

Agenda

1. Call to Order and Roll Check

Presenter: Board Chair Rebecca Dyson

2. Land Acknowledgment

Presenter: Board Chair Rebecca Dyson

3. Adoption of Agenda (*At this time Board members are provided the opportunity to amend the Regular Session agenda.*)

Presenter: Board Chair Rebecca Dyson

4. Consent Agenda (*All items may be adopted by a single motion unless pulled for special consideration.*)

Presenter: Board Chair Rebecca Dyson

- A. Approval of Minutes 4**
- B. Personnel Report for April 2024 11**
- C. Enrollment Report for April 1, 2024 13**

5. AHS Career and Technical Education (CTE) Update 15 minutes 15

Presenter: AHS Principal Ben Bell

6. School Resource Officers 45 minutes 20

Presenter: AHS Principal Ben Bell

7. Student Board Representative Report 10 Minutes

Presenter: AHS Student Representatives Noah Cott and Willa Vogel

8. Recurring Reports

A. AHS Student Report 5 minutes

Presenter: AHS Student Leaders Noah Cott or Hank Stringer

B. AEA Report 5 minutes

Presenter: AEA Representative Alan Parowski

C. OSEA Report 5 minutes

Presenter: OSEA Board Member Steven Essig

9. Board Reports 30 minutes

Presenter: Board Chair Rebecca Dyson

10. Hear Public Comments (*The Ashland School District Board of Directors reserves this time for individuals to relay comments in writing to the Board regarding topics, not on the printed agenda.*) **34**

Presenter: Board Chair Rebecca Dyson

11. District Staff Updates

A. Superintendent Report 15 minutes

Presenter: Superintendent Samuel Bogdanove

1) Teacher Appreciation Week May 6-10, 2024 **38**

Presenter: Superintendent Samuel Bogdanove

B. Remarks by incoming superintendent Dr. Joseph Hattrick

C. Capital Bond 15 minutes

Presenter: Executive Director of Operations Steve Mitzel & HMK Program

Director Mike Freeman

1) Monthly Bond Report - March 2024 **39**

**Presenter: HMK Program Director Mike Freeman and ASD Bond
Administrator Rebecca Bjornson**

D. Finance Report 15 minutes

Presenter: Director of Business Services Scott Whitman

1) Finance Report for the period ending March 31, 2024

12. Unfinished Business

13. New Business

14. Announcements and Appointments

Presenter: Board Chair Rebecca Dyson

A. The District Budget Committee will hold its first meeting on Wednesday, April 17, 2024, at 7:00 pm in the District Office, 885 Siskiyou Blvd., Ashland.

B. The Board will hold a work session on Thursday, April 25, 2024, at 7:00 pm on Zoom.

C. The District will hold its second Budget Committee meeting on Wednesday, May 8, 2024, at 7:00 pm in the District Office, 885 Siskiyou Blvd., Ashland.

D. The next Regular Session meeting will be held on Thursday, May 9, 2024, beginning at 7:00 pm in the City Council Chamber, 1175 E. Main Street, Ashland.

A Zoom link will also be available.

15. Adjourn

Presenter: Board Chair Rebecca Dyson

BOE Regular Session
Thursday, March 14, 2024 7:00 PM Pacific

Ashland City Council Chamber
Hybrid 1175 East Main Street
and Zoom
Ashland, OR 97520

MINUTES

1. Call to Order and Roll Check

Chair Dyson called the meeting to order at 7:00pm and a roll check confirmed that all directors were present.

2. Land Acknowledgment

Director Hatch read the Land Acknowledgment.

3. Adoption of Agenda *(At this time Board members are provided the opportunity to amend the Regular Session agenda.)*

Vice Chair Franko moved the adoption of the March 14, 2024, Agenda as presented. Director Ruby seconded the motion, which carried by unanimous vote of the members present.

4. Consent Agenda *(All items may be adopted by a single motion unless pulled for special consideration.)*

Director Skuratowicz asked about the current elimination of the Essential Skills requirement and how we know that current students are achieving appropriate levels of proficiency.

Superintendent Bogdanove reported that the Oregon Department of Education is evaluating whether the essential skills approach is the best measure for state-wide assessment and is reviewing other assessment options. We have statewide standards for course requirements and our district teaches to those standards. We do need to assure families that our students perform at or above an equivalent measure to the rest of the country. For now, schools rely on credit requirements demonstrating proficiencies. Oregon does have relatively high standards embedded in our approved curriculum. We continue to use essential skills in syllabi and look at core competencies to assess student progress. Other standardized measures are available to us and we review the results that we get.

Director Skuratowicz moved to approve the Consent Agenda as presented and Director Hatch seconded. The motion carried by unanimous vote of the members present.

4.A. Approval of Minutes of February 8, 2024, Regular Session and February 20 and 22, 2024, Special Sessions.

4.B. Personnel Report for March 2024

4.C. Enrollment Report for March 5, 2024

4.D. Board Policy IKF Graduation Requirements

4.E. AEA-ASD Memorandum of Agreement: Packing and Unpacking Classroom & Common Spaces related to bond construction

4.F. AEA-ASD Memorandum of Agreement: Hillary Cusenza Temporary Duty as Assistant Principal at Ashland High School

5. School Report - Willow Wind Community Learning Center

Willow Wind Principal Debra Schaeffer-Pew and Teacher Zoe Lavier-Fisher presented a report on the school's garden and culinary program. Students get 30 minutes weekly in the garden, and use the greenhouse as an indoor classroom. They grow food from seed and recently purchased equipment for an outdoor kitchen. The students learn to prepare dishes using recipes that are USDA nutritionally balanced and with produce grown in the garden. Willow Wind received a grant from ODE to grow the lunch program, bringing in other sources of local produce to taste. They have a farm stand class, where they sell produce for revenue, along with handmade soap, tea, and dried herbs. They also have a mini finance training to run the stand. They collaborate with the Farm to School program and recently attended an OSU conference in Corvallis.

6. SEL Curriculum Committee

Assistant Superintendent Erika Bare, participating virtually, introduced the presentation by stating her appreciation to the State and the District for mandating and supporting this important work.

The SEL Curriculum Adoption Committee members presenting were District Coordinator of Behavioral Health Diane Barry, Child Development Specialist (CDS) Michelle Bolinger, Assistant Superintendent Erika Bare, and Teacher Kari Smith.

Highlights of their report were:

- The five areas of competence that contribute to mental health and academic achievement.
 - Self-awareness
 - Self-Management
 - Awareness of others
 - Building relationship skills
 - Responsible decision making

- Oregon has developed a framework and standards for SEL education. It is transformative with an updated equitable approach and attention to the context of cultural baselines. It places families and caregivers at the center.
- The curriculum committee process started May 2023 and committee members represented many roles and sites. The group was grateful for the time to investigate available curricula and deliberate about priorities.
- The group built a common understanding of Oregon's transformative SEL standards. They outlined the District's values and priorities, reviewed research on successful programs, and looked at evaluation and assessment tools.
- They reviewed four curriculum options at each level and attended virtual presentations on them.
- The Committee's recommendations are:
 - First choice – Wayfinder for elementary grades
 - Second choice - Second Step for elementary grades
 - First choice for secondary grades – Wayfinder
 - Second choice for secondary grades – Character Strong

- Wayfinder has been adopted by 40 other Oregon school districts. It is very aligned with the transformative standards and developmental milestones. Its imagery and samples are relevant and current, and it teaches digital citizenship.
- Having all grades K-12 using the same tool would help with alignment of lessons across all the levels.
- Second Step is a K-5 curriculum that we have been using for about 20 years. It has become very much a digital curriculum but its images trend very young and older kids don't relate to them well.
- Character Strong curriculum was developed by HS teachers. We have used it a bit during the pandemic distance learning period.

The strong RECOMMENDATION from the Adoption Committee is to purchase Wayfinder for grades K-12. The District would continue to use Sources of Strength as a complementary tool emphasizing connection and mental health

Ms. Bare stated that we are getting ready for public viewing of the curriculum options (all online) for 30 days, as required by our adoption policy. The Committee plans to return to the Board in May seeking final approval after considering all of the public comment.

Board members had several questions:

- What are the related costs? There is an estimate of \$10/child and a total of about \$67,500 to cover all students. They can provide complete descriptions of the cost packages.
- What are the expectations about who will teach the curricula? The programs are designed to be used by all teachers at all levels, distributed throughout the course of the day. At the elementary level it would be embedded in daily lessons. At the secondary level there will be cross-walks with Health and other related courses.
- How will we support teachers to take this on? The Committee recommends integrating these programs slowly, making natural connections with closely aligned courses and developing best practices for integrating it into another course content.
- The teachers in the counseling team are in discussions about how best to implement this without overloading teachers. They do not have all the answers yet. Although they would like these lessons included every day, they may start with a block of time allocated weekly.
- What is Wayfinder's best practice for a beginning implementation model? They have creative and supportive approaches to onboarding. That company encourages groups to come together in joint training about implementation. The creators of the program believe the best model is having teachers teach it, learn it, and integrate it. Counselors and CDS staff will help to model, support, and do pieces of content.
- Will the programs address drug avoidance/prevention learning? At the elementary level, SEL is prevention. It teaches responsible decision making. Parents need to be talking with their kids in elementary grades and repeating information often. Social media exposes kids to substance use at very early ages. The Committee will take a closer look at the Wayfinder approach to this.
- Director Ruby liked the curriculum adoption process and asked if there is a possibility to facilitate the review online, helping people understand why the staff are so enthusiastic about it. Board members would like to more knowledgeable and perhaps

they could preview themselves at the work session? They would also want to hear more about implementation in April.

- There were questions about how to evaluate the effectiveness of the curriculum after adoption. There was discussion of assessments, reviewing impact on attendance and engagement, and looking at effects on purpose development among teenagers.
- The Board requested more on post-adoption assessment at an April meeting.

7. Recurring Reports

7.A. AHS Student Report

Student representatives Kendra Machala and Willa Vogel reported on recent activities at the high school. These included their first Career Day since COVID. The OBOB team won the Region 5 championship and is going to state in April. In the DECA competition, 18 of 20 kids placed and two will go to nationals. DECA is focused on business and selling so the students do pitches. Students put on *Matilda* the musical, which was a good play. The Winter Sports teams did well. Wrestlers went to State and Will Downs placed. Snowboarders and swimmers also had success.

7.B. AEA Report

AEA representative Alan Parowski reported on activities at the sites. There is a desire to build Ashland Connect as a hybrid program that would attract more students. Sites reported activities performed to appreciate classified colleagues, including buffets, donuts, coffees, and other celebrations. He read activity reports from each site that included AMS doing *Sponge Bob the Musical*, the Helman OBOB team winning the regional competition, TRAILS planning for its Spring Sing event, Walker students attending a women's basketball game at SOU, and the Brain Bowl coming up with SOU.

7.C. OSEA Report

OSEA representative Steven Essig reported that OSEA is engaged in contract bargaining with the District and updates are posted on the ASD web site. OSEA has requested opening 19 of the contract's 22 articles and they are taking good strides. In Article 12 they added Juneteenth to the annual holiday schedule. Mr. Essig commented on Classified Appreciation Week and OSEA is grateful for the celebration of its members. It is the time of year for the YouthTruth Survey and OSEA is encouraging families to complete those surveys.

8. Board Reports

Director Ruby said he expected a slow spring season after picking a new superintendent. Actually, he spent about 30 hours this month engaged with the Innovation Committee, a Student Success Summit, AEA Bargaining, PTC meetings, etc. Director Skuratowicz attended the Walker Elementary science night, and the SOESD day on career-connected learning K-12. Students at Eagle Point and South Medford talked about CTE classes. On March 1, the Soroptimist members had a tour of the new schools and we are connecting with realtors to do tours. We hope the new facilities will help attract new families to our schools.

Director Hatch participated in a contract bargaining day and was impressed to see all parties working to arrive at a positive start. He attended the Middle School string performance and said that we have 5th graders with exceptional talent. The Innovation Committee on school calendars

is moving to a conclusion. He also met with Erica Thompson, executive director of ASF (Ashland Schools Foundation).

Vice Chair Franko attended the Behavioral Health Summit for southern Oregon. She also participated in Senator Jeff Merkley's Town Hall at AHS, an ASF board meeting, and a meeting with the Maslow Project about the district's ideas for a housing project. The recent track meet was great. ASD has a 6th grade girl runner who is the fastest in the nation.

Chair Dyson moderated the Walker Elementary OBOB tournament. The AHS team went to the regional championship. The AHS orchestra concert was wonderful and audience members were heckling performs in fun. Our students attended the solo and ensemble festival and out of six categories, AHS students won four solo contests and one of two ensemble ones. Our students are very talented.

Chair Dyson then introduced a special guest, Dr. Joseph Hattrick. She welcomed him to his first official Board meeting, our future superintendent as of July 1. Dr. Hattrick expressed excitement about touring all of our schools, meeting with students and staff, and beginning to learn more about the Ashland community. He will be attending the AHS play Matilda.

Chair Dyson mentioned that her son James would be performing Saturday at 2:00 pm with the Rogue Valley Symphonic Band, doing a bassoon concerto. She is grateful to have him back at home and appreciates community support.

