10k in net tuition revenue per student

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No Shortage of Challenges in Re-Enrollment



Stopped Out Students…

Different Stories

Students stop out for a variety of reasons, challenging a "one size fits all" approach to management



Family



Finances



Health



Motivation



Academics

+

Hard to Reach

Student contact information can quickly become outdated, complicating re-engagement efforts



Return to Sender



Unanswered Calls



Bounced Emails

+

Real Work to Re-Enroll

Dedicated, sustained effort often required to guide students back to school,

Back to School Checklist

- Address reasons why stopped out
- Complete re-admissions paperwork
- Create academic plan and register for classes
- Monitor progress and support as necessary

Not Helping Matters: Schools Often Under-Fund Stopout Operations

! Limited (to No) Direct Budget

! Overworked Staff Juggling Other Responsibilities

"It feels like we're fighting with both hands tied behind our back" – Advisor

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Introducing EAB's Stopout Re-Enrollment Initiative

Key Solution Elements

Different Stories



Data-Driven Segmentation

- Append **EAB proprietary data** to enrich student profiles
- Design **outreach segments** based on common characteristics

Hard to Reach



Multi-Channel Engagement

- **Coordinated email, text, and mail** campaigns initiate contact
- **AI agents** enabled to follow up, answer basic questions

Real Work to Re-Enroll



At-the-Elbow Student Support

- **Success coaches** available to advise students
- Coaches **trained on school policies**
- **Handoff to university staff** to register

Underpinning Everything: The Power of EAB

Leader in Student Success

850
Student success college partners

8.5M+
Students under management

EAB

Leader in Student Engagement

100%
College-bound high schoolers engaged annually

2B+
Emails sent every recruitment cycle

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Inviting a Select Few to Partnership

Stopout Re-Enrollment Initiative in Brief

- EAB offers opportunity to **join inaugural cohort of initiative** aimed at re-enrolling stopped out students at partner universities and colleges
- Initial focus will be re-enrolling stopped out students across the 2026-2027 academic year with goal of **standing up partners in Spring 2026 timeframe**
- **No upfront financial commitment** needed to join cohort; we propose a performance-based pricing system where EAB is only paid if/when we re-enroll stopouts for you



What we're asking of partners

- ✓ List of former students who stopped out between 12 months and 5 years ago
- ✓ Approve EAB outreach messages and coaching approaches
- ✓ Provide handoff point for all students re-engaged by EAB and interested in re-enrolling

EAB

What we commit to provide

- ✓ Proprietary data to enrich profiles and inform segmentation
- ✓ Multi-channel communication campaign designed to re-engage stopouts
- ✓ Dedicated live coaching to support stopouts through re-enrollment
- ✓ Regular updates on state of stopout pipeline

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Even Modest Recovery Drives Meaningful Revenue

Typical 4-Year Public[1]

- 15,000 students
- ~1,200+ stopouts
- $10,000 average tuition

Annual Net Tuition Impact

- **1,200+ stopout students**
- **~5% recovered**
  60+ students re-enrolled
- **Up to $600k illustrative annual net tuition impact[2]**

Revenue Share on Realized Tuition[3]



1) Based on publicly available IPEDS data and internal EAB analysis.
2) Assumes up to one academic year of enrollment at average net tuition; revenue share is prorated based on actual enrollment and capped at one year.
3) EAB revenue share applies only to tuition actually paid.

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EAB Global, Inc.
2445 M Street NW
Washington DC 20037

PROGRAM ORDER FORM

Organization Texas Southern University
3100 Cleburne St
Houston, TX, 77004
Attn: John Pittman

Date 3/3/2026

StopOut Pilot Program and Program Fees:

Organization will have access to the Program services set forth below (the "Services"), which are as described in greater detail in the attached Program Scope.

During the Program Term, the Services will be delivered in all material respects as described in the Program Scope.

Program(s): StopOut Pilot	
Program Term(s): May 1, 2026 through August 30, 2027	**Fees**
StopOut Pilot Program Pricing Terms	15% of Expected Collectible Net Tuition Revenue

Fees and Invoicing:

As consideration for the Services, Organization will pay EAB a fee for each Returning Student equal to fifteen percent (15%) of the Expected Collectible Net Tuition Revenue Organization receives from that Returning Student for each Enrollment Period (i.e., Fall 2026, Winter 2027 (if applicable) Spring 2027, Summer 2027, and/or Fall 2027) in which the Returning Student enrolls in any Program courses, even if the term of this Order Form has expired and/or the Agreement has been terminated. Organization will pay all such fees in U.S. dollars within thirty (30) days after Organization receives EAB's applicable invoice.

Collections Adjustment. The parties acknowledge that a portion of assessed tuition and mandatory academic fees is historically not collected in full. Accordingly, fees under this Order Form will be calculated using Expected Collectible Net Tuition Revenue as defined below.

On or before the Reconciliation Date for each Enrollment Period, Organization will provide EAB a report of Collected Net Tuition Revenue for Returning Students for such Enrollment Period. If Collected Net Tuition Revenue exceeds the Expected Collectible Net Tuition Revenue used to calculate fees for that Enrollment Period, EAB may invoice Organization for an additional amount equal to such excess.

Organization shall collect all tuition and fees owed to it for or in connection with the Programs payable by Returning Students. EAB will invoice Organization for base fees twice: Once after the Spring 2027 Enrollment Period's census date to cover fees generated through Spring 2027; and once after the Fall 2027 Enrollment Period's census date to cover fees generated after Spring 2027 though the end of the Program. EAB may invoice for positive Reconciliation Amounts after the Reconciliation Dates for each Enrollment Period.

No termination or expiration of this Order Form or the Agreement shall relieve Organization of any obligation arising from or relating to any Services performed prior to such termination or expiration, or any other obligation that is intended to survive such termination or expiration. This section shall survive the termination or expiration of this Order Form and the Agreement.

"Program" means a degree or credit-bearing academic program offered by Organization that is identified as in-scope in this Order Form (including any Exhibits hereunder) and eligible for re-enrollment outreach under the Program.

"Student" means an individual (a) who previously enrolled in a Program, (b) stopped out prior to completion (as reflected in Organization's records), and (c) is included in the data file provided by Organization to EAB for purposes of the Program.

"Returning Student" means a Student who, during any Enrollment Period listed below (a) enrolls in a Program and (b) remains enrolled past Organization's census date (or, if Organization does not have a census date, past the last day to add/drop without being entitled to a refund for tuition and fees) for such Enrollment Period.

"Enrollment Period" means each academic term (e.g., semester, quarter, or other standard term) for which Organization assesses and bills tuition and mandatory academic fees for enrollment in Program courses, as reflected in Organization's student information system and/or official academic calendar. For the Pilot Program, Enrollment Period refers to the following academic terms: Fall 2026; Winter 2027 (if applicable); Spring 2027; Summer 2027; and Fall 2027.

"Net Tuition Revenue" means tuition and mandatory academic fees assessed and billed by Organization for a Returning Student's enrollment during the Enrollment Period net of refunds, chargebacks, waivers, and institutional grants/scholarships applied to such charges, and excluding housing, dining, books, and non-academic fees. Net Tuition Revenue will be based on Organization's published tuition and fees for the applicable Enrollment Period.

"Expected Collectible Net Tuition Revenue" means ninety-five percent (95%) of Net Tuition Revenue.

"Collected Net Tuition Revenue" means the portion of Net Tuition Revenue actually received by Organization as of the Reconciliation Date.

"Reconciliation Date" means 180 days after the end of the applicable Enrollment Period.

"Reconciliation Amount" means an amount equal to Collected Net Tuition Revenue minus Expected Collectible Net Tuition Revenue. If the Reconciliation Amount is a negative figure, Organization is not entitled to any refund.

Additional Terms:

No Guarantee. EAB does not guarantee any minimum number of Returning Students, Enrollment Period enrollments, Net Tuition Revenue, or other outcomes. Any forecasts, estimates, or projections are provided for planning purposes only and are not binding.

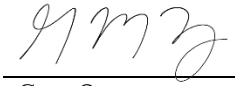
Compliance with Laws. EAB represents, warrants, and covenants that the compensation of its employees, subcontractors, or other persons who perform any student recruitment activities for Organization (if any) under the Agreement or any Order Form is and will be in material compliance with Section 487(a)(20) of the HEA (20 U.S.C. § 1094(a)(20)), or any successor provision, and the regulations promulgated thereunder by the U.S. Department of Education (currently located at 34 C.F.R. § 668.14(b)(22)), (the "**Incentive Compensation Rules**"), to the extent applicable. The parties intend that fees under this Order Form comply with the Incentive Compensation Rules. In the event the Incentive Compensation Rules change during the term of the Agreement or the Department of Education revises or issues official guidance concerning such regulations such that, in either case, the calculation and payment of fees as structured under the Agreement are no longer feasible, the parties will promptly negotiate in good faith an amendment to the Agreement to comply with such change and to preserve, as nearly as practicable, the payment provisions and other economic benefits and terms of the Agreement. Organization and EAB agree that Organization retains sole authority and responsibility for all admissions, enrollment, academic, or financial aid decisions

Organization shall be responsible for obtaining and maintaining eligibility for student financial aid under Title IV of the HEA and the rules and regulations thereunder, for obtaining and maintaining all necessary state authorizations and approvals, and for maintaining all institutional and programmatic accreditations necessary to offer its programs. Organization shall promptly notify EAB in writing and provide EAB with copies of key communications from any accreditor or regulatory body in the event it is notified that any Organization approval, accreditation, or authorization is, or is threatened to be, materially modified, suspended, or terminated.

Contact Data & Consents. Organization represents that it has authority to provide the student contact data for the Program and is responsible for obtaining and maintaining any required consents/permissions for EAB to contact such individuals on Organization's behalf via the channels used in the Program (including SMS/text where applicable), and for providing any required notices under applicable law.

This Program Order Form, together with the Master Agreement, available at http://eab.com/terms/master, incorporated herein by reference form the entire agreement between the parties with respect to the Program (and together with any other applicable agreements or supplements, the "Agreement"). The Enrollment Services supplement to the Master Agreement applies to the StopOut Pilot Program. Each party represents and warrants to the other that the individual signing below on its behalf is authorized to enter into this Agreement and bind such party. The parties agree and acknowledge that any purchase order or other document subsequently provided by Organization with respect to the Program(s) above that contain additional, conflicting, or different term and condition or otherwise would amend, modify, or supplement this Agreement are unenforceable and shall be deemed null and void.

Please sign this Program Order Form and return it to Rich Staley at rstaley@eab.com to initiate your participation in the Program(s).

EAB Global, Inc.:		**Texas Southern University:**	
Signature:		Signature:	
Name:	Greg Quantz	Name:	
Title:	Managing Director	Title:	
Date:	3/3/2026	Date:	

Project Stopout
Program Scope

The Stopout Pilot is designed to help partner institutions re-engage and ultimately re-enroll former students who stopped out prior to degree completion ("**Students**"). EAB will provide data-driven student outreach services bundled with re-enrollment coaching and support services, while each partner institution retains full ownership of academic, financial aid, and enrollment decisions.

Program Services

1. Data Acquisition

EAB will request a data file from Organization containing records for Students who stopped out between approximately 12 months and five years prior. Data elements may include, but are not limited to:

- Contact information (personal email, phone number, mailing address)
- Academic history (GPA, credits earned, courses taken)
- Enrollment status and stopout term
- Advising notes or flags, where available

Specific data fields and formats will be confirmed collaboratively with Organization based on availability and/or institutional policies.

2. Data Matching and Preparation

EAB will match Organization-provided Student data with relevant internal EAB datasets, where applicable, to:

- Validate and clean records
- Reduce duplication
- Supplement missing or outdated fields when possible

3. Student Status Verification and Segmentation

EAB will further review the dataset to identify Students who are no longer appropriate for outreach, including:

- Students who have transferred to another institution
- Students who have relocated out of state (where applicable)

EAB will segment the remaining population into analytically meaningful groups, such as:

- Near-completers
- Early stopouts
- Students with likely financial, academic, or administrative barriers

Segmentation will be used to inform outreach strategy and analysis, not to make enrollment or eligibility determinations.

4. Outreach to Students

EAB will conduct outreach to eligible Students using a mix of Organization-approved communication channels that may include: email, text, phone, and direct mail. Subsequent outreach will be designed to:

- Gauge interest in returning to complete a degree
- Provide clear, institution-approved information about the key next steps needed to re-enroll

Students who indicate they are not interested will not receive continued outreach.

5. Live Navigation Support Option

Interested Students will be offered the option to connect with a live EAB coach. Based on prior experience, EAB anticipates that a portion of engaged Students may opt for live support, though actual participation will likely vary. EAB will work with each partner institution to ensure coaches are familiar with relevant institutional policies and procedures as well as use language and messaging that is consistent with the school's own guidelines and approaches.

The EAB coach will support interested Students by:

- Answering general questions about returning to school
- Helping Students understand required steps and timelines
- Developing action plans to prepare for re-enrollment

The EAB coach provides process navigation and referral functions; they do not provide academic advising, admissions counseling, or financial aid counseling, and will not represent themselves as doing so.

7. Institutional Referral and Escalation

When Students raise questions that require institutional authority or specific policy interpretation (e.g., advising, financial aid, registration), the EAB advisor will connect the Student to a designated point of contact at Organization.

Organization will identify appropriate contacts to support timely Student handoffs and resolution.

