

AGENDA

SPECIAL JOINT MEETING OF THE BOARD OF COMMISSIONERS AND THE BUDGET & FINANCE AND EXECUTIVE COMMITTEES

Budget & Finance Committee Chair: Robert Byrd

**Thursday, April 13, 2017
1:30 PM**

Meeting Location:

First 5 LA
750 N. Alameda Street
Los Angeles, CA 90012



ASPOSE

Your File Format APIs

1. **ACTION**
Call to Order / Roll Call
- **Sheila Kuehl, Commission Chair**
2. **ACTION**
Consent
- **John Wagner, Executive Vice President**
 - A. Approve Commission Meeting Transcript - March 9, 2017 3
 - B. Approve the Monthly Financial Statements Month Ending February 28, 2017 121
 - C. Approve Mid-year Budget Adjustments for FY 2016-17 127
3. **INFORMATION**
Remarks by the Commission Chair of the Board
- **Sheila Kuehl, Commission Chair**
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- **Kim Belshé, Executive Director**
5. **INFORMATION** 160
Approve 2017 Legislative Agenda
- **Peter Barth, Director, Public Policy and Government Affairs**
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Communities Outcome: Best Start Alignment Implementation

COMMISSIONERS

Los Angeles County Supervisor	Judy Abdo	Summer McBride
Holly J. Mitchell	Robert Byrd, Psy.D	Maricela Ramirez
<i>Chair</i>	Astrid Heger, M.D.	Carol Sigala
Brandon Nichols	Yvette Martinez	
<i>Vice Chair</i>		

EX OFFICIO MEMBERS

Barbara Ferrer, Ph.D.,
M.P.H., M.Ed.
Jacquelyn McCroskey, DSW
Deanne Tilton

EXECUTIVE DIRECTOR

Karla Pleitéz Howell

EXECUTIVE VICE PRESIDENT

John A. Wagner

A PUBLIC ENTITY

Recommended Framework

- **Christina Altmayer, VP of Programs**
- **Antoinette Andrews, Director, Communities**
- **Maria Prieto, Community Member of Best Start Palmdale**

7. Break

8. **INFORMATION**

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Learning in Practice: Reducing Childhood Obesity Initiative – Case Study

- **Daniela Pineda, Vice President, Integration and Learning**
- **Tara Ficek, Director, Health Systems**
- **Dr. Paul Simon, Chief Science Officer, LA County Department of Public Health**

9. **INFORMATION**

Public Comment (for items not on the agenda)

10. **ACTION**

Adjournment



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MEETING OF FIRST 5 BOARD OF COMMISSIONERS
Thursday, March 9, 2017
750 North Alameda Street, First Floor
Los Angeles, California 90012

REPORTED BY:
HEATHERLYNN GONZALEZ
CSR #13646

1 Thursday, March 9, 2017; Los Angeles, California

2 1:38 p.m.

3 -oOo-

4 SUPERVISOR KUEHL: Everyone please take a seat,
5 preferably one that you like or one that your name is
6 attached to. First for Thursday, March 9th, is called to
7 order. Please call the roll for purposes of establishing
8 the quorum.

9 SECRETARY: Judy Abdo.

10 COMMISSIONER ABDO: Here.

11 SECRETARY: Jane Boeckmann.

12 COMMISSIONER BOECKMANN: Present.

13 SECRETARY: Duane Dennis.

14 COMMISSIONER DENNIS: Present.

15 SECRETARY: Barbara Ferrer:

16 COMMISSIONER FERRER: Present.

17 SECRETARY: Yvette Martinez.

18 COMMISSIONER MARTINEZ: Here.

19 SECRETARY: Genie Chough.

20 COMMISSIONER CHOUGH: Here.

21 SECRETARY: Christopher Thompson.

22 COMMISSIONER THOMPSON: Here.

23 SECRETARY: Marlene Zepeda.

24 COMMISSIONER ZEPEDA: Present.

25 SECRETARY: Dayton Gilleland.

1 COMMISSIONER GILLELAND: Aqui.

2 SECRETARY: Patricia Curry.

3 Carla Pleitez Howell.

4 COMMISSIONER PLEITEZ HOWELL: Here.

5 SECRETARY: Deanne Tilton.

6 COMMISSIONER TILTON: Here and present.

7 SECRETARY: Sheila Kuehl.

8 SUPERVISOR KUEHL: EC.

9 SECRETARY: Quorum is present.

10 SUPERVISOR KUEHL: Now you have to say a quorum
11 is present.

12 SECRETARY: A quorum is present.

13 SUPERVISOR KUEHL: Thank you so much. Okay. We
14 declare the quorum is present.

15 That takes care of Item Number 1. That was
16 quick.

17 Moving to Item Number 2. John, do you want to
18 walk us through and I do -- I want to let people know that
19 at the very end, we're going to do a roll call vote
20 because items D and E are -- require that we establish
21 that we had a majority vote, not just everybody nods their
22 head.

23 So John.

24 MR. WAGNER: Great. Thank you, madam chair.

25 Good afternoon, commissioners.

1 Just a couple of items to draw your attention to
2 on the consent item. First, is we do have one contract.
3 It's a contractor renewal for your consideration. This is
4 with California Strategies and Advocacy and it's to
5 support our ongoing work with Cal Strat to support First 5
6 LA's policy priorities. The existing contract expires
7 later this month. Your action would renew this contract
8 for \$314,000 through November of 2017.

9 Sub Item 2D, if approved, would authorize us to
10 receive funds for up to \$115,000 per year for the next two
11 years from the Center for the Study of Social Policy, or
12 CSSP. We need your action on this item to both receive
13 these funds and to execute a contract with CSSP which
14 governs the use of these funds going forward reflecting
15 our work with Project DULCE. This is, as you all know,
16 one of the family engagement efforts in our families
17 outcome area.

18 Sub Item 2E would also authorize our receipt of
19 funds; this time from the California Department of
20 Education. And this is part of the California quality
21 rating and improvement systems certification grant. This
22 would approve receipt of \$446,000 of funding from CDE and
23 would direct us to amend the existing strategic
24 partnerships we have with LAUP and the Child Care Alliance
25 of Los Angeles to include the additional funding in their

1 contracts.

2 Both of these items, as the chair mentioned, 2D
3 and 2E will require a board resolution so we will take a
4 roll call vote. I would also just point out that these
5 were submitted as written updates and recommendations to
6 the board at last month's meeting of the program and
7 planning committee.

8 So with that, I will return it to the chair.
9 Thank you.

10 SUPERVISOR KUEHL: Thank you, Mr. Wagner.

11 Any questions about any of the five items on the
12 consent calendar? Seeing none, let us take a vote as to
13 whether or not they are approved as a whole, all five
14 together, but let's do a roll call vote.

15 SECRETARY: Judy Abdo.

16 COMMISSIONER ABDO: Yes.

17 SECRETARY: Jane Boeckmann.

18 COMMISSIONER BOECKMANN: Yes.

19 SECRETARY: Genie Chough.

20 COMMISSIONER CHOUGH: Yes.

21 SECRETARY: Duane Dennis.

22 COMMISSIONER DENNIS: Yes.

23 SECRETARY: Barbara Ferrer.

24 COMMISSIONER FERRER: Yes.

25 SECRETARY: Yvette Martinez.

1 COMMISSIONER MARTINEZ: Yes.

2 SECRETARY: Christopher Thompson.

3 COMMISSIONER THOMPSON: Yes.

4 SECRETARY: Marlene Zepeda.

5 COMMISSIONER ZEPEDA: Yes.

6 SECRETARY: Sheila Kuehl.

7 SUPERVISOR KUEHL: Yes.

8 SECRETARY: Motions passed.

9 SUPERVISOR KUEHL: All right. Those five items
10 are approved.

11 Moving next to file Item 3, I have a few remarks
12 I'd like to make. But first of all, I want to make an
13 announcement about Patricia Curry. You notice that she
14 hasn't joined us today and the children's commission --
15 children and families commission for the county has the
16 opportunity to appoint a person to this board. And they
17 -- Trish was the chair of the children and families
18 commission and was the first commissioner to represent
19 them during the first year that First 5 LA was being
20 formed. Then she came back for what was supposed to be a
21 short temporary assignment. And she agreed to a short
22 temporary assignment, and that was six years ago. And so
23 she actually has felt that it was time for a change, other
24 things that she wants to and needs to pay attention to in
25 her life.

1 So Jacquelyn McCrosky, the chair of our
2 commission, indicated to me in a letter that they had
3 appointed Dr. Wendy Smith who will be attending I think
4 our April meeting. The board of supervisors doesn't need
5 to approve that. It's the commission decides --
6 children's commission decides on their own appointee. So
7 Wendy will be joining us. I'm happy -- sorry, sorry,
8 sorry to lose Trish. I hope she'll be by at one of our
9 meetings so we can heap praise and love and give her a
10 word cloud or whatever.

11 Wendy is one of my appointments to children's
12 commission. She's a professor at SC, and I think will be
13 a wonderful addition to the board, but you'll meet her
14 we'll let her introduce herself when she comes. Kim may
15 way to say something more about Trish in her remarks.

16 MS. BELSHE: Sure.

17 SUPERVISOR KUEHL: Over whatever you want to do.

18 MS. BELSHE: I would just note, we'll have an
19 opportunity to thank and honor Trish for her many years of
20 service over two stints. Hopefully, at the next board
21 meeting, but at a time that's convenient for her. She
22 will continue to serve on the children and families
23 commission and continue to be as she is able to giving
24 competing demands and priorities.

25 SUPERVISOR KUEHL: You know, that happens. I

1 think busy people make time and then they come on this
2 board. And I'm very grateful for that.

3 MS. BELSHE: We take all of them.

4 SUPERVISOR KUEHL: Yeah. We love it.

5 But I also want to talk about a few things that
6 may or may not sound like they're related. But I think --
7 if they're not exactly related, one of the things that I
8 have been trying to do in the past couple of years is to
9 at least have people see that they might be in some ways
10 integrated or the basis of some collaboration. As we --
11 we're researching and developing these days a lot of
12 exciting programs in the county. And I think that the
13 hard work is often the work that seems most boring. You
14 know, you go to a meeting and there's lots of fireworks
15 and you think that's really great and someone asks you
16 later what happened at the meeting and you can't really
17 get your mind around it, but you were really excited.

18 Then there's some meetings that are just
19 stultifyingly full of detail. And those are the ones that
20 you actually take away sometimes much more information.

21 So we thought that it's very important here at
22 First 5 LA to start with a solid baseline on any program
23 that we're developing. And that often means taking an
24 inventory, not only of what you're doing in your program,
25 but what other programs that are similar or maybe don't

1 look similar until you dig into them, already exist.

2 So then we're kind of asking ourselves as we're
3 going to be talking in terms of home visitation, for
4 instance, whether eligibility for the programs that we're
5 identifying is similar or very different. Are there
6 redundancies in the various programs. And I think we have
7 to also ask ourselves, if there are, is that really a bad
8 thing. Maybe sometimes the overlap is very healthy.
9 There's some, you know, kind of mutual partnership work
10 that can go on. What research already exists for these
11 various programs? As we've been discussing in the past,
12 what outcomes are we looking for? Best practices, et
13 cetera. For example, you might have -- you might
14 sometimes notice that the county, among other entities,
15 has kind of a great talent for creating a lot of obstacles
16 for entry into any programs. I mean, we're looking at
17 getting a lot of money out the door really fast if the
18 vote on Measure H holds up because, every day someone
19 lives on the street, it's harder to reintegrate them. But
20 then, of course, if you want to hire a bunch of people,
21 there are postings, exams, evaluation of exams, posting of
22 the evaluation of exams. You know? I mean, give me some
23 people already.

24 So I think you probably noticed in my philosophy
25 that -- and we've been talking a lot about this at the

1 board. So I want to keep talking about collaboration
2 integration, and cooperation. And I can't think of a
3 better example really of these principles than three
4 people who would have been sitting at the desk, but John
5 Sherrin is somewhere else at some fabulous meeting and
6 Brandon is catching a plane somewhere I think. But I want
7 the praise the three of them and Barbara Ferrer is here.

8 This is a little self-congratulatory in a way
9 because, of course, the board of supervisors chose John,
10 chose Barbara, and chose Brandon for an interim, though he
11 was already there sort of second in command at DCFS. But
12 I think they're -- we're really fortunate. And I want to
13 use them as an example because they've essentially been in
14 place less than three months. But they've already made it
15 clear in the time they've spent together that they're
16 really committed to working I'm going to use the word
17 seamlessly -- it's not always so seamless, but we want to
18 make it look that way anyway -- and across disciplines to
19 achieve pretty lofty trajectories for the county.

20 As I get to know all three of them and, you know,
21 nothing to say about Kip and Genie being here that we're
22 not very, very happy to have you here in their chairs
23 today, but I hear them talking in terms of collaboration
24 and integration and how they can leverage county resources
25 not only in the county. Because, you know, there are 88

1 cities in the county, including the big guy, LA, which is
2 40 percent of the whole county.

3 For instance, today we're going to be briefed on
4 the home visitation issues for First 5 LA, but also the
5 motion that we passed at the board of supervisors to try
6 to look at and integrate what's going on. First 5 LA
7 recognizes this is one of their great mandates and
8 their/our contribution to this discussion is like, you
9 know, kind of a light year ahead in terms of doing this.
10 Though there are home visitation programs in public health
11 that have been in place for a long time, some of them a
12 little disparate from each other. They were disparate
13 from others at DCFS. We tried to bring that together. So
14 part of that is kind of that boring work of surveying what
15 exists, how we can build on that, et cetera.

16 Last week, my staff was given a sneak peak
17 briefing on the Office of Child Protection prevention
18 plan. And without issuing a spoiler alert, which I can't
19 do because I think only Lisa knows and I haven't had this
20 presentation. But Lisa indicates and other staff as well
21 that it looks really terrific, really inclusive. It's an
22 ambitious plan to harness all the available resources in
23 the county to keep kids safe, something very dear to the
24 hearts of all of us on the board. But I know Deanne every
25 week -- I mean, every month, whatever, we hear from you

1 and a great, great interest and love of yours. But we also
2 want them not only to just be safe, but to thrive, to be
3 in a loving family, however we would define that.

4 So this plan does exactly what we've been talking
5 about. Takes the time to state a clear and thoughtful
6 definition of prevention. It lays out what we already
7 know. It maps out a plan focusing on capacity, early care
8 education -- sorry -- early care and education,
9 standardized measures, and monitoring the well-being of
10 communities.

11 I think that actually, Kim, it might be great if
12 we would think about inviting Judge Nash to come and
13 present when the report is finalized because there are so
14 many connections.

15 So I just want to leave you with a few questions
16 about the earlier points I made because you all -- each
17 and every one of you here and in the audience brings
18 unique perspectives on programmatic and operational
19 structures. So over the course of the next month, let me
20 know what you think about where there might be some
21 low-hanging fruit about these collaborations, about any of
22 the issues upon which we work, things that you hear,
23 things that you know. Are there programs that we can
24 tweak access, maybe broaden who gets to use them and try
25 to leverage that so that we're not serving one to 1.5 year

1 olds and three to 3.5 year olds, but nothing in between
2 sort of thing? Are there programs whose eligibility can
3 be softened, broaden, et cetera. Do you think redundancy
4 is a good thing? And what are the good things in it and
5 what might be some things we wouldn't want because we've
6 heard about efficiencies being created by ending
7 redundancy. I'm not a big fan of that. I love
8 efficiency, but not if it has any impact on lessening
9 effectiveness. Sometimes redundancy -- it's like I can't
10 get in this program, but can I get in this program.
11 That's a good redundancy.

12 With that, I thank you for indulging me to say
13 some of the same things that I've been saying every month.
14 But I think we have become more collaborative in the
15 county with everybody else, and I am happy about that and
16 want that to continue. So thank you.

17 Kim, turn it over to you.

18 MS. BELSHE: Okay. Thank you. This has been a
19 theme over the course of the past year, and so you're not
20 being redundant. I think you're just reemphasizing and
21 reaffirming the important direction that the county is on
22 relative to collaboration as well as, importantly, the
23 collaborative work we are undertaking together.
24 Partnership is fundamental to who we are, what we're
25 about, how we aspire to contribute to greater impact for

1 families with young kids. And indeed, our board was clear
2 to write "in partnership" into our mission statement. And
3 there is no more important partnership, frankly, than with
4 the county. So we appreciate that redundant communication
5 which is so powerful and both the modeling you all are
6 doing within county government as well as the partnerships
7 we see across all of our work increasingly here at First 5
8 LA.

9 So your comments are a great segue to a couple of
10 things I wanted to emphasize in terms of connecting some
11 of these dots. And, you know, reflecting upon our meeting
12 with the board last month, we're going to be able to spend
13 a little bit of time on this agenda reflecting together.
14 And staff want to share with you what did we hear and what
15 do we intend to do about it. We embrace our board's sense
16 of optimism that even in a time of a lot of change and
17 uncertainty and considerable anxiety, there are
18 opportunities here at home. And it's important that we
19 not allow the uncertainty 3,000 mile as way to paralyze us
20 and render us unable to take advantage of some
21 opportunities here at home. And those opportunities
22 actually are very much directly tied to what you spoke to,
23 supervisor.

24 I shared in my ED report a quote from 70 years
25 ago, C.S. Lewis who said, quote, it is one of the evils

1 of rapid diffusion of news that the sorrows of all the
2 word come to us every morning because it may become an
3 escape from the works of charity we really can do to those
4 we know.

5 As I noted in my comments, it's an old quote,
6 obviously. John Wagner reads the *New York Times* every
7 morning so he reminds me. So he's old school in terms of
8 opening up. But the rest of us are getting a rapid
9 diffusion of news and it is kind of unsettling and anxiety
10 provoking to be sure and there's lot of different media
11 channels, et cetera. And, obviously, the work we do is
12 not charity, but it's just a really important reminder.

13 And I also shared in my executive director's
14 report the supervisor's comments in one of her weekly
15 newsletters about focusing on what's going on here at
16 home, where are the opportunities, where do we have a
17 chance to work with others to advance goals we seek.

18 Today I think is going to be a great affirmation
19 of that. In particular, the presentation and discussion
20 that Christina and Barbara Dubransky will be leading
21 around home visiting. This is not a presentation on
22 Welcome Baby. We will talk about Welcome Baby, but it's
23 really about how do we in partnership with the county and
24 others contribute to a universal voluntary system of home
25 visiting services for all families in LA county. That's

1 what we want to be a part of, systems change.

2 And just as, supervisor, you commend your
3 colleagues who are helping lead collaborative activity
4 within the county, I want to acknowledge John and
5 Christina and Barbara, among others, who are helping lead
6 our systems evolution and orientation to affect change
7 more broadly, whether it be the motion that you put
8 forward, along with Supervisor Hahn, around home visiting,
9 which we're going to be hearing more about; the work that
10 the Office of Child Protection is leading. You spoke to
11 the prevention plan that John Wagner, our executive vice
12 president, has been very closely involved in.

13 We have some exciting, exciting opportunities,
14 not to advance specific narrow goals of First 5 LA, but
15 goals on behalf of broader systems and supports for all
16 families in LA county with young children.

17 So glad to be a part of this partnership with
18 you. Appreciate the redundant communication and emphasis.
19 And I'm confident that together we will have a much
20 greater opportunity to affect the changes we seek.

21 Thank you.

22 SUPERVISOR KUEHL: Thank you very much, madam
23 executive director. I also want to say it's really fun
24 that Genie's here today because she wrote that motion on
25 home visitation and really put in all the blood, sweat,

1 and tears to put it through. So thanks for that.

2 Moving then through Item 5. You probably know
3 every March 1 First 5 LA presents an information item.
4 And this is indeed an information item this month to the
5 board of a midyear budget assessment, and it's going to
6 come back for action in April. So we're going to have a
7 short -- I like the word short, brief PowerPoint,
8 understanding we can read some of it when it's on the
9 screen, so you can just kind of tell us what it is, but
10 it's very good I think for us to get this snapshot of
11 where we are at this point in our budget.

12 So over to you. Ms. Ortega and then Ms. Lopez.

13 MR. ORTEGA: Thank you, chair. Good afternoon,
14 commissioners.

15 As part of our annual budget cycle, we do
16 reassess our level of spending and make the appropriate
17 adjustments to better reflect our actual spending of the
18 year. And today's presentation of the midyear adjustment
19 for fiscal year 2016-17, you will hear the following:
20 That staff has identified some underspending, specifically
21 within the area of our strategic plan investments.

22 Background explaining context for those underspending and
23 in addition concrete examples of why these are occurring.

24 It is important to state that the adjustments
25 before you do not come as a surprise to us. This is the

1 time where we appropriately adjust the resources for the
2 fiscal year based on our learning on the actual
3 expenditures, actual cost, final contract negotiations,
4 timing of programmatic outcome targets, and the
5 deliverables that we seek to achieve.

6 I would like to emphasize that, although we are
7 identifying an underspending for this fiscal year, this is
8 only a midyear process. This does not equate to a
9 reduction of programs and/or the resources that the board
10 has identified and directed to support our priority
11 outcome areas. In fact, as presented in the prior -- in
12 last month. In the long-term financial projections, we
13 are accounted for this underspending in the outer years of
14 strategic plan -- I mean, of the long-term projections for
15 fiscal years 2020 through 2021.

16 As we implement this new work under a relatively
17 new strategic plan and continue to learn, we will work
18 with our colleagues across the organization to determine
19 the why and low rates of spending and to use this
20 information to improve our projections for future budget
21 years as well as to understand the implications of our
22 long-term strategic goal.

23 The midyear adjustment was presented to the
24 budget and finance committee on the 7th where staff
25 received feedback from our committee members and also

1 helped inform our approach for today's presentation. I'd
2 like to thank our chair, Commissioner Jane Boeckmann, and
3 our committee members for that healthy dialogue and the
4 feedback that we received.

5 For now, I would like to pass it to Daisy Lopez
6 who will be presenting the overall presentation and get
7 more into the details of the midyear adjustment.

8 MS. LOPEZ: Thank you, Raoul. Good afternoon,
9 commissioners. I would like to add that this presentation
10 will not include fireworks. So I'm hoping you will be
11 dazzled by the contents.

12 So today I will be walking you through our
13 proposed fiscal year 16-17 midyear adjustments. Before I
14 proceed, I would like to extend my gratitude and
15 appreciation to staff for their responsiveness, thoughtful
16 approach, patience, and cooperation throughout this
17 process.

18 The presentation will address the key commission
19 budget touch points, a review of our approach to the
20 midyear process, a summary of the board approved policy
21 and how it is utilized in this process, a high-level
22 assessment of the midyear adjustment impact to the overall
23 fiscal year 16-17 budget wherein I'll address the
24 underspending that is driving the adjustment. I will also
25 be providing some context and concrete examples related to

1 the program adjustments and I will discuss the final
2 result to the operating budget. Last, we will review the
3 next steps in this process.

4 This initial period is related to the budget
5 journey begin in May when the fiscal year budget for the
6 following year is presented to the commission as an
7 informational item, followed by the presentation to the
8 fiscal year budget as an action item for approval sometime
9 in June.

10 Today we find ourselves in the midyear budget
11 adjustment period as the proposed 16-17 midyear
12 adjustments are being presented to the commission as an
13 informational item. This will then be presented as an
14 action item for approval in April.

15 We have two pieces to our budgets: The program
16 and operating side. Consistent with prior years,
17 adjustments were consolidated into a single midyear item
18 managing adjustments to both the operating and program
19 sides of the budget simultaneously. The adjustments
20 include both increases and decreases to spending authority
21 based on additional analysis, actual spending rates, and
22 updated assessments of need for the fiscal year.

23 Our process also adheres to the parameters
24 established by existing policies approved by the board
25 last fall. Consistent with the policies, all operating

1 budget line item adjustments of 25,000 and over must be
2 brought to the board for approval. The board has
3 historically been provided with information on all item
4 adjustments in an effort to maintain transparency. On the
5 program side, also consistent with our policies, any
6 program budget changes must also be brought to the board
7 for approval.

8 The outcome of the midyear process is an overall
9 net decrease of approximately 14.5 million to the fiscal
10 year 16-17 budget. Adjustments to the operating budget
11 represent movement of funds between cost categories based
12 on updated assessments of need for the remainder of the
13 fiscal year, the net result of which is cost neutral with
14 no net change to the operating budget.

15 I will be delving deeper into the operating
16 estimates and providing more detail a little later in this
17 presentation.

18 The overall adjustment to the 16-17 budget is
19 driven entirely by net underspending in program across
20 various initiatives. The overall decrease to the program
21 budget is 10.4 percent. And with cost neutral adjustments
22 to operating, the net effect translates to an
23 approximately nine percent net change to the overall 16-17
24 budget.

25 As the proposed adjustments within the 2015-2020

1 strategic plan activities represent approximately 75
2 percent of the total midyear adjustments. We will dive
3 into a deeper discussion of the primary reasons that
4 inform the adjustments to key activities within the
5 strategic plan in a moment. But, first, we will review
6 some general highlights.

7 Changes to the program budget are documented in
8 the memo included in your packet and a summary of all
9 changes at the initiative level and at the program level
10 can be found in Attachments 1A and 1B. Five initiatives
11 have a documented need for an increase. All five of these
12 increases at the initiative level do not represent
13 requests for new funding and are fairly minimal as it
14 relates to the overall budget, approximately 1.2 million
15 total.

16 Just to note, however, these additional funds
17 were all approved as part of the multiyear allocations and
18 contracts and represent a shift in spending from prior
19 years into fiscal year 16-17. We are adjusting the
20 original 16-17 budget commitment where the underspending
21 was primarily driven by updated information or changing
22 circumstances, such as final contract negotiation provides
23 spending estimates for the fiscal year based on more
24 realistic data or updated information on programmatic
25 outcomes or targets. Delays have mainly occurred in the

1 areas of program implementation, procurement, contract
2 negotiation, subcontracting, and training.

3 The central reasons resulting in underspending
4 this year are fairly consistent with the reasons that
5 caused underspending in prior years. Although these
6 adjustments have resulted in significant program
7 decreases, it is not a decrease investments over the life
8 of these investments. Several of these adjustments are
9 the result of experience garnered over time and a move
10 toward appropriate cost alignment.

11 Many activities associated with the underspending
12 expect to get underway in fiscal year 17-18.

13 Speaking of budget underspending, I now want to
14 shift our attention to the resource alignment adjustments
15 proposed within the strategic plan since they mentioned
16 earlier approximately 75 percent of the proposed fiscal
17 year 16-17 budget adjustments are being requested within
18 the 2015-2020 strategic plan activities.

19 This table illustrates the adjustments of the
20 strategic plan priority outcome area level highlighted in
21 bold, which is an aggregate of the somewhat more detailed
22 amounts at the strategy level listed below each outcome
23 area as well as the strategic plan investment area and
24 support costs. And additional year of actual spending
25 data and implementation resulted in revised resource

1 estimate projections for the four outcomes areas that
2 demonstrate a lower-than-anticipated level of spending by
3 June 30th, 2017.

4 Judging by these figures and the reasons for them
5 we will address in a moment, we can see that costs are
6 being aligned to actual need which demonstrates our
7 commitment to learning from current and past investments.

8 Families is requesting a 6 million or 16 percent
9 adjustment to their fiscal year 16-17 budget. Communities
10 is requesting an approximately 1.5 million or 7.8 percent
11 adjustment. ECE is requesting an 821,000 or nearly 3.4
12 percent adjustment. And health is requesting a roughly
13 1.2 million, or 47.7 percent adjustment to their fiscal
14 year 16-17 budget. The total revised revision to the
15 strategic plan activities, including the investment areas
16 and support costs reduced here by nearly 1.5 million, is a
17 total decrease of about 11 million or 12 percent to the
18 current fiscal year budget.

19 Again, would I like to reiterate that a decrease
20 in program budget funds is not necessarily a decrease in
21 investment. Many of the unused program funds will be used
22 to advance the work of the commission in the following
23 fiscal years.

24 Now we will review some of the key reasons that
25 inform the adjustments to the activities within the four

1 priority outcome areas of the strategic plan and how those
2 adjustments compare to the total 2015-2020 proposed
3 strategic plan adjustments.

4 The families outcomes area adjustment represents
5 6.1 million or 56 percent of the total strategic plan
6 adjustments as depicted in the previous slide. The shift
7 in resources is driven by an alignment to actual costs
8 based on collected data and information. For example, the
9 largest underspending is in the Welcome Baby and Select
10 Home Visitation programs where the Welcome Baby program
11 budget is aligned -- is aligning the provisional service
12 rate to actual cost based on collected enrollment data and
13 associated program costs. The Select Home Visiting
14 Program is adjusted to reflect actual expenditure trends
15 in ongoing collaborative work with external partners in
16 the exploration of other home visiting program
17 opportunities.

18 We are taking the information and knowledge
19 gathered in the implementation of this work thus far to
20 build and improve upon our work. First 5 LA staff will be
21 presenting an update on the learning priorities for
22 Welcome Baby at the March 30th program and planning
23 committee meeting. Additionally, on May 25th, staff will
24 present on the Welcome Baby finance and sustainability to
25 the program and planning committee. This is an example

1 about how data and learning will be connected.

2 The community's outcome area adjustments
3 represent 1.5 million or 13 and a half percent of the
4 total strategic plan adjustments. The shift in resources
5 is the result of an identified need for ongoing
6 partnership support costs to ensure smooth transition,
7 ongoing work to identify leveraging opportunities through
8 prevention and aftercare networks and other countywide
9 prevention plan, and a focus shift to best support the
10 coordination of the Best Start alignment implementation
11 plans.

12 The health outcome area adjustments represent 1.2
13 million or 10 and a half percent of the total strategic
14 plan adjustments. This program budget is being modified
15 to reflect the extensive efforts and work required to
16 develop and launch a new project, including vetting and
17 establishing new partnership opportunities. Cost within
18 this outcome area are expected to increase as we move
19 further into the implementation process in support of our
20 strategic plan.

21 The ECE or early care and education outcome area
22 adjustments represent 821,000 or seven and a half percent
23 of the total strategic plan adjustments. Some of the
24 program activities within the ECE outcomes area are being
25 realigned and strategically integrated within other ECE

1 programs that are better positioned to advance the work
2 and meet desired goals. For example, the higher learning
3 -- higher education peer learning project activities and
4 objectives are being merged with an existing program being
5 implementing by PEACH, that's Partnerships for Education
6 Articulation and Coordination in Higher Education, due to
7 their link with institutes of higher education.

8 Additionally, another program, Early Childhood
9 Educators Improving Quality, is temporarily postponing
10 program recruitment to utilize and maximize other QRIS
11 funding streams before exhausting First 5 LA dollars.

12 Turning to our operating estimates, the operating
13 budget represents the personnel and supplies and services
14 cost required to support and advance the work of the
15 organization. As mentioned earlier, the adjustments to
16 the operating side are cost neutral representing resource
17 moments between line items in departments with no net
18 increase to the overall budget. Projected savings in
19 personnel, general operating, and professional services
20 were repurposed to offset additional needs identified in
21 consultant services and travel and meeting expenses.

22 Consistent with past practice, budget projections
23 and any necessary adjustments are prepared at the
24 departmental level which roll up to the agency-wide
25 adjustments presented in Attachment 2 also included in

1 your packet. This is allows for a higher degree of due
2 diligence to ensure that budges are monitored and managed
3 at the appropriate level, as well as to best inform the
4 fiscal year 17-18 budget, which is currently in
5 development.

6 Again, the operating budget is cost neutral,
7 meaning that we are neither requesting an increase nor
8 decrease to the overall operating budget. Under the
9 current policy, the commission approves an administrative
10 cost limit each fiscal year. The administrative limit
11 will remain within the approved dollar amount of 12.4
12 million.

13 Additionally, an executive decision was made due
14 to our efforts to realign the organizational structure to
15 intentionally sustain a higher-than-normal vacancy rate
16 within the last two fiscal years resulting in
17 higher-than-normal savings in personnel. As such, the
18 accrued savings will be requested during the 17-18 budget
19 process for a one-time capitol improvement cost associated
20 with standard upgrades to a 15-year old office building as
21 well as upgrades to support our ongoing work and help us
22 to work for efficiently.

23 Our next step in this process is to bring these
24 adjustments back for final approval at the April 13th
25 meeting consistent with governance guidelines. We will

1 use the revised 16-17 budget and updated information on
2 actual spending levels to inform the reaffirmation process
3 and evaluate all levels of fund balance for
4 appropriateness, thereby recommending proposed
5 modifications to the board for approval.

6 Staff will continue to revise resource estimates
7 and update the board as strategic plan activity
8 implementation continues and more information is known.

9 This is a one-year outlook adjustment in a
10 multiyear strategic plan. This process of careful
11 consideration coupled with additional experience
12 establishes the foundation upon which the fiscal year
13 17-18 budget will be based.

14 With every midyear adjustment process, we have
15 the opportunity to take what we've learned to improve our
16 budgets and estimate needs. Much of the underspending in
17 fiscal year 16-17 is reflective of a shift of work and
18 spending in future years as we refine and strengthen the
19 framework of our service and work delivery so as to most
20 efficiently utilize our resources and effectively serve
21 our communities.

22 That concludes the presentation. Any questions?

23 SUPERVISOR KUEHL: Thank you very much.

24 Okay. Lot to take in. Let us then pepper Ms.
25 Lopez with questions. What do you say?

1 MS. BELSHE: And Raoul.

2 SUPERVISOR KUEHL: And Raoul. I don't know.

3 She can handle it.

4 Marlene.

5 COMMISSIONER ZEPEDA: I just have a quick
6 question about board of equalization, the transfer of
7 monies. Was that called out? I was looking for a line
8 item or -- because you said that was the first transfer
9 that came in.

10 MR. ORTEGA: That was related to the monthly
11 financials that we reported and that the board of
12 equalization did do their first transfer in the November
13 revenue and we received the November revenue in January,
14 which are the financial statements that we presented in
15 the board packet.

16 COMMISSIONER ZEPEDA: So I can find that dollar
17 amount in there?

18 MR. ORTEGA: Oh, the exact dollar amount?

19 COMMISSIONER ZEPEDA: Yes.

20 MR. ORTEGA: Oh, I'm sorry. We can get that for
21 you, the exact dollar amount of the transfer.

22 COMMISSIONER ZEPEDA: I'm just curious as to how
23 much money we're getting from that initiative.

24 MR. ORTEGA: Yeah. Most definitely.

25 SUPERVISOR KUEHL: Okay. Barbara.

1 COMMISSIONER FERRER: Mine's a general question.
2 One thing I wasn't clear of is, when you have
3 underspending that's happening with your community
4 contracts, your partners in the community, what happens to
5 the money from the underspending? I couldn't see where
6 it's getting redirected. Does it get redirected back to
7 those same community-based organizations as an extension
8 sort of a no-cost extension on a contract so next year --
9 they're not going to spend it right now. That's why
10 they're underspending, but they'll continue to be able to
11 spend on that project, or if it comes back because they're
12 not going to spend it? Does it get redeployed to a
13 different community organization so that the percent of
14 money that's going out stays relatively the same -- that's
15 going out to our partner organizations stays relatively
16 the same.

17 MR. ORTEGA: So when we're looking at it at the
18 contract level, an individual contract, like contracting
19 with a community-based organization, the community-based
20 organization has an opportunity if it's a multiyear
21 contract for those remaining funds to be transferred to
22 the follow year if the program officer feels that the need
23 is there to -- for -- for them to meet the requirements,
24 the outcomes, and the deliverables. If there are any
25 resources that are not identified by the contractor, then

1 what happens, it goes back into our assignment bucket and
2 used for the future years for the same initiative or the
3 same outcome.

4 COMMISSIONER FERRER: It's not repurposed to like
5 an internal -- we're not going to repurpose money that was
6 going out to the communities to help with the capitol
7 improvements.

8 MR. ORTEGA: No.

9 MR. WAGNER: No.

10 MR. ORTEGA: We keep it within the alignment
11 within the strategic plan.

12 COMMISSIONER FERRER: That's really helpful.

13 MS. BELSHE: A good example that Daisy touched
14 on, Barbara, is, we will have dollars estimated, but then
15 once final contract negotiations are concluded, we
16 actually came in under that amount. So those dollars are
17 effectively repurposed to future strategic plan related
18 but not to operations.

19 COMMISSIONER FERRER: That's good.

20 SUPERVISOR KUEHL: Duane.

21 COMMISSIONER DENNIS: I just want to remind,
22 especially new commissioners, that this budget is the
23 first real budget of this new strategic plan. The
24 strategic plan was adopted in November of 2014. We had
25 six months until the end of fiscal year, so this is the

1 first real year of this new strategic plan. So we're
2 learning a lot. I mean, I think it's important to
3 understand that we're learning a lot and that -- that the
4 budget amounts, you know, fortunately, they didn't come up
5 over; they came in under. Like I said in budget and
6 finance, we would have been in trouble if they came in
7 over.

8 But after saying that, I wouldn't be surprised,
9 like next year we'll be a lot more on target because we
10 know a lot more opposed to what we knew in the current
11 fiscal year.

12 SUPERVISOR KUEHL: Other questions from the
13 board?

14 I have a few. I think there are kind of two ways
15 that one can look at a massive underspending. And this
16 looks pretty massive in some areas. One is what Duane
17 just said. We had an aspirational budget. And the
18 aspirational budget was, here's what we think it would
19 take to do this program and we're going to do our very
20 best to roll it out. And you're going to probably be able
21 to say the same thing to me about measure H next year or
22 any of the things, you know, that we are saying we're
23 going to get this out of the door, but I already talked to
24 you about the things that keep us sometimes from getting
25 the things out the door.

1 That said, I still think it's kind of troubling.
2 For instance, in Welcome Baby, we make assumptions about
3 -- and Kim has referred to it as a light touch, and light
4 touch means it's voluntary. It's not like one of our
5 fabulous county departments with you in my grasp, and I'm
6 saying you are going to be visited by a nurse, which we do
7 say to some people because we want to do prevention and
8 it's a good thing to do. But this was a voluntary
9 program. And, apparently, we didn't -- either we
10 overestimated anybody that might want it or/and we didn't
11 really understand why people wouldn't volunteer because
12 it's kind of like, who wouldn't want, you know, this kind
13 of help. But I do think that it's important for us to
14 understand why it was underutilized. And that's going to
15 help when we talk again today about home visitation and
16 talk about different home visitation programs. It may be
17 the same problem if they're voluntary. And there may be
18 other problems if they're not voluntary that we need to
19 look at.

20 But I think this is going to be an important part
21 of our learning for home visitation in a kind of funny
22 negative way; why did these women -- I mean, here's a
23 person I don't know coming up to my bed, I just gave
24 birth, and you want know, can I come and visit you at
25 home. No, I don't let strangers in the door. Who are

1 you. Or something. I think there's a learning there.

2 But there seem to be also major delays in
3 implementation of some of the programs, slow ramp-ups. I
4 don't know. I really kind of want to understand if we've
5 learned something from this underspending because it's a
6 pretty big percentage.

7 Boss.

8 MS. BELSHE: Happy to -- those are all really
9 good and appropriate questions and ones that we are
10 learning with the board and with staff over the course of
11 the past couple of years. I might use different language
12 to characterize the roughly ten percent of underspending
13 as it relates to strategic plan implementation. I'm not
14 sure if I would associate myself with the chair's
15 characterization of it as a massive amount, but it's --
16 it's an important indicator that staff very seriously look
17 at in terms of, so what does that mean and what can we
18 learn from it.

19 I actually think it's a pretty good thing if
20 staff negotiates contracts that come in below the amount
21 that we estimated. That's a good thing. Those are good
22 dollars that we can then repurpose to the work going
23 forward.

24 But I think the larger issue is when we're
25 implementing fairly mature work such as Welcome Baby and

1 select home visiting and those together represent our
2 investment in home visiting. Welcome Baby, be the lower
3 dosage, light-touch model; selective home visiting being
4 the more intensive, longer-term, evidence-based model, you
5 are absolutely right. We're not hitting the numbers that
6 we were expecting at the front end. We had an aspiration
7 and still have an aspiration that a voluntary program will
8 be something that upwards of 80 percent of people -- that
9 was our estimate -- would say, yeah, I want to
10 participate. And the fact that we're coming in below that
11 indicates something going on and there's some learning to
12 be had there. And Christina will perhaps touch -- or
13 Barbara touch upon this in her comments. But that's
14 learning we want to bring to our shared effort to advance
15 a universal home visiting system for all families in LA
16 county.

17 We're also learning that the costs are different
18 than what we had estimated. So we have some learning
19 there as well about the contracts we enter into and what
20 is the per unit cost of delivering this service.

21 So I think that's to be expected as programs get
22 up and running and become more mature. But the most
23 important thing is -- and this is the challenge I hear you
24 give us, which is so what are we learning and what are we
25 doing about it. So I think those are really important

1 questions for us as it relates to our more mature
2 programs.