8. Student Board Representative Report

Willa Vogel reported that students are deeply engaged in college and career decisions right now. The current student reps and alternates are busy recruiting future Board reps. On May 18 students will have their Benefit Ball. Willa met with the Black Student Union to talk about a potential SRO (School Resource Officer) and they had a positive interaction. She will also be giving a High School tour to Dr. Hattrick.

9. Hear Public Comments

There were none.

10. District Staff Updates

10.A. Superintendent Report

Superintendent Bogdanove reported that incoming superintendent Dr. Joseph Hattrick will be visiting Ashland in the next couple of days. He plans to meet with the district Cabinet and tour sites with Dr. Hattrick, who will have lunch with district office staff. Superintendent Bogdanove will be briefing him on planning for the budget and staffing, as we work to build for his success. Dr. Hattrick intends to make future visits before his move in late June.

Supt. Bogdanove also reported that the recent meeting of OACOA (Oregon Association of Central Office Administrators) presented its annual Award of Excellence to our Assistant Superintendent Erika Bare. This was a surprise to her and her family members attended to enjoy her honors. The event was held in Eugene.

He also reported that our OBOB (Oregon Battle of Books) teams are doing great. The high school is also hosting a DECA Club again. DECA is a career and professional preparation organization for high school students throughout the world.

District administrators are attending a threat assessment workshop this week, held at SOU. The AHS wood shop is hosting its Kinder visit again this year in a carefully supervised introduction to wood working skills. The selection of a TRAILS principal will be announced soon.

10.B. Capital Bond

10.B.1) Monthly Bond Report - February 2024

HMK Program Director Mike Freeman reported that we have finished the one-year warranty walks at the completed sites. AHS work is moving along well. Demolition is completed for the Humanities Building and the Science Building is about the same as last month.

The solar array is now live and producing electricity. There is a live stream of the array from the site. The District should be proud to host the largest solar array in the region, and the energy produced will feed into TRAILS Outdoor School. We still need to do another solar project in order to meet our requirement to spend 1% of total bond costs on environmental projects.

Director Franko asked about AHS system development charges and planning fees. Executive Director of Operations Steve Mitzel reported that we are seeing cost savings now because after our construction “pause” we had to re-submit all of our plans. We made a variety of value engineering changes that resulted in lower cost estimates. Our reductions amount to about \$600,000.

We currently have about \$6.5 million that are not allocated, or have been returned from completed projects that remained unspent. Asked if any of this might be applied to the AHS roof, Mr. Mitzel responded that we are waiting for bids from roofing companies.

Supt. Bogdanove acknowledged the maintenance and facilities crews who have gone to great lengths to do temporary patches on the leaking roof, which has about 200 tons of rock covering the surface.

10.C. Update on SBAC and District Report Card

Willow Wind Principal Debra Schaeffer-Pew presented district-wide achievement data from 2022-2023. This is part of the state report card. Topics included attendance and achievement scores on different topics, number of students on track to graduate, and on-time graduation rates. Scores compared the Ashland District to Oregon statewide averages.

It is still somewhat unknown whether we are fully emerging from the delay impacts of COVID on education. There were questions about whether our trends up or down correlate to the movement of state trends. Superintendent Bogdanove reported that while we have made good gains in student results, we are still suffering impacts of the COVID period. Our 9th grade on track numbers now are good, and indicate a likelihood that most students will complete high school on time. Some date lags a year because of collection periods. It can take 18 months to acquire a 12-month comparison.

Do we know anything about the impact of our new math curriculum, positive or negative? We will get those assessments down the road and may have some in time for the Board retreat.

Reviewing achievement results broken down by demographics, there are some stark differences in numbers. Our attendance numbers across racial and ethnic populations are concerning. Students of color fall markedly shorter than we would like to see in attendance categories. Ms. Pew reminded the Board that our numbers are small and this can impact percentages.

Ms. Pew presented specific results of Ashland students on the SBAC subject assessments. There were some queries about the presentation of the data and concerns about more marginalized student populations. Director Skuratowicz asked that the charts we use identify the numbers, in addition to percentages, to give a scale when reviewing.

10.D. Finance Report

10.E.1) Finance Report for the period ending February 29, 2024

Director of Business Services Whitman reported that there were no significant changes from the previous month's report. He and the Lead Team have spent a considerable amount of time doing budget planning for future years. We have a good path for reducing expenditures and stopping our over-spending next year, with progress to recovery in the following year. The district is on good track with bargaining and planned reductions. Director Franko asked about the planned Reductions in Force and Mr. Whitman stated that those will be effective for the 2024-2025 fiscal year. Supt. Bogdanove said that by managing reductions of temporary employees and retirements, we were able to reduce the number of RIFs required. The Board will be asked to take final action on them at the April meeting and they will take effect beginning July 1.

11. **Unfinished Business**

There was none.

12. **New Business**

There was none.

13. **Announcements and Appointments**

Chair Dyson read the announcements of upcoming meetings.

14. **Adjourn**

There being no further business, Chair Dyson adjourned the meeting at 9:50 pm.

Submitted by:

Jackie Schad, Board Secretary

Dated for Board Approval: April 11, 2024

Board Chair Rebecca Dyson

Superintendent Samuel Bogdanove

Ashland School District
 Board Personnel Report
 April 1, 2023

| SITE | NAME | POSITION | STATUS | STATUS CHANGE | SALARY PLACEMENT EXCEPTION |
|---|-----------------------|-----------------------------------|-------------------------------------|------------------|-------------------------------|
| AHS | Matt Preston | Girl Golf Coach | temporary service | NO | NONE |
| AHS | Kimberly Moore | Youth Advocate | Resignation | NO | NONE |
| Helman | Harlee Crown | Teacher Grade 3 | Resignation | NO | NONE |
| Maintenance | Ashley Rogers-Brown | Custodian | 1 FTE | NO | Yes |
| Maintenance | Elisha (Angel) Padron | Custodian | Resignation | NO | NONE |
| Maintenance | Douglas Ingram | Asst Head Custodian | Resignation | NO | NONE |
| Maintenance | Eric Gilcrease | Custodian | 1 FTE | NO | NONE |
| TRAILS (TBD based upon enrollment) | Laurie Green | Teacher | 1.0 FTE (correction to 3/14 report) | NO | NONE |
| Transportation | Don Verschoor | Bus Driver | Resignation | NO | NONE |
| District Office | Tiffany Burns | Serving on school board committee | temporary service | NO | NONE |
| District Office | Christine McCollom | Serving on school board committee | temporary service | NO | NONE |
| District Office | Debra Pew | Serving on school board committee | temporary service | NO | NONE |
| Willow Wind (TBD based upon enrollment) | Zoe Lavier-Fisher | teacher | 1.0 FTE (correction to 3/14 report) | NO | NONE |

Ashland School District
 Board Personnel Report
 April 1, 2023

| | | | | | |
|--|-----------------------|-----------------------|--------------------------------------|------------------------|------|
| Willow Wind (TBD based upon enrollment) | Robin Hawley | teacher | 0.50 FTE (correction to 3/14 report) | NO | NONE |
| Bellview | James Edward Janousek | teacher, math/science | 0.5 fte | RIF end of school year | NONE |
| Walker | Julian Boufford | Gen Ed Tutor | temporary service | NO | NONE |

ASHLAND PUBLIC SCHOOLS ENROLLMENT SUMMARY

March 2024 Full Time Enrollment

| SITE | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | | |
|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|--------------|
| BELLVIEW | 39 | 33 | 43 | 42 | 46 | 52 | | | | | | | | 255 | BELLVIEW |
| HELMAN | 39 | 41 | 42 | 58 | 47 | 72 | | | | | | | | 299 | HELMAN |
| WALKER | 30 | 36 | 36 | 44 | 43 | 52 | | | | | | | | 241 | WALKER |
| TRAILS | 12 | 16 | 17 | 16 | 17 | 16 | 17 | 23 | 8 | | | | | 142 | TRAILS |
| *Ashland CONNECT | 1 | 0 | 1 | 1 | 2 | 2 | 2 | 7 | 7 | | | | | 23 | CONNECT |
| AMS | | | | | | | 162 | 181 | 194 | | | | | 537 | AMS |
| AHS | | | | | | | | | | 212 | 228 | 197 | 205 | 842 | AHS |
| WILLOW | 18 | 20 | 20 | 21 | 18 | 23 | 24 | 20 | 15 | | | | | 179 | WILLOW |
| ASD TOTALS | 139 | 146 | 159 | 182 | 173 | 217 | 205 | 231 | 224 | 212 | 228 | 197 | 205 | 2518 | TOTAL |

| | March Enrollment History | | | | | | | | | | | | | | |
|-------------------|--------------------------|------|------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| | 2010 | 2011 | 2012 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | |
| BELLVIEW | | | | 304 | 315 | 322 | 325 | 315 | 318 | 263 | 256 | 246 | 258 | 255 | BELLVIEW |
| HELMAN | | | | 303 | 303 | 314 | 351 | 345 | 345 | 286 | 286 | 281 | 315 | 299 | HELMAN |
| WALKER | | | | 283 | 299 | 342 | 343 | 337 | 344 | 275 | 277 | 226 | 221 | 241 | WALKER |
| JOHN MUIR | | | | 101 | 100 | 120 | 122 | 123 | 122 | 105 | 107 | 180 | 135 | 142 | TRAILS |
| AMS | | | | 577 | 579 | 562 | 565 | 564 | 517 | 485 | 480 | 461 | 527 | 537 | AMS |
| AHS | | | | 960 | 971 | 996 | 971 | 950 | 940 | 942 | 914 | 934 | 888 | 842 | AHS |
| WILLOW | | | | 208 | 195 | 192 | 179 | 178 | 180 | 159 | 150 | 150 | 163 | 179 | WILLOW |
| Ashland Connect | | | | | | | | | | | | 0 | 24 | 23 | CONNECT |
| ASD TOTALS | | | | 2736 | 2762 | 2848 | 2856 | 2812 | 2766 | 2515 | 2470 | 2478 | 2531 | 2518 | ASD TOTALS |

| | Monthly Enrollment | | | | | | | | | |
|-----------|--------------------|------|------|------|------|------|------|------|------|------|
| | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June |
| 2023-2024 | 2571 | 2553 | 2539 | 2532 | 2529 | 2541 | 2518 | | | |
| 2022-2023 | 2560 | 2563 | 2546 | 2552 | 2543 | 2543 | 2530 | 2538 | 2535 | 2531 |
| 2021-2022 | 2478 | 2487 | 2441 | 2449 | 2465 | 2483 | 2471 | 2476 | 2472 | 2443 |
| 2020-2021 | | | 2530 | 2515 | 2509 | 2505 | 2490 | 2491 | 2486 | 2470 |
| 2019-2020 | | 2835 | 2825 | 2820 | 2804 | 2797 | 2781 | 2774 | 2763 | 2766 |
| 2018-2019 | | 2897 | 2894 | 2881 | 2860 | 2846 | 2830 | 2842 | 2824 | 2812 |
| 2017-2018 | 2935 | 2922 | 2913 | 2912 | 2905 | 2897 | 2892 | 2878 | 2869 | 2856 |
| 2016-2017 | 2898 | 2897 | 2901 | 2929 | 2879 | 2864 | 2847 | 2845 | 2826 | 2848 |
| 2015-2016 | 2856 | 2852 | 2845 | 2875 | 2815 | 2804 | 2796 | 2793 | 2779 | 2812 |
| 2014-2015 | 2752 | 2750 | 2762 | 2804 | 2752 | 2742 | 2731 | 2729 | 2727 | 2762 |

ASHLAND PUBLIC SCHOOLS ENROLLMENT SUMMARY



AHS – CTE PATHWAYS

CAREER TECHNICAL EDUCATION

WHAT IS CTE

- Career Connected Learning
- Education programs/courses that utilize 21st century technology to teach
 - Technical Skills
 - Professional Practices
 - Academic Knowledge
 - Opportunities for careers in high-wage, in-demand careers



AHS CTE PROGRAMS

- Digital Arts
- Technical Theater
- Manufacturing & Design – Woods, Glass, CAD, Interior Design
- Mechanics
- Culinary
- Pre Apprenticeship
- For Next Year: Video Production

CTE SUCCESSES

- **2023 Grad Rate for CTE – 93%**
 - Overall grade rate was 90.3%
- 2023 Pre Apprenticeship 18 AHS students (47 total including Medford)
 - Total completers 17
 - AHS Completers 12
- 5 Students completed Crater Electric Pre-Apprenticeship Program & Certification
- 2023-2024: 517 Total Enrollments in CTE courses



STUDENT EXPERIENCES

Ashland School District School Resource Officer Presentation



**Presentation by AHS students and
AHS Administration**

Development of SRO Program

- **Brief history of SRO program at AHS**
- **Current Opportunity**
- **Current needs, concerns, and interests**
- **Student voice**
- **Shared experiences of students**
- **School culture considerations**
- **Impact of not having an SRO program**

What was our process?