8. Program Tracking and Reporting

EAB will provide regular reporting on pilot activity and progress, which may include:

- Number of Students identified and contacted
- Engagement and response rates
- Students expressing interest in returning
- Students who re-enroll, where data is available

Reporting will be shared via dashboards or regular updates, as agreed with Organization.

9. Insights and Institutional Feedback

EAB will synthesize findings from the pilot to provide insights into:

- Common stopout reasons
- Barriers to re-enrollment
- Opportunities to improve persistence, re-engagement, and degree completion

These insights are intended to inform institutional strategy and continuous improvement.

Organization Responsibilities:

Organization shall:

- Be solely responsible for all decisions regarding admissions, enrollment, and financial aid, advising, and ongoing student support.
- Provide EAB, in a timely manner, the data files and information reasonably necessary for EAB to perform the Services (including initial and periodic refresh files identifying Students and the reporting on Returning Students described below) and designate a knowledgeable primary point of contact with authority to coordinate internal stakeholders and facilitate timely decisions. Organization shall reasonably cooperate with EAB, including by participating in periodic status meetings, and timely reviewing and providing feedback or approvals reasonably required for EAB to perform the Services.
- Provide EAB with accurate, complete, and timely information and reports (in a format reasonably requested by EAB) sufficient for EAB to (a) identify Students who become Returning Students for each Enrollment Period, (b) calculate the Net Tuition Revenue attributable to each Returning Student for the applicable Enrollment Period, including any tuition and mandatory academic fee data, and any applicable adjustments, credits, waivers, discounts, refunds, or other offsets that impact Net Tuition Revenue, and (c) calculate the Reconciliation Amount (if any) for each Enrollment Period . Organization shall promptly notify EAB of any corrections to previously provided information.
- Treat Returning Students consistently with Organization's standard policies and practices for similarly situated students, including with respect to admissions, re-enrollment, registration, and financial aid determinations. Organization shall not take any action primarily intended to discourage, delay, or impede re-enrollment of Returning Students, or otherwise materially undermine the Services or the fee model set forth in the Order Form.

Dr. Carl Goodman, Provost
Texas Southern University
3100 Cleburne Street
Houston, TX 77004

Dear Dr. Goodman,

EAB Global, Inc. (EAB) is submitting this document to justify sole source procurement by Texas Southern University of EAB's Stopout Re-Enrollment Initiative. The program provides data-driven outreach and coaching services designed to identify, engage, and re-enroll students who previously stopped out prior to degree completion.

While some vendors provide services focused on re-engaging former students, EAB's offering is uniquely differentiated by its integration with the institution's existing Navigate360 student success platform, EAB's extensive experience supporting enrollment and student success operations at scale, and the ability to rapidly deploy the program using existing institutional knowledge and infrastructure.

Because Texas Southern University is already an EAB Navigate360 partner, EAB is uniquely positioned to deliver this program in a way that other vendors cannot replicate.

Unique Compatibility with Navigate360

Texas Southern University currently partners with EAB through the Navigate360 student success platform, which supports advising, student engagement, and persistence initiatives across the institution.

Because EAB operates both the Navigate360 platform and the Stopout Re-Enrollment Initiative, the program can leverage the institution's existing student success ecosystem in ways that external vendors cannot replicate.

This provides several significant advantages:

- **Accelerated Implementation**: Because Texas Southern University already partners with EAB through Navigate360, EAB teams are familiar with the institution's student success operations, advising workflows, and engagement strategies. This familiarity significantly reduces onboarding time and allows the stopout initiative to launch faster than would be possible with a new vendor.
- **Institutional Context and Student Engagement Insight:** Navigate360 contains historical advising interactions and student engagement signals that provide valuable context for understanding prior student engagement and support activity. EAB can incorporate this institutional context when designing stopout outreach strategies and coaching approaches for returning students.
- **Integration with Existing Student Success Workflows:** Because the institution's student success ecosystem already includes Navigate360, the stopout initiative can align directly with existing advising processes and student success initiatives. This ensures that re-engaged students transition smoothly back into institutional support structures.

EAB Higher Education Experience and Engagement Infrastructure

EAB brings extensive experience supporting enrollment management and student success initiatives across higher education institutions nationwide.

EAB partners with more than 850 colleges and universities and supports engagement with more than 8.5 million students through its student success technologies and services.

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This scale provides EAB with a unique understanding of student persistence, engagement strategies, and the operational realities of higher education institutions. These insights inform the design and delivery of the Stopout Re-Enrollment Initiative.

Through this experience, EAB has developed proven approaches to identifying and re-engaging students who previously stopped out prior to degree completion.

Comprehensive Program Scope

EAB's Stopout Re-Enrollment Initiative includes a comprehensive set of services designed to move students from initial outreach to successful re-enrollment.

Program services include:

- Data acquisition and preparation of stopped-out student records
- Data matching and enrichment using EAB datasets
- Analytical segmentation of the stopout population
- Multi-channel outreach including via AI chat agents, email, text, phone, and mail
- Dedicated coaching support to guide interested students through the re-enrollment process
- Handoff and referral processes to institutional staff for advising and registration
- Program tracking and reporting on engagement and re-enrollment outcomes

These services are delivered as a structured engagement designed to re-enroll students who stopped out between approximately one and five years prior.

Conclusion

While some vendors provide outreach services to re-engage former students, EAB's Stopout Re-Enrollment Initiative is uniquely differentiated for Texas Southern University due to:

- Integration with the institution's existing Navigate360 student success platform
- Institutional knowledge derived from the current EAB partnership
- Alignment with advising and student success workflows already in place
- A comprehensive end-to-end program that includes data enrichment, outreach, coaching, and institutional insights

Because of the institution's existing partnership with EAB and the integration with Navigate360, EAB is uniquely positioned to deliver this program with the required level of institutional alignment, operational efficiency, and student success expertise.

For these reasons, EAB believes sole source procurement is justified.

Please do not hesitate to contact me with any questions.

Sincerely,

Richard Staley

Vice President, Technology Partner Success

202-309-2503

rstaley@eab.com

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TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Personnel and Litigation

ITEM: Request Approval of the Texas Southern University Fiscal Year 2027 Holiday Calendar

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The Administration seeks approval of the Fiscal Year 2027 Holiday Calendar in accordance with MAPP Policy 02.03.04 for benefits-eligible state employees.

In accordance with Chapter 662 of the Texas Government Code, employees of an institution of higher learning are entitled to observe holidays during the fiscal year approved by the Board, subject to any limitations prescribed by the General Appropriations Act and may not exceed the number of holidays an employee of a state agency is entitled to observe.

SUPPORTING DOCUMENTATION: Fiscal Year 2027 Holiday Calendar

FISCAL IMPACT: N/A | BOA0001684

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/30/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 30, 2026 16:36:34 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/30/2026

James Crawford (Apr 7, 2026 13:35:05 CDT)
PRESIDENT — **DATE** 04/07/2026

Texas Southern University
FY 2027 Holiday Calendar

Proposed* Faculty/Staff Holiday Schedule** ***Fiscal Year 2027		
HOLIDAY	**DATE**	**# of Days**
Labor Day	Monday, September 7, 2026	1
Thanksgiving Holiday	Thursday, November 26, 2026 & Friday, November 27, 2026	2
Winter Holiday	Thursday, December 24, 2026, through Thursday, December 31, 2026	6
New Year's Day	Friday, January 1, 2027	1
Martin Luther King, Jr. Day	Monday, January 18, 2027	1
Good Friday	Friday, March 26, 2027	1
Memorial Day	Monday, May 31, 2027	1
Emancipation Day	Friday, June 18, 2027	1
Independence Day	Monday, July 5, 2027	1
	Total Days	***15***

Source: Texas Government Code, Section 662.011(b). TSU observes the number of holidays as allowed by the state legislature; generally 12 to 15 holidays each fiscal year.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Physical Facilities & Real Estate

ITEM: Request Approval to Negotiate and Execute a Contract for Waste Disposal Services (New Contract)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The Administration respectfully requests approval to negotiate and execute a contract for waste disposal services to support the University's academic, administrative, residential, and auxiliary operations. The contract will provide routine, scheduled waste collection and disposal services necessary to maintain campus health, safety, and operational efficiency.

An Invitation to Bid (ITB No. 717-26-713) was publicly posted on the Electronic State Business Daily and the Texas Southern University website in accordance with Texas Government Code § 2155.083.

In accordance with Texas Government Code § 2155.074, contracts are awarded to the respondent whose proposal provides the best value to the State of Texas and the University.

The Administration recommends Nexus Disposal LLC as the best value respondent for this award in accordance with Texas Education Code § 51.9335.

Contract Term: 3 Years with 2 One-Year Renewal Options

SUPPORTING DOCUMENTATION: Scope of Work (Under Separate Cover)

FISCAL IMPACT: Cost Not to Exceed: $250,000 Annually | BOA0001704
FOAP: 1000-61810-80-7526 (Non-State Appropriated Funds)
FOAP: 1622-41605-7526-60 (Non-State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/31/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 16:06:48 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:30:08 CDT)
PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Physical Facilities & Real Estate

ITEM: Request Approval to Negotiate and Execute a Construction Manager-at-Risk (CMAR) Services Contract (New Contract)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The Administration seeks approval to negotiate and execute a Construction Manager-at-Risk (CMAR) services contract for the University Towers Renovation Project.

A Request for Proposal (RFP 717-25-715) was posted on Electronic State Business Daily and on Texas Southern University's website, per Texas Government Code §2155.083.

The University awards contracts to a respondent whose proposal provides the best value to the State of Texas and Texas Southern University, as defined by Texas Government Code, § 2155.074.

In accordance with Texas Government Code § 2155.074, the University awards contracts based on best value. The administration recommends Turner Construction for this award. Turner Construction is not a Veteran Heroes United in Business (VetHUB), and Form 1295 has been submitted.

SUPPORTING DOCUMENTATION: Scope of Work
(Under Separate Cover)

FISCAL IMPACT: NTE: $5M
1000 61420 7304 80 | (Non-State Appropriated Funds) | BOA0001663

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/31/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 16:09:04 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:31:01 CDT)
PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Board Business

ITEM: Request Approval to Award an Honorary Doctorate to Admiral James Stavridis, US Navy (Retired)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Mr. James Stavridis is a retired United States Navy four-star admiral, distinguished global security leader, and respected scholar of international affairs. He is currently the Partner and Vice Chairman of Carlyle and Chair of the Board of Trustees of the Rockefeller Foundation, following five years as the 12th Dean of the Fletcher School of Law and Diplomacy at Tufts University. In recognition of his extraordinary leadership, lifelong commitment to service, and contributions to global understanding, Texas Southern University proudly confers upon Admiral James Stavridis the degree of Humane Letters, honoris causa, and welcomes him as the Spring 2026 Commencement Speaker.

SUPPORTING DOCUMENTATION: Full Biography

FISCAL NOTE: No Fiscal Impact

ACTION REQUESTED: Approval

James M. Benham

4/7/26

BOARD CHAIR James M. Benham **DATE**

Admiral James Stavridis

Partner and Vice Chairman, Carlyle

Chair of the Board of Trustees, The Rockefeller Foundation



A Florida native, Jim Stavridis attended the US Naval Academy at Annapolis, and spent 37 years in the Navy, rising to the rank of 4-star Admiral. Among his many commands were four years as the 16th Supreme Allied Commander at NATO, where he oversaw operations in Afghanistan, Libya, Syria, the Balkans, and counter piracy off the coast of Africa. He also commanded US Southern Command in Miami, charged with military operations through Latin America for nearly three years. He was the longest serving Combatant Commander in recent US history. Following his military career, he served for five years as the 12th Dean of The Fletcher School of Law and Diplomacy at Tufts University.

In the course of his career in the Navy, he served as senior military assistant to the Secretary of the Navy and the Secretary of Defense. He led the Navy's premier operational think tank for innovation, Deep Blue, immediately after the 9/11 attacks. Admiral Stavridis was promoted directly from 1-star rank to 3-star rank in 2004.

He won the Battenberg Cup for commanding the top ship in the Atlantic Fleet and the Navy League John Paul Jones Award for Inspirational leadership, along with more than 50 US and international medals and decorations, including 28 from foreign nations. He also commanded a Destroyer Squadron and a Carrier Strike Group, both in combat.

In 2016, he was vetted for Vice President by Secretary Hillary Clinton, and subsequently invited to Trump Tower to discuss a cabinet position with President Donald Trump.

He earned a PhD from The Fletcher School at Tufts, winning the Gullion prize as outstanding student in his class in 1983, as well as academic honors from the National and Naval War Colleges as a distinguished student. He speaks Spanish and French.

Admiral Stavridis has published fifteen books on leadership, character, risk, the oceans, maritime affairs, and Latin America, as well as hundreds of articles in leading journals. An active user of social networks, he has tens of thousands of connections on the social networks. His TED talk on 21st century security in 2012 has close to one million views. He tweeted the end of combat operations in the Libyan NATO intervention. Two of his most popular books are the novel "2034: A Novel of the Next World War" which was a New York Times bestseller and is being published in 22 languages; and "To Risk It All: Nine Conflicts and The Crucible of Decision." His most recent novel "The Restless Wave: A Novel of the United States Navy," described by Publisher's Weekly as a well-told tale...worthy of "The Caine Mutiny" and "In Harm's Way" was published in October 2024, and "The Admiral's Bookshelf" was published in March 2025.