3 In terms of new programs, you know, I go back to
4 what Duane said about learning associated with totally new
5 work. And as we've talked about some of this work is
6 totally new to First 5 LA. A really good example is our
7 health systems work. It's not about delivering services.
8 It's about working in partnership with others. And,
9 again, we had aspirations that we would be further along
10 in developing partnerships across sectors, across issue
11 areas, across leaders, et cetera. And we've learned it
12 takes a lot longer to build authentic relationships than
13 we had anticipated.

14 So I'm sure my comments come across as perhaps a
15 little defensive but it's just sharing with you some of
16 our initial learning about why we have seen our numbers
17 and our more mature programs not hit our aspirations as
18 well as why our newer work. There have been delays, but
19 it's in service of or in response to learning about how to
20 approach new work to be successful. And working in
21 partnership takes time. And to enter into authentic
22 collaborations takes time. And we haven't been ready to
23 come back to you with ideas for how to spend those
24 dollars, and that's why in that area among others there
25 absolutely have been some delays. But it's to this in

1 service of learning and the dollars will be coming back to
2 the board for approval to advance our strategic goals.

3 SUPERVISOR KUEHL: Well, it's a little bit of a
4 one-note samba with me. I'm sorry if it seemed aggressive
5 that perhaps you felt you needed to be defensive. I
6 didn't really mean it. We're all on the same side here in
7 terms of what we want to accomplish.

8 But because, you know, we've been looking more in
9 the county, which is stultified in some areas. And you
10 want to say to them, you need get this check out the door.
11 I mean, we had a new system put in place to pay those that
12 are taking care of our foster kids, and the new system
13 failed to such an extent that we ended up like \$4 million
14 behind in our payments and a million and a half owed to
15 one agency.

16 And I have to say, Brandon, who has been working
17 24-7 with his staff -- I mean, they were doing everything
18 but filling out things by paper to get the auditor to
19 write a check on Sunday morning. They really turned this
20 around. But it was a fault in the system. Now, it was a
21 IT system. We worked through some glitches. But I guess
22 my question only goes to, if there's anything that we do
23 internally that has aided a delay or thrown an extra
24 barrier somewhere, you're nothing -- we're nothing here at
25 First 5 like the county. The county is very bureaucratic

1 in many ways and loosening up every day. But I think it's
2 important, even if we are a smaller entity and even
3 probably more agile, just to see, is there something we're
4 doing that caused these things to take another two months.

5 And relationships, you're right, take time. I
6 don't say anything should be rushed or there's any fault
7 here. But if we're not ramping up a program that we
8 really love fast enough, I just think it's always worth a
9 second look.

10 MS. BELSHE: You're absolutely right. And I just
11 think there's such rich learning for us and the broader
12 community, specifically around our implementation of
13 Welcome Baby and select home visiting because that's over
14 half of the savings or the adjustments that we assume
15 across all of our strategic plan investments. I don't
16 think we can tell you right now if that's necessarily a
17 bad thing or a good thing. It's not consistent with our
18 aspirations but maybe our aspirations are too high at this
19 stage of implementation. But that's part of the learning
20 we want to come back.

21 SUPERVISOR KUEHL: Anything else? Thank you.

22 Yes, Karla.

23 COMMISSIONER PLEITEZ HOWELL: To add a little bit
24 to how we communicate this and share this information out.
25 As we look at a ten percent cut in our budget -- and I

1 know you want to reframe it.

2 MS. BELSHE: It's not a cut. It's an adjustment.

3 COMMISSIONER PLEITEZ HOWELL: You're right.

4 As we look at a ten percent adjustment, the idea
5 of what community will hear from this and how we
6 communicate with them, so the messaging has been, we are
7 going in a different strategic direction. And I don't
8 know if that's going to be enough because strategic
9 direction in terms of some of the cuts that I see here,
10 you could interpret them going, yes, we could have done a
11 little bit more, for example, in data collection and it
12 still fits within our strategic plan, but those cuts are
13 still happening.

14 So I remember what you did about when we started
15 this, setting up some of the guardrails as to how we
16 interpret what those cuts look like so that staff is
17 empowered to say, here is the strategic plan direction and
18 here are the guardrails we use, would be helpful for us to
19 understand and to actually communicate to the community
20 members that will ask us questions about this and make
21 sure that we're able to convey, here is the rationale.

22 MS. BELSHE: Yeah. We can support commissioners
23 with some talking points. But, again, not to be
24 redundant, we aren't talking about cuts. These are
25 adjustments informed by actual experience, actual contract

1 negotiations, and -- as well as there are delays in some
2 of our new work, our developmental work. But those aren't
3 reductions. It's just we don't yet have the good ideas or
4 the systems to begin to support. But to the extent there
5 is a perception or could be a perception that these are
6 reductions, we absolutely want to get ahead of that. So
7 supporting the commission and staff with some talking
8 points, I think that's a great -- if that's the
9 suggestion, I think we would be happy to do that.

10 MS. LOPEZ: I would like to add that a lot of the
11 adjustments made this year, as I stressed during the
12 presentation, translates more into a shift of resources
13 into future years. So the activities will take place and
14 we anticipate that the cost will be incurred. It's just
15 moving it into 17-18 and subsequent years as necessary,
16 but we do anticipate that a lot of these costs and
17 resources that are being adjusted this year will be
18 incurred next year.

19 SUPERVISOR KUEHL: Of course, that always raises
20 the question because it's call a midyear adjustment, but
21 it's not really midyear because we're going to see the new
22 budget in May and, you know, do the final midyear
23 adjustment in April, see the new budget in May. So the
24 question is, if you have carryover funds, do we use the
25 same budgeting assumptions for 17-18 and simply plug some

1 of that revenue with carryover funds or do we augment what
2 we meant to do with a new budget and the carryover funds
3 are simply deferred expenditures?

4 So I think those are things that we'd like to
5 know because we understand, but we're going it go, okay, I
6 think we need to really understand the information.

7 Judy.

8 COMMISSIONER ABDO: I just -- as we talk about
9 this out in the community wherever our communities are, I
10 think we need to have language that is more meaningful to
11 people in our communities. For instance, we just
12 implemented our strategic plan, doesn't really mean
13 anything to somebody who's not familiar with what's going
14 on in the agency. We saved some money and now we're going
15 to use it for some long-term planning makes -- can be
16 understood in a better way. I think.

17 So I think for us, for me, when I'm talking with
18 people out in the community who may not even know what
19 First 5 is, but may hear, oh, there's this agency that has
20 extra money they didn't spend. What is the answer to why
21 it's a wise thing to be using it in this new way? So I --
22 I don't know if everybody else has that experience but I
23 certainly do.

24 SUPERVISOR KUEHL: Duane.

25 COMMISSIONER DENNIS: Another thing, I think we

1 should be cognizant of that this doesn't represent a cut
2 in any of the grantees' contracts. No one received a cut
3 in the contract. Okay? Grantees may have under spent,
4 but there wasn't any action taken by us to implement a
5 reduction. So I think having that in mind is extremely
6 important because a \$10 million reduction doesn't
7 necessarily mean that there was some effort on behalf of
8 First 5 to eliminate, you know, grantees or to reduce
9 funds with some of the grantees. But I agree that the
10 degree to which we as commissioners have more talking
11 points that are consistent, I think will be extremely
12 helpful because I don't think the issue is as much about
13 finance as it is about communication and making sure the
14 message -- I mean, and Kim said this in our budget meeting
15 a couple of days ago, making sure that we communicate to
16 our communities that, you know, this is an issue of just,
17 you know, a lack of spending, not taking money away from
18 folks and the desire is to increase that spending in
19 future years.

20 SUPERVISOR KUEHL: Okay. Anything else on this
21 item?

22 Thank you very much for -- I'm sorry. Barb, did
23 you --

24 COMMISSIONER FERRER: I just wanted to go back to
25 Supervisor Kuehl's point because I think it actually is a

1 perception issue as well. I'm build on what Duane is
2 saying. I mean, if people perceive that as an agency
3 you're under spending, they can form different opinions
4 about what that means, but one of those is that we don't
5 need the money or -- or we're not well organized to do the
6 work. So I do think the sort of talking points, the
7 framing -- because none of that is really the case here,
8 but without us being really clear about -- you know, the
9 first point is that this wasn't -- we weren't reducing
10 anybody's spending. Our obligations to the community are
11 constant and consistent, but having an explanation I think
12 that really helps our community partners understand how
13 important the work is and that this is not a sign of its
14 -- neither of its lack of importance nor disorganization
15 in the agency. So we -- I wouldn't want people to
16 immediately jump to either of those conclusions because
17 they see some under spending, particularly in the under
18 spending with the areas where you've -- we've been
19 promoting as really essential.

20 So I totally agree with you, Duane, and I totally
21 agree with the supervisor. I'd love to answer those
22 questions.

23 SUPERVISOR KUEHL: Especially if the expenditures
24 are simply pushed a little more into the future because it
25 doesn't make sense to me to say we didn't cut anything.

1 Okay, we didn't cut anything, but, you know, it's like the
2 box is still as big as it was, but we only half filled it
3 or whatever. I'm just -- as a visual. The potential is
4 still there. In our case, that's money. We've still got
5 the money that we budgeted.

6 Now, the fact that we're always in a deficit
7 position is also a very interesting concept where we say,
8 well, we still have the money but we never actually had it
9 because we're over spending, in essence, by spending more
10 than the revenue that's coming in. So, you know, it's
11 kind of a difficult thing for people to wrap their heads
12 around.

13 Genie.

14 COMMISSIONER CHOUGH: I apologize. I stepped out
15 for a second. And this may have been said. Maybe Raoul
16 mentioned it. But the genesis of the midyear BA was
17 because historically -- I'm sorry -- the midyear budget
18 adjustment was to do a right sizing now that we have
19 several months of actual spending because in years past
20 under the Harvey Rose audit in 2012, we were showing a big
21 gap of about 60 percent of our total budget our of a
22 hundred percent. And in order to respond to that, we did
23 what many governmental jurisdictions do, like the state
24 may revise and update the budget in the middle of the year
25 to right size the total spending. For example, if we know

1 a contract isn't going to be spent, we don't cut it, but
2 we push it out to the future fiscal year, decreasing the
3 total budget for the current year, so it's not a cut in
4 that example. Those are the majority of the examples for
5 these revisions.

6 So now our budget in the past few years has been
7 showing a much smaller gap between spending. I think in
8 recent years, closer to 90 percent spending as opposed to
9 leaving 40 percent on the table that rolls over into
10 future fiscal years. So I just wanted to remind folks of
11 that context.

12 SUPERVISOR KUEHL: Thank you for that. Did you
13 used to do any finances for First 5? Thank you.

14 Okay. I think we've thoroughly exhausted the
15 subject on this item. Thank you very much for the
16 presentation. And, again, I think these discussions --
17 obviously, they're not really meant as a critique, but
18 only to try to understand thoroughly. The supervisors are
19 so out of it sometimes that they give us talking points so
20 that we'll know what to say. So, you know, we need to
21 know.

22 All right then. Moving on to Item 6. You
23 remember that we had a presentation about the ECE
24 registry. We kind of ran out of time at end of the
25 presentation and quickly went around the members -- the

1 commissioners and asked some questions that we had about
2 the registry. The answers were very nicely provided to us
3 in a wonderful document which I never know if anybody has
4 read, but, honestly, they kept very close track of our
5 questions and provided answers really to each of the
6 sections. I don't know if you have this in front of you,
7 but I did ask to have just a few minute assigned to
8 reminding us about the registry and -- because it was on
9 consent to begin with. And I said, you know, I don't know
10 if anyone really thoroughly feels they got everything
11 answered. Maybe we have no more questions, but I just
12 asked for a two or three minute reminder about the
13 registry just to see if the commissioners had any further
14 questions so you wouldn't ask me, whatever happened to
15 that set of questions.

16 So if we can move to that item. Christina, are
17 you going to present to us? Thank you.

18 MS. ALTMAYER: Good afternoon. Very quickly.
19 Thank you, supervisor.

20 As you may recall, this item was brought before
21 the January board meeting and there were several questions
22 that were asked, so attachment A is the detailed answers
23 to those questions. Staff is available to respond to any
24 further clarifications.

25 I also just wanted to make a comment to remind us

1 about what the ECE registry workforce -- registry is.
2 It's a comprehensive web-based system. It is intended to
3 be statewide in California and a composite system of all
4 of the ECE provider credentials to capture, promote, and
5 really consolidate information about the ECE workforce.

6 Two actions that I just wanted to bring to your
7 attention that we did not highlight at the January meeting
8 that I think are relevant to this discussion is actions
9 both locally as we think about our quality rating
10 improvement system as well as statewide have reinforced
11 the need for the QRIS. So on January 31st of this year,
12 LA county QRIS architects group, which I know we've heard
13 quite a bit about unanimously voted to include the ECE
14 workforce registry as an integral part of the QRIS model
15 here in LA county and that it will be the workforce
16 registry that will be responsible for verification and
17 calculation of all of two -- of two of the QRIS rating
18 systems that will be essential for the system, both the
19 teacher and the director of qualifications.

20 In addition, in California, the Department of
21 Education has requested that all of their training that
22 occurs, all of their vendors and trainees across the state
23 create profiles on the registry that will increase the
24 participation by about 30,000 ECE individuals statewide.
25 So there's been a lot of enforcement or encouragement and

1 support for the need for this registry.

2 I also want to point out that I know it was a
3 question back in January about other financial funders for
4 building this statewide registry. First 5 LA has funded
5 about 50 percent of the total cost. So there's been
6 several funders that have come forward, including San
7 Francisco Office of Early Care and Education that is
8 funded it by about 1.3 million. First 5 Santa Clara, in
9 addition to other funders from the philanthropic sector
10 that I know are interested in continuing.

11 And, finally, I just point out that you should
12 have in your package a letter from First 5 California that
13 really highlights their commitment to advocating on behalf
14 of First 5s and funders and partners throughout the state
15 to work with CDE and other funders in California to build
16 a plan for sustainability, including their own potential
17 investments in a statewide registry.

18 So staff is available to answer any questions.
19 Thank you.

20 SUPERVISOR KUEHL: Thank you. We have three
21 requests for public comment. And since they sometime
22 inform our own ideas, is it okay with the commissioners if
23 I ask them to speak first and then we'll go to questions?

24 All right. Let me call Cindy Stevens followed by
25 Liz Guerra followed by Andrea Joseph.

1 SPEAKER: Thank you, commissioners, for allowing
2 me the opportunity to speak on behalf of the registry. As
3 a community college faculty at College of the Canyons, I
4 also have had the unique opportunity to serve with PEACH
5 as a consultant and my first work group was the registry
6 group. So I was part of a group of faculty and also some
7 of the CCRC that looked at a registry. So I was able to
8 look at many registries across -- I'm not used to talking
9 in a microphone. I project in front of a room of students
10 very well.

11 SUPERVISOR KUEHL: We can hear you. You're doing
12 great.

13 SPEAKER: Thank you. So I looked across -- one
14 of my tasks was to look at other registries throughout the
15 United States, and there's some fabulous registries out
16 there. It excited me that we have the potential to
17 collaborate and to bring all the things that our students
18 need, our workforce needs in one central location.

19 Currently, I'm a big proponent. I invite Anthony
20 Gomez, who is one of the workers. He comes out and he's
21 fabulous. He comes and talks to our students who are
22 excited to be a part of it, to continue to professionalize
23 our field is critical. I'm sitting on lots of different
24 entities that I can see all this cross-collaboration.
25 It's fabulous. I've been in the field for 39 years and

1 I've seen lots of initiatives happen. I started at 18 as
2 an early childhood worker. And I now have seen so many
3 things that excite me about this field as we continue to
4 push and professionalize our work force. And I think this
5 is one aspect that will continue to do that. So thank you
6 very much for letting share my --

7 SUPERVISOR KUEHL: Thank you very much. Welcome.

8 SPEAKER: Thank you. Good afternoon. My name is
9 Liz Guerra, and I'm with the Los Angeles County Office of
10 Education, one of the partners on Quality Start Los
11 Angeles. And LACOE is pleased to be the lead on the block
12 grant for infant, toddler as well as for CSPP. We're
13 working with the consortium of ECE organizations such as
14 LAUP, Child Care Alliance of Los Angeles, you here at
15 First 5, and the Office of Advancement and Early Learning.

16 So I already took up a minute talking about our
17 partners, but it's exciting because as I hear you all talk
18 about the themes of collaboration, Quality Start LA -- and
19 I brought our little logo because it's part of our
20 branding -- we're working together on collaboration to do
21 systems alignment. The registry is a huge part. So we're
22 here to encourage you to continue that strategic
23 partnership with Child Care Alliance of Los Angeles.

24 You mentioned Anthony earlier. Anthony was just
25 on Monday. So I'll share a quick anecdote. We were doing

1 an assessment orientation, and Anthony was there talking
2 to the providers. And one of the providers says, 0I got
3 this. So the seven elements, two of them are already
4 taken care of because I've already uploaded our staff
5 documentation into the registry. And everyone was like,
6 I want to learn how to do that.

7 So it is working. Your investment in the
8 registry is working. As we go on throughout the state,
9 people are excited to see what are we in Los Angeles doing
10 with the registry. We have a data sharing agreement
11 between LACOE and the registry so that we can share the
12 data. That was a major milestone that we're excited
13 about. And so we just encourage you to continue to
14 support -- support our providers here in the county.

15 SUPERVISOR KUEHL: Thank you. Welcome.

16 SPEAKER: Good afternoon, everyone. My name is
17 Andrea Joseph. I'm the program director vice president of
18 education for California Children's Academy. We run 15
19 early education centers across Los Angeles county. we
20 serve children zero to five years of age. And the
21 registry has been a lifesaver. For me, I have over 200
22 staff. There's no way I could get out to make sure
23 everyone was on the registry.

24 And, again, Anthony's fabulous. But not only
25 that, my staff have found it a real self-esteem booster.

1 They really like the feeling that, hey, I'm on a registry,
2 my grades are on there, my permits are on there. And it's
3 really boosted their self-esteem as well. And they've had
4 such a wonderful experience with it.

5 But not only that, it has one central location
6 where they can find professional growth and all in one
7 place. And because they have a registry number, now
8 they're getting all the credit for those that they attend
9 automatically. So we don't even have to worry about
10 sending the certificates in, which is another big help for
11 me and a time saver. Not only that thought, but because
12 we're part of Quality Start LA, we have to have all of our
13 staff on the registry to make sure that we qualify and we
14 are getting a higher score. So, again, I would not have
15 been able to do it on my own. I appreciate them immensely
16 and would encourage that they continue to be supported by
17 all of and you appreciate your time.

18 Thank you.

19 SUPERVISOR KUEHL: Thank you very much.

20 Any questions from the commissioners?

21 This is an action item to approve the expenditure
22 of \$100,000 as our contribution to funding the registry.

23 MS. BELSHE: Let Christina, if I may, madam
24 chair, clarify the motion because actually I believe the
25 number is --

1 MS. ALTMAYER: Two million.

2 MS. BELSHE: \$2 million.

3 COMMISSIONER DENNIS: That's a little different.

4 MS. BELSHE: No. It's up to.

5 SUPERVISOR KUEHL: Up to \$2 million. Okay. If
6 would you read the motion to us, that would probably help
7 the chair a lot.

8 MS. ALTMAYER: So the motion before us to request
9 to extend the current strategic partnership with the Child
10 Care Alliance of Los Angeles to operate the ECE registry
11 in LA county for an amount not to exceed an additional two
12 million to authorize First 5 LA staff to execute a
13 contract upon approval from the board.

14 SUPERVISOR KUEHL: Okay. Judy.

15 COMMISSIONER ABDO: I'm happy to make this
16 motion, but I do want to say I was one of the people who
17 raised a lot of questions both at the meeting but then
18 also in individual conversations with staff and partners.
19 And what I -- I do want to say this. I think all of the
20 goals of the program and the progress so far is wonderful.
21 What I'm concerned about in the future is that this
22 registry be usable into the future as technology changes
23 and as work styles change so that we're not having to
24 people enter information, get information from their
25 desktop computer sitting on their desk at work, but rather

1 that it's accessible on their phones and other mobile
2 devices and the -- the underlying technology software or
3 app is real different in some of those -- for some of
4 those devices.

5 So what I'm hoping is that, as it goes forward --
6 and I know it won't go forward quickly through the state
7 process -- that there be some of the most forward thinking
8 technology people in this state who will help to make sure
9 that -- that this works well and works well when it rolls
10 out because we certainly don't want to see people getting
11 bad information or checks being held, as we've heard.

12 So I will make the motion as stated and -- and
13 look forward to the progress going forward.

14 SUPERVISOR KUEHL: Right. There's been a motion.
15 Deanne, do you want to second? Okay. I see that.

16 COMMISSIONER TILTON: Well --

17 SUPERVISOR KUEHL: Did you have a question?

18 COMMISSIONER TILTON: After that happens, I have
19 a comment.

20 SUPERVISOR KUEHL: A comment before or after we
21 vote? You are called upon for your comment.

22 COMMISSIONER TILTON: And I hope we do vote for
23 it. But I just want to make a point, because this is my
24 responsibility here, that I really appreciate the
25 investigation into my question about whether or not the

1 registry collects information on whether or not a provider
2 has been convicted of child abuse and neglect. So there
3 is a fairly comprehensive explanation of how that is
4 prevented. But I want to make the point that it isn't
5 necessarily just being convicted because very -- a very
6 small percentage of child abusers are convicted in a
7 criminal court. They most of the time -- most of the
8 time, that would be handled in a way that isn't on a
9 criminal record.

10 Also, the child abuse central index of California
11 is list. And I keep making the point they do not have a
12 record of child care providers, whether it's day care or
13 playground providers or whatever. They do not have that
14 information anymore because law enforcement was excluded
15 from reporting and DCFS does not handle day care provider
16 abuse. That is extrafamilial. Only familial child abuse
17 is reported to the central index by DCFS. So, again, I
18 have reported that we are advocating for legislation to
19 change that back to including law enforcement reports to
20 the central index. But as of today, you can be a day care
21 provider and law enforcement may go out and accuse you,
22 arrest you, whatever, and unlike in the past, they will
23 not report that to the central child abuse index. So
24 that's just my point.

25 SUPERVISOR KUEHL: Actually, one of the values of

1 being a supporter and a large supporter of any entity or
2 project is that you also have a voice, you know, kind of a
3 seat at the table and a voice. And I think over the next
4 couple of months or six months, we might be able to see
5 whether there's some way to affect that. Obviously, you
6 can't put someone in a report something if they haven't
7 been convicted because there are a lot of accusations.
8 And it's not just about child abuse, but anything else.
9 But it would be interesting to see how potential
10 legislation unfolds and also just for us to kind of pay
11 attention to what information might be very helpful in the
12 registry as we work with them going forward.

13 Any other comments? Marlene.

14 COMMISSIONER ZEPEDA: I have a comment. I am
15 supportive of the motion as somebody that really studies
16 workforce issues in early childhood. This is something
17 that is a nationwide phenomena with registries. it has a
18 lot of potential.

19 My major concern is sustainability. So I was
20 very happy so see Camille Maven's letter of support. I'm
21 concerned about the California Department of Education in
22 terms of not being that supportive of it. So I think it
23 would be helpful going forward to have -- I assume
24 Christina will have some reporting back about how things
25 are going because I think -- I think it has great

1 potential, but it's a sustainability issue that is the
2 concern that I raise, so.

3 SUPERVISOR KUEHL: Maybe we'll agendize this in
4 six months or something to see. We'll talk about that.

5 Anything else from -- from the board?

6 All right. Commissioner Abdo moved and I'll
7 second. Is there any objection to a unanimous vote on
8 this item? Seeing none, it's approved.

9 Okay. Moving to Item Number 7. That would be a
10 ten-minute break. All in favor? Come back at 3:05:

11 (A brief break.)

12 SUPERVISOR KUEHL: Please, take a seat. Everyone
13 please take a seat. We're going to reconvene and go to
14 Item Number 8. Thank you so much.

15 In our presentations, let's make sure we talk at
16 regular speed because I think our court reporter is really
17 doing a fabulous job trying to keep up with us when we
18 talk really fast and we talk about a lot of stuff.

19 Okay. For item Number 8, as you recall in the
20 last board meeting, the commissioners had an opportunity
21 to discuss a number of areas with each other. We broke up
22 into two groups of commissioners and participated in two
23 different discussion times. And so we asked to have the
24 discussion sort of synthesized quite briefly and then see
25 if we have any things that we want to discuss or add so

1 that Kim is fully apprised of how we feel about all of
2 this.

3 all right. Welcome. Go ahead.

4 MS. PATTILLO BROWNSON: Thank you. I'm actually
5 going to kick this off from down here and then hand it off
6 to Peter.

7 But as madam chair has described, we are -- all
8 right. So we are returning to our February board
9 discussion and we want to validate our impressions of what
10 we heard from you. We also heard that people wanted to
11 hear what folks were saying in the other groups. So I
12 also want to make sure to share your fellow commissioners'
13 feedback on the conversation that we began with the
14 federal lobbyist, the Raben Group, our state lobbyists,
15 California Strategies, and the First 5 Association. We're
16 also going to cover our plans for incorporating your
17 feedback and then also preview a little bit of the
18 calendar in which we'll be bringing decision points back
19 to you in the next months.

20 Before we dive into the specific areas of
21 feedback, there are about four principles I think that
22 undergirded much the feedback. The first is this idea,
23 essentially, that the urgency of our work has not in any
24 way been undercut by federal events by any of the
25 elections. I think as Speaker Anthony Rendon has said in

1 a number of contexts since November, California has one of
2 the highest child poverty rates in the nation and none of
3 the election results changed that. The urgency of our
4 work is still great.

5 The second principle I think that many folks
6 lifted up was the idea that we need to be opportunistic to
7 be prepared to snatch victory from the jaws of defeat
8 wherever we can and to make sure that we're not
9 overlooking what some of the real local opportunities are,
10 bright spots here in the county but also recognizing some
11 of the opportunities that remain quite viable at the state
12 level.

13 The third principle is the notion of making sure
14 that we are listening carefully to community, to partners,
15 and all of you, that is not work that we can do in a
16 vacuum and that the relationship and ongoing dialogue will
17 inform the success of our work.

18 The last principle was an idea of building on
19 some of the communications and amplification work that we
20 have already begun but to actually deepen and broaden
21 that. It's the idea of building greater public awareness,
22 greater public urgency so that early childhood development
23 crests to the top of people's mind as a high value must-do
24 issue in the next couple of years.

25 So with that, I will turn it over to Peter.

1 MR. BARTH: Great. Thanks, Kim.

2 And for more detailed information about some of
3 the notes that were taken to the breakout sessions, you
4 can refer to the attachments in your packets.

5 But what we did is, we went ahead and
6 consolidated them and tried to break them into a couple of
7 high-level themes, but more important than the themes are
8 how we're trying to incorporate this feedback. So we're
9 going to offer a few concrete examples of what we're doing
10 already or what we are planning to be doing to incorporate
11 some of that feedback and welcome more of your thoughts.

12 So the first broad theme was just strategy. We
13 heard loud and clear that we're on the right path but we
14 have a lot more to do to be able to use our voice at First
15 5 LA to advocate on behalf of families with young
16 children. And a couple of ways that we're going to be
17 doing this a little bit more proactively is, first,
18 commissioners who've served for some time are used to
19 hearing about specific discrete investments in different
20 board presentations. But moving forward, we want to make
21 sure that, as we're giving you updates about specific
22 investments, we're connecting that to our broader policy
23 and systems change goals. So actually the next
24 presentation on home visiting is an example of that.
25 Rather than bringing just our investment in Welcome Baby,

1 we're bringing our broad investments in home visiting
2 across the organization and how it's trying to advance our
3 goals.

4 We also want to make sure that we're continuing
5 to integrate across departments and division, so it's not
6 just about policy strategy, it's not just a communications
7 strategy, it's not just a program strategy; it's all of
8 those investments and strategies together being able to
9 elevate First 5 LA's voice.

10 The second bucket we heard was around
11 opportunity. What you heard in the guiding principle, be
12 more responsive and flexible because we want to make sure
13 the challenges we're hearing about or that we're seeing
14 are actual opportunities for us to move our agenda. So we
15 want to be a lot more proactive in elevating the
16 opportunities we have to engage in public policy.

17 Commissioner will recall that starting a few
18 years ago, we every year bring a legislative agenda for
19 you all to review and approve. It will be happening like
20 it has every year in the past, an information item in
21 program and planning in March and then an action item in
22 April. But for those of you who are very familiar with
23 the legislative process in Sacramento, if we're waiting as
24 a commission in engage in legislation in April, we've
25 already missed three to five months of opportunities to

1 move our issues.

2 So throughout 2017 we're going to be preparing to
3 engage much sooner so that we can be partnering on more
4 important -- not just partnering, but shaping legislative
5 solutions.

6 We also, as we're being more vigilant and
7 identifying those windows of opportunity, we want to be
8 able to responsive. This actually gets to the morning
9 presentation around budget, which is, you know, the
10 fastest way to get dollars out the door is to do something
11 entirely on your own. It's a lot harder when you're
12 working with other people to identify the right
13 opportunity to use your dollars to move an issue. And so
14 our budget is going to continue to evolve where we're
15 trying to, yes, both make long-term commitments our
16 significant investments like home visiting, but also
17 making sure we have the resources to respond to
18 opportunities like federal reauthorization of maternal
19 infant early child home visiting dollars.

20 The third bucket of themes we heard about or
21 comments was really around partnerships. Part of that is
22 deepening our work with existing partners, but a really
23 big and important part of this is developing new early
24 childhood champions. So one piece of this is continuing
25 to build our initiatives with each others. So we've seen

1 that by how our program departments are building our
2 initiative and planning our investments with partners like
3 our county departments rather than doing it entirely on
4 our own.

5 But the second version of this is, how can we get
6 other people who maybe are nontraditional partners to be
7 activists on behalf of early childhood. And a clear
8 example that we heard was around these organizations like
9 Mission Readiness, Fight Crime Invest in Kids. First 5 LA
10 has been working with those organizations over the last
11 year in some of our advocacy work. But another clear
12 example, last summer First 5 LA supported the California
13 home visiting summit because it was the first time the
14 summit was focused not only on program implementation but
15 on policy and systems change.

16 We were really pleased to have the number of
17 senior executives from the California Health and Human
18 Services agency there to speak about the importance of
19 home visiting. But wouldn't it be amazing if we had
20 senior executives from public safety and education and
21 economic development speaking about the importance of
22 hopeful visiting. That's what this is all about and what
23 we're going to be working toward.

24 Continued thread not only about -- from the
25 February commission meeting but from many discussions

1 about community. And when we talk about community, we're
2 talking about a lot of different partners. We're talking
3 about individual community, individual parents, especially
4 those parents in our Best Start community partnerships,
5 community-based organizations, our county, city, other
6 municipal governments and departments, and all of you as
7 commissioners.

8 And so moving forward we're going to continue our
9 effort to try to connect in particular our Best Start
10 parents to our work in advocacy to our work in program
11 development and execution. We need to make sure we have
12 that connection to our Best Start communities. And we
13 also want to make sure that we're engaging you. So
14 actually in fairly short order you all will receive a
15 survey from our executive team asking you for some
16 different ways you may want to be engaged in some of other
17 work beyond just these monthly meetings, which are really
18 important but are also not sufficient given all the
19 experience you have.

20 Another bucket was around funding, and really
21 thinking about not just First 5 LA's funding as important
22 as that is, but looking for alternative ways to fund
23 services for children and families. And so this is
24 partially about working with county, state, and federal
25 partners to identify innovative ways to finance early

1 childhood services. It's what we're doing with our ECE
2 budget coalition at the state level, trying to find ways
3 to make sure we can get more resources for these services.
4 But it's also focusing on the sustainability and
5 scaleability of our initiatives. Rather than waiting to
6 when a contract is ending to say, okay, how are we going
7 to make sure that this investment can be sustained or
8 scaled, we want to talk about that at the front end. And
9 effort with Help Me Grow was a good example of that where,
10 rather than starting off with a contract to spend a lot of
11 money and then to ask the question, how are we going to
12 sustain and scale this, reaching out to key systems
13 partners to talk about how we can build this together.

14 And, finally, there's a whole bucket here around,
15 it's great to know what's going on in Washington, there
16 are a lot of things that are very concerning, it can
17 really take us off track if we spend too much time
18 thinking about it. We have a lot of opportunities here in
19 LA. We need to continue to do our local systems building
20 work to focus on change efforts we have here at home. And
21 really particularly this speaks to our investments in
22 research and evaluation and learning. We need to make
23 sure that we're sharing our lessons learned internally
24 with each other as staff, but also externally with our
25 community partners, with the field so we can continue to

1 build on and learn from what we are experiencing as we try
2 to build invasions in LA county.

3 So, again, just a quick highlight. The next
4 presentation is actually going to call out a lot about
5 this, but home visiting is a good example of how different
6 these different themes fit into some of our work. We
7 think about home visiting at First 5 and sometimes we
8 think just about Welcome Baby or select home visiting, but
9 we actually have multiple investments across different
10 domains. We have investments in research. We have
11 investment in advocacy and partnership and coalition
12 building. But the common thread across all those
13 investments is a clear focus on changing systems and
14 policies to improve access to home visiting services.

15 So what we're going to be doing moving forward is
16 a lot more intentional effort to align work internally
17 across all of those investments so we're leveraging each
18 other, but then also externally with other partners. And
19 you'll hear again some more from our family support
20 department in just a moment.

21 So as Kim said, I just want to close out with a
22 couple of concrete next steps specifically from the public
23 policy and government affairs department perspective.
24 First is our legislative agenda. You heard that, although
25 it's a little late in the season, it's still important

1 that we engage in legislation. So at March program and
2 planning committee and at the April commission meeting,
3 you'll be seeing our recommendation for some legislation
4 we want to actively engage in.

5 We're also going to continue a lot of our
6 advocacy activities that you've heard about before. Our
7 support for inactive engagement in the state ECE budget
8 coalition, the state home visiting coalition, making sure
9 that we're coordinating across First 5s. A real key effort
10 we have is, there are 60 different First 5 entities in
11 California, 58 local commissions, First 5 California, and
12 the First 5 Association.

13 And while it's really important that we have our
14 LA brand as we advocate for different policy change, it's
15 also important that we have an aligned message, so working
16 with our First 5 partners across the state and also
17 hosting a number of advocacy events and briefings.

18 What commissioners may not have realized is that,
19 before last month's commission meeting, we actually hosted
20 a series of policy briefings, not just for staff
21 internally, but also for our community partners. So all
22 the partners who are building our Help Me Grow system
23 together, all our partners who are working on home
24 visiting with us. We hosted these policy briefings and
25 discussions with them because we thought it was so

1 important for us to be able to connect the dots between
2 the priorities of the clinics association, the hospitals,
3 LA Care to First 5 LA. And that's what we want to
4 continue to do moving forward.

5 So Kim, I'll turn it over to you for the last
6 couple of items.

7 MS. PATTILLO BROWNSON: On the last two items,
8 one is around relationship development with elected
9 officials which has been an ongoing effort back in the
10 fall when a number of seats were open here in LA county.
11 We targeted a list of new legislative seats and have
12 actually done almost 80 percent of the visits with new LA
13 delegation members. Part of listening to community also
14 involves listening to elected officials. So we have heard
15 from some of our legislative champions that there are a
16 couple of LA delegation members who need a little extra
17 education and will be hearing from us in the next two
18 months. We'll be inviting members of the commission to
19 join us on those visits and check your inbox for that.

20 The last thing I'll just highlight is elevating
21 parent voice. We have said I think on number of occasions
22 that families are the center of our work here. And there
23 is oftentimes nothing more powerful for an elected
24 official than to hear their direct constituents talking
25 about what they need and what is challenging in their

1 lives that can be fixed by an elected's action.

2 We have started to collect the stories and
3 actually put out newsletters with parent voices from the
4 Best Start community. And as we actually continue this
5 budget season, we will be scheduling visits with electeds
6 in the home districts of the Best Start communities to
7 make sure that their voices are heard clearly.

8 So with that, I think we have time for questions.

9 SUPERVISOR KUEHL: All right. Thank you very
10 much. So this was a reflection back of what they heard
11 from our discussions last month. Anybody have any
12 feedback or any clarifying questions?

13 COMMISSIONER TILTON: Who are the babies, the
14 kids?

15 SUPERVISOR KUEHL: What did you say? Who are
16 these babies?

17 MR. BARTH: These are different children in the
18 lives of our policy team broadly, so a couple of folks
19 from the Raben Group, California Strategies, our own
20 nieces and nephews, including -- I'll actually turn it
21 over to our executive director to talk about the I Heart
22 STEM cutie.

23 MS. BELSHE: That's my sister's baby. That's a
24 niece of mine. I have a half sister who lives in Tel
25 Aviv, and she was saying how all the little girl clothes

1 are all pink and don't underscore the importance of
2 science and math. So I tracked down some I Love STEM baby
3 clothes and sent them to Israel. And the chair is
4 reminding me it really should be I heart STEAM. So I'll
5 have to work on that and get that for the toddler years.

6 SUPERVISOR KUEHL: Excellent.

7 COMMISSIONER ZEPEDA: I just want to commitment
8 the policy people. I particularly like the idea --
9 because it was brought up last year I guess in terms of
10 integration within the organization itself in terms of
11 policy, you know, connected with Best Start and what they
12 can do. I don't know how you could do it with home
13 visiting, but to start to think about that because then we
14 can leverage our activities or the kinds of investments we
15 have to promote policy agenda. So I really like that.

16 SUPERVISOR KUEHL: Anything else?

17 Yes, Duane.

18 COMMISSIONER DENNIS: I mean, being a person
19 who's been here a pretty long time, you know, in the past
20 we often got confused between our policy agenda and our
21 advocacy. And my hope is that, as we move forward and
22 break out like the policy initiative, that we're thinking
23 about the connectivity between our advocacy, our policy,
24 what is going in DC and what is going on at the state
25 level. Because there has to become congruity and it was

1 incongruent in the past. And our hope that we up front
2 that thinking now as opposed to feeling like at the end of
3 the day, because a lot of what we did in the past we said
4 was policy but was really advocacy and a lot of what we
5 said was advocacy was actually public policy. So that
6 effort -- you know, I'm sure since Kim now is at the helm
7 that will be done, but I just want to reinforce that.

8 SUPERVISOR KUEHL: Thank you. Anybody else?

9 Peter, I think we're going to want to really
10 focus -- and Kim -- in the April meeting on the
11 legislative agenda for Sacramento. I don't hold a lot of
12 hope out, but I know we have to work in DC, but I'm
13 talking about Sacramento because we're going to meet I
14 think on the 13th and two weeks later is the deadline for
15 getting your the bills out of the last committee in the
16 first house. That is policy committee. Still has to go
17 to the financial committees or budget -- I mean, budget
18 keeps going kind of until June.

19 So it would be really good for us to be able to
20 be very clear and say, do this, because the most op
21 complicated bills are the ones that last until the very
22 last committee. Everybody's trying to work them through.
23 And certainly early childhood education, child care, the
24 -- the bridge child care that First 5 was kind enough to
25 do with us is probably all going to be still in the middle

1 of sturm and drang, you know, for the end of the -- but
2 again in the first house.

3 And so it gives us a lot of opportunity, but I do
4 agree in terms of starting earlier, Kim, as you said, to
5 think about what we want, you know, really sort of
6 actively finding an author or joining in with something as
7 we did with the bridge child care. We tried once and it
8 didn't work this way. We tried it the second time, it
9 didn't work this way. Now we're moving up in priority I
10 think. I hope so too, Genie.

11 So thank you very much for this. Anything else
12 you want to add or any commissioner? All right. Very,
13 very grateful for the presentation and for the time you
14 gave us last month to talk to each other.

15 Okay. Last item, Item 9, a very meaty and
16 substantive and interesting and discussive item, again,
17 for information. This is not something we're voting on
18 today. But it does -- we've been promised this item
19 through all of the other items today. Just wait until we
20 get to home visitation. We're going to do that later.
21 Now we're going to talk about home visitation.

22 MS. ANDRADE DUBRANSKY: All the cool kids are
23 talking about it.

24 SUPERVISOR KUEHL: It's what everybody is talking
25 about. It's very cool.

1 So Christina are you going to start?

2 MS. ALTMAYER: Yes.

3 SUPERVISOR KUEHL: All right. Please, take us
4 through this.

5 MS. ALTMAYER: We are so excited for this
6 conversation. As you know, our investment in home
7 visiting strategies are our single largest investment
8 strategy within our current strategic plan, and we're
9 excited to bring this forward to update our thinking about
10 how we're approaching home visiting as an investment and
11 also -- and probably most significantly -- I think this is
12 the first time that we are presenting First 5 LA's
13 investment in home visiting within the context of a larger
14 home visiting system. We are a significant player within
15 this field in LA county, but we recognize that we are not
16 the only player and the integration of our services within
17 the larger system will be truly impactful if we want to
18 reach the most women and families that we can and impact
19 them most significantly.