- **Timeline review**
- **Board members met with student leadership**
- **Student leaders met with APD**
- **Spoke to student affinity groups**
- **Met with district leadership**
- **Held ongoing meetings, socials, and events with APD**

Considerations

- Met with students who are in our affinity groups and various community members to ensure that ALL have a voice in the conversation
- Discussed concerns and brought ideas to school leaders
- Involved Chief O'Mara and his team in discussions

Why is this important to our students?







What is a School Resource Officer (SRO)?

■ Definition

- A School Resource Officer is a law enforcement officer with sworn authority, deployed in community-oriented policing, assigned by the employing police department (Ashland Police Department) to collaborate with Ashland School District.

What is a School Resource Officer (SRO)?

- A sworn law enforcement officer
- Properly selected
- Properly trained
- Important bridge builder in our community
- Return of the role we once had
- Funded by the local APD

What is role of an SRO?

- Visible, active, law enforcement figure
- A classroom resource
- A community resource
- A member of the faculty
- Not a replacement for existing school security practices
- Not a disciplinarian

Goals of the SRO program

- Bridge the builder between first responders and young people in our community
- Increase positive attitudes towards law enforcement
- Teach the value of our legal system
- Promote respect for oneself, people, and property
- Helping students formulate an awareness of self-care, respect, authority, and justice

Memorandum of Understanding (MOU)

Interagency Collaboration is foundational to the success of an SRO program.

The MOU is a written agreement between the school district & the law enforcement agency providing the guidelines for the program.

Key Elements of MOU

- **Clear Rationale**
- **Officer Training**
- **Student and School Community Engagement**
- **Accountability**
- **Continuous evaluation**

Contributions and Insights from AHS Departments



33



Jacqueline Schad

From: Melina Barker <melina.parrish.barker@gmail.com>
Sent: Thursday, April 11, 2024 6:59 AM
To: Jacqueline Schad
Subject: Public Comment Student Resource Officer

Caution! This message was sent from outside your organization.

Hello,

I'm writing in support of having a Student Resource Officer on the AHS campus (funded by Ashland Police). As a parent of a AHS student, I support having more resources and more eyes on substance use at school and think this will also mitigate school violence. Most if not all other high schools in Jackson Country have student resource officers.

It is my understanding that Student Leadership is advocating for this as well which speaks volumes to the need for more support.

Thank you,
Melina Barker

Jacqueline Schad

From: Karsten Peterson <karstenpeterson@yahoo.com>
Sent: Thursday, April 11, 2024 8:44 AM
To: 10 School Board and Superintendent
Subject: Community Resource Officer

Caution! This message was sent from outside your organization.

Dear ASD board,

I first want to thank teachers, EAs, school administrators and specialized support staff that care and attend to our children every day. I am both an Ashland School District mother and a behavioral health provider that has worked with youth in a variety of capacities, including within school settings. I understand the past five plus years has been incredibly trying on youth, but also educators who tireless work on behalf of young people.

I believe the reason for the decline in youth mental health and safety to be complex and multi-layered, just as any presumed solutions would be.

What I know about youth resiliency is that there are multiple protective factors that support healthy development, set not only by intrinsic motivation but also built by trusted people and supports in their environment, at home, at school, and the resources within the community at large.

I imagine and trust that if our youth are advocating for a SRO, youth being the experts in their experience and lives, that this is not only a **viable consideration** but important **voice** to factor in as a solution to feeling safe and supported each day. I imagine the same sentiment would come from schools, and appreciate AHS's continued effort to involve parents and community stakeholders in problem solving. I full heartedly appreciate the school board and Chair Rebecca Dyson's thoughtful approach to considering the return of a SRO to Ashland High School campus and recognize by doing so that we would join all other high schools in Jackson County to keep campus's safe. I trust that we as a community can find win-wins and navigate change together, and will work together as a community to help our youth thrive.

Warm regards,

Karsten Peterson
Licensed Clinical Social Worker
Licensed School Social Worker

Jacqueline Schad

From: rachel sol <ahimsasol@yahoo.com>
Sent: Thursday, April 11, 2024 8:45 AM
To: Jacqueline Schad
Subject: Public comment: Student resource officer AHS

Caution! This message was sent from outside your organization.

Hello,

I am writing to voice my support for a student resource officer at AHS. I believe this will increase the safety for students and staff.

Thank you,

Rachel Sol

Parent of AHS 11th grader

[Yahoo Mail: Search, Organize, Conquer](#)

Jacqueline Schad

From: Amy Herbst <Amy.Herbst@medford.k12.or.us>
Sent: Thursday, April 11, 2024 9:19 AM
To: Jacqueline Schad
Subject: In support of SRO

Caution! This message was sent from outside your organization.

Hi Jacqueline,

As an MSD administrator (former HS principal) who has 2 boys in ASD, I'm in big support of the valuable partnership of an SRO.

I have many years of working with SROs in Medford and have a long list of positives if I can be helpful in this process. Simply put, safety increases with an SRO = positive culture and climate. Thanks, Amy

Sent from my iPhone

ASHLAND PUBLIC SCHOOLS

JACKSON COUNTY SCHOOL DISTRICT #5

Samuel Bogdanove
Superintendent



Inspiring Learning for Life

BOARD OF DIRECTORS

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STEVE MITZEL
Executive Director, Operations

JAY PRESKENIS
Director, Human Resources

SCOTT WHITMAN
Director, Business Services

Ashland School District Teacher Appreciation Week *with a twist*

WHEREAS, teachers are the superheroes who don't wear capes but wield whiteboard markers with unmatched skill; and

WHEREAS, teachers gracefully navigate the jungle of wildly diverse backgrounds and individual needs, making Indiana Jones look like a homebody; and

WHEREAS, our nation's future is basically in the hands of these brave souls who dare to teach the Pythagorean theorem and the importance of Shakespeare in a world dominated by emojis and TikTok; and

WHEREAS, teachers perform the miraculous feat of preparing lessons, grading papers, and somehow finding the time to console heartbroken teenagers and arbitrate disputes over who had the coolest dinosaur in prehistoric times—all on what can only be described as an Olympian lack of sleep; and

WHEREAS, our community realizes that without teachers, our future would be as bleak as a world without Netflix, thus, we stand in awe and support of our educators who tackle the noble art of teaching;

NOW, THEREFORE, BE IT RESOLVED that the Ashland School District Board of Directors proclaims May 5-10, 2024, not just as TEACHER APPRECIATION WEEK but as the week we officially recognize our educators as the rock stars they truly are; and

BE IT FURTHER RESOLVED that the Ashland School District Board of Directors implores every member of our community to join in this grand ovation, encouraging a standing room only performance in honor of our teachers. Go forth and shower them with the adulation they so richly deserve, be it in the form of heartfelt thanks, coffee (lots of it), or perhaps, the occasional pizza—because who doesn't love pizza? And it's good for teaching fractions.

Adopted this 11th day of April, 2024, with the highest hopes that our educators know just how much they are appreciated, today and every day.

Signed: _____

Rebecca Dyson, Board Chair

Attest: _____

Samuel Bogdanove, Superintendent



Solar Campus Ribbon Cutting Ceremony

ASHLAND SCHOOL DISTRICT CAPITAL BOND PROGRAM

END OF MONTH REPORT – MARCH 2024





GENERAL PROGRAM UPDATE

During March, the Solar Campus was officially completed and TRAILS School, as well as the district, are now reaping the benefits of clean solar energy to help power the school. The team for the Bellview HVAC project took advantage of the spring break window to install the new Chiller and finalize the HVAC project. The next few weeks will be spent starting up and checking this new system. The Ashland High School project proceeded and the team was able to make large strides in getting closer to completing the Humanities Seismic project by installing shotcrete to all of the external seismic structural components. In addition the team worked on the mechanical, electrical and plumbing rough in on both the Humanities and Science buildings.

PROJECT ADMINISTRATION

Project administration and accounting support are two key areas critical to Program success. This is a combined effort of HMK Company and ASD Accounting Department. In the month of March, we requested 10 purchase orders and processed 12 invoices.

| Contract Type | Number of Contracts | Value |
|--|---------------------|----------------|
| Professional Service Agreements / Design Contracts | 5 | \$ 22,324,015 |
| Construction Contracts | 5 | \$ 101,943,982 |



LOCAL VENDORS AND CONTRACTORS

The following list of local vendors are currently working on the projects.

ASHLAND AREA VENDORS and CONTRACTORS

| | |
|--------------------------------------|----------------------------|
| Arkitek:design&architecture | Adroit Construction Co. |
| Ciota Engineering | DOBRIN |
| Covey Pardee Landscape Architecture | Infinity Electric |
| Douglas Engineering Pacific | Van Row Mechanical |
| HMK Company | Cascade Communications |
| KenCairn Landscape Architecture | Quality Fence |
| Bean Electric | Pacific 3D Reality Capture |
| Renfro | Welburn Electric |
| Pariani Land Surveying | Britannia |
| Powell Engineering | Patriot Landscaping |
| ZCS Engineering & Architecture | Sandeem Masonry |
| Beflor | Alco |
| Top Notch | Quality Fence |
| Sandeem Masonry | S&S Sheetmetal |
| Metal Masters | Urban Racks |
| Moore Construction | Curtis Huntley |
| Devry | Cut N' Break |
| Precision Electric | Advanced Air |
| Hall of Fame Movers | New Horizons Woodworks |
| Milestone Landscape Group | Viking Concrete Cutting |
| Figueroa's Lanscaping & Construction | Artoff Construction |
| North Core Excavation | LLAD |
| Southern Oregon Painting Company | True South Solar |

Ashland Area, defined as Rogue Valley



ASHLAND MIDDLE SCHOOL & TRAILS

PROJECT ADDITION & RENOVATIONS TO EXISTING BUILDING

PROJECT DESCRIPTION

- New and renovated classroom space to replace 3 existing classroom wings, approx. 65,000 sq. ft.
- Campus security
- Air Quality improvements and Climate resilience for existing buildings, including new construction
- Required tech infrastructure

| SCHEDULE & KEY MILESTONES | START | COMPLETION | % CPL | COMMENT |
|--------------------------------|----------|------------|-------|---------|
| Pre-Design & Schematics | 08/12/19 | 11/15/19 | 100% | |
| Design Development | 12/09/19 | 02/28/20 | 100% | |
| Construction Documents | 03/23/20 | 08/07/20 | 100% | |
| Bid and Award Site Package | 10/27/20 | 11/02/20 | 100% | |
| Bid and Award Building Package | 10/27/20 | 11/02/20 | 100% | |
| Construction | 11/03/20 | 10/21/22 | 100% | |
| Substantial Completion | 10/21/22 | 03/01/23 | 100% | |
| Owner Occupancy | 08/24/22 | 10/31/22 | 100% | |
| Post Occupancy Evaluation | 03/01/23 | 12/21/23 | 100% | |
| Warranty Period | 03/01/23 | 03/01/24 | 100% | |
| Other | | | 0% | |

CURRENT ACTIVITIES

Ashland Middle School and TRAILS Outdoor School are complete, and staff and students are fully occupying the new spaces.

Throughout each campus, upgrades in HVAC systems, plumbing, and electrical are prevalent, introducing energy efficiency air quality improvements and climate resilience resulting in more accommodating environments for maximum learning opportunities. Each school has received upgraded windows, new roof systems, new restrooms and redesigned administrative/office spaces. The project also resulted in improvements to overall campus security, technology infrastructure, seismic upgrades and accessibility. Both schools have been retrofitted with fire alarm and fire suppression systems as well. Each school campus has its own vehicle entry and exit with clear-cut pick up and drop off areas to assist with reduced congestion during high traffic periods.



Ashland Middle School comprises about 40,000 sq. ft. of the project including a new library and addition of a newly constructed two-story 6th grade building with an elevator. The campus includes a leadership room with full kitchen designed to host campus events. The SPED area includes multiple classrooms and offices with an additional calming space, private restrooms, and secure outdoor learning area. The covered courtyard is central to the campus with a multifunctional design including reclaimed wood beam stadium style benches for outdoor educational purposes and skateboard accommodating features allowing students a safe and fresh outdoor space for various activities. The kitchen and cafeteria have also been upgraded with new appliances and renewed finishes.

TRAILS Outdoor School has an entirely separate, newly renovated building stretching across 26,000 sq. ft. of useable space. The campus now includes 5 classrooms, a library, art lab, testing room, SPED room, music facility and multi-purpose room. There is also a grand outdoor structure attached to the building, allowing activities in adverse weather, including an integrated rock-climbing wall. The multi-purpose room, also known as the community room, is the highlight of the building. This area not only provides a place for staff and students to congregate for events but is equipped with large windows and roll up doors that can be opened to connect to the outdoors. Designing this aspect of the multi-purpose room was fully intentional and a defining characteristic of the school culture. The adjacent ready room has a full kitchen, which accommodates preparation for outdoor activities as well as daily meal requirements.