Admiral Stavridis is a Bloomberg Opinion columnist and Senior Military Analyst for CNN.

He is happily married to Laura, and they have two daughters – one working at Google and the other a Nurse Practitioner and former naval officer, both married to physicians.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Information Updates

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Mr. John Pittman, Interim VP of Administration & Finance/CFO, will share information updates from the Division of Business and Finance.

SUPPORTING DOCUMENTATION: Interim Financial Statements | Cash Projection

FISCAL IMPACT: N/A | BOA0001706

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 03/30/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of This proposal will achieve.

John Pittman (Mar 31, 2026 07:57:25 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:34:29 CDT)
PRESIDENT — **DATE** 04/07/2026

Cash Projection

		Projected					
	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26
Available Balance	24,286,281.75	58,290,378.88	47,908,149.63	37,924,062.39	27,791,205.28	29,901,909.97	25,813,728.84
Additions							
Dept of Ed. Drawdowns - Available Balances	64,086,797.59	415,992.53	355,978.90	410,812.67	4,298,151.47	1,579,834.48	33,409,355.00
Business Track Settlements - Actual Historical Sales	840,518.71	701,870.13	1,179,234.06	1,182,387.25	729,259.40	1,091,594.48	2,121,266.56
Cashier Clearing - Actual Historical Data	2,496,427.86	1,442,386.42	1,995,149.61	1,652,337.88	1,238,350.62	193,896.25	44,300.76
Payroll Reimbursements - Actual Historical Data	5,440,826.34	2,650,010.35	2,298,897.82	2,013,553.08	10,608,405.19	3,522,910.70	2,325,119.66
Reimbursded Bond Payments	-	-	9,710,950.00	-	-		
Interest Earned	67,770.65	133,314.36	87,252.59	62,429.30	61,440.21	91,239.06	102,630.97
Miscellaneous Deposits/Credits (NET)	4,930,131.67	2,889,462.73	1,009,741.57	4,785,552.16	7,035,219.08	2,374,390.16	2,937,577.18
Less - Actual Historical Data							
Financial Aid Disbursements	(26,834,191.44)	(926,845.13)	(613,678.49)	(344,086.50)	(2,573,110.03)	(702,084.75)	(3,519,468.52)
0247 State Tuition Remittance	-	(10,987,780.93)	-	-	-	-	-
Accounts Payable	(5,098,850.89)	(5,634,181.84)	(7,086,132.45)	(8,604,647.11)	(8,157,325.89)	(11,003,049.18)	(9,008,046.93)
Payroll	(6,579,021.92)	(5,836,149.80)	(5,492,371.77)	(5,802,613.16)	(5,803,770.96)	(4,994,637.98)	(6,027,554.54)
Federal Wires	(417,816.07)	(446,588.93)	(10,129,923.16)	(477,485.82)	(450,307.91)	(391,900.02)	(1,874,219.35)
Projected Cash Balance	$ 63,218,874.25	$ 42,691,868.77	$ 41,223,248.31	$ 32,802,302.14	$ 34,777,516.46	$ 21,664,103.17	$ 46,324,689.63
Actual Ending Balance	58,290,378.88	47,908,149.63	37,924,062.39	27,791,205.28	29,901,909.97	25,813,728.84	31,429,425.37

Texas Southern University

(An Agency of the State of Texas)

STATEMENT OF NET POSITION

February 28, 2026

	FY26	FY25
ASSETS		
Current Assets		
Cash and Cash Equivalents		
Cash on Hand	$ 2,966.87	$ 20,148.69
Cash in Bank	149,985,205.33	161,932,449.39
Cash in Transit/Reimburse from Treasury	(529,485.89)	242,597.52
Cash in State Treasury	8,849,142.10	17,994,711.99
Restricted:		
Cash Equivalent	5,086,965.76	4,993,304.18
Short-Term Investments	6,521,622.59	6,493,180.77
Health&Safety Improve Art.IX 17.34	12,449,890.19	34,880,145.68
Legislative Appropriations	112,967,642.88	76,753,579.75
Receivables:		
Federal	11,135,623.47	29,321,142.95
Other Intergovernmental	(10,037,002.50)	1,001,680.18
Accounts, Net	9,588,302.98	4,754,584.96
Other	730,903.51	621,628.39
Due From Other Agencies	2,093,205.20	2,526,937.51
Consumable Inventories	686,740.74	686,740.74
Prepaid Costs	6,181,529.83	3,265,536.69
Total Current Assets	**315,713,253.06**	**345,488,369.39**
Non-Current Assets		
Restricted:		
Investments	125,074,314.36	107,199,793.43
Loans and Contracts	515,183.47	515,183.47
Prepaid Cost	859,888.62	1,738,726.72
Total Non-Current Restricted Assets	**126,449,386.45**	**109,453,703.62**
Land	25,444,400.20	25,233,448.87
Construction in Progress	5,168,644.80	6,740,181.55
Historical Treasures and Works of Art	2,829,312.50	2,829,312.50
Total Non-Depreciable or Non-Amortizable	**33,442,357.50**	**34,802,942.92**
Capital and Leased Assets Depreciable:		
Buildings and Building Improvements	602,414,450.78	595,849,246.70
Infrastructure	7,096,483.95	7,096,483.95
Equipment	73,420,869.65	63,380,010.19
Leased Land	731,811.65	731,811.65
Library Books	46,523,714.29	44,912,650.50
Less: Accumulated Depreciation and Amortization	(464,782,153.57)	(449,227,612.74)
Total Depreciable or Amortizable, Net	**265,405,176.75**	**262,742,590.25**
Total Non-Current Assets	**425,296,920.70**	**406,999,236.79**
TOTAL ASSETS	**741,010,173.76**	**752,487,606.18**
Deferred Outflows of Resources		
Deferred Outflows of Resources-Pension	7,533,609.00	13,454,096.00
Deferred Outflows of Resources-OPEB	754,696.00	4,231,847.00
Deferred Outflows of Resources-ARO	133,462.62	133,462.62
Deferred Outflow of Resources - Deferred Loss on Refunding	105,768.72	105,768.72
Total Deferred Outflows of Resources	$ **8,527,536.34**	**$ 17,925,174.34**

Texas Southern University

(An Agency of the State of Texas)

STATEMENT OF NET POSITION

February 28, 2026

	FY26	FY25
LIABILITIES		
Current Liabilities		
Accounts Payable	$ 13,525,115.00	$ 9,813,035.31
Payroll Payable	21,045,910.00	21,382,091.04
Due to Other Agencies	2,164,589.10	737,801.94
Interest Payable	2,955,835.58	2,009,727.25
Escheat Payable	2,926,196.33	2,818,815.17
Unearned Revenues	3,729,113.00	3,698,218.00
Student Refunds Payable	(11,786.68)	(1,573,638.89)
Other Payables	6,316,042.04	2,349,524.71
Net OPEB Liability Current	2,648,963.00	1,050,855.00
Lease Liability	69,006.75	68,024.49
Revenue Bonds Current Payable, Net	7,712,468.45	7,400,613.18
Employees' Compensable Leave Current	366,510.01	366,510.00
Total Current Liabilities	**63,447,962.58**	**50,121,577.20**
Non-Current Liabilities		
Net Pension Liability	27,972,784.00	32,116,878.00
Net OPEB Liability	47,873,186.00	55,259,336.00
Lease Liability	400,363.64	599,885.76
Revenue Bonds Payable, Net	122,071,221.20	130,471,158.28
Employees' Compensable Leave	4,060,664.75	3,609,851.04
Total Non-Current Liabilities	**202,378,219.59**	**222,057,109.08**
TOTAL LIABILITIES	**265,826,182.17**	**272,178,686.28**
Deferred Inflows of Resources		
Deferred Inflows of Resources-Pension	7,625,235.00	10,537,749.00
Deferred Inflows of Resources-OPEB	34,666,901.00	34,976,026.00
Total Deferred Inflows of Resources	**42,292,136.00**	**45,513,775.00**
NET POSITION		
Net Investment in Capital Assets	264,615,779.62	212,232,545.05
Restricted For:		
Debt Retirement	243,705.94	217,003.69
Capital Projects	(25,188,900.10)	12,632,787.37
Loans	287,986.22	2,556,842.46
Other Restricted	97,564,905.58	500.00
Funds Held as Permanent Investments:		
Nonexpendable	52,531,212.03	45,023,913.24
Expendable	72,543,102.33	62,175,880.19
Unrestricted	(21,178,399.69)	113,236,520.44
TOTAL NET POSITION	$ **441,419,391.93**	$ **448,075,992.44**

Texas Southern University

(An Agency of the State of Texas)

Budget to Actual Revenues and Expenditures

As of February 28, 2026 (50% of Fiscal Year)

	FY26 Budget	2026	2025
OPERATING REVENUES			
Tuition and Fees-Pledged	$80,738,447.00	$92,587,431.86	$91,375,827.25
Discount on Tuition and Fees	0.00	(33,785,954.67)	(33,692,418.98)
Auxiliary Enterprises-Pledged	22,771,378.00	15,527,001.91	18,690,032.02
Other Sales of Goods and Services-Pledged	26,000.00	55,762.30	19,455.03
Federal Revenue	0.00	11,477,810.92	15,201,854.32
Federal Pass-Through Revenue	0.00	340,408.76	381,445.67
State Revenue	0.00	597,641.55	368,906.28
State Pass-Through Revenue	5,172,313.00	2,883,555.66	9,109,195.56
Other Contracts and Grants-Pledged	184,694,285.00	2,308,107.78	1,952,499.61
Other Operating Revenue	7,286,355.00	5,774,680.77	4,704,500.34
Total Operating Revenues	**$300,688,778.00**	**$97,766,446.84**	**$108,111,297.10**
OPERATING EXPENSES			
Salaries and Wages	101,968,638.00	54,320,735.36	44,506,085.07
Payroll Related Costs	14,777,402.00	12,487,299.35	9,783,148.18
Professional Fees and Services	28,020,083.00	17,850,603.45	9,247,532.08
Travel	2,987,989.00	2,348,441.55	1,899,445.89
Materials and Supplies	7,564,214.00	1,892,317.63	6,905,038.22
Communication and Utilities	6,394,805.00	4,384,852.72	4,053,477.88
Repairs and Maintenance	21,702,925.00	1,958,128.98	5,603,482.95
Rental and Leases	1,050,945.00	1,250,159.45	1,452,889.77
Printing and Reproduction	291,449.00	149,321.73	290,566.61
Scholarships	32,395,879.00	28,318,471.01	28,136,442.96
Other Operating Expenses	182,874,946.00	2,099,444.26	18,518,036.44
Depreciation and Amortization	21,046,000.00	9,151,951.34	9,848,726.28
Total Operating Expenses	**421,875,275.00**	**136,211,726.83**	**140,244,872.33**
Operating (Loss)	**($121,186,497.00)**	**($38,445,279.99)**	**($32,133,575.23)**
NON-OPERATING REVENUES (EXPENSES)			
Legislative Revenue	$61,921,894.00	$64,732,870.00	$54,438,033.00
Additional Appropriation	32,057,675.00	4,900,000.00	7,553,184.00
Gifts	17,508,000.00	10,380.33	17,477.00
Federal Revenue Nonoperating	0.00	34,702,638.15	36,091,434.70
Interest Income	2,202,000.00	1,949,508.90	2,070,908.92
Investing Activities Expenses	(1,313,601.00)	(7,178.14)	(8,051.38)
Interest Expense and Fiscal Charges	(5,637,650.00)	(2,838,325.00)	0.00
Net Increase in Fair Value	1,500,000.00	9,041,622.23	5,254,369.84
Other Nonoperating Revenue	197,350.00	288,797.96	231,935.78
Total Non-Operating Revenues	**$108,435,668.00**	**$112,780,314.43**	**$105,649,291.86**
Income Before Other Revenues, Expenses, Gains/Losses and Transfers	**($12,750,829.00)**	**$74,335,034.44**	**$73,515,716.63**
OTHER REVENUES, EXPENSES, GAINS, LOSSES AND TRANSFERS			
Capital Appropriations (HEF)	$12,750,829.00	$12,750,829.00	$12,072,906.00
Additions to Permanent and Term Endowments	0.00	0.00	0.00
Lapses	0.00	0.00	0.00
Legislative Transfers:	-		
Transfer-In	-	-	
Transfer-Out	0.00	705,038.00	(3,005,950.00)
Total Other Revenues, Expenses, Gain/Losses and Transfers	**$12,750,829.00**	**$13,455,867.00**	**$9,066,956.00**
Change in Net Position	**$0.00**	**$87,790,901.44**	**$82,582,672.63**
Beginning Net Position		**353,628,490.49**	**365,493,319.81**
Ending Net Position		**$ 441,419,391.93**	**$ 448,075,992.44**

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Administration and Finance

ITEM: Endowment Performance & Update (February 28, 2026)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

The current endowment performance report is presented as information based on the requirements set forth in the Texas Southern University Endowment Investment Policy.