20 The other point that I just wanted to make was in
21 reference to some of the comments that were made earlier
22 about the budget and this issue of, are we digging deep
23 into the details and understanding what is driving either
24 under cost or, unfortunately in some cases, under reaching
25 the moms and the families that we hope to reach. And I

1 want to assure you that that is the work program -- and
2 Barb is going to reference it -- what we call program
3 optimization. And that's an intentional effort that we
4 are undertaking to really look at our program design in
5 detail, how is our program model structured in terms of
6 staffing, how are referrals working, and what happens,
7 which we're starting to see, when you have a vacancy of a
8 position that is a link in this chain of connecting
9 services, how does that cause other services not to be
10 available.

11 Just as an example, a key piece that we found
12 that increases moms' acceptance of the service is to have
13 that first visit by a nurse. But if nurses are difficult
14 to recruit sometimes and when we have vacancies, we that
15 see there's rippling effects. So those are some of the
16 issues that we're digging deep into. And Barb will
17 reference it when she talks about program optimization and
18 the work that's involved in that.

19 So we -- this is the beginning of a conversation.
20 Barb will end with talking about the deep dives that we
21 hope to engage with at the PPC in the coming months, and
22 are just so excited about the opportunities that we have
23 to really look at home visiting comprehensively for LA
24 county.

25 So with that, I'm going to turn to Barb to walk

1 us through this presentation.

2 MS. ANDRADE DUBRANSKY: Thank you. And good
3 afternoon.

4 We do want to talk about the system today, but it
5 did occur to us that we do have quite a few new
6 commissioners and we wanted to make sure you had some
7 context for what First 5 LA's contribution to the system
8 has been historically. It's going to feel like I'm kind
9 of going back far, but home visiting has been with us the
10 entire length of this initiative with a very small break
11 somewhere in there in terms of we were either planning or
12 funding home visiting. So it's been with us a long time.
13 I'm not going to go back all the way to 2000, but I am
14 going to back to our 2004-9 strategic plan when we were
15 designing Best Start. And Best Start had many components
16 at that time that we now don't always talk about under the
17 context of Best Start. Welcome Baby was one of those.

18 So we launched our pilot under that strategic
19 plan and then, when that was reaffirmed in the next plan
20 in 2010, we identified our -- the rest of our Best Start
21 communities, that be pilot being in that first metro
22 community. And when we did that, it helped us to identify
23 the hospitals that deliver the most babies in those
24 communities, which set us off on a path to bring in more
25 hospitals. It also in that strategic plan we said, we

1 know that families that we engage with in Welcome Baby and
2 assess need more intensive -- some need a more intensive
3 model. So we launched those what we call select home
4 visiting models, which include parents as teachers and
5 healthy families America.

6 Also later in 2010, 2011, we had a number of
7 board-driven initiatives that were passed. And one of
8 them was called Universal Assessment of Newborns. And
9 what that did effectively was say that, when we partner
10 with these hospitals, we will also offer the program to
11 families that don't live in Best Start communities. And
12 then as we went into this strategic plan, we affirmed
13 these components.

14 So that gives you just a little bit of context
15 about how the pieces came together, the policy decisions
16 that this board made that brought us to the pieces that we
17 have now.

18 And now it's going to be more exciting for me to
19 talk about this from the perspective of the system and the
20 partners that we have to broaden, expand, and enhance the
21 work we're doing in home visiting.

22 This is a vision statement. And the vision
23 statement was pulled together actually by the consortium,
24 has a very long name so I'll say it once and then I'll
25 just say consortium after that. LA County Perinatal Early

1 Childhood Home Visiting Consortium. And I'll just say
2 consortium from now on.

3 And, obviously, the vision was given rocket fuel
4 by the motion in December. So we really think the
5 leadership of Supervisor Kuehl and Haan and Genie, that
6 has really taken the momentum that we've had over the last
7 five years and really validated the value of home visiting
8 and the hard work that all the stakeholders in the county
9 have put forth. So this is the vision statement that the
10 work group who's working on responding to that motion has
11 adopted that was built off of the consortiums's vision
12 statement.

13 So some of the important things to know is why
14 home visiting has been raised. What is important to us to
15 understand is that it is evidence-based models that we
16 want to support. It's also voluntary as been discussed
17 before. And about -- I'm in the wrong place. Sorry. And
18 then -- this is what I want to say. What's important
19 about home visiting programs is that it has outcomes for
20 parents, children, and it impacts the environments that
21 families are within, which is an important, unique aspect.
22 There are programs that are similar to home visiting
23 programs in community-based settings, but those programs
24 struggle with understanding the context that that family
25 goes home to with their child. So that's an important

1 piece, something that we value in doing this work.

2 It's also important to say that it's not just the
3 home visiting motion, but it's also the Office of Child
4 Protection's prevention plan that is an opportunity for us
5 to integrate this work. And John Wagner sits that at
6 table for this commission and helps us to make sure that
7 we are making sure the connections are being made there.

8 So I want to introduce you to our analogy. So
9 what's a better analogy for home visiting but a very
10 literal one, a house. And these are the components that
11 we need to talk about. We're going to talk about them
12 broadly today, but as Christina mentioned, this is a
13 conversation where we'll go more deeply into these
14 components over the coming months and we'll talk a little
15 bit about what it means for it to have its walls, the
16 system, a learning agenda, policy and advocacy, and
17 optimization. Every program -- individual program in home
18 visiting system needs this, but when you put all of the
19 programs together, have you a neighborhood. And we want
20 there to be that system of home visiting.

21 So we're now digging into the first component of
22 systems building. And what I really want to do is talk
23 about the partners that are at the table right now. I
24 mentioned that the motion, the Department of Public Health
25 is our leader in responding to that motion with Linda

1 Aragon, who is here today, as our fearless leader bringing
2 this into -- being able to respond to that. The Office of
3 Child Protection is not only working on the prevention
4 plan, they're at the table with the motion response. And
5 that's important because they have a line of sight to how
6 the various departments in the county can help us with
7 strategies to expand home visiting and they have an
8 understanding how home visiting benefits their population
9 in a unique way; whether that's probation and part of
10 making sure there's a plan for that family under their
11 probation plan is that home visiting allows them to
12 support that family. And each department that was listed
13 in the motion has a different way of looking at their
14 population and how this could help. So the Office of
15 Child Protection has been very helpful to the motion work
16 group from that perspective.

17 We have the consortium which I mentioned. And I
18 cannot underestimate how important the work that the
19 consortium has done up until now is to us being ready to
20 respond to this motion. Some of you may or may not know
21 there is something that used to happen in home visiting
22 called the model wars. And the home visiting consortium
23 has been absolutely critical in reducing that level of
24 competition and making everyone ready to work together to
25 advance a system for home visiting. So that's very key.

1 So what are sometime of the things that we're
2 working on. So -- and again, I will say that the
3 consortium really has launched this work years ago. So
4 the first -- one of the first things that the consortium
5 looked at is what does quality mean, what does it mean to
6 have standards, what does it -- what do we want the
7 programs that are part of the consortium and part of this
8 county system to look like so that we're making sure we're
9 doing the best we can for families.

10 Then there are issues of intake and referral.
11 There's two problems to referral. So, one, when you think
12 of home visiting, there's, you're working with the family,
13 you make referrals to other services. And that's critical
14 to home visiting because home visitors are not mental
15 health professionals, they're not specialists in every
16 area that families work with, but they're really strong
17 generalists. So they need to have those relationships.
18 But a more tricky piece is the intake referral piece,
19 which means in a system, when families come in -- we want
20 families to be able to come whatever works for them. But
21 when they come in that door, are we assessing those
22 families the same way and do we all have enough knowledge
23 to make sure that that family gets to the program that's
24 going to best serve them. So that's a critical piece that
25 we're working on.

1 And then we have -- we need to be able to tell a
2 story. So one of the things that going on across the
3 country is common indicators. And we're definitely on
4 that path to talk about what are the common indicators
5 that the programs are able to measure across the programs.
6 That's important. It's also important to know what each
7 program uniquely does because that's how we are able to
8 say, this family is best suited to that program because
9 that program achieves an outcome that is really important
10 to that family. So we need to do both.

11 And as Peter talked about very well, we need to
12 have shared messaging, we need to coordinate our
13 communication. We have learned in the past couple of
14 years what it looks like when one model goes to the table
15 and says, we want to promote this model being, for
16 example, looked at for Medi-Cal funding. It doesn't work
17 because a strong policy maker says, what about the
18 families that are not eligible for that program. So we
19 need to have messaging about the entire system.

20 So this visual is to help just bring up to speed
21 about the programs that exist here in the county. So the
22 size of the circle tells you how many families they serve
23 annually. The -- where they are from left to right
24 relates to you how intense the model is, how much time
25 they spend with the family. So the closer they are to the

1 sun -- we thought that might be a way to remember it. The
2 close they are to the sub, the more intense it is. And
3 the colors tell you what they're funding source is. And
4 you'll notice that, when it comes to Healthy Families
5 America and Nurse Family Partnership, they have First 5 LA
6 and county funding respectively, but they also have some
7 federal funding from our -- the federal home visiting
8 program.

9 Now here's a different way to look at this
10 program. And this really brings up an issue that the work
11 group is looking at very intensely. When can a family
12 enroll. We are weighted right now in the county very
13 heavily in terms of the amount of resources we have
14 towards families being able to enroll around the time of
15 birth or in pregnancy. Some of that is by design of the
16 model, like Nurse Family Partnership, but some of that is
17 by our design. So the dark blue programs there, HFA,
18 Parents as Teachers, and Welcome Baby, all require
19 enrollment before or in or around birth. And we did that
20 so that we could manage resources and make sure that the
21 families who most need an intensive program get that
22 program.

23 Now there are as you can see those longer bars
24 where there are programs that can enroll families later,
25 but they have some other requirements that limit who's

1 going to access those. Starting at the top, Healthy Start
2 is a very small program. So that's really it's
3 limitation; otherwise, it's a pretty open program.
4 Partnerships for Families requires that there be child
5 welfare involvement. And Early Head Start by design has a
6 waiting list. So the families who are in it are clearly
7 benefiting from it, but there's really never enough for
8 the amount of families that are eligible.

9 So you see in that middle there's quite a gap.
10 And we are rally examining what other models do we need to
11 bring into the system and what are some of the
12 requirements that we've put on the models that we can
13 reconsider and see if we can make more flexible if we can
14 make that make sense.

15 Moving on from the systems piece to optimization,
16 these are the questions we asked ourselves that tell us
17 this is this program set up to have the kind of impact
18 these programs are supposed to have and are we being
19 efficient about that. So one is, are families able to get
20 into the door, are we able to find them, can they access
21 it. And then again, as I already talked about, are
22 families then being assisted to and offered the right
23 program for them. Are the providers qualified and are
24 they doing the program at a high-quality level and to
25 fidelity. And the reason fidelity is important is,

1 research will tell us, this is why this program works.
2 And if the program isn't being done to fidelity, we really
3 can't expect the same level of outcome. And as finally,
4 as Christina mentioned, what -- we are really focusing on
5 how we can say -- have stronger messages, stronger
6 knowledge around what a program really costs.

7 Quickly, I won't read this slide about our
8 learning agenda because we will go into this in more depth
9 at the program and planning committee this month, but this
10 is an area where I'll say we're focusing a little bit more
11 on First 5 LA. And the reason for that is, most of those
12 programs you saw on that slide are evidence based. Our
13 Welcome Baby is not. So it requires some special
14 attention to make sure that we build that evidence base,
15 and that will include -- that means that we have to have a
16 database, which we do and are continually strengthening,
17 that we need to be data matching and impact study.

18 So there's a little bit more of an emphasis, but,
19 again, that contributes to the whole system because
20 Welcome Baby plays a critical role in the system.

21 Finally, I won't repeat Peter's wonderful words
22 about where we're going with policy and advocacy. I think
23 the key here is that we have partners at the local, state,
24 and federal level. We've had those partners for some
25 time, but we're strengthening our relationship with them.

1 And part of working with that group is going back again to
2 cost and how we can be clear about what the system cost
3 across the board, not just our programs, and make sure
4 that our advocacy efforts are integrated and coordinated.

5 And finally, I won't read this to you, but these
6 are our priorities that we're working on as a system of
7 stakeholders in home visiting here in LA county. And with
8 the board motion and the OCP prevention plan, it really
9 gives the work that important boost. And we're excited to
10 take advantage of that opportunity.

11 We will be talking about the learning agenda, our
12 sustainability strategies. There's a lot to tell you.
13 And an update on the board motion in the coming months.
14 And there are a couple of additional slides in your deck
15 that relate to the number served and the cost. I'm not
16 going to go over those, but if you have any questions
17 about those, we'll be happy to answer them.

18 I just want to acknowledge a few people. I'm
19 going to start with target population in my house, Jesse.
20 What I love about this, too, is like, you know, there's
21 those parents that are -- what do they say, I want to be a
22 Pinterest parent but I turn out to be like an Amazon Prime
23 parent. That's me. There's all these curated, beautiful
24 pictures. Mine is like, there's my son's backpack and the
25 box of diapers that just arrived. But he's happy because

1 he just got his Legos for his birthday, so -- I also want
2 to thank our multidepartment home visiting team, including
3 Ben, who created the visual story that we shared with you
4 today. Our executive team and the motion work group, some
5 of which are here today and, again, our fearless leader,
6 Linda, who I want to ask if she wants to come and make a
7 comment before we take questions.

8 SPEAKER: If that's okay.

9 SUPERVISOR KUEHL: That's okay.

10 SPEAKER: Wow, fearless. They said if I came up
11 here, I'd get a cookie and show a picture of my daughter.
12 I'm getting that since this is my first presentation.

13 SUPERVISOR KUEHL: It would probably go over big
14 with a bunch of us.

15 SPEAKER: But I just did want to say that we are
16 very excited about this opportunity, and on behalf of the
17 Department of Public Health, to get to be the lead of this
18 motion is exciting. And as you heard that home visitation
19 in LA county is very complex, but we have this great
20 opportunity to really create this system of home visiting
21 and to really be a model for the rest of the country. And
22 we're really excited about that. And we put together a
23 small work group which we have representatives from First
24 5 LA who's been amazing -- thank you, amazing partner --
25 the consortium, LA Best Babies Network and also the Office

1 of Child Protection. We're meeting every two weeks.
2 We're going through that motion. We're making sure we're
3 getting the research done. We're assessing the gaps,
4 we're looking at funding opportunities. We're putting
5 together a meeting with all the of department heads that
6 were named in the motion to talk about how we can
7 integrate home visiting into their departments, but also
8 to think about sustainability of home visiting in LA
9 county, what they can do to be a part of that.

10 We're also putting together a roundtable for home
11 visiting providers at end of the month. And they're going
12 to be able to provide input into that. So a lot of work
13 is being done on this. Obviously, we're very excited
14 about it as I think Christina Altmayer is the first one
15 who said, this is kind of like the rocket fuel for us
16 moving this forward and we're holding on really tight
17 because it's going really fast, but we're really excited
18 about it.

19 So I'm just very excited to be a part of this.
20 And although I get to be called the fearless leader, it's
21 really a group of fearless leaders working on this. I
22 just wanted to say thank you everybody for letting us have
23 this opportunity to create this true home system of --
24 system of home care in LA county.

25 SUPERVISOR KUEHL: Thank you, Linda. Why don't

1 you hang out near the mic just in case there's anything
2 unlikely -- the unlikely event that Barbara needs your
3 help in answering a question.

4 This is very exciting. I mean, I'll obviously
5 make my comments at end. But as we saw, this is going to
6 be an ongoing discussion with the board and one in which
7 we hope that the board will be very engaged. It could be
8 a very large vision. The vision could be every parent and
9 every child has access to home visitation, every fill in
10 the blank of time. That would be huge because, of course,
11 with 10 million people in the county, many, many, many,
12 many of them families with children of all ages, not just
13 those of interest to First 5, this could be a very big
14 undertaking. But to some extent, that was the point.

15 It's really -- if you don't -- I guess as Robert
16 Browning said, for a man's reach should exceed his grasp
17 or what's a heaven for. And that's -- you know, we're
18 reaching. I'm sure he would have said men and women if
19 he'd been living in the 21st century.

20 But thank you very much for this work. It's very
21 exciting. So I wanted us to have some time really to
22 raise some questions, give some feedback, indicate some
23 thoughts. We're at the very beginning, but that shouldn't
24 keep us really from engaging.

25 Duane.

1 COMMISSIONER DENNIS: Barbara and Linda, has
2 there been any consideration in looking at the flexibility
3 upon entry because there are -- there are a number of
4 family child care providers, center-based providers, and
5 licensed-exempt providers who have babies in their care
6 probably six weeks to three months old. And at that would
7 be another entry point if we could look at the -- look
8 other than, you know, at the medical situation or look at
9 places like family child care, center-based care, and
10 licensed-exempt care.

11 MS. ALTMAYER: So one of the things -- that's an
12 excellent question. Parents as Teachers is one of the
13 evidence-based models that is now developing a -- is a
14 developing model or a developing add-on to outreach to
15 family child care providers. And they have an -- and it's
16 one of the models we're looking at. And their model is
17 really preliminary in its stages, but it does think about
18 how family child care providers could be considered home
19 visitors and whether or not that's a model.

20 So it's a great question. It's something that
21 we're just looking at to try to understand where that
22 model has been successful and what are some of the lessons
23 learned, but we hope to include that within this
24 assessment.

25 COMMISSIONER DENNIS: Another thing, Christina.

1 The whole issue of license-exempt care, there are a lot of
2 babies in license-exempt care in this county. And if we
3 had some way of, you know, connecting with those relative
4 caretakers and introducing home visitation as a
5 possibility, I mean, that's something I think should be
6 under consideration.

7 MS. ALTMAYER: Yup. Thank you.

8 SUPERVISOR KUEHL: Gene. I'm sorry. Did you
9 raise your hand?

10 COMMISSIONER CHOUGH: Sure. I'll say something.

11 First I wanted to say what a great presentation
12 this was. The visuals were just so much eye candy. And I
13 think you should offer a one-on-one to -- maybe I should
14 speak for my own department. I was going to throw the
15 whole county under the bus. We just can't produce stuff
16 like this at DCFS, and we need to learn because that's not
17 -- the sun visual, it just communicates so much in one
18 second. And I would love the one-on-one on that.

19 MS. ANDRADE DUBRANSKY: The magic of Ben.

20 COMMISSIONER CHOUGH: You also had a lot of
21 improvement when you sat down with the supervisor over a
22 year ago with several groups trying to go over which we
23 had these, you know, sort of clumsy fact sheets. And it
24 just shows how much collaboration has gone over the past
25 year to even be able to get to this place of presentation.

1 And it's very confusing sitting here because I'm not sure
2 who I work for. I look at you and then I look at you.
3 Now, from the DCFS perspective, I can -- looking at this
4 from that lens, I really very much appreciate the
5 connection with OCP and DPH and the fact that this is one
6 of the few best practices that we know prevent abuse and
7 neglect. And so we're working with DPH to make sure the
8 kids over here, you know, don't have to enter the rest of
9 our system and come through this door. And we know that
10 there's other legislation to get DPSS involved with Dr.
11 Jacquelyn McCrosky's research that shows that 30 percent
12 -- at any given time, 30 percent of the kids at DPSS are
13 also coming through Brandon's door.

14 So I really appreciate this collaboration again
15 in the spirit of the theme of collaboration, redundancies,
16 and integration. I'm really grateful and excited to see
17 this. So thank you for your effort.

18 And I want to shout out Lisa Pinto as an author
19 of the nurse home visitation motion as well.

20 SPEAKER: I reject that shout out.

21 SUPERVISOR KUEHL: Barbara.

22 COMMISSIONER FERRER: I also want to thank folks
23 for a great presentation and also acknowledge Linda's just
24 amazing leadership at the department on this and, you
25 know, how important this work is.

1 I think I also want to raise though some
2 questions. And probably because I'm new and I'm sure
3 these discussions have happened, but I'd love to you, you
4 know, hear what people are thinking.

5 SUPERVISOR KUEHL: Please.

6 COMMISSIONER FERRER: So the first question is,
7 there's a -- there's been a lot of sort of classifications
8 put under sort of evidence-based practice. And evidence
9 of what is a big question for me. Some home visiting
10 programs have been very good at one thing. Some home
11 visiting programs have been good at something entirely
12 different. Some have been set up to reduce inequities in
13 infant mortality, for example. There's been no evidence
14 that they were successful at that. But in fact, they were
15 successful at helping children stay home in safe
16 environments or helping children do well on getting
17 immunizations and being well connected to a health care
18 system.

19 So I wanted to say, there's a lot of evidence but
20 it's always tied to a very particular set of outcomes.
21 And I'm wondering when we think about universal home
22 visiting, are we prioritizing which outcomes we're really
23 looking to promote through the home visiting systems?
24 Because I think for some of the home visiting programs
25 that have been linked with some evidence-based practices,

1 there are also other strategies that are not home based
2 that have produced similar outcomes. And, you know, some
3 of the alternates are -- are very worthwhile programs,
4 and, in fact, do some things that home visiting can't do.

5 And one -- you know, there are three things that
6 I think are particularly important to note. One is there
7 are a lot of good reasons why people aren't opening the
8 door anymore, and particularly in this -- you know, sort
9 of this climate right now, I think we have to think about
10 what that means for families who actually need support but
11 aren't going to be able to feel that their -- that their
12 home -- they can open up their home. And it's not just
13 new immigrants. I think there are people who have been
14 involved in other systems and the criminal justice system
15 and family protection systems, in school system that's
16 feel very hesitant to let home visitors come in,
17 regardless of whether they're government -- publicly
18 sponsored or privately sponsored.

19 There's another I think growing body of evidence
20 around issues related social cohesion and social
21 isolation. And I think we should pay attention to some of
22 that literature as we think about other ways to allow
23 families to connect and well connect but really
24 acknowledge the importance of peer-to-peer interactions
25 and building -- you know, I think of it as an organized

1 model. I'll just be honest. Like, making sure people get
2 out as well as are visited at home because getting out and
3 connecting to each other is what actually strengthens our
4 communities in some very important fundamental ways. I
5 think about some of the connections many of us will
6 remember -- you know, those of us who had children will
7 remember the important connections we made when our
8 children were little outside of the home and how
9 instrumental that was to changing school policy or, you
10 know, really, you know, giving voice to what our
11 collective issues were that couldn't be handled best
12 individually.

13 So I want to just be cognizant of making sure we
14 don't lose that piece around social cohesion and social
15 isolation. And we're always thinking of what thriving
16 communities need to support thriving families.

17 And then the third thing I want to come back to
18 is the notion that when we look at home visiting -- and I
19 love what you said earlier also about different points of
20 entry, because there are different points when families
21 may want that kind of support and may need that kind of
22 support and acknowledging that in however -- if we're
23 going to think universally of thinking about sort of the
24 stress, for example, of putting a child in care, you know,
25 like day care or a setting you know, a transition points,

1 you know, transitioning to a center care, transitioning to
2 pre K, transitioning into K. All are noted as times where
3 families have asked for additional support. And as
4 parenting gets harder as kids get older, you know, that's
5 sort of paying attention to child development and
6 parenting skills as well I think is important.

7 So I'm a huge proponent of home visiting and I
8 don't want anyone to misread my comments at all. And I
9 love the idea of universal home visiting, but I want to
10 pay attention to sort of what outcomes we're really
11 striving to get and sort of these other issues around ways
12 to support our families that I think are equally
13 important.

14 MS. ANDRADE DUBRANSKY: It sounds like you were
15 at out last meeting. A couple of things about that. You
16 are just directly where the group is at right now. One of
17 the questions that we have to tackle is what does
18 universal means for us. And part of that is who are the
19 families that we absolutely need to make sure we have
20 contact with, what is the program that achieves the
21 outcomes that that family wants to achieve. And then
22 there's also a question of what makes up the meeting of a
23 family's needs.

24 So what we talked about at the last meeting is --
25 and it does make what we're talking about more complex.

1 but is, when is a family in a program that's not home
2 visiting, that meets enough of the outcomes we're trying
3 to achieve where we would say, for the sake of the limited
4 resources, we would not offer home visiting to that
5 family. And it makes this a lot more complex to talk
6 about that, but it is something that we need to talk
7 about.

8 SUPERVISOR KUEHL: I think in the same vein, if I
9 may, Carla, just before -- it may be that we have misnamed
10 the whole idea. I'm just saying as an idea. I'm not
11 saying to do anything. I'm the author of the motion after
12 all.

13 But the idea of home visiting was really kind of
14 an idea of visiting and not necessarily only focused on
15 the home because, if you look at the other approach --
16 other areas in which we're trying to design approaches, we
17 are currently talking a lot about the no-wrong-door
18 approach, which means doesn't just have to be my front
19 door in this context. Though many of our residents are
20 fearful about what's happening with ICE and, you know,
21 they have blended families. Some of them have documents
22 and some don't. They often are going to meetings about
23 that -- those who have documents going to meetings. And,
24 of course, we've always embraced the idea of the fair.
25 People go to meetings and there's a table.

1 And I think if the county can change what it says
2 on its seal to, can we help you, which is sort of the idea
3 to begin with, that maybe that can inform this approach
4 because just as we're looking at gaps -- and we didn't
5 really say gaps in where you access the services. But I
6 know when the consortium met and they were talking about
7 the best they could do was to refer to each other because
8 these only took Medi-Cal and this only took until you
9 were two and a half and this only came and visited blah,
10 blah. And then we also have some public health nurses I
11 think still going out, if I'm not mistaken, on calls that
12 come into DCFS. And part of that was, can we help you;
13 not can we take your child away, but is the problem you
14 don't have any food. Probably be cheaper if we just got
15 some food for you. And that was an aspect of, you know,
16 the can we help you approach where -- but coming into the
17 home, your point is very well taken.

18 So maybe somehow there's a no wrong door -- you
19 can find us in six different ways. And if we have your
20 trust, we'll come to your home because that's a good thing
21 to do, your baby's there. But I don't know. There may be
22 some other areas. Karla.

23 MS. ANDRADE DUBRANSKY: And often what we find is
24 if a family initially -- and Pew has done some research on
25 this. If a family initially says, I don't want you to

1 come to my home. A home visitor can say, I'll meet you
2 wherever you feel comfortable. And what we find is that,
3 after the first visit, once they've made rapport -- and it
4 usually surprisingly only takes one -- they say, can you
5 come to my house next time, that will be easier for me.

6 So it's about the rapport and that's one of the
7 skills that home visitors must have.

8 SUPERVISOR KUEHL: Right. Karla.

9 COMMISSIONER PLEITEZ HOWELL: My question is
10 around home visiting and early care and education
11 alignment. So as we look at early care and education,
12 system within the system sometimes the alignment as
13 families transition looks really, really different. So
14 I'm wondering if we're thinking about that early,
15 especially if this will serve as a model and we are First
16 5 LA. So as we think about our zero-to-five population,
17 what those alignments look like, and if there's been
18 conversations around that or if there's more to be done
19 about that.

20 MS. ANDRADE DUBRANSKY: There's definitely more
21 to be done. And it's about building some bridges that --
22 in health care, some of those bridges exist now and were
23 easy to have that be our first step. There's more work to
24 do to build those bridges, but we're definitely wanting to
25 make sure that's incorporated as well.

1 MS. ALTMAYER: If I could just add, one of the
2 pieces of the curriculum in most of the home visiting
3 models in working with parents is to talk to them about
4 their child's early care and education needs: What are
5 you thinking about, what aspects to look for. In terms of
6 a high quality ECE environment and to encourage those
7 conversations. So there is alignment and, you know,
8 effective for home visitors to understand what are those
9 models that exist within those communities so that they
10 can be important resources.

11 As Barb mentioned earlier, one of the most
12 important values that home visitors provide is that
13 linkage to services and being the initial connector to
14 resources that exist within the community. So home
15 visitors aren't intended to have all the answers but they
16 are -- the most successful programs are where they're
17 equipped with an understanding of both important child
18 development principles as well as understanding of local
19 resources.

20 SUPERVISOR KUEHL: Judy.

21 COMMISSIONER ABDO: I'm particularly interested
22 in the Early Head Start aspect of your -- what second
23 graphic there, which said long waiting list or something
24 like that. It seems to me that a -- a next step after
25 home visiting might be Early Head Start. And if Early

1 Head Start is always full, then how are we helping
2 families who would thrive within an Early Head Start
3 program?

4 MS. ANDRADE DUBRANSKY: Yeah. So. The federal
5 government -- it's by design that there's a waiting list
6 and that's so they can ensure that resources are not
7 unused. So the families that are in it are benefiting
8 from it. So the way we're talking about it now --
9 obviously, whenever an opportunity to expand Early Head
10 Start comes up, this group of stakeholders would support
11 in any way possible making sure we get more spaces in the
12 county. But right now, the way we're looking at it, at
13 least as a start, is the families that are in there are
14 getting a high-quality program and getting their needs
15 met. So it's sort of kind of from a, those families are
16 covered, what are some other families that are not
17 covered.

18 But you are right. There are many more families
19 that could benefit from Early Head Start and will take
20 every opportunity to expand when they arrive.

21 COMMISSIONER ABDO: One of the ways that Head
22 Start has managed to expand has been to combine with state
23 preschool or state child care programs. And I wonder if
24 there's a way to explore combining Early Head Start with
25 other sources of funding in order to increase the number

1 of families who are eligible or who could get in.

2 MS. ANDRADE DUBRANSKY: Thank you.

3 SUPERVISOR KUEHL: Got that question answered?
4 Yes.

5 COMMISSIONER GILLELAND: Thank you. Just a
6 couple of things maybe a follow-up to the Head Start
7 conversation and what I heard from my colleagues regarding
8 I think the importance of finding new ways to reach out
9 and make those connections with people that are maybe in
10 unlicensed child care providers or whatever. I think
11 particularly with Head Start there's rumbling right now or
12 rumors that there will be a ten percent reduction in
13 funding for all Head Start nationally. And that concerns
14 me greatly. And there's also concern about the new
15 administration in terms of what might happen with Head
16 Start.

17 So that particular gap will widen the waiting
18 list. I think is also impacted by the poverty line that's
19 drawn at a federal level that excludes more kids in
20 California because our poverty and the national poverty
21 line is so dramatically different that there's opportunity
22 for advocacy there or policy revisions I would think. But
23 until the dust settles perhaps in Washington DC, it's
24 really hard to establish a strategy. I just want to
25 emphasize I think the importance of addressing that gap

1 because that gap appears to be widening.

2 MS. ANDRADE DUBRANSKY: Thank you.

3 SUPERVISOR KUEHL: Duane.

4 COMMISSIONER DENNIS: And just because a family
5 maybe on Early Head Start or subsided child care waiting
6 list, they may not be eligible -- or funds may not be
7 eligible for child care but they may be eligible for home
8 visitation. So if there's some way we can link those
9 waiting lists to, you know, possible families because we
10 have thousands of children on waiting -- on this waiting
11 lists in this county and hundreds of thousands of children
12 on this waiting list in the state. And I don't know how
13 many children are on the Early Head Start waiting list.
14 But if we have ability to access those families, that may
15 be a service that could be offered as workers are doing
16 the intake. You may not be eligible for child care, but
17 let me tell you about this other program and let's talk --
18 start talking about home visitation. So I mean --

19 MS. ANDRADE DUBRANSKY: Absolutely.

20 COMMISSIONER DENNIS: I'm still on ECE piece as
21 you can see. But that's another possible avenue if we
22 look at waiting lists as -- because in a lot of programs a
23 waiting list is much greater than the number of people who
24 are enrolled.

25 SUPERVISOR KUEHL: Judy.

1 COMMISSIONER ABDO: I just wanted to follow up on
2 that. Early Head Start programs are not necessarily child
3 care and so I wonder if there's a way to be very creative
4 about serving families who are eligible and on waiting
5 lists since they don't have to be brought into child care,
6 which would be extraordinarily expensive where home
7 visiting is a piece of Early Head Start already. That's a
8 key part of it. And perhaps there's a way to just be
9 creative.

10 SUPERVISOR KUEHL: Marlene.

11 COMMISSIONER ZEPEDA: I just have a question and
12 I'm sure this has come across your minds and the
13 consortiums's minds having to do with work force and who
14 are the individual home visitors that are going out.
15 There are been reviews -- national reviews that suggest
16 that a lot of home visitors need a lot of training and a
17 lot of support. They don't know what to do about dual
18 language learners. There's a whole laundry list of things
19 that they need when they're going into very high-risk
20 neighbors and how to be supportive when they are not of
21 the same ethnic group of the families they're with, et
22 cetera, et cetera, et cetera.

23 So moving forward, there needs to also be a
24 concurrent I think consciousness about who are the -- who
25 is the workforce and where are we going to get the

1 workforce and how we're going to train them.

2 MS. ALTMAYER: That is a significant issue about
3 the role of -- that is a significant investment and focus
4 of LA BBN and the home visiting consortium and doing
5 training and convening. Most recently, there's a training
6 -- and Barb can talk about this -- where over 400 home
7 visitors throughout the county were brought together.

8 MS. ANDRADE DUBRANSKY: So we actually have a
9 training package -- it's very strong -- for Welcome Baby.
10 And then each of the evidence-based models that we talk
11 about here meet the requirements for theirs, and it does
12 take ongoing training, one, to improve -- when you are not
13 making connections with families. There's those types of
14 things, sort of the soft science of it. But then there's
15 all of the issues that come up. So right now, one of the
16 things we'll be looking at is how can we improve what home
17 visitors know about how to support family around concerns
18 they have around immigration. This is a huge topic. It's
19 definitely something that families are bringing up.

20 Home visitors are -- have to also be trained on
21 how to manage their empathy fatigue, their compassion
22 fatigue. It's very hard to find people that are
23 qualified, as you've said. And then, if you burn them
24 out, it gets even harder. So you have the home visitors
25 talking to us right now about their -- the stress that

1 families are under around the new changes around
2 immigration. It's very strong and it's weighing obviously
3 on the families. It's also weighing on these visitors
4 that we depend on to help them.

5 So training is ongoing. So I'll give you an
6 example. Ounce of Prevention, which is a leader in home
7 visiting training, has created registry of trainings. And
8 we've offered those to the consortium. The consortium has
9 offered them to the home visiting providers in consortium.
10 And what we've found overall is that there's some valuable
11 things in there. But overall our training package is very
12 strong. There wasn't a lot it added because we invest a
13 lot in it. And it's worth it because that's -- you don't
14 get outcomes if the families aren't well trained. But the
15 pipeline of -- pipeline issue is the real issue,
16 especially because we have -- you know, just to give you
17 an example. One of the populations that we are very
18 unsuccessful in enrolling is Cambodian families. And
19 there's multiple issues there. You have multiple
20 generations. You assume, if you understand what the
21 concerns are of a given generation, it's different with
22 another generation. So even saying, oh, we have Cambodian
23 home visitors, if they're from a different generation,
24 they may not make the connection. And, obviously, we have
25 trauma in the population. So finding families that are

1 qualified to do the work is an ongoing challenge. And
2 then, you know, as Christina mentioned, there's also
3 certain high-level expertise like nurses that are a very
4 valued aspect of the program. It's one of the main
5 reasons that families want and accept Welcome Baby. They
6 love having that nurse come in. But finding them and
7 keeping them is a challenge.

8 SUPERVISOR KUEHL: Let me suggest something a
9 little bit radical, but it may not -- and it may be
10 completely worthless. But I'm thinking a lot about
11 training and utilizing our clients for everything in the
12 county. County employs 103,000 people. 30 percent of
13 them are going to be retiring in the next two or three
14 years. So at the level that they retire, people kind of
15 move up. But, theoretically, there are entry-level jobs.

16 In the case of home visitation, we're looking at
17 professionals, very well trained, need to have usually a
18 degree. It's a health issue. I don't know if in any
19 program that you know of or that you do, Barb, or anybody,
20 if there's the utilization -- I'll just use the comparison
21 of paralegals and the way we use paralegals so that we
22 didn't always have to be spending \$240 an hour or
23 whatever, you know, for attorneys. And there were things
24 that could be done, some of which were human to human:
25 Some interviewing, some tracking down information, et

1 cetera.

2 I don't know whether there have been -- maybe
3 they already exist and probably in other countries, they
4 do, but I'm thinking of home visitation by an assigned
5 friend because, you know, it's kind of a -- yes.

6 COMMISSIONER FERRER: I think that's what I was
7 -- I mean, I think the models -- there's so much variety
8 here and variability. Like, in Boston Welcome Baby is
9 volunteers that go through a training. And they're
10 community volunteers. So, again, we're trying to get a
11 trusted individual. You know, they have to go through a
12 training, they get a certificate, they get, you know, some
13 stipend for coming to the training and some stipend for
14 every visit they do, but they're not really employees.
15 And other people are using more formally trained and
16 employed staff for their Welcome Baby models.

17 I think the same thing, you know. The nurse
18 partnership has sort of very well defined staffing models
19 and roles. But if you go across the country, you'll see
20 lots of successful home visiting programs that use very
21 different models and, in fact, do rely heavily on training
22 women, mostly women from the community to be, you know, a
23 home visitor. And they -- they train them. They have
24 them work with nurses and they have them work with social
25 workers so that there's always capacity for a team to be

1 very supportive of the family. But they found that many
2 of the issues that folks were raising could in fact be
3 addressed by, again, well trained -- so I loved what you
4 said, Barb, because I think that's the key, is
5 well-trained, well-supported, well-supervised, continuous
6 training. And also, you know, the issue of being able to
7 feel supported as you take on sort of these heavy stories
8 of trying to help the families that you're working with.

9 But I love the notion that this should be also
10 seen as workforce development. And, you know, that there
11 is definitely a way. It's so interesting because I had a
12 conversation earlier today with Supervisor Solis about
13 looking at Promotorres as also a career program and
14 Promotorres actually can be home visitors as well. And in
15 many communities, they're used that way. And then
16 creating career ladders for folks so that, you know, we're
17 investing in the people in our communities who also are
18 economic engine drivers in our communities and we don't
19 disentangle them.

20 I think you do need a variety of folks on your
21 home visiting teams, but I think there's something to be
22 said about trust and building relationships and
23 peer-to-peer models that, again, build community cohesion,
24 build social -- reduce social isolation, get people back
25 to work who want to get back to work.

1 So I love your suggestion. I let Linda talk
2 about what we're already doing. I just know this
3 conversation about seizing these opportunities where we're
4 going to make big investments in the programming that's
5 going to go across the county to seize them also as
6 economic development investments and workforce development
7 investments and figure out how to, you know, make sure
8 that the community is well represented in those
9 opportunities.

10 MS. ANDRADE DUBRANSKY: And we do have
11 Promotorres in the Welcome Baby program and they do -- I
12 mean, one of the strengths they have is how good they are
13 at making connections with families. They do require more
14 training than more credentialed workers in the system and
15 they require a greater level of supervision, but it is
16 well worth it because they do make really strong
17 connections with families and they are -- you know, they
18 pick up the program just like anyone else.

19 SUPERVISOR KUEHL: I know the county of
20 Sacramento has used Cambodian community members to access
21 people in the Cambodian community, and the same with Monge
22 community.

23 Marlene.

24 COMMISSIONER ZEPEDA: I was going to say, as you
25 move forward, you might want to connect with the PEACH

1 group in terms of workforce. I know when I was still on
2 faculty at Cal State LA and we would have community
3 meetings, the community-based organizations always wanted
4 to see in our curriculum course work on home visitation
5 because we knew that that was an opening market with Early
6 Head Start, for example. And I know that some of the Cal
7 States up and down the state have developed certificate
8 programs and things of that nature. So that might be
9 something to keep mind as you're moving forward.

10 SUPERVISOR KUEHL: We will be going forward with
11 this. As you know, we'll get a lot more opportunity
12 because the PPC meetings are, of course, open to the whole
13 board whether they're not that committee or not to simply
14 attend. And a lot of deep dives into a number of things.

15 Was there any other requests to speak? All
16 right. I want to thank -- do we have request to speak on
17 this item?

18 SECRETARY: No.

19 SUPERVISOR KUEHL: No. So thank you, thank you,
20 thank you very much. Look forward to the ongoing
21 discussion, the ongoing presentations. Thank you very
22 much for the work.

23 I would make a request -- and I'm not sure if it
24 is possible, but in this very wonderful presentation it
25 might be nice to have one more of these charts that tells

1 us the eligibility limits or eligibility requires or
2 something.