ACTIVITIES SCHEDULED FOR NEXT PERIOD

- Warranty Work

ADDITIONAL INFORMATION

For questions, comments or additional information, please contact:

Josh Whitaker, Project Manager
josh.whitaker@hmkco.org
541.601.3638



PROJECT PHOTO GALLERY

Combined Ashland Middle School and TRAILS Outdoor School Campus





TRAILS Outdoor School





Ashland Middle School





HELMAN ELEMENTARY SCHOOL

PROJECT ADDITION & RENOVATIONS TO EXISTING BUILDING

PROJECT DESCRIPTION

- New secure classroom wing to replace 2 classroom pods, approx. 23,000 sq. ft.
- Campus security
- Includes District Wide HVAC improvements which includes Climate resilience for all buildings, rather than just new construction
- Required tech infrastructure upgrades

| SCHEDULE & KEY MILESTONES | START | COMPLETION | % CPL | COMMENT |
|--------------------------------|----------|------------|-------|---------|
| Pre-Design & Schematics | 06/17/19 | 01/23/20 | 100% | |
| Design Development | 02/01/20 | 04/30/20 | 100% | |
| Construction Documents | 05/14/20 | 09/24/20 | 100% | |
| Bid and Award Site Package | 09/04/20 | 10/16/20 | 100% | |
| Bid and Award Building Package | 10/15/20 | 12/15/20 | 100% | |
| Construction | 10/30/20 | 08/31/22 | 100% | |
| Building Commissioning | 06/01/22 | 03/31/23 | 100% | |
| Substantial Completion | 08/31/22 | 03/01/23 | 100% | |
| Owner Occupancy | 08/23/22 | 08/24/22 | 100% | |
| Post Occupancy Evaluation | 03/02/23 | 08/01/23 | 100% | |
| Warranty Period | 03/01/23 | 03/01/24 | 100% | |
| Other | | | 0% | |

CURRENT ACTIVITIES

With the completion of this project, Helman Elementary School staff, students and community members are now able to fully utilize the renovated campus. The renovations included a brand new approximately 23,000 square foot classroom building to replace two of the existing quad buildings.



The construction of this building has a net reduction in the school's energy use that truly models the Ashland School District's adoption of the City of Ashland's Climate and Energy Action Plan (CEAP). The new classroom building also includes a SPED instructional space with exterior play area, sensory room with state-of-the-art furnishings, a large multipurpose room with an operable exterior wall and multiple breakout spaces scattered throughout the building.

The front administration area underwent a full renovation that included an access-controlled entry. New reception area, conference room and staff work room concluded the new spaces included in the administration area.

Campus wide, a new 4-Pipe hydronic HVAC system that includes new high efficiency boilers, new air handlers and a new chiller was installed. A new building controls system, allowing the district to operate the new systems as efficiently as possible and minimize any maintenance or troubleshooting delays, was also included. The campus also received a new fire alarm system bringing everything up to current building codes.

On the exterior of the site, a new entry drive was installed that will aid with traffic congestion during high traffic periods. Additional parking was installed at the south end of the campus. There is a brand new 1/8th mile walking track and new playground that is accessible to all. New landscaping wraps up the remainder of the campus.

ACTIVITIES SCHEDULED FOR NEXT PERIOD

- N/A

ADDITIONAL INFORMATION

For questions, comments, or additional information, please contact:

Mike Freeman, Project Manager
Mike.freeman@hmkco.org
541.499.7996



PROJECT PHOTO GALLERY

Completed Project





ASHLAND HIGH SCHOOL

PROJECT ASHLAND HIGH SCHOOL RENOVATION

PROJECT DESCRIPTION

- Improved accessibility and flexibility for the Humanities and Science Buildings.
- Repurpose or reconfigure existing spaces for science program requirements.
- Upgrades for air quality, security, restrooms, and technology infrastructure.

| SCHEDULE & KEY MILESTONES | START | COMPLETION | % CPL | COMMENT |
|---------------------------|----------|------------|-------|---------------------------------------|
| Pre-Design & Schematics | 01/27/20 | 10/02/20 | 100% | |
| Design Development | 10/02/20 | 01/29/21 | 100% | |
| Construction Documents | 01/29/21 | 1/31/24 | 100% | Final Drawing Set Complete |
| Permits, Bid and Award | 05/31/23 | 3/29/24 | 85% | Project will have Phased Bid Packages |
| Construction | 06/16/23 | 12/31/24 | 48% | HUM/SCI Underway |
| Substantial Completion | 12/31/24 | 12/31/24 | 0% | |
| Post Occupancy Evaluation | TBD | TBD | 0% | |
| Warranty Period | 01/01/25 | 01/01/26 | 0% | |
| Other | | | | |

CURRENT ACTIVITIES

In March, the Humanities building seismic and modernization project made great strides in construction. With the advantage of spring break, the project team poured back the drag beams and shear walls on the exterior of the building for the seismic upgrade. Inside the building the plumbing and electrical continued to progress on the first and second floors with the continuation of the rough in phase. New ducting for the HVAC upgrades were installed as well as new fire sprinkler lines.

At the Science building, the last of the abatement was performed over spring break. Demo is complete and the project team is starting to route temp utilities to keep the building operational for staff and students while also completing the needed upgrades.

The remainder of campus work was bid out and now the project team is reviewing those bids and revisiting the scope of the project to ensure that it stays in alignment with the budget.



ACTIVITIES SCHEDULED FOR NEXT PERIOD

- Humanities building door and finish install begins.
- Continued MEP rough-in in the Science Building.
- Bid review for the remainder of the campus work.

ADDITIONAL INFORMATION

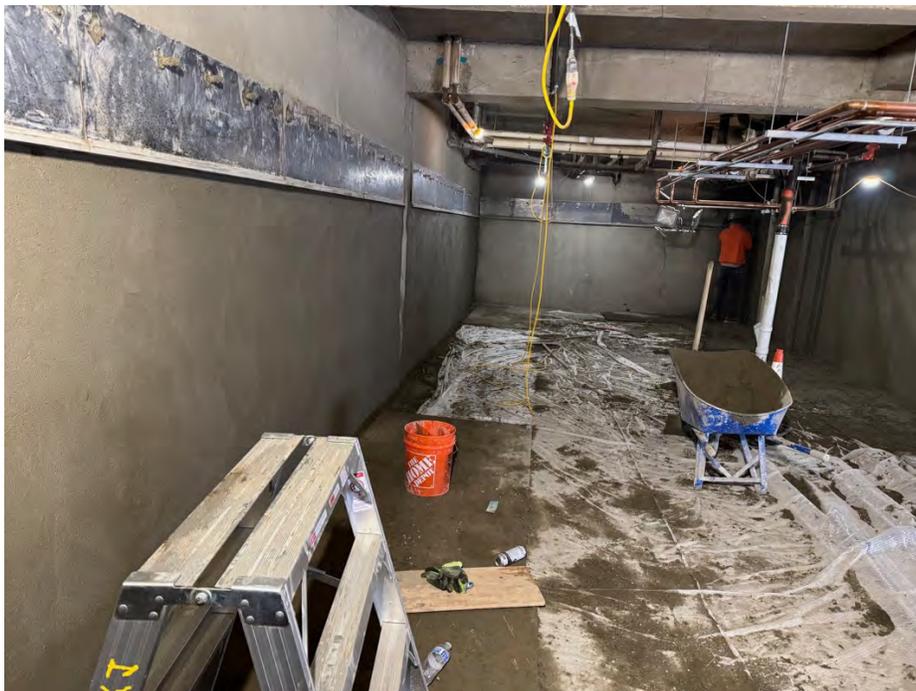
For questions, comments, or additional information, please contact:

Josh Whitaker, Project Manager
josh.whitaker@hmkco.org
541.601.3638



PROJECT PHOTO GALLERY

Installation of Shotcrete in Basement of Humanities Building





Prepped Forms for the Drag Beams at the Humanities Building





WALKER ELEMENTARY SCHOOL

PROJECT ADDITION & RENOVATIONS PROJECT

PROJECT DESCRIPTION

- Comprehensive renovation and seismic improvement of historic Walker Elementary School main building and gymnasium
- Includes replacement of classroom wing, with new classrooms, redesigned entry, new finishes, doors, windows and roof
- Also, includes the district wide HVAC improvements

| SCHEDULE & KEY MILESTONES | START | COMPLETION | % CPL | COMMENT |
|--------------------------------|----------|------------|-------|----------|
| Pre-Design & Schematics | 01/07/20 | 09/22/20 | 100% | Complete |
| Design Development | 09/22/20 | 12/10/20 | 100% | Complete |
| Construction Documents | 12/10/20 | 08/13/21 | 100% | Complete |
| Bid and Award | 03/22/21 | 05/14/21 | 100% | Complete |
| Construction Documents Phase 2 | 10/18/20 | 11/16/21 | 100% | Complete |
| Bid and Award Phase 2 | 03/22/21 | 12/14/21 | 100% | Complete |
| Construction | 07/17/21 | 04/17/23 | 100% | Complete |
| Building Commissioning | 01/16/23 | 04/17/23 | 100% | Complete |
| Owner Occupancy | 04/17/23 | 04/18/23 | 100% | Complete |
| Post Occupancy Evaluation | 04/18/23 | 07/17/23 | 100% | Complete |
| Warranty Period | 04/18/23 | 04/18/24 | 95% | |
| Other | | | 0% | |

CURRENT ACTIVITIES

The Walker Elementary School renovation is now complete. This project brought much needed improvements to the existing Walker School that will provide the community with a state-of-the-art educational facility for many years to come. The older classroom annex was demolished in order to construct a new classroom wing that also allowed the front entrance to be relocated creating a much more intuitive office space. The historical wing of the building received structural upgrades by way of a state funded seismic grant. The entire classroom building received new finishes, upgraded energy efficient exterior envelope that included new windows and new furniture.

The renovation and addition has a net reduction in the school's energy use that truly models the Ashland School District's adoption of the City of Ashland's Climate and Energy Action Plan (CEAP). The



new addition also includes a SPED instructional space with exterior play area, sensory room with state-of-the-art furnishings, dedicated resource rooms and multiple breakout spaces scattered throughout the building.

Campus wide, a new 4-Pipe hydronic HVAC system that includes new high efficiency boilers, new air handlers and a new chiller was installed. A new building controls system, allowing the district to operate the new systems as efficiently as possible and minimize any maintenance or troubleshooting delays, was also included. The campus also received a new fire alarm system bringing everything up to current building codes.

The gym underwent a seismic upgrade making this building now rated to withstand a seismic event. In addition, it received a new roof and exterior paint as well as HVAC upgrades.

The exterior of the site underwent extensive renovations in order to improve campus security and student and automobile circulation. The parking area was extended, and the traffic flow was reconfigured to create a more cohesive format for pick up and drop off that eases congestion in the neighborhood and adjoining streets. The exterior was fenced creating a secure campus and the newly configured front entrance added access control in order to create a single point of entrance. A new fully accessible playground was installed as well. New landscaping wraps up the exterior improvements.

ACTIVITIES SCHEDULED FOR NEXT PERIOD

- N/A

HIGHLIGHTS, CHALLENGES, SOLUTIONS

HIGHLIGHTS:

- Project completion.

CHALLENGES:

- No current challenges to note.

ADDITIONAL INFORMATION

For questions, comments, or additional information, please contact:

Josh Whitaker, Project Manager

josh.whitaker@hmkco.org

541.601.3638



PROJECT PHOTO GALLERY

Aerial Photos of New Renovation and Addition







Placard Depicting the Seismic Upgrade through the Oregon Seismic Rehabilitation Grant