SUPPORTING DOCUMENTATION: Atlanta Consulting Group TSU Endowment Reports – February 28, 2026

FISCAL IMPACT: None | BOA0001707

ACTION REQUESTED: Information

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 07:57:56 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

PRESIDENT — **DATE** 04/07/2026

Atlanta Consulting Group

Matthew C. Bauder
Managing Partner, Consultant
matthew.bauder@acgconsulting.com
470.377.6442

Monthly Review

Texas Southern University

02-28-2026



Monthly Review - February 2026

Market Highlights

- Equity markets showed signs of a rotation towards smaller capitalization and value-oriented stocks, and international markets built on a run of strong performance in February.
- The S&P 500 was down a modest -0.76% for the month as software names came under pressure from a perceived threat from AI.
- US Small Caps rose +0.80% and the Russell Mid Cap index was up +3.82%, as smaller cap companies began to see some relative outperformance over large cap peers.
- S&P 500 sector performance saw wide dispersion in February, led by Utilities (+10.35%) and Energy (+9.43%). Consumer Discretionary, Financials, Tech, and Comm. Services were all down -3.50% or more.
- The Russell 1000 Value (+2.59%) was a beneficiary of market rotation and led the Russell 1000 Growth (-3.56%) in February.
- Emerging Markets (+5.50%) and Developed International equities (+4.63%) both continued a strong period of outperformance relative to US markets.
- The Bloomberg US Agg was up +1.64% for the month after the 10-year Treasury yield decreased from 4.15% to 3.95% in February. The path for short-term rates remains relatively ambiguous as the Fed and markets grapple with inflation concerns and politics.

Sources: Morningstar Direct, MSCI

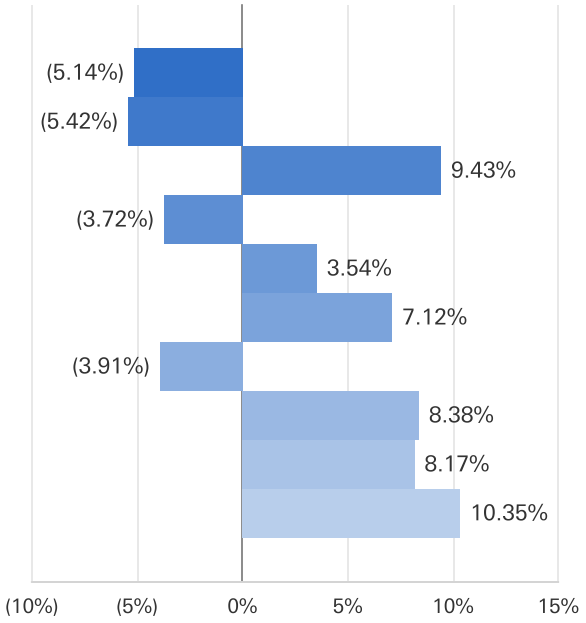
Index Returns

Equity Returns	MTD	YTD	1 Yr.	3 Yr.	5 Yr.
S&P 500	*(0.76)*	*0.68*	*16.99*	*21.78*	*14.18*
Russell 1000	*(0.54)*	*0.83*	*16.73*	*21.39*	*13.31*
Russell Mid Cap	*3.82*	*6.99*	*16.82*	*14.81*	*9.02*
Russell 2000	*0.80*	*6.20*	*23.34*	*13.12*	*5.05*
Russell 3000	*(0.48)*	*1.07*	*17.02*	*20.91*	*12.79*
NASDAQ	*(3.33)*	*(2.39)*	*21.04*	*26.42*	*12.25*
MSCI ACWI	*1.29*	*4.29*	*24.19*	*20.71*	*11.71*
MSCI ACWI Ex US	*5.02*	*11.30*	*39.71*	*19.88*	*9.76*
MSCI EAFE	*4.63*	*10.09*	*34.63*	*18.75*	*10.78*
MSCI Emerging Markets	*5.50*	*14.83*	*49.96*	*21.51*	*6.31*

Fixed Income Returns	MTD	YTD	1 Yr.	3 Yr.	5 Yr.
Bloomberg US Agg	*1.64*	*1.75*	*6.26*	*5.12*	*0.42*
Bloomberg GI Agg	*1.12*	*2.06*	*8.23*	*4.74*	*(1.23)*
Bloomberg US Cr	*1.35*	*1.51*	*6.68*	*6.26*	*0.85*
Bloomberg US Govt	*1.81*	*1.72*	*5.32*	*4.20*	*(0.06)*
Bloomberg US Corp HY	*0.19*	*0.69*	*7.18*	*9.41*	*4.50*
Bloomberg Muni Bond	*1.25*	*2.20*	*4.96*	*4.44*	*1.44*
Bloomberg GI Treasury	*1.18*	*2.06*	*6.91*	*3.28*	*(2.67)*

Other Index Returns	MTD	YTD	1 Yr.	3 Yr.	5 Yr.
Morningstar Long-Short Eq...	*0.93*	*2.72*	*11.42*	*11.23*	*7.22*
Morningstar Eq Mkt Neutral	*0.92*	*1.02*	*6.35*	*7.63*	*6.91*
Wilshire Liquid Alt	*0.83*	*3.45*	*7.82*	*6.36*	*3.51*
FTSE EPRA/NAREIT Dev NR	*7.01*	*11.03*	*16.98*	*8.93*	*4.34*
Alerian MLP	*7.09*	*15.68*	*12.83*	*23.78*	*26.30*
Bloomberg Commodity Index	*1.10*	*11.58*	*23.30*	*9.74*	*11.10*

MTD S&P Sector Returns



Russell Style Returns	MTD	YTD
Russell 1000 Value	*2.59*	*7.28*
Russell 1000	*(0.54)*	*0.83*
Russell 1000 Growth	*(3.56)*	*(5.03)*
Russell Mid Cap Value	*4.72*	*9.21*
Russell Mid Cap	*3.82*	*6.99*
Russell Mid Cap Growth	*0.79*	*(0.09)*
Russell 2000 Value	*1.93*	*8.92*
Russell 2000	*0.80*	*6.20*
Russell 2000 Growth	*(0.24)*	*3.72*

Market Index Review As of 02-28-2026

Major Market Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
S&P 500	(0.76)	0.68	0.68	16.99	21.78	14.18	15.39
Russell 2000	0.80	6.20	6.20	23.34	13.12	5.05	11.25
Russell 3000	(0.48)	1.07	1.07	17.02	20.91	12.79	14.98
MSCI ACWI	1.29	4.29	4.29	24.19	20.71	11.71	12.91
MSCI ACWI Ex US	5.02	11.30	11.30	39.71	19.88	9.76	10.48
Bloomberg US Agg	1.64	1.75	1.75	6.26	5.12	0.42	1.99

International Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
MSCI EAFE	4.63	10.09	10.09	34.63	18.75	10.78	10.25
MSCI Europe	3.27	7.87	7.87	31.81	18.16	11.76	10.30
MSCI Pacific	7.61	14.81	14.81	40.75	19.96	9.25	10.48
MSCI EAFE Small Cap	4.79	10.86	10.86	41.70	16.98	7.34	9.54
MSCI Emerging Markets	5.50	14.83	14.83	49.96	21.51	6.31	10.68
MSCI Frontier Markets	2.44	6.42	6.42	48.93	23.25	10.86	8.91

Russell Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
Russell 1000	(0.54)	0.83	0.83	16.73	21.39	13.31	15.22
Russell 1000 Value	2.59	7.28	7.28	18.36	16.01	11.78	11.81
Russell 1000 Growth	(3.56)	(5.03)	(5.03)	14.66	26.04	14.33	18.11
Russell Mid Cap	3.82	6.99	6.99	16.82	14.81	9.02	12.33
Russell Mid Cap Growth	0.79	(0.09)	(0.09)	8.22	15.71	6.33	13.12
Russell Mid Cap Value	4.72	9.21	9.21	19.33	13.88	10.17	11.24
Russell 2000 Growth	(0.24)	3.72	3.72	21.88	13.76	2.30	11.25
Russell 2000 Value	1.93	8.92	8.92	24.95	12.38	7.67	10.88

Bond Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
ICE BofA US 3 Mth Treasury	0.27	0.56	0.56	4.04	4.78	3.28	2.23
Bloomberg Muni Bond	1.25	2.20	2.20	4.96	4.44	1.44	2.43
Bloomberg US Agg Govt / Cr	1.64	1.64	1.64	5.83	5.01	0.30	2.11
Bloomberg Int US Govt / Cr	1.13	1.21	1.21	6.16	5.46	1.42	2.25
Bloomberg US Cr 1-3 Years	0.45	0.80	0.80	5.40	5.58	2.61	2.68
Bloomberg U.S. Long Cr	2.12	2.16	2.16	5.97	5.67	(1.30)	3.42
Bloomberg US Corp HY	0.19	0.69	0.69	7.18	9.41	4.50	6.77
Bloomberg GI Treasury	1.18	2.06	2.06	6.91	3.28	(2.67)	0.18

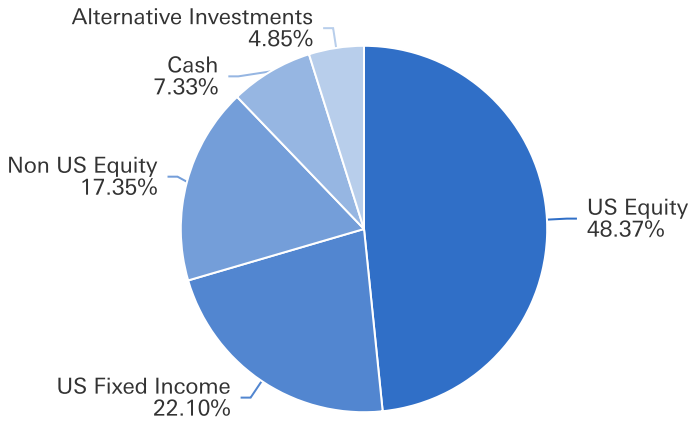
Sector Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
S&P 500 Materials	8.38	17.82	17.82	23.35	11.60	10.04	12.09
S&P 500 Cons Discretionary	(5.42)	(3.82)	(3.82)	7.12	17.94	7.45	12.06
S&P 500 Cons Staples	7.94	16.26	16.26	12.00	12.96	11.95	9.66
S&P 500 Energy	9.43	25.22	25.22	28.23	14.12	23.36	11.20
S&P 500 Financials	(3.72)	(6.03)	(6.03)	0.02	14.85	11.76	13.73
S&P 500 Health Care	3.54	3.52	3.52	9.46	9.87	9.11	11.03
S&P 500 Industrials	7.12	14.26	14.26	31.80	22.56	16.20	14.67
S&P 500 Information Technology	(3.91)	(5.51)	(5.51)	22.34	32.00	19.47	24.26
S&P 500 Real Estate	8.17	11.45	11.45	7.90	9.27	7.38	8.11
S&P 500 Comm Services	(5.14)	0.37	0.37	31.08	38.91	15.34	13.00
S&P 500 Utilities	10.35	11.85	11.85	24.01	17.29	13.84	11.12

Other Indices	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	10 Yr.
Morningstar Long-Short Equity	0.93	2.72	2.72	11.42	11.23	7.22	6.38
Morningstar Eq Mkt Neutral	0.92	1.02	1.02	6.35	7.63	6.91	3.23
Morningstar US Multistrategy	1.89	3.24	3.24	8.00	6.72	4.76	3.87
Wilshire Liquid Alt	0.83	3.45	3.45	7.82	6.36	3.51	3.31
FTSE EPRA/NAREIT Dev NR	7.01	11.03	11.03	16.98	8.93	4.34	4.72
Alerian MLP	7.09	15.68	15.68	12.83	23.78	26.30	11.95
Bloomberg Commodity Index	1.10	11.58	11.58	23.30	9.74	11.10	7.31
S&P GI Infrastructure	7.45	12.88	12.88	35.06	18.75	13.99	10.74
Crude Oil - WTI Spot	3.81	16.94	16.94	(4.30)	(4.53)	1.06	7.77
USD DXY	0.64	(0.73)	(0.73)	(9.30)	(2.36)	1.44	(0.06)
US CPI - less food & energy	0.00	0.30	0.30	2.25	3.05	4.21	3.09

Texas Southern University As of 02-28-2026

Current Allocation

Asset Class	Current Value	Current Allocation
US Equity	$62,016,947	48.37%
Non US Equity	$22,240,672	17.35%
US Fixed Income	$28,327,834	22.10%
Alternative Investments	$6,223,571	4.85%
Cash	$9,393,673	7.33%
Total	**$128,202,697**	**100.00%**



Summary of Cash Flows

	Current Quarter	YTD	Fiscal YTD	1 Yr.	3 Yr.
Starting Value	$121,931,282	$121,931,282	$114,671,142	$105,430,184	$76,511,071
Net Cash Flow	($26,532)	($26,532)	$7,558	$1,101,595	$6,784,202
Net Investment Change	$6,297,947	$6,297,947	$13,523,998	$21,670,918	$44,938,671
Ending Value	$128,202,697	$128,202,697	$128,202,697	$128,202,697	$128,202,697