3 MS. BELSHE: So beyond, this is what that's --

4 SUPERVISOR KUEHL: Not just the age, but, for
5 instance, do have I to be on Medi-Cal or I can't be in
6 your program, or do I have to have an income below 18,000
7 a year or I can't be in the program kind of thing. If
8 it's possible, it would be --

9 MS. BELSHE: The magic of Ben.

10 SUPERVISOR KUEHL: Yeah. The magic of Ben.

11 COMMISSIONER TILTON: Can I ask just one quick
12 question?

13 SUPERVISOR KUEHL: Yes, Deanne.

14 COMMISSIONER TILTON: How many babies are born in
15 LA county now a year? 50,000?

16 SUPERVISOR KUEHL: How many babies are born in
17 the county?

18 COMMISSIONER TILTON: I just wondering if we're
19 connecting --

20 SPEAKER: About 130,000.

21 COMMISSIONER TILTON: 130,000. I'm thinking
22 about neonatal home visitation. That's an awfully lot of
23 new babies to send somebody to the home. So maybe
24 capacity becomes an issue when -- and the eligibility and
25 all of that. If we're doing universal voluntary neonatal

1 home visitation, we'd have 130,000 visits minimum. That's
2 just with one visit per baby.

3 SUPERVISOR KUEHL: Okay. Do we have any request
4 for public comment?

5 SECRETARY: No.

6 SUPERVISOR KUEHL: We have a few minutes for good
7 and welfare, which nobody ever does at the end of boards
8 anymore. I know it's old fashion, but I always like it.
9 It's sort of like, oh, I'd like to make announcement or,
10 oh, I just came back from, I don't know, Russia and I have
11 inside information.

12 Yvette.

13 COMMISSIONER MARTINEZ: I don't have any Russian
14 intel, but this is my first commission meeting and I just
15 wanted to say thank you. It's been really informative.
16 I'm very honor to be -- and privileged -- feel very
17 privileged to be on this committee. I'm a girl who grew
18 up in Silver Lake/Echo Park area who -- I didn't go to
19 Head Start, but my sister did. So all of what we're
20 talking about hits home for me very personally. So I'm
21 really looking forward to participating. I'm a single
22 mom. All of this just really is -- I live it in my
23 community, in my life. So I want to thank everybody and
24 I'm looking forward to really vibrant participation on
25 this commission.

1 SUPERVISOR KUEHL: Very happy to have you here.
2 Welcome.

3 Well, I have a good and welfare item. Some film
4 makers made a movie last year or put it together last year
5 about me and Jackie Goldberg and Carol Mignon and
6 Christine Kehoe. We were the first four openly lesbian in
7 our case, but openly gay or lesbian people in the
8 California Assembly. And we went through quite a lot that
9 we just sort of sucked up at the time. But there's a lot
10 of film about us you know, speaking on the floor, trying
11 to get through the first bills that protected gay
12 students, et cetera. And the documentary is called
13 Political Animals and it's -- I just saw it last year.
14 And I have to say it's really moving. I mean, you look at
15 what you did, but it's not about you. It's kind of like,
16 oh, my gosh, look what they went through.

17 So we're having a free showing of it. I just
18 decided to rent a theater because a lot of people hadn't
19 seen it. And we have an extra 50 or 60 tickets. It's
20 Sunday -- this coming Sunday, 2:00 o'clock at Harmony Gold
21 Theater in Hollywood. If you're interested in coming,
22 it's -- you know, you'll probably be there from 2:00 to
23 4:00 and we're going to have coffee afterward but you
24 don't have to stay. Just come up to me at the end and
25 give me your name and e-mail address and just say, yes,

1 I'd like to -- two of us would like to come. If nobody
2 comes up, I won't be hut. But people have said, oh, why
3 didn't you tell me about it. I saw you in the last four
4 hours and never mentioned it. So I'm mentioning it.

5 And you would all be welcome and I mean all the
6 way everybody in this whole room if you're interested or
7 anybody on the staff who wants to come. You just have to
8 let me know so I know how many people are coming. And
9 I'll sit here for the next eight minutes until our time is
10 up.

11 Starts at 2:00 o'clock, yes. So if you could
12 make it, that would be great. This Sunday, 2:00 o'clock,
13 and it's in Hollywood up on Sunset. But you should give
14 me -- if you have my e-mail, you can just e-mail me. And
15 if you don't just bring me a piece of paper with your name
16 and e-mail address.

17 Anything else? Any other fun announcements? Any
18 unfun announcements?

19 All right then. Thank you very much. See you
20 next month.

21 (At 4:24 PM the meeting was adjourned.)
22
23
24
25

C E R T I F I C A T E

I, Heatherlynn Gonzalez, a Certified Shorthand Reporter for the State of California, License Number 13646, do hereby attest that:

The preceding is a true and accurate transcription of the meeting of the organization named herein;

The meeting was taken down in shorthand and transcribed into English under my supervision and authority;

I have no interest, financial or otherwise, in any of the parties, issues, or individuals who are involved in this organization.

Attested to on this 22nd day of March, 2017.

CERTIFIED SHORTHAND REPORTER
FOR THE STATE OF CALIFORNIA

SUMMARY ACTION MINUTES

**FIRST 5 LA
Board of Commissioners Meeting
March 9, 2017
1:30-4:30 pm**

COMMISSIONERS PRESENT:

Commissioners:

Judy Abdo (Vice Chair)
Jane Boeckmann
Genie Chough (Alternate)
Duane Dennis
Barbara Ferrer
Sheila Kuehl (Chair)
Yvette Martinez
Christopher Thompson (Alternate)
Marlene Zepeda

Ex-Officio Commissioners:

Dayton Gilleland
Karla Pleitéz Howell
Deanne Tilton

COMMISSIONERS ABSENT:

Trish Curry [EXCUSED]

STAFF PRESENT:

Kim Belshé, Executive Director
Carl Gayden, Senior Director of Administration
Raoul Ortega, Finance Director
Linda Vo, Commission Secretary
John Wagner, Executive Vice President

LEGAL COUNSEL:

Craig Steele, Attorney-at-Law

CALL TO ORDER / ROLL CALL / CONSENT: (Items 1-2)

1. Commission Chair Kuehl called the meeting to order at 1:33 pm. Quorum was present.
2. Consent
 - A. Approve Commission Meeting Summary Action Minutes and Transcript - Thursday, February 9, 2017
 - B. Approve the Monthly Financial Statements Month Ending January 31, 2017
 - C. Contract: Approve One Contract Renewal and Authorize Staff to Complete Contract Final Execution Upon Approval from the Board
 - D. Authorize First 5 LA to Receive funds from the Center for the Study of Social Policy (CSSP) to support Project Dulce and Approve Resolution # 2017-01
 - E. Authorize First 5 LA to Receive funds from California Department of Education (CDE) for CA-QRIS Certification Grant and Approve Resolution # 2017-02

**M/S (Judy Abdo/ Marlene Zepeda)
THE ITEM WAS UNANIMOUSLY APPROVED**

COMMISSION: (Items 3 – 10)

3. Remarks by the Commission Chair of the Board
4. Executive Director's Report
5. FY 2016-17 Mid-Year Budget Adjustments

A brief presentation by Mr. Ortega and Ms. Lopez on the mid-year budget adjustments was given to the Commission.

SUMMARY ACTION MINUTES

6. Approve Extension of a Strategic Partnership with ECE Registry

Mrs. Altmayer gave a brief presentation on the proposed strategic partnership with the ECE registry. Approval of this strategic partnership was requested by First 5 LA staff.

**M/S (Judy Abdo/ Sheila Kuehl)
THE ITEM WAS UNANIMOUSLY APPROVED**

7. Break
8. Follow-up on February 9, Meeting of the Board of Commissioners Policy Landscape Discussion

Ms. Pattillo Brownson and Mr. Barth did a follow up report out of the discussions that took place at the February 9 Board meeting.

9. Families Outcome: Update on Home Visiting Strategy and County Collaborations

Mrs. Altmayer and Ms. Andrade Dubransky gave a presentation on First 5 LA's Home Visiting investment and the home visiting motion made by the Board of Supervisors.

10. Public Comment (For items not on the agenda)

ADJOURNMENT:

The Commission adjourned at 4:33 pm.

NEXT MEETING:

The next Commission meeting will take place on April 13, 2017 at 1:30 pm.

First 5 LA
Multi-Purpose Room, First Floor
750 N. Alameda Street
Los Angeles, CA 90012

Meeting minutes were recorded by Linda Vo, Secretary, Board of Commissioners.

FIRST 5 LA

SUBJECT:
Monthly Financial Reports

RECOMMENDATION:
Approval of the monthly financial statements for the month ending February 28, 2017.

BACKGROUND:
Staff provides monthly financial reports for the Commission's review and approval to ensure transparency of the financial status of First 5 LA.

DISCUSSION:

First 5 LA began the month with a cash balance of \$458.6 million. During the month of February 2017, we received \$9.8 million in revenues. We had \$14.2 million in program expenditures which includes \$6.3 million in expenditures for QRIS Continuous Site Engagement (LAUP) in ECE Outcome Area, \$749,459 in pass-through expenditures and \$1.4 million in operating expenditures. As a result, First 5 LA ended the month with a cash balance of \$452.1 million, a decline of \$6.5 million.

This report includes detailed financial information for the month ending February 28, 2017. The financial statements are unaudited and reported as a "soft close." All materials in this packet and check registers are available online. Statements in this report include the following:

- Revenue and Expense Statement: Summarizes financial statements to highlight the starting cash balance, revenues received, program and operating expenses, and the ending cash balance for the month.
- Balance Sheet: Provides a "snapshot" view of the Commission's assets, liabilities and fund balance as of February 28, 2017.
- Detailed operating and program expenditures: Shows expenses against the FY 2016-17 Budget approved on June 09, 2016, concluding with a report of expenditures related to programs functioning as pass-through agreements.

**Los Angeles County Children and Family First -
Proposition 10 Commission (aka) First 5 LA
Revenue and Expense Statement
February 28, 2017, Unaudited**

	REVENUES AND EXPENDITURES	
Cash Balance as of January 31, 2016	\$ 458,646,653	
Revenue		
Monthly State Allotments	\$ 8,816,920	(1)
State Commission Matching Grant - Cares Program	-	
Medi-Cal Administrative Activities (MAA)	-	
State Commission - Other Program Funds		
Interest Income - Unreserved	257,861	
Investment Income - Other	-	
Rental Revenue - La Petite	9,363	
Partnerships for Families (PFF) - LA County Dept. of Children and Family Services (DCFS)	698,221	
ECE-LA County IMPACT	-	
Total Revenue	\$ 9,782,365	
Expenses		
Program Budget (Attachment A)		
2015-2020 Strategic Plan: Focusing For The Future	\$ 10,472,831	
Legacy Investments	3,070,913	
Research and Evaluation	626,571	
Total Initiative/Program Expenses	\$ 14,170,314	
Pass-Through (Attachment B)		
Medi-Cal Administrative Activities (MAA)	\$ -	
Partnerships for Families (PFF) - LA County Dept. of Children and Family Services (DCFS)	749,459	
Total Pass-Through Expenses	\$ 749,459	
Operation and Administration (Attachment C)		
Personnel	\$ 1,184,497	
General Operating	77,516	
Professional Services	31,448	
Consultant Services	78,644	
Travel & Meetings	16,876	
Capital Improvements	432	
Total Operation and Administration	\$ 1,389,412	
Total Expenses	\$ 16,309,186	
Variance (Revenue - Expenses)	\$ (6,526,820)	
Cash Balance as of February 28, 2017	\$ 452,119,833	(2)

NOTE:

- 1) Tobacco Tax Revenue for December 2016
- 2) Cash Balance excludes fixed assets and liabilities.

LOS ANGELES COUNTY CHILDREN AND FAMILY FIRST - PROPOSITION 10 COMMISSION (AKA FIRST 5 LA)
PROGRAM EXPENDITURES BY FY 2016-17 BUDGET
FEBRUARY 28, 2017, UNAUDITED

INITIATIVE/PROGRAM	FY 2016-17 BUDGET*	FEBRUARY EXPENDITURES	FISCAL YTD EXPENDITURES	BALANCE REMAINING
2015-2020 STRATEGIC PLAN: FOCUSING FOR THE FUTURE				
Strategic Plan Priority Outcome Areas				
Families	38,081,000	2,687,526	10,596,937	27,484,063
Communities	18,883,000	984,409	6,091,249	12,791,751
Early Care & Education Systems	24,199,000	6,429,989	7,035,189	17,163,811
Health-Related Systems	2,421,000	12,657	111,521	2,309,479
Strategic Plan Investment Areas & Support Costs				
Policy Agenda/Advocacy	2,442,000	29,139	477,739	1,964,261
Communications & Marketing	5,345,000	295,954	1,169,366	4,175,634
Communications - Conference Funding	300,000	33,157	87,099	212,901
Subtotal 2015-2020 Strategic Plan	91,671,000	10,472,831	25,569,100	66,101,900
LEGACY INVESTMENTS				
At-Risk Fathers Investment	299,000	-	-	299,000
Baby Friendly Hospitals	918,000	89,012	283,636	634,364
Black Infant Health	2,203,000	107,697	257,639	1,945,361
Children's Dental Care	8,908,000	115,455	1,774,663	7,133,337
Children's Vision Care	1,333,000	243,193	792,695	540,305
Early Identification and Intervention - Autism and other Developmental Delays	908,000	72,283	437,432	470,568
Healthy Food Access	1,174,000	34,872	449,217	724,783
Healthy Kids	373,000	-	271,381	101,619
Information Resource and Referral	1,260,000	198,583	597,105	662,895
Little by Little/One Step Ahead	3,312,000	361,430	1,056,454	2,255,546
Oral Health & Nutrition - Dental Home	890,000	-	-	890,000
Parent Child Interaction Therapy	3,590,000	380,089	1,284,553	2,305,447
Policy Advocacy Fund	1,263,000	(32,262)	388,660	874,340
Reducing Childhood Obesity	5,133,000	-	821,145	4,311,855
Resource Mobilization - ECE	800,000	74,000	74,000	726,000
Resource Mobilization - Funder Partnership	75,000	-	45,000	30,000
Resource Mobilization - Health	326,000	-	50,264	275,736
Resource Mobilization - Organizational Capacity Building	125,000	37,778	47,006	77,994
Resource Mobilization - Project Development	250,000	-	-	250,000
Universal Assessment of Newborns	8,451,000	1,353,195	5,521,796	2,929,204
Workforce Development	555,000	35,589	157,584	397,416
Subtotal Legacy Investments	42,146,000	3,070,913	14,310,231	27,835,769
RESEARCH AND EVALUATION				
Data Development and Integration	861,000	57,597	451,003	409,997
Data Partnership with Funders	900,000	61,547	400,363	499,637
Program Evaluation	4,707,000	507,427	1,447,325	3,259,675
Subtotal Research and Evaluation	6,468,000	626,571	2,298,691	4,169,309
TOTAL	140,285,000	14,170,314	42,178,021	98,106,979

* The FY 2016-17 Program Budget was approved by the Board of Commissioners on June 09, 2016.

NOTES -PROGRAM EXPENDITURES BY FY 2016-17 BUDGET:

Journal entries for FY 2015-16 accrued expenses were reversed in July 2016. The amounts reported are the actual program expenditures for February 2017.

LOS ANGELES COUNTY CHILDREN AND FAMILY FIRST - PROPOSITION 10 COMMISSION (AKA FIRST 5 LA)
 EXPENDITURES - PASS-THROUGH
 FEBRUARY 28 2017, UNAUDITED

Attachment B

January 31, 2017, UNAUDITED

INITIATIVE/PROGRAM - PASS-THROUGH	FEBRUARY EXPENDITURES	YEAR TO DATE EXPENDITURES
Medi-Cal Administrative Activities (MAA) - LA County Charges	-	-
Medi-Cal Administrative Activities (MAA) - Participation Payment	-	3,272
Partnerships For Families - LA County Department of Children and Family Services (DCFS)	749,459	4,105,643
TOTAL	749,459	4,108,915

**Los Angeles County Children and Family First -
Proposition 10 Commission (aka) First 5 LA
Operating & Administrative Budget Update
February 28, 2017, UNAUDITED**

OPERATION AND ADMINISTRATION EXPENSE	FEBRUARY ACTUAL	FISCAL YTD ACTUAL	FY 2016-17 BUDGET	FISCAL YTD VARIANCE
Personnel Services				
Salaries & Wages	906,078	7,611,648	13,178,557	5,566,909
Fringe Benefits	278,419	2,207,086	3,909,538	1,702,452
Total Personnel Services	1,184,497	9,818,734	17,088,095	7,269,361
General Operating Expenses				
ADP Payroll Charges	1,827	19,783	31,000	11,217
Workers Compensation Insurance	-	76,103	100,000	23,897
Corporate Insurance	-	32,525	76,000	43,475
Mileage Expense	3,886	30,261	64,450	34,189
Telephones & Modems	845	32,118	35,000	2,882
Printing	640	7,304	18,750	11,446
Postage & Delivery	1,070	8,770	13,300	4,530
Office Supplies	6,170	43,319	80,640	37,321
Subscriptions & Publication	369	2,020	10,060	8,040
Equipment Rental	10,891	59,808	118,200	58,392
Repair & Maintenance - Furniture & Fixtures	14,468	121,471	180,000	58,529
Repair & Maintenance - Equipment	300	829	26,000	25,171
Rents & Lease - Offsite Storage	525	16,399	19,700	3,301
Los Angeles County Overhead	2,847	8,943	27,000	18,057
Contingency	-	23,000	75,000	52,000
Facilities & Other Supplies	-	9,881	12,150	2,269
Utilities	14,256	108,759	165,000	56,241
Educational Supplies	54	362	1,450	1,088
Cell Phones	2,550	27,644	51,240	23,596
Hardware & Software Maintenance	16,817	100,980	220,600	119,620
Total General Operating Expenses	77,516	730,277	1,325,540	595,263
Professional Services				
Audit and Accounting Fees	-	36,085	70,000	33,915
Legal Fees	7,369	40,793	175,000	134,207
Membership Dues	99	22,656	85,052	62,396
Professional Development	17,012	31,287	266,000	234,713
Professional Dues First 5 Association	-	70,000	70,000	-
Staff Recruitment	199	2,024	25,000	22,976
Commission Stipends	-	9,000	34,000	25,000
Human Resources Related Costs	6,770	22,208	78,000	55,792
Total Professional Services	31,448	234,053	803,052	568,999
Consultant Services				
Consultant Fees	57,922	387,300	1,208,000	820,700
Other Professional Fees	20,722	172,221	276,950	104,729
External Reviewers	-	1,500	8,000	6,500
Total Consultant Services	78,644	561,021	1,492,950	931,929
Travel & Meeting Expenses				
Conferences - Travel & Lodging	6,242	40,527	89,492	48,965
State Prop 10 Commission Activities	-	989	-	(989)
Conference - Registration Fees	4,922	43,557	119,285	75,728
Local Meeting Expenses	2,182	26,490	71,700	45,210
Lodging	1,437	37,023	98,726	61,703
Per Diem	2,093	19,177	51,318	32,141
Total Travel & Meeting Expenses	16,876	167,764	430,521	262,757
Capital Improvements				
Capital Outlay (Equipment Purchases)	432	2,832	75,000	72,168
Capital Improvements	-	-	20,000	20,000
Total Capital Improvements	432	2,832	95,000	92,168
TOTAL OPERATING EXPENSES	1,389,412	11,514,681	21,235,158	9,720,477

NOTES - OPERATING & ADMINISTRATIVE BUDGET UPDATE:

The administrative expenses are within the maximum authorized under the Board policy.

* The FY 2016-17 Operating Budget was approved by the Board of Commissioners on June 09, 2016.

**Los Angeles County Children and Families First -
Proposition 10 Commission
Statement of Net Assets
February 28, 2017 Unaudited**

Current Assets:

Cash	\$	3,235,416
Cash- Morlin Mgmt Corp		26,950
Investment:		
Operating and Allocated funds		420,158,230
Operating Fund - SRI		-
Advance - LA Care Health Plan		7,983,209
Advance - LAUP		19,015,511
Advance - UCLA Dental Home Project		776,697
Interest Receivable		-
Other Receivables		1,611,661
Total Current Assets	\$	452,807,674

Fixed Assets:

Land	\$	2,039,000
Building & Improvements		12,076,512
Furniture & Fixtures		627,671
Computer, Software & Accessories		1,779,722
Office Equipment		331,033
Accumulated Depreciation		(5,260,912)
Total Fixed Assets	\$	11,593,026

Total Assets **\$ 464,400,700**

Liabilities and Net Assets

Current liabilities:

Other Liabilities	\$	273,847	(1)
Total Current Liabilities	\$	273,847	

Net Assets:

Investment in capital assets	\$	11,593,026
Restricted		452,533,827
Total Net Assets	\$	464,126,853

Total Liabilities and Net Assets **\$ 464,400,700**

NOTES:

(1) Other Liabilities include accounts payable, security deposit from La Petite Academy and other related liabilities.

FIRST 5 LA

SUBJECT:
Mid-Year Adjustments to the FY 2016-17 Budget

RECOMMENDATION:
Approve mid-year adjustments to the FY 2016-17 Budget as detailed in Attachment 1 (Program) and Attachment 2 (Operating).

BACKGROUND:
The \$161.5 million FY 2016-17 Budget, approved via Resolution by the Board of Commissioners on June 9, 2016, included \$140.3 million of funding for program costs and \$21.2 million for operating costs. Initial funding requests were generated using the information available at the time of budget development, and were based on spending estimates—rather than final negotiated contract amounts—so staff would have the flexibility to manage contracts within a budget unit without having to return to the Commission.

The Program Budget includes 31 initiatives with anticipated costs to be incurred during FY 2016-17. Based on updated information and analysis, this item reflects a net decrease to the overall FY 2016-17 Program Budget of \$14.5 million for a revised fiscal year Program Budget of \$125.8 million. These adjustments are detailed by priority outcome area and initiative in Attachment 1A and by program—which aggregate up to the amounts at the priority outcome area, strategy and initiative level—in Attachment 1B.

This item also includes increases and decreases to various Operating Budget line items, the net effect of which is cost neutral, for reasons discussed more fully below. As a result, the Operating Budget remains at \$21.2 million for the fiscal year. These adjustments are detailed at a summary level in Attachment 2.

The net result to the approved FY 2016-17 Budget of \$161.5 million is a decrease of \$14.5 million, or approximately 9.0%, for a revised total fiscal year budget of \$147.0 million, as illustrated in the high-level table below.

Budget Component	Approved FY 16-17 Budget	Proposed Adjustments	Revised FY 16-17 Budget	% Change
Program	\$ 140,285,000	\$ (14,525,500)	\$ 125,759,500	-10.4%
Operating	\$ 21,235,158	\$ -	\$ 21,235,158	0.0%
Total Revised FY 2016-17 Budget	\$ 161,520,158	\$ (14,525,500)	\$ 146,994,658	-9.0%

DISCUSSION:
Program Budget:

Per current First 5 LA policy, any change to the spending levels approved at the initiative level in the Program Budget requires formal approval by the Board of Commissioners via Resolution. As in the prior year, staff consolidated all FY 2016-17 Program Budget adjustments into a single process for presentation to the Commission at mid-year for approval. These adjustments, including both augmentations and reductions for programs that are anticipated to significantly underspend their approved budget levels, are detailed by priority outcome area and initiative in Attachment 1A and by program—which aggregate up to the amounts at the priority outcome area, strategy and initiative level—in Attachment 1B.

The following are highlights of the requested changes at the strategy and initiative level.

2015-2020 Strategic Plan: Focusing for the Future

Strategic Plan Priority Outcome Areas

Outcome 1: Families: Reduction of \$6,082,500

The overall decrease to this priority outcome area is primarily driven by a \$3.7 million reduction for the Welcome Baby Hospitals program and an approximately \$2.0 million reduction for the Select Home Visiting Programs (Strategy 1). Additional reductions were also made to the Data Development Program (\$140,000), Project Dulce (\$109,500) and the Project Dulce Evaluation program (\$100,000) (Strategy 2).

- Welcome Baby Hospitals (Strategy 1) – Reduction of \$3,735,000: Updated estimates were revised based on actual expenditure rates, which eliminated the need to maintain a small contingency initially built into the budget amounts. In addition, Welcome Baby estimates were revised based on an assessment of the actual service rate by hospital which identified lower than anticipated enrollments and associated costs, resulting in a significant cost savings.
- Select Home Visiting Programs (Strategy 1) – Reduction of \$1,998,000: Estimates reflected a reduction in resource needs for FY 2016-17 as a result of actual expenditure analysis, identified need for ongoing costs and unused Targeted Case Management (TCM) pilot funds. First 5 LA staff is working with representatives from Los Angeles County to address current barriers to piloting Targeted Case Management participation by First 5 LA-funded and other home visiting programs. Expenditures to support grantee participation in the pilot are expected to be utilized in FY 17-18.
- Data Development (Strategy 2) – Reduction of \$140,000: Launch of a data workgroup to establish measurement and reporting related to prevention-oriented indicators is currently in the planning phase and may launch by the end of the fiscal year. The program budget is being reduced to align with actual estimated need for the remainder of the fiscal year.
- Project Dulce (Strategy 2) – Reduction of \$109,500: The contract with the Center for the Study of Social Policy (CSSP) for additional training and technical assistance was finalized after the approval of the FY 2016-17 budget. The proposed need was identified to be less than originally estimated. Additionally, the CSSP contract included language to support the provision of services that had been budgeted separately resulting in an increased reduction in resources for FY 2016-17.
- Project Dulce Evaluation (Strategy 2) – Reduction of \$100,000: Expenditures are dependent on potential gaps identified in the national evaluation of Project DULCE by the Center for the Study of Social Policy (CSSP). Deficiencies have not yet been identified. Earliest projected need for resources is late in the fiscal year. Remaining funds will be utilized to support the prospective initial implementation of the program.

Outcome 2: Communities: Reduction of \$1,482,000

The overall decrease to this priority outcome area is driven by cost reductions in Community Resource Networks (\$664,000), Policy/Advocacy Partnerships (\$310,000), Capacity Building Consortium (\$893,000) and Marketing and Communications (\$370,000). These reductions are offset by an increase in Community Partnerships (\$755,000), for an overall net decrease of \$1,482,000.

- Marketing & Communications (Strategy 1) – Reduction of \$370,000: Fewer costs are anticipated due to a delay in enacting a plan to bring on Communications Capacity Builders for all 14 Best Start Communities. The plan was delayed due to further consideration for how to support a stronger, more efficient communications capacity building approach for the partnerships. As a result, solicitation for communications capacity builders will not occur in FY 2016-17. Instead, the Center for the Study of Social Policy (CSSP) contract was expanded to provide support to the communications workgroups of the Community Partnerships.
- Community Partnerships (Strategy 1) – Increase of \$755,000: Additional partnership support costs are needed to support the necessary activities to transition operational functions to community based organizations by December 2017. This includes activities such as community-specific specialized training and technical assistance, an increase in the Center for the Study of Social Policy (CSSP) contract for communications coaching and notetaking support, and overall planning coordination and support to aid the Partnerships in successfully meeting the Best Start alignment transition timeline.
- Community Resource Networks (Strategy 2) – Reduction of \$664,000: This amount is being reduced in order to maximize opportunities presented by the Office of Child Protection's (OCP's) work to focus on the Prevention and After-Care Networks and other countywide prevention plans. Remaining funds are being considered for a possible Department of Social Services (DPSS) pilot in Compton, a strategic partnership with the Goldhirsh Foundation for organizational capacity building grants, and other opportunities that may emerge during the remainder of the fiscal year as the partnership with the County OCP becomes more concrete.
- Policy/Advocacy Partnerships (Strategy 3) – Reduction of \$310,000: Updated spending projections for the fiscal year indicate that fewer costs will be needed in this area. Costs were also revised to align estimates with current agreements. Current spending in this program includes a leveraging opportunity with Parks After Dark, partnership with the LA Funders Collaborative to develop an equity framework for the allocation of resources dispersed through Measure A (parks) and Measure M (transportation), and a reserve for potential emerging opportunities, such as City of Los Angeles Great Streets.
- Capacity Building Consortium (Cross-Strategy Investments) – Reduction of \$893,000: The delay in the Capacity Building Consortium launch resulting from the Best Start alignment prioritization has led to an overall reduction of anticipated costs for this program. An increase is needed for planning and development costs to support the extension of Capacity Building Thought Partners and development of framework. However, all other program costs, including Capacity Building Support, Specialized Training & Technical Assistance, Learning Communities and Coordination are being partially reduced or are being shifted to FY 17-18 when the Consortium is expected to launch.

Outcome 3: Early Care & Education Systems: Reduction of \$821,000

The net decrease to the Early Care & Education Systems priority outcome area is a result of decreases in the Grade Level Reading Campaign (\$220,000), Early Childhood Educators Improving Quality (CCALA) (\$300,000), Early Childhood Educator Competencies Curriculum (\$120,000), and the Higher Education Peer Learning Project (\$181,000) programs.

- Grade Level Reading Campaign (Strategy 1) – Reduction of \$220,000: Upon analysis of the current school readiness landscape, the School Readiness Workgroup (SRW) leadership (First 5 LA and subgroup leads) identified emerging as well as immediate opportunities to connect and transition key SRW activities to other initiatives with similar priorities which are better positioned to advance the SRW priority goals. As such, the program's facilitation

contract was reduced from \$135,000 to \$65,000 and the \$150,000 implementation budget was eliminated resulting in a net decrease of \$220,000.

- Early Childhood Educators Improving Quality (CCALA) (Strategy 2) – Reduction of \$300,000: Underspending is a result of a decision to delay program recruitment in order to maximize other public funding streams. Eligible providers are being identified by the Child Care Alliance of Los Angeles (CCALA) in collaboration with our partners, LACOE and LAUP, to receive funding through a Quality Rating Improvement Systems (QRIS) funding source (IT and California State Preschool Program Block Grants). CCALA is waiting for all eligible providers to be placed into a QRIS funding source before extending the opportunity to participate in the First 5 LA funded program.
- Early Childhood Educator Competencies Curriculum (Strategy 3) – Reduction of \$120,000: This budget is being reduced due to a delay in project implementation resulting from insufficient internal bandwidth. Some funding will be expended on stakeholder’s meetings in Spring 2017. Based on an initial stakeholders meeting in January 2017, staff is refining the project scope and timeline.
- Higher Education Peer Learning Project (Strategy 3) – Reduction of \$181,000: The budget for this initiative is being eliminated. Staff is exploring how the original program objectives could be integrated into the existing Early Childhood Education Credential Advocacy Project that is being implemented by the Partnerships for Education, Articulation and Coordination in Higher Education (PEACH) because of the existing link with Institutes of Higher Education.

Outcome 4: Health-Related Systems: Reduction of \$1,154,000

The Health-Related Systems priority outcome area budget is being reduced by \$554,000 in Developmental Screening/Help Me Grow and \$600,000 in Trauma-Informed Care, for a net reduction of \$1,154,000.

- Developmental Screening/Help Me Grow (Strategy 1) – Reduction of \$554,000: Help Me Grow was anticipated to start in January 2017. A slower and longer than anticipated program design and development phase is occurring to provide multiple opportunities for partner engagement and input in the planning process. Costs to support the HMG organizing entity will now be expended in next fiscal year.
- Trauma-Informed Care (Strategy 2) – Reduction of \$600,000: The budget is being reduced by \$600,000 to account for Emerging Opportunities that did not materialize during the first half of the fiscal year and updated projections of work to be done by year end. In addition, the amount contracted for countywide working group, environmental scan, and action plan was less than originally budgeted, further adjustments were made to reduce those funds to reflect the contracted amount which are more accurately aligned with true cost.

Strategic Plan Investment Areas & Support Costs

Policy Agenda/Advocacy – Reduction of \$750,000: This amount is being reduced to align projected spending with agreements executed after the FY 2016-17 budget development process and revised cost estimates for planned policymaker education events and ongoing early childhood advocacy activities based on the latest available information.

Communications & Marketing – Reduction of \$656,000: The net reduction is the result of a \$50,000 increase to support the strategic partnership effort to engage decision makers on Early Care and Education, and decreases resulting from a reduction in Conference Funding needs based on approved conference sponsorship applications, a delay in the implementation of research and development marketing strategies for the Welcome Baby program, a reduced need for general

marketing efforts and promotional/collateral materials, as well as the postponement of the “Text4Baby” platform in the current fiscal year.

Legacy Investments

At-Risk Fathers Investment: Reduction of \$183,000

The decrease to the At-Risk Fathers Investment initiative is primarily due to the delay in contract execution, from Fall 2016 to January 2017. Anticipated expenditures include \$88,000 for three grantees and \$28,000 for the Technical Assistance Provider (National Compadres Network). Funds not spent for this initiative in FY 2016-17 will be available for use in future years, consistent with the program design and approved timeframe.

Baby Friendly Hospitals: Reduction of \$304,000

The net decrease to the Baby Friendly Hospitals initiative of \$304,000 is due to a reduction in costs related to both Cycle 3 and Cycle 4 programs. Cycle 3 grantees originally expected to have three participating hospitals, however, one contract ended before FY 2016-17. Of the two remaining hospitals, one ended in September 2016 and the other will end in June 2017, resulting in cost savings for that cycle. The two participating hospitals in Cycle 4 entered into contract renewals after the FY 2016-17 budget had been finalized. The renewal process resulted in an identified need for fewer resources for the first year of implementation. Funds not spent for this initiative in FY 2016-17 will be available for use in future years, consistent with the program design and approved timeframe.

Black Infant Health: Reduction of \$195,000

Anticipated under-spending by the Los Angeles County Department of Public Health in the amount of \$235,000 due to projected cost-savings in personnel and contracted services, and the projected overspending by The City of Pasadena due to increased personnel, space and telephone costs result in a net reduction of \$195,000 to the FY 2016-17 program budget. Funds not spent for this initiative in FY 2016-17 will be available for use in future years, consistent with the program design and approved timeframe.

Children’s Dental Care: Increase of \$105,000

The Children’s Dental Care initiative increase is being driven by increases to two of the three program grantees. Increases are required to align the budget with the projected true service delivery cost based on revised information and new data. Additional dollars are also required due to higher than anticipated training costs related to the Quality Improvement Learning Collaborative convened quarterly.

Children’s Vision Care: Increase of \$7,000

The Children’s Vision Care initiative is being increased primarily due to updated spending estimates based on the actual negotiated contract amount which was entered into after the development of the FY 2016-17. The contract budget reflects revised cost per child rates which increased to reflect decreased revenue formerly offset by Medi-Cal reimbursement.

Early Identification and Intervention– Autism and Other Developmental Delays: Increase of \$105,000

Five of the six grantees in the Early Identification and Intervention initiative executed contract budget amendments to account for funds that were unspent in FY 2015-16. These funds are expected to be spent in FY 2016-17, resulting in the need for a budget increase for this initiative.

Healthy Food Access: Increase of \$23,000

The purpose of the increase to the Healthy Food Access budget is to utilize unspent funds over the previous 4 years in this final year of the allocation. The amendment will allow for additional staff time to manage the project, complete data collection and build the long-term capacity of the garden membership.

Oral Health & Nutrition – Dental Home: Reduction of \$289,000

The Dental Home project is being reduced to reverse the accrued Special Revenue Fund (SRF) that was included in the original FY 16-17 budget estimate and to reflect anticipated expenditures based on year-to-date expenditure trends and additional cost analysis.

Reducing Childhood Obesity: Increase of \$980,000

The initiative increase is requested to utilize the savings from prior year and spend down the allocation balance in the current and last year of the five-year project. The additional funds will be used to cover administrative oversight from the County, project staffing, and an extended media campaign.

Resource Mobilization – ECE: Reduction of \$650,000

The net decrease for Resource Mobilization – ECE is due to a decrease of \$650,000 for the ECE Recoverable Grant/Bridge Fund. As of December 31, 2016 the draw down matching funds through the \$1 million challenge for the ECE Recoverable Grant Fund, has ended. Only the annual administrative fee of \$75,000 was drawn down in 2016. CCF may draw down an additional \$75,000 to support the administration of the Fund bringing the anticipated FY 2016-17 total to \$150,000.

Resource Mobilization – Project Development: Reduction of \$125,000

The net decrease to the Resource Mobilization – Project Development initiative is due to decreases in both Consulting (\$75,000) and Convening (\$50,000) program costs, resulting from delays in engagement with potential partners to explore areas of alignment/partnership. It is anticipated that engagement will resume during the second half of the fiscal year. As such, the overall initiative budget is being reduced by half.

Universal Assessment of Newborns: Reduction of \$1,798,000

Similar to the reduction under the Families initiative noted above, the reduction for Universal Assessment of Newborns is due to several factors. First, estimates were updated based on actual expenditure rates, which eliminated the need to maintain a small contingency initially built into the budget amounts. Second, the cost estimates were revised based on an assessment of the actual service rate by hospital which identified lower than anticipated enrollments and associated costs, resulting in a significant cost savings. Funds not spent for this initiative in FY 2016-17 will be available for use in future years, consistent with the program design and approved timeframe.

Research and Evaluation

Program Evaluation: Reduction of \$1,256,000

The net decrease for the Program Evaluation initiative budget is driven primarily by the following changes at the program level:

- Best Start Evaluation – Reduction of \$515,000: The budget is being reduced to account for a shift in the timeline of the current Best Start alignment process. The development of a

framework for the next phase of the Best Start evaluation has already commenced; an RFP for the evaluation will be released in Spring 2017.

- Early Care and Education Policy Advocacy Fund Evaluation – Reduction of \$193,000: The budget is being reduced to align costs with the implementation of the ECE Policy/Advocacy Fund process. The remaining funds will support the development of the evaluation approach.
- Parent-Child Interaction Therapy Evaluation – Reduction of \$8,000: Due to collection and reporting issues, the contractor will no longer be required to submit the deliverable “Data Scan, Report, and Presentation” during the current fiscal year. Instead, this deliverable will be a component of the final report, scheduled for completion in FY 2017-18.
- Quality Rating and Improvement System Evaluation – Reduction of \$20,000: The QRIS Block Grant Evaluation ended December 31, 2016. The budget is being reduced to align with total actual incurred expenditures through the contract end date. No additional costs will be incurred.
- Welcome Baby Impact Study – Reduction of \$406,000: Unexpected implementation delays have resulted in a reduced need for resources under the Welcome Baby Impact Study program. Additionally, staff undertook a revision of the key learning questions to be answered by the impact study. As such, the evaluation plan is being finalized in early 2017. This decision shifted the study implementation timeline by several months.
- Welcome Baby Implementation and Outcomes Evaluation – Reduction of \$114,000: Delays in data collection have resulted in a savings in the current fiscal year. The associated data deliverables cost will be incurred in Fiscal Year 2017-18.

Operating Budget:

Per current First 5 LA policy, the Executive Director has the authority to approve budget adjustments to the Operating Budget between line items in an amount not to exceed \$25,000. Adjustments to the various line items within the FY 2016-17 Operating Budget exceed this amount specified in the policy, and as such require approval by the Board of Commissioners. Based on analysis of actual expenditures as well as additional anticipated expenditures through June 2017, we expect that higher-than-anticipated needs in some areas will be offset by savings projected in other areas.

Consistent with past practice, spending projections and necessary adjustments are prepared at the departmental level, which support the organization-wide adjustments presented for Commission approval in [*Attachment 2*](#). This allows for a higher degree of due diligence to ensure that budgets are monitored and managed at the appropriate level, as well as to appropriately inform the development of the FY 2017-18 Budget.

As noted previously, the net effect of the adjustments to line items within the FY 2016-17 Operating Budget are cost neutral. Although savings are anticipated for the fiscal year overall, there are a significant number of unknown variables that could impact the analysis of estimated expenditures. Because of this, staff is not recommending a reduction in the overall FY 2016-17 Operating Budget amount at this time.

One significant variable included in the Operating Budget has been First 5 LA’s effort to align the organizational structure and staffing to First 5 LA’s strategic direction, role and impact, known as organizational alignment. Due to this priority, over the past two years the organization has intentionally held a higher-than-normal vacancy rate for positions as we transition to this new structure. Consequently, the historical rate of under-spending in our Operating Budget due to Personnel and Service-related costs has been higher than normal. At the same time, as the organizational transformation is finalized, staff has identified a need for additional resources in late

FY 2016-17 and FY 2017-18. These resources would be utilized for one-time building updates and capital improvement costs associated with needed upgrades to the physical plant and modifications to the space to support First 5 LA's new structure and staffing model. Accrued savings from under-spending in FY 2015-16 and FY 2016-17 will be requested for use through the FY 2017-18 budgeting process, which will come back to the Board for your consideration. Current projections estimate a net savings of approximately \$3.7 million for the two-year period of July 1, 2015 through June 30, 2017. Further analysis is underway and will continue during the FY 2017-18 budget development process to more reliably project how physical plant improvements and space planning might affect costs.

