AGENDA

MEETING OF THE
BOARD OF COMMISSIONERS
Chair: Holly J. Mitchell

Thursday, November 12, 2026
1:30 PM – 4:30 PM

Meeting Location:
First 5 LA
750 N. Alameda Street
Los Angeles, CA 90012

1. **ACTION**
   Call to Order / Roll Call
2. **INFORMATION**
   SB 707 Request to Participate Remotely Due to Just Cause or Emergency Circumstances
3. **INFORMATION**
   Report out on Closed Session of the Board of Commissioners – November 12, 2026

4. **ACTION**
   Consent

   A. Approve Commission Meeting Summary Action Minutes – October 8, 2026 4
   B. Approve the Monthly Financial Statements for the Months Ending July 31 and August 31, 2026 9
   C. Contract: Approve one (1) renewal, one (1) amendment, and authorize staff to complete the final execution of the renewal and amendment upon approval from the Board 18
   D. Approve Biennial Update to First 5 LA COI Code 21
   E. Approve Amendment of the Strategic Partnership with the California Community Foundation (CCF) Community Initiatives Fund, Fiscal Sponsor for the Los Angeles Partnership for Early Childhood Investment in the Amount of $150,000 for a Total of $2,163,792.50 Through December 31, 2028 to continue investing in community-driven innovation to advance Black birth equity through the African American Infant and Maternal Mortality Prevention Initiative (AAIMM) Village Fund. 26

5. **RECEIVE & FILE** **30**
   Review Program and Planning Committee Summary Minutes from September 24, 2026 Meeting

6. **INFORMATION** **34**
   Remarks by the Commission Chair of the Board
   - First 5 LA Board Calendar 2027

7. **INFORMATION** **35**
   President/CEO Report

COMMISSIONERS
Los Angeles County Supervisor Hilda Solis, D.
Holly J. Mitchell
Chair
Brandon Nichols
Vice Chair
Barbara Ferrer Ph.D. M.P.H., M.Ed.
Astrid Heger, M.D.
Abigail Marquez
Summer McBride
Maricela Ramirez, Ed. D.
Carol Sigala, Ph.D.

EX OFFICIO MEMBERS
Justin Blakely
Robert Byrd, Psy.D.
Deanne Tilton Durfee
Jacquelyn McCroskey, DSW

PRESIDENT & CEO
Karla Pleitéz Howell

VICE PRESIDENTS
Aurea Montes-Rodriguez
JR Nino

A PUBLIC ENTITY
750 N. Alameda Street, Los Angeles, CA 90012 Phone: 213.482.5920 Fax: 213.482.5903 **First5LA.org**

Presenters: Karla Pleitéz Howell, President & CEO and Nancy Strohl, Independent Board Consultant

8. **ACTION** **41**
   Waive Governance Guideline #1 to Authorize First 5 LA to Receive Funds from the Local Initiative Health Authority for Los Angeles, operating and doing business as L.A. Care Health Plan, a local public agency (L.A. Care) for Select Home Visiting Program Services and Approve Resolution # 2026-03 and Authorize First 5 LA Staff to Execute an Agreement in the Anticipated Amount of up to $900,000 through May 15, 2028. The funding amount is contingent upon final award from LA Care. (Written Only)

9. **Information**
   CHIRLA - The Coalition for Humane Immigrant Rights *(Presentation Pending)*
10. **INFORMATION** **44**
    Housing Stability and Early Childhood Well-Being

Presenters: Aurea Montes-Rodriguez, Vice President of Community Engagement and Policy, Dr. Caroline K. Bhalla, Director of Civic Engagement, Lusk Center for Real Estate, and Dr. Jared Schachner, Assistant Professor, USC Sol Price School of Public Policy

11. **Break**
12. **INFORMATION** **70**
    Partnering for Impact: Updates on the Early Childhood Policy & Advocacy Fund

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Presenters: Aurea Montes-Rodriguez, Vice President of Community Engagement and Policy; Erika Witt, Policy Analyst; Alicia Lara, President and CEO, Community Partners; Cynthia Freeman, Senior Program Director, Community Partners; Cassie Gardener Manjikian, MPH, Co-Founder & Director, California Perinatal Wellness Alliance (CPWA); Diamond Lee, Co-Founder & Director, MotherBoard

13. **INFORMATION**
    Public Comment for items not on the agenda
14. **ACTION**
    Adjournment

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SUMMARY ACTION MINUTES

FIRST 5 LA
October 8, 2026
Hybrid
Meeting of the Board of Commissioners
1:30-4:30 pm

COMMISSIONERS PRESENT
Commissioners:
Priya Batra (Alternate)
Luis Bautista (Alternate)
Alma Cortes
Astrid Heger
Lisa Mandel
Summer McBride
Carol Sigala

Ex-Officio Commissioners:
Justin Blakely
Kanchana Tate (Alternate)
Jacquelyn McCroskey

COMMISSIONERS ABSENT:
Robert Byrd
Barbara Ferrer
Deanne Tilton Durfee
Abigail Marquez
Holly Mitchell (Chair)

STAFF PRESENT:
Karla Pleitez Howell, President & CEO
Aurea Montes-Rodriguez, Vice President of Community Engagement and Policy
JR Nino, Vice President of Operations & Sustainability

GENERAL COUNSEL:
Serita Young, Attorney-at-Law

CALL TO ORDER / ROLL CALL:

1. Commission Vice Chair McBride called the meeting to order at 1:36 pm. Quorum was present.

COMMISSION: (Items 2– 12)

2. SB 707 Request(s) to Participate Remotely Due to Emergency Circumstances and Notice(s) of Remote Participation for Just Cause

No Commissioners joined under SB 707.

3. Report out on Closed Sessions of the Executive Committee -- July 27, 2026 and September 24, 2026, and Closed Session of the Full Board -- October 8, 2026

Legal Counsel Serita Young stated there were no reportable items from these meetings.

4. CONSENT

- **A. Approve Commission Meeting Summary Action Minutes – June 11, 2026**
- **B. Approve the Monthly Financial Statements for the Month Ending May 31, 2026**
- **C. Approve Draft of the Annual Comprehensive Financial Report Including the Independent Auditor's Report for the Fiscal Year ending June 30, 2026**
- **D. Approve a Strategic Partnership with Public Health Foundation Enterprises, Inc. dba Heluna Health in the Amount of $509,300 Through June 30, 2028, to serve as new intermediary for First 5 LA's ongoing investment in the African American Infant and Maternal Mortality Prevention Initiative Community Action Teams**

(AAIMM CATs), and Authorize First 5 LA Staff to Execute the Agreement in the amount of $509,300.

The consent agenda items A through D were approved by roll call vote.

M/S (Batra/Mandel)

Luis Bautista – Aye
Alma Cortes – Aye
Priya Batra – Aye
Astrid Heger – Aye
Lisa Mandel – Aye
Summer McBride – Aye
Carol Sigala – Aye

THE ITEMS WERE APPROVED UNANIMOUSLY

5. Remarks by the Commission Vice Chair of the Board

Remarks were given by Commission Vice Chair Summer McBride.

6. President & CEO's Report

A report-out was given by Karla Pleitez Howell.

7. Amend Strategic Partnership with the California Community Foundation (CCF) Community Initiatives Fund, Fiscal Sponsor for the Los Angeles Partnership for Early Childhood Investment in the Amount of $150,000 for a Total of $2,163,792.50 Through December 31, 2028 to continue investing in community-driven innovation to advance Black birth equity through the African American Infant and Maternal Mortality Prevention Initiative (AAIMM) Village Fund (Written Only)

There was no presentation on this item. Information was provided in the posted Board materials.

8. Public Hearing: Approval to Submit First 5 LA Annual Report to First 5 CA

Presenter: Aurea Montes-Rodriguez

The Commission approved the submission of the First 5 LA Annual Report to First 5 CA by roll call vote.

M/S (Sigala/Bautista)

Luis Bautista – Aye

Alma Cortes – Aye
Priya Batra – Aye
Astrid Heger – Aye
Lisa Mandel – Aye
Summer McBride – Aye
Carol Sigala – Aye

THE ITEM WAS APPROVED UNANIMOUSLY

9. Biennial Review of First 5 LA Conflict-of-Interest Code

There was no presentation on this item. Information was provided in the posted Board materials.

10. Annual Review of 2024-29 Strategic Plan

Presenter: JR Nino

Summary
The Board approved the 2024–2029 Strategic Plan in November 2023. The plan uses the GOST framework: goals, objectives, strategies, and tactics. Implementation parameters continue to emphasize alignment with intended impact, equity-driven planning, and consideration of cost, benefit, and sustainability. Community input and Board interviews informed development of the plan. Four strategic initiatives introduced in November 2024 continue to serve as the roadmap for translating the plan into action and advancing the well-being of children ages 5 and younger across Los Angeles County. Implementation is underway through priority areas, including home visiting under the maternal and child well-being initiative. Staff recommended no revisions to the strategic plan at this time.

Action and Follow-Up

- Review completed: The Commission completed the annual Proposition 10 review of the 2024–2029 Strategic Plan.
- Plan status: The plan remains in effect with no revisions.
- Ongoing work: Staff will continue implementing the strategic initiatives through established priority areas and will bring related implementation matters to the Board through the appropriate agenda items.

No public comments were received on this item.

11. First 5 LA Home Visiting Long-Term Vision: Family-Centered Access and Triage Model

Presenters: Aurea Montes-Rodriguez, VP of Community Engagement and Policy, Diana Careaga, Director of Family Supports, Christopher Ringewald, Senior Fellow, Catalyst

California, and Dr. Tamara Hunter, Division Chief, LA County Department of Children and Family Services

Summary
Staff presented a "No Wrong Door" triage model designed to connect families with the appropriate level of support through multiple trusted entry points. The proposed model includes:

- Path A — Welcome Baby: Prenatal outreach, hospital-based screening, and short-term postpartum support.
- Path B — Community and complementary supports: Referrals through community-based and faith-based organizations, doulas, healthcare providers, and other trusted partners.
- Path C — Select Home Visiting: Longer-term, evidence-based services through Healthy Families America and Parents as Teachers for families with the highest levels of need.

Families would be able to move between service paths as their circumstances and preferences change. The redesigned model is expected to serve approximately 5,300 families, compared with approximately 15,000 families served during the prior year. Staff proposed directing approximately 85% of funding to direct services and 15% to shared infrastructure. The model will target communities with the greatest economic, racial, health, and geographic disparities using the Building Brighter Futures Equity Index and hospital birth data. Priority populations include families experiencing housing insecurity, maternal or infant health disparities, child welfare risk, substance-use concerns, and barriers to accessing services. The model will strengthen prenatal outreach, closed-loop referrals, cross-system coordination, shared data collection, workforce development, and follow-up on whether families' needs were met. Performance measures will emphasize family outcomes—including infant well-being, maternal mental health, early intervention, basic needs, and prevention of child welfare involvement—rather than referral counts alone.

Funding and Sustainability
First 5 LA's current home visiting investment is approximately $28 million, representing about 40% of its organizational budget. The investment must be reduced as First 5 LA transitions to a projected $60 million annual budget in FY 2027–28. Staff will pursue braided funding through CalWORKs, managed care plans, CalAIM, behavioral health funding, doula benefits, community health worker benefits, and other county and state resources. A potential partnership with DCFS under Family First Prevention Services could provide a 50% federal reimbursement for eligible Healthy Families America and Parents as Teachers service, administrative, implementation, and training costs. Participation would require model fidelity, nonfederal matching funds, continuous quality improvement, use of the state reporting platform, and an interagency agreement between DCFS and First 5 LA.

Commissioner Direction
Commissioners expressed support for the overall model and directed staff to:

- Strengthen prenatal engagement and earlier identification of family needs.
- Maintain all three service paths, with modestly greater emphasis on intensive Path C services for families with the highest needs.
- Preserve flexibility so services reflect family choice, local conditions, and changing needs.

- Use trusted, culturally responsive community partners for outreach and referrals.
- Measure meaningful outcomes, including preterm birth, low birth weight, postpartum care, maternal mental health, early intervention, and prevention of child welfare involvement.
- Ensure that staffing levels, workload, and provider capacity remain sustainable.
- Include qualitative family experiences and community partnership outcomes in future reporting.

Action and Follow-Up

- Endorsement: Commissioners indicated agreement with the overall “No Wrong Door” triage direction. The item was informational; no formal motion or roll-call vote was taken. First 5 LA staff will incorporate commissioner feedback and return with specific funding recommendations, service allocations, risk-assessment criteria, and a focused set of outcome measures.
- First 5 LA and DCFS will continue planning for the Family First Prevention Services partnership and development of an interagency agreement.
- First 5 LA and DPH will continue work on CalWORKs transitions, shared data reporting, unified billing, and workforce capacity.
- Sustainability: Continue developing partnerships with managed care plans, community organizations, doulas, DMH, and other systems to expand and sustain services.

No public comments were received.

12. Public Comment (for items not on the agenda)

No general public comments were provided.

ADJOURNMENT:

The Commission adjourned at 4:11 pm.

NEXT MEETING:

The next Commission meeting will take place on Thursday, November 12, 2026, at 1:30 pm.

Meeting details will be posted per Brown Act Requirements
Meeting minutes were recorded by Hana Joe, Facilities Business Partner

FIRST 5 LA

SUBJECT:
Monthly Financial Reports

RECOMMENDATION:
Approval of the monthly financial statements for the months ending July 31 and August 31, 2026.

BACKGROUND:
Staff provides monthly financial reports for the Commission's review and approval to ensure transparency of the financial status of First 5 LA.

DISCUSSION:
For FY 2025-26 year-end closing purposes, we converted from a cash basis to a modified accrual basis to account for all assets and liabilities as of June 30, 2026. Beginning July 1, 2026, the statements reverted to a cash basis, and all accruals related to revenues and expenditures were reversed accordingly.

July 31, 2026
First 5 LA began the month of July with a cash balance of $272.7 million. During the month, we received $71,457 in revenues. Tobacco tax revenue for June, totaling $2.9 million, was booked as receivable in FY 2025-26. We had $2.6 million in program expenditures and $1 million in operating expenditures. First 5 LA ended the month with a cash balance of $269.1 million.

August 31, 2026
First 5 LA began the month of August with a cash balance of $269.1 million. During the month, we received $1.3 million in revenues. We had $1.2 million in program expenditures, and $1.1 million in operating expenditures. As a result, First 5 LA ended the month with a cash balance of $268.1 million.

This report includes detailed financial information for the months ending July 31 and August 31,2026. The financial statements are unaudited and reported as a "soft close." Statements in this report include the following:

- Revenue and Expense Statement: Summarizes financial statements to highlight the starting cash balance, revenues received, program and operating expenses, and the ending cash balance for the month.

- Balance Sheet: Provides a "snapshot" view of the Commission's assets, liabilities and fund balance as of July 31 and August 31, 2026.

- Detailed operating and program expenditures: Shows expenses against the FY 2026-27 Budget approved on June 11, 2026.