Return Summary

	MTD %	QTD %	YTD %	Fiscal YTD	1 Yr. %	3 Yr. %	5 Yr. %	10 Yr. %	Inc. %	Inc. Date
Total	**1.58**	**5.19**	**5.19**	**11.82**	**20.39**	**15.87**	**9.20**	**10.97**	**8.37**	**Oct 1994**
Index Composite - Dynamic Benchmark	*1.13*	*3.51*	*3.51*	*8.68*	*17.55*	*15.24*	-	-	-	
70% Rus 3000 / 30% Bloomberg Govt/Cr...	*0.01*	*1.12*	*1.12*	*5.80*	*13.80*	*16.08*	*9.40*	*11.18*	*9.05*	
S&P 500	*(0.76)*	*0.68*	*0.68*	*7.12*	*16.99*	*21.78*	*14.18*	*15.49*	*11.00*	
Russell 2000	*0.80*	*6.20*	*6.20*	*11.90*	*23.34*	*13.12*	*5.05*	*11.29*	*9.16*	
MSCI ACWI Ex US	*5.02*	*11.30*	*11.30*	*21.14*	*39.71*	*19.88*	*9.76*	*10.48*	-	
Bloomberg US Agg	*1.64*	*1.75*	*1.75*	*3.99*	*6.26*	*5.12*	*0.42*	*1.97*	*4.65*	

Fiscal Year End: August

Asset Allocation by Asset Class

	Value ($)	Current Allocation (%)	Policy Range	Within IPS Range? (Level 3)
US Equity	**62,016,947**	**48.35**	**25.00 % - 75.00 %**	**Yes**
DFA US Small Cap Portfolio	6,542,212	5.10		
iShares Total US Stock Mkt Ind Fd	48,652,450	37.93		
Natixis Vaughan Nelson Small Cap	6,822,285	5.32		
Non US Equity	**22,240,672**	**17.34**	**0.00 % - 25.00 %**	**Yes**
Harding Loevner International Equity Portfolio Instl Cl	11,693,160	9.12		
Nomura Emerging Markets Instl Cl	10,547,512	8.22		
US Fixed Income	**28,327,834**	**22.09**	**15.00 % - 75.00 %**	**Yes**
Barrow Hanley	23,420,321	18.26		
Shenkman Capital Short Dur High Yield I	4,907,513	3.83		
Non US Fixed Income	0	0.00	0.00 % - 25.00 %	Yes
Alternative Investments	**6,223,571**	**4.89**	**0.00 % - 15.00 %**	**Yes**
Golub Capital Partners 14	1,413,446	1.14		
Magnitude International	4,810,125	3.75		
Cash	**9,393,673**	**7.32**	**0.00 % - 5.00 %**	**No**
Total	**128,202,697**	**100.00**		

Performance Summary

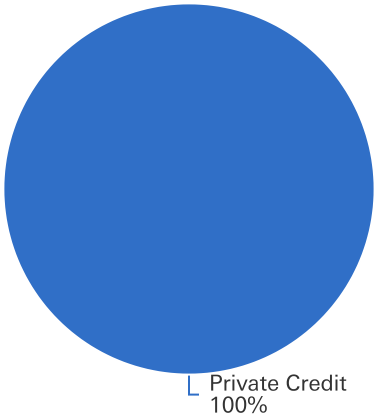
Manager Status	Value	% Of Port.	MTD	QTD	YTD	1 Yr.	3 Yr.	5 Yr.	Inc. %	Inception Date
Texas Southern University	**$128,202,697**	**100.00%**	**1.58**	**5.19**	**5.19**	**20.39**	**15.87**	**9.20**	**8.37**	**Oct 1994**
Equity	**$84,257,619**	**65.72%**	**1.92**	**7.34**	**7.34**	**29.07**	**22.21**	**13.17**	**9.69**	**Oct 1994**
iShares Total US Stock Mkt Ind Fd	$48,652,450	37.95%	(0.48)	1.10	1.10	17.04	20.94	12.83	14.20	Sep 2015
Russell 3000			*(0.48)*	*1.07*	*1.07*	*17.02*	*20.91*	*12.79*	*14.33*	
DFA US Small Cap Portfolio	$6,542,212	5.10%	2.59	8.17	8.17				30.84 *	Apr 2025
Russell 2000 Growth			*(0.24)*	*3.72*	*3.72*				*33.41 **	
Natixis Vaughan Nelson Small Cap	$6,822,285	5.32%	3.25	9.16	9.16				36.45 *	Apr 2025
Russell 2000 Value			*1.93*	*8.92*	*8.92*				*38.73 **	
Russell 2000			*0.80*	*6.20*	*6.20*				*35.94 **	
Harding Loevner International Equity Portfolio Instl Cl	$11,693,160	9.12%	3.76	11.71	11.71	34.30	16.59		10.16	Mar 2022
MSCI ACWI Ex US			*5.02*	*11.30*	*11.30*	*39.71*	*19.88*		*12.57*	
MSCI ACWI ex USA Growth			*3.97*	*9.71*	*9.71*	*32.12*	*16.72*	*5.90*	-	
Nomura Emerging Markets Instl Cl	$10,547,512	8.23%	10.63	38.64	38.64	149.48	46.62		28.04	Mar 2022
MSCI Emerging Markets			*5.50*	*14.83*	*14.83*	*49.96*	*21.51*		*12.07*	
Fixed Income	**$28,327,834**	**22.10%**	**1.16**	**1.58**	**1.58**	**6.98**	**5.69**	**1.57**	**3.56**	**Jun 2005**
Shenkman Capital Short Dur High Yield I	$4,907,513	3.83%	0.09	0.20	0.20	5.72	6.87		5.27	Mar 2022
Bloomberg US Cr 1-3 Years			*0.45*	*0.80*	*0.80*	*5.40*	*5.58*		*4.08*	
Barrow Hanley	$23,420,321	18.27%	1.38	1.88	1.88	6.35	5.79	1.75	3.60	Jun 2005
TSU Custom Fixed Benchmark			*1.64*	*1.75*	*1.75*	*7.31*	*5.84*	*1.54*	*3.52*	
Bloomberg US Agg			*1.64*	*1.75*	*1.75*	*6.26*	*5.12*	*0.42*	*3.22*	
Alternative Investments	**$6,223,571**	**4.85%**	**0.98**	**1.27**	**1.27**	**11.41**	**10.59**		**9.81**	**Mar 2022**
Golub Capital Partners 14	$1,413,446	1.10%	0.00	0.00	0.00	6.02	9.40		8.34	Mar 2022
Cliffwater Direct Lending Index			*0.00*	*0.00*	*0.00*	*7.05*	*10.13*		*8.88*	
Magnitude International	$4,810,125	3.75%	1.27	1.65	1.65	13.11	11.86		10.96	Mar 2022
Hedge Fund Conservative			*0.70*	*2.51*	*2.51*	*9.92*	*7.03*		*5.82*	
Cash	**$9,393,673**	**7.33%**								**Jan 2000**

Private Assets Portfolio Overview

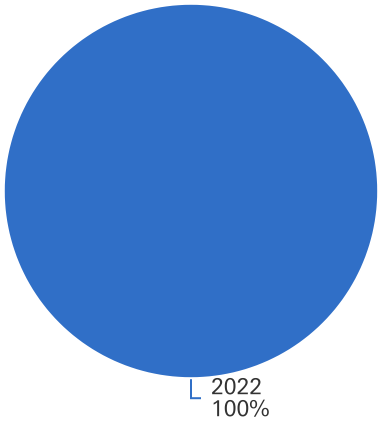
Portfolio Summary

1	$1,413,446
Positions	Market Value
$1,600,000	$1,440,000
Commitments	Contribution
8.73%	$466,451
IRR	Distribution

Strategy



Vintage Year



Investment Detail

	Vintage Year	Commitments	Total Contributions	Total Distributions	Value	Net Inv. Change	MOC	IRR	Valuation Date
Private Credit		**$1,600,000**	**$1,440,000**	**$466,451**	**$1,413,446**	**$439,897**	**1.31**	**8.73%**	
Golub Capital Partners 14	2022	$1,600,000	$1,440,000	$466,451	$1,413,446	$439,897	1.31	8.73%	09-30-2025
Total		**$1,600,000**	**$1,440,000**	**$466,451**	**$1,413,446**	**$439,897**	**1.31**	**8.73%**	

Important Disclosures

Investing is subject to a high degree of risk, including the possible loss of the entire amount of an investment. You should carefully review all information provided to you by Atlanta Consulting Group Advisors, LLC ("ACG"), including ACG's Form ADV Part 2A Brochure and all supplements thereto, as well as each investment's prospectus or offering materials, before making an investment.

This report is based on transaction records, portfolio valuations, and performance supplied by the client, the custodian, the investment manager, and investment/pricing databases including Morningstar, ICE, Refinitiv, and other sources. Due to the timeliness of this report, investment values and performance information may reflect preliminary estimates and is, therefore, subject to change.

The information contained herein reflects the opinions and projections of ACG as of the date of publication, which are subject to change without notice at any time. This material is for informational purposes only and should not be deemed to be investment advice or a recommendation to purchase or sell any specific security. While the information presented herein is believed to be reliable, no representation or warranty is made concerning the accuracy of any data presented. You should not treat this material as advice in relation to legal, taxation, or investment matters, and the data contained herein should not be used for tax purposes. The statements and tax documents provided by your account custodian are the official record of your account.

We urge you to take a moment to compare the account balances contained in this report to those balances reflected on the statements that you receive directly from your account's custodian. Please contact us or the account custodian with any questions you may have. Also, please notify us promptly if you do not receive statements on all accounts from the custodian on at least a quarterly basis. Please contact us promptly should you experience any changes in your financial circumstances, investing time horizon, or risk tolerance.

Performance Calculation Disclosures

Performance returns have been calculated using data supplied by the client, the custodian, the investment manager, and investment/pricing databases including ICE, Refinitiv, and other sources. ACG has not independently verified data provided by these third parties and does not guarantee the accuracy of any calculation based on such third-party data. No representations or warranties whatsoever are made by ACG or any other person or entity as to the future profitability of an account or the results of making an investment. Past performance is no guarantee of future returns. The performance contained herein is calculated net of fees, unless otherwise indicated, and is based on a security's market price as of the close of trading each business day. Returns for periods under twelve months are not annualized. Returns for periods over one year are annualized.

Time-Weighted Return (TWR) - Performance returns for client assets are generally shown as a Time-Weighted Return (TWR), which is a measure that calculates the compounded rate of growth of a portfolio or asset over a given period. TWR lessens cash flows' distorting effects on growth rates. The daily Modified Dietz calculation is used for TWR calculations.

Internal Rate of Return (IRR) - Performance returns displayed within each Private Assets Portfolio Overview, if included, are shown as an Internal Rate of Return (IRR) which measures the annual growth rate that an investment is expected to generate. IRR considers the amount of cash invested and the timing of the investment.

* Returns are not annualized for investments held less than one year or where a full year of historical data is unavailable.

Index and Benchmark Information

Various indices shown in the Market Index Review and elsewhere (each, an "Index") are unmanaged indices of securities that are used as general measures of market performance, and their performance is not reflective of the performance of any specific investment. Index comparisons are provided for informational purposes only and should not be used as the basis for making an investment decision. Further, the performance of an account managed by ACG and each Index may not be comparable. There may be significant differences between an account managed by ACG and each Index for reasons including, but not limited to, risk profile, liquidity, volatility, and asset composition. The performance shown for each Index reflects no deduction for client withdrawals, fees, or expenses. Accordingly, comparisons against the Index may be of limited use. Investments cannot be made directly into an Index.

Index Composite-Dynamic Benchmark - Where shown, the Index Composite-Dynamic Benchmark is an asset-weighted composite benchmark that is calculated based on the weight of each constituent benchmark in the underlying portfolio. This benchmark is rebalanced monthly, and the weight of each benchmark is determined by comparing the value of investments associated with the benchmark at the start of each rebalancing period.

Security and Investment Manager Summary Pages

This report may include one or more security/investment manager summary pages which include a description of the investment, historical performance returns and return summaries, sector allocations, and other information. This information is compiled from several sources including one or more of the following: the client, the custodian, the investment manager, Morningstar, ICE, and other sources. These pages are provided for informational purposes only and reflect the performance of the investment, as provided by Morningstar, over various time periods. While the information presented herein is believed to be reliable, no representation or warranty is made concerning the accuracy of any data presented. You should not treat these materials as advice in relation to legal, taxation, or investment matters.

The purpose of the security/investment manager summary pages is to provide a historical indication of the performance of the security or investment manager. In no way should either the Morningstar Return Summary or the Morningstar Annual Returns be considered indicative or a guarantee of the future performance of a client's investment in that security or with the same manager, nor should they be considered indicative of the actual performance achieved by any client in the same security or with the same manager.

Other Definitions

Alpha - An estimate of risk-adjusted investment performance, where beta is used as a measure of risk. It is an indicator of the rate of return attributable to the investment manager after adjusting for the portfolio's level of market risk. A positive Alpha indicates the investment manager has earned a higher rate of return than expected given the portfolio's level of risk, while a negative Alpha indicates the investment manager has earned a lower rate of return than expected given the portfolio's level of risk.

Beta - Beta is a measure of systematic risk of a security or portfolio's sensitivity to the market.

Current Yield (Yield to Price) - Yield to price is calculated as Income / MP, where Income is the annual income per unit, and MP is the market price per share of the security.

Downside Capture Ratio - This risk metric measures how well a manager performed during periods when the market fell. Downside capture ratio is displayed as a percentage.

Information Ratio - A measure comparing the returns on an investment to the amount of risk taken. It measures whether or not an asset received excess returns for the risk taken. The information ratio is similar to the Sharpe ratio. The only difference is that it measures returns against a particular benchmark rather than a risk-free rate and, therefore, measures the riskiness of the manager's active returns.