The following are highlights of changes within the major spending categories:

- General Operating Expenses – This category includes a number of transfers both in and out, with a total net decrease of \$16,535. This is primarily due to a net reduction in Hardware and Software Maintenance of \$30,000 and a reduction in costs related to Miscellaneous/Contingency of \$10,000 and other minor reductions offset by increases in Telephones and Modems for \$18,000 and Other Supplies for \$10,000. The reduction in Hardware and Software Maintenance is attributed to the savings resulting from the termination of the SharePoint contract. The \$10,000 identified as a savings under Miscellaneous/Contingency was repurposed and applied toward Other Supplies to offset the increasing demand for ergonomic supplies. The line item for Telephones and Modems was adjusted based on actual expenditure trends to align with true projected cost.
- Professional Services – This category includes savings in Professional Development costs of about \$24,500 across multiple Departments based on actual expenditures incurred to date and identified need for the remainder of the fiscal year, as well as a net increase of \$1,000 in Professional Dues based on membership due needs, resulted in an overall net decrease of \$23,500.
- Consultant Services – This category includes several transfers, resulting in a net overall increase of \$132,000. This is driven primarily by additional funds needed for Consultant Fees related to the provision of coaching at various levels, the IT Assessment project, and the Chart of Accounts project.
- Travel and Meeting Expenses – This category includes a number of adjustments based on the rate of spending through the first six months of the fiscal year, as well as identified needs through the remainder of the fiscal year, for Conference Registration and related travel expenditures. The net result is an increase of \$38,000 to Travel and Meeting Expenses.

Administrative Cost:

Though it does not set or mandate a limit, Proposition 10 does require all First 5 commissions to establish an administrative cost cap. As part of the approval of the annual fiscal year budget, First 5 LA approves an annual limit on the organization's administrative spending. While this administrative cost limit represents a percentage of the overall fiscal year budget, the Commission approves the limit at the dollar amount level. This is due to the fact that administrative costs are generally not as fluid as other types of costs, and cannot adapt quickly to respond to changes in actual spending levels.

The administrative cost limit approved in June 2016 as part of the FY 2015-16 Budget was \$12.4 million. Based on the mid-year budget revisions discussed above and detailed in Attachment 2, the total revised administrative cost amount is within the dollar amount limit approved for FY 2016-17 of \$12.4 million, and administrative spending for the fiscal year will not exceed the approved amount.

Revenue:

Tobacco tax revenue is projected to be roughly \$87.0 million in FY 2016-17. This projection does not include any adjustments based on recently approved changes to state law. Although the impacts to Commission revenue are still unknown, staff will continue to monitor and make the appropriate adjustments during the next budgeting cycle.

Interest earnings are projected to yield approximately \$4.2 million in revenue for FY 2016-17 and lease revenue is projected to generate approximately \$157,000 in FY 2016-17, grounded on the negotiated lease agreement for the preschool occupying space on the first floor of the Commission building. In addition, as approved by the Board of Commissioners, First 5 LA will receive pass-through funds for the initiative “Improve and Maximize Programs so All Children Thrive” (IMPACT) from First 5 California to help advance the work within the Early Child and Education (ECE) priority outcome area as well as funds from Department of Child and Family Services (DCFS) to manage the Partnership for Families (PFF) program structure for the first six months of the fiscal year.

NEXT STEPS:

The analysis of spending trends and project status that was conducted as part of the mid-year budget adjustment process will be used to inform the FY 2017-18 Budget development process currently underway. This analysis will also inform the reaffirmation process that takes place in conjunction with the approval of the FY 2017-18 Budget, through which all levels of fund balance are evaluated for appropriateness and potential modifications. The proposed FY 2017-18 Budget will be presented to the Board of Commissioners on May 11, 2017 for discussion.

First 5 LA Mid-Year Budget Adjustment Process, March 2017

1. All First 5 commissions are required to have a strategic plan. These are high-level blueprints for how each commission will spend its resources. The Board of F5LA has historically adopted a 5-year strategic plan.
2. Many investments in our strategic plan take years to accomplish. In most cases, the Board identifies multi-year commitments to fund these investments, over the course of the strategic plan.
3. Each year, our Board adopts an annual budget, which reflects staff's best estimate the financial resources needed to move work forward aligned to the strategic plan.
4. Our budget process is unique. It is largely built upon estimates. Although historical spending is factored into these estimates, our investments typically are in new and/or emerging fields which make historical trends less definitive. There are other reasons why estimates may be high.
 - Contract negotiations. After the Board approves the budget that includes estimates, only then does staff negotiate individual contracts which often are lower. This is part of the negotiation between F5LA staff and providers. In many cases, providers won't have the level of detail needed to inform spending until the contract is being developed (negotiated) with F5LA.
 - New funding partners and opportunities. F5LA seeks to partner with others, so other funders may also be identified, providing additional resources that can be leveraged, thus saving F5LA funds. In addition, public funding streams have emerged in a number of areas that can be leveraged to advance program goals.
 - Real experience. New programs and early start-up yield important learning about actual program costs. With actual spending experience from program implementation, F5LA is able to secure better data to inform future estimates.
5. F5LA Board and staff share the objective of maximizing actual expenditures as close to budget estimates as possible; significant progress has been made in recent years to advance this shared goal. F5LA implemented in FY 2011-12 a budget improvement process, called the "mid-year" operating budget adjustment, which was broadened in FY 2014-15 to include program adjustments. This allows us to go back to the Board and report on refined estimates, informed by final negotiated contracts, actual expenditures and any new information impacting F5LA investments. With greater focus on maximizing expenditures and budget improvement processes, the percentage of our expended budget has increased, from 69.7% in FY 2011-12 to 87.1% in FY 2015-16.
6. There are no lost, cut or unused funds. By adjusting estimates mid-year, F5LA is not taking money away from any original investment, unless the Board takes separate action to do so. When the Board approves mid-year estimates that are adjusted downward, any "savings" are reserved for the original purpose of that investment and set aside for that investment in the next budget cycle (unless related to an expiring contract/grant).
7. F5LA's approach to budgeting has evolved in recent years and will continue to evolve – informed by experience - to achieve greater precision, clarity and transparency.

BUDGET COMPONENT	APPROVED FY 2016-17	PROPOSED ADJUSTMENT	REVISED FY 2016-17 BUDGET	% CHANGE
2015-2020 STRATEGIC PLAN: FOCUSING FOR THE FUTURE				
<i>Strategic Plan Priority Outcome Areas</i>				
1 Families	\$ 38,081,000	\$ (6,082,500)	\$ 31,998,500	-16%
2 Communities	18,883,000	(1,482,000)	\$ 17,401,000	-8%
3 Early Care & Education Systems	24,199,000	(821,000)	\$ 23,378,000	-3%
4 Health-Related Systems	2,421,000	(1,154,000)	\$ 1,267,000	-48%
* Other/Cross-Cutting Activities	-	-	\$ -	0.0%
Sub-total: Strategic Plan Priority Outcome Areas	\$ 83,584,000	\$ (9,539,500)	\$ 74,044,500	-11%
<i>Strategic Plan Investment Areas & Support Costs</i>				
5 Policy Agenda/Advocacy	\$ 2,442,000	\$ (750,000)	\$ 1,692,000	-30.7%
6 Communications & Marketing	5,345,000	(656,000)	\$ 4,689,000	-12.3%
7 Communications - Conference Funding	300,000	-	\$ 300,000	0.0%
Sub-total: Strategic Plan Investment Areas & Support Costs	\$ 8,087,000	\$ (1,406,000)	\$ 6,681,000	-17%
TOTAL 2015-2020 STRATEGIC PLAN: FOCUSING FOR THE FUTURE	\$ 91,671,000	\$ (10,945,500)	\$ 80,725,500	-12%
LEGACY INVESTMENTS				
8 At-Risk Fathers Investment	\$ 299,000	\$ (183,000)	\$ 116,000	-61%
9 Baby Friendly Hospitals	918,000	(304,000)	\$ 614,000	-33%
10 Black Infant Health	2,203,000	(195,000)	\$ 2,008,000	-9%
11 Children's Dental Care	8,908,000	105,000	\$ 9,013,000	1%
12 Children's Vision Care	1,333,000	7,000	\$ 1,340,000	1%
13 Early Identification and Intervention - Autism and Other Developmental Delays	908,000	105,000	\$ 1,013,000	12%
* ECE Environmental Scan	-	-	\$ -	0%
14 Healthy Food Access	1,174,000	23,000	\$ 1,197,000	2%
15 Healthy Kids	373,000	-	\$ 373,000	0%
16 Information Resource and Referral	1,260,000	-	\$ 1,260,000	0%
17 Little by Little/One Step Ahead	3,312,000	-	\$ 3,312,000	0%
* Los Angeles Universal Preschool	-	-	\$ -	0%
18 Oral Health & Nutrition - Dental Home	890,000	(289,000)	\$ 601,000	-32%
19 Parent Child Interaction Therapy	3,590,000	-	\$ 3,590,000	0%
* Partnerships for Families	-	-	\$ -	0%
* Peer Support Groups for Parents	-	-	\$ -	0%
20 Policy Advocacy Fund	1,263,000	-	\$ 1,263,000	0%
21 Reducing Childhood Obesity	5,133,000	980,000	\$ 6,113,000	19%
22 Resource Mobilization - ECE	800,000	(650,000)	\$ 150,000	-81%
23 Resource Mobilization - Funder Partnerships	75,000	-	\$ 75,000	0%
24 Resource Mobilization - Health	326,000	-	\$ 326,000	0%
25 Resource Mobilization - Organizational Capacity Building	125,000	-	\$ 125,000	0%
26 Resource Mobilization - Project Development	250,000	(125,000)	\$ 125,000	-50%
* Tot Parks and Trails	-	-	\$ -	0%
27 Universal Assessment of Newborns	8,451,000	(1,798,000)	\$ 6,653,000	-21%
28 Workforce Development	555,000	-	\$ 555,000	0%
* Workforce Development - ECE Workforce Consortium	-	-	\$ -	0%
TOTAL LEGACY INVESTMENTS	\$ 42,146,000	\$ (2,324,000)	\$ 39,822,000	-6%

BUDGET COMPONENT	APPROVED FY 2016-17	PROPOSED ADJUSTMENT	REVISED FY 2016-17 BUDGET	% CHANGE
RESEARCH AND EVALUATION				
29 Data Development and Integration	\$ 861,000	\$ -	\$ 861,000	0%
30 Data Partnership with Funders	900,000	-	\$ 900,000	0%
31 Program Evaluation	4,707,000	(1,256,000)	\$ 3,451,000	-27%
TOTAL RESEARCH AND EVALUATION	\$ 6,468,000	\$ (1,256,000)	\$ 5,212,000	-19%
TOTAL FIRST 5 LA PROGRAM BUDGET	\$ 140,285,000	\$ (14,525,500)	\$ 125,759,500	-10.4%

* Initiative/cost area ends in FY 2015-16, with no anticipated spending for FY 2016-17.

INITIATIVE / STRATEGY NAME	PROGRAM NAME	APPROVED FY 2016-17 BUDGET	PROPOSED ADJUSTMENTS	REVISED FY 2016-17 BUDGET	% CHANGE
2015-2020 STRATEGIC PLAN: FOCUSING FOR THE FUTURE					
Strategic Plan Priority Outcome Areas					
Families					
Families Strategy 1 - Home Visiting	Welcome Baby Hospitals	\$ 16,447,000	\$ (3,735,000)	\$ 12,712,000	-23%
	Select Home Visiting Programs	15,640,000	(1,998,000)	13,642,000	-13%
	Family Strengthening Oversight Entity	3,373,000		3,373,000	0%
	Stronger Families Database	875,000		875,000	0%
	Family Strengthening Public Education	-		-	0%
Families Strategy 2 - Family Engagement	Abriendo Puertas	601,000		601,000	0%
	Data Development	340,000	(140,000)	200,000	-41%
	Project Dulce	670,000	(109,500)	560,500	-16%
	Project Dulce Evaluation	135,000	(100,000)	35,000	-74%
	Public Education				0%
Sub-total Families		\$ 38,081,000	\$ (6,082,500)	\$ 31,998,500	-16%
Communities					
Communities Strategy 1 - Shared Vision & Collective Action	Community Engagement	\$ 9,300,000	\$ -	\$ 9,300,000	0%
	Community Partnerships	4,815,000	755,000	5,570,000	16%
Communities Strategy 2 - Coordinated Services & Supports	Community Resource Networks	1,064,000	(664,000)	400,000	-62%
Communities Strategy 3 - Built Environment Policy & Advocacy	Policy/Advocacy Partnerships	1,005,000	(310,000)	695,000	-31%
Communitites - Cross-Strategy Investments	Capacity Building Consortium	1,029,000	(893,000)	136,000	-87%
	Communications & Marketing	1,670,000	(370,000)	1,300,000	-22%
Sub-total Communities		\$ 18,883,000	\$ (1,482,000)	\$ 17,401,000	-8%
Early Care & Education (ECE) Systems					
ECE Strategy 1 - Policy/Advocacy	ECE Policy Advocacy Fund	\$ 3,000,000		\$ 3,000,000	0%
	Grade Level Reading Campaign	285,000	(220,000)	65,000	-77%
	Kindergarten Readiness Assessment	475,000		475,000	0%
ECE Strategy 2 - QRIS	Early Childhood Educators Improving Quality (CCALA)	600,000	(300,000)	300,000	-50%
	QRIS Architects Group and Systems Planning	1,085,000		1,085,000	0%
	QRIS Continuous Site Engagement (LAUP)	16,868,000		16,868,000	0%
	Shared Services Support	350,000		350,000	0%
ECE Strategy 3 - Professional Development	Early Childhood Education Credential Advocacy Project	558,000		558,000	0%
	Early Childhood Educator Competencies Curriculum	170,000	(120,000)	50,000	-71%
	Higher Education Peer Learning Project	181,000	(181,000)	-	-100%
	ECE Workforce Registry	627,000		627,000	0%
Sub-total ECE		\$ 24,199,000	\$ (821,000)	\$ 23,378,000	-3%

INITIATIVE / STRATEGY NAME	PROGRAM NAME	APPROVED FY 2016-17 BUDGET	PROPOSED ADJUSTMENTS	REVISED FY 2016-17 BUDGET	% CHANGE
Health, Mental Health & Substance Abuse Systems					
Health Strategy 1 - Early Identification/Developmental Screening/Connection to Services	Developmental Screening: Help Me Grow	\$ 1,124,000	\$ (554,000)	\$ 570,000	-49%
Health Strategy 2 - Trauma-Informed Care	Trauma-Informed Care	1,297,000	(600,000)	\$ 697,000	-46%
Sub-total Health		\$ 2,421,000	\$ (1,154,000)	\$ 1,267,000	-48%
Other/Cross-Cutting Activities		\$ -			0%
Sub-Total: Priority Outcome Areas		\$ 83,584,000	\$ (9,539,500)	\$ 74,044,500	-11%
Strategic Plan Investment Areas & Support Costs					
Policy Agenda/Advocacy	Federal Policy and Sustainability Advocate	\$ 127,000		\$ 127,000	0%
	Opinion Research	-		\$ -	0%
	Policy Briefs	-		\$ -	0%
	State Policy and Sustainability Advocate	440,000		\$ 440,000	0%
	Strategic Plan Advocacy Strategies	1,875,000	(750,000)	\$ 1,125,000	-40%
Communications & Marketing	Communications & Marketing	5,345,000	(656,000)	\$ 4,689,000	-12%
Communications - Conference Funding	Conference Funding	300,000		\$ 300,000	0%
Sub-Total: Strategic Plan Investment Areas & Support Costs		\$ 8,087,000	\$ (1,406,000)	\$ 6,681,000	-17%
TOTAL 2015-2020 STRATEGIC PLAN: FOCUSING FOR THE FUTURE		\$ 91,671,000	\$ (10,945,500)	\$ 80,725,500	-12%
LEGACY INVESTMENTS					
At-Risk Fathers Investment	At-Risk Fathers Investment	\$ 299,000	\$ (183,000)	\$ 116,000	-61%
Baby Friendly Hospitals	Baby Friendly Hospital Project - Cycle 2	-	-	\$ -	0%
	Baby Friendly Hospital Project - Cycle 3	453,000	(114,000)	\$ 339,000	-25%
	Baby Friendly Hospital Project - Cycle 4	465,000	(190,000)	\$ 275,000	-41%
Black Infant Health	Birth Outcomes and Disparities – Policy and Systems Change	500,000		\$ 500,000	0%
	Black Infant Health Program	1,703,000	(195,000)	\$ 1,508,000	-11%
Children's Dental Care	Children's Dental Care Program	8,908,000	105,000	\$ 9,013,000	1%
Children's Vision Care	Children's Vision Care	1,333,000	7,000	\$ 1,340,000	1%
Early Identification and Intervention - Autism and Other Developmental Delays	Early Identification and Intervention - Autism and Other Developmental Delays	908,000	105,000	\$ 1,013,000	12%
ECE Environmental Scan	ECE Environmental Scan	-		\$ -	0%
Healthy Food Access	Children's Garden Collaborative	434,000	23,000	\$ 457,000	5%
	Market Match	740,000		\$ 740,000	0%
Healthy Kids	Healthy Kids Insurance Coverage	373,000		\$ 373,000	0%
	Healthy Kids Outreach, Enrollment, Retention, and Utilization	-		\$ -	0%
Information Resource and Referral	211 LA County	1,240,000		\$ 1,240,000	0%
	Performance Based Agreement (Consulting)	20,000		\$ 20,000	0%
Little by Little/One Step Ahead	Little by Little/One Step Ahead Program	3,312,000		\$ 3,312,000	0%
Los Angeles Universal Preschool	Los Angeles Universal Preschool	-		\$ -	0%

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INITIATIVE / STRATEGY NAME	PROGRAM NAME	APPROVED FY 2016-17 BUDGET	PROPOSED ADJUSTMENTS	REVISED FY 2016-17 BUDGET	% CHANGE
Oral Health & Nutrition - Dental Home	Oral Health & Nutrition - Dental Home	890,000	(289,000)	\$ 601,000	-32%
Parent Child Interaction Therapy	Parent Child Interaction Therapy	3,590,000		\$ 3,590,000	0%
Partnerships for Families	Partnerships for Families	-		\$ -	0%
Peer Support Groups for Parents	Peer Support Groups Lead Agency	-		\$ -	0%
	Peer Support Groups Training and Technical Assistance Provider	-		\$ -	0%
Policy Advocacy Fund	Policy Advocacy Fund - I	300,000		\$ 300,000	0%
	Policy Advocacy Fund - II	850,000		\$ 850,000	0%
	Policy Advocacy Fund Technical Assistance Provider	113,000		\$ 113,000	0%
Reducing Childhood Obesity	Reducing Childhood Obesity	5,133,000	980,000	\$ 6,113,000	19%
Resource Mobilization - ECE	ECE Recoverable Grant/Bridge Fund	800,000	(650,000)	\$ 150,000	-81%
Resource Mobilization - Funder Partnerships	Funder Collaboratives	75,000		\$ 75,000	0%
	LA-N-Sync	-		\$ -	0%
	Los Angeles Partnership for Early Childhood Investment	-		\$ -	0%
Resource Mobilization - Health	Early Childhood Linkages to Wellness	326,000		\$ 326,000	0%
	Freshworks Fund	-		\$ -	0%
Resource Mobilization - Organizational Capacity Building	Organizational Capacity Building	125,000		\$ 125,000	0%
Resource Mobilization - Project Development	Consulting	150,000	(75,000)	\$ 75,000	-50%
	Convenings	100,000	(50,000)	\$ 50,000	-50%
Tot Parks and Trails	Tot Parks and Trails	-		\$ -	0%
Universal Assessment of Newborns	Welcome Baby Hospitals	8,451,000	(1,798,000)	\$ 6,653,000	-21%
Workforce Development	CARES Plus	-		\$ -	0%
	P-5 Workforce Development Core Competencies	555,000		\$ 555,000	0%
Workforce Development - ECE Workforce Consortium	ECE Workforce Consortium	-		\$ -	0%
TOTAL LEGACY INVESTMENTS		\$ 42,146,000	\$ (2,324,000)	\$ 39,822,000	-6%
RESEARCH AND EVALUATION					
Data Development and Integration	Data consultant	\$ 4,000		\$ 4,000	0%
	Data Requests	5,000		\$ 5,000	0%
	Dissemination	15,000		\$ 15,000	0%
	First 5 LA Contracts and Grants Program Reporting Database	187,000		\$ 187,000	0%
	Los Angeles County Health Survey	-		\$ -	0%
	Los Angeles Mommy and Baby (LAMB) Project	-		\$ -	0%
	Maternal Infant Hospital Assessment	-		\$ -	0%
Data Partnership with Funders	WIC Data Mining Research Partnership	650,000		\$ 650,000	0%
	Children's Data Network (CDN)	900,000		\$ 900,000	0%

INITIATIVE / STRATEGY NAME	PROGRAM NAME	APPROVED FY 2016-17 BUDGET	PROPOSED ADJUSTMENTS	REVISED FY 2016-17 BUDGET	% CHANGE
Program Evaluation	Best Start Evaluation	734,000	(515,000)	\$ 219,000	-70%
	Countywide Systems Improvement Evaluation	-		\$ -	0%
Program Evaluation (continued)	Early Care and Education Policy Advocacy Fund Evaluation	243,000	(193,000)	\$ 50,000	-79%
	Early Identification and Intervention - Autism and Other Developmental Delays Evaluation	-		\$ -	0%
	Little by Little/One Step Ahead Evaluation	-		\$ -	0%
	Los Angeles Universal Preschool Evaluation - Universal Preschool Child Outcomes Study	-		\$ -	0%
	Medi-Cal Match Feasibility Study	-		\$ -	0%
	Obesity Prevention & Nutrition Collective Impact Evaluation	961,000		\$ 961,000	0%
	Parent-Child Interaction Therapy Evaluation	125,000	(8,000)	\$ 117,000	-6%
	Peer Support Groups for Parents Implementation Evaluation	-		\$ -	0%
	Professional Development Program Evaluation	490,000		\$ 490,000	0%
	Quality Rating and Improvement System Evaluation	100,000	(20,000)	\$ 80,000	-20%
	Universal Screening Psychometric Study	67,000		\$ 67,000	0%
	Welcome Baby Impact Study	1,035,000	(406,000)	\$ 629,000	-39%
	Welcome Baby Implementation and Outcomes Evaluation	952,000	(114,000)	\$ 838,000	-12%
TOTAL RESEARCH AND EVALUATION		\$ 6,468,000	\$ (1,256,000)	\$ 5,212,000	-19%
TOTAL FIRST 5 LA PROGRAM BUDGET		\$ 140,285,000	\$ (14,525,500)	\$ 125,759,500	-10.4%

BUDGET SUMMARY FY 2016-17
Mid-Year Adjustments

	Approved FY 2016-17 Budget	Estimated FY 2016-17 Expenditures	Projected Savings/ (Shortfalls)	Mid-Year Adjustments	Revised FY 2016-17 Budget
Personnel Services					
Total Salaries	13,178,557	10,969,117	2,209,440	(109,965)	13,068,592
Total Employee Benefits	3,909,538	3,462,497	447,041	(20,000)	3,889,538
Total Personnel Services	17,088,095	14,431,614	2,656,481	(129,965)	16,958,130
General Operating Expenses					
6131 ADP Payroll Charges	31,000	29,312	1,688	-	31,000
6132 Workers' Compensation Insurance	100,000	76,103	23,897	-	100,000
6202 Utilities	165,000	165,000	-	-	165,000
6203 Corporate Insurance	76,000	68,000	8,000	-	76,000
6205 Mileage and Parking	64,450	54,435	10,015	200	64,650
6206 Telephones and Modems	35,000	52,755	(17,755)	18,000	53,000
6207 Cell Phones and Mobile Devices	51,240	41,834	9,406	1,150	52,390
6208 Outside Printing	18,750	8,866	9,884	-	18,750
6209 Other Supplies	12,150	18,500	(6,350)	10,000	22,150
6210 Postage and Delivery	13,300	13,200	100	-	13,300
6211 Educational Supplies	1,450	233	1,217	-	1,450
6212 Office Supplies	80,640	67,980	12,660	(2,700)	77,940
6214 Subscriptions and Publications	10,060	2,768	7,292	315	10,375
6218 Equipment Rental	118,200	95,455	22,745	-	118,200
6220 Building Repairs and Maintenance	180,000	180,000	-	-	180,000
6221 Equipment Repairs and Maintenance	26,000	538	25,462	(3,500)	22,500
6222 Offsite Storage	19,700	16,753	2,947	-	19,700
6223 Hardware and Software Maintenance	220,600	158,250	62,350	(30,000)	190,600
6230 Miscellaneous Service Charges	27,000	12,000	15,000	-	27,000
6231 Miscellaneous/Contingency	75,000	46,000	29,000	(10,000)	65,000
Total General Operating Expenses	1,325,540	1,107,982	217,558	(16,535)	1,309,005
Professional Services					
6502 Audit	70,000	70,000	-	-	70,000
6504 Legal	175,000	125,000	50,000	-	175,000
6507 Professional Dues	85,052	52,653	32,399	1,000	86,052
6508 Professional Dues - First 5 Association	70,000	70,000	-	-	70,000
6509 Professional Development	266,000	26,232	239,768	(24,500)	241,500
6512 Staff Recruitment	25,000	3,011	21,989	-	25,000
6514 Commission Stipends	34,000	23,000	11,000	-	34,000
6606 Human Resources Related Costs	78,000	30,878	47,122	-	78,000
Total Professional Services	803,052	400,773	402,279	(23,500)	779,552
Consultant Services					
6601 Consultant Fees	1,208,000	767,373	440,627	134,000	1,342,000
6602 Other Professional Fees	276,950	260,854	16,096	-	276,950
6603 External Reviewers	8,000	3,000	5,000	(2,000)	6,000
Total Consultant Services	1,492,950	1,031,227	461,723	132,000	1,624,950
Travel and Meeting Expenses					
6701 Airfare	89,492	63,042	26,450	7,000	96,492
6702 Program Events	-	-	-	-	-
6703 Lodging	98,726	69,619	29,107	12,000	110,726
6704 Conference Registration	119,285	64,251	55,034	7,200	126,485
6706 Local Meetings	71,700	43,671	28,029	8,100	79,800
6707 Per Diem	51,318	32,858	18,460	3,700	55,018
Total Travel and Meeting Expenses	430,521	273,442	157,079	38,000	468,521
Capital Improvements					
6216 Capital Outlay	75,000	4,800	70,200	-	75,000
6302 Capital Improvements	20,000	-	20,000	-	20,000
Total Capital Improvements	95,000	4,800	90,200	-	95,000
Total Operating Expenses	21,235,158	17,249,839	3,985,319	-	21,235,158

Memo

To: Board of Commissioners

From: Kim Belshé, Executive Director

Date: April 13, 2017

Subject: **EXECUTIVE DIRECTOR'S REPORT**

EXECUTIVE DIRECTOR'S HIGHLIGHTS

Last week, Southern California Grantmakers (SCG) convened its annual Public Policy Conference. Given our current shifting federal context and its implications for our State, the County and our diverse communities, this year's SCG Conference was timely – and, sold out, not surprisingly. About a dozen First 5 LA staff attended and had the opportunity to hear from a diverse array of speakers and engage in different break-out sessions. Broadly, the conference provided an important venue for meaningful discourse around many difficult and sensitive issues facing our state and communities. And, it provided the opportunity for attendees to discuss philanthropy's contribution to diverse efforts to protect and strengthen the region.

The series of plenaries and workshops provided an important affirmation of and insights to First 5 LA's evolving strategic direction, which is anchored in partnership and focused on policy and systems change. Some of the take-aways that resonated with me relative to our work at First 5 LA include: (1) if we're serious about achieving results commensurate with the scale of our County's and country's most compelling challenges, from health care to civil rights, we have to engage in public policy and systems change; (2) finding common ground in uncertain and unsettled times requires looking for unusual alliances and focusing on where we can find agreement; and (3) collaboration is not a result, but about results; successful collaborations must honor the common ground forged to get real work done.

Overall, it was great to see the energy and passion exhibited by speakers and attendees alike. The November election results and associated policies emerging from Washington, D.C. are reaffirming – not diminishing – the relevance and importance of philanthropy in advancing social change. I am grateful to be a part of a field and an organization that has the "will and skill" to wrestle with, engage, and advocate on behalf of LA County's children, families and communities. SCG's Public Policy Conference was a great example of this and I'm delighted First 5 LA was able to help sponsor this important gathering and bring its staff talents and smarts to listen to, learn from and share with our peers throughout the region.

COMMISSIONERS

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I. FAMILIES

Maternal, Infant, and Early Childhood Home Visiting Program (MIECHV) Update

On March 15, the House Ways and Means Human Resources Subcommittee held a hearing on the Maternal, Infant and Early Childhood Home Visiting Program (MIECHV). MIECHV funding supports home visiting services in LA County provided by the public health nurses under the Department of Public Health. The program is under consideration for reauthorization in September 2017.

Witnesses at the event included representatives of home visiting programs in Philadelphia and South Carolina and a young mother who received home visiting services. The program has historically received bipartisan support. Committee Chair Adrian Smith (R-NE) stated in his opening remarks that he had seen first-hand how home visiting has made a difference in his district. Rep. Judy Chu (D-Monterey Park) noted that L.A. County utilizes both the Nurse-Family Partnership and Healthy Families America home visiting models. Rep. Chu also explained the effectiveness of home visiting programs in leveraging existing services aimed at improving mental health and wellness for children and families.

In advance of the hearing, the Home Visiting Coalition, a group of 48 early childhood and home visiting advocates and service providers, including First 5 LA, launched its official website at www.homevisitingcoalition.com. The site provides an overview of home visiting and resources such as fact sheets and talking points to support national advocacy. The Coalition is calling for a five-year reauthorization of MIECHV with incremental funding increases until the program reaches \$800 million in annual funding per year.

Staff Contact: Ruel Nolloedo (RNolloedo@first5la.org)

Family Engagement

First 5 LA attended two significant learning meetings connected to our current First 5 LA Strategic Plan Families Strategy #2: Family Engagement that illustrates our focus around Father Engagement and Project DULCE (Developmental Understanding and Legal Collaboration for Everyone).

On February 28th, First 5 LA attended the 18th Annual Families and Fathers National Conference. The four day conference included a powerful opening session focusing on fathers raising young children and the positive impact of strong male figures in the lives of children. The conference touched on elements of Trauma Informed Practice and Care in communities that have suffered generational, institutional and cultural trauma. A key focus for the sessions was the aspect of trauma informed care and healing, challenges with institutional policies that tend to be punitive rather than supportive and the systems that continue to perpetuate a culture that has been embedded for decades. Two specific sessions directly aligned with First 5 LA's Engaging Fathers Investment was around Policy Recommendations for Child welfare Systems and Fatherhood Integration within children, youth and family-focused agencies. Both types of entities are highly involved in creating changes in policies within existing infrastructures as well as searching for ways to integrate an approach that focuses on father/male inclusivity.

First 5 LA also attended the DULCE all-site meeting on March 7-8 in Boston, Massachusetts. The meeting was an opportunity for The Center for the Study of Social Policy (CSSP) to bring together DULCE sites who are contributing to national expansion of DULCE in three states (Vermont, Florida and California). First 5 LA serves as a partner, grantee and partial funder to this significant work and holds the role of the Early Childhood Lead (EC Lead) for three sites in Los Angeles County (The Children's Clinic, St. John's Well Child Clinic and North East Valley Community Clinic).

The All-Site meeting provided participants a space to share their milestones after initiating DULCE in 2016. Sites shared presentations on their teams, statistical information regarding clients who

were offered services, and of those the number enrolled. Each site in Los Angeles County has the capacity to serve 200 families per year at full implementation. About ten months into implementation, sites outreached to 402 clients and offered services and 333 clients enrolled. Given program duration is for six months there are clients that have not completed services; at this time a total of 128 families have completed the program. The meeting was designed to be a working meeting in collaboration with the implementing sites to garner ideas and exchange experiences from the field.

Staff Contact: Leticia Casillas-Sanchez (lsanchez@first5la.org)

Memorial Hospital of Gardena receives Baby-Friendly Designation with support from First 5 LA

Baby-Friendly USA, Inc. has designated Memorial Hospital of Gardena a Baby-Friendly Hospital. Located in Los Angeles County, the hospital reached designation with support of First 5 LA funds through the Baby-Friendly Hospital Project. In order to achieve "Baby-Friendly" designation, hospitals demonstrate their ability to offer mothers information, skills, and support needed to successfully initiate bonding and breastfeeding.

Baby-Friendly USA, Inc. is the US authority for the implementation of the Baby-Friendly Hospital Initiative ("BFHI"), a global program sponsored by the World Health Organization (WHO) and the United Nations Children's Fund (UNICEF). The initiative encourages and recognizes hospitals and birthing centers that offer an optimal level of care for breastfeeding mothers and their babies. Based on the Ten Steps to Successful Breastfeeding, this prestigious international award recognizes birth facilities that offer breastfeeding mothers the information, confidence, and skills to successfully initiate and continue breastfeeding their babies.

\$10.5 Million was approved by the Commissioners in March of 2009 to support the Baby-Friendly Hospital Project. In January 2013, Commissioners approved the revision of the hospital criteria for Baby-Friendly funds with the intent of aligning the Baby-Friendly with Welcome Baby to strengthen the outcomes for both projects. To date, 16 hospitals funded by First 5 LA under the Baby-Friendly Hospital Project have reached Baby-Friendly designation. Currently, Centinela Hospital Medical Center, Long Beach Miller's Children and Women's Hospital, Martin Luther King, Jr. Community Hospital and Citrus Valley Health Partners are working towards designation.

First 5 LA funded Baby-Friendly Hospitals in Los Angeles County (in order of designation)

1. Pomona Valley Hospital Medical Center, Pomona (3/14)
2. Hollywood Presbyterian Medical Center, Los Angeles (4/14)
3. San Gabriel Valley Medical Center, San Gabriel (6/14)
4. St. Francis Medical Center, Lynwood (10/14)
5. East Los Angeles Doctors Hospital, Los Angeles (12/14)
6. Providence Little Company of Mary Medical Center, Torrance (2/15)
7. St. Mary Medical Center Long Beach, Long Beach (3/15)
8. Pacific Alliance Medical Center, Los Angeles (4/15)
9. White Memorial Medical Center, Los Angeles (4/15)
10. Providence St. Joseph Medical Center, Burbank (6/15)
11. Greater El Monte Community Hospital, South El Monte (11/15)
12. Valley Presbyterian Hospital, Van Nuys (11/15)
13. Good Samaritan Hospital, Los Angeles (6/16)
14. Beverly Hospital, Montebello (11/16)
15. Northridge Hospital Medical Center, Northridge (11/16)

16. Memorial of Gardena, Gardena (03/17)

Staff Contact: Claudia Molina (cmolina@first5la.org)

II. COMMUNITIES

Community Spotlight: *Making a Difference in the Lives of Teen Parents*

Building Stronger Families Grantee El Nido Family Centers in Compton/East Compton

El Nido Family Centers is the Building Stronger Families grantee for *Best Start* Compton/East Compton. El Nido works with members of the Compton-East Compton Community Partnership to implement its community-identified project, which emphasizes the need to support pregnant and parenting teens. The program, Young Driven Parents (YDP), is designed to encourage, educate, and guide young parents to use their voice and experiences to play an active role in improving their community. Three YDP participants -- Pablo, Ashley and Dulce -- took a bold and courageous step and were elected to the Compton/East Compton leadership group to help guide the direction of the Community Partnership. For each of these teens, being part of YDP and the Compton/East Compton Community Partnership helped them become better parents and leaders. Recently, El Nido Family Centers shared the personal experiences of these three young parent leaders:

Pablo, who spoke to the First 5 LA Board of Commissioners this past January, demonstrated his passion and growing leadership skills. "The program helped me understand the important role I play as a father in my baby's life. I never knew how important 0-5 was in my baby's life but now that I know, I want to help other teen/young dads to know and understand this and how they can positively their baby's life too!" - Pablo

When Dulce first came to the program, she was very quiet and shy and seldom spoke out. Being part of the program, Dulce has grown as a leader and public speaker. "I want to help other teen/young moms to feel and be empowered or at least have the same opportunities as me." - Dulce

Ashley started with the project when she was eight months pregnant and in her senior year of high school. At that time, she lacked focus and wasn't even sure she would be graduating. "Thanks to BSF, I was able to stay on track, focus on school and graduate even during these tuff [sic] times." - Ashley

These teen parents have grown tremendously as a result of their participation in YDP. Each has expressed how they want to help other teen/young parents in Compton/East Compton to be better parents. They are hosting parent cafes for young mothers and fathers, delivering grantee progress reports to the Compton/East Compton Community Partnership, and conducting presentations throughout the community to encourage and help other teen parents understand their role as parents and actively contribute to the wellbeing of their community.

These stories provide snapshots of lives being changed through the work of the Best Start Community Partnerships and Building Stronger Families grantees. First 5 LA staff is currently assessing the impact of community-identified projects being implemented across the 14 Best Start Communities. Staff will prepare a report and presentation that will be shared with the Board in the coming months.

Staff Contact: Alex Wade (awade@first5la.org), Mark Philip Naegle (mnaegle@first5la.org)

III. EARLY CARE AND EDUCATION SYSTEM

Early Childhood Initiatives in Santa Monica & LA Partnership for Early Childhood Investment

Staff from First 5 LA's Strategic Partnerships and Early Care and Education Departments attended a meeting in Santa Monica on March 22, 2017. This meeting was initiated by the LA Partnership to collectively learn about early childhood initiatives within Santa Monica, as well as across LA County, and identify points of collaboration among all stakeholders in the room. In addition to staff from First 5 LA, staff members from the following entities were present at the meeting: Santa Monica City Human Services, Santa Monica Library, Santa Monica Malibu Unified School District (SMMUSD), Santa Monica College, Connections for Children, as well as the LA Partnership for Early Childhood Investment. Hazel Larimer, Sr. Analyst with the Santa Monica City Human Services Division highlighted the City's collaboration with Pasadena and Long Beach, and her belief that this will be an exciting opportunity to connect to a larger learning collaborative, as well as identify possible resources to support Santa Monica's early childhood efforts. Multiple ECE stakeholders touched upon the following initiatives in Santa Monica during the meeting: Cradle to Career, efforts at Virginia Avenue Park, a long term facilities plan within SMMUSD, child care coaching and training, along with two library programs, including a home literacy program called, 'Reading to Go.'

One component of First 5 LA's strategic plan is the implementation of a Kindergarten Readiness Assessment to inform ECE policy and system's change. Santa Monica is in its' sixth year of implementation of the Early Development Instrument (EDI) which is a Kindergarten Readiness Assessment. Dr. Terry Deloria, the assistant superintendent for SMMUSD spoke about their efforts in the district to utilize the EDI data to inform their pre-school instruction. Patti Oblath, Executive Director for Connections for Children spoke about the importance in elevating the gaps in kindergarten readiness to families that were identified through the administration of the EDI to kindergarten children. Specifically, she spoke about their 'Building Blocks for Kindergarten' parent booklet that was distributed to all parents, and how it was well-received. Katharine Muller from Santa Monica College spoke about the ECE lab school that will be opening up in Santa Monica, which will allow the students from their ECE programs to teach there, in conjunction with a partnership from RAND who will conduct research at this school. The eventual opening of the lab school could provide an opportunity for First 5 LA to identify additional ECE workforce needs. This lab school will be run by an outside non-profit. Steve Cahn and First 5 LA Staff provided a brief overview of county wide early care and education initiatives such as: Educare in Long Beach, Pay for Success Efforts in Long Beach Unified School District, regular meetings of Local Control Funding Formula (LCFF) advocates dedicated to advancing early learning in LA County, Kindergarten Readiness Assessments, Quality Rating and Improvement Efforts, as well as the ECE Registry.

First 5 LA staff discussed our new Strategic Partnership Department, and our interest in learning from their work and exploring ways that we can partner in the future. In conclusion, it was decided that this would be the start of a series of meetings in which First 5 LA and the LA Partnership will continue to collaborate and learn from ECE stakeholders in Santa Monica regarding their implementation and use of the Kindergarten Readiness Assessment, the SMMUSD use of LCFF and additional public funding to support their pre-school model, as well as potential opportunities with Santa Monica College.

Staff Contact: Jennifer Cowan (jcowan@first5la.org) and Kate Riedell (kriedell@first5la.org)

Early Care and Education Policy and Advocacy Fund

The Request for Qualifications to award partnership grants for the Early Care and Education Policy Advocacy Fund (the Fund) was launched by Community Partners on March 8 with applications due April 7. This RFQ represents the first funding associated with the \$3 million annual initiative, approved by the Board in November 2016. Following Board approval, First 5 LA contracted with Community Partners to help develop and implement the Fund, which supports advocacy efforts to ensure that all children in LA County have access to affordable early care and education. Staff and Community Partners are currently reviewing applications and anticipate issuing grant award letters by June 2017. First 5 LA expects that the Fund will help advance ECE policy and systems change work by ensuring that:

- Advocacy organizations become stronger, sustainable, and have the expertise and capacity to focus on ECE policy and respond to policy opportunities as they open at the state and local levels
- Advocacy organizations collaborate, share information, and coordinate efforts in support of aligned policy goals and priorities
- Los Angeles and statewide ECE policy efforts, priorities, and agendas are aligned and mutually supportive

First 5 LA will continue working with Community Partners through 2021 to implement the Fund.