Los Angeles County Children and Family First - Proposition 10 Commission (aka) First 5 LA
Revenue and Expense Statement
August 31, 2026, Unaudited

	REVENUES AND EXPENDITURES
Net Position as of Net Position July 31, 2026	**$ 269,117,195**
Revenue	
Monthly State Allotments	
CA Electronic Cigarette Excise Tax (CECET)	
State Commission - Other Program Funds	450,000
Interest Income - Unreserved	811,044
Other General Revenues-Rental Income	48,887
Total Revenue	**$ 1,309,931**
Expenses	
Program Budget (Attachment A)	
2024-2029 Strategic Plan	$ 1,212,005
Strategic Innitiatives Development Fund	-
Total Initiative/Program Expenses	**$ 1,212,005**
Operation and Administration (Attachment B)	
Personnel	$ 922,063
General Operating	107,981
Consultant Services	39,670
Professional Services	24,352
Travel Expenses	1,059
Professional Development	2,099
Capital Improvements	-
Total Operation and Administration	**$ 1,097,224**
Total Expenses	**$ 2,309,229**
Variance (Revenue - Expenses)	**$ (999,298)**
Net Position as of August 31, 2026	**$ 268,117,897**

Attachment B

Los Angeles County Children and Family First -
Proposition 10 Commission (aka) First 5 LA
Operating & Administrative Budget Update
August 31, 2026, UNAUDITED

OPERATION AND ADMINISTRATION EXPENSE	JULY ACTUAL	FISCAL YTD ACTUAL	FY 2026-27 BUDGET	FISCAL YTD VARIANCE
Personnel Services				
Salaries & Wages	677,006	1,424,049	9,747,072	8,323,024
Fringe Benefits	245,058	489,488	3,770,981	3,281,493
Total Personnel Services	**922,063**	**1,913,537**	**13,518,053**	**11,604,517**
General Operating Expenses				
ADP-Payroll	2,280	2,280	40,000	37,720
Workers' Compensation Insurance	-	32,985	78,750	45,765
Utilities	4,743	4,743	180,000	175,257
Corporate Insurance	67,349	82,161	154,000	71,839
Mileage, Parking and Other Transportation	98	98	21,025	20,927
Telephones	1,477	1,477	44,200	42,723
Cell Phone & Mobile Devices	6,750	13,500	87,000	73,500
Outside Printing & Publications	-	-	2,000	2,000
Other Supplies	329	329	5,000	4,671
Postage & Delivery	340	340	1,810	1,470
Educational Supplies	-	-	4,200	4,200
Office Supplies	4,360	12,204	27,849	15,645
Subscriptions & Publications	160	160	26,000	25,840
Equipment-Rents & Leases	1,068	2,135	26,000	23,865
Building Repair & Maintenance	14,517	14,809	165,000	150,191
Equipment Repairs & Maintenance	-	-	3,000	3,000
Offsite Storage	203	203	5,500	5,297
Hardware & Software Maintenance	3,622	14,968	364,000	349,032
Miscellaneous/Contingency	148	148	56,000	55,852
Internal Meetings	538	538	64,775	64,237
Divisional Capacity Building	-	-	3,400	3,400
Total General Operating Expenses	**107,981**	**183,077**	**1,359,509**	**1,176,432**
Consultant Services				
Consultant Fees	21,234	21,234	716,238	695,004
Other Professional Fees	18,436	18,436	335,280	316,844
Total Consultant Services	**39,670**	**39,670**	**1,051,518**	**1,011,848**
Professional Services				
Audit	-	-	73,000	73,000
Legal Fees	11,475	11,475	200,000	188,525
Professional Dues	4,074	4,074	68,200	64,126
Staff Recruitment	-	-	8,000	8,000
Commissioners Stipends	300	300	22,000	21,700
Web-Based Services	3,541	3,541	51,500	47,959
Bank & Other Service Charges	4,961	4,961	6,000	1,039
Total Professional Services	**24,352**	**24,352**	**428,700**	**404,348**
Travel Expenses				
Airfare	1,059	1,059	90,160	89,101
Lodging	-	-	93,053	93,053
Per Diem	-	172	35,692	35,520
Other Travel Expense	-	(9)	14,607	14,616
Total Travel Expenses	**1,059**	**1,222**	**233,512**	**232,290**
Professional Development				
Training Materials & Supplies	-	-	10,260	10,260
In-house Training	-	-	63,005	63,005
Leadership Programs	-	3,375	114,800	111,425
Conference/Training Registrations	2,099	5,097	66,645	61,548
Outside Education	-	-	41,550	41,550
Total Professional Development	**2,099**	**8,472**	**296,260**	**287,788**
Capital Improvements				
Capital Outlay	-	-	88,000	88,000
Total Capital Improvements	**-**	**-**	**88,000**	**88,000**
TOTAL OPERATING EXPENSES	**1,097,224**	**2,170,329**	**16,975,551**	**14,805,223**

NOTES - OPERATING & ADMINISTRATIVE BUDGET UPDATE:

The administrative expenses are within the maximum authorized under the Board policy.

The FY 2026-27 operating budget was approved by the Board of Commissioners on June 11, 2026

Attachment A

LOS ANGELES COUNTY CHILDREN AND FAMILY FIRST - PROPOSITION 10 COMMISSION (AKA FIRST 5 LA)
PROGRAM EXPENDITURES BY FY 2026-27 BUDGET
August 31, 2026, UNAUDITED

INITIATIVE/PROGRAM	FY 2026-27 BUDGET	AUGUST EXPENDITURES	FISCAL YTD EXPENDITURES	BALANCE REMAINING
2024-2029 STRATEGIC PLAN				
Center for Family Systems				
Family Supports	28,242,146	430,438	469,237	27,772,909
Health Systems	1,066,000	40,421	40,421	1,025,579
Center Support	125,000	-	-	125,000
Center for Community Engagement Policy				
Communities	8,668,974	705,638	705,638	7,963,336
Impact & Accountability	992,500	-	-	992,500
Public Policy & Early Care and Education	8,752,750	35,508	2,572,845	6,179,905
Center for Strategy & Culture				
Communications	1,225,524	-	-	1,225,524
Subtotal 2024-2029 Strategic Plan	**49,072,894**	**1,212,005**	**3,788,141**	**45,284,753**
Strategic Initiatives Development Fund	3,951,555	-	-	3,951,555
TOTAL	**53,024,449**	**1,212,005**	**3,788,141**	**49,236,308**

The FY 2026-27 program budget was approved by the Board of Commissioners on June 11, 2026.

Los Angeles County Children and Families First -
Proposition 10 Commission
Statement of Net Assets
August 31, 2026 Unaudited

Current Assets:			
Cash	$	3,410,840	
Cash- Morlin Mgmt Corp		187,407	
Investment:		244,579,949	
Advance - Various		847,833	
Other Receivables		5,103,918	
Total Current Assets	**$**	**254,129,947**	
Fixed Assets:			
Land	$	2,039,000	
Building & Improvements		17,545,779	
Furniture & Fixtures		953,249	
Computer, Software & Accessories		2,299,762	
Office Equipment		346,044	
Accumulated Depreciation		(8,626,621)	
Lease Receivable		3,264,004	
Total Fixed Assets	**$**	**17,821,217**	
Total Assets	**$**	**271,951,165**	
Liabilities and Net Assets			
Current liabilities:			
Other Liabilities	$	126,176	**(1)**
Right to use leased		3,229,992	
Total Current Liabilities	**$**	**3,356,168**	
Net Assets:			
Investment in capital assets	$	14,557,214	
Restricted		254,037,783	
Total Net Assets	**$**	**268,594,997**	
Total Liabilities and Net Assets	**$**	**271,951,165**	

NOTES:
(1) Other Liabilities include accounts payable, and other related liabilities.

Los Angeles County Children and Family First - Proposition 10 Commission (aka) First 5 LA
Revenue and Expense Statement
July 31, 2026, Unaudited

	REVENUES AND EXPENDITURES
Net Position as of Net Position June 30, 2026	**$ 272,694,979**
Revenue	
Monthly State Allotments	
CA Electronic Cigarette Excise Tax (CECET)	
State Commission - Other Program Funds	
Interest Income - Unreserved	22,571
Other General Revenues-Rental Income	48,887
Total Revenue	**$ 71,457**
Expenses	
Program Budget (Attachment A)	
2024-2029 Strategic Plan	$ 2,576,136
Strategic Innitiatives Development Fund	-
Total Initiative/Program Expenses	**$ 2,576,136**
Operation and Administration (Attachment B)	
Personnel	$ 991,473
General Operating	75,096
Consultant Services	-
Professional Services	-
Travel Expenses	163
Professional Development	6,373
Capital Improvements	-
Total Operation and Administration	**$ 1,073,106**
Total Expenses	**$ 3,649,242**
Variance (Revenue - Expenses)	**$ (3,577,784)**
Net Position as of July 31, 2026	**$ 269,117,195**

Los Angeles County Children and Family First - Proposition 10 Commission (aka) First 5 LA
Operating & Administrative Budget Update
July 31, 2026, UNAUDITED

OPERATION AND ADMINISTRATION EXPENSE	JULY ACTUAL	FISCAL YTD ACTUAL	FY 2026-27 BUDGET	FISCAL YTD VARIANCE
Personnel Services				
Salaries & Wages	747,043	747,043	9,747,072	9,000,030
Fringe Benefits	244,430	244,430	3,770,981	3,526,550
Total Personnel Services	**991,473**	**991,473**	**13,518,053**	**12,526,580**
General Operating Expenses				
ADP-Payroll	0	-	40,000	40,000
Workers' Compensation Insurance	32,985	32,985	78,750	45,765
Utilities	0	-	180,000	180,000
Corporate Insurance	14,812	14,812	154,000	139,188
Mileage, Parking and Other Transportation	0	-	21,025	21,025
Telephones	0	-	44,200	44,200
Cell Phone & Mobile Devices	6,750	6,750	87,000	80,250
Outside Printing & Publications	0	-	2,000	2,000
Other Supplies	0	-	5,000	5,000
Postage & Delivery	0	-	1,810	1,810
Educational Supplies	0	-	4,200	4,200
Office Supplies	7,844	7,844	27,849	20,005
Subscriptions & Publications	0	-	26,000	26,000
Equipment-Rents & Leases	1,068	1,068	26,000	24,932
Building Repair & Maintenance	292	292	165,000	164,708
Equipment Repairs & Maintenance	0	-	3,000	3,000
Offsite Storage	0	-	5,500	5,500
Hardware & Software Maintenance	11,346	11,346	364,000	352,654
Miscellaneous/Contingency	0	-	56,000	56,000
Internal Meetings	0	-	64,775	126,506
Divisional Capacity Building	0	-	3,400	3,400
Total General Operating Expenses	**75,096**	**75,096**	**1,359,509**	**1,346,144**
Consultant Services				
Consultant Fees	-	-	716,238	716,238
Other Professional Fees	-	-	335,280	335,280
Total Consultant Services	**0**	**-**	**1,051,518**	**1,051,518**
Professional Services				
Audit	-	-	73,000	73,000
Legal Fees	-	-	200,000	200,000
Professional Dues	-	-	68,200	68,200
Staff Recruitment	-	-	8,000	8,000
Commissioners Stipends	-	-	22,000	22,000
Web-Based Services	-	-	51,500	51,500
Bank & Other Service Charges	-	-	6,000	6,000
Total Professional Services	**0**	**-**	**428,700**	**428,700**
Travel Expenses				
Airfare	-	-	90,160	90,160
Lodging	-	-	93,053	93,053
Per Diem	172	172	35,692	35,520
Other Travel Expense	(9)	(9)	14,607	14,616
Total Travel Expenses	**163**	**163**	**233,512**	**233,349**
Professional Development				
Training Materials & Supplies	-	-	10,260	10,260
In-house Training	-	-	63,005	63,005
Leadership Programs	3,375	3,375	114,800	111,425
Conference/Training Registrations	2,998	2,998	66,645	63,647
Outside Education	-	-	41,550	41,550
Total Professional Development	**6,373**	**6,373**	**296,260**	**289,887**
Capital Improvements				
Capital Outlay	-	-	88,000	88,000
Total Capital Improvements	**0**	**-**	**88,000**	**88,000**
TOTAL OPERATING EXPENSES	**1,073,106**	**1,073,106**	**16,975,551**	**15,964,178**

NOTES - OPERATING & ADMINISTRATIVE BUDGET UPDATE:

The administrative expenses are within the maximum authorized under the Board policy.

The FY 2026-27 operating budget was approved by the Board of Commissioners on June 11, 2026

Attachment A

LOS ANGELES COUNTY CHILDREN AND FAMILY FIRST - PROPOSITION 10 COMMISSION (AKA FIRST 5 LA)
PROGRAM EXPENDITURES BY FY 2026-27 BUDGET
JULY 31, 2026, UNAUDITED

INITIATIVE/PROGRAM	FY 2026-27 BUDGET	JULY EXPENDITURES	FISCAL YTD EXPENDITURES	BALANCE REMAINING
2024-2029 STRATEGIC PLAN				
Center for Family Systems				
Family Supports	28,242,146	38,799	38,799	28,203,347
Health Systems	1,066,000	-	-	1,066,000
Center Support	125,000	-	-	125,000
Center for Community Engagement Policy				
Communities	8,668,974	-	-	8,668,974
Impact & Accountability	992,500	-	-	992,500
Public Policy & Early Care and Education	8,752,750	2,537,337	2,537,337	6,215,413
Center for Strategy & Culture				
Communications	1,225,524	-	-	1,225,524
Subtotal 2024-2029 Strategic Plan	**49,072,894**	**2,576,136**	**2,576,136**	**46,496,758**
Strategic Initiatives Development Fund	3,951,555	-	-	3,951,555
TOTAL	**53,024,449**	**2,576,136**	**2,576,136**	**50,448,313**

The FY 2026-27 program budget was approved by the Board of Commissioners on June 11, 2026.

Los Angeles County Children and Families First -
Proposition 10 Commission
Statement of Net Assets
July 31, 2026 Unaudited

Current Assets:			
Cash	$	3,732,983	
Cash- Morlin Mgmt Corp		187,407	
Investment:		247,388,217	
Advance - Various		275,409	
Other Receivables		6,130,424	
Total Current Assets	**$**	**257,714,440**	
Fixed Assets:			
Land	$	2,039,000	
Building & Improvements		17,545,779	
Furniture & Fixtures		953,249	
Computer, Software & Accessories		2,299,762	
Office Equipment		346,044	
Accumulated Depreciation		(8,626,621)	
Lease Receivable		3,264,004	
Total Fixed Assets	**$**	**17,821,217**	
Total Assets	**$**	**275,535,657**	
Liabilities and Net Assets			
Current liabilities:			
Other Liabilities	$	126,506	**(1)**
Right to use leased		3,229,992	
Total Current Liabilities	**$**	**3,356,498**	
Net Assets:			
Investment in capital assets	$	14,557,214	
Restricted		257,621,946	
Total Net Assets	**$**	**272,179,159**	
Total Liabilities and Net Assets	**$**	**275,535,657**	

NOTES:
(1) Other Liabilities include accounts payable, and other related liabilities.