Modified Dietz Calculation - The Modified Dietz calculation is a widely used technique for calculating the rate of return on an investment portfolio that accounts for external cash flows, such as contributions or withdrawals. It provides a way to measure the historical performance of a portfolio by using a weighted calculation of cash flows during a specific period.

Multiple of Capital (MOC) - The Multiple of Capital is the amount of money gained from a position as a fraction of the money paid into the position.

Projected Cash Flow / Projected Income - A security's projected cash flow is calculated as CPU*U*PO, where CPU is the cash flow per unit for the selected time period, U is the number of owned units, and PO is the percentage of the units owned on the end date of the selected time period. Cash flow per Unit (CPU) is calculated differently for fixed income and non-fixed income securities. Cash flow and income projections are calculated based on security information received from data providers such as ICE and Morningstar and are subject to change without notice.

Sharpe Ratio - A risk-adjusted measure of return which uses standard deviation to represent risk. It is calculated using annualized return in excess of return of the cash equivalent divided by the annualized standard deviation of the portfolio or benchmark. The higher the Sharpe ratio, the better the fund's risk-adjusted performance.

Standard Deviation - A statistical measure of risk reflecting the total variability (risk) of the portfolio or benchmark. It measures the extent to which the returns for a portfolio have varied from period to period and represents the dispersion of the periodic returns around the average return.

Tracking Error - Tracking error is the difference in actual performance between a position (usually an entire portfolio) and its corresponding benchmark. It is a measure of the risk in an investment portfolio that is due to active management decisions made by the portfolio manager, indicating how closely a portfolio follows the benchmark index.

Unrealized Gain/Loss - The monetary gain or loss on an investment that has not been traded in for cash.

Upside Capture Ratio - This risk metric measures how well a manager performed during periods when the market rose. Upside capture ratio is displayed as a percentage.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Academic Affairs, Research and Student Life

ITEM: Request Approval of the General Education Core Curriculum for Texas Southern University (Annual Approval)

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Approval is requested for the Annual Approval of the General Education Core Curriculum at Texas Southern University, as stated in Senate Bill 37; Texas Education Code 51.315.

The Administration will not be making any changes to the curriculum as previously approved.

SUPPORTING DOCUMENTATION: General Education Core Curriculum

FISCAL IMPACT: No fiscal impact | BOA0001682

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.



GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.



John Pittman (Mar 31, 2026 10:48:03 CDT)

INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026



James Crawford (Apr 7, 2026 15:49:16 CDT)

PRESIDENT — **DATE** 04/07/2026

TSU GENERAL EDUCATION CORE CURRICULUM

The general education core curriculum is central to the intellectual mission of Texas Southern University. It is designed to equip students in each major field or concentration with a broad knowledge base and a set of college-level competencies to support lifelong learning and the attainment of their academic and career goals.

The Texas Common Core Curriculum ensures that undergraduate students enrolled in public institutions of higher education will develop the essential knowledge and skills for success in college, in a career, in their communities, and in life-long learning.

All undergraduates at Texas Southern University complete a 42-semester credit hour (SCH) program of core curriculum courses. The required components of the Texas Core Curriculum are courses in the Foundational Component Areas (FCA): Communication; Mathematics; Life and Physical Science; Language, Philosophy and Culture; Creative Arts; American History; Government/Political Science; and Social and Behavioral Sciences.

The goals of the core curriculum at Texas Southern University are to prepare students to examine their values; to become aware of the values, perspectives, and contributions of other individuals, groups, and cultures; to integrate knowledge, and to understand the interrelations of the scholarly disciplines. Students will accomplish these goals through intensive reading and frequent writing, critical analysis, computational, hands-on experiences, active discussion, and collaborative projects.

The core curriculum facilitates the transfer of lower-division course credit among public colleges, universities, and health-related institutions throughout the State of Texas. Students who successfully complete a 42-semester credit hour core curriculum at one institution can transfer "core complete" to another public Texas public institution without having to repeat any core curriculum courses. Students who transfer without completing the entire core curriculum receive credit for each of the core courses they successfully complete; however, courses may not satisfy the receiving institution's core curriculum requirements.

Core Curriculum Objectives

The objectives of the core curriculum are to guide students to develop the following essential competencies:

- **Critical Thinking Skills,** which include creative thinking; innovation; inquiry; and analysis, evaluation, and synthesis of information.
- **Communication Skills,** which include effective development, interpretation, and expression of ideas through written, oral and visual communication.
- **Empirical and Quantitative Skills,** which include the manipulation and analysis of numerical data or observable facts resulting in informed conclusions.
- **Teamwork,** which includes the ability to consider different points of view and to work effectively with others to support a shared purpose or goal.
- **Personal Responsibility,** which includes the ability to connect choices, actions, and consequences to ethical decision-making.
- **Social Responsibility,** which includes intercultural competence, knowledge of civic responsibility, and the ability to engage effectively in regional, national, and global communities.

Core Curriculum course list

Code	Title	Hours
Communication 010 (6 hours)		
ENGL 1301	Freshman English I ENG 131	3
ENGL 1302	Freshman English II ENG 132	3
Mathematics 020 (3 hours)		
Select one of the following:		3
MATH 1314	College Algebra MATH 133	
MATH 1316	Plane Trigonometry	
MATH 1324	Math and Business and Econ I MATH 135	
MATH 1325	Elements of Calculus MATH 138	
MATH 1332	Contemporary Mathematics I MATH 132	
MATH 1342	Elementary Statistics MATH 231	
MATH 1350	Fundamentals of Mathematics I MATH 235	
MATH 1351	Foundations of Mathematics II MATH 236	
MATH 2312	Precalculus Math MATH 136	
MATH 2413	Calculus & Analytic Geomtry I MATH 241	
Life and Physical Sciences 030 (6 hours)		
Select six credits of the following (depending on MAJOR):		6
BIOL 1306	Biological Science I	
BIOL 1307	Biological Science II	
BIOL 1308	Survey of Life Science BIOL 143	
BIOL 2301	Human Anat & Phys I BIOL 135	
BIOL 2302	Human Anat & Phys II BIOL 136	
CHEM 1305	Introductory Chemistry I	
CHEM 1306	Introductory Chemistry II	
CHEM 1311	Chemistry I CHEM 131	
CHEM 1312	Chemistry II CHEM 132	
ENVR 1301	Environmental Science	
GEOL 1303	Introduction To The Earth GEOL 141	
PHYS 1301	College Physics I PHYS 237	
PHYS 1302	College Physics II PHYS 238	
PHYS 1315	Prin of Phys Sci PHYS 101	
PHYS 2325	University Physics I PHYS 251	
PHYS 2326	University Physics II	
Language, Philosophy & Culture 040 (3 credits)		
Select one of the following:		3
ENGL 2326	American Literature ENG 235	
ENGL 2328	African-American Literature ENG 244	
ENGL 2332	World Literature I ENG 230	
ENGL 2333	World Literature II ENG 231	
PHIL 1301	Introduction To Philosophy	
Creative Arts 050 (3 credits)		
Select one of the following:		3
ARTS 1301	Topics in Contemp Art & Cultur (Topics In Contemporary Art & Culture) ART 135	
ARTS 1315	Intro African Art ART 137/HUMA 1315	
MUSI 1306	Music Appreciation MUSIC 136	
MUSI 1315	Fine Arts In Daily Living MUSIC 239	

THEA 1310	Introduction to Theatre THEA 130/DRAM 1310	
American History 060 (6 credits)		
Select two of the following:		6
HIST 1301	Soc & Pol Hist US to 1877 HIST 231	
HIST 1302	Soc & Pol Hist US Since 1877 HIST 232	
HIST 2327	Mexican American History I	
HIST 2328	Mexican American History II	
HIST 2381	African American History I	
HIST 2382	African American History II	
Government/Political Science 070 (6 credits)		
POLS 2305	American Government POLSC 235/GOVT 2305	3
POLS 2306	Texas Government POLSC 236/GOVT 2306	3
Social and Behavioral Sciences 080 (3 credits)		
Select one of the following:		3
ECON 2301	Principles Of Economics I ECON 231	
ECON 2302	Principles Of Economics II ECON 232	
GEOG 1303	World Regional Geography GEOG 132	
PSYC 2301	General Psychology PSY 131	
SOCI 1301	Introduction To Sociology SOC 157	
SOCI 1306	Contemporary Social Issues SOC 158	
SOCI 2306	Soc Of Human Sexuality SOC 221	
SOCI 2346	Introduction To Anthropology SOC 238/ANTH 2346	
Institutional Options 090 (6 credits)		**6**
To satisfy the 090 Component Area Option, select one or two of the courses listed below, or one or two additional courses from any of the Foundational Component Areas (FCA) listed above.		
COMM 1315	Public Address COMM 136	
COMM 1321	Business & Professional Comm COMM 135	
COSC 1301	Intro To Compr Science I CS 116	
CS 120	Introduction to Programming Using C++ (Please see advisor prior to enrolling in this course)	
EDCI 2310	Ins Tec	
ENGL 2307	Introduction to Creative Writing	
ENG 351	Tech Editing for Professionals	
FR 231	Intermediate French I	
FR 232	Intermediate French II	
MATH 2414	Calculus&Analytic Geometry II MATH 242	
MISY 2304	Fundamentals of Information Systems	
SPAN 231	Intermediate Spanish I	
SPAN 232	Intermediate Spanish II	
Total Hours		**42**

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Academic Affairs, Research and Student Life

ITEM: Student Enrollment Trends

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

This presentation will highlight enrollment trends of the total student population. Year-over-year and semester-over-semester reviews will be provided. Highlights of notable academic program growth will also be shared. The presentation will conclude with a review of TX peer enrollment data to display Texas Southern's current position among the comparative institutions.

SUPPORTING DOCUMENTATION: PowerPoint Presentation

FISCAL IMPACT: No Fiscal Impact | BOA0001703

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 10:48:22 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