Staff Contact: Mabel Munoz (mmunoz@first5la.org)

IV. HEALTH-RELATED SYSTEMS

Early Identification and Intervention: Partnership with American Academy of Pediatrics (AAP)

First 5 LA is partnering with the American Academy of Pediatrics California Chapter 2 (AAP-CA2) to sponsor six town hall sessions countywide to educate pediatricians on the importance of using a validated tool to support developmental screenings and referral for services, as appropriate. The town halls help inform pediatricians on existing community based resources and supports for children and their families identified with a behavioral, developmental or social delay. The town halls also serve as a significant educational platform to raise awareness, educate and motivate pediatricians to conduct developmental screenings at the 9-, 18-, and 24- or 30-month well child visits, and systematize developmental screening and referral processes in their practices.

AAP town halls offer Continuing Medical Education credits, which can serve as an incentive for providers. Potential town hall locations are intended to cover the North, South, East, West, and Central regions of Los Angeles County and include Palmdale/Lancaster, Torrance, Pomona, Woodland Hills and Pasadena. In addition to the town hall sessions, First 5 LA will be featured as a sponsor of the Annual AAP-CA2 Pediatric Symposium which offers a great opportunity to generate awareness of the Help Me Grow systems framework and the upcoming implementation of Help Me Grow-LA.

Staff Contact: Karen Robertson Fall (krobertson@first5la.org)

Federal Health Policy Town Hall

Policy Department staff took part in a March 9th Town Hall panel providing an overview of federal

policy issues affecting young children with special needs. The event, hosted by the Eastern L.A. Family Resource Center, was geared toward professionals working in early intervention.

Staff Contact: Ruel Nolloedo (RNolloedo@first5la.org)

Affordable Care Act Update

In March, House Republican leaders introduced legislation that was intended to replace significant portions of the Affordable Care Act (ACA). However, a scheduled House floor vote on the legislation was cancelled when it was determined there were insufficient votes for its passage. Comprised of two budget reconciliation bills, the American Health Care Act (AHCA) would not have repealed the ACA; rather, it would have used the budget reconciliation process to make changes to mandatory spending and revenue that are vital to ACA operations.

The AHCA proposed a number of major provisions that would be relevant to young children and families served by First 5 LA's initiatives, including:

- A repeal of the state option to expand Medicaid coverage to individuals who do not ordinarily qualify for Medicaid. California has benefited from this ACA option, receiving more than \$20 billion from the expansion.
- A shift in Medicaid funding from an open-ended entitlement program to a per capita cap system, where states would receive a capped amount for each person enrolled in Medicaid. The shift would not account for changes in the costs per enrollee beyond a standard growth limit. According to Health Access, a per-capita cap would cut an estimated \$8 to \$10 billion from the Medi-Cal program, depending on the details of the proposal.
- Revisions related to Medicaid eligibility. These changes include eliminating expanded presumptive eligibility determination at hospitals; the three-month retroactive eligibility for new enrollees; and the "reasonable opportunity period" for Medicaid applicants to provide proof of citizenship or immigration status.
- Elimination of the Public Health and Prevention Fund, which augments funding for prevention and public health services such as diabetes prevention, immunization programs, and other prevention initiatives.

After the AHCA was introduced, President Donald Trump and House leaders worked to secure sufficient votes, however, after the floor vote was estimated to come up at least 10 to 15 votes short, the President asked House Speaker Paul Ryan to pull the legislation. No further action on an ACA repeal has been announced, with Republican leaders turning to tax reform as their next major priority.

Staff Contact: Ruel Nolloedo (RNolloedo@first5la.org)

V. POLICY, PARTNERSHIPS AND COMMUNICATIONS

State Budget

On April 4, the Assembly Budget Subcommittee #2 on Education Finance voted to reject the Governor's proposal to "pause" early education funding promised in the prior year's budget. The total dollar amount the Governor proposed to cut from the 2017-18 budget is \$226 million, divided between preschool slots and rate increases for providers. First 5 LA was represented at the hearing by California Strategies, who testified on our behalf, as did a number of First 5 LA's partner. Education Finance Subcommittee staff recommends full funding for promised services and they ask that the Subcommittee consider options to allow all providers to access the new State Preschool slots, not just Local Education Agencies. The Governor issues his May Revise in

early May, which reflects the latest state revenue projects, and the final budget is issued by June 30.

California Legislative Women's Caucus

The Women's Caucus issued a statement on April 4 calling on the Governor to keep his promise from last year to families by increasing child care provider rates and child care slots. The statement also addressed the Caucus' concern with broader women's health issues and equal pay. Assemblywoman Cristina García, the Caucus Chair, noted the following, "When parents cannot find or afford child care, the economy loses valued workers and children miss opportunities to learn. The achievement gap begins, and then ends, with an unqualified workforce because we've neglected them all along." The Caucus urges the Governor in his May Revise budget to retain funding on early learning programming promised in the prior year's budget.

Legislative Visits

First 5 LA is setting up legislative visits with state and federal elected officials in the months of March and April to advocate for a reversal of the Governor's proposal to pause early education funding in the state budget, and at the federal level to promote our interest in extending funding for the Maternal Infant, Early Childhood Home Visiting (MIECHV) program, among other issues.

On March 28, Commissioner Duane Dennis and Vice President of Policy and Strategy Kim Pattillo Brownson met with Senator Holly Mitchell (D – Los Angeles). On April 10, I joined Barbara DuBransky, Tessa Charnofsky and a local home visiting provider in a meeting with Congress member Judy Chu at her District Office.

On March 29, First 5 LA staff participated in the LA Chamber's ACCESS Sacramento event, where business leaders and advocates met with state officials to advance the LA Chamber's policy agenda, which includes investment in early childhood. A sponsor, First 5 LA was prominently featured throughout the event, and Kim Pattillo Brownson introduced Governor Jerry Brown at the Chamber lunch, highlighting the importance of early childhood to California's economic strength.

LA Compact Elected Official Briefing

On April 7, First 5 LA joined other members of the LA Compact including the LA Chamber of Commerce, United Way, and LAUSD, for a discussion with state legislators and their staff on a range of education-related topics. The annual event provides the opportunity for LA Compact members to elevate the group's joint state policy priorities, including increased funding for ECE.

Federal Budget

The 2017 federal budget expires on April 28. Lawmakers are expected to pass a bundled bill called an Omnibus or a series of smaller bills, called "minibuses" to keep the Government running through the end of the fiscal year.

Meanwhile, President Trump released his initial budget proposal for the 2018 fiscal year that significantly cuts funding for non-defense discretionary programs. Proposed cuts include \$9 billion from the Department of Education (13%) and \$13 billion from the Department of Health and Human Services (16%). Known as a "skinny" budget, the proposal does not provide substantive details on programs relevant to First 5 LA's priorities like Head Start, the Child Care Development Block Grant (CCDBG), and the Children's Health Insurance Program (CHIP). A full budget proposal is expected later in 2017.

First 5 LA released a press statement in response to the budget. For a copy of the statement, see

Attachment (PR17-05 - Reaction to Federal Budget Proposal by Trump Administration 3-16-17 FINAL (2)).

Staff Contact: Tessa Charnofsky (tcharnofsky@first5la.org)

Early Care and Education Needs Assessment Study

First 5 LA in conjunction with the Los Angeles County Child Care Planning Committee and the Los Angeles County Office for the Advancement of Early Child Care and Education produced a new report titled *The State of Early Care and Education in Los Angeles County: Los Angeles County Child Care Planning Committee 2017 Needs Assessment*. The report identified a persistent and severe lack of affordable, high quality early care and education for infants, toddlers and school-aged children in the county and included recommendations for investment in ECE at the state and federal levels.

First 5 LA created a strategic communications plan, comprised of a press release, pitches and placement of stories in media outlets, support for an op-ed by Long Beach Mayor Robert Garcia, and outreach to external stakeholders. The Assessment Study was reported by KNX radio, City News Service Patch outlet, and a full story on Univision's 11 p.m. newscast and some of their other news programs. In addition, it was distributed by PR Newswire. The communications strategy also included extensive social media outreach and a message from Pattillo Brownson sent to 6,728 stakeholders. We shared our message with our partners who passed along to their networks.

A sampling of the coverage includes:

- Long Beach Post (3/20): Op-Ed: City and State Leaders Must Work Together to Solve LA County's Child Care Shortage (by Dr. Robert Garcia)
Link: <http://lbpost.com/news/education/2000010595-op-ed-city-and-state-leaders-must-work-together-to-solve-la-county-s-child-care-shortage>
- KNX News 1070 | CBS Los Angeles (3/20): Report: LA County Parents With 2 Kids Spend Half Their Wages On Child Care
Link: <http://losangeles.cbslocal.com/2017/03/20/report-la-county-parents-with-2-kids-spend-half-their-wages-on-child-care/>
- City News Service | Patch.com (3/20): Report: LA Parents with 2 Kids Spend Half Their Wages on Child Care
Link: <http://patch.com/california/northridge/report-la-parents-2-kids-spend-half-their-wages-child-care>
- Santa Clarita Valley News (3/22): LA County Parents Reportedly Use Half their Income on Early Care, Education
Link: <http://scvnews.com/2017/03/21/la-county-parents-reportedly-use-half-their-income-on-early-care-education/>
- Univision: <http://mms.tveyes.com/PlaybackPortal.aspx?SavedEditID=12e1b905-bb73-45cc-80c6-57bc88ae8a1a>
- Univision 6pm:
<http://mms.tveyes.com/transcript.asp?StationID=2595&DateTime=3/20/2017%206:08:01%20PM&playclip=true>

- Univision Morning show (3/21):
<http://mms.tveyes.com/PlaybackPortal.aspx?SavedEditID=fc6b47b3-6c9a-4ac4-8bd1-c1d71c1e135b>

Staff Contact: Gabriel Sanchez (gsanchez@first5la.org)

Reaction to President Trump's Budget

On March 16, Kim Belshé issued a statement responding to President Trump's draconian budget saying California kids may be subjected to successive waves of setbacks. The Los Angeles Times reported "the president's blueprint would disrupt almost everything California does, in some cases quite brutally." Her statement was distributed via email to 6,936 stakeholders.

Staff Contact: Gabriel Sanchez (gsanchez@first5la.org)

ECE Workforce Registry Press Release

First 5 LA published a press release announcing it will extend its strategic partnership with the Child Care Alliance of Los Angeles and continue to support the California Early Care and Education Workforce Registry. It was distributed on the news service PR Newswire. Link to release: <http://www.first5la.org/index.php?r=site/article&id=3838>

Staff Contact: Gabriel Sanchez (gsanchez@first5la.org)

Universal Preschool Child Outcomes Study Press Release

On March 27, First 5 LA released the latest edition of the Universal Preschool Child Outcomes Study (UPCOS), highlighting the impact quality teachers, nurturing environments and interactive and tailored approaches to learning have on children, in particular for dual-language learners from Spanish-speaking households. The communications department distributed a press release outlining the key factors that affect early childhood education. A salient factor indicates teachers with more years of education and higher levels of teaching permits significantly affect the quality of a child's learning in his or her formative years before entering kindergarten. The release was published on the news outlet PR Newswire.

Staff Contact: Gabriel Sanchez (gsanchez@first5la.org)

Too Small to Fail Press Release

Celebrating National Reading Month, First 5 LA and Too Small to Fail announced a strategic partnership on March 29 that will bring the national "Talking is Teaching: Talk, Read, Sing" campaign to the families of Los Angeles County through First 5 LA's Welcome Baby program, a family support and parent coaching initiative for new and expecting parents.

Release was distributed on PR Newswire.

Staff Contact: Gabriel Sanchez (gsanchez@first5la.org)

Visit by Assemblymember Tom Lackey's Office to Best Start Community Partnerships in the Antelope Valley

In January 2017, as part of the First 5 Association's Annual Advocacy Day, First 5 LA staff and Commissioners traveled to Sacramento to meet with California State legislators. During those meetings staff had an opportunity to meet with Assemblymember Tom Lackey (R – Antelope Valley) and share with him First 5 LA's strategic plan goals, including how Assemblymember Lackey can be an ally and advocate on issues related to Early Childhood Education. In particular, Assemblymember Lackey was interested in learning more about Best Start and its community building efforts taking place in Lancaster and Palmdale communities of his district.

As a result of the meeting with Assemblymember Lackey, First 5 LA's Policy Department briefed the Community Relations Department of his expressed interest in participating and getting to know both of the Best Start Community Partnerships in the Antelope Valley. Contact by Community Relations was made to George Andrews, Chief of Staff to Assemblymember Lackey, and coordinating with the Communities Department, an invitation was accepted to attend a joint Best Start Lancaster/Palmdale Community Partnership meeting on February 28th.

At this joint partnership meeting, George Andrews met with parent and community leaders from the two Community Partnerships who shared their stories and community efforts. In addition, George presented certificates of recognition to all members who had just graduated from a capacity building program led by 'Vision y Compromiso', an organization committed to community well-being and leadership development. The recognition and validation of community leadership from Assemblymember Lackey's office was deeply appreciated by all and added to the night's celebratory tone.

Staff Contact: Rafael Gonzalez (rgonzalez@first5la.org)

Transition Team Meeting on Best Start Alignment

The Community Relations Department and the Communities Department Best Start Realignment Design Team facilitated a Transition Team meeting on March 10th. The Transition Team consists of representatives from each of the 14 Best Start Community Partnerships to provide First 5 LA with information, expertise and experiences to inform the development of an approach to strengthen the infrastructure of Best Start Communities.

At this last meeting, the Transition Team had an opportunity to hear updates and provide their feedback on First 5 LA's current thinking regarding Best Start alignment and design. Staff requested for members of the Transition Team to take back information to their respective Partnerships for feedback that will help to inform the design process. A visioning exercise was led by staff asking members what their communities would look like in 5-7 years' time, and within that ideal situation, what our local newspapers' headlines would announce about our Best Start communities.

Prior to the start of the meeting, three members of the Transition Team shared their experience presenting in front of the First 5 LA Commission's Program and Planning Committee on February 23rd as part of the Communities Department presentation on the Best Start alignment and also during Public Comment. Saul Figueroa, Mary Lee and Kathy Schreiner debriefed with the Transition Team their interaction with First 5 LA Commissioners and the important role Best Start leaders play in informing the Best Start realignment process. They also conveyed the time and energy parents and residents have placed on this work as volunteers and appreciated the respect and support they received from Commissioners.

The next Transition Team meeting is scheduled for April 7th.

Staff Contact: Alejandra Marroquin (amarroquin@first5la.org)

VI. MONITORING, EVALUATION & LEARNING

Nothing to highlight for this month

VII. LEGACY INVESTMENTS

Nothing to highlight for this month

VIII. ADMINISTRATION & ORGANIZATIONAL DEVELOPMENT

Update on First 5 LA University

In March, the Human Resources and Talent Management Department launched the First 5 LA University for all employees. The classes offered to employees not only align with our Strategic Plan, they support our transition plan, and ultimately will assist us in becoming a high-performing, high-functioning organization.

While classes are offered in a variety of levels for individuals and departments, First 5 LA leaders paved the way with *Insightful Interviewing* and *HR for Managers*. Later this month, they will begin the *Leadership Essentials* series. Also in March, departments participated in *DiSC: Understanding Your Communication Style* and in May, staff will take part in the *Time Management Training*.

We have already received many positive comments and feedback from employees who have attended these classes. We look forward to providing additional updates in the upcoming months on these trainings.

Staff Contact: Gala Collins (gcollins@first5la.org)

IX. ORGANIZATION-WIDE AND CROSS CUTTING RECENT CONFERENCES AND EVENTS

Policy Insights Conference

First 5 LA and the First 5 Association sponsored and participated in the annual Policy Insights Conference in Sacramento on March 9. An annual conference hosted by the California Budget and Policy Center (CBPC), the event included a panel on investments in early childhood featuring Moira Kenney, the Executive Director of the First 5 Association, and included panels with California's legislative budget leadership, Senator Holly Mitchell and Assemblymember Phil Ting. In 2016, the CBPC released a report highlighting that more than 1.2 million children in California are eligible, but do not receive, subsidized child care due to budget constraints.

Staff Contact: Peter Barth (pbarth@first5la.org)

626 Golden Streets

First 5 LA held its 626 Golden Streets event, which took place on March 5th across seven San Gabriel Valley cities the outdoor occasion closes streets temporarily stretching from South Pasadena to Azusa providing families and their children a chance to walk, jog, skate, bike and more to experience the neighborhoods from a unique perspective. First 5 LA had a booth to share parenting guides, bicycle safety guides, and family strengthening tip brochures. The 626 Streets fun-filled affair is modeled after the thousands of other "open streets" or "ciclovia" events that have been organized around the world and across the United States.

The event strengthened families and promoted active living by offering family-friendly activities including crafts, activity area, skills lessons, music, food and more—tying into our Families and Communities outcome areas.

Staff Contact: Violet Gonzalez (vgonzalez@first5la.org)

Baby & Kid Experience Expo

The Baby and Kid Experience Expo took place on March 11th at the Pasadena Convention Center. The one-day event showcased a wide array of kids' entertainment products and accessories to the visitors at the event.

This event highlights products and services that appeal to parents, grandparents, babies, toddlers and children (retail, manufacturers, schools, safety, products & services, attractions, entertainment, health & wellness, camps, etc.) and exhibitors that strictly appeal to parents (financial, new cars, family-type restaurants, home improvement, mom type health & beauty, products, services, etc.), hands-on family entertainment, fun and educational presentations, samples, prize giveaways, children's activities from exhibitors and more. This is a show for businesses with a niche in the Baby, Kids & Maternity Industry.

First 5 LA's participation in this event ties into our work around Families and Health.

Staff Contact: Violet Gonzalez (vgonzalez@first5la.org)

Center for Nonviolent Education & Parenting (dba Echo Parenting & Education) - Changing the Paradigm Conference 2017: Social & Historical Trauma

This two-day conference addressed issues of social and historical trauma (adverse community experiences) in order to understand and develop community-level strategies that can be used to help communities heal and become resilient.

The conference allowed a space for participants and the communities they represent to understand and begin to progress through the three stages of healing. Knowing that healing cannot be rushed and each stage must be honored, but hope is that even if participants are needing to spend time in stage two (remembrance and the mourning), we can demonstrate what stage three (reconnection) looks like by showcasing strategies others are using to rebuild community, such as community organizing, restorative justice, strengthening community networks and relationships, and reinforcing positive community norms and cultural identity.

The amount of \$12,075.00 was granted and this conference aligns to several outcome areas, specifically Families (Protective Factors) and Health (Trauma-Informed Care).

Staff Contact: Violet Gonzalez (vgonzalez@first5la.org)

CicLAvia - Culver City to Venice

CicLAvia Culver City to Venice took place on March 26, 2017. CicLAvia catalyzes vibrant public spaces, active transportation and good health through car-free streets. CicLAvia engages with people to positively transform our relationship with our communities and with each other.

The goal of the event is connecting communities and giving people a break from the stress of car traffic. The health benefits are immense. CicLAvia brings families outside of their homes to enjoy the streets, the largest public space. In Los Angeles we need CicLAvia more than ever. Our streets are congested with traffic, our air is polluted with toxic fumes, and our children suffer from obesity and other health conditions caused by the scarcity of public spaces and safe, healthy transportation options.

Participation in this event aligns with Families and Communities.

Staff Contact: Violet Gonzalez (vgonzalez@first5la.org)

X. UPCOMING EVENTS

Nothing to highlight for this month

XI. CONTRACTS EXECUTED BETWEEN \$25K - \$75K

Procurement Update

Pursuant to the Procurement Policy adopted on February 13, 2014, "The Executive Director (or designee) may approve any contract less than \$75,000 in the aggregate in a fiscal year, and will establish appropriate internal policies and controls for those awards. Copies of contracts executed in the amount of \$25,000 or more and up to \$75,000 within a fiscal year will be provided to the Commission during the course of its normal business and be provided as informational items."

The following contracts were executed between February 20, 2017 and March 24, 2017. Copies of the executed contracts can be found here: www.first5la.org/postfiles/files/April%20ED%20Report.pdf

#09416 Big Orange Splot, LLC – Contract Amount: \$39,000

Contract Period: 02/21/2017 – 12/31/2017

The Consultant serves to support First 5 LA, in partnership with the Department of Public Health, Office of Child Protection, LA County Perinatal and Early Childhood Home Visitation Consortium, and other County stakeholders with research, planning, stakeholder engagement, and development of a Los Angeles County Home Visitation Plan in response to the Board of Supervisors Motion on December 20, 2016. The Consultant will develop and present the Countywide Home Visitation Plan to the Board of Supervisors.

#09420 California Community Foundation – Contract Amount: \$60,000

Contract Period: 02/24/2017 – 12/31/2017

The Contractor serves as a capacity builder for the Los Angeles County Perinatal and Early Childhood Home Visitation Consortium (LACPECHVC) and will provide consulting, coaching and technical assistance to support successful implementation of the Consortium's 2015-2020 Strategic Plan in the context of the broader home visitation and child well-being ecosystem. LACPECHVC is a charter consortium of organizations in Los Angeles County who collectively are working together to support and promote local home visiting to positively impact the 0-5 population.

PR17-05

For Immediate Release
March 16, 2017

Contact: Gabriel Sanchez
(213) 482-7804

Proposed Federal Budget Cuts Programs that Help Our County’s Children Thrive

First 5 LA Concerned Kids Could Face Waves of Setbacks in State & Federal Investments in Young Children

LOS ANGELES – Children’s health and education would be among the greatest casualties in Los Angeles County under cuts outlined in the Trump Administration’s budget proposal released today, says the leader of one of the county’s leading advocacy organizations for young children and their families.

While the Trump Administration’s proposal for fiscal year 2018 would increase defense spending by \$54 billion, it would offset that increase by stripping funds from more than 18 other federal agencies, including \$9 billion from the Department of Education. Health and Human Services faces the deepest cuts: roughly \$12.6 billion, or a 16 percent reduction from 2017.

Today’s budget proposal comes at the same time the Republican health care bill is being considered in Congress, estimated by the nonpartisan Congressional Budget Office to cut Medicaid \$880 billion over 10 years. These federal proposals come on the heels of a state budget proposal that delays needed and promised investments in early learning.

Kim Belshé, Executive Director of First 5 LA, a leading early childhood advocacy organization and public grantmaker, released the follow statement regarding the Trump Administration’s budget proposal:

“California kids may be subjected to successive waves of setbacks. The looming threat of cuts to the Affordable Care Act and Medicaid, a proposed state budget that delays promised investments for kids, plus the Trump Administration’s proposed cuts today represent severe setbacks for young children and their families in Los Angeles County and throughout the state.

“While President Trump’s budget lacked details surrounding vital early childhood programs like Head Start and the Children’s Health Insurance Program (CHIP), First 5 LA is deeply concerned that the administration is cutting funds for programs that help our country’s children thrive. Medicaid, CHIP, and Head Start are critical to the health and well-being of L.A. County’s children.

“The federal budget is a statement about national priorities. We want to learn more about the Administration’s level of commitment toward the building blocks of our future, our young children and their families. We urge the Trump Administration and Congress to sustain, expand and improve these important investments in children’s health and well-being, rather than eliminating funds for the agencies that implement them.

“We hope to work with members of Congress and the Administration to strengthen the impact of local investments in L.A. County and extend program benefits to families, communities and businesses around the country.”

The Administration’s more detailed budget will be released in the spring and the final 2018 budget needs to be adopted by October. First 5 LA will continue to monitor federal budget developments and advocate for investments in the health and well-being of L.A. County’s youngest residents. The

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Karla Pleitez Howell
Deanne Tilton

EXECUTIVE DIRECTOR

Kim Belshé

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John A. Wagner

A PUBLIC ENTITY

Administration's proposed budget in full can be found [HERE](#).

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FIRST 5 LA

SUBJECT:

First 5 LA 2017 Legislative Agenda

RECOMMENDATION:

Staff recommends the approval of the 2017 Legislative Agenda

BACKGROUND:

First 5 LA seeks to achieve lasting change in the lives of children, families and communities by working toward long-term public policy change. Actively engaging in state legislation related to First 5 LA's policy priorities is one opportunity to improve the lives of children and their families. In March 2015, the Commission approved a set of criteria for staff to use in focusing its advocacy activities during the state legislative and budget season. The criteria include:

- Opportunities to advance First 5 LA priorities related to early learning and home visiting;
- Policies that directly affect First 5 LA (e.g., tobacco taxes, bills or proposals that affect Proposition 10);
- Near-term opportunities related to the new Strategic Plan; and
- Opportunities that support First 5 LA's current investments (e.g. oral health, vision and others).

Per Governance Guidelines, staff brought First 5 LA's proposed Legislative Agenda to the Program and Planning Committee meeting for information and discussion, and is now submitting the Agenda to the Commission for action at the April Board meeting.

DISCUSSION:

Staff seeks the Commission's approval of the proposed 2017 State Legislative Agenda, which reflects the list of bills toward which First 5 LA staff will direct advocacy activities in the current legislative session. Per Commission-approved policy, the list is subject to modification as bills are amended or new legislation is introduced.

The proposed Legislative Agenda includes a brief description of each item, the author, and the current status of the bill (at time of submission). As in prior years, First 5 LA's position on legislation is informed by internal staff and partners in the field, including the Intergovernmental and External Affairs Branch of the L.A. County's CEO Office, and our First 5 California and Association partners.

The Policy and Intergovernmental Affairs Department will continue to provide updates to the Commission as bills advance. As part of the approval process set into place by the Commission in April 2012, any additional legislative items that are identified at a later period as relevant to First 5 LA's priorities will be brought to the Executive Director for approval.

Attachment A: First 5 LA 2017 Legislative Agenda

**First 5 LA
2017 State Legislative Agenda**

Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
Early Childhood Education						
AB 60	Miguel Santiago and Lorena Gonzalez	Subsidized child care and development services: eligibility periods Requires that a family eligible for child care is able to remain in care for 12 months despite fluctuations in income. Families can earn up to 85 percent of the most current State Median Income upon exit and are not required to report changes to income for at least 12 months.	Asm Appropriations	No estimate available at this time	Child Care Law Center, First 5 California	First 5 Association First 5 California LA Chamber of Commerce Crystal Stairs
AB 752	Blanca Rubio	Child care: expulsion Prohibits an agency from expelling a child because of a child's behavior unless the agency has explored and documented all possible steps to maintain the child's safe participation in the program. Requires, if a child is expelled, that the contracting agency facilitate the child's transition to a more appropriate placement.	Asm Human Services Committee Hearing Date: 04/25/17	No estimate available at this time	Kidango Early Edge California	First 5 California
AB 1164	Tony Thurmond	Child Care Bridge Funding for Foster Children Provides a monthly voucher for child care for children in foster care for up to 6 months. Requires each child care resource and referral program to provide a child care navigator and trauma-informed training and coaching to child care providers.	Assembly Human Services	No estimate available at this time	Children Now LA Chamber of Commerce County Welfare Directors Association	First 5 Association First 5 California
Health Related Systems						
AB-15	Brian Maienschein	Denti-Cal program: reimbursement rates. Requires the Department of Health Care Services (DHCS) to double Denti-Cal provider reimbursement rates for the 15 most common prevention, treatment, and oral evaluation services. Appropriates funding from the Healthcare Treatment Fund.	Assembly Appropriations	\$401 million		First 5 Association First 5 California Children's Defense Fund Western Center on

Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
						Law & Poverty
AB 753	Ana Caballero	Denti-Cal Improved Access Requires DHCS to implement specified initiatives to improve access to dental services for adults and children in Medi-Cal, including a Dental Transformation Initiative for adults; an increase in reimbursement rates of qualified providers for the 20 most common pediatric diagnostic and restorative services; and access innovations, such as teledentistry.	Asm Health Committee Hearing Date: 04/18/17	\$191 million		
Family Support						
AB 992	Joaquin Arambula	CalWORKs: Baby Wellness and Family Support Home Visiting Program Establishes the Baby Wellness and Family Support Home Visiting Program in the Department of Social Services. This program would award funds to counties to provide voluntary maternal, infant, and early childhood home visiting services to eligible families.	Assembly Appropriations	No estimate available at this time	Western Center on Law and Poverty	First 5 Association, First 5 California, County Welfare Directors Association Nurse Family Partnership
AB 1520	Autumn Burke	Lifting Children and Families Out of Poverty Act of 2017 States the intent of the Legislature to use a specified framework for purposes of enacting future legislation to fund programs or services that have been proven to reduce child poverty in California, and to fund future innovations that achieve similar outcomes.	Asm Human Services Committee Hearing Date: 04/25/17	No estimate available at this time	GRACE	First 5 California
SB-18	Richard Pan	Bill of Rights for Children and Youth in California Declares the Legislature's support of a Bill of Rights for the Children and Youth of California that resolves to invest in all children and youth to achieve specified goals to create an optimal environment for their healthy development.	Referred to Senate Rules	No estimate available at this time	Common Sense Kids Action	First 5 Association First 5 California

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Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
SB 63	Hannah-Beth Jackson	New Parent Leave Act Allows employees who work for a company with 20 or more employees, within a 75-mile radius, to take up to 12 weeks of job-protected leave to care for a new child. In addition, the bill requires the employer to maintain and pay for coverage under a group health plan.	Senate Judiciary	No estimate available at this time	First 5 California California Employment Lawyers Association Legal Aid at Work	First 5 Association Children Now Child Care Law Center Western Center on Law & Poverty

**First 5 LA
2017 Watch List**

Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
AB 11	Kevin McCarty	Child care: Early Head Start Establishes the Early Childhood Innovation Partnerships and Grant Program, which would provide funding to local partnerships that use a systems approach to deliver health, child welfare, early care and education, and social services that meet the needs of the most vulnerable infants and toddlers, and their families.	Pending Referral	No estimate available at this time		
AB 43	Tony Thurmond	State Incarceration Prevention Fund Levies a 10 percent tax on private, for profit companies that contract with the corrections industry to provide goods and services. Revenue received would go to a prevention fund to prevent incarceration, including for programs that start early in life, such as preschool and anti-poverty measures. Companies would not be able to increase their costs to offset the taxes imposed.	In Assembly Revenue & Taxation Committee	No estimate available at this time		First 5 Association
AB 230	Rocky Chavez	Child Care Tax Credits Increases the Child and Dependent Care Expenses tax credit amount by modifying the	In Assembly Committee on Revenue &	\$140 million		

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Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
		amount of the applicable state credit percentage and the amount of the applicable adjusted gross income (AGI) cap.	Taxation			
AB 273	Cecilia Aguiar-Curry	Child care services: eligibility Clarifies that engagement in English as a second language and high school or high school equivalency educational programs meets criteria for establishing eligibility for subsidized child care programs.	Passed Assembly Human Services Committee on 3/8	No estimate available at this time		
AB 312	Patrick O'Donnell	School finance: special education funding Requires the Superintendent of School Instruction to phase-in equalization of Special Education Local Plan Area (SELPA) funding rates. The bill also requires the creation of a state funding mechanism to provide all local educational agencies with funding to establish high-quality preschool programs for children with disabilities.	In Assembly Education Committee	No estimate available at this time		
AB 540	Kevin Mullin	Child Care and Developmental Services States the intent of the Legislature to create legislation that would establish an optional statewide child care and education subsidy policy program to increase and encourage county and regional collaboration among subsidized early care and education programs and providers.	Introduced	No estimate available at this time		
AB 340	Joaquin Arambula	Early and Periodic Screening, Diagnosis, and Treatment Program: trauma screening Requires screening services under the EPSDT program include screening for trauma. The bill also requires the Department of Healthcare Services to adopt, employ, and develop, as appropriate, tools and protocols for screening children for trauma.	Passed Assembly Health Committee on 3/22.	In the low millions per year (based on fiscal analysis of prior legislation)		Children Now Children's Defense Fund County Welfare Directors Association The Children's Partnership Western Center on Law and Poverty

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Bill #	Author	Description	Bill Status	Est. Cost	Sponsor	Supporters
SB 379	Toni Atkins	Pupil health: oral health assessment Adds <i>dental caries experience</i> to the data reported from school oral health assessments to the county office of education. The bill also facilitates on-campus assessments by allowing passive consent for screenings, and streamlines data analysis by directing schools to report data directly to the Dept. of Public Health.	Passed Senate Education Committee on 3/22	No estimate available at this time	Children Now, Children's Partnership	First 5 Sacramento Delta Dental Maternal & Child Health Access
SB 426	Richard Pan	California Families & Children Home Visit Program: implementation plans Establishes the Community-Based Home Visitation Program as a pilot program in 3 counties representing a cross section of the state, to provide child abuse and neglect prevention and intervention services to families through one family resource center located in each county.	Senate Human Services Committee hearing on 4/4	\$1.5 million in annual GF for program costs		

2017 Legislative Agenda

Peter Barth

Board of Commissioners
Meeting

April 13, 2017



Discussion Overview

- Considerations for First 5 LA's engagement in legislation
- What the legislative agenda means for First 5 LA in practice
- Proposed 2017 agenda
- Next steps and plans for 2018

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First 5 LA is Evolving

- Engaging internal colleagues and Commissioners in policy conversations
- Deeper relationships with advocacy partners and tapping into their expertise
- Building more proactive and sustained relationships with elected officials
- Strengthening our presence in local, state, and federal policy conversations

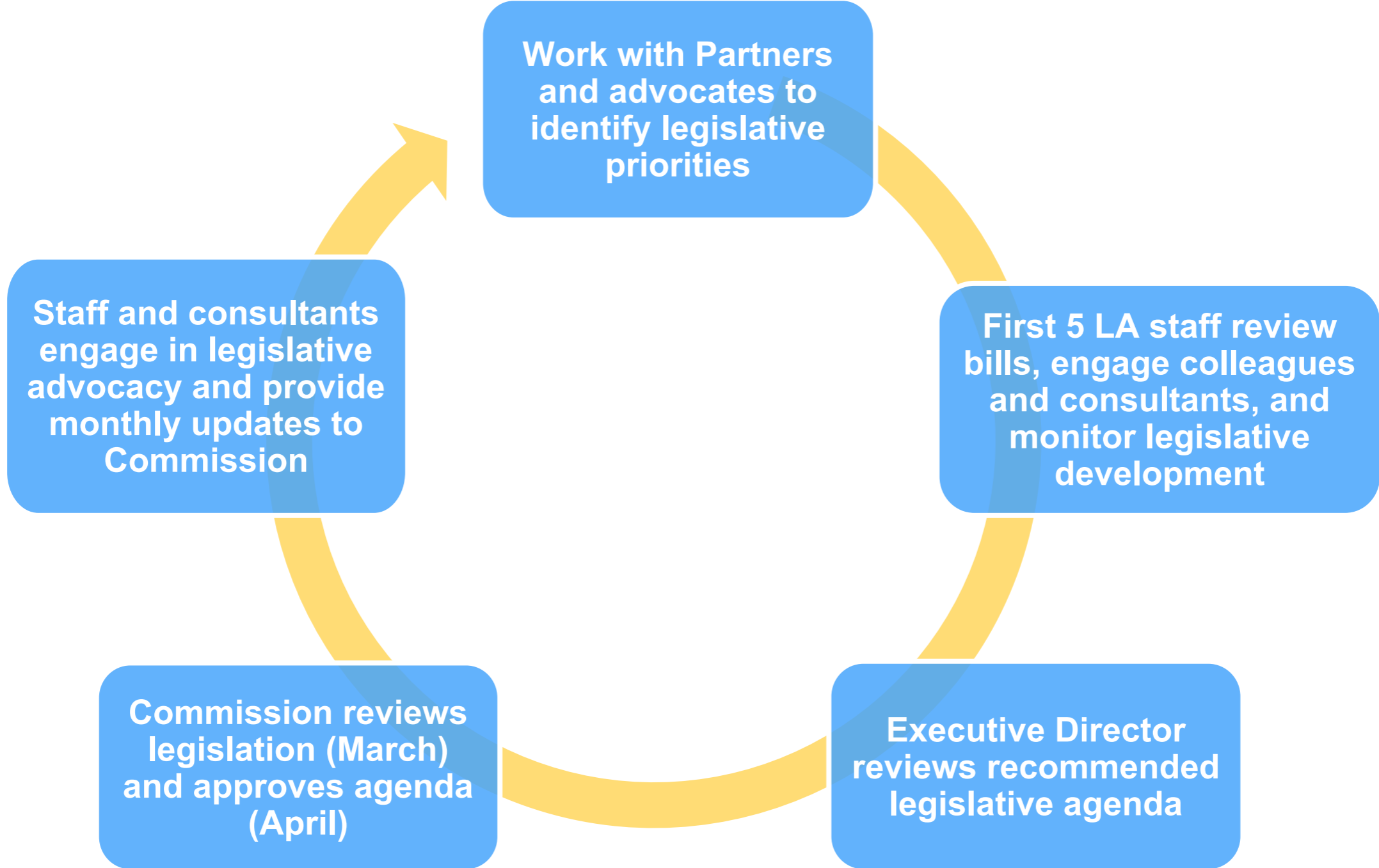
168

Criteria Guiding Policy Engagement

- Opportunities to advance First 5 LA strategic plan priorities: **early care and education, family support, health systems, and communities**
- Opportunities that provide **sustainability** for First 5 LA's legacy investments (e.g. oral health, housing)
- Policies that **directly impact First 5 LA** including **revenues**
- First 5 LA's **potential to influence policy** and the **impact of our engagement** in policy issues as a public entity

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Current Legislative Agenda Process



Advocacy Efforts

Support List Bills

- Letters of support and testimony at hearings
- Meetings with Legislators, bill sponsors, and advocacy partners
- Connect parents and communities to advocacy opportunities

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Watch List Bills

- Can be moved to a support/oppose position
- Opportunity to influence/shape legislation to better align with First 5 LA priorities
- Monitor legislative changes for further alignment

Note: *Budget and administrative advocacy is separate from our legislative agenda, but guided by the same criteria*

AB 60 (Santiago and Gonzalez)

ISSUE: Families must prove income eligibility for early care and education programs every three months, and are losing access to subsidized child care due to minor fluctuations in income

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AB 60: 12 month eligibility for subsidized ECE services to maintain access and a full year of learning

Allows a child, once enrolled, to remain in subsidized ECE programs for 12 months regardless of changes to family income, and updates income eligibility guidelines which have been frozen for more than a decade

AB 752 (Rubio)

ISSUE: Children are being expelled from child care programs, leaving vulnerable children without access to early care and education

173

AB 752: Requirement to explore strategies to maintain a child's continued learning

Prohibits an agency receiving state ECE funding from expelling a child because of a child's behavior unless the agency has explored and documented reasonable steps to maintain the child's safe participation in the program.

AB 1164 (Thurmond)

ISSUE: Foster parents have difficulty accessing early care and education services

AB 1164: Bridge Funding for foster children to access ECE

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Provides an ECE voucher for up to 6 months of care following a young child's placement in foster care.

Requires each child care resource and referral program to provide a child care navigator to foster families, and trauma-informed care training and coaching for child care providers.