Attachment A
November 2026

	RENEWALS										
	DEPARTMENT	**DEPARTMENT/ INITIATIVE/STRATEGY / PROGRAM**	**CONTRACT (PROJECT) INFORMATION**	**PROCUREMENT METHOD**	**PROJECT LENGTH**	**ESTIMATED TOTAL PROJECT COST**	**CONTRACT AMOUNT**	**ANTICIPATED CONTRACT START DATE**	**ANTICIPATED CONTRACT END DATE**	**ANTICIPATED PROJECT END DATE**	***SATISFACTORY PROGRESS ACHIEVED BY CONTRACTOR?**
1	Public Policy and Early Care & Education	Public Policy & Early Care and Education/Policy Agenda/Advocacy/ Policy and Sustainability Advocate	**CALIFORNIA STRATEGIES & ADVOCACY, LLC (10357)** The Contractor will develop and execute advocacy strategies to help advance First 5 LA state policy priorities in alignment with First 5 LA's 2024-2029 Strategic Plan to help advance First 5 LA state policy priorities. Their primary purpose will be to support First 5 LA's early childhood policy and advocacy efforts in the state policy arena, while employing a variety of strategies and activities to support the organization's policy agenda priorities to strengthen systems of support for children ages prenatal to 5-years old. During the contract period of December 1, 2025 – November 30, 2026, the contractor supported First 5 LA's advocacy efforts and strategies in support of state budget and legislative proposals aligned with the organization's multi-year policy agenda. During this new contract period (December 1, 2026-November 30, 2027), the contractor will again support these advocacy efforts during the 2027 state budget and legislative session. Part of the funding for this agreement was included in the FY 26-27 budget approved on June 11, 2026. The remaining funding for this contract will be included in the FY27-28 budget which is anticipated to be presented to the Board for approval at the June 2027 Meeting of the Board of Commissioners.	RFQ	5 years	$1,830,000	$205,020000 Estimated FY 26-27 Budget: $119,595 Impact on FY 27-28 Budget: $85,445	12/1/2026	11/30/2027	11/30/2027	18 Yes

*Satisfactory progress is based on whether contractors and grantees are making or will be expected to make satisfactory progress towards completion in the current agreement by the contract expiration date.

Attachment A
November 2026

	AMENDMENTS								
	DEPARTMENT	**DEPARTMENT/ INITIATIVE/STRATEGY / PROGRAM**	**CONTRACT (PROJECT) INFORMATION**	**PROCUREMENT METHOD**	**PROJECT LENGTH**	**CURRENT CONTRACT AMOUNT**	**AMENDMENT AMOUNT**	**NEW CONTRACT AMOUNT**	***SATISFACTORY PROGRESS ACHIEVED BY CONTRACTOR?**
1	Operations & Facilities	Operations & Facilities /Communications & Marketing/Strategic Marketing	**BUMPERCAR, INC. (#10261)** The Contractor will continue to provide multimedia and creative services for the First 5 LA brand refresh, including development of media for the new First 5 LA website. Funding for this contract is included in the FY26-27 budget approved at the June 11, 2026, Board of Commissioners meeting.	RFQ	5 years, 7 months	$757,604	$149,246	$906,850	Yes

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*Satisfactory progress is based on whether contractors and grantees are making or will be expected to make satisfactory progress towards completion in the current agreement by the contract expiration date.

Agenda Item: 4C
Date: November 12, 2026

First 5 LA

SUBJECT:

Contracts for approval

RECOMMENDATION:
Approve one (1) renewal, one (1) amendment and authorize staff to complete final execution of the agreements upon approval from the Board.

BACKGROUND:

Pursuant to the Procurement Policy, adopted on September 9, 2021, "All First 5 LA contracts and amendments over $150,000 in the aggregate shall be presented to the Board of Commissioners as an item under Consent for approval prior to execution on behalf of the First 5 LA."

First 5 LA's programmatic budget, including program support, for FY 2026-27 totals $59,135,876 and the administrative support budget totals $10,864,124. Funding for the renewing agreement and amendment is included in the FY 2026-27 budget, approved at June 11, 2026, Board of Commissioners meeting. For contracts that span fiscal years, the estimated spending amount for each fiscal year will be included in First 5 LA's annual budgets for approval. Pursuant to contract terms, if the Commission does not appropriate funds for the agreement in future fiscal years, First 5 LA may terminate the agreement.

A description of each contractor's project and scope of work for FY 2026-27 is provided in Attachment A. Staff analyzed the progress of each contractor and determined whether these contractors are making or will be expected to make satisfactory progress towards completion of the objectives in the current agreement by the contract expiration date. This information can be found in the last column of Attachment A. Upon approval of the agreements presented in Attachment A, staff will complete final execution of the agreements.

DISCUSSION:

Staff seeks the Commission's approval of the agreements summarized in Attachment A.

Conflict of Interest Code
of the

LOS ANGELES COUNTY CHILDREN AND FAMILIES FIRST – PROPOSITION 10 COMMISSION
(Aka First 5-LA)

Incorporation of FPPC Regulation 18730 (2 California Code of Regulations, Section 18730) by Reference

The Political Reform Act (Government Code Section 81000, *et seq.*) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted a regulation (2 Cal. Code of Regs. 18730), which contains the terms of a standard conflict of interest code. After public notice and hearing, it may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730, and any amendments to it duly adopted by the Fair Political Practices Commission, are hereby incorporated into the conflict of interest code of this agency by reference. This regulation and the attached Appendices (or Exhibits) designating officials and employees and establishing economic disclosure categories shall constitute the conflict of interest code of this agency.

Place of Filing of Statements of Economic Interests

All officials and employees required to submit a statement of economic interests shall file their statements with the agency head; or his or her designee. The agency shall make and retain a copy of all statements filed by its Board of Commissioners, Alternate Commissioners, Ex-Officio Representatives and the Executive Director and forward the originals of such statements to the Executive Office of the Board of Supervisors of Los Angeles County.

The agency shall retain the originals of statements for all other Designated Positions named in the agency's conflict of interest code. All retained statements, original or copied, shall be available for public inspection and reproduction (Gov. Code Section 81008).

LOS ANGELES COUNTY CHILDREN AND FAMILIES FIRST –
PROPOSITION 10 COMMISSION
(Aka First 5-LA)

EXHIBIT "A"

CATEGORY 1

Persons in this category shall disclose all business positions, investments in, or income (including gifts, loans and travel payments) received from any entities that provide services of the type, which are eligible to receive Proposition 10 funding.

CATEGORY 2

Persons in this category shall disclose all interests in real property within the jurisdiction. Real property shall be deemed to be within the jurisdiction if the property or any part of it is located within or not more than two miles outside the boundaries of the jurisdiction or within two miles of any land owned or used by the agency.

Persons are not required to disclose a residence, such as a home or vacation cabin, used exclusively as a personal residence; however, a residence in which a person rents out a room or for which a person claims a business deduction may be reportable.

CATEGORY 3

Persons in this category shall disclose all business positions, investments in, or income (including gifts, loans and travel payments) received from business entities that manufacture, provide or sell services and/or supplies of a type utilized by the agency and associated with the job assignment of designated position assigned to this disclosure category.

CATEGORY 4

Persons in this category shall disclose all income from any Proposition 10 employee, any represented or association of such employee; and business positions or income (including gifts, loans and travel payments) from any entity owned or controlled by such employee or his/her spouse or other financial dependent.

LOS ANGELES COUNTY CHILDREN AND FAMILIES FIRST –
PROPOSITION 10 COMMISSION
(Aka First 5-LA)

EXHIBIT "B"

Designated Position	**Disclosure Categories**
Board of Commissioners & Alternates	1, 2, 3, 4
Vice President of Operations & Sustainability	1, 3, 4
Vice President of Community Engagement & Policy	1, 3, 4
~~Vice President of Strategy & Culture~~	~~1, 3, 4~~
~~Director of Impact & Accountability~~	~~1, 3~~
Director of Public Policy & Early Care and Education	1, 3
~~Director of Communications~~	~~1, 3~~
~~Communications Coordinators~~	~~1, 3~~
~~Consultants/~~New Positions*	
Director of Communities	1, 3
Director of Contract Administration and Purchasing	1, 3, 4
Director of Finance	1, 2, 3
Director of Family Supports	1, 3
~~Director of Health Systems~~	~~1, 3~~
Director of Human Resources	1, 3, 4

LOS ANGELES COUNTY CHILDREN AND FAMILIES FIRST –
PROPOSITION 10 COMMISSION
(Aka First 5-LA)

EXHIBIT "B" (Cont'd)

Designated Position	**DisclosureCategories**
Director of Information Technology	3
President and Chief Executive Officer	1, 2, 3, 4
~~Board Relations Manager~~	~~3~~
~~Executive Vice President~~	~~1, 2, 3, 4~~
Ex-Officio Representatives	1, 2, 3, 4
~~Financial Planning & Analysis Manager~~	~~1, 3~~
~~IT Project Manager~~	~~3~~
Legal Counsel	1, 2, 3, 4

*New Positions are included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code, subject to the following limitations:

The President and CEO or his or her designee may determine in writing that a particular new position, although a "designated position," is hired to perform a range of duties that is limited in scope and thus is not required to fully comply with disclosure requirements in this section. Such written determination shall include a description of the new position's duties and based upon that description, a statement of the extent of disclosure requirements. The President and CEO or his or her designee's determination is a public record and shall be retained for public inspection in the same mannerand location as this conflict-of-interest code. (Gov. Code Section 81008.)

Individuals who perform under contract the duties of any designated position shall be required to file Statements of Economic Interests disclosing reportable interests in the categories assigned to that designated position.

EFFECTIVE DATE: 11/12/2026

Agenda Item: 4D
Date: November 12, 2026

FIRST 5 LA

SUBJECT:
2026 Biennial Update to First 5 LA's Local Conflict of Interest (COI) Code

RECOMMENDATION:
Approve the updated Local Conflicts of Interest Code and direct staff to file the updated Code with the County of Los Angeles at the November Board Meeting.

BACKGROUND:
The Commission has adopted a local conflict of interest code as required by California's Political Reform Act ("PRA") and the statutes that implement Proposition 10. Because the Commission is a local public entity, the PRA requires that the Commission have this local code in place to designate which officials and employees are required to file various categories of annual statements of economic interests. The local code also sets forth the basic rules that prohibit public officials and employees from making, participating in making, or using their official positions to influence decisions of the Commission.

Every two years, the Commission is required to conduct a biennial review and update of the Code. This year, the review and update must be completed prior to the end of December. Staff is presenting this item as information to Commissioners at the October 8 Commission Meeting and will be presenting it for action on Consent at the upcoming Commission meeting on November 12, 2026.

DISCUSSION:
The last time First 5 LA made substantial revisions to its COI Code was in November 2024 when First 5 LA made additional changes to its structure to align with the new 2024-2029 Strategic Plan. First 5 LA informed the County that further revisions would be submitted in October 2026 as part of the Biennial Update.

The amendments required by the County (see Attachment A) are solely reflective of a recent organizational restructuring.

Upon adoption of the proposed amendment, staff will file the amended code with the County of Los Angeles as required by the PRA.

Agenda Item: 4E
Date: November 12, 2026

FIRST 5 LA

SUBJECT:
Approve Amendment of the Strategic Partnership with the California Community Foundation (CCF) Community Initiatives Fund, Fiscal Sponsor for the Los Angeles Partnership for Early Childhood Investment in the Amount of $150,000 for a Total of $2,163,792.50 Through December 31, 2028, to continue investing in community-driven innovation to advance Black birth equity through the African American Infant and Maternal Mortality Prevention Initiative (AAIMM) Village Fund.

RECOMMENDATION (PROVIDED FOR ACTION):
This memo was provided as information for the Board's consideration at the October 8, 2026, Board of Commissioners meeting. At today's November 12, 2026 Commission meeting, First 5 LA staff recommends that the Board approve the amendment of a Strategic Partnership with California Community Foundation (CCF) Community Initiatives Fund, Fiscal Sponsor for the Los Angeles Partnership for Early Childhood Investment (THE PARTNERSHIP) for an amount not to exceed $150,000 for the period of two years for a total of $2,163,792.50. Staff will execute a contract renewal from January 1, 2027 through December 31, 2028 for $150,000. Funds for FY26-27 are included in the First 5 LA Programmatic Budget under AAIMM Birth Outcomes and Disparities – Policy and Systems Change, which was approved by the Board of Commissioners on June 11, 2026. Funds for FY27-28 and FY28-29 are included in the same category and will be presented to the Board of Commissioners at the June 2027 and June 2028 Commission meetings for approval. At the time of budget approval, requested resources will shift from the Assigned resource category of the fund balance, dedicated for broad Strategic Plan purposes, to the Committed category, amounts dedicated for a more specified purpose via resolution.

BACKGROUND:

Los Angeles County's African American Infant and Maternal Mortality Initiative (AAIMM)
First 5 LA and the Los Angeles County Department of Public Health (LACDPH) continue efforts to co-lead the AAIMM Prevention Initiative. The AAIMM Initiative's coalition also includes partnerships with the Los Angeles County Department of Health Services, the Los Angeles County Department of Mental Health, community organizations, mental and health care providers, funders, and community members. Since the onset of the AAIMM Initiative in 2018, the coalition instituted a shared leadership and decision-making approach among members to build trust and prioritize and implement strategies to address the unacceptably high rates of Black infant and maternal deaths countywide. The coalition meets regularly to develop, implement, and review strategies and catalyze community action to ensure healthy and joyous births for all Black families in LA County.

AAIMM acknowledges the root cause of disparities as racism related toxic stress and the impact that stress has on a Black woman's body, compounded by structures in society that perpetuate racism including lack of culturally competent care, and the presence of implicit and overt bias in the systems of support that impact Black families. AAIMM strategies are centered around the Community Health Equity Improvement Plan for Los Angeles County 2024-2029 (CHEIP)'s goal to reduce the gap by 50% in Infant Mortality Rates (IMR) between White and Black/African American babies by reducing the Black/African American IMR.

The AAIMM Village Fund (Community Grantmaking): A pooled fund supported by multiple public and private funders, which provides three-year grants ranging from $3,500 to $30,000 per year to fund innovative, community-led strategies to support the well-being of Black birthing families. Examples of Village Fund projects have included new parents' support groups, lactation & breast/chestfeeding support, community care circles, COVID-19 self-care packages, doula services, and more. More information is available at: https://www.blackinfantsandfamilies.org/the_village_fund.

First 5 LA's Investment to Date
In June 2020, the First 5 LA Board of Commissioners approved a Strategic Partnership with THE PARTNERSHIP to contribute $300,000 to the AAIMM Innovation Fund, a pooled fund leveraging public and private funding sources to support the sustainability of AAIMM and invest in community-driven innovation. Under the Strategic Partnership, First 5 LA funds have historically supported two main areas of work: the Village Fund (Community Grantmaking) and the AAIMM Community Action Teams (CATs). In February 2026, THE PARTNERSHIP notified First 5 LA that they intended to step down from the CATs intermediary role effective November 2026 (See Strategic Partnership Action Memo with Public Health Foundation Enterprises, Inc. dba Heluna Health which will take on the intermediary role for the CATs). As a result, this proposed Amendment includes funds only for continued support of the Village Fund.

To date, the Board of Commissioners has approved the following amendments to First 5 LA's Strategic Partnership with THE PARTNERSHIP:

- July 2022: Authorized an additional $400,000 and a one-year extension to fund CATs backbone support and additional capacity-building. "Backbone support" refers to a minimum amount of funding needed to operate, grow and sustain the CATs' organizational infrastructure. Under the approved amendment, THE PARTNERSHIP's work expanded to include managing the procurement and onboarding of CATs backbone agencies; ensuring fair allocation of backbone funding across the CATs; facilitating CATs peer learning, strategic planning, and sustainability planning; and ensuring documentation of CATs' efforts as part of the AAIMM evaluation.
- May 2023: Authorized an additional $450,000 and a one-year extension to support CATs backbone support, capacity building, and Village Fund, with a focus on building core organizational infrastructure.
- May 2024: Authorized an additional $450,000 and a one-year extension to support CATs backbone support, capacity building, and Village Fund, with a focus on strengthening & sustaining infrastructure.
- June 2025: Authorized an additional $450,000 and an eighteen-month extension to support CATs backbone support, capacity building, and Village Fund, with a focus on deepening community-driven birth equity strategies. This was later reduced by $36,207.50 to an amended total of $413,792.50 following LA Partnership's decision to step down from administering the CATs.