**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DISTRICT WIDE ROLLUP BUDGET
MARCH 31, 2024**

| Project Expense | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|---|----------------------|---------------------|---------------------|---------------------|
| Hard Cost | | | | |
| Technology | \$ 3,420,000 | \$ 3,271,275 | \$ 127,949 | \$ 3,399,224 |
| Restrooms | \$ 3,087,500 | \$ - | \$ - | \$ - |
| Security | \$ 2,850,000 | \$ 272,175 | \$ 34,767 | \$ 306,942 |
| HVAC & MEP | \$ 13,569,000 | \$ - | \$ - | \$ - |
| Transportation | \$ - | \$ 559,844 | \$ 1 | \$ 559,845 |
| Bellview | \$ - | \$ 1,337,278 | \$ 360,004 | \$ 1,697,282 |
| Maintenance | \$ - | \$ 676,982 | \$ 0 | \$ 676,982 |
| District Office | \$ - | \$ - | \$ - | \$ - |
| Asbestos Abatement | \$ 316,447 | \$ - | \$ - | \$ - |
| Construction Contingency | \$ 1,348,640 | \$ - | \$ 300,769 | \$ 300,769 |
| Construction Sub Total | \$ 24,591,587 | \$ 6,117,553 | \$ 823,491 | \$ 6,941,044 |
| Soft Cost | | | | |
| Administrative Cost | | | | |
| Legal Fees | \$ 35,000 | \$ - | \$ - | \$ - |
| Bond Counsel | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | * \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | \$ - | \$ - | \$ - | \$ - |
| Project Management | \$ 733,063 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | ** \$ 48,870 | \$ - | \$ - | \$ - |
| Communications | \$ - | \$ - | \$ - | \$ - |
| Sustainability | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | |
| Site Survey | \$ 30,000 | \$ 2,270 | \$ 30,000 | \$ 32,270 |
| Geo-Tech Report | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | |
| Design Fees | \$ 2,026,632 | \$ 111,938 | \$ 170,120 | \$ 282,058 |
| A & E Reimbursable Expenses | \$ 41,670 | \$ - | \$ 10,000 | \$ 10,000 |
| Commissioning | \$ 145,267 | \$ 174,601 | \$ (6,601) | \$ 168,000 |
| Printing & Plan Distribution | \$ 9,416 | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | \$ 138,808 | \$ 20,890 | \$ 460 | \$ 21,350 |
| Construction Testing | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | \$ 72,634 | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | \$ 250,971 | \$ 60,724 | \$ 46,754 | \$ 107,478 |
| Special Inspection and Testing | \$ 50,053 | \$ - | \$ 21,000 | \$ 21,000 |
| Miscellaneous Fees | \$ - | \$ 24,549 | \$ 7,751 | \$ 32,300 |
| Ed Specs | \$ - | \$ - | \$ - | \$ - |
| Kitchen | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | |
| Legal Advertisements | \$ 4,823 | \$ 1,217 | \$ 3,690 | \$ 4,907 |
| Furniture, Fixtures, and Equipment (FF&E) | \$ - | \$ 7,631 | \$ 17,369 | \$ 25,000 |
| Technology | \$ - | \$ 40,623 | \$ 377 | \$ 41,000 |
| Technology (Design) | \$ 210,634 | \$ 1,200 | \$ 27,477 | \$ 28,677 |
| Acoustics | \$ 36,317 | \$ - | \$ - | \$ - |
| Criminal Background Checks | \$ 3,162 | \$ - | \$ - | \$ - |
| System Development Charges | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | \$ 72,634 | \$ - | \$ - | \$ - |
| Utility Connection Fee | \$ 116,214 | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | \$ 2,964,431 | \$ - | \$ 37,587 | \$ 37,587 |
| Inflation | \$ 1,885,566 | \$ - | \$ 74,433 | \$ 74,433 |
| Sub Total Soft Cost | \$ 8,876,165 | \$ 445,644 | \$ 440,417 | \$ 886,060 |
| Total Project Cost | \$ 33,467,752 | \$ 6,563,197 | \$ 1,263,907 | \$ 7,827,104 |

* Budget has been moved to the Project Level

**Budget has been moved to the Program Level



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
PROGRAM LEVEL BUDGET
MARCH 31, 2024**

| Program Revenue ¹ | Original Budget | Received to Date | Allocated to Date | Unallocated Balance | Revised Budget |
|-------------------------------------|------------------------|-------------------------|--------------------------|--------------------------------|-----------------------|
| Bond and Other Proceeds | | | | | |
| Bond Proceeds | \$ 107,380,000 | \$ 107,380,000 | \$ 107,380,000 | \$ - | \$ 107,380,000 |
| Bond Premium | \$ 22,436,690 | \$ 22,436,690 | \$ 17,783,997 | \$ 4,652,692 | \$ 22,436,690 |
| OSCIM Grant (Ashland Middle School) | \$ 1,032,927 | \$ 4,000,000 | \$ 4,000,000 | \$ - | \$ 4,000,000 |
| Seismic (Walker) | \$ 2,500,000 | \$ 2,497,447 | \$ 2,497,447 | \$ - | \$ 2,497,447 |
| Seismic (Walker-Gymnasium) | \$ - | \$ 1,834,325 | \$ 1,834,325 | \$ - | \$ 1,834,325 |
| Seismic (Ashland High School) | \$ - | \$ 1,396,983 | \$ 2,500,000 | \$ - | \$ 2,500,000 |
| Investment Interest | \$ 5,000,000 | \$ 6,383,804 | \$ 4,628,566 | \$ 1,755,238 | \$ 6,383,804 |
| Miscellaneous | \$ - | \$ 250,540 | \$ - | \$ 146,252 | \$ 146,252 |
| Total Revenue | \$ 138,349,617 | \$ 146,179,789 | \$ 140,624,335 | \$ 6,554,182 | \$ 147,178,518 |

1. Program Revenue is an estimate. Accuracy should be verified by district personnel

The financial statement presentation has been prepared as a courtesy by HMK. They are based on information derived from ledgers provided by the agency, which have not been independently verified. The financial information included in this presentation is unaudited and should be used for informational purposes only and should not be relied upon for any other use.



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
PROGRAM BUDGET
MARCH 31, 2024**

| Program Expense | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|---|------------------------|-----------------------|--------------------------|-----------------------|
| District Wide Programs | \$ 24,591,587 | \$ 6,117,553 | \$ 823,491 | \$ 6,941,044 |
| District Wide Solar Projects | \$ - | \$ 873,050 | \$ 777,748 | \$ 1,650,798 |
| Helman Elementary | \$ 11,294,084 | \$ 15,357,996 | \$ (222,925) | \$ 15,135,071 |
| Walker Elementary | \$ 11,252,185 | \$ 29,771,778 | \$ 445,758 | \$ 30,217,537 |
| Ashland Middle School | \$ 21,960,270 | \$ 35,732,695 | \$ (285,319) | \$ 35,447,376 |
| Ashland High School | \$ 9,124,089 | \$ 7,612,614 | \$ 17,044,475 | \$ 24,657,089 |
| Willow Wind Learning Center | \$ - | \$ 1,732,696 | \$ 1,732 | \$ 1,734,428 |
| Construction Sub Total | \$ 78,222,215 | \$ 97,198,383 | \$ 18,584,960 | \$ 115,783,343 |
| Soft Cost | | | | |
| Administrative Cost | | | | |
| Legal Fees | \$ 100,000 | \$ 24,006 | \$ (592) | \$ 23,414 |
| Bond Counsel | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | \$ 625,293 | \$ 625,293 | \$ 0 | \$ 625,293 |
| Builders Risk Insurance | \$ - | \$ 80,126 | \$ (7,926) | \$ 72,200 |
| Project Management | \$ 2,274,483 | \$ 4,358,838 | \$ (349,974) | \$ 4,008,864 |
| Reimbursable Expenses | \$ 151,631 | \$ 328,755 | \$ (1,788) | \$ 326,967 |
| Communications | \$ - | \$ 199,367 | \$ (6,095) | \$ 193,272 |
| Sustainability | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees (Bank, consulting) | \$ - | \$ 374,858 | \$ (69,209) | \$ 305,649 |
| Ashland SD Staff | \$ - | \$ 1,028,728 | \$ (171,092) | \$ 857,636 |
| Lincoln Elementary | \$ - | \$ 42,354 | \$ 446 | \$ 42,800 |
| District Wide Roofing Project | \$ - | \$ 46,200 | \$ - | \$ 46,200 |
| Site Cost | | | | |
| Site Survey | \$ 213,903 | \$ 147,534 | \$ 10,189 | \$ 157,723 |
| Geo-Tech Report | \$ 123,179 | \$ 109,323 | \$ 15,411 | \$ 124,734 |
| Planning Cost | | | | |
| Design Fees | \$ 7,414,694 | \$ 8,261,404 | \$ (81,604) | \$ 8,179,800 |
| A & E Reimbursable Expenses | \$ 144,431 | \$ 35,420 | \$ 81,103 | \$ 116,523 |
| Commissioning | \$ 334,589 | \$ 383,885 | \$ (23,576) | \$ 360,309 |
| Printing & Plan Distribution | \$ 31,288 | \$ 1,724 | \$ 55 | \$ 1,779 |
| Hazardous Materials Consultant | \$ 418,761 | \$ 517,103 | \$ (41,247) | \$ 475,856 |
| Construction Testing | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | \$ 285,616 | \$ 573,003 | \$ 470 | \$ 573,473 |
| Plan Review & Building Permits | \$ 764,778 | \$ 3,205,077 | \$ 312,136 | \$ 3,517,213 |
| Special Inspection and Testing | \$ 391,469 | \$ 604,554 | \$ (63,849) | \$ 540,705 |
| Miscellaneous Fees | \$ 205,522 | \$ 1,002,313 | \$ (160,109) | \$ 842,204 |
| Ed Specs | \$ 73,532 | \$ - | \$ - | \$ - |
| Kitchen | \$ 32,940 | \$ - | \$ - | \$ - |
| Miscellaneous | | | | |
| Legal Advertisements | \$ 12,823 | \$ 1,217 | \$ 5,690 | \$ 6,907 |
| Furniture, Fixtures, and Equipment (FF&E) | \$ 2,569,031 | \$ 2,660,084 | \$ 78,755 | \$ 2,738,839 |
| Technology | \$ 404,005 | \$ 463,649 | \$ 24,051 | \$ 487,700 |
| Technology (Design) | \$ 467,536 | \$ 6,605 | \$ 63,870 | \$ 70,475 |
| Acoustics | \$ 113,387 | \$ - | \$ - | \$ - |
| Criminal Background Checks | \$ 9,862 | \$ 10,915 | \$ 1,168 | \$ 12,083 |
| System Development Charges | \$ 332,544 | \$ 19,692 | \$ (600) | \$ 19,092 |
| Value Engineering | \$ 194,985 | \$ - | \$ - | \$ - |
| Utility Connection Fee | \$ 116,214 | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | \$ 9,104,657 | \$ - | \$ 38,849 | \$ 38,849 |
| Inflation | \$ 6,111,120 | \$ - | \$ 74,433 | \$ 74,433 |
| Sub Total Soft Cost | \$ 33,022,273 | \$ 25,112,027 | \$ (271,034) | \$ 24,840,993 |
| Total Project Cost | \$ 111,244,488 | \$ 122,310,409 | \$ 18,313,926 | \$ 140,624,335 |



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
PROGRAM LEVEL BUDGET
MARCH 31, 2024**

| Program Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|---------------------------------------|-------|-------------------|---------------------|---------------------|---------------------|
| Soft Cost | | | | | |
| Legal Fees | | \$ - | \$ 24,006 | \$ (592) | \$ 23,414 |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ 625,293 | \$ 625,293 | \$ 0 | \$ 625,293 |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | 12 | \$ - | \$ 4,170,676 | \$ (201,812) | \$ 3,968,864 |
| Reimbursable Expenses | 11 | \$ - | \$ 311,211 | \$ 356 | \$ 311,567 |
| Communications | 11 | \$ - | \$ 199,367 | \$ (6,095) | \$ 193,272 |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | 10,11 | \$ - | \$ 10,915 | \$ 1,168 | \$ 12,083 |
| Printing & Plan Distribution | 10 | \$ - | \$ 779 | \$ - | \$ 779 |
| Miscellaneous Fees (Bank, consulting) | 11 | \$ - | \$ 374,858 | \$ (69,209) | \$ 305,649 |
| Ashland SD Staff | 11,12 | \$ - | \$ 1,028,728 | \$ (171,092) | \$ 857,636 |
| Lincoln Elementary | | \$ - | \$ 42,354 | \$ 446 | \$ 42,800 |
| District Wide Roofing Project | | \$ - | \$ 46,200 | \$ - | \$ 46,200 |
| Sub Total Soft Cost | | \$ 625,293 | \$ 6,834,387 | \$ (446,830) | \$ 6,387,557 |

1. Reallocated within budget
2. Reallocated within budget (06.30.21)
3. Reallocated within budget (03.31.22)
4. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
5. Reallocated within budget (06.30.22)
6. Reallocated from investment for add'l staff time (08.31.22)
7. Reallocated from investment income and budget (09.30.22)
8. Reallocated within budget (10.31.22)
9. Reallocated within budget (12.31.22)
10. Reallocated within budget (01.31.23)
11. Reallocated \$360k from Security (04.30.23)
12. Reallocated within budget (05.31.23)