Next Steps

- **2017 Legislative Agenda**

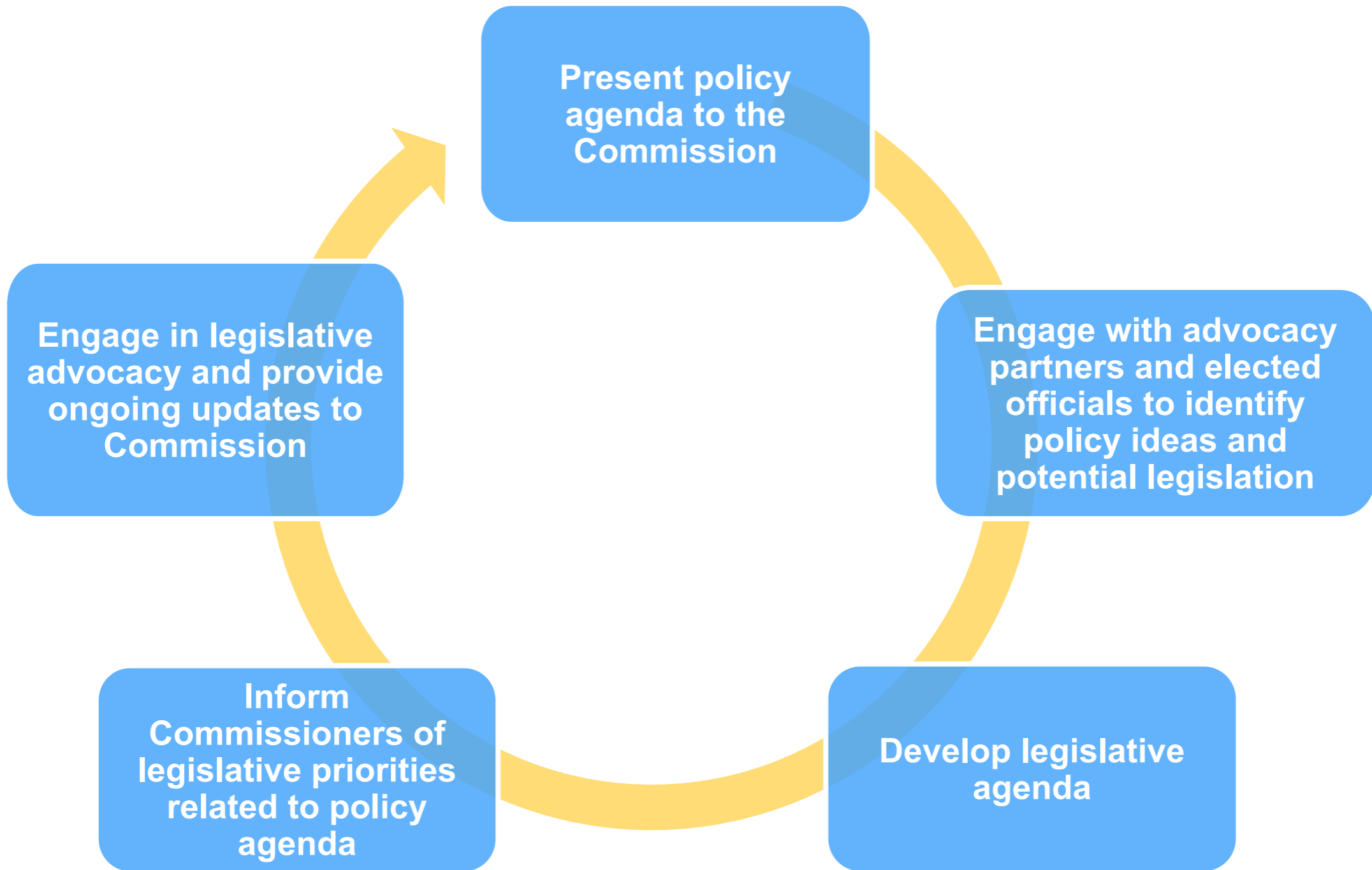
- Legislative advocacy with monthly written updates to the Board through October 2018
- Targeted engagement of Board and Commissioners

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- **2018 Legislative Agenda**

- Policy agenda development in fall 2017
- Seek Commission approval to engage in legislative, budget, and administrative advocacy related to First 5 LA's policy agenda in fall 2017
- Begin working with advocacy partners and elected officials on legislative priorities in December 2017

2018 Legislative Agenda Process



Questions?



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Appendix

AB 15 (Maienschein) & AB 753 (Caballero)

ISSUE: Families have limited access to oral health services.

AB 15: Denti-Cal program reimbursement rates

Requires the Department of Health Care Services to double Denti-Cal provider reimbursement rates for the 15 most common prevention, treatment, and oral evaluation services for 2017-18.

AB 753: Denti-Cal Improved Access

Requires DHCS to implement initiatives to improve access to dental services for adults and children in Medi-Cal, including an increase in reimbursement rates of qualified providers for the 20 most common pediatric diagnostic and restorative services

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AB 992 (Arambula)

ISSUE: Families lack access to home visiting services, which are proven to improve outcomes for vulnerable children and their families.

AB 992: CalWORKs: Baby Wellness and Family Support Home Visiting Program

180

Establishes the Baby Wellness and Family Support Home Visiting Program in the Department of Social Services. This program would award funds to counties to provide evidence-based home visiting services on a voluntary basis to eligible families.

AB 1520 (Burke) & SB 18 (Pan)

ISSUE: Vulnerable children and their families lack access to critical services and supports

AB 1520: Lifting Children and Families Out of Poverty Act of 2017

States the intent of the Legislature to enact legislation to fund programs that have been proven to reduce child poverty in California, including preschool and home visiting.

SB 18: Bill of Rights for Children and Youth in California

Declares the Legislature's support of a Bill of Rights for the Children and Youth of California which resolves to provide access to programs and services

SB 63 (Jackson)

ISSUE: Employees lack protection for taking time to care for new children

SB 63: New Parent Leave Act

Allows employees who work for a company with 20 or more employees to take up to 12 weeks of job-protected leave to care for a new child. In addition, the bill requires the employer to maintain and pay for coverage under a group health plan.

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FIRST 5 LA

SUBJECT:

Communities Outcome: Best Start Alignment Emerging Implementation Framework

BACKGROUND:

Since 2010, First 5 LA has worked to strengthen community leadership and infrastructure in 14 communities in Los Angeles County through Best Start, an approach that emphasizes the important role of “place” and its impact on a child’s development. With approval of its new Strategic Plan, First 5 LA continues its commitment to build community capacity to create and sustain thriving and healthy environments for all children.

Best Start Community Partnerships (Partnerships) are a central component of First 5 LA’s community capacity building strategy. For the last seven years, our investment in the Partnerships has been about amplifying and mobilizing the power and voice of parents and residents in concert with other community stakeholders to transform communities into places of support and opportunity for children and families. Our experience and ongoing reflection -- as well as feedback from Community Partnership members and lessons from other place-based efforts -- underscores the importance of having strong, local community ownership and governance structures, driven by parents and residents, in order to achieve sustainable community change.

Through the *Best Start* alignment efforts, we are looking to shift from a structure where First 5 LA is the sole funder and directs the work of the Community Partnerships to one in which there is strong local governance with the support of partners, including but not limited to First 5 LA. Beginning in the Fall 2016, staff conducted two presentations to the Program and Planning Committee (September and October 2016) and one presentation to the Board of Commissioners (November 2016) to discuss the purpose and process of transitioning operational support from First 5 LA to community organizations.

During the February 2017 Program and Planning Committee (PPC) meeting, staff presented the criteria, analysis and community feedback that led to an emerging recommendation of a regional approach with local customization. Mary Lee, community member from West Athens, presented the perspective of the Best Start Transition Team, an advisory committee that includes representatives from each Community Partnership. Transition Team members expressed overall support for a regional approach with local community customization. Program and Planning Committee members were also supportive of the approach.

Since the February PPC, staff continued to convene community members to address questions and concerns about the regional configuration (i.e. which communities in which regions). Staff has also identified key questions posed by Board members during the February PPC to inform the attached presentation and subsequent Board discussion.

DISCUSSION:

With support of a regional approach with local community customization, staff proceeded with a process to determine the regional configuration (i.e. which communities in which regions). Staff identified the following criteria upon which to make the decision:

- Communities’ Proximity to Each Other
- Supervisorial District
- Shared Infrastructure
- Service Planning Area
- Potential for Cross-Community Learning & Collaboration

- Shared History
- Community Feedback

Staff thoroughly reviewed community and discussed the extent to which the regions met the criteria listed above. Staff also affirmed the importance of the Partnerships maintaining their identity and receiving the resources they need to support their work. Based on these factors, the following regional configuration emerged:

- Region #1 - East Los Angeles, South El Monte/El Monte, Southeast LA, Metro LA
- Region #2 - Compton, Broadway-Manchester, Watts-Willowbrook, West Athens
- Region #3 - Northeast Valley, Panorama City & Neighbors
- Region #4 - Central Long Beach, Wilmington
- Region #5 - Lancaster, Palmdale

For each of these regions, a Regional Network Coordinator (RNC) with local subcontractors would be selected to provide the operational support for the Community Partnerships. The RNC will be responsible for managing the grant from First 5 LA and subcontracting with local organizations in each community within their respective region. Other responsibilities of the RNC include cross-community monitoring and learning, advocacy, cross-sector collaboration and attracting, leveraging and connecting regional resources in support of the Community Partnerships' work. At the local level, subcontracted organizations will work with parents and residents to provide community-specific support in areas including, but not limited to, Community Partnership coordination, leadership development, resident engagement and advocacy, and community-identified projects.

Community members have deliberated, raised questions, and reiterated the importance of community identity and equitable distribution of resources. They also expressed interest in being part of the review and selection process for the Regional Network Coordinator and subcontractors. Furthermore, some of the other considerations they have elevated are: 1) the need to have a regional advisory board, made up of parents and residents, to monitor progress and ensure accountability; and 2) ways to facilitate employment and other compensation opportunities within the new structure for parents and residents in the Partnerships. These individuals have experience and stronger skill sets as a result of their volunteerism with *Best Start*. As a next step, staff is considering this feedback to inform the solicitation and implementation of the new structure.

NEXT STEPS:

The process and approval timeline for the *Best Start* alignment has been adjusted to accommodate the frequency and depth of engagement with the Community Partnerships and First 5 LA Board of Commissioners. In April 2017, staff will finalize the design recommendation, conclude associated cost analysis, and convene the Transition Team to discuss implementation considerations. This is in preparation for a presentation to the Program and Planning Committee on April 27, 2017. Board consideration of the recommended action on the Best Start Alignment structure is anticipated for the May 2017 Board of Commissioners meeting.



STRENGTHENING THE BEST START COMMUNITY PARTNERSHIPS

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Board of Commissioners Meeting

April 13, 2017



Today's Learning Objectives

- ❑ Deepen understanding of the emerging recommendation for new support structure, including the timeline and community feedback¹⁸⁶
- ❑ Begin discussion about key outcomes and resource considerations

Structure of Today's Discussion

1

Outcome, Strategy & Results

2

Case for Change

3

Emerging Recommendation

4

Resource Considerations

5

Next Steps & Timeline

Key Questions from February PPC Meeting

Theme	Questions
Outcomes	<ul style="list-style-type: none"> • What are we trying to achieve through the Community Partnerships? • What is the ultimate goal of supporting Community Partnerships? • What are the current outcomes of our support to the Community Partnerships via the Building Stronger Families grants?
Parent Engagement	<ul style="list-style-type: none"> • How are consumers (parents/residents) involved in the design and ongoing implementation of the new structure?
Roles	<ul style="list-style-type: none"> • What are the mechanics (who does what) of new structure?
Resources	<ul style="list-style-type: none"> • What is the cost of the new structure? • What will be F5LA's investment in the context of our declining revenues?
Timeline	<ul style="list-style-type: none"> • Is the timeline realistic?

Questions not highlighted will be addressed in subsequent staff presentations.

Outcome, Strategy & Results

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1

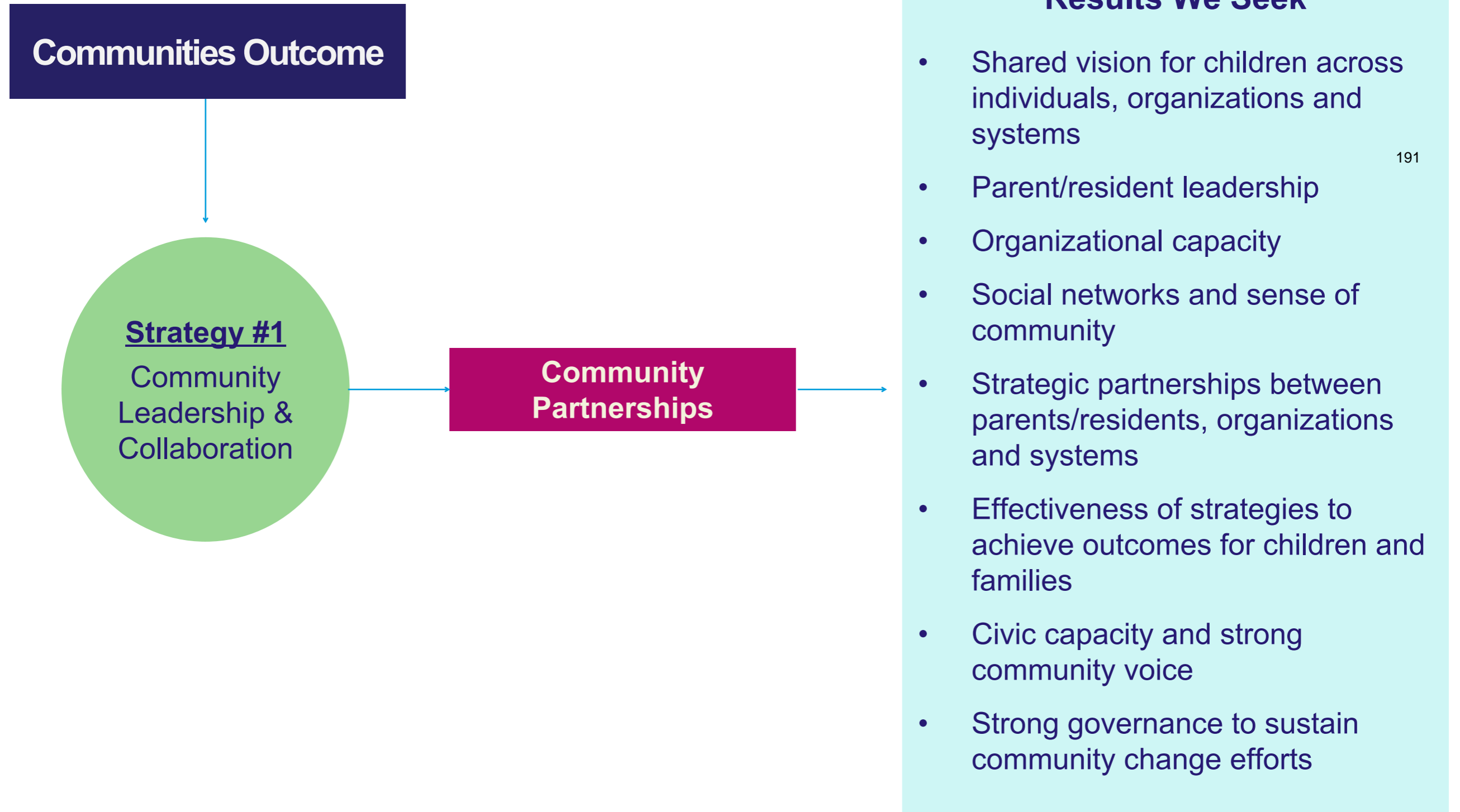
Communities Outcome:

Increase community capacity to support and promote the safety, healthy development and well-being of children prenatal to age 5 and their families.

Three Strategies in Communities Outcome Area



Investing in Community Partnerships as a vehicle to achieve lasting results



Case for Change

2

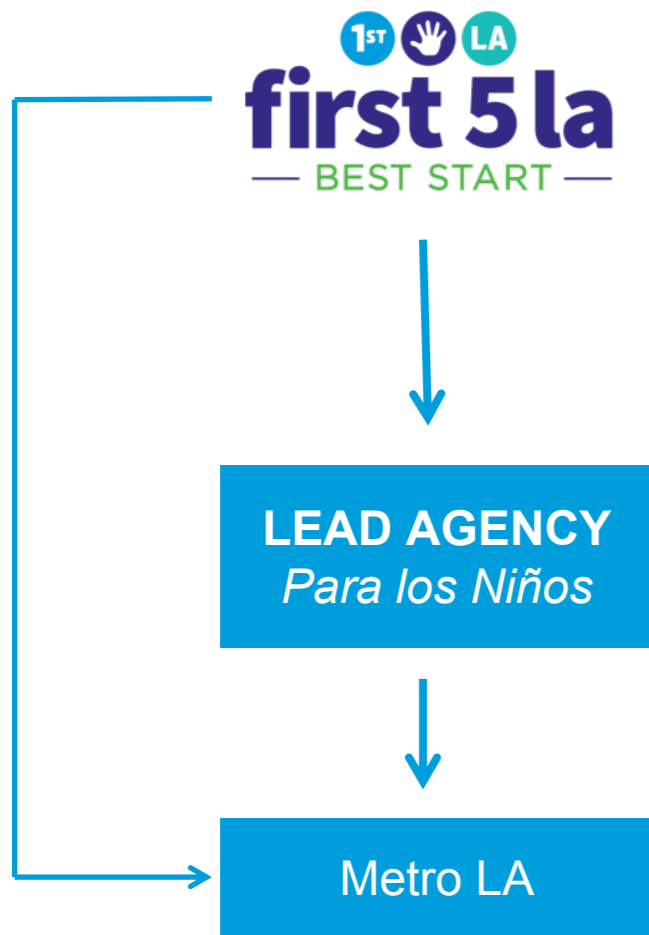


What's the Problem?

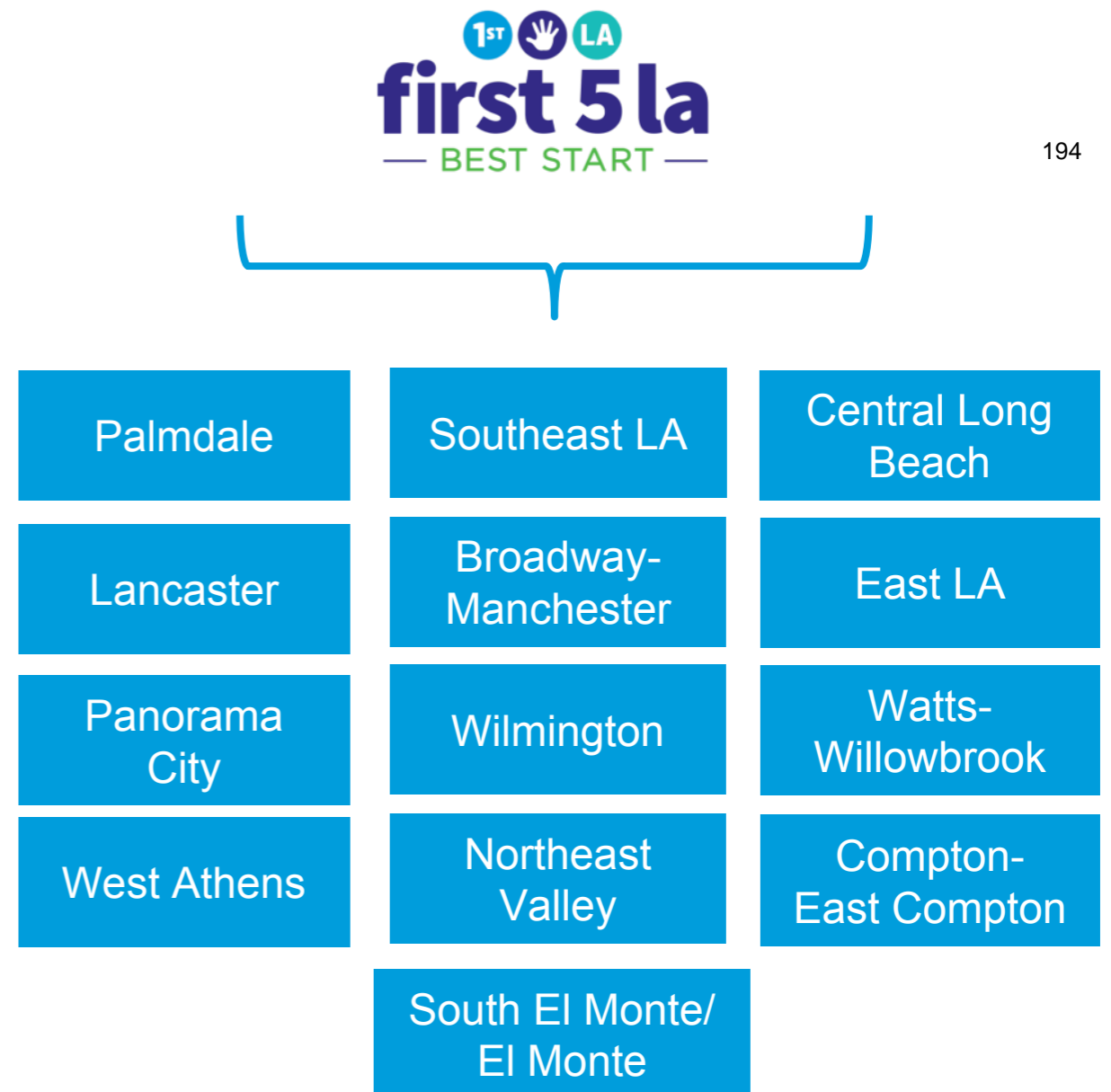
1. The current structure of Best Start Community Partnerships does not support community self-governance and ownership; *First 5 LA is the driver.*
2. First 5 LA's effectiveness is diminished when staff plays too many roles (i.e., funder, convener, planner, coordinator, capacity builder, contract manager, fiscal agent, etc.).

Visualizing the Problem: *Two Operating Models, One First 5 LA*

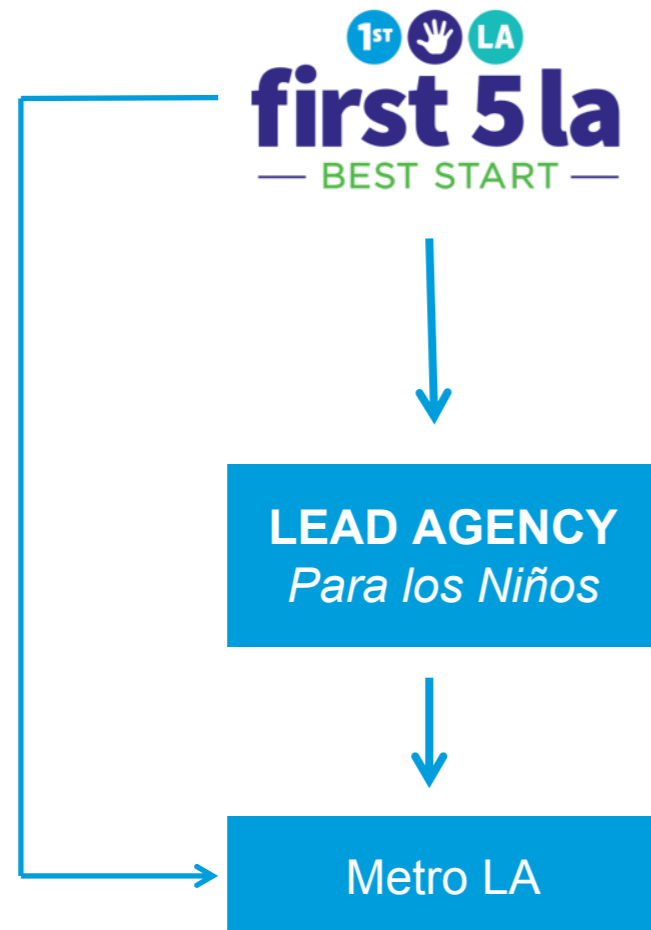
Metro LA



Other 13 Communities



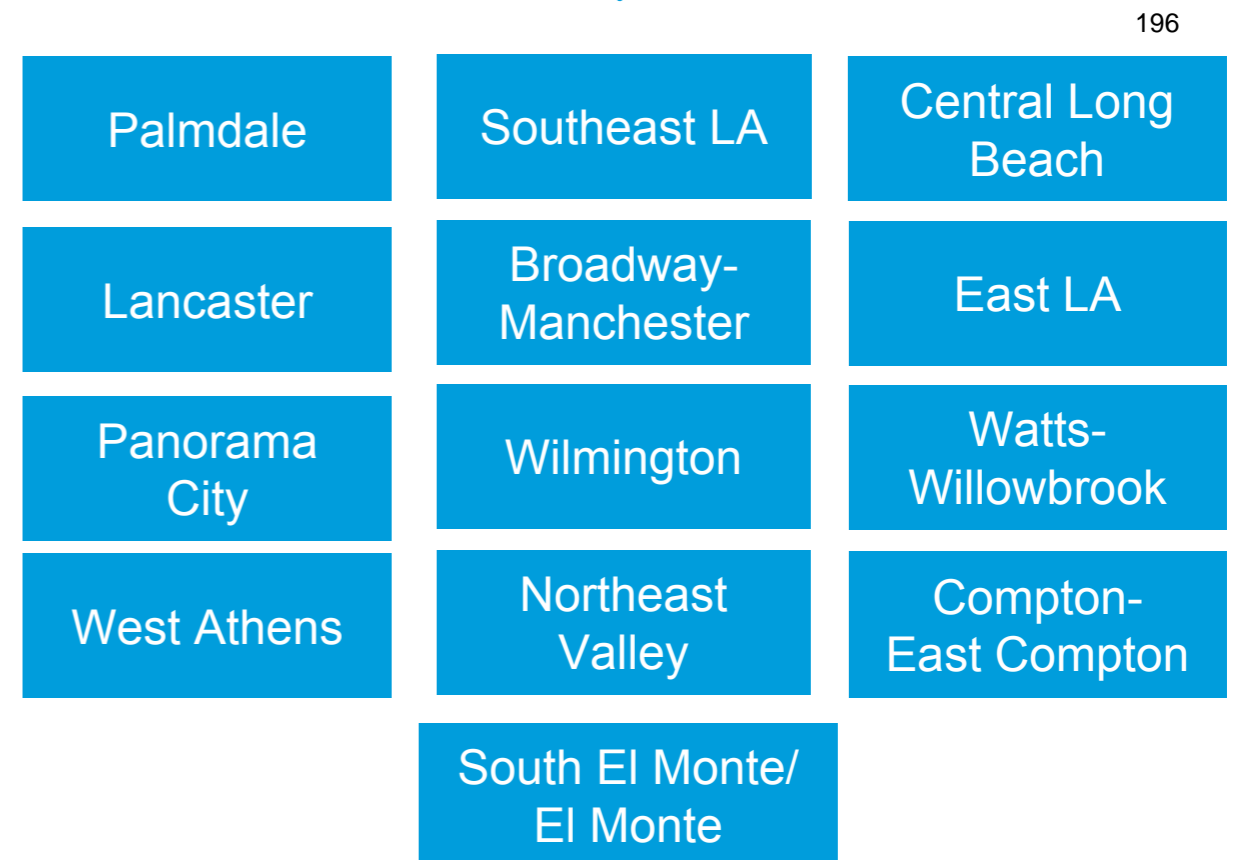
A Closer Look at the Structure: Metro LA



First 5 LA provides a grant to Para los Niños (PLN) to support operations, coaching and resident engagement for Metro LA but still manages communications, training and TA, and community-identified projects separate from PLN.

A Closer Look at the Structure: 13 Communities

- First 5 LA coordinates all logistical support for the 13 Community Partnerships (includes facilities, child care, interpretation, translation, meeting reminders, catering, meeting materials and supplies) and supports meeting planning.
- First 5 LA recruits, tracks, trains and processes payment for vendors to provide logistical services.
- First 5 LA co-plans community events with community members and provides direct communications support (includes development of flyers, collateral materials, event staff, etc.)
- First 5 LA works in partnership with contractors/grantees to provide coaching, training & TA, resident engagement and implement community-identified projects



The Solution

Work in partnership with community members to design and implement a new structure that will:

- Support community self-governance and ownership
- Maximize use of existing community resources
- Promote authentic collaboration and partnership building between parents, residents and organizations
- Facilitate strategic use of First 5 LA staff and financial resources
- Promote continuous learning and improvement

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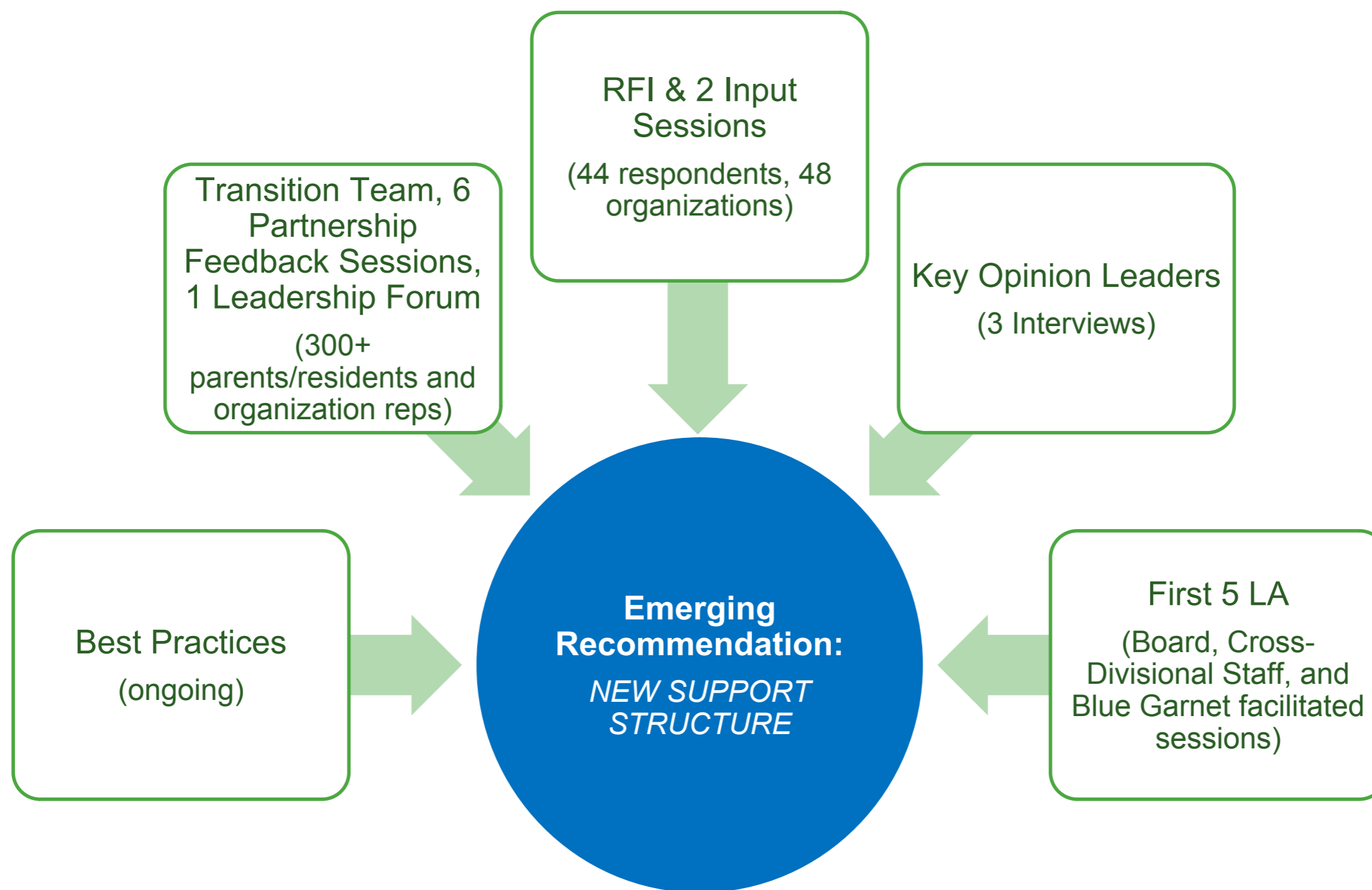


This is the purpose of the Best Start Alignment.

Emerging Recommendation

3

First 5 LA Received Input from Many Stakeholders to Shape Our Current Thinking



Emerging Recommendation: New Support Structure

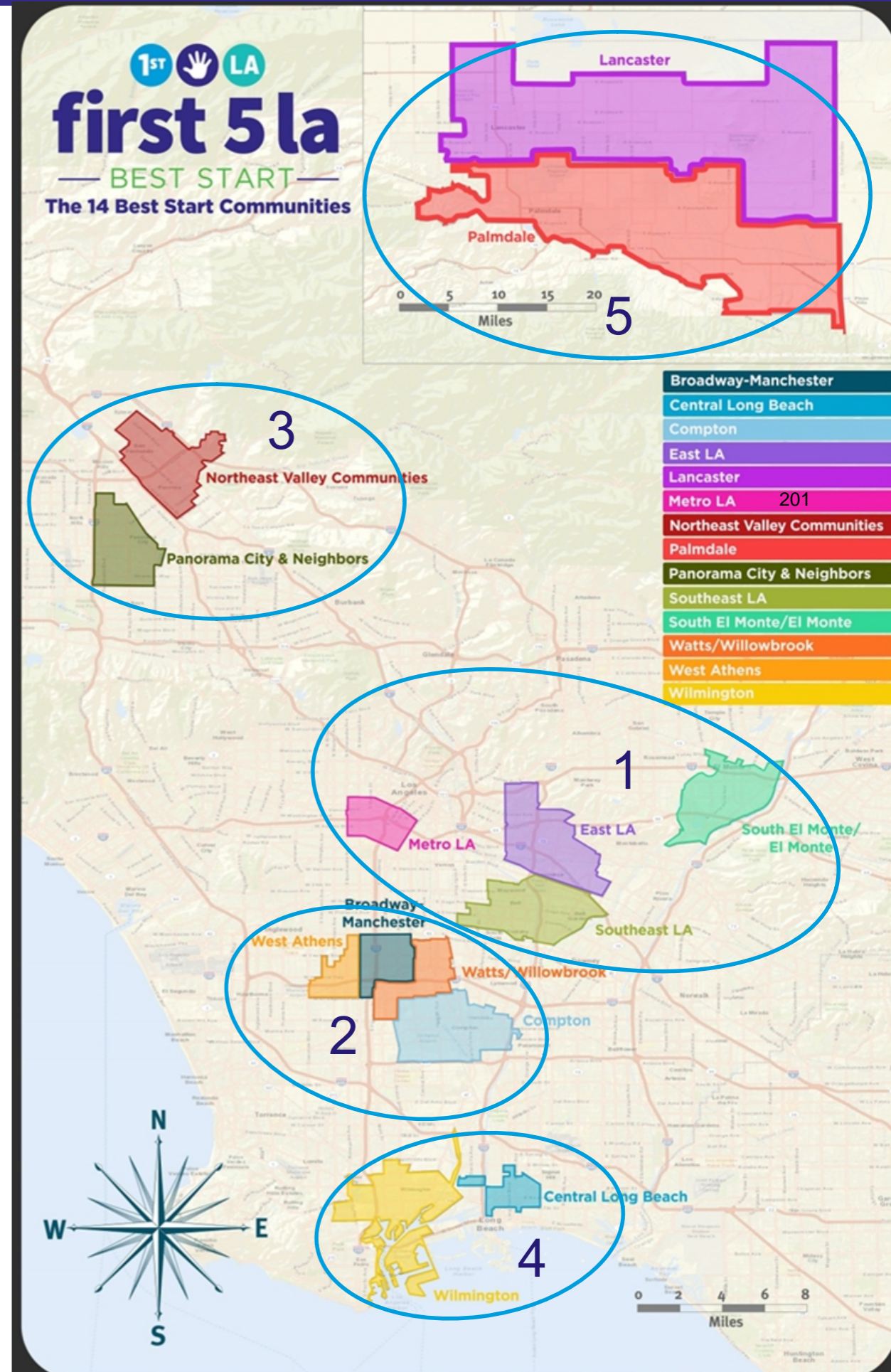
Regional with *Local* Customization

- ✓ Greatest opportunity for leveraging and mobilizing resources
- ✓ Facilitates cross-community learning and collective advocacy
- ✓ Provides direct support to the Community Partnerships
- ✓ Considers community uniqueness
- ✓ Fosters organizational network building at regional and local levels
- ✓ Promotes leveraging and sustainability



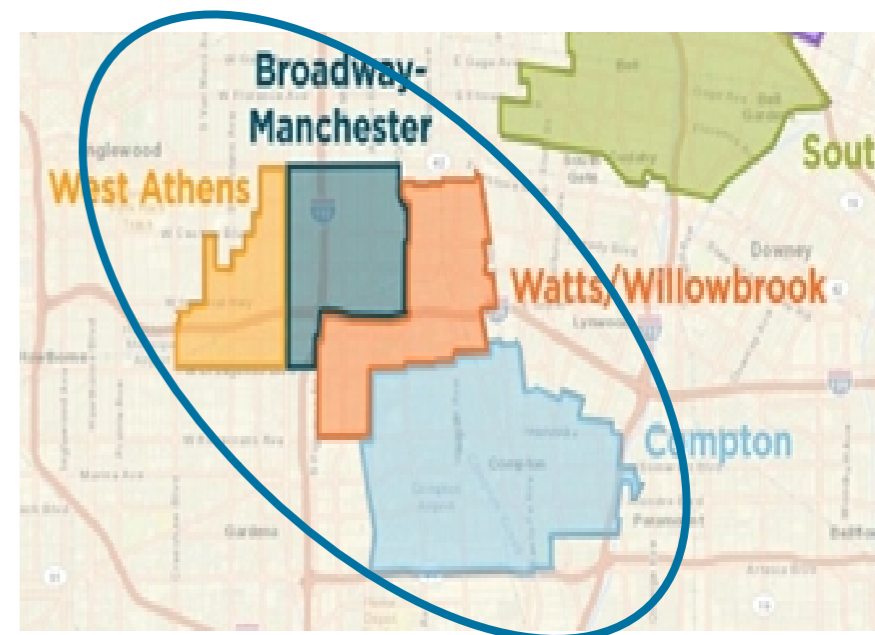
Emerging Recommendation: Five Regions

1. East Los Angeles, South El Monte/El Monte, Southeast LA, Metro LA
2. Compton, Broadway-Manchester, Watts-Willowbrook, West Athens
3. Northeast Valley, Panorama City & Neighbors
4. Central Long Beach, Wilmington
5. Lancaster, Palmdale



What happens at a **regional** level?

Each region has a Regional Network Coordinator that receives the grant from F5LA.



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- ◆ Grant Management & Reporting to F5LA
- ◆ Subcontract Administration (*for organizations that will work directly with Community Partnerships*)
- ◆ Cross-Community Monitoring & Learning
- ◆ Collective Advocacy
- ◆ Cross-Sector Collaboration
- ◆ Attracting and leveraging regional resources to connect to the work of the Community Partnerships

What happens at the **local** level?

One or more organizations receive subcontracts from the Regional Network Coordinator to work with respective Community Partnerships to conduct community-specific:

- ➡ Coordination and Support
- ➡ Leadership Development
- ➡ Communications & Outreach
- ➡ Resident Engagement & Advocacy
- ➡ Community Identified Projects
- ➡ Data, Learning and Improvement
- ➡ Local Resource Mobilization *(including fund development)*



A Changing Role for First 5 LA

Current Role

Partnership Operations

Investment

Learning

Partnership-Level
Communications Support

Future Role

Investment

Resource Leveraging

Community Relations

Systems Integration

Learning & Evaluation

Communications

Policy & Advocacy

What does the Transition Team think about the emerging recommendation?

Background on Transition Team

- Advisory body for the Best Start Alignment
- Began in June 2015
- Currently two representatives per community (28 members)
- 74% parents and 26% organizational representatives
- Monthly in-person meetings and conference calls
- Representatives are a conduit of information and feedback between First 5 LA and the Community Partnerships

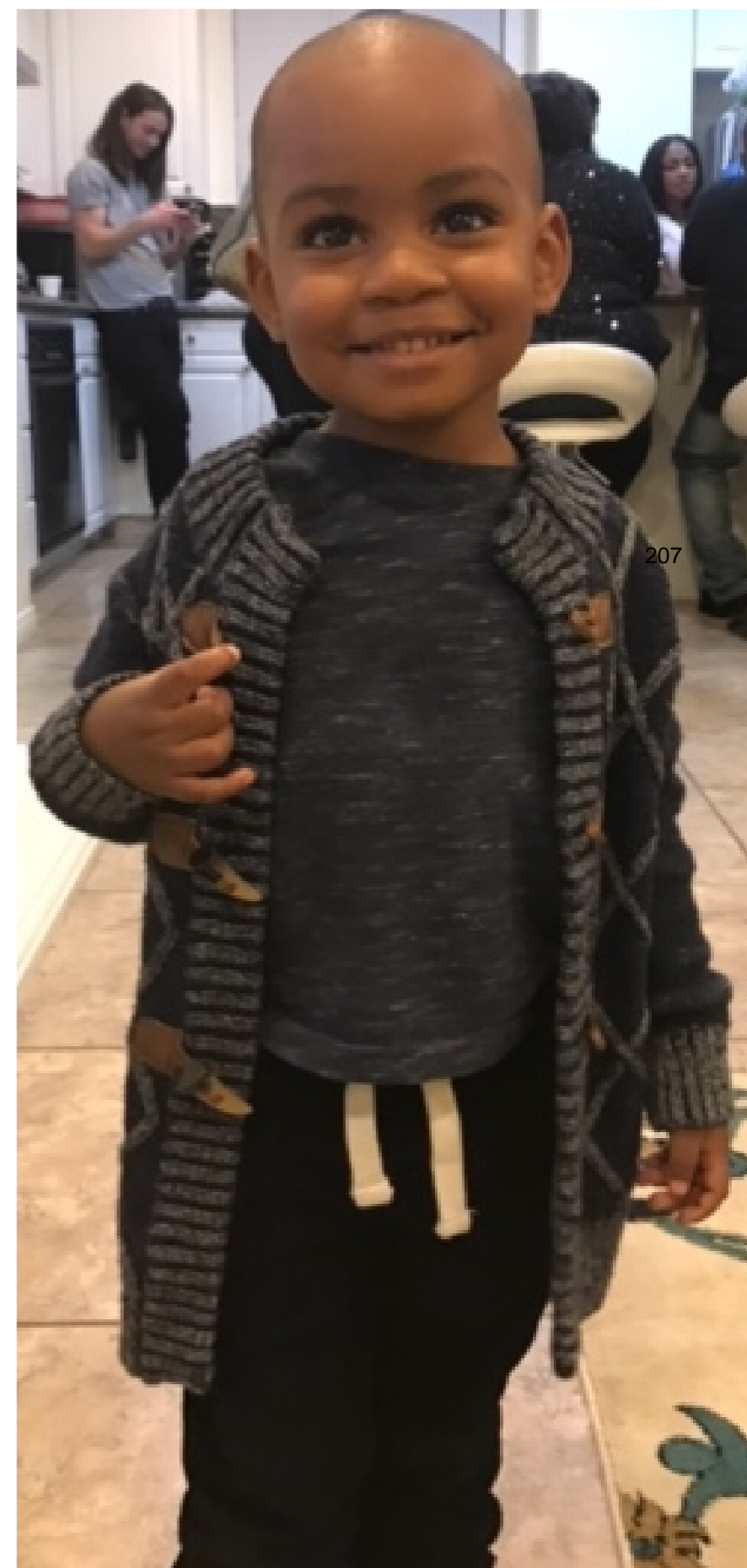
205

Representing the Transition Team:
Maria Prieto
Best Start Palmdale

Key Points from Transition Team

- ✓ Include community members in the review and selection process for the Regional Network Coordinator and subcontractors.
- ✓ Ensure Partnerships have what they need to continue their work.
- ✓ Support the development of a resident advisory board at the regional level to monitor progress and ensure accountability.
- ✓ Incorporate organizational capacity building to ensure organizations involved can effectively support the Community Partnerships.
- ✓ First 5 LA should continue to play a support role.
- ✓ Support skill development for Partnership members so they are prepared to apply for jobs in the new structure.
- ✓ There is commitment to partnering with First 5LA to make the new structure work for everyone.