RATIONALE FOR AMENDMENT
The proposed amendment seeks to extend First 5 LA's Strategic Partnership with THE PARTNERSHIP for an additional two years through December 31, 2028, and provide $150,000 in additional funding to support the AAIMM Village Fund.

Cost Justification and Reason for Extension
The proposed amendment would continue contributing to the Village Fund pooled fund at the same level per year as FY25-26 ($75,000) for calendar years 2027 ($75,000) and 2028 ($75,000). Funds will allow THE PARTNERSHIP to sustain their current cohorts for their full 3-year commitment, as well as to continue bringing on new cohorts.

Contractor Performance & Progress to Date
THE PARTNERSHIP has continued to perform highly, achieving all First 5 LA contractual requirements while working closely with AAIMM leadership to support sustainability of the Village Fund and larger AAIMM initiative. Key accomplishments over the past year are presented below:

- Grantmaking: Graduated the third cohort of Village Fund grantees and led an inclusive selection process to select and launch a 6th cohort of grantees. Currently there are three active cohorts (4-6), with 42 total individuals/organizations funded to date. Funding has been secured and planning is currently under way to bring on a 7th cohort.
    - Demonstrating their continually expanding reach, the Village Fund received a record 64 applications for Cohort 6 (2026), leading to the selection of 9 new grantees

- Capacity Building: Provided ongoing support to grantees through quarterly peer learning convenings. Recent topics included presentations on AAIMM by countywide LACDPH AAIMM leadership, business and tax practices for small businesses and nonprofits, fundraising, sustainable partnerships, and maintaining authenticity and credibility in community work.
    - Data Snapshot:
        - The Village Fund 2025 year-end impact survey captured results from 19 grantees across active cohorts, serving SPAs 1-4, 6, and 8.
        - A majority of grantees reported increased knowledge of the Black infant and maternal health landscape, as well as growth in nonprofit management and operations, as a result of participating in the Village Fund. Grantees emphasized the value of peer connections in helping them connect with fellow grantees, expand services that support healthy and joyous births for Black families, increase their client base, and develop collaborative programming.
        - Five organizations reported that participating in the Village Fund enabled them to access new, non-Village Fund funding sources, supporting sustainability and long-term growth. Key components of the Village Fund model supporting this type of growth include organizational capacity building and support identifying new funding opportunities.
- Fundraising: In addition to First 5 LA's contribution of $75,000, THE PARTNERSHIP has continued to actively fundraise to grow the Village Fund, raising a total of $686,875 in FY25-26 for Village Fund cohorts seven (2026) and eight (2027) in addition to First 5 LA's contribution.
- Evaluation: In 2024, THE PARTNERSHIP leveraged non-First 5 LA funds to commission evaluation and learning firm Engage R+D to conduct an in-depth evaluation of the Village Fund's first cohort, using document review, surveys, and interviews to understand impacts on organizational capacity and resilience, the way grantees work in communities, and communities they serve. The final report was published in November 2025, indicating that **"The Black maternal health ecosystem** has been strengthened through grantees' increased visibility, community connection, and impactful programs" (Engage R+D 2025), with highlights including the following:
    - **Grantees saw significant growth in professional development and organizational resiliency from pre- to post-Village Fund.** For example, 80% reported that their ability to provide services to Black birthing persons and families was strengthened "a great deal" as a result of participating in the Village Fund, and 90% reported expanding services "to a great extent."
    - **Grantees served over 4,322 people** from January 2021 – November 2024, offering services ranging from tangible resources to emotional support, health services, education and advocacy, and more.

Proposed Work and Outcomes from Present to December 2028:
From now until December 2028, THE PARTNERSHIP will:

- Continue to maintain & grow the AAIMM innovation pooled fund
- Launch a 7th (and 8th, contingent upon securing continued funding) cohort of Village Fund grantees, selected by an inclusive community review committee
- Graduate grantee Cohorts 4-6 in December 2026-2028, respectively
- Provide ongoing support to Village Fund grantees through quarterly peer learning convenings, including capacity building support related to resource referrals, grant writing and fund development
- Continue connecting Village Fund grantees to the larger AAIMM network for continued opportunities to grow, cross-refer, and support birth equity
- Assess the impact of Village Fund grants and quarterly learning convenings on an annual basis through surveys and year-end closeout calls
- Participate in larger AAIMM Data and Fundraising efforts to support strengthening of AAIMM's overall data and fund development infrastructure

Alignment with First 5 LA's Strategic Plan

This Strategic Partnership aligns most closely with two of First 5 LA's 2024-2029 Strategic Plan objectives, approved by the Board in November 2023: (1) Reduce infant mortality, and (2) Increase culturally affirming services. The Village Fund funds services to support Black birthing families, designed by and for Black community. Strategic Plan tactics utilized include engagement, capacity building, coordination, and access.

Pursuant to the Procurement Policy, Strategic Partnerships greater than $150,000 must be presented to the Board for approval. Staff is requesting an amendment of a Strategic Partnership in the Amount of $150,000 for a Total Project Cost of $2,163,792.50 to comply with this policy[1].

GOVERNANCE GUIDELINES #5 AND #6 (SUSTAINABILITY AND LEVERAGING):

Sustainability Plan

THE PARTNERSHIP will continue working to proactively grow the AAIMM Village Fund pooled fund, seeking to sustain and deepen commitments from existing funders, as well as to bring on new funders. Additionally, key new sustainability efforts in FY26-27 include a relaunched Funding Workgroup, which will seek to build core AAIMM overall infrastructure and readiness to rapidly pursue funding opportunities, inclusive of Village Fund grantees. Short-term objectives of the work group include building a core set of grant templates, data, program information, and other resources which are accessible to all AAIMM partners and can be readily accessed for funding applications; and established workflows and points of contact for pursuing funding opportunities.

Leveraged Resources

THE PARTNERSHIP has successfully grown the Village Fund to include contributions from many funders, a full list of which can be found at https://villagefundla.org/. Major funders include the Conrad N. Hilton Foundation, Ballmer Group and California Healthcare Foundation. In FY25-26, First 5 LA contributed $75,000 to the Village Fund and THE PARTNERSHIP was able to successfully leverage $686,875 from 15 other funders. Fundraising continues on an ongoing basis and the next financial report will be available in January 2027.

NEXT STEPS

Staff anticipates executing a contract renewal with the California Community Foundation (CCF) Community Initiatives Fund, Fiscal Sponsor for the Los Angeles Partnership for Early Childhood Investment for an amount not to exceed $150,000 for the period of two years through December 31, 2028.

[1]In June 12, 2025, an amendment to the Strategic Partnership was approved with a total project cost of $2,050,000.00. The contract subsequently was modified. This amendment to the strategic partnership's total project cost is calculated takes into consideration the reduction ($36,207.50) and the additional funds for the time period of January 1, 2027 through December 31, 2028.

FIRST 5 LA
SUMMARY MEETING NOTES
Special Joint Meeting of the Board of Commissioners, Program & Planning, Budget & Finance and Executive Committees
September 24, 2026
1:30 pm – 4:30 pm

COMMITTEE MEMBERS PRESENT:
Luis Bautista (Alternate)
Astrid Heger
Abigail Marquez
Summer McBride (Chair)
Carol Sigala (Vice Chair)
Jacquelyn McCroskey
Julie Taren (Alternate)

OTHER MEMBERS PRESENT:
Justin Blakely
Kanchana Tate (Alternate)

STAFF PRESENT:
Karla Pleitez Howell, President & CEO
JR Nino, VP, Operations and Sustainability
Aurea Montes-Rodriguez, VP, Community Engagement and Policy

LEGAL COUNSEL:
Serita Young, Attorney-at-Law

OPEN SESSION

1. Call to Order/Roll Call

The Special Meeting of the Board/Program & Planning Committee was called to order by Committee Chair McBride at 1:34 pm. Roll call completed.

2. SB 707 Request(s) to Participate Remotely Due to Emergency Circumstances and Notice(s) of Remote Participation for Just Cause

Commissioner Jacquelyn McCroskey joined remotely under SB 707.

3. President & CEO Remarks

The President & CEO provided an update on First 5 LA's organizational transformation and the fiscal conditions driving it. Declining Proposition 10 tobacco-tax revenue, accelerated by Proposition 31 and a decrease in Los Angeles County births, requires First 5 LA to transition to a $60 million organization in the next fiscal year.

She reported that First 5 LA recently implemented a workforce reduction based solely on fiscal realities and the staffing needs of a smaller organization. She emphasized that the reduction was not related to the performance of affected employees.

The President & CEO also noted that grant investments must align with the organization's reduced funding level. Commissioners were advised that the home visiting presentation would include three options involving significant funding reductions and were asked to consider those options within the broader fiscal context.

The Committee Chair acknowledged the difficulty of the workforce reduction and expressed the Board's support for staff and leadership during the transition.

Commissioners were asked to consider the fiscal context when reviewing the home visiting options presented later in the meeting.

4. Annual Comprehensive Financial Report for the Year Ended June 30, 2026

Presenters:

- **JR Nino**
- **Raj Kumar**
- **Roger Alfaro, Partner, Eide Bailly, LLP**

First 5 LA staff and Roger Alfaro of Eide Bailly LLP presented the draft Annual Comprehensive Financial Report and findings from the financial audit for the fiscal year ended June 30, 2026. The following results were confirmed:

- Audit Opinions: The audit resulted in “clean” (unmodified) opinions on the financial statements, representing the highest level of assurance available through a financial statement audit.
- Findings: One finding of noncompliance related to the salary and benefits policy was reported. The policy required clarification that full-time and part-time employees are covered by a single salary structure. The policy was revised, corrective action was submitted to the state auditors, and the prior-year audit was subsequently certified. The finding did not affect the financial statements.
- Audit Adjustments: Five adjustments were identified, primarily due to timing differences between estimated and actual revenue information received from the state. Management and the auditors determined that the adjustments were not material to the financial statements.
- Additional Observations: The auditors provided recommendations related to capital-asset procedures; however, these did not rise to the level of a formal finding. No significant difficulties or disagreements with management were reported.

The Finance team announced receipt of the GFOA Certificate of Achievement for Excellence in Financial Reporting, marking the 18th consecutive year First 5 LA has received this recognition.

Next Steps and Timeline

- Board Consideration: The report will advance to the Board for action on October 8.
- External Filing: Following approval and finalization, the report will be submitted to the California State Controller’s Office, First 5 California, and the Los Angeles County Auditor-Controller’s Office.

This item was received for information only. No action was taken.

5. Home Visiting: Learnings and Long Term Vision

Presenters:

- **Aurea Montes-Rodriguez**
- **Diana Careaga**

First 5 LA staff presented the proposed five-year vision for home visiting, reflecting declining birth rates, First 5 LA's transition from a $70 million to a $60 million organization in FY 2027–28, and the need to reduce home visiting's current share of the organizational budget. The following three options were presented:

Option 1 — Welcome Baby Evidence-Based Model: Continue Welcome Baby as a universal hospital-based entry point in high-need communities, shorten services to three to four months, and conduct a randomized controlled trial to establish a stronger evidence base and pursue additional funding. This option would serve approximately 7,300 families but would discontinue First 5 LA funding for Healthy Families America and Parents as Teachers.

Option 2 — Select Home Visiting for Highest-Need Families: Fund Healthy Families America and Parents as Teachers for approximately 1,030 families, providing longer-term, higher-intensity services and a mental health clinician at every site. This option would eliminate the Welcome Baby universal entry point.

Option 3 — No Wrong Door Triage Model: Retain Welcome Baby, Healthy Families America, and Parents as Teachers in the highest-need areas, with prenatal risk assessments and tiered services based on family need and choice. This option would serve approximately 5,350 families and include connection specialists and coordinated referral pathways.

All three options included a focus on priority populations, culturally affirming care, improved maternal mental health and early-intervention connections, stronger referral follow-up, enhanced data collection, workforce support, partnerships with community-based organizations and public agencies, and leveraging sustainable funding sources.

Commissioner Discussion

Commissioners discussed the balance between reaching more families and providing more intensive services to fewer families. Key considerations included:

- Access to hospitals, community clinics, doulas, and community-based organizations in high-need areas.
- Demographic shifts and the stability of community clinics.
- Use of trusted messengers and culturally safe entry points.
- The needs of Black, Indigenous, immigrant and mixed-status, child-welfare-involved, substance-affected, and socially isolated families.
- Maternal mental health, birth disparities, and the quality—not only proximity—of care.
- Stronger agreements, data sharing, referral completion, and outcome measures demonstrating whether families are better off.

Committee Direction

The Committee narrowed its consideration to Options 2 and 3 and expressed consensus in support of Option 3, the No Wrong Door Triage Model. Commissioners cited its recognizable Welcome Baby entry point, tiered levels of support, broader reach, referral follow-through, community connections, and potential for long-term sustainability.

Next Steps and Timeline

- Additional Information: Staff will return with expenditure and cost information, maps of community clinics, community-based organizations and doula services, clinic-stability information, estimated referral volumes, clearer equity and population measures, funding sustainability details, and proposed outcome and accountability measures.

Board Consideration
Option 3 will be advanced for consideration by the full Board at the October 8, 2026 meeting. The Committee's direction did not constitute final approval.

This item was received for information only. No action was taken.

Members of the public addressed the board for this item.

6. Review of First 5 LA Annual Report to First 5 CA (Written Only)

This item was received for information only. No discussion or action was taken.

7. Establish a Strategic Partnership with Public Health Foundation Enterprises, Inc. Dba Heluna Health in the Amount of $509,300 Through June 30, 2028, to serve as new intermediary for First 5 LA's ongoing investment in the African American Infant and Maternal Mortality Prevention Initiative Community Action Teams (AAIMM CATs) (Written Only)

This item was received for information only. No discussion or action was taken.

9. Public Comments (for items not on the agenda)

There were no public comments received for items not on the agenda.

ADJOURNMENT:

Meeting adjourned at 4:02 pm.

NEXT MEETING:

The next Special Meeting of the Board/Program & Planning Committee will take place on Thursday, April 22, 2027, at 1:30 pm.

Meeting details will be posted per Brown Act Requirements

Meeting minutes were recorded by Hana Joe, Facilities Business Partner

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2027 MEETING CALENDAR

Date	Meeting Type	Time
February 11, 2027	Board of Commissioners	1:30-4:30 pm
April 22, 2027	Program and Planning Committee	1:30-4:30 pm
May 2027 (TBD by Finance)	Special Joint Meeting of the Board of Commissioners, Budget & Finance and Executive Committees	TBD
May 13, 2027	Board of Commissioners	1:30-4:30 pm
June 10, 2027	Board of Commissioners (Closed)	12:15-1:15 pm
	Board of Commissioners	1:30-4:30 pm
September 23, 2027	Board of Commissioners (Closed)	12:15-1:15 pm
	Special Meeting of the Board of Commissioners, Program & Planning Committee, Budget & Finance, and Executive Committees	1:30-4:30 pm
October 14, 2027	Board of Commissioners (Closed)	12:15-1:15 pm
	Board of Commissioners	1:30-4:30 pm

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Memo

To: Board of Commissioners

From: Karla Pleitéz Howell, President & CEO

Date: November 12, 2026

Subject: **PRESIDENT & CEO'S REPORT**

I. PRESIDENT & CEO HIGHLIGHTS

Building the Next Chapter of First 5 LA

As First 5 LA builds our next chapter, we are sharpening our focus on how we can have the greatest impact for children and families. Our Strategic Plan provides a clear direction, and our evolving organizational structure will strengthen our ability to advance public policy, systems change, and partnerships that improve outcomes for Los Angeles County children and families.