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**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DW RESTROOMS BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | | Paid to Date | | Remaining Balance | | Revised Budget |
|--|---|---------------------|-----------|--------------|-----------|-------------------|-----------|----------------|
| Hard Cost | | | | | | | | |
| Maximum Allowable Construction Cost (MACC) | 2 | \$ 3,087,500 | \$ | - | \$ | - | \$ | - |
| Asbestos | | \$ 58,705 | \$ | - | \$ | - | \$ | - |
| Seismic Retro Upgrade | | - | \$ | - | \$ | - | \$ | - |
| 1.5% Solar (Total Project Major Building) | | - | \$ | - | \$ | - | \$ | - |
| Construction Contingency | 2 | \$ 162,500 | \$ | - | \$ | - | \$ | - |
| Construction Sub Total | | \$ 3,308,705 | \$ | - | \$ | - | \$ | - |
| Soft Cost | | | | | | | | |
| Administrative Cost | | | | | | | | |
| Legal Fees | | \$ 5,000 | \$ | - | \$ | - | \$ | - |
| Bond Counsel | | - | \$ | - | \$ | - | \$ | - |
| Bond Issuance Cost | | - | \$ | - | \$ | - | \$ | - |
| Builders Risk Insurance | 3 | - | \$ | - | \$ | - | \$ | - |
| Project Management | | \$ 99,261 | \$ | - | \$ | - | \$ | - |
| Reimbursable Expenses | | \$ 6,617 | \$ | - | \$ | - | \$ | - |
| Communications | | - | \$ | - | \$ | - | \$ | - |
| Sustainability | | - | \$ | - | \$ | - | \$ | - |
| Site Cost | | | | | | | | |
| Site Survey | | - | \$ | - | \$ | - | \$ | - |
| Geo-Tech Report | | - | \$ | - | \$ | - | \$ | - |
| Planning Cost | | | | | | | | |
| Design Fees | 2 | \$ 363,958 | \$ | - | \$ | - | \$ | - |
| A & E Reimbursable Expenses | 2 | \$ 6,617 | \$ | - | \$ | - | \$ | - |
| Commissioning | | - | \$ | - | \$ | - | \$ | - |
| Printing & Plan Distribution | | \$ 2,316 | \$ | - | \$ | - | \$ | - |
| Hazardous Materials Consultant | 2 | \$ 66,174 | \$ | - | \$ | - | \$ | - |
| Construction Testing | | - | \$ | - | \$ | - | \$ | - |
| Constructability Review | | - | \$ | - | \$ | - | \$ | - |
| Plan Review & Building Permits | 2 | \$ 39,704 | \$ | - | \$ | - | \$ | - |
| Special Inspection and Testing | | - | \$ | - | \$ | - | \$ | - |
| Miscellaneous Fees | | - | \$ | - | \$ | - | \$ | - |
| Ed Specs | | - | \$ | - | \$ | - | \$ | - |
| Kitchen | | - | \$ | - | \$ | - | \$ | - |
| Miscellaneous | | | | | | | | |
| Legal Advertisements | 2 | \$ 1,323 | \$ | - | \$ | - | \$ | - |
| Furniture, Fixtures, and Equipment (FF&E) | | - | \$ | - | \$ | - | \$ | - |
| Technology | | - | \$ | - | \$ | - | \$ | - |
| Technology (Design) | | - | \$ | - | \$ | - | \$ | - |
| Acoustics | | - | \$ | - | \$ | - | \$ | - |
| Criminal Background Checks | | \$ 662 | \$ | - | \$ | - | \$ | - |
| System Development Charges | | - | \$ | - | \$ | - | \$ | - |
| Value Engineering | | - | \$ | - | \$ | - | \$ | - |
| Utility Connection Fee | | - | \$ | - | \$ | - | \$ | - |
| Unallocated Owner Contingency | 2 | \$ 413,588 | \$ | - | \$ | 0 | \$ | 0 |
| Inflation | | \$ 258,837 | \$ | - | \$ | - | \$ | - |
| Sub Total Soft Cost | | \$ 1,264,057 | \$ | - | \$ | 0 | \$ | 0 |
| Total Project Cost | | \$ 4,572,762 | \$ | - | \$ | 0 | \$ | 0 |

1. Reallocated \$750,000 to AHS (07.31.21)
1. Reallocated \$641,400 to AHS (07.31.21)
1. Reallocated \$1,100,040 to AMS (07.31.21)
2. Reallocated \$ 684,164 to AHS (09.30.21)
3. Reallocated Bond Issuance Costs back to Program Level (06.30.22)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DW SECURITY BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|----------|---------------------|-------------------|-------------------|-------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 10 | \$ 2,850,000 | \$ 272,175 | \$ 34,767 | \$ 306,942 |
| Asbestos | | \$ - | \$ - | \$ - | \$ - |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | | \$ 150,000 | \$ - | \$ 137,207 | \$ 137,207 |
| Construction Sub Total | | \$ 3,000,000 | \$ 272,175 | \$ 171,974 | \$ 444,149 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 5,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ 90,000 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ 6,000 | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ 30,000 | \$ - | \$ 30,000 | \$ 30,000 |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | | \$ 210,000 | \$ - | \$ 171,500 | \$ 171,500 |
| A & E Reimbursable Expenses | | \$ 6,000 | \$ - | \$ - | \$ - |
| Commissioning | | \$ - | \$ - | \$ - | \$ - |
| Printing & Plan Distribution | | \$ 2,100 | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ - | \$ - | \$ - | \$ - |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | | \$ 30,000 | \$ - | \$ 18,000 | \$ 18,000 |
| Special Inspection and Testing | | \$ 21,000 | \$ - | \$ 21,000 | \$ 21,000 |
| Miscellaneous Fees | | \$ - | \$ - | \$ - | \$ - |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ 1,000 | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ - | \$ - | \$ - |
| Technology | | \$ - | \$ - | \$ - | \$ - |
| Technology (Design) | | \$ 30,000 | \$ - | \$ 27,000 | \$ 27,000 |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 500 | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 6 | \$ 375,000 | \$ - | \$ 10,852 | \$ 10,852 |
| Inflation | 7,8,9,10 | \$ 228,396 | \$ - | \$ 74,433 | \$ 74,433 |
| Sub Total Soft Cost | | \$ 1,034,996 | \$ - | \$ 352,785 | \$ 352,785 |
| Total Project Cost | | \$ 4,034,996 | \$ 272,175 | \$ 524,759 | \$ 796,934 |

1. Reallocated \$350,000 to new projects (transportation, bellview, maintenance, and district office)
2. Reallocated \$2,000,000 to AHS (09.30.21)
3. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
4. Reallocated \$50k from Security to Transportation and \$40k to AMS (06.30.22)
5. Reallocated \$24k from Security to Maintenance (08.31.22)
6. Reallocated \$89k from Security to BES for Sentinel (03.31.23)
7. Reallocated \$26k from Security to AMS for Ednetics (03.31.23)
8. Reallocated \$24k from Security to Maintenance for Ednetics (03.31.23)
9. Reallocated \$17k from Security to Transportation for Ednetics(03.31.23)
10. Reallocated \$360k from Security to Program Level (04.30.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DW HVAC & MEP BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | | Paid to Date | | Remaining Balance | | Revised Budget |
|--|---|----------------------|-----------|--------------|-----------|-------------------|-----------|----------------|
| Hard Cost | | | | | | | | |
| Maximum Allowable Construction Cost (MACC) | 3 | \$ 13,569,000 | \$ | - | \$ | - | \$ | - |
| Asbestos | | \$ 257,742 | \$ | - | \$ | - | \$ | - |
| Seismic Retro Upgrade | | | \$ | - | \$ | - | \$ | - |
| 1.5% Solar (Total Project Major Building) | | | \$ | - | \$ | - | \$ | - |
| Construction Contingency | 3 | \$ 856,140 | \$ | - | \$ | - | \$ | - |
| Construction Sub Total | | \$ 14,682,882 | \$ | - | \$ | - | \$ | - |
| Soft Cost | | | | | | | | |
| Administrative Cost | | | | | | | | |
| Legal Fees | | \$ 20,000 | \$ | - | \$ | - | \$ | - |
| Bond Counsel | | \$ - | \$ | - | \$ | - | \$ | - |
| Bond Issuance Cost | | \$ - | \$ | - | \$ | - | \$ | - |
| Builders Risk Insurance | 5 | \$ - | \$ | - | \$ | - | \$ | - |
| Project Management | | \$ 435,802 | \$ | - | \$ | - | \$ | - |
| Reimbursable Expenses | | \$ 29,053 | \$ | - | \$ | - | \$ | - |
| Communications | | \$ - | \$ | - | \$ | - | \$ | - |
| Sustainability | | \$ - | \$ | - | \$ | - | \$ | - |
| Site Cost | | | | | | | | |
| Site Survey | | \$ - | \$ | - | \$ | - | \$ | - |
| Geo-Tech Report | | \$ - | \$ | - | \$ | - | \$ | - |
| Planning Cost | | | | | | | | |
| Design Fees | 3 | \$ 1,452,674 | \$ | - | \$ | - | \$ | - |
| A & E Reimbursable Expenses | 3 | \$ 29,053 | \$ | - | \$ | - | \$ | - |
| Commissioning | 3 | \$ 145,267 | \$ | - | \$ | - | \$ | - |
| Printing & Plan Distribution | | \$ 5,000 | \$ | - | \$ | - | \$ | - |
| Hazardous Materials Consultant | 3 | \$ 72,634 | \$ | - | \$ | - | \$ | - |
| Construction Testing | | \$ - | \$ | - | \$ | - | \$ | - |
| Constructability Review | 3 | \$ 72,634 | \$ | - | \$ | - | \$ | - |
| Plan Review & Building Permits | 3 | \$ 145,267 | \$ | - | \$ | - | \$ | - |
| Special Inspection and Testing | 3 | \$ 29,053 | \$ | - | \$ | - | \$ | - |
| Miscellaneous Fees | | \$ - | \$ | - | \$ | - | \$ | - |
| Ed Specs | | \$ - | \$ | - | \$ | - | \$ | - |
| Kitchen | | \$ - | \$ | - | \$ | - | \$ | - |
| Miscellaneous | | | | | | | | |
| Legal Advertisements | | \$ 1,500 | \$ | - | \$ | - | \$ | - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ | - | \$ | - | \$ | - |
| Technology | | \$ - | \$ | - | \$ | - | \$ | - |
| Technology (Design) | | \$ 72,634 | \$ | - | \$ | - | \$ | - |
| Acoustics | 3 | \$ 36,317 | \$ | - | \$ | - | \$ | - |
| Criminal Background Checks | | \$ 1,000 | \$ | - | \$ | - | \$ | - |
| System Development Charges | | \$ - | \$ | - | \$ | - | \$ | - |
| Value Engineering | 3 | \$ 72,634 | \$ | - | \$ | - | \$ | - |
| Utility Connection Fee | 3 | \$ 116,214 | \$ | - | \$ | - | \$ | - |
| Unallocated Owner Contingency | 4 | \$ 1,815,843 | \$ | - | \$ | - | \$ | - |
| Inflation | 4 | \$ 1,144,761 | \$ | - | \$ | - | \$ | - |
| Sub Total Soft Cost | | \$ 5,697,340 | \$ | - | \$ | - | \$ | - |
| Total Project Cost | | \$ 20,380,222 | \$ | - | \$ | - | \$ | - |

2. Reallocated \$165,000 to AMS for HVAC upgrade (06.01.21)
3. Reallocated \$1,310,000 to AHS (07.01.21)
3. Reallocated \$7,100,000 to AHS -Phase II (07.01.21)
3. Reallocated \$475,000 to AHS -Phase II (07.01.21)
3. Reallocated \$972,316 to AHS -Phase II (07.01.21)
4. Reallocated \$486,606 to WES (02.28.22)
5. Reallocated Bond Issuance Costs back to Program Level (06.30.22)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DW TECHNOLOGY BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-----|---------------------|---------------------|-------------------|---------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 8/9 | \$ 3,420,000 | \$ 3,271,275 | \$ 127,949 | \$ 3,399,224 |
| Asbestos | | \$ - | \$ - | \$ - | \$ - |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | | \$ 180,000 | \$ - | \$ - | \$ - |
| Construction Sub Total | | \$ 3,600,000 | \$ 3,271,275 | \$ 127,949 | \$ 3,399,224 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 5,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ 108,000 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ 7,200 | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ - | \$ - | \$ - | \$ - |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | | \$ - | \$ - | \$ - | \$ - |
| A & E Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Commissioning | | \$ - | \$ - | \$ - | \$ - |
| Printing & Plan Distribution | | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ - | \$ - | \$ - | \$ - |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | 9 | \$ 36,000 | \$ - | \$ - | \$ - |
| Special Inspection and Testing | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees | | \$ - | \$ - | \$ - | \$ - |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | 9 | \$ 1,000 | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ - | \$ - | \$ - |
| Technology | | \$ - | \$ - | \$ - | \$ - |
| Technology (Design) | 9 | \$ 108,000 | \$ 1,200 | \$ 477 | \$ 1,677 |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 1,000 | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 6 | \$ 360,000 | \$ - | \$ - | \$ - |
| Inflation | | \$ 253,572 | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ 879,772 | \$ 1,200 | \$ 477 | \$ 1,677 |
| Total Project Cost | | \$ 4,479,772 | \$ 3,272,475 | \$ 128,426 | \$ 3,400,901 |

* Budget has been moved to the Project Level
 **Budget has been moved to the Program Level
 *** Re-allocated \$723,216 to Helman (05.31.20)
 +Budget has been moved to the Program Level (10.31.20)
 ^ Re-allocated \$223,636 to Program Level (11.30.20)
 1. Reallocated \$362,000 to AHS (09.30.21)
 2. Reallocated from Contingency (12.31.21)
 3. Reallocated from Contingency (03.31.22)
 4. Reallocated from Contingency (05.31.22)
 5. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
 6. Reallocated costs to MACC (06.30.22)
 7. Reallocated from Invest Inc (08.31.22)
 8. Reallocated 300k from Invest Inc (09.30.22)
 9. Reallocated within Budget (09.30.22)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
TRANSPORTATION BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|------|-----------------|-------------------|-------------------|-------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 8,10 | \$ - | \$ 559,844 | \$ 1 | \$ 559,845 |
| Asbestos | | \$ - | \$ - | \$ - | \$ - |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | 8,10 | \$ - | \$ - | \$ 1,652 | \$ 1,652 |
| Construction Sub Total | | \$ - | \$ 559,844 | \$ 1,653 | \$ 561,497 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ - | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ - | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ - | \$ - | \$ - | \$ - |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | | \$ - | \$ 32,860 | \$ - | \$ 32,860 |
| A & E Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Commissioning | | \$ - | \$ 19,501 | \$ 499 | \$ 20,000 |
| Printing & Plan Distribution | | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | 10 | \$ - | \$ 8,850 | \$ 0 | \$ 8,850 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | | \$ - | \$ 17,903 | \$ 7,152 | \$ 25,055 |
| Special Inspection and Testing | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees | 8 | \$ - | \$ 4,388 | \$ 613 | \$ 5,000 |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ - | \$ 407 | \$ 0 | \$ 407 |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ 7,631 | \$ 17,369 | \$ 25,000 |
| Technology | 9 | \$ - | \$ 16,822 | \$ 178 | \$ 17,000 |
| Technology (Design) | | \$ - | \$ - | \$ - | \$ - |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ - | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 8 | \$ - | \$ - | \$ - | \$ - |
| Inflation | | \$ - | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ - | \$ 108,361 | \$ 25,812 | \$ 134,172 |
| Total Project Cost | | \$ - | \$ 668,205 | \$ 27,465 | \$ 695,669 |