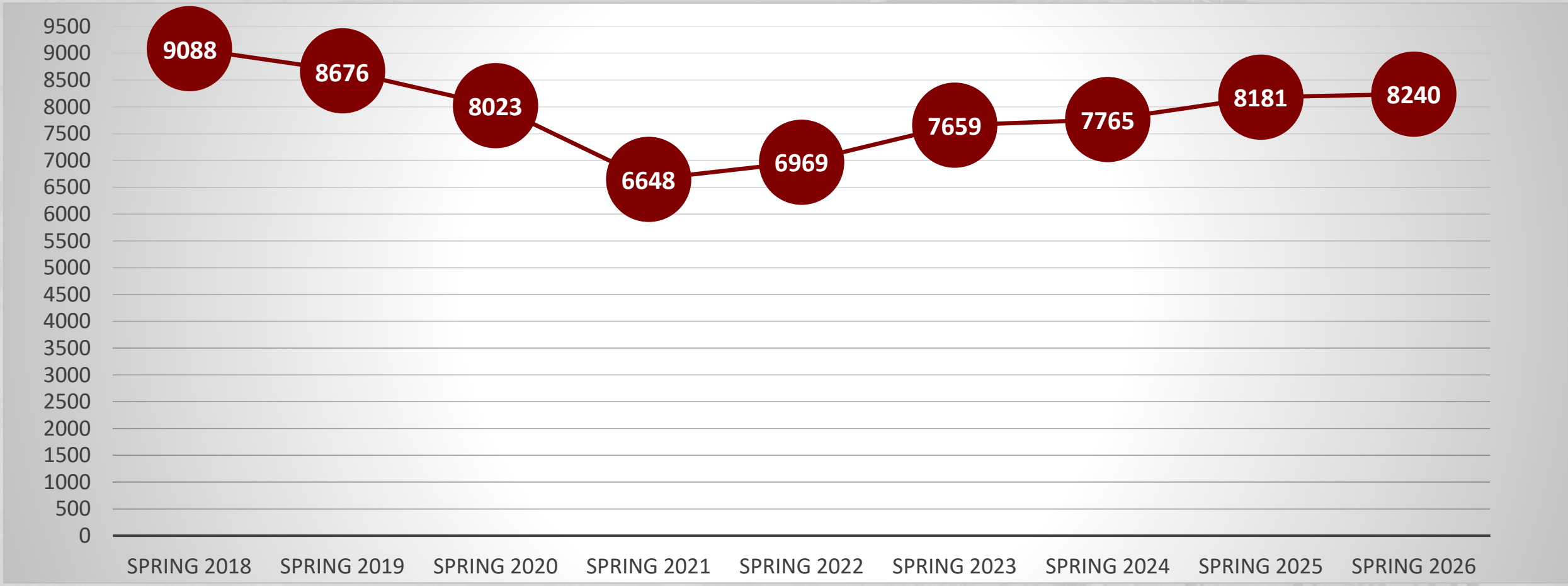
PRESIDENT — **DATE** 04/07/2026

A Review of Student Enrollment Trends

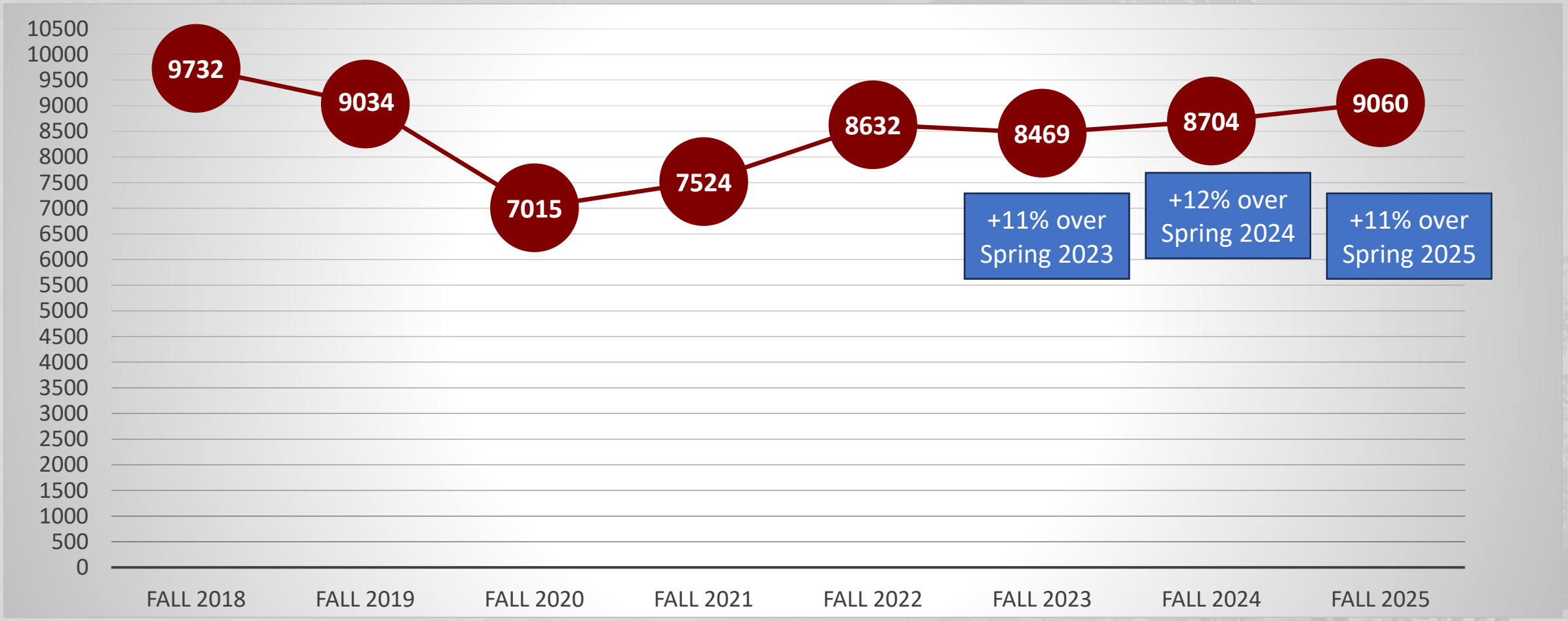
Raijanel S. Crockem, EdD
Sr. Associate Vice President
University Planning & Analytics

TSU
TEXAS SOUTHERN UNIVERSITY

Enrollment Trends-Spring



Enrollment Trends-Fall



Fall 2026 Subgroup Summary

First-time Entrants	First-time Transfers	International Students	Veterans	Veteran Dependents
1,513	487	130 [1.4% of population]	431 [5% of population]	434 [5% of population]

Fall Enrollment Composition Summary

Fall 2023 Population	N	Percent
Enrolled Fall 2023 returned Fall 2024	5189	61.3
Non-returning students	1824	21.5
Graduated by Summer 2024	1375	16.2
Graduated and re-enrolled	81	1.0
Total Fall 2023 Population	8469	100.0

Fall 2024 Population	N	Percent
Enrolled Fall 2024 returned Fall 2025	5464	62.8
Non-returning students	1689	19.4
Graduated by Summer 2025	1443	16.6
Graduated and re-enrolled	108	1.2
Total Fall 2024 Population	8704	100.0

Peer Comparison

Total Student Enrollment Trends

TSU PROUD
TEAMWORK STUDENT SUCCESS UNPRECEDENTED PROUD RESEARCH-DRIVEN OPTIMISTIC UNITED DISTINCT

TSU
TEXAS SOUTHERN UNIVERSITY

TX Peer Comparison-2023 and 2024 Enrollment Comparison

Peers based on: Doctoral Classification

Institution	City	Fall 2023	Fall 2024	% Change
East Texas A&M*	Commerce	11,500	12,741	**10.8%**
Prairie View A & M University	Prairie View	9,415	9,821	**4.3%**
Sam Houston	Huntsville	20,761	20,336	-2.1%
Tarleton State University	Stephenville	14,513	17,256	**18.9%**
TX A&M Corpus Christi	Corpus Christi	10,855	11,226	**3.4%**
TX A&M Kingsville	Kingsville	6,553	6,862	**4.7%**
Texas Southern University	Houston	8,469	8,704	**2.8%**
TX Woman's University	Denton	15,180	14,895	-1.9%
UT at Tyler	Tyler	9,442	10,089	**6.8%**
UT Rio Grande Valley	Edinburg	31,577	33,576	**6.3%**

*Formerly TX A&M Commerce

Data Sources: THECB Almanac, IPEDS (Integrated Postsecondary Education Data System)



THANK YOU!

T — **TEAMWORK** is our strength. We, at TSU, believe that working together, we achieve more.

S — **STUDENT SUCCESS** FIRST in everything we undertake; if students see it, they can do it.

U — **UNPRECEDENTED** in our resolve to succeed and be ACCOUNTABLE for what we do.

P — **PROUD** to be an INDEPENDENT, URBAN UNIVERSITY, committed to SERVING OUR STUDENTS & COMMUNITY.

R — **RESEARCH-DRIVEN** and resolved in our commitment to COLLABORATION and EXCELLENCE.

O — **OPTIMISTIC** in our ability to be INNOVATIVE AND ENTREPRENEURIAL in deriving and advancing new ideas.

U — **UNITED** in everything we do, UNBEATABLE at what we do, and UNRELENTING in our approach to progress.

D — **DISTINCT** in our academic programs and in DIVERSITY of thought.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Development and Legislative Affairs

ITEM: Legislative Affairs Informational Updates

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Dr. James E. White, Vice President of Government Affairs & Civic Engagement, will present an update on the following:

- Rule/Statutory Implementation and Focus,
- Last THECB Quarterly Meeting
- High Education and Current Political Environment
- Legislative Appropriations Request
- Houston Navy Fleet Week

SUPPORTING DOCUMENTATION: PowerPoint Presentation

FISCAL IMPACT: None | BOA0001698

ACTION REQUESTED: Information

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Mar 31, 2026 07:57:41 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 03/31/2026

James Crawford (Apr 7, 2026 13:29:34 CDT)
PRESIDENT — **DATE** 04/07/2026

TSU

TEXAS SOUTHERN UNIVERSITY

BOARD OF REGENTS MEETING

APRIL 16, 2026

ITEMS OF INTEREST

- Rule/Statutory Implementation & Focus
- High Points Of The Last THECB Quarterly Meeting
- Higher Education & Current Political Environment
- Legislative Appropriations Request
- Houston Navy Fleet Week

RULE/STATUTORY IMPLEMENTATION

Topic	Rule Language (Hyperlinked)
Title 19, Part 1, Chapter 2, Subchapter A, §2.3 and §2.5: Requires institutions of higher education to develop competency-based baccalaureate degree programs: defines competency-based baccalaureate degree program and establishes general criteria for program approval	**Title 19, Part 1, Ch. 2, Subchapter A**
§2.41. Planning Notification: Notice of Intent to Plan: Establishes planning process for new degree programs	**2.41 Planning Notification**
§2.118. Criteria for New Competency-Based Baccalaureate Degrees.: Establishes criteria for new competency-based programs and directs each system, i.e., Texas Southern University as well, to have at least one campus offer a competency-based baccalaureate degree program. Tx Education Code 61.003(10): "University system" means the association of one or more public senior colleges or universities, medical or dental units, or other agencies of higher education under the policy direction of a single governing board. Definition of System: TEC 60.003(10); This rule applies to each system beginning with the 2026 - 2027 academic year. A system that does not currently offer a competency-based degree in a high-demand field as set out in this section shall submit a planning notification for approval of a program not later than July 1, 2026.	**§2.118. Criteria for New Competency-Based Baccalaureate Degrees; Tx Education Code 61.003(10)**
§2.119. Post-Approval Program Reviews.	**§2.119. Post-Approval Program Reviews.**
§2.120: Revisions to Approved Baccalaureate or Master's Degree Programs.	**2.120: Revisions to Approved Baccalaureate or Master's Degree Programs.**

RULE/STATUTORY IMPLEMENTATION

Topic	Rule Language (Hyperlinked)
§2.121: Phasing Out a Master's or Baccalaureate Degree Program.	**§2.121. Phasing Out a Master's or Baccalaureate Degree Program; Subchapter H**
Approval Process and Criteria for Off-Campus Education at Public Universities and Health-Related Institutions. Sections 2.380, 2.381, 2.384, and 2.387	**Subchapter P**
The THECB adopts new rules in Title 19, Part 1, Chapter 2, Subchapter Q, §§2.411 - 2.413, Requirements for Study Abroad Foreign Language Credit. §2.411.	**Subchapter Q**
Subchapter b. Vaccination against bacterial meningitis for entering students 19 tac §§3.40 - 3.43 3.40.	**Subchapter B**
Section 4.25, Requirements and Limitations, outlines how institutions transfer: adds a requirement that each institution of higher education include on the institution's website the minimum requirements to be accepted as a transfer student to the institution; Section 4.28, Core Curriculum, adds new Subsection (4) setting out the requirements of the Board-recommended core curriculum and requiring each institution's governing board to ensure compliance; Section 4.30, Institutional Assessment and Reporting, title is amended to Core Curriculum Review. This section outlines the responsibilities of institutional governing boards to complete the review of general education courses as required by Texas Education Code Section 51.315, enacted by SB 37, 89th Texas Legislature, Regular Session. The section requires that each governing board complete the initial review in 2026 and provide initial certification to the Coordinating Board no later than January 1, 2027.	**Title 19, Part 1, Chapter 4, Subchapter B**

RULE/STATUTORY IMPLEMENTATION

Topic	Rule Language (Hyperlinked)
19 TAC §4.40: The THECB adopts new rules in Title 19, Part 1, Chapter 4, Subchapter B, §4.40: Transfer Liaison Requirements and Duties.	**19 TAC §4.40**
New rules in Texas Administrative Code, Title 19, Part 1, Chapter 4, Subchapter J, Section 4.193, concerning Accreditation Status Notification Requirements. This new section requires an institution to notify the Coordinating Board of changes in its accreditation status.	**Title 19, Part 1, Chapter 4, Subchapter J, Section 4.193**
The Texas Historical Commission proposes amendments to §13.1 and §13.2 of Title 13, Part 2, Chapter 13 of the Texas Administrative Code (relating to the Texas Historic Preservation Tax Credit Program). These changes address the addition of public institutions of higher education as eligible recipients under certain circumstances.	**§13.1: and §13.2**
The adopted rules implement Senate Bill (SB) 2371, 89th Legislature, Regular Session (2025), which requires merchants to report skimmers on electronic terminals to law enforcement and the Financial Crimes Intelligence Center (FCIC). This legislation and adopted rules are applicable to institutions of higher education [Sec.A607A.001.DEFINITIONS. (5)].	**Title 16, Part 4 Chapter 63, 63.1; 63.2; 63.3; 63.4; 63.5**

HIGH POINTS OF THE LAST THECB QUARTERLY MEETING (HyperLinked)

BUILDING A TALENT STRONG TEXAS

Texas Talent Trajectory (T3) – Leveraging data to gain insights for educational pathways from 8th grade to higher education in Texas

Transfer Initiatives – Statewide transfer students lag behind their non-transfer peers in the percentage graduating in 4 years after achieving junior status

HIGHER EDUCATION & CURRENT FISCAL/POLITICAL ENVIRONMENT

- **<u>Current year: Feb 26 vs. Last year Feb '25</u> (Hyperlinked)**
  - Overall General Revenue State Tax Collections: +3.15%
  - Sales Tax is our largest revenue stream: +4.5%
  - Oil Production (-14.23%)
  - Cigarette and Tobacco (-11.03%)
  - Natural Gas (+1.21%)
  - Franchise Tax (76.84%) revenues are down – BIG TIME!!!

"Texas continues to show steady economic momentum," Hancock said.

"Sales tax remains the backbone of our state budget, and these numbers reflect a resilient Texas economy that continues to outpace inflation and support responsible, conservative budgeting."

– Acting Comptroller Hancock

HIGHER EDUCATION & CURRENT FISCAL/POLITICAL ENVIRONMENT

UT-Tyler Poll (Pre-Primary Feb '26)

Top 3 Issues

Economy (inflation) -28%
Securing the border – 12%
K-12 Education – 11%
Higher Education – 3% (2nd Lowest)

207 days until first day of pre-filing: Nov. 9, 2026

271 days until first Day of Session: Jan. 12, 2027

UT-Austin/(Pre-Primary Feb '26)

Top 3 Problems Facing the Country/State

Political corruption –19%
Leadership –14%
Inflation – 14%/
Higher prices – 13%
The economy – 12%/Immigration – 10%
Education – 1%/ 3%

Takeaway: Although higher education is not a "top" issue among voters, the Legislature still has a responsibility to govern these public institutions. Therefore, it is likely that discussions about higher education will occur in the prism of issues such as affordability, e.g.