This next chapter will require all of us. Our Commissioners, staff, community partners, and public agencies each bring important expertise, relationships, and perspectives. Together, we have an opportunity to strengthen outcomes for children and families, including First 5 LA's role in shaping policy, connecting local experience to state and federal decisions, and advancing solutions that extend beyond our direct investments.

First 5 LA's work with California's Early Childhood Policy Council (ECPC) offers an example of what this next chapter can look like.

Advancing State Policy Through the Early Childhood Policy Council

Established in 2020, the ECPC and its Parent and Workforce Advisory Committees elevate the needs of young children and families and advise the Governor, Legislature, and Superintendent of Public Instruction on statewide early learning, care, and child development. AB 563, signed into law in 2025, requires the ECPC Annual Report to include recommendations that advance California's vision for children, families, and communities.

In 2026, First 5 LA was appointed to the Council by the Governor. During our spring Board interviews, Commissioners consistently identified this appointment as an important opportunity to leverage First 5 LA's expertise and local, state, and federal relationships. Commissioners emphasized the importance of influencing state policy and California's response to federal actions,

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bringing forward lessons from Los Angeles County, and connecting early care and education with the broader safety net and community services that families depend on.

Throughout 2026, First 5 LA has contributed to several ECPC policy efforts. These include recommendations for the Council's budget and May Revision letters to the Governor and Legislature, emphasizing the well-being of immigrant children and families and the need to strengthen safety net policies in response to H.R. 1. First 5 LA also elevated Los Angeles County experiences in discussions related to AB 495, including protections for family records and data and emergency communication practices that help families prepare for immigration enforcement.

A significant focus has been the ECPC Family Access and Federal Policy Subcommittee, formed in February to develop recommendations for the Council's Annual Report. Co-led by Sonia Jaramillo and First 5 LA's President and CEO, the subcommittee has worked with Council members and Advisory Committees, reviewed research and data, and refined proposals through four meetings.

The recommendations, scheduled for final consideration on November 19, reflect three interconnected priorities.

1. Universal, Culturally Affirming and Responsive Access to Early Care and Education

At the center of the recommendations is a shared vision: all families should have access to culturally affirming and responsive early care and education, alongside prenatal and perinatal supports and Paid Family Leave.

Just as TK–12 education is treated as a public good available to every family, early care and education should be accessible to all. Achieving this vision requires recognizing that families face different barriers and need different strategies to access services.

The proposal advances a **targeted universalism approach**: establish universal access as the shared destination while beginning with the children, families, and communities facing the greatest and most persistent gaps. Without intentional strategies, universal systems risk reaching families with the fewest barriers first and those with the greatest needs last, if at all.

The recommendations establish a pathway toward universal early care and education by 2034, with milestones in 2028 and 2030. The immediate 2027 priorities focus on building the foundation necessary to achieve this vision, including fulfilling existing child care expansion commitments, strengthening eligibility and access across siblings, prioritizing pregnant and parenting foster youth, recognizing tribal sovereignty, and establishing shared standards for culturally affirming and responsive care.

The proposal also calls for a statewide assessment of unmet needs and disparities, a comprehensive capacity plan addressing workforce, facilities, and licensing, and a baseline of current system costs.

These recommendations recognize that universal access cannot be achieved through additional child care slots alone. It requires a coordinated, sustainable system that builds on family strengths, supports providers, preserves family choice, and directs resources where barriers are greatest.

2. Federal Threats to California's Safety Net

Children cannot thrive unless their families' basic needs are met. H.R. 1 and related federal actions present significant risks to California's health care, food assistance, economic supports, and early childhood systems.

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The recommendations call on California to protect Medi-Cal coverage, preserve CalFresh and CalWORKs, safeguard federal early care and education funding, and reduce administrative barriers that prevent families from accessing essential services.

They also emphasize the importance of maintaining program integrity without adopting punitive approaches that further burden families and providers.

3. Immigrant Family Protection

Immigrant children, families, and early childhood workforce members continue to face a climate of fear and uncertainty that itself suppresses access to essential services.

The recommendations call for increased legal services, continued legal action against federal overreach, stronger rapid response and cross-agency coordination, and a clear point of contact where families can receive legal guidance and support to maintain continuity of care when immigration enforcement disrupts their lives.

Together, these three priorities connect a long-term vision for California's children with the immediate responsibility to protect families and preserve the systems on which they depend.

Looking Ahead to 2027: Protecting, Rebuilding, and Advancing Policy

As we look toward 2027, the work ahead will require both protecting what California has built and beginning to rebuild where federal actions have weakened access, trust, and stability for families.

Immigration will remain a significant issue. Recent changes to public charge policy, concerns about data privacy, and changes affecting Medi-Cal and CalFresh continue to create confusion and fear. Even families who remain eligible for services may withdraw from programs because they are uncertain about the consequences of participation.

These challenges reinforce the need for clear guidance, trusted community messengers, legal protections, and stronger coordination across government and community organizations.

During today’s meeting, Commissioners will hear directly from immigration experts working in the field about the continuing threats facing children and families and the policy actions needed to respond. Their perspectives will help ground our understanding of what families are experiencing and where First 5 LA, alongside our partners, can contribute.

Looking ahead, our ECPC work also raises important questions about how to sustain and strengthen statewide policy influence in 2027, engage with the incoming state administration and Legislature, connect Los Angeles County priorities with statewide advocacy, and build stronger partnerships to respond to federal policy.

These are opportunities for continued dialogue and collaboration with our Board and partners as we shape First 5 LA's policy priorities and thought leadership.

Our next chapter will call on us to work differently, learn together, and bring our collective strengths to the challenges ahead. No single organization or institution can accomplish this work alone. First 5 LA's greatest contribution will come through the partnerships we build, the experience we bring forward, and our shared commitment to creating the conditions in which all children and families can thrive.

II. UPDATES FROM THE TEAM – WHAT HAS FIRST 5 LA BEEN UP TO?

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Southern California Pacific Islander Community Response Team on NHPI Infant and Maternal Health
On October 15, the Southern California Pacific Islander Community Response Team (SoCal PICRT) facilitated a convening focused on Native Hawaiian and Pacific Islander (NHPI) infant and maternal health. Funded through First 5 LA's Strategic Partnership funds, the convening brought together NHPI community leaders and mothers to share their knowledge and experiences related to infant mortality in NHPI communities and discuss how NHPI families access available resources. Attendees included representatives from Birthworkers of Color, Pacific Islander Health Partnership, Kutturan Chamoru Foundation, Hawai'i Daughters Guild, and NHPI Data Policy Lab, as well as NHPI mothers. SoCal PICRT will be submitting a report summarizing the convening's key discussions and insights to help inform First 5 LA's ongoing work.

Advancing First 5 LA's PPECE Priorities and Building Relationship with Policymakers
First 5 LA participated in the Forward With Families forum hosted by Ascend at the Aspen Institute and co-hosted by Chair Mitchell's office. The forum brought together county departments, community college practitioners and administrators, and advocates to discuss opportunities for expanding access to ECE for student parents at community colleges. The sessions included conversations to explore policy and systems changes at the college, city, and county levels. Also in October, First 5 LA participated in the Child and Adult Care Food Program (CACFP) Roundtable 35th Annual Conference in Coronado, CA. The conference gathered approximately 400 advocates, researchers, and administrators of the program, and offered critical perspectives on the policy and program shifts shaping the future of CACFP at the local, state, and federal levels. The conference also presented key upcoming advocacy opportunities that aim to ensure that young children and their care providers continue to have access to nutritious meals through the CACFP.

Sharing Best Practices in Engaging Managed Care Plans
On October 28, 2026 First 5 LA staff, with co-presenters L.A. Care Health Plan and Blue Shield of California Promise Health Plan, presented on "Engaging Medicaid Partners: Multi-Level Strategies to Improve Maternal and Child Health" at the ZERO TO THREE LEARN Conference in Portland, OR. The LEARN Conference is one of the biggest professional development events for those in the early childhood field with educators, mental health leaders, researchers, advocates, policymakers and more in attendance. To support First 5 LA's Maternal and Child Well-Being initiative, managed care plans are a key partner as three-quarters of children up to age 5 in California have Medicaid insurance. The presentation highlighted the strategies First 5 LA used to engage with plans in the nation's most populous county, including innovative relationships, funding and resource flows, and local practice and policy change, along with the lessons learned.

III. RECENT AND UPCOMING EVENTS SPONSORED BY FIRST 5 LA

Name: Garden Party 2026
Date: October 14, 2026
Amount: $2,500
We sponsored the Western Center on Law & Poverty's Garden Party 2026, an event that honors individuals that have made extraordinary contributions to social, racial, and economic justice. The event was a powerful convening of connection and purpose that brought together philanthropists, business and community leaders, attorneys, and community-based partners.

Name: 25th Annual Education Conference Dinner
Date: October 23, 2026
Amount: $500
First 5 LA sponsored the National Pacific Islander Education Network's (NPIEN) 25th Annual Education Conference Dinner focused on bringing together educators, community leaders, advocates, and partners to recognize the importance of education and celebrate efforts to support Pacific Islander students and communities. Our sponsorship reflects our ongoing commitment to

fostering meaningful partnerships and supporting initiatives that promote educational opportunity, community engagement, and positive outcomes.

Name: 43rd Anniversary Event: La Cosecha
Date: October 23, 2026
Amount: $5,000
We sponsored the 43rd Anniversary Celebration: La Cosecha that brought together community leaders, partners, and supporters to celebrate Clinica Romero's longstanding commitment to providing accessible, compassionate healthcare and advancing the well-being of the communities it serves. This year's celebration brought community members together to support the development of their new Wellness & Cultural Center, a vital project for underserved communities.

Name: 35th Annual CACFP Conference
Date: October 26-28, 2026
Amount: $5,000
The Public Policy & Early Care and Education team attended CACFP Roundtable's 35th Annual Conference. The conference offered the opportunity to connect with various professionals to gain valuable insights and deepen knowledge of the Child and Adult Care Food Program. Our support helps CACFP's mission to foster a community of leaders who work together to build equitable access to their program and nutritious meals for children (and adults) in care settings.

Name: 3rd Annual Conference (WIN)
Date: November 10, 2026
Amount: $2,500
First 5 LA staff attended WIN's 3rd Annual Conference, an event that brought together mental health professionals, early childhood advocates, policy makers, and community leaders. This year's conference focused on bringing attention to programs under threat such as food assistance, health coverage, and mental health services. These are programs that are vital to our community and must be protected.

Name: Perinatal Equity Initiative (PEI) Summit
Date: November 13, 2026
Amount: $10,000
First 5 LA staff attended LA County's Perinatal Equity Initiative (PEI) Summit focused on elevating community wisdom and advancing meaningful change. The summit highlighted interventions and strategies led through community and county partnerships to reduce Black infant and maternal and mortality.

Name: 22nd Annual Night with the Stars Gala
Date: November 20, 2026
Amount: $5,000
We sponsored Pukúu Cultural Community Services' 22nd Annual Night with the Stars Gala honoring Native excellence and supporting scholarships for Indigenous students. The event brought together community leaders, partners, and supporters to celebrate the organization's ongoing efforts to strengthen and uplift the Native community. Our support reflects our commitment to supporting culturally responsive programs, meaningful community partnerships, and initiatives that promote the well-being and empowerment of the communities we serve.

Name: Rose Awards Gala
Date: November 9, 2026
Amount: $5,000
We've sponsored LA Parks Foundation's Rose Awards Gala that celebrates the individuals and organizations dedicated to enhancing parks, open spaces, and recreational opportunities

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throughout Los Angeles. The event highlights the importance of accessible parks and community spaces in promoting health, wellness, and quality of life for children and families.

IV. CONTRACTS EXECUTED LEVERAGING PRESIDENT & CEO DELEGATION AUTHORITY

Pursuant to the Procurement Policy adopted on September 9, 2021, "The Executive Director (or designee) may approve any contract or amendment up to and including $150,000 in the aggregate and will establish appropriate internal policies and controls for those awards. Contracts that are executed under the Executive Director (or designee) between $10,000-$150,000 will be presented as information at the next Board of Commissioners meeting."

The following agreements and amendments were executed between April 29, 2026, and October 1,2026, by President & CEO Karla Pleitéz Howell and her designees.

#10519 Mercer (US) Inc. – Contract Amount: $96,000
Contract Period: 4/29/2026 – 8/14/2026
The Contractor will assess the current organizational state, recommend optimized organization design and staffing aligned with financial plans, establish consistent role definitions based on market-aligned job architecture level guides, and assess current total rewards priorities to align future strategy and investments with employee preferences for First 5 LA.

#10517 Mercer (US) Inc. – Contract Amount: $55,000
Contract Period: 5/18/2026 – 11/30/2026
The Contractor will conduct a compensation benchmarking refresh - Benchmarking for 46 jobs; gap analysis to compare First 5 LA incumbent data to market levels; salary structure evaluation and advisory on go-forward adjustments.

#10467 Insight Global, LLC – Contract Amount: $150,000
Contract Period: 10/1/2026 – 9/30/2027
The contractor will provide staffing assistance to the Information Technology Department, with knowledgeable and experienced IT staff on an as-needed-basis.

#10535 ZERO TO THREE: National Center for Infants, Toddlers, and Families – Contract Amount: $148,000
Contract Period: 10/1/2026 – 11/30/2027
The Contractor will analyze federal and state policy and budget developments affecting Los Angeles County's prenatal to age 5 population. In addition, Contractor will provide timely insights, trainings, and briefings to strengthen First 5 LA's ability to understand policy impacts and align decision-making with its Strategic Plan and Policy Agenda. Through targeted analysis and capacity building support, Contractor will help First 5 LA effectively communicate emerging policy issues and their implications for young children and families.

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RESOLUTION NO. 2026-03

A RESOLUTION OF THE LOS ANGELES COUNTY CHILDREN AND FAMILIES FIRST PROPOSITION 10 COMMISSION: APPROVAL OF RECEIPT OF FUNDS TO SUPPORT SELECT HOME VISITATION SERVICES

The Board of Commissioners of Los Angeles County Children and Families First Proposition 10 Commission ("the Commission") hereby finds and resolves as follows:

Whereas, pursuant to the Fund Balance Policy approved on October 13, 2016, the Commission is required to approve via Resolution the receipt of restricted funds, thus formally acknowledging and reflecting externally imposed constraints placed on the use of these resources; and

Whereas, funds awarded by the Local Initiative Health Authority for Los Angeles (LA Care Health Plan) will be restricted for use in support of the Select Home Visiting (SHV) program that pairs families, pregnant women and new parents with trained professionals. This funding will support efforts to 1) ensure consistent Medi-Cal coverage for current and newly enrolled clients, including training and quality assurance efforts for home visitors on health insurance data collection and consent; 2) connections to L.A. Care resources; and 3) explore connection to referral pathways for Enhanced Care Management. SHV programs serve families with young children, approximately 90% of whom are Medi-Cal eligible. As a result of this funding, more families will maintain Medi-Cal coverage and access to care and resources. First 5 LA will provide L.A Care with aggregate data for Medi-Cal clients enrolled in SHV with a focus on key outcomes, including Medi-Cal coverage, immunization rates, and developmental delay screenings.