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocated within Budget(12.31.21)
3. Reallocated to Maintenance Bldg (02.28.22)
4. Reallocated to Maintenance Bldg (03.31.22)
5. Reallocated within Budget (05.31.22)
6. Reallocated \$50k from Security to Transportation (06.30.22)
7. Reallocated within Budget (08.31.22)
8. Reallocated within Budget (09.30.22)
9. Reallocated from Security (03.31.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
BELLVIEW BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-----|-----------------|---------------------|-------------------|---------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 6 | \$ - | \$ 352,879 | \$ 54,763 | \$ 407,642 |
| Asbestos | | \$ - | \$ - | \$ - | \$ - |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Phase 2 | 5,6 | \$ - | \$ 984,399 | \$ 305,241 | \$ 1,289,640 |
| Construction Contingency | 6 | \$ - | \$ - | \$ 144,186 | \$ 144,186 |
| Construction Sub Total | | \$ - | \$ 1,337,278 | \$ 504,190 | \$ 1,841,468 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ - | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ - | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | 4 | \$ - | \$ 2,270 | \$ - | \$ 2,270 |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | 4,7 | \$ - | \$ 50,228 | \$ (1,535) | \$ 48,693 |
| A & E Reimbursable Expenses | | \$ - | \$ - | \$ 5,000 | \$ 5,000 |
| Commissioning | 4,7 | \$ - | \$ 132,598 | \$ (9,598) | \$ 123,000 |
| Printing & Plan Distribution | 7 | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ - | \$ 4,540 | \$ 460 | \$ 5,000 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | | \$ - | \$ 8,508 | \$ 21,405 | \$ 29,913 |
| Special Inspection and Testing | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees | | \$ - | \$ 13,306 | \$ 5,694 | \$ 19,000 |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ - | \$ 404 | \$ 2,096 | \$ 2,500 |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ - | \$ - | \$ - |
| Technology | | \$ - | \$ - | \$ - | \$ - |
| Technology (Design) | | \$ - | \$ - | \$ - | \$ - |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ - | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 4,7 | \$ - | \$ - | \$ - | \$ - |
| Inflation | | \$ - | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ - | \$ 211,855 | \$ 23,521 | \$ 235,376 |
| Total Project Cost | | \$ - | \$ 1,549,133 | \$ 527,711 | \$ 2,076,844 |

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocate within budget (12.31.21)
3. Reallocate within budget (06.30.22)
4. Reallocate within budget (09.30.22)
5. Reallocate from Premium and DW Security (03.31.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
MAINTENANCE BLDG BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|------|-----------------|-------------------|-------------------|-------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | | \$ - | \$ 653,092 | \$ 0 | \$ 653,092 |
| Security Fencing | 7,10 | \$ - | \$ 23,890 | \$ - | \$ 23,890 |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | 10 | \$ - | \$ - | \$ 17,724 | \$ 17,724 |
| Construction Sub Total | | \$ - | \$ 676,982 | \$ 17,724 | \$ 694,706 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ - | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ - | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ - | \$ - | \$ - | \$ - |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | 6 | \$ - | \$ 28,850 | \$ 155 | \$ 29,005 |
| A & E Reimbursable Expenses | | \$ - | \$ - | \$ 5,000 | \$ 5,000 |
| Commissioning | | \$ - | \$ 22,501 | \$ 2,499 | \$ 25,000 |
| Printing & Plan Distribution | | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ - | \$ 7,500 | \$ - | \$ 7,500 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | 8 | \$ - | \$ 34,313 | \$ 197 | \$ 34,510 |
| Special Inspection and Testing | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees | 6 | \$ - | \$ 6,855 | \$ 1,445 | \$ 8,300 |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ - | \$ 407 | \$ 1,593 | \$ 2,000 |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ - | \$ - | \$ - |
| Technology | 8,9 | \$ - | \$ 23,801 | \$ 199 | \$ 24,000 |
| Technology (Design) | | \$ - | \$ - | \$ - | \$ - |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ - | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 6 | \$ - | \$ - | \$ 26,735 | \$ 26,735 |
| Inflation | | \$ - | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ - | \$ 124,227 | \$ 37,823 | \$ 162,050 |
| Total Project Cost | | \$ - | \$ 801,209 | \$ 55,547 | \$ 856,756 |

1. Reallocated from DW Security and HVAC (04.18.21)
2. Reallocated from Transportation (02.28.22)
3. Reallocated within Budget (02.28.22)
4. Reallocated within Budget (03.31.22)
5. Reallocated within Budget (05.31.22)
6. Reallocated within Budget (06.30.22)
7. Reallocated from Safety and Security (08.31.22)
8. Reallocate from investment income (09.30.22)
9. Reallocate 24k from Security (01.31.23)

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**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
HELMAN ELEMENTARY SCHOOL BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-------|----------------------|----------------------|---------------------|----------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 13 | \$ 10,576,000 | \$ 15,357,996 | \$ (222,925) | \$ 15,135,071 |
| Asbestos | | \$ 189,259 | | \$ - | \$ - |
| Seismic Retro Upgrade | | | | \$ - | |
| 1.5% Solar (Total Project Major Building) | | | | \$ - | \$ - |
| Construction Contingency | 13 | \$ 528,825 | \$ - | \$ - | \$ - |
| Construction Sub Total | | \$ 11,294,084 | \$ 15,357,996 | \$ (222,925) | \$ 15,135,071 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 15,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ 10,869 | \$ 131 | \$ 11,000 |
| Project Management | | \$ 338,823 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ 22,588 | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ 22,588 | \$ 16,151 | \$ - | \$ 16,151 |
| Geo-Tech Report | | \$ 33,882 | \$ 22,170 | \$ 30 | \$ 22,200 |
| Planning Cost | | | | | |
| Design Fees | 13 | \$ 1,129,408 | \$ 1,213,367 | \$ 0 | \$ 1,213,367 |
| A & E Reimbursable Expenses | | \$ 22,588 | \$ 271 | \$ 0 | \$ 271 |
| Commissioning | | \$ 56,470 | \$ 42,420 | \$ 1,000 | \$ 43,420 |
| Printing & Plan Distribution | | \$ 2,500 | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | 13 | \$ 56,470 | \$ 79,820 | \$ 13,200 | \$ 93,020 |
| Constructability Review | | \$ 56,470 | \$ 75,000 | \$ 470 | \$ 75,470 |
| Plan Review & Building Permits | | \$ 112,941 | \$ 640,326 | \$ 8,448 | \$ 648,774 |
| Special Inspection and Testing | | \$ 79,059 | \$ 144,118 | \$ 38,102 | \$ 182,220 |
| Miscellaneous Fees | 13,14 | \$ 45,176 | \$ 99,456 | \$ 1,978 | \$ 101,434 |
| Ed Specs | | \$ 22,588 | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ 2,000 | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ 564,704 | \$ 586,301 | \$ (3,362) | \$ 582,939 |
| Technology | | \$ 112,941 | \$ - | \$ - | \$ - |
| Technology (Design) | | \$ 56,470 | \$ 5,404 | \$ 96 | \$ 5,500 |
| Acoustics | | \$ 16,941 | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 2,000 | \$ - | \$ - | \$ - |
| System Development Charges | 13,14 | \$ 112,941 | \$ - | \$ - | \$ - |
| Value Engineering | | \$ 56,470 | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | | \$ 1,129,408 | \$ - | \$ - | \$ - |
| Inflation | | \$ 921,871 | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ 4,992,297 | \$ 2,935,673 | \$ 60,093 | \$ 2,995,766 |
| Total Project Cost | | \$ 16,286,381 | \$ 18,293,669 | \$ (162,832) | \$ 18,130,837 |

- 12. ReAllocated within Budget (09.30.22)
- 13. ReAllocated within Budget (01.31.23)
- 14. Costs were recategorized (04.30.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
ASHLAND MIDDLE SCHOOL BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|----|----------------------|----------------------|---------------------|----------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 18 | \$ 20,500,000 | \$ 35,732,695 | \$ (285,320) | \$ 35,447,376 |
| Asbestos | | \$ 384,870 | \$ - | \$ - | \$ - |
| Seismic Retro Upgrade | | \$ - | \$ - | \$ - | \$ - |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | | \$ 1,075,400 | \$ - | \$ 0 | \$ 0 |
| Construction Sub Total | | \$ 21,960,270 | \$ 35,732,695 | \$ (285,319) | \$ 35,447,376 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 20,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ 658,808 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ 43,921 | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | 17 | \$ 43,921 | \$ 24,226 | \$ 690 | \$ 24,916 |
| Geo-Tech Report | | \$ 43,921 | \$ 37,264 | \$ 2,736 | \$ 40,000 |
| Planning Cost | | | | | |
| Design Fees | | \$ 2,196,027 | \$ 2,350,794 | \$ 91,896 | \$ 2,442,690 |
| A & E Reimbursable Expenses | | \$ 43,921 | \$ 34,400 | \$ 35,600 | \$ 70,000 |
| Commissioning | | \$ 87,841 | \$ 53,220 | \$ - | \$ 53,220 |
| Printing & Plan Distribution | | \$ 15,372 | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ 87,841 | \$ 149,293 | \$ 2,057 | \$ 151,350 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ 65,881 | \$ 88,403 | \$ - | \$ 88,403 |
| Plan Review & Building Permits | | \$ 219,603 | \$ 1,127,525 | \$ 186 | \$ 1,127,711 |
| Special Inspection and Testing | | \$ 153,722 | \$ 115,193 | \$ 3,749 | \$ 118,942 |
| Miscellaneous Fees | 17 | \$ 87,841 | \$ 300,136 | \$ (20,886) | \$ 279,250 |
| Ed Specs | | \$ 32,940 | \$ - | \$ - | \$ - |
| Kitchen | | \$ 32,940 | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ 2,000 | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ 1,098,014 | \$ 1,154,444 | \$ (4,444) | \$ 1,150,000 |
| Technology | 16 | \$ 109,801 | \$ 53,533 | \$ 19,252 | \$ 72,785 |
| Technology (Design) | | \$ 109,801 | \$ - | \$ - | \$ - |
| Acoustics | | \$ 32,940 | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 2,000 | \$ - | \$ - | \$ - |
| System Development Charges | | \$ 219,603 | \$ 4,350 | \$ (600) | \$ 3,750 |
| Value Engineering | | \$ 65,881 | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | | \$ 2,745,034 | \$ - | \$ - | \$ - |
| Inflation | | \$ 1,810,791 | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ 10,030,365 | \$ 5,492,780 | \$ 130,237 | \$ 5,623,017 |
| Total Project Cost | | \$ 31,990,635 | \$ 41,225,476 | \$ (155,083) | \$ 41,070,393 |