Discussion & Questions



Next Steps & Timeline

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5

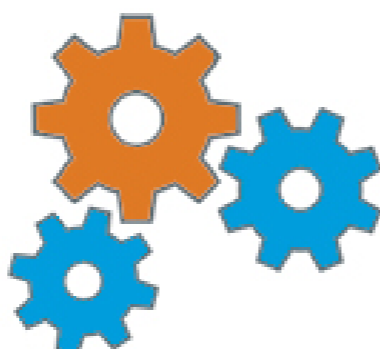
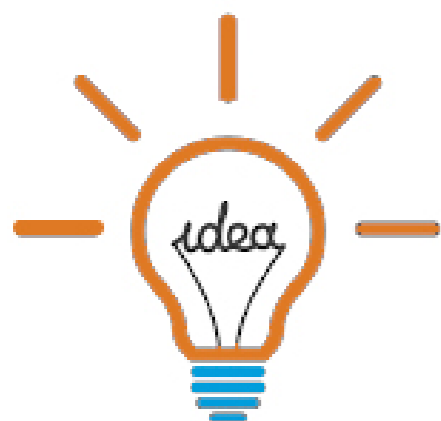
1-year Goal *for transitioning operational support*

By **April 1, 2018**, First 5 LA will transition key operational functions of the Community Partnerships to existing community organizations that have the capability, values, and approach required to support a collaborative, community-change initiative.

Note: *Original timeline of December 31, 2017 changed based on Board and community engagement points and procurement processes.*



Transitioning Operational Support



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1. Landscape Analysis & Design Options

July – Sept 2016

2. **Detailed Design, Cost Analysis, & Procurement Strategy**

Oct 2016 – May 2017

3. Procurement & Contracting

Jun 2017 – Feb 2018

4. Transition & Implementation

April 2018

Currently here

Cost Implications Discussion (April PPC)

- ✓ First 5 LA expenditures for FY2015-16 (actuals)
 - Internal costs to operate Best Start Community Partnerships
 - Grant to Para los Ninos for Metro LA
- ✓ Grant amounts and timelines for Building Stronger Families grants
- ✓ Costs associated with different approaches to resident engagement
- ✓ Alignment with the FY2016-17 Long-Term Financial Projections



Engagement Points

Feb – Mar 2017

April 2017

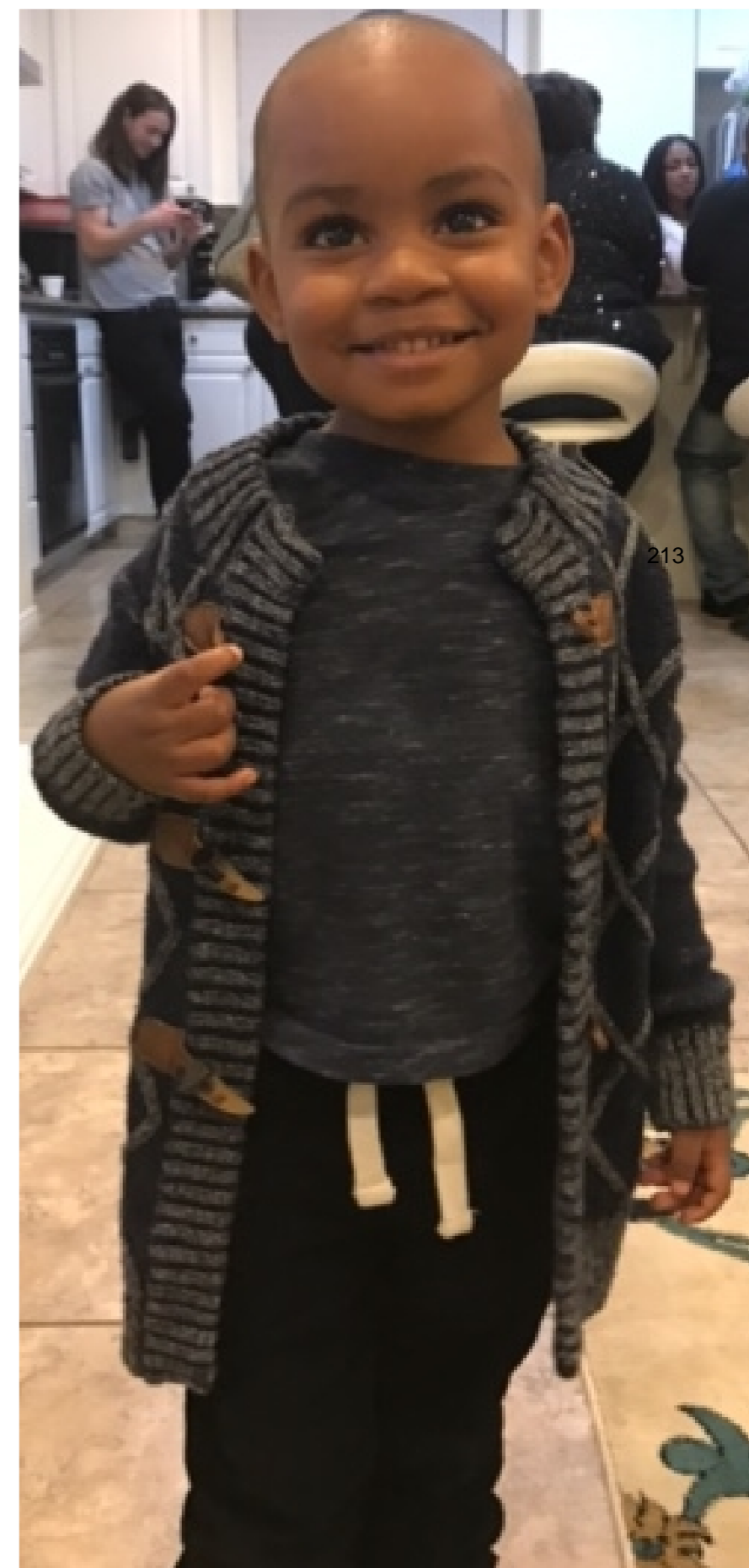
May-Dec 2017

- ✓ Transition Team Meeting (2/10)
- ✓ Current thinking presented to Program and Planning Committee (PPC) (2/23)
- ✓ Transition Team Meeting (3/3)
- ✓ Costs and implementation considerations presented to PPC (3/23)

- ☐ Transition Team Meeting (4/7)
- ☐ Emerging recommendation presented during April Board of Commissioners Meeting (4/13)
- ☐ Preliminary recommendation including cost projections presented during April PPC (4/27)

- ☐ Board endorsement of design framework and implementation next steps (5/11 or 6/8)
- ☐ Best Start Leadership Forum
- ☐ Continued engagement of Transition Team, Community Partnerships and other stakeholders to inform implementation and transition

Discussion & Questions



FIRST 5 LA

SUBJECT:

Learning in Practice: Early Childhood Obesity Prevention Initiative – Case Study

DISCUSSION:

First 5 LA began the official implementation of the 2015-2020 adopted Strategic Plan on July 1, 2015. In 2016, the July and September meetings included dedicated sessions to promote Commissioner dialogue on our first year progress and First 5 LA's contribution to improved outcomes for children and families. As First 5 LA continues to evolve into a more intentional learning organization, staff is working to provide greater and more frequent visibility into the progress made against the Strategic Plan milestones and on First 5 LA's contribution to improving outcomes. A measurement framework and a reporting plan help focus these efforts by ensuring we measure and report progress. We expect to have a more in-depth discussion of our approach later this year.

This learning in practice session focuses on lessons from a legacy investment – the Early Childhood Obesity Prevention Initiative (ECOPI) – to highlight how staff is applying insights from an early systems change initiative to current work. The case study provides two in-depth perspectives on this work: that of the Department of Public Health and of First 5 LA staff.

ECOPI provides multiple lessons learned related to systems change and policy work. First 5 LA staff identified three areas that inform and/or align with our work going forward, including:

- Partnerships on the front end and across multiple stakeholder groups (local officials, stakeholders and the community) are important to changing policies
- Reframing communication approaches (“policy narrative”) is an important facilitator to policy change and implementation
- Innovative Funding Models, in particular the braiding of other funding (both private and public), allow greater reach, program expansion, and/or sustainability

BACKGROUND:

In July 2011, the Board approved a \$41.2 million allocation for the Early Childhood Obesity Prevention Initiative (ECOPI), one of the most substantial investments to reduce early childhood obesity in the country. It is important to note that most prior efforts have focused on adolescents and adults. The project is implemented and managed by the Los Angeles County Department of Public Health (DPH), as that agency is well-positioned to strengthen multi-sector collaborations and partnerships throughout the County. The Strategic Partnership¹ with DPH began July 1, 2012, and will end on June 30, 2017, for a total duration of five years.

The goal of the ECOPI project is to reduce the prevalence of obesity among children ages 0-5 and their families in Los Angeles County. It brings together a broad range of partners to implement community-based public education, skills-building, and environmental change to promote physical activity and healthy eating among the nearly one million Los Angeles County children ages 0-5 and their families.

¹ The Strategic Partnership was originally scheduled to last four years and end on June 30, 2016. During First 5 LA's Expiring Initiatives Process in April 2015, the Board approved to waive Governance Guideline #7 and grant a one-year no cost extension until June 30, 2017.

Services are provided in all Service Planning Areas, with priority given to communities that have childhood obesity rates that exceed the County average, including the fourteen Best Start Communities. The three major components of the project are listed below:

1. **Choose Health LA Kids (CHLA Kids)**, an intensive community-based public education and skills-building effort in targeted community clinics, restaurants, grocery stores, and neighborhoods in order to promote healthy eating and physical activity.
2. **Choose Health LA Child Care (CHLA Child Care)**, a program focused on increasing the capacities of licensed and licensed-exempt child care providers to improve nutrition and physical activity in child care settings.
3. **Choose Health LA Moms (CHLA Moms)**, a program designed to reduce obesity among postpartum women through guidance on breastfeeding, nutrition, physical activity, water consumption, and stress reduction.

There have been significant accomplishments from the ECOPI project. A comprehensive toolkit, *Marketing Matters – A White Paper on Strategies to Reduce Unhealthy Food and Beverage Marketing to Young Children*, was developed to help communities pass policies meaningful to them. Over 20 parent collaboratives (CHLA Kids) built caregiver capacity to promote policy changes with the *Marketing Matters* toolkit. Two ordinance-level policies and six voluntary policies were adopted. Ordinances included a safe and healthy parks resolution by St. Francis Medical Center in the City of Lynwood and a healthy snack and beverage vending policy by Glendale Adventist Medical Center in Glendale. Voluntary policies included improvements to school wellness policies and menus at preschools and healthy checkout aisles at Northgate Gonzalez markets. Large scale training of over 5,800 child care providers facilitated systems change by prompting the adoption of nutrition and physical activity policies at child care facilities. Obesity prevention protocols were adopted in 30 community clinics through training, ongoing assistance and surveying providers and patients. The project also brokered systems-level collaboration with the Department of Children and Family Services (DCFS). Nutrition and physical activity resources and referrals were incorporated into Women, Infants, and Children (WIC) and DCFS services through e-learning training tools and procedural guide updates. The CHLA Moms website, paired with text messaging, promoted breastfeeding and increased water consumption and walking among new mothers. This online program helped over 700 new mothers develop greater resilience through promotion of healthy behaviors and targeted resources. The project also implemented three award-winning countywide campaigns from 2015-2017 that complemented salient components of the project: Drink Water, Healthy Eating Out, and Less Screen Time.

Through CHLA Kids, twenty agencies, ranging from community-based organizations and academia to health departments and health care systems, increased their capacity to improve reach and impact with their caregiver base. Many developed policy expertise which led to greater competitiveness for future grants. Eleven of the twenty agencies were successfully awarded *Champions for Change – Healthy Communities Initiative* grants, which are funded by the United States Department of Agriculture and administered through the LA County Department of Public Health.

CONCLUSION:

First 5 LA is committed to continuously learning to advance strategies that change policies and systems for the benefit of children from prenatal to age 5 and their families. The ability to systematically learn from ongoing work and apply those insights into new work is a defining characteristic of a learning organization. As First 5 LA continues to evolve into a more intentional learning organization, staff are learning how to continuously improve by incorporating insights from prior work. This learning in practice session is part of a broader effort to bring more intentionality to our learning practice in the service of better outcomes for children and their families.

Learning in Practice: Early Childhood Obesity Prevention Initiative- Case Study

April 13, 2017

1ST  LA
first 5 la
Giving kids the best start

Presentation Objectives

- Share current thinking on how we will report progress on implementation of the Strategic Plan
- Case Study: Early Childhood Obesity Prevention Initiative-
- First 5 LA's Application of Lessons to new work

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Reporting Strategic Plan Progress- To Date

- Quarterly progress reports
- Board feedback
- Priority Learning Agendas

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Reporting Strategic Plan Progress-

In Progress

- Reporting plan
 - Frequency
 - Type of Information
- Measurement framework
 - Match learning question to right method
 - Learning has multiple purposes

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Early Childhood Obesity Prevention Initiative (ECOPI)

- First 5 LA deployed a set of 18 nutrition and physical activity investments- the Reducing Early Childhood Obesity (RECO) starting in 2010; some investments will continue until 2018. Their duration ranges from 1 to 6 years.
- ECOPI was part of a larger portfolio aimed at reducing the rate of obesity in LA County among children 0 to 5.
- The investments total \$65 million; a total of \$41 million was granted to the Department of Public Health for ECOPI; resources include support for evaluation.

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Case Study: Early Childhood Obesity Prevention Initiative

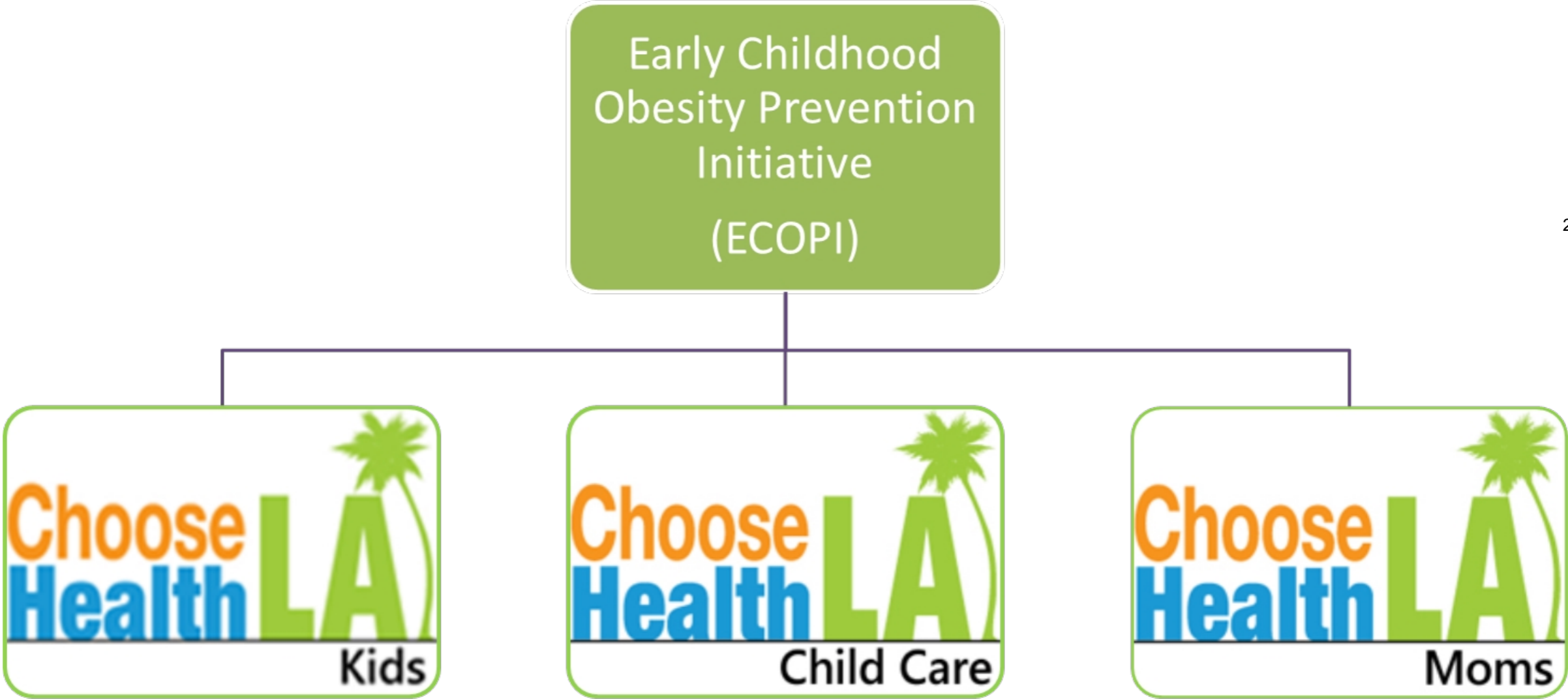
**Paul Simon, MD, MPH
Chief Science Officer,
LA County Department
of Public Health**

ECOPI Background

- Reducing early childhood obesity in LA County
 - Significant investment in the County
 - Alignment with First 5 LA and DPH obesity investments and programming
- LAC DPH – First 5 LA partnership
 - Alignment with First 5 LA's target outcomes
 - Broad impact and reach
 - Focus on 0-5 population addressed a critical unmet need
- Multi-sector partnerships and multiple environments reached

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ECOPI Background



ECOPI Accomplishments

- *Marketing Matters* White Paper
 - Utilized by parent collaboratives to pursue policy change
 - Two ordinance-level health promoting policies passed – healthy parks and healthy vending
 - Six voluntary policies passed – in schools, preschools, and grocery stores



ECOPI Accomplishments

- Large scale trainings of over 5,800 child care providers and 1-on-1 coaching improved child care quality
- Facilitated systems change through nutrition and physical activity policies at child care facilities

Choose Health LA Child Care Healthy Habits Learned Early in Life



Cultivating Child Care Leaders to Improve Nutrition & Physical Activity

50% of children ages 0-5 in LA County spend at least part of their day in child care.
1 in 5 children age 3-4 years old in the Women, Infants, and Children (WIC) program in LA County are obese.
60% of children under the age of 5 in LA County are WIC participants.

Created
Choose Health LA Child Care
to increase healthy eating
and physical activity in
child care settings
October 2013 - June 2016

Topics covered in training and coaching

- Breastfeeding
- Food and Drinks
- Physical Activity
- Screen Time
- Environment and Policy

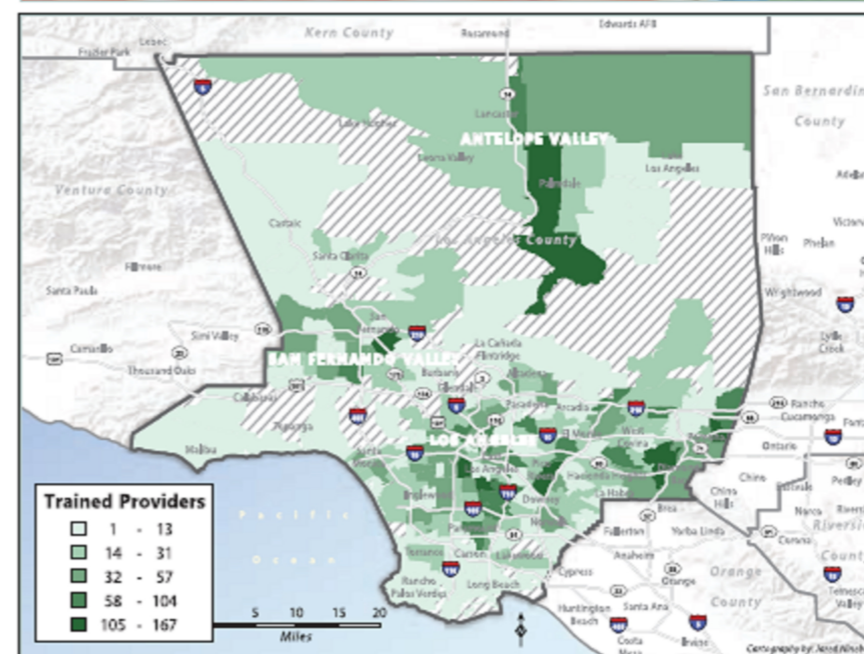
Trained 5,850
child care providers

Individually coached
2,320
child care providers

Informed
24,800
parents on healthy eating and
physical activity for themselves
and their children



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ECOPI Accomplishments



- Incorporated obesity prevention protocols in 30 community clinics

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ECOPI Accomplishments

- Systems-level collaboration with DCFS
- Incorporated nutrition and physical activity resources in DCFS
- Institutionalized promotion of WIC and CalFresh to DCFS families

**SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM (SNAP)
FOR WOMEN, INFANTS, AND CHILDREN**


**Caring for a child under 5?
WIC is here to help!**

What is WIC?	Who qualifies for WIC?	How do you enroll?
<p>WIC is a health and nutrition program for women, infants, and children. WIC provides families with healthy foods, nutrition tips, health care referrals, breastfeeding support, and community information.</p>	<ul style="list-style-type: none"> • Children ages 0-5 years old • Pregnant women • Breastfeeding women • Women who have had a recent pregnancy loss 	<p>You must apply for WIC by visiting your local WIC office.</p> <p>Find your local office: call (888) 942-9675 or visit wicworks.ca.gov</p>

To enroll: Bring the infant or child to the **WIC** office to complete initial enrollment. If the infant or child cannot be there because of an on-going medical problem, please have proof of the child's medical condition(s) from a doctor.

Bring proof of ID for the caregiver and child. ID can be a Medi-Cal card/insurance card, immunization card, birth records from the hospital, US Passport, county issued birth certificate, or DCFS placement documentation, which notes the infant or child's name and date of birth.

Suggested documents to bring: Most current medical check-up documents for each infant or child with the following information included: height, weight, blood work check for children over the age of 9 months.



ARE YOU A FOSTER OR RELATIVE CAREGIVER?

You may need to bring additional information to enroll in WIC: DCFS placement documentation (for example, DCFS 709 form)
Picture ID to verify you are the caregiver listed on the DCFS 709 form

IMPORTANT - End of Care: If the infant or child enrolled in **WIC** is no longer in your care, you are **REQUIRED** to contact your local **WIC** office right away and tell them of this change.

Return any checks that have not been used to your local **WIC** office.

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For more information on:

- **WIC:** visit wicworks.ca.gov
- **CalFresh:** visit dpssbenefits.lacounty.gov

WIC and **CalFresh** are programs that help stretch your food dollars. If you qualify for both programs, you can get both at the same time.

ECOPI Accomplishments

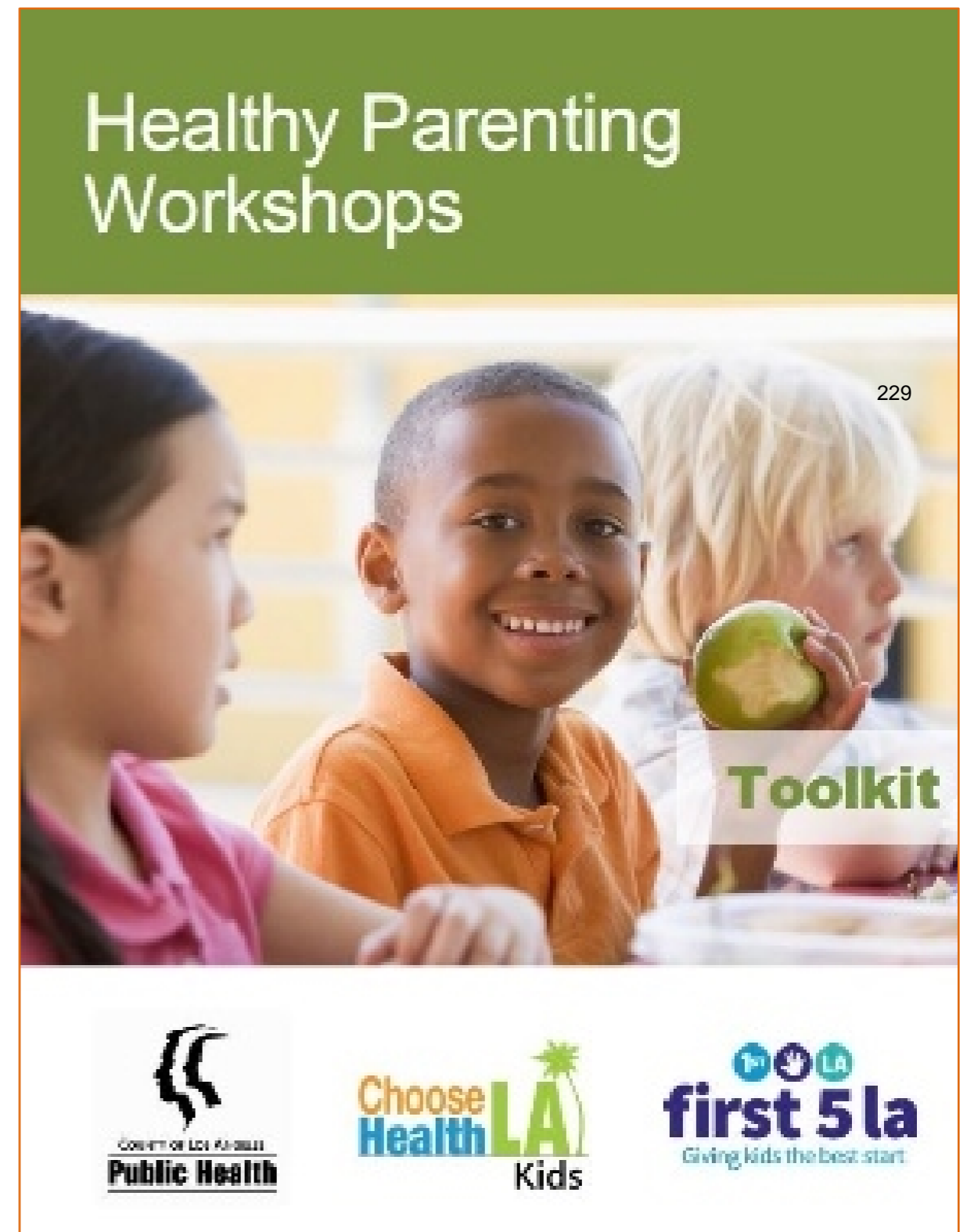
- Successful, award-winning Countywide campaigns aligned with program messaging



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ECOPI Accomplishments

- Researched-based *Healthy Parenting Workshops* improved knowledge and behaviors on many parenting and nutrition related measures, with over 2,000 participants
- Parent collaboratives built caregiver capacity to promote policy change and provide social connectedness



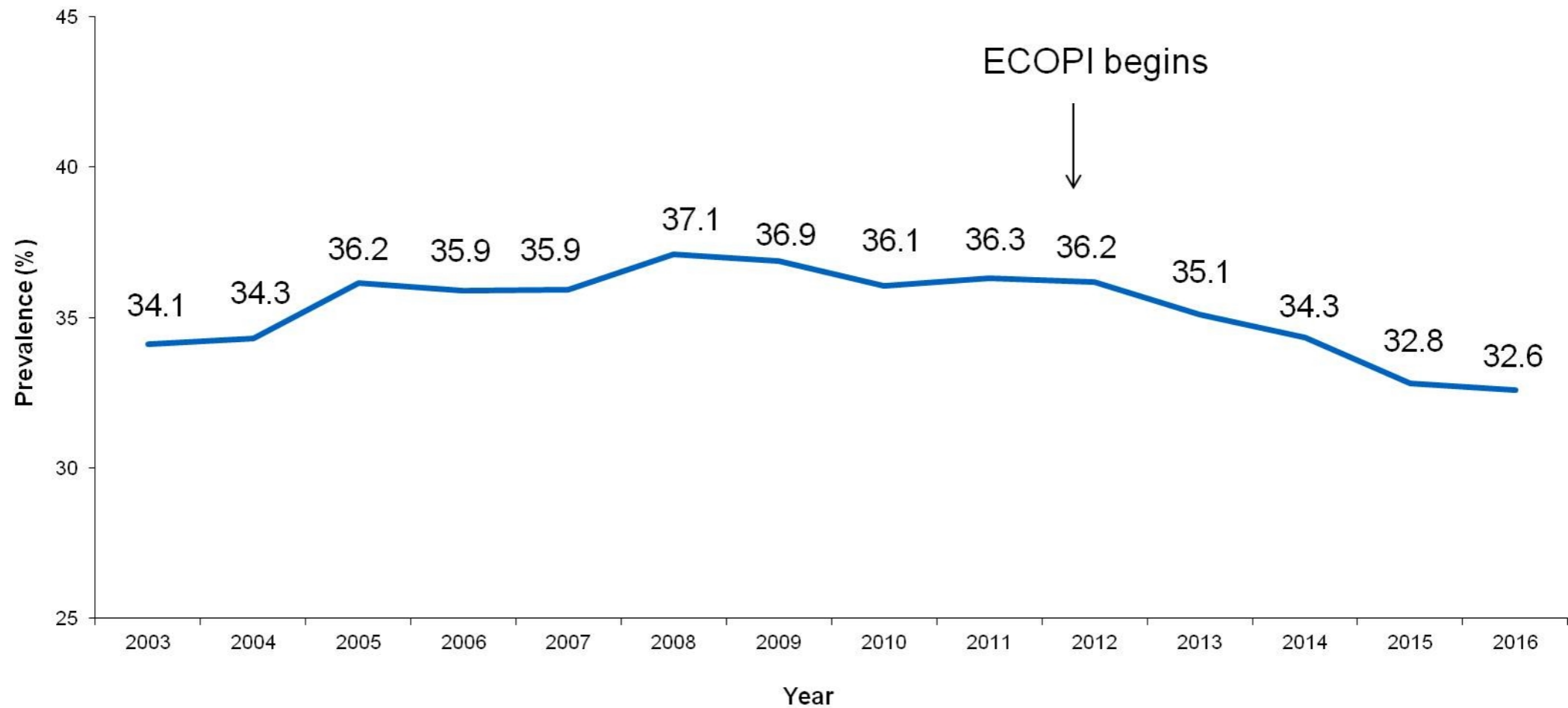
ECOPI Accomplishments

- Online program helped over 700 new mothers develop greater resilience through promotion of healthy behaviors and targeted resources
- Built capacity in community agencies to improve reach and impact with residents



Moving Forward

Prevalence of Overweight and Obesity Among 2 - 4 Year Olds in the WIC Program, LA County, 2003-2016



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Source, PHFE WIC Program, LA County



First 5 LA: Applying Lessons from and to Practice

**Tara Ficek, MPH
Director,
Health Systems
Department**

Policy and Systems Change: Lessons Learned

1. Front End Partnership Building

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Policy and Systems Change: Lessons Learned

1. Front End Partnership Building

Join our
Coalition!

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Partnership Building: Application

- **Help Me Grow**
- **Best Start Alignment**

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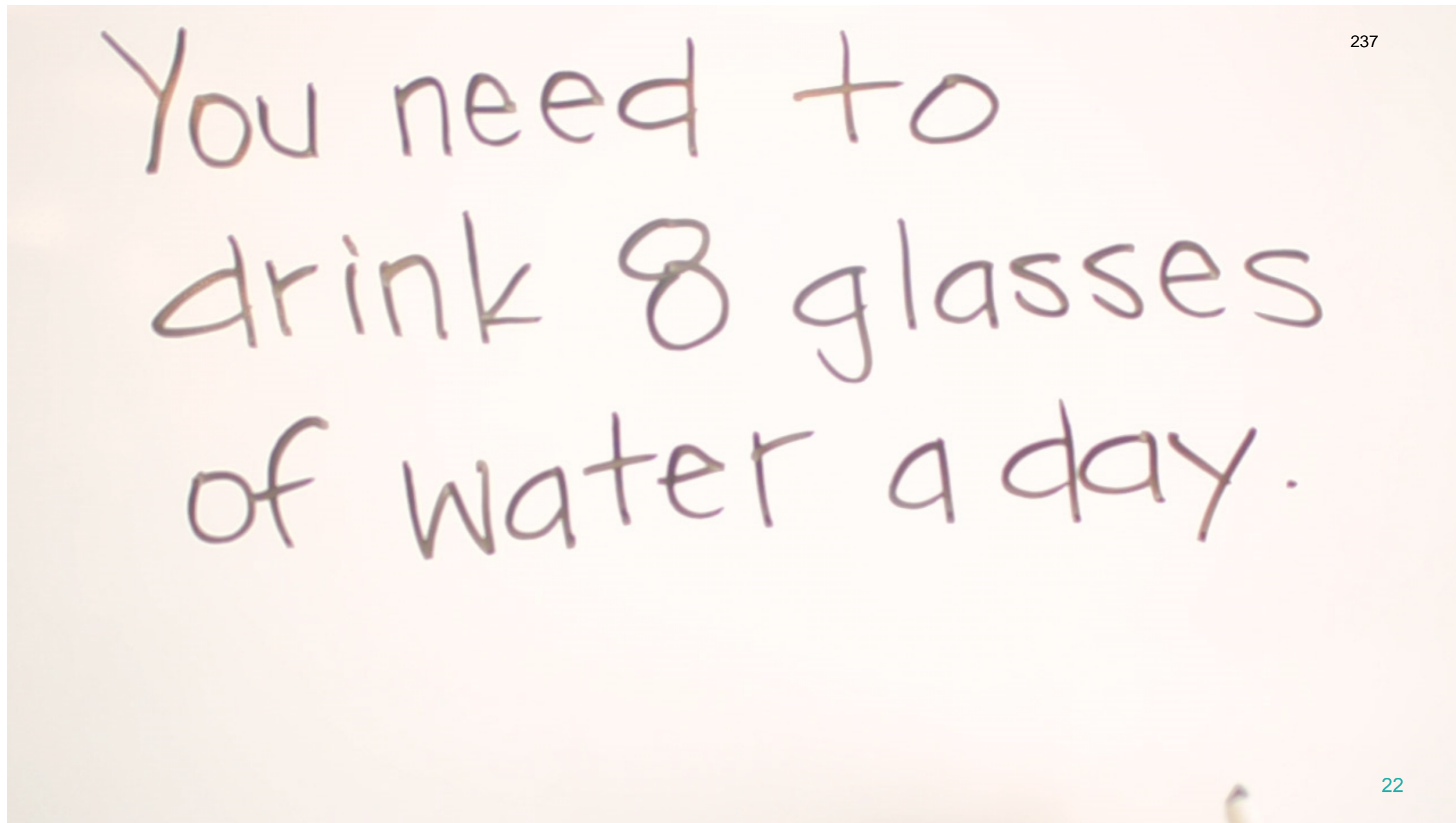
Policy and Systems Change: Lessons Learned

1. Front End Partnership Building
- 2. Reframing the Policy Narrative**

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Policy and Systems Change: Lessons Learned

1. Front End Partnership Building
- 2. Reframing the Policy Narrative**



Reframing the Policy Narrative: Application

- **Home Visitation**
- **ECE Budget Coalition**

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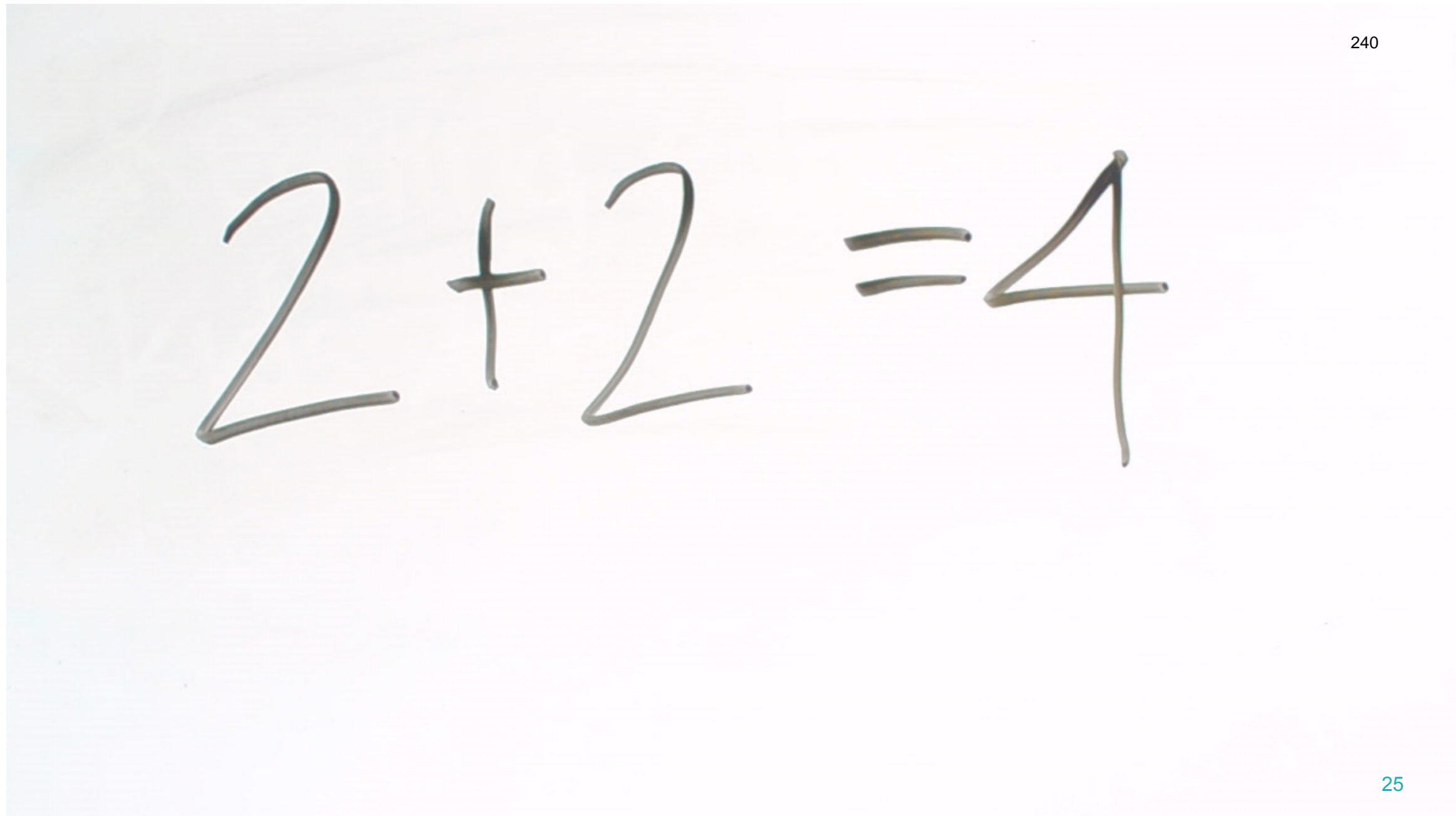
Policy and Systems Change: Lessons Learned

1. Front End Partnership Building
2. Reframing the Policy Narrative
- 3. Innovative Funding Models**

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Policy and Systems Change: Lessons Learned

1. Front End Partnership Building
2. Reframing the Policy Narrative
- 3. Innovative Funding Models**



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Innovative Funding Models: Application

- **Home Visitation**
- **Trauma Informed Care**
 - Countywide Workgroup
 - Emergency Child Care for Foster Children
 - Homelessness

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Summary

- Continue work on reporting progress
- Applying lessons from prior investments to current work
- Key Lessons
 1. Front end Partnership Building
 2. Reframing the Policy Narrative
 3. Innovative Funding Model

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Questions



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