First 5 LA will have up to eighteen months to complete this Project Plan objectives and expend the Budget as allocated. Three progress reports will be required and due on June 15, 2027, December 15, 2027 and June 15, 2028.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. Funding received from LA Care Health Plan in the amount of up to $900,000 through May 15, 2028, with funds disbursed in two payments, the first within 30 days of Grant Agreement execution and the second within 60 days of receiving a progress report indicating the required conditions have been met, will be considered restricted for fund balance purposes; and
2. The President & CEO or Designee, on behalf of First 5 LA, is authorized to accept additional funding from LA Care Health Plan if funding for the same purpose continues; and
3. The executed copy of this Resolution shall be retained on file as evidence of the Commission's actions herein.

PASSED, APPROVED AND ADOPTED THIS 12th DAY OF NOVEMBER 2026, BY THE FOLLOWING VOTE:

AYES: Commissioners _____

NOES: Commissioners _____

ABSTAIN: Commissioners _____

_____
Holly J. Mitchell
Chair, First 5 LA

_____
Karla Pleitéz Howell
President & CEO

Agenda Item: 8
Date: November 12, 2026

FIRST 5 LA

SUBJECT:
Waive Governance Guideline #1 to Authorize First 5 LA to Receive Funds from the Local Initiative Health Authority for Los Angeles, operating and doing business as L.A. Care Health Plan, a local public agency (L.A. Care) for Select Home Visiting Program Services and Approve Resolution # 2026-03 and Authorize First 5 LA Staff to Execute an Agreement in the Anticipated Amount of up to $900,000 through May 15, 2028. The funding amount is contingent upon final award from LA Care.

RECOMMENDATION:
This memo is submitted for the Board's consideration at the November 12, 2026, Board of Commissioners meeting. First 5 LA staff recommend that the Board approve the following action related to L.A. Care's Select Home Visitation Program Services:

1. Waive Governance Guideline #1: Sequencing of Action Items (7 of 9 votes required) to authorize First 5 LA to Receive Funds from L.A. Care for Select Home Visiting Program Services, approve Resolution # 2026-03 and authorize First 5 LA staff to execute an agreement in the anticipated amount of up to $900,000 through May 15, 2028.
2. Approve a Budget Resolution # 2026-03 to approve receipt of funds in the amount of $900,000 for an 18-month term with an anticipated term period of November 15, 2026 through May 15, 2028, from L.A. Care to support Select Home Visiting Program Services.
3. Authorize the President & CEO or Designee to complete the execution of an agreement with L.A. Care to receive funds for an 18-month term with an anticipated term period of November 15, 2026, through May 15, 2028, upon approval from the First 5 LA Board of Commissioners at the November 12th Commission Meeting and once formal funding has been approved by L.A. Care.
4. Authorize the President & CEO or Designee, on behalf of First 5 LA, to accept additional funding from the L.A. Care and to execute agreements and/or amendments should additional funding to support Select Home Visiting Program Services arise.

REQUEST TO WAIVE GOVERNANCE GUIDELINES #1 SEQUENCING OF ACTION ITEMS (7 OF 9 votes required)

Per the Board approved Governance Guidelines (Guideline #1), Agenda items requiring Commission action will first be introduced as information at a full Commission meeting prior to action at a subsequent meeting. Exceptions to the Governance Guidelines are authorized via a vote of 7 of 9 of the voting members of the Commission.

First 5 LA staff is requesting that the Board waive Governance Guideline #1 to authorize First 5 LA to Receive Funds from L.A. Care for Select Home Visiting Program Services, approve Resolution # 2026-03 and authorize First 5 LA staff to execute an agreement in the anticipated amount of up to $900,000 through May 15, 2028. Currently, First 5 LA has a contract with L.A. Care focused on Welcome Baby services through May 2027. L.A. Care offered additional funding focused on Select Home Visiting Program Services, which requires a new contract. L.A. Care requested an 18-month term with an immediate term period starting on November 15, 2026 through May 15, 2028, resulting in the need to waive governance guideline #1.

BACKGROUND:
First 5 LA is a long-time funder of home visiting services, a successful and proven prevention strategy used to support pregnant moms and new parents to promote infant and child health, foster educational development and school readiness, and help prevent child abuse and neglect. Under the Select Home

Visiting (SHV) Initiative, First 5 LA funds two evidence-based models - Healthy Families America (HFA) and Parents as Teachers (PAT), which play a critical role in helping to meet the goals for which Medi-Cal Managed Care Plans (MCPs) are accountable, such as connection to post-partum visits, maternal depression screening and well-child visits and immunizations. First 5 LA has engaged with various LA County MCPs for several years to explore and leverage partnership opportunities, including supporting efforts to ensure home visiting clients are connected to Medi-Cal coverage. Under their Innovative Outreach and Access Funds, L.A. Care has included funding for SHV program services to 1) ensure consistent Medi-Cal coverage for current and newly enrolled clients, including training and quality assurance efforts for home visitors on health insurance data collection and consent; 2) connections to L.A. Care resources; and 3) exploration of connection to referral pathways for Enhanced Care Management where possible. Approximately 90% of the clients served by SHV are Medi-Cal eligible, and this grant will support efforts to ensure families maintain Medi-Cal coverage and access to care and resources. First 5 LA would provide aggregate data for Medi-Cal clients enrolled in SHV services for key outcomes, including Medi-Cal coverage, immunization rates, and developmental delay screenings.

Engaging with Medi-Cal managed care plans to cover the costs of key services for their beneficiaries in Los Angeles County is an important strategy for First 5 LA, as it presents an opportunity to improve prenatal and postpartum outcomes for mothers and children throughout Los Angeles County. This effort aligns to the Maternal and Child Well-Being Initiative of the 2020-2028 Strategic Plan.

NEXT STEPS:
Upon Commission's approval, the President & CEO or Designee, will approve a budget resolution to accept receipt of funds in the amount of up to $900,000 for an 18-month term with an anticipated term period of November 15, 2026 through May 15, 2028 from L.A. Care for Select Home Visiting Program Services and authorize the President & CEO, or Designee, to execute an agreement. The funding amount is contingent upon final award from L.A. Care.



Housing Stability and Early Childhood Well-Being

Research Findings, Community Perspectives, and Strategic Considerations for First 5 LA

- Aurea Montes-Rodriguez, Vice President of Community Engagement and Policy, First 5 LA
- Dr. Caroline Bhalla, Director of Civic Engagement, USC Lusk Center for Real Estate
- Dr. Jared N. Schachner, Assistant Professor, USC Sol Price School of Public Policy

November Board Meeting
November 12, 2026

first 5 la
Giving kids the best start

Today's Discussion:

1. Understand why housing stability shapes positive outcomes for young children and their families.

2. Share key findings from the USC Lusk Neighborhood Data for Social Change (NDSC) housing research and the Community Voice for Housing Equity engagement process.

3. Invite Board perspectives on how these insights can inform First 5 LA's Prevention First Initiative and the forthcoming Hub Model.

Housing Stability: A Foundation for Prevention First

What We're Discussing Today

- Research findings and community insights on housing challenges affecting families with young children
- Housing as a key condition shaping child and family well-being

What We're Not Discussing Today

- A standalone housing initiative or new program
- Funding or budget decisions

Looking Ahead

- Findings from this work, along with other prevention efforts, will help inform the development of the Hub Model.
- Comprehensive Hub Model presentation to the Board: February 2027.

Research + Community Voice → Housing Insights and Community Priorities → Understanding Family and Community Needs → Hubs Model (Feb 2027)



Housing Stability: A Strategic Priority

PREVENTION FIRST:
Centering Community Strengths to Address Root Causes and Keep Families Thriving Together

OBJECTIVE 1.2	Reduce the annual percent of households with children prenatal through age 5 in Los Angeles County living in poverty.
OBJECTIVE 1.3	Reduce the annual percent of households with children prenatal through age 5 in Los Angeles County who experience housing insecurity.

Connecting Housing Research and Community Voice to Prevention First

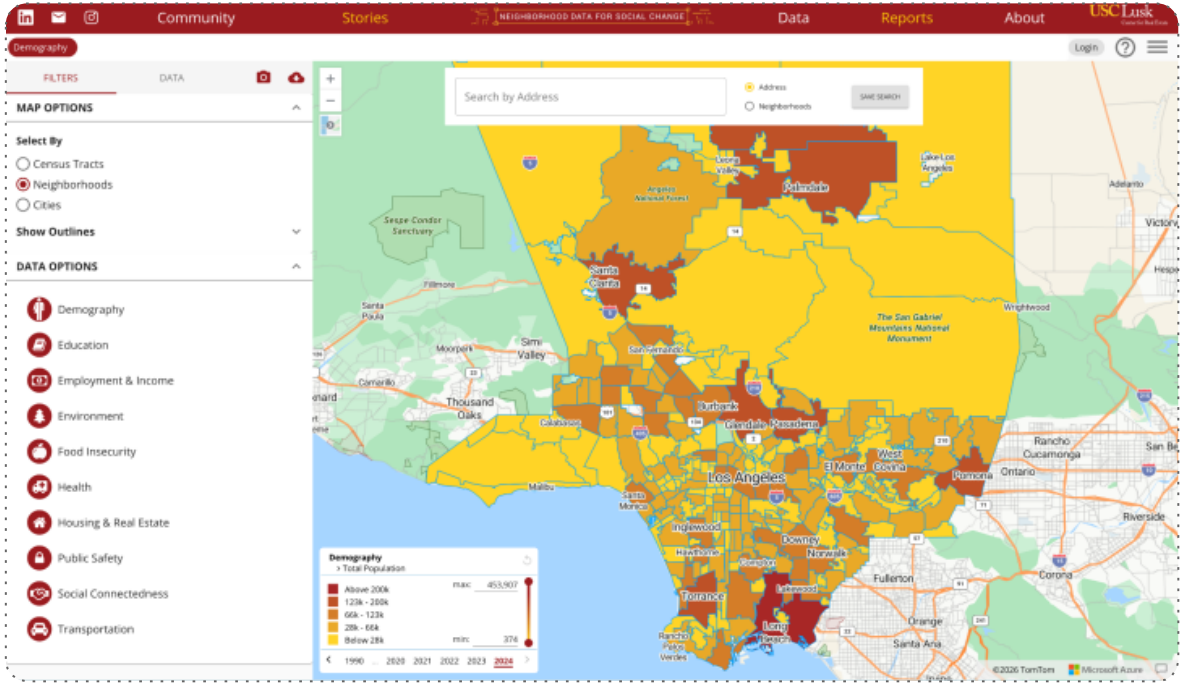
First 5 LA Prevention First Initiative	USC Lusk NDSC Research	Community Voice for Housing Equity
Address root causes before crisis	Analyzed housing affordability, rent burden, family income, and geographic disparities among families with children ages 0-5	Gathered community perspectives on housing challenges affecting families with young children
Meet families' basic needs	Examined economic and housing conditions affecting families' basic needs	Identified priorities related to housing stability, family economic security, and well-being
Strengthen systems and community conditions	Generated evidence to inform future housing policy and planning	Elevated community priorities to shape policy, systems change, and planning

Examining Rental Housing Costs among Families with Young Children in Los Angeles County

Findings from the First 5 LA and USC Neighborhood Data for Social Change research partnership

First 5 LA Board of Commissioners
November 12, 2026

Neighborhood Data for Social Change (NDSC) provides Angelenos with the tools they need to advocate for a better quality of life within their communities.



NDSC Housing Research and Data

- NDSC, based at the USC Lusk Center for Real Estate, provides neighborhood-level data and research on housing and quality of life across L.A. County

- **SOLACHAN:** our annual State of Los Angeles County Housing and Neighborhoods report, produced with USC Lusk

- **Support for public agencies:** methods and impact measurement, including work with LACAHSA on Measure A

- **Partnership with First 5 LA:** a neighborhood-level look at rental housing costs for families with children ages 0-5

First 5 LA and NDSC Partnered to Ask How Rental Costs Affect Families With Children Under 5

Why: low-income families with young children already face steep costs for food, childcare, and healthcare. When rent takes a large share of limited income, those essentials and housing stability are at risk.

Our Research Questions:

1. ●How do rental housing cost burdens compare between families in L.A. County with children ages 0-5 and households without young children?
2. ●How do rent burden levels among families with young children vary across neighborhoods and over time (2018 vs. 2023)?
3. A) What characteristics (e.g., household income, race/ethnicity, immigration status) distinguish highly rent-burdened neighborhoods from less severely burdened neighborhoods when considering their populations of families with young children? B) How tightly linked are neighborhood rent burden and structural disadvantage?
4. ●Do areas with higher concentrations of federally subsidized housing exhibit lower rent burdens among families with young children?

Goal: inform First 5 LA's housing policy agenda

Los Angeles' Affordability Crisis

●In 2018, there were 712,213 children ages 0-5 in Los Angeles County, 130,105 of whom were living below the poverty line (18%). By 2023, these numbers were 573,095 and 87,823 (15%), respectively.

●Despite this decline, the county remains home to one of the largest populations of young children in poverty in the country and has a higher-than-average poverty rate among young children compared to other California counties (13%).

●Given that low-income families with young children already face exorbitant costs – including food, childcare, and healthcare – devoting higher shares of their limited incomes to rental housing costs may result in their young children facing even longer odds.

Children in families facing high housing costs fare worse on school readiness and on physical and mental health

Calculating a Rent Burden Index (RBI) for each neighborhood

- We scored each neighborhood by how many families spend 30%, 50%, or 90%+ of income on rent, counting the most severe burden more heavily.

- We re-estimated the index for neighborhoods based on the rent burdens of all other households as well. We then used these index values to classify neighborhoods in a five-category rent burden ranking scheme: Low, Relatively Low, Moderate, Relatively High, High.

Calculating a Rent Burden Index (RBI) for each neighborhood

Share of families…	…spending <30% of income on rent (not rent burdened)	…spending **30-49%** of income on rent	…spending **50-89%** of income on rent	…spending **90%+** of income on rent
Rent Burden Index in a neighborhood =	x **0**	x **1** +	x **2** +	x **3**

- Our Rent Burden Index estimates the overall severity of rent burden for families with young children in each neighborhood. ***Households with the highest cost burden levels are weighted more heavily in this index.***

- We re-estimated the index for neighborhoods based on the rent burdens of all other households as well. We then used these index values to classify neighborhoods in a five-category rent burden ranking scheme: Low, Relatively Low, Moderate, Relatively High, High.