15. Reallocated within Budget (01.31.23)

16. Reallocated \$26k from Security (03.31.23)

17. Reallocated within Budget (05.31.23)

18. Reallocated from Investment Inc (06.30.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
ASHLAND HIGH SCHOOL BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-------|----------------------|----------------------|----------------------|----------------------|
| Hard Cost | | | | | |
| Phase II: HVAC | | \$ - | \$ 5,209,769 | \$ 1,890,231 | \$ 7,100,000 |
| Maximum Allowable Construction Cost (MACC) | | \$ 8,544,000 | \$ 2,402,845 | \$ 11,439,155 | \$ 13,842,000 |
| Asbestos | | \$ 152,889 | \$ - | \$ 152,889 | \$ 152,889 |
| Seismic Retro Upgrade | 13 | \$ - | \$ - | \$ 2,500,000 | \$ 2,500,000 |
| 1.5% Solar (Total Project Major Building) | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | 13 | \$ 427,200 | \$ - | \$ 1,062,200 | \$ 1,062,200 |
| Construction Sub Total | | \$ 9,124,089 | \$ 7,612,614 | \$ 17,044,475 | \$ 24,657,089 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 15,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | 18 | \$ 273,723 | \$ 188,162 | \$ (148,162) | \$ 40,000 |
| Reimbursable Expenses | 17 | \$ 18,248 | \$ 17,545 | \$ (2,145) | \$ 15,400 |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ 27,372 | \$ 50,572 | \$ - | \$ 50,572 |
| Geo-Tech Report | | \$ 27,372 | \$ 36,465 | \$ (393) | \$ 36,072 |
| Planning Cost | | | | | |
| Design Fees | 19 | \$ 912,409 | \$ 2,403,796 | \$ (327,264) | \$ 2,076,532 |
| A & E Reimbursable Expenses | | \$ 18,248 | \$ 334 | \$ 17,914 | \$ 18,248 |
| Commissioning | | \$ - | \$ - | \$ - | \$ - |
| Printing & Plan Distribution | | \$ 2,000 | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ 45,620 | \$ 109,121 | \$ (61,501) | \$ 47,620 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ 45,620 | \$ 334,600 | \$ 0 | \$ 334,600 |
| Plan Review & Building Permits | | \$ 91,241 | \$ 403,269 | \$ 239,701 | \$ 642,970 |
| Special Inspection and Testing | | \$ 45,620 | \$ 201,601 | \$ (99,981) | \$ 101,620 |
| Miscellaneous Fees | 19 | \$ 36,496 | \$ 110,075 | \$ (25,271) | \$ 84,804 |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ 2,000 | \$ - | \$ 2,000 | \$ 2,000 |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ 456,204 | \$ 36,271 | \$ 63,729 | \$ 100,000 |
| Technology | | \$ 91,241 | \$ 131,075 | \$ 219 | \$ 131,294 |
| Technology (Design) | | \$ 45,620 | \$ - | \$ 36,298 | \$ 36,298 |
| Acoustics | | \$ 13,686 | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 1,500 | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 17,18 | \$ 1,140,511 | \$ - | \$ 1,262 | \$ 1,262 |
| Inflation | 19 | \$ 746,029 | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ 4,055,760 | \$ 4,022,885 | \$ (303,593) | \$ 3,719,292 |
| Total Project Cost | | \$ 13,179,849 | \$ 11,635,499 | \$ 16,740,882 | \$ 28,376,381 |

14. Reallocated within Budget (10.31.22)
15. Reallocated within Budget (01.31.23)
16. Reallocated within Budget (02.28.23)
17. Reallocated within Budget (03.31.23)
18. Reallocated within Budget (06.30.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
WALKER ELEMENTARY SCHOOL BUDGET
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-------|----------------------|----------------------|---------------------|----------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 15 | \$ 8,533,000 | \$ 26,470,824 | \$ 555,867 | \$ 27,026,691 |
| Asbestos | | \$ 42,535 | \$ - | \$ - | |
| Seismic Retro Upgrade | | \$ 2,250,000 | \$ 1,535,626 | \$ 77,795 | \$ 1,613,421 |
| Science Works | | \$ - | \$ 88,667 | \$ 333 | \$ 89,000 |
| Modular Rental | | | \$ 1,676,661 | \$ (188,236) | \$ 1,488,425 |
| Construction Contingency | 15 | \$ 426,650 | \$ - | \$ (0) | \$ (0) |
| Construction Sub Total | | \$ 11,252,185 | \$ 29,771,778 | \$ 445,758 | \$ 30,217,537 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ 15,000 | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | 14 | \$ - | \$ 69,257 | \$ (8,057) | \$ 61,200 |
| Project Management | | \$ 270,066 | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ 18,004 | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ 90,022 | \$ 28,177 | \$ 1,637 | \$ 29,814 |
| Geo-Tech Report | | \$ 18,004 | \$ 26,462 | \$ (0) | \$ 26,462 |
| Planning Cost | | | | | |
| Design Fees | 14 | \$ 1,150,218 | \$ 1,986,657 | \$ (19,165) | \$ 1,967,492 |
| A & E Reimbursable Expenses | | \$ 18,004 | \$ 415 | \$ 17,589 | \$ 18,004 |
| Commissioning | | \$ 45,011 | \$ 92,144 | \$ (18,259) | \$ 73,885 |
| Printing & Plan Distribution | | \$ 2,000 | \$ 945 | \$ 55 | \$ 1,000 |
| Hazardous Materials Consultant | | \$ 90,022 | \$ 147,085 | \$ 4,537 | \$ 151,622 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ 45,011 | \$ 75,000 | \$ - | \$ 75,000 |
| Plan Review & Building Permits | | \$ 90,022 | \$ 892,242 | \$ 4,718 | \$ 896,960 |
| Special Inspection and Testing | 14 | \$ 63,015 | \$ 139,809 | \$ (26,719) | \$ 113,090 |
| Miscellaneous Fees | 16,17 | \$ 36,009 | \$ 411,836 | \$ (125,686) | \$ 286,150 |
| Ed Specs | | \$ 18,004 | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ 2,000 | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | 14 | \$ 450,109 | \$ 866,902 | \$ 4,998 | \$ 871,900 |
| Technology | 14 | \$ 90,022 | \$ 238,419 | \$ 4,202 | \$ 242,621 |
| Technology (Design) | | \$ 45,011 | \$ - | \$ - | \$ - |
| Acoustics | | \$ 13,503 | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ 1,200 | \$ - | \$ - | \$ - |
| System Development Charges | 16 | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | | \$ 1,125,273 | \$ - | \$ (0) | \$ (0) |
| Inflation | | \$ 746,863 | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ 4,442,393 | \$ 4,975,350 | \$ (160,150) | \$ 4,815,200 |
| Total Project Cost | | \$ 15,694,578 | \$ 34,747,129 | \$ 285,608 | \$ 35,032,737 |

- 10. Reallocated Bond Issuance Costs back to Program Level (06.30.22)
- 11. Reallocated within Budget (06.30.22)
- 12. Reallocated within Budget (08.31.22)
- 13. Increase budget with Investment Income (08.31.22)
- 14. Increase budget with Investment Income (03.31.23)
- 15. Reallocated within Budget (03.31.23)
- 16. Costs were recategorized (04.30.23)
- 17. Reallocated within Budget (04.30.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
WILLOW WIND LEARNING CENTER
MARCH 31, 2024**

| Project Expense | | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|--|-----|-----------------|---------------------|-------------------|---------------------|
| Hard Cost | | | | | |
| Maximum Allowable Construction Cost (MACC) | 4,8 | \$ - | \$ 1,732,696 | \$ 1,732 | \$ 1,734,428 |
| Other Contractor Costs | | \$ - | \$ - | \$ - | \$ - |
| | | \$ - | \$ - | \$ - | \$ - |
| | | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | | \$ - | \$ - | \$ - | \$ - |
| Construction Sub Total | | \$ - | \$ 1,732,696 | \$ 1,732 | \$ 1,734,428 |
| Soft Cost | | | | | |
| Administrative Cost | | | | | |
| Legal Fees | | \$ - | \$ - | \$ - | \$ - |
| Bond Counsel | | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | | \$ - | \$ - | \$ - | \$ - |
| Project Management | | \$ - | \$ - | \$ - | \$ - |
| Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Communications | | \$ - | \$ - | \$ - | \$ - |
| Sustainability | | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | | |
| Site Survey | | \$ - | \$ - | \$ - | \$ - |
| Geo-Tech Report | | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | | |
| Design Fees | 5 | \$ - | \$ 128,412 | \$ (351) | \$ 128,061 |
| A & E Reimbursable Expenses | | \$ - | \$ - | \$ - | \$ - |
| Commissioning | | \$ - | \$ 21,500 | \$ 284 | \$ 21,784 |
| Printing & Plan Distribution | | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | | \$ - | \$ 10,894 | \$ - | \$ 10,894 |
| Construction Testing | | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | | \$ - | \$ 37,164 | \$ (1,844) | \$ 35,320 |
| Special Inspection and Testing | | \$ - | \$ 3,833 | \$ 0 | \$ 3,833 |
| Miscellaneous Fees | 6,7 | \$ - | \$ 54,272 | \$ 3,994 | \$ 58,266 |
| Ed Specs | | \$ - | \$ - | \$ - | \$ - |
| Kitchen | | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | |
| Legal Advertisements | | \$ - | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | | \$ - | \$ 8,535 | \$ 465 | \$ 9,000 |
| Technology | | \$ - | \$ - | \$ - | \$ - |
| Technology (Design) | | \$ - | \$ - | \$ - | \$ - |
| Acoustics | | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | | \$ - | \$ - | \$ - | \$ - |
| System Development Charges | | \$ - | \$ 15,342 | \$ - | \$ 15,342 |
| Value Engineering | | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | 5 | \$ - | \$ - | \$ - | \$ - |
| Inflation | | \$ - | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | | \$ - | \$ 279,952 | \$ 2,548 | \$ 282,500 |
| Total Project Cost | | \$ - | \$ 2,012,648 | \$ 4,280 | \$ 2,016,928 |

- 2. ReAllocated costs within budget (08.01.21)
- 2. ReAllocated costs within budget (08.01.21)
- 3. \$79,500 moved to WES (12.31.21)
- 4. ReAllocated costs within budget (03.31.22)
- 5. ReAllocated costs within budget (08.31.22)
- 6. ReAllocated costs from Investment Inc (09.30.22)
- 7. ReAllocated costs from Investment Inc (05.31.23)



**ASHLAND SCHOOL DISTRICT
CAPITAL CONSTRUCTION
DISTRICT WIDE SOLAR PROJECT
MARCH 31, 2024**

| Project Expense | Original Budget | Paid to Date | Remaining Balance | Revised Budget |
|---|-----------------|-------------------|-------------------|---------------------|
| Hard Cost | | | | |
| 1.5% Solar (Walker Elementary) | \$ - | \$ 280,779 | \$ 1,619 | \$ 282,398 |
| 1.5% Solar (Helman Elementary) | \$ - | \$ 250,000 | \$ - | \$ 250,000 |
| 1.5% Solar (Ashland Middle School) | 2,3,4 \$ - | \$ 342,270 | \$ 76,130 | \$ 418,400 |
| 1.5% Solar (Ashland High School) | \$ - | \$ - | \$ 200,000 | \$ 200,000 |
| 1.5% Solar (Willow Wind Learning Center) | \$ - | \$ - | \$ - | \$ - |
| Construction Contingency | 1,5 \$ - | \$ - | \$ 500,000 | \$ 500,000 |
| Construction Sub Total | \$ - | \$ 873,050 | \$ 777,748 | \$ 1,650,798 |
| Soft Cost | | | | |
| Administrative Cost | | | | |
| Legal Fees | \$ - | \$ - | \$ - | \$ - |
| Bond Counsel | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Cost | \$ - | \$ - | \$ - | \$ - |
| Builders Risk Insurance | \$ - | \$ - | \$ - | \$ - |
| Project Management | \$ - | \$ - | \$ - | \$ - |
| Reimbursable Expenses | \$ - | \$ - | \$ - | \$ - |
| Communications | \$ - | \$ - | \$ - | \$ - |
| Sustainability | \$ - | \$ - | \$ - | \$ - |
| Site Cost | | | | |
| Site Survey | 3 \$ - | \$ 13,100 | \$ (9,100) | \$ 4,000 |
| Geo-Tech Report | \$ - | \$ - | \$ - | \$ - |
| Planning Cost | | | | |
| Design Fees | 2,3,4 \$ - | \$ 66,440 | \$ 3,160 | \$ 69,600 |
| A & E Reimbursable Expenses | \$ - | \$ - | \$ - | \$ - |
| Commissioning | \$ - | \$ - | \$ - | \$ - |
| Printing & Plan Distribution | \$ - | \$ - | \$ - | \$ - |
| Hazardous Materials Consultant | \$ - | \$ - | \$ - | \$ - |
| Construction Testing | \$ - | \$ - | \$ - | \$ - |
| Constructability Review | \$ - | \$ - | \$ - | \$ - |
| Plan Review & Building Permits | 3,4,5 \$ - | \$ 43,827 | \$ 14,173 | \$ 58,000 |
| Special Inspection and Testing | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous Fees | \$ - | \$ 1,989 | \$ (1,989) | \$ - |
| Ed Specs | \$ - | \$ - | \$ - | \$ - |
| Kitchen | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | |
| Legal Advertisements | \$ - | \$ - | \$ - | \$ - |
| Furniture, Fixtures, and Equipment (FF&E) | \$ - | \$ - | \$ - | \$ - |
| Technology | \$ - | \$ - | \$ - | \$ - |
| Technology (Design) | \$ - | \$ - | \$ - | \$ - |
| Acoustics | \$ - | \$ - | \$ - | \$ - |
| Criminal Background Checks | \$ - | \$ - | \$ - | \$ - |
| System Development Charges | \$ - | \$ - | \$ - | \$ - |
| Value Engineering | \$ - | \$ - | \$ - | \$ - |
| Utility Connection Fee | \$ - | \$ - | \$ - | \$ - |
| Unallocated Owner Contingency | \$ - | \$ - | \$ - | \$ - |
| Inflation | \$ - | \$ - | \$ - | \$ - |
| Sub Total Soft Cost | \$ - | \$ 125,356 | \$ 6,244 | \$ 131,600 |
| Total Project Cost | \$ - | \$ 998,406 | \$ 783,992 | \$ 1,782,398 |

1. ReAllocated from Investment Inc (09.30.22)
2. ReAllocated within Budget (09.30.22)
3. ReAllocated within Budget (04.30.23)
4. ReAllocated within Budget (06.30.23)