LEGISLATIVE APPROPRIATIONS REQUEST

RECOMMENDATIONS

- Capital Request: Law School rebuild
- Similar to the increase in the pharmacy non-formula support item, there are a few other non-formula items that need increases:
  - College of Education
  - School of Business
  - Law School
  - Summer of Success
- Repurpose the community redevelopment non-formula support item for coset and seek an increase

HOUSTON NAVY FLEET WEEK

- **Texas Southern Naval Leadership Reception Southern**
  - Sunday, April 19th
  - 1600-1800 Reception Hosted By Admiral Crawford For Visiting Senior Leadership And Local Retired Senior Leadership.
- **U.S. Navy Day At Texas Southern University**
  - Tentative: Wednesday, April 22nd
  - Noon -1:30 P.M.
  - Feature A Navy Band's Pop Music Contingent And The Ocean Of Soul
- **Admiral Karl Thomas Commander of U.S. Fleet Forces Command Visits Aviation Program at Ellington Tentative**
  - Monday, April 15th Mid-day

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Physical Facilities & Real Estate

ITEM: Landscaping Services – Information Update

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

During the February 2026 Board of Regents meeting, the Administration was authorized to move forward with a contract for campus landscaping services. This item is presented as an information update. The competitive solicitation process is complete, and Superior Lawn Care, LLC has been identified as the best value vendor.

Contract Term: 3 Years

SUPPORTING DOCUMENTATION: Landscaping Services Supplemental Information (Under Separate Cover)

FISCAL IMPACT: Not to Exceed: $500,000 Annually (Non-State Appropriated Funds)
1000-61810-7299-80 | BOA0001661

ACTION REQUESTED: Information

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/02/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 2, 2026 10:21:56 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/02/2026

PRESIDENT — **DATE** 04/07/2026

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Audit & Compliance

ITEM: Request Approval of the Updated Fiscal Year 2026 Internal Audit Plan

DATE PREVIOUSLY SUBMITTED: February 2026

SUMMARY:

In the February 2026 Board Meeting, the fiscal year 2026 internal audit plan was revised to address current conditions identified by University administration. This update includes the addition of an Invoice Prompt Payment internal audit to address management concerns related to current conditions, as well as the inclusion of a special projects line item to allow flexibility for future internal audits and projects requested by University administration.

Additionally, the Purchasing Cards is presented as a discreetly separate audit from the Procurement audit. While it was included in the initial planned scope of Procurement, we anticipate issuing two separate reports. Therefore, we are presenting it in the plan as a separate report.

Once approved by the Audit Committee and the Board, the revised plan will be submitted to the State Auditor's Office in compliance with the requirements of the Texas Internal Audit Act.

SUPPORTING DOCUMENTATION: FY2026 Revised Internal Audit Plan

FISCAL IMPACT: NTE: Previously Approved
University FOAP: 0001-11200-7253-30677 (State Appropriated Funds)

ACTION REQUESTED: Administration recommends approval of this item

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:52:20 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

PRESIDENT — **DATE** 04/07/2026

Texas Southern University

Revised Fiscal Year 2026 Internal Audit Plan

March 2026

Audit Area	Activity Type	Summary of Procedures	Timing
FY 2026 Planned Internal Audits			
Procurement Process and Compliance	Internal Audit	Internal audit will include an evaluation of the processes and internal controls in place related to the University's Procurement processes and compliance with Texas Education Code (TEC) § 51.9337. Activities to be evaluated will include Purchase Orders, Bidding Process and Award, Interlocal and Cooperative Agreement Purchasing, Contract Negotiation and Approval, Vendor Management - Selection, and Vendor Acceptance and Set-up.	February - March 2026
Purchasing Cards	Internal Audit	Internal audit will include an evaluation of the processes and internal controls in place related to the University's P-Card processes. Activities to be included in the evaluation will include, program administration, new card issuance, expense reporting, approvals and reconciliations.	March - April 2026
Asset Management	Internal Audit	Internal audit will include an evaluation of the processes and internal controls utilized to maintain the University's capital and controlled assets. Activities to be included in the evaluation will include new acquisitions, cataloging, asset tagging/tracking, inventory, dispositions, depreciation and reporting. This audit will not include compliance with federal grant requirements for retirement and disposition of assets purchased with grant funding.	March - April 2026
Invoice Prompt Payment	Internal Audit	Internal audit will include an evaluation of the processes and internal controls to ensure prompt payment of vendor invoices. Activities to be included in the evaluation will include invoice receipt and intake, invoice validation, approval workflow, and payment scheduling and execution.	March - April 2026
Financial Close and Reporting	Internal Audit	Internal audit will include an evaluation of the processes and internal controls executed for the University's financial close and reporting processes. Activities to be included in the evaluation will include monthly reconciliations, audit preparation, financial close procedures, and journal entries.	April - May 2026
Internal Audit Follow-Up	Internal Audit Follow-Up	Internal Audit will include follow-up procedures to verify that corrective action has been performed on the outstanding open findings.	February - August 2026
Network Access Testing	Internal Audit	Network access testing of user access rights within key modules of the Banner system and other key University systems.	Quarterly
Fraud, Waste, and Abuse Investigations	Compliance	Conduct investigations of fraud, waste, and abuse reports as well as monitoring of the Ethics Point hotline system.	Ongoing
Special Projects	TBD	Special projects as requested by University administration.	TBD
FY 2026 Annual Requirements			
Risk Assessment	Policy Compliance	Internal audit will facilitate a University-wide risk assessment to develop a strategic, multi-year internal audit plan to evaluate and monitor processes for significant financial, operational, and compliance activities of the University.	February - April 2026
Annual Internal Audit Report	Policy Compliance	Prepare and submit required annual reports over internal audit activities.	August 2026

Note: At the presentation of each internal audit report to the Audit Committee and the Board, reports will be submitted to the State Auditor's Office according to the guidance published in their annual requirements.

TEXAS SOUTHERN UNIVERSITY
BOARD OF REGENTS AGENDA

COMMITTEE: Athletics

ITEM: Athletics Key Highlights

DATE PREVIOUSLY SUBMITTED: N/A

SUMMARY:

Dr. Paula L. Jackson, the Interim Athletics Director, will share key highlights from Athletics.

SUPPORTING DOCUMENTATION: Presentation

FISCAL IMPACT: No Fiscal Impact

ACTION REQUESTED: Information

Legal Certification: Based on available information to date, this action item and its implementation will not be in violation of any applicable federal, state, or local law, or regulation.

GENERAL COUNSEL — **DATE** 04/01/2026

Fiscal Certification: This fiscal note shown above details the true and actual positive or negative fiscal effect that implementation of this proposal will achieve.

John Pittman (Apr 1, 2026 11:52:37 CDT)
INTERIM CHIEF FINANCIAL OFFICER — **DATE** 04/01/2026

PRESIDENT — **DATE** 04/07/2026

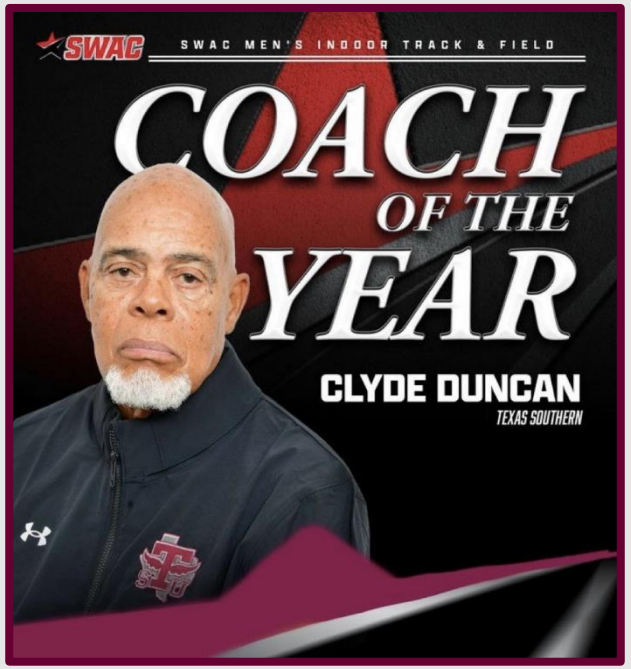
ATHLETICS

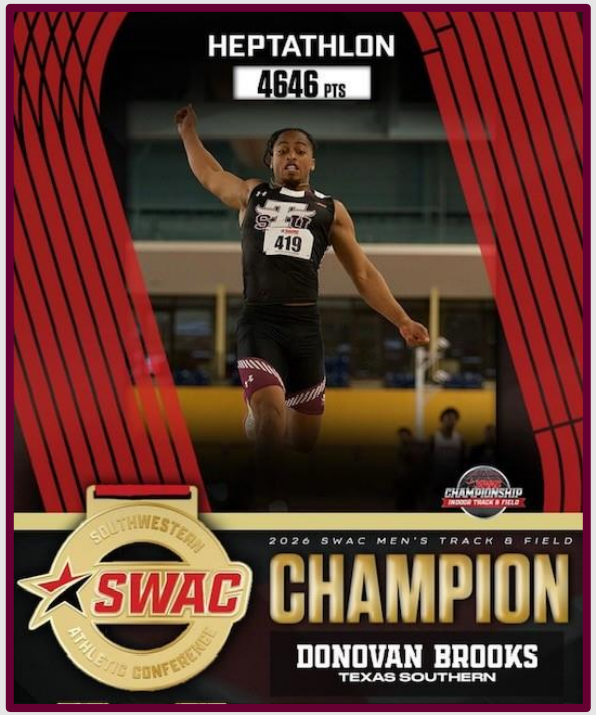
Dr. Paula L. Jackson

Interim Director for Athletics

ATHLETICS| February 22, 2026 | MEN'S INDOOR TRACK WINS 3RD SWAC CHAMPIONSHIP

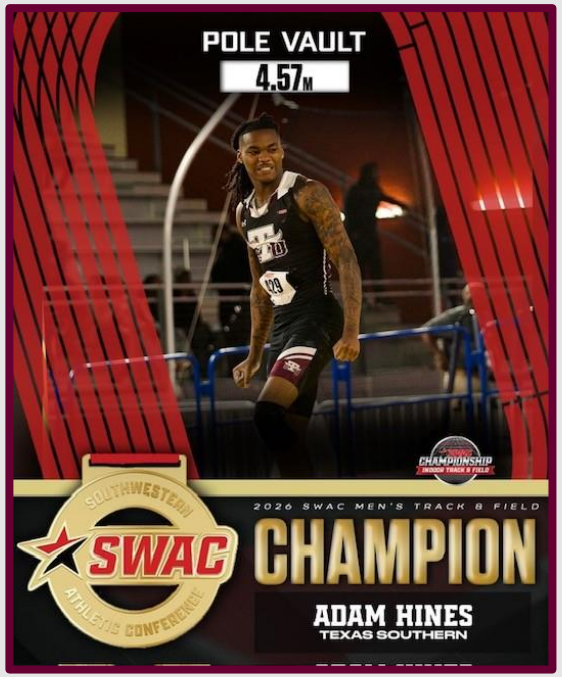




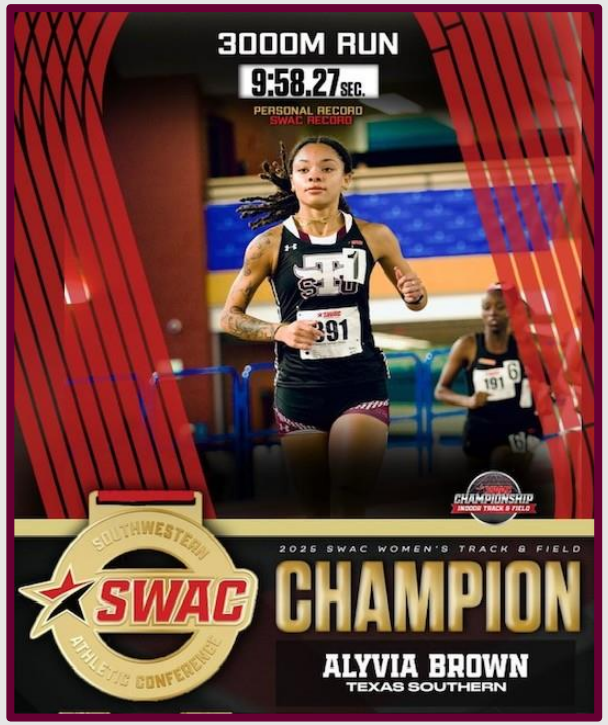


Texas Southern University won its 13th overall and third consecutive SWAC Indoor Track & Field Championship at the Birmingham Crossplex on Sunday, February 22nd. Coach Clyde Duncan, Sr. was named Coach of the Year for the 11th time and headlined a list of individual accolades for the Tigers. Donovan Brooks posted a personal-best 4,646 points to win the heptathlon and bring home the first gold medal.

ATHLETICS| February 22, 2026 | MEN'S INDOOR TRACK WINS THIRD SWAC CHAMPIONSHIP







The gold medal count continued for the Tigers as Adam Hines continued his dominance in the pole vault with a first-place 15-foot mark. Following his performance, Ahmad Muhammad jumped a personal-best 52-1.25 feet to win the triple jump. His distance ranks 28th nationally.

On the women's side, Alyvia Brown continued her winning ways, bring home the gold in the 3000 meter run, setting a personal record as well as a SWAC record with a time of 9:58.27.



Coach Duncan and the team were presented with a resolution from Senator Boris Mills. In his absence the resolution was presented by Mr. LaRence Snowden.