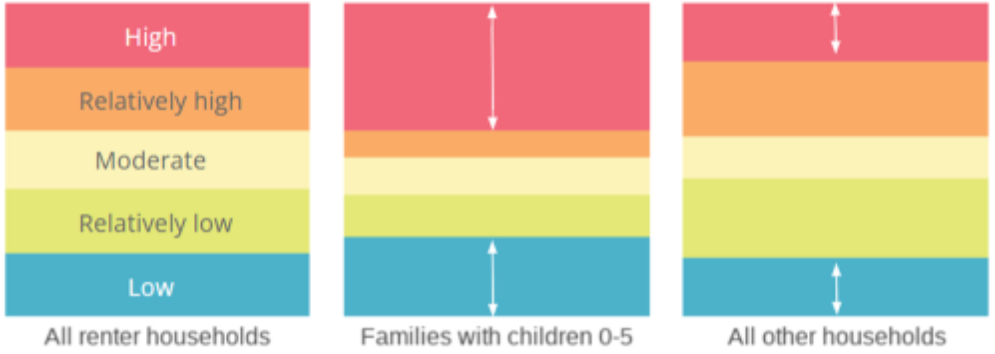
Nearly 3 in 5 Renter Families With Young Children Are Rent-Burdened

57%

of renter families with children 0–5 spent 30% or more of income on rent in 2023 (vs. 56% of all other renter households)

- 26% spent 30–49%
- 18% spent 50–89%
- 13% spent 90% or more

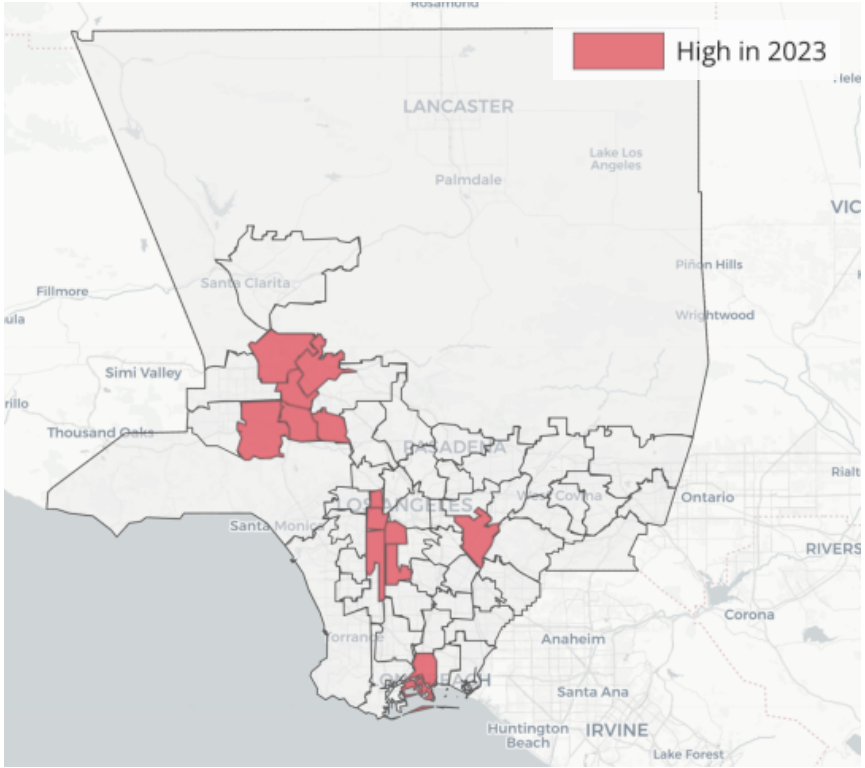
Neighborhood rent burden levels, 2018



Families with young children: 37% of neighborhoods (22 of 59) ranked High

All other households: 19% of neighborhoods (11 of 59) ranked High

High Burden for Families With Young Children is Concentrated in the San Fernando Valley and Central/South L.A.



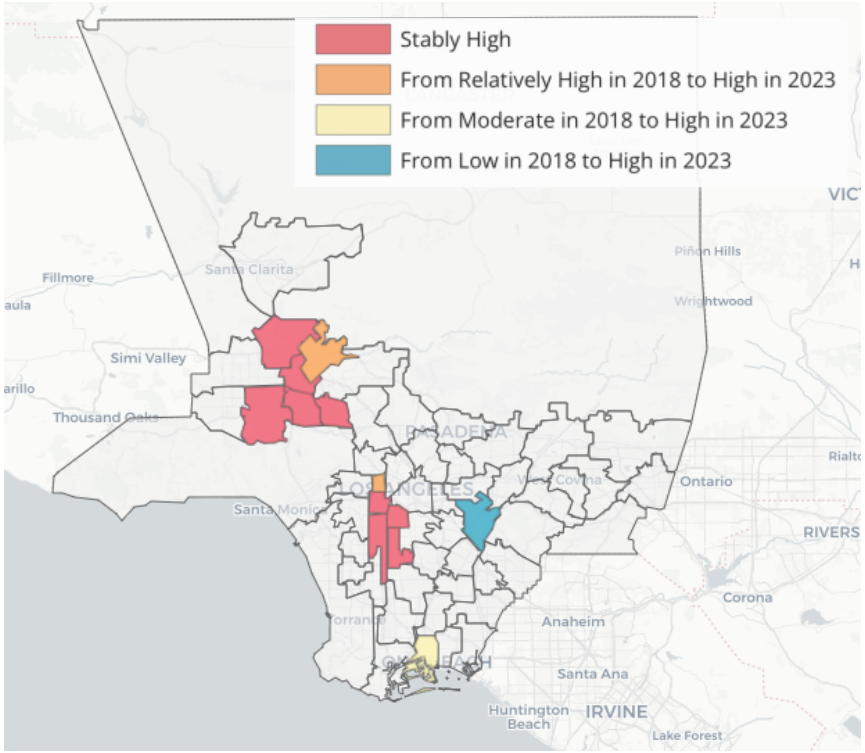
13 neighborhoods are classified as High in 2023:

San Fernando Valley
- Encino & Tarzana
- Granada Hills & Sylmar
- Arleta & Pacoima & San Fernando Cities
- Van Nuys & North Sherman Oaks
- Mission Hills & Panorama City
- North Hollywood & Valley Village

Central/South L.A.
- Westmont
- USC & Exposition Park
- East Vernon
- South Central/Watts
- Koreatown

Scattered Areas
- City of Long Beach
- Cities of Pico Rivera & Montebello

Fewer Neighborhoods Ranked High in 2023, But Most Hotspots Persisted and New Ones Emerged



Stably High Neighborhoods

San Fernando Valley (Cluster #1)

- Encino & Tarzana
- Granada Hills & Sylmar
- Van Nuys & North Sherman Oaks
- Mission Hills & Panorama City
- North Hollywood & Valley Village

Central/South L.A. (Cluster #2)

- Westmont
- USC & Exposition Park
- East Vernon
- South Central/Watts

From Relatively High in 2018 to High in 2023

- Arleta & Pacoima & San Fernando Cities
- Koreatown

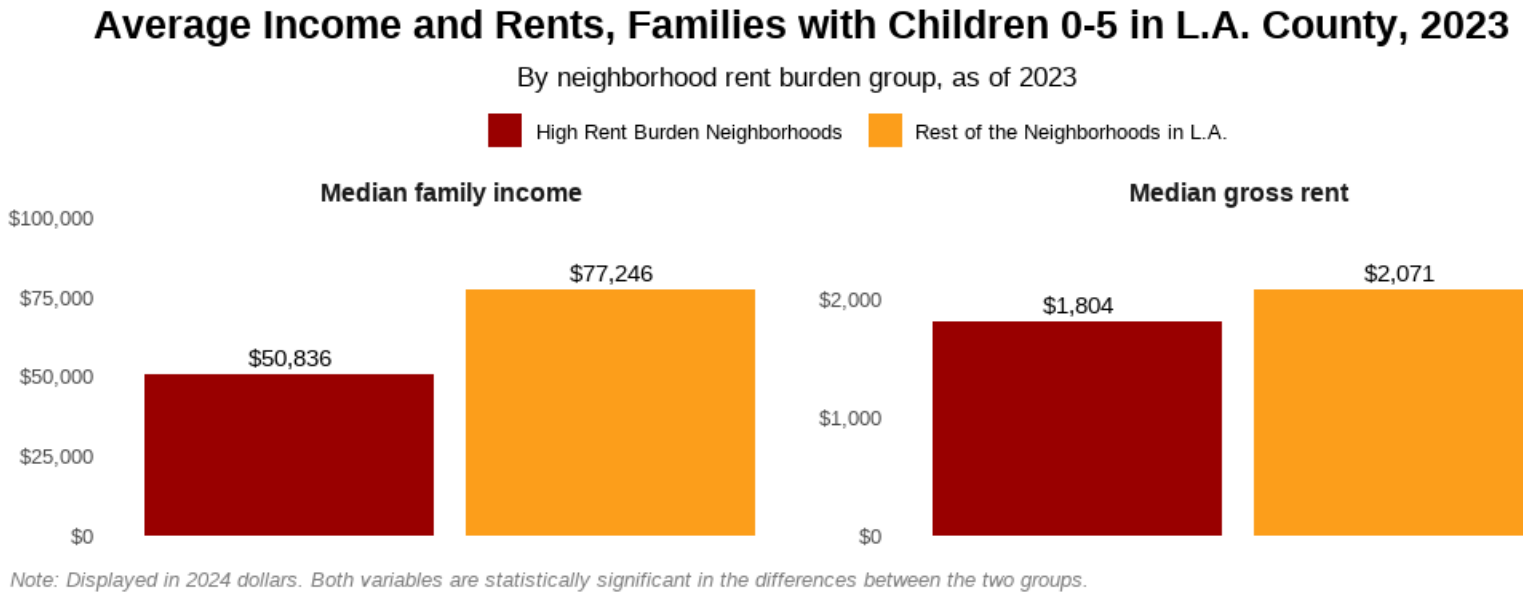
From Moderate in 2018 to High in 2023

- Long Beach City

From Low in 2018 to High in 2023

- Pico Rivera & Montebello Cities

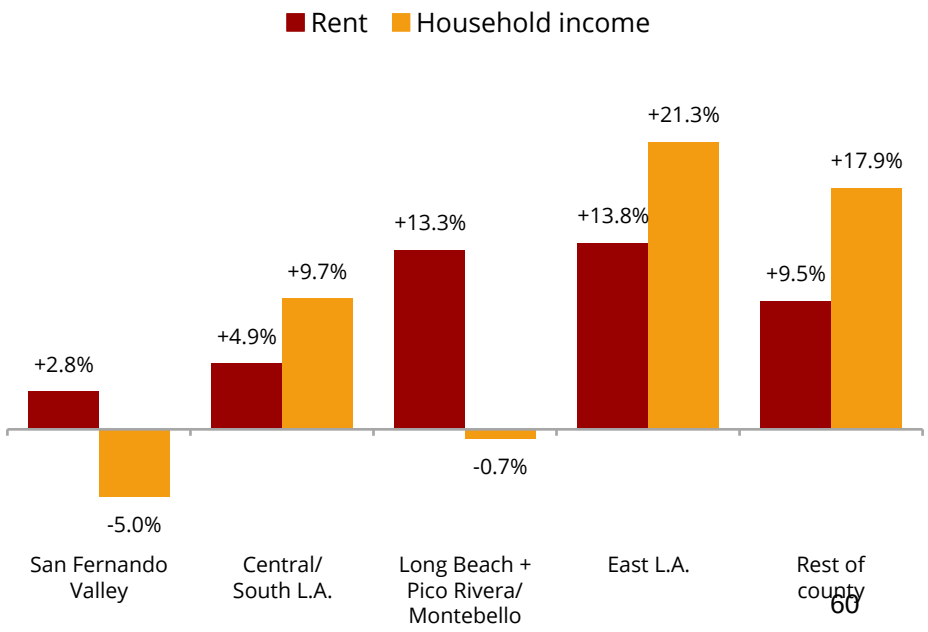
High-Burden Neighborhoods Are Defined By Low Incomes, Not High Rents



Note: Displayed in 2024 dollars. Both variables are statistically significant in the differences between the two groups.

Each High-Burden Area Got There by a Different Path

- How incomes and rents changed for renter families with young children, 2018 to 2023:
- **San Fernando Valley:** incomes fell 5.0% while rents rose 2.8%
- **Long Beach + Pico Rivera/Montebello:** incomes were flat (–0.7%) while rents rose 13.3%
- **Central/South L.A.:** incomes grew 9.7% but remain the lowest of any area, too low to cover even relatively low rents
- **Rest of the county:** incomes grew 17.9%, outpacing rents (+9.5%)



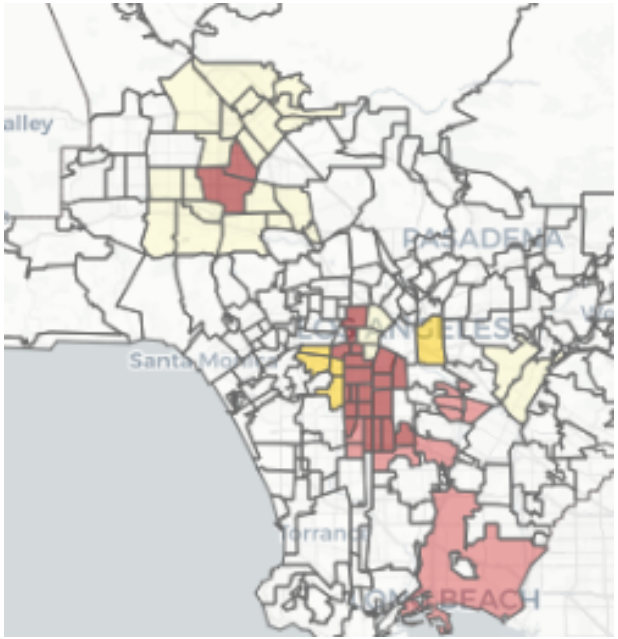
Percent change in average neighborhood median rent and household income, renter families with children 0–5, 2018 to 2023 (2024 dollars). East L.A. ranked Relatively High in 2023. Source: report addendum, Figure 3.

What Distinguishes High Rent Burden Neighborhoods?

- **Low incomes** – *not* high rents
- Large concentrations of **Latino** and especially **non-citizen households,** as well as **unemployed** household heads, and low concentrations of Asian/Pacific Islanders
- Significantly **lower availability of federally subsidized housing units rented to families with young children** relative to the number of families with young children in poverty

High Burden Areas Are Not Always the Most Structurally Disadvantaged Ones

- Overlaying our map of rent burden with the Catalyst California Equity Index map of disadvantage reveals moderate overlap.
- **Overlap:** Central/South L.A. and the central San Fernando Valley
- **High Burden, lower disadvantage:** parts of the San Fernando Valley and Pico Rivera/Montebello
- **High disadvantage, lower burden:** Long Beach and Southeast L.A.



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High Rent Burden and High Need
Relatively High Rent Burden and High Need
Moderate or Lower Rent Burden but High Need
High Rent Burden but Not High Need

USC NDSC Rent Burden Index and Catalyst California Equity Index overlay, 2023 (L.A. Times Mapping L.A. neighborhoods)

What This Means For Families With Young Children

Rent is crowding out the basics

Nearly 1 in 3 renter families with young children spend half or more of their income on rent, leaving less for food, childcare, and healthcare.

Burden is about income as much as housing

Where families earn the least, even modest rents are out of reach.

Place matters, and it changes

Long-standing clusters face deep income gaps; newly unaffordable areas face fast-rising rents and may face displacement pressure.

Less federal housing help reaches the hardest-hit areas

High-burden neighborhoods have fewer subsidized homes relative to the number of families in poverty.

Key Considerations to Inform Policy Agenda

- Focus on the highest-need places and families: where high rent burden and high need overlap
- Match the tool to what's driving burden: income supports where incomes are low; housing tools where rents are rising
- Track emerging areas: Long Beach and Pico Rivera/Montebello
- Use both maps together: Rent Burden Index and Equity Index overlay

Wrap-Up

- High rental costs and limited affordable supply may be contributing to the decline in families with young children
- Nearly three in five renter families with young children in L.A. County were rent-burdened in 2023
- High rent burden is concentrated in two clusters – the San Fernando Valley and Central/South L.A. – most of which have been High Burden since 2018; Long Beach and Pico Rivera/Montebello are newer hotspots
- High Burden neighborhoods have lower rents but substantially lower incomes, and less access to federally subsidized housing relative to the number of families with young children in poverty
- Rent burden and the Equity Index overlap only moderately; using both can help match supports to local conditions

What Research and Community Voice Mean for Prevention First

Key Insights

Address Root Causes Before Crisis

- Low incomes, structural barriers, and historical inequities drive housing insecurity for families with young children

Meet Families' Basic Needs

- High housing costs leave families with less for food, child care, health, and other essential family needs
- Families often rely on informal economic networks and community support systems to remain housed

Strengthen Systems and Community Conditions

- Community-based organizations highlight that families want coordinated supports and resources that are easy to reach

Implications for First 5 LA

Prevention

- Reinforce Prevention First approaches that address underlying conditions affecting families

Policy and Systems Change

- Use evidence and community priorities to guide advocacy and cross-systems partnerships

Broader Strategic Learning

- Integrate housing insights with other prevention efforts to inform future Hub Model development

Emerging Strategic Opportunities

Upstream Prevention:
Advance policies and systems that help families remained housed before a crisis occurs

Economic Stability:
Strengthen the links between housing stability, income supports, and family economic security

Equity and Place-Based Strategies:
Use research and community voice to target support to the neighborhoods and families most affected

Cross-Systems Partnerships:
Explore how the emerging Hub Model can strengthen coordination across housing, health, economic security, and early childhood systems

Board Discussion:

- Given what we have learned about housing instability as a driver of family stress and economic insecurity, where can First 5 LA make the greatest contribution to preventing crises for families with young children as we develop our Hub Model framework?

- How should First 5 LA leverage partnerships, existing limited resources, and policy opportunities to advance housing stability as part of a broader prevention strategy?

Next Steps

- Synthesize USC research and community perspectives to refine emerging policy priorities
- Incorporate Board feedback to inform Prevention First implementation, Hub Model development, and future housing-related recommendations.



Partnering for Impact

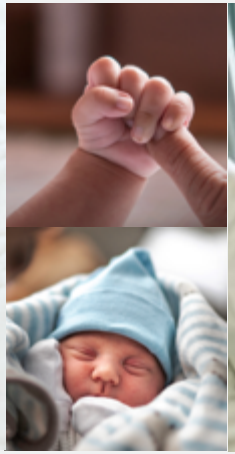
Updates on the Early Childhood Policy Advocacy Fund

November 12, 2026

Aurea Montes-Rodriguez, Vice President of Community Engagement and Policy, First 5 LA
Erika Witt, Policy Analyst, First 5 LA
Alicia Lara, President and CEO, Community Partners
Cynthia Freeman, Senior Program Director, Community Partners
Cassie Gardener Manjikian, MPH, Co-Founder & Director, California Perinatal Wellness Alliance (CPWA)
Diamond Lee, Co-Founder & Director, MotherBoard

first 5 la
Giving kids the best start






Overview

- Overview of Los Angeles County's Nonprofit & Philanthropic Landscape in 2026
- Flexibility: Meeting the Moment & Implementing First 5 LA's Strategic Plan
- Policy Lessons, Reflections, and Looking Ahead
- From Policy Wins to Impact – A conversation with CPWA & Motherboard

Nonprofit Landscape

Overall, community needs are rising, and nonprofits are struggling to keep up.
According to 2025 survey research from the Nonprofit Finance Fund (NFF):

- Most nonprofits experience or expect service demand to increase (85%)
- 84% of respondents with government and foundation support expect funding cuts.
- False narratives about nonprofits and targeted attacks create fear among staff, raising safety concerns & taking a toll on mental health.
- While larger nonprofits are experiencing this, smaller nonprofits (budgets less than $2M) feel it more.

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Despite these challenges, nonprofits are showing up for their communities. Collaboratives, collective impact and partnership efforts are on the rise.

Funder Landscape

According to a 2026 study from the Center for Effective Philanthropy:

- Almost 60% of nonprofit CEOs say that, since January 2025, it has been harder to secure foundation grants relative to the past
- Federal cuts impact state and local governments
- Risk aversion related to concepts of diversity, equity, and inclusion is on the rise across foundation and government funding.

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First 5 LA's unapologetic focus on equity at the intersection of racial, economic, and regional disparities stands apart.

Community Partners & the EC PAF

- Community Partners co-designed the fund, focusing on inclusive grantmaking strategies, flexibility, opportunities for organizations of different sizes, prioritizing community voice and leadership.
- **Two pools of grant funding:**
    - Reimagining Systems Fund (RSF) & Community Opportunities Flexible Fund (COFF).
- Community Partners leads annual convenings and evaluation in partnership with Ersoylu Consulting, supporting the achievement of F5LA strategic and sustainability priorities.









Reimagining Systems Fund (RSF)

- 11 grantees selected in 2023
- Community-led decision-making & leadership
- Engaging in systems or policy change through:
  - Agenda setting
  - Narrative change
  - Policy/practice change
  - Budget advocacy
  - Community mobilizing
  - Relationship-building
  - Policy implementation monitoring

COFF - Meeting the Moment & Implementing First 5 LA's Strategic Plan

Year 1 FY 23/24

- Rolling funding
- Low-barrier application

Year 2 FY 24/25

- Two rounds
- Realigned to three goal areas and nine objectives

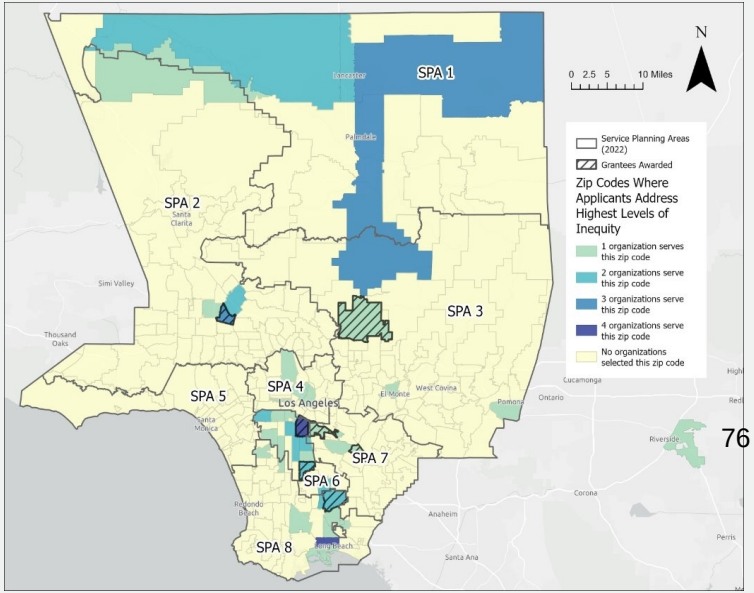
Year 3 FY 25/26

- Rapid response to federal policies, support for immigrant families, wildfire response
- Gubernatorial & candidate education

Year 4 FY 26/27

- Goal 1 - Basic Needs: Infant Mortality, Poverty Alleviation, Housing Insecurity
- Increased geographic info collection in consideration of the equity index

58 COFF grants awarded over four years



Note: *Only includes applicant data from COFF Year 3 Round 1*

The Evolution of the COFF Cohorts

FY 23-24

16 grantees

50%	25%	25%
Goal 1: Children P-5 and their families have their **basic needs met.**	**Goal 2:** Children P-5 have **nurturing relationships and environments.**	**Goal 3:** Children P-5 have a solid foundation for **well-being, lifelong learning, and success.**

FY 24-25

18 grantees

39%	28%	33%
Goal 1: Children P-5 and their families have their **basic needs met.**	**Goal 2:** Children P-5 have **nurturing relationships and environments.**	**Goal 3:** Children P-5 have a solid foundation for **well-being, lifelong learning, and success.**

FY 25-26

16 grantees

19%	38%	44%
Goal 1: Children P-5 and their families have their **basic needs met.**	**Goal 2:** Children P-5 have **nurturing relationships and environments.**	**Goal 3:** Children P-5 have a solid foundation for **well-being, lifelong learning, and success.**

COFF Grantee Cohort FY 26-27



Prevention First

GARMENT WORKER CENTER | CENTRO DE TRABAJADORES DE COSTURA

4th Trimester

Vibrant Environments

T.R.U.S.T. SOUTH LA
TENEMOS QUE RECLAMAR Y UNIDOS SALVAR LA TIERRA

COMMUNITY POWER COLLECTIVE

MotherBoard

Maternal & Child Well-being

CALIFORNIA NATIVE VOTE PROJECT

Whole Child, Bright Futures

Families In Schools

PARENT VOICES

- *Eight awards made in September 2026 (10-month contract period)*

PAF Impact: Leverage

- ✓ **Collective Impact**: Relationships and Collaborations
- ✓ **Policy**: Wins and Implementation
- ✓ **Sustainability**: Private Investment

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California Perinatal Wellness Alliance (CPWA)



About

A survivor- and community-led statewide coalition advancing perinatal mental health and justice through storytelling and narrative shift, cross-sector convenings and movement-building, and policy and systems change.

Project Summary

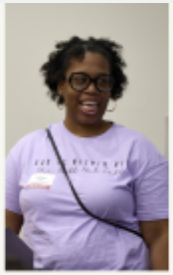
CPWA connects survivors, community advocates, providers, and decision-makers to advance equitable, coordinated perinatal mental health care. Through community-led advocacy and cross-sector collaboration, we work to translate lived experience into policy and systems change that supports whole-family wellness.

California Perinatal Wellness Alliance (CPWA)

Our Impact

- **Policy:** Helped pass SB 626, strengthening the pathway from maternal mental health screening to care
- **Storytelling:** Amplified 67 lived-experience stories to California's Governor and policymakers
- **Movement-building:** Convened 500+ survivors, community leaders, providers, and state agencies to advance coordinated action









First 5 LA Strategic Plan Alignment

Goal 2: Nurturing relationships and environments

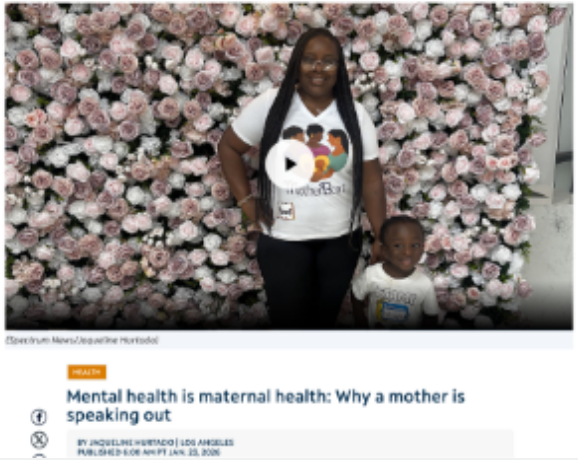
Families speak → Leaders listen → Systems respond













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From screening to support: connect families to care; connect systems to each other

first 5 la
Giving kids the best start

MotherBoard

Birthing Power, Shaping Change for Black Futures



First 5 LA Commission | November 12, 2026

OUR TWO STRATEGIC GOALS

Embedding Lived Expertise into Public Systems

Building a Leadership Pipeline of Black Mothers







Housing Is a Reproductive Justice Issue

Safe, affordable housing is out of reach for many pregnant mothers and new parents — too few resources, too little income.

MotherBoard mamas are doing something about it.



Mothers document it



Mothers lead shaping the program



Mothers carry it further

What Black Mama Leadership and Co-Design Has Produced

- **Helped shape two county programs (Public Health and Health Services)**
- **Reached over 200 mamas and families through our work**
- **Partnering on perinatal mental health as a member of CPWA**
- **12 moms & 3 babies to the Oakland for MICC convening, Nov 16-17**
- **UCLA Year 1 Evaluation: member confidence up in every domain**
- **An abundance of joy, care, memories, and personal & professional growth!**

MotherBoard

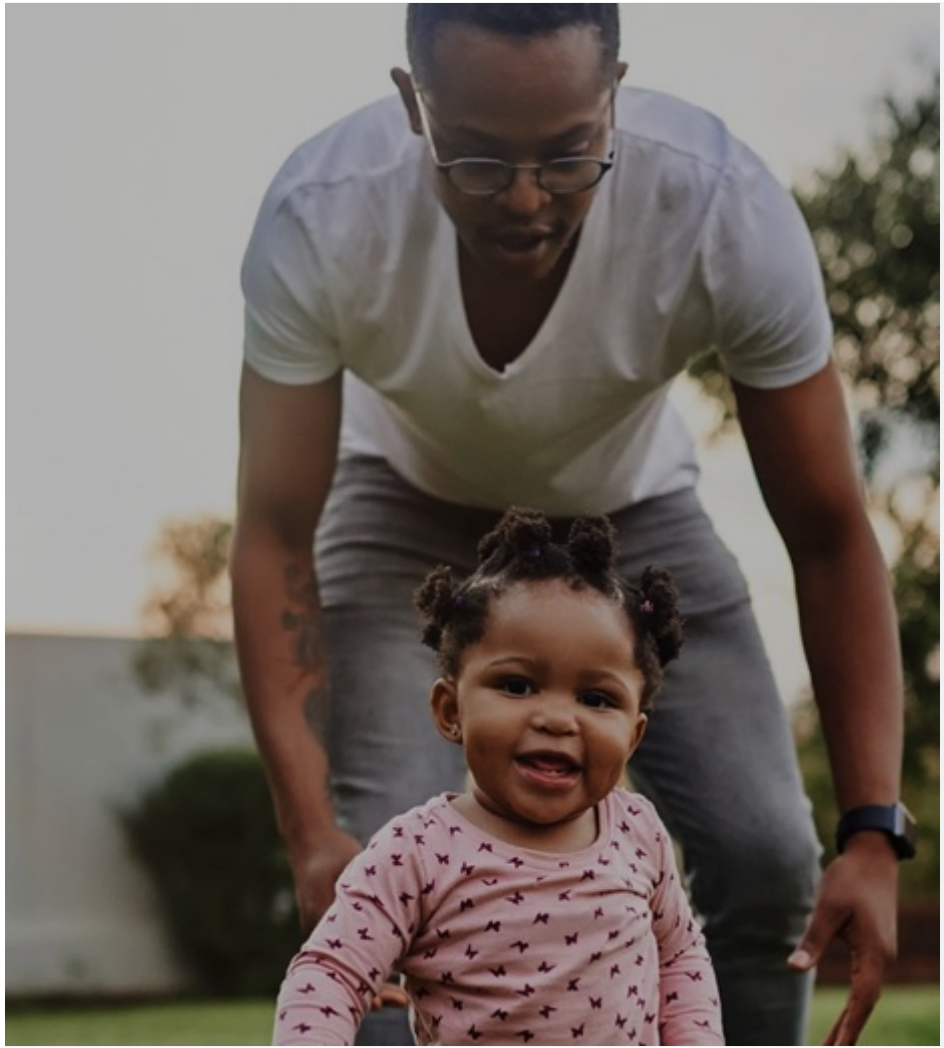




Questions for:

Cassie Gardener Manjikian, MPH, Co-Founder & Director, California Perinatal Wellness Alliance (CPWA)

Diamond Lee, Co-Founder & Director, MotherBoard



Question

As First 5 LA continues investing in the Policy Advocacy Fund, 1. What policy issues should we prioritize to advance our Strategic Plan, and 2. What evidence of progress would be most meaningful for the Board to see in future updates?

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Thank you!