Special Meeting
Thursday, September 24, 2026 6:30 PM

District Office Board Room
1555 SW 35th Street
Corvallis, OR 97333

Agenda

I. CALL TO ORDER (6:30 PM)*
II. ACKNOWLEDGMENT OF LGBTQI2S+ HISTORY MONTH

Corvallis School District 509J

ACKNOWLEDGEMENT OF LGBTQI2S+ HISTORY MONTH

Resolution Number 21-1001

WHEREAS, the Corvallis School District recognizes and pays tribute to the significant contributions made in our community by lesbian, gay, bisexual, transgender, queer, intersex, and Two-Spirit people as well as people from the multitude of other gender and sexual identities (LGBTQI2S+); and

WHEREAS the Corvallis School District affirms that LGBTQI2S+ students, families, staff, and community members should be valued for all aspects of their identities; and

WHEREAS, LGBTQI2S+ History Month grew out of the establishment of what was then called Gay and Lesbian History by Missouri high school history teacher Rodney Wilson in 1994; and

WHEREAS, National Coming Out Day occurs each October 11; and

WHEREAS, LGBTQI2S+ History Month was first celebrated in school districts within the United States in 2012; and

WHEREAS, LGBTQI2S+ History Month has yet to be proclaimed nationally; and

WHEREAS, LGBTQI2S+ history is not part of standard educational curricula; and

WHEREAS, LGBTQI2S+ History Month provides an opportunity to continue the District's growth in learning about the many contributions of LGBTQI2S+ people to the nation, world, and local community; and

WHEREAS, The State of Oregon has a documented history of anti-LGBTQI2S+ actions; and

WHEREAS, education is a necessary component for creating a more equitable and anti-racist community, nation, and world; and

WHEREAS, the Corvallis School District has made a commitment to equity and anti-racism; and

WHEREAS, the Corvallis School District has a responsibility to honor and respect the diverse histories of our community; and

WHEREAS, the Corvallis School District believes each and every student must be celebrated and appreciated for the distinct and vibrant contributions made by sharing cultures, language, ideas, beliefs and values within a school community.

Therefore, let it be resolved that the Board of Education of the Corvallis School District:

does hereby proclaim **October 2021**, as well as each October annually, as **LGBTQI2S+ History Month** in the District and strongly encourages students, families, staff, and community members to join in existing local celebrations; and

encourages all schools in the District to help highlight this month in grade appropriate ways as well as highlight the contributions of LGBTQI2S+ peoples to the local community, nation, and beyond, both historically and in current times.

Adopted by the Board of Directors of School District No. 509J (Corvallis) of Benton and Linn Counties, Oregon, at its regular meeting this 14th day of October, 2021.

ATTEST:

Sami Al-Abdrabbuh, Board Chair

Ryan Noss, Superintendent

III. STUDENT REPRESENTATIVE INTRODUCTIONS
IV. DOWNTOWN VITALITY UPDATE



CITY OF CORVALLIS DOWNTOWN VITALITY STRATEGY AND FINAL REPORT TO COUNCIL

Downtown Vitality Strategy Task Force
June 9, 2026

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LETTER OF INTRODUCTION

July 20, 2026

Dear Mayor and City Councilors,

On behalf of the Downtown Vitality Strategy Task Force (DTVSF), we are pleased to submit the enclosed report reflecting the work of the group over the past year. The report was unanimously approved by the Task Force at its June 9 meeting.

The report's recommendations were informed by extensive community outreach and engagement incorporating quantitative and qualitative methods involving more than 2,000 local residents. In reviewing and analyzing the results of various surveys, in-person meetings and community comments, themes emerged about what actions community members would most like to see in creating a safer, healthier and more vital downtown.

These themes include, but are not limited to:

- Safety concerns perceived by community members, particularly at night.
- Concern over the impacts of houselessness.
- The presence of too many empty storefronts.
- Service gaps faced by underserved community members.
- Concerns over cleanliness, outdoor lighting and parking limitations.
- Community interest in improving connections between downtown and the Willamette River.
- A strong interest in fostering a more walkable/pedestrian-oriented downtown.
- Interest in enhancing downtown's connectivity with nearby neighborhoods and the Oregon State University campus.
- More housing of diverse types needed to serve a variety of residents.
- Concerns related to the risk of losing government services and employment should City Hall or the Law Enforcement Building move elsewhere.
- The belief that downtown needs to be better promoted to local residents and visitors.

At the same time, it is important to acknowledge the important positive momentum already underway downtown. New businesses are opening, significant renovations have taken place in key downtown buildings, and new housing and retail construction are underway. Transportation has been enhanced with a new Van Buren Avenue bridge and safer corridors and crossings for cyclists and pedestrians. Additionally, the City Council has authorized planning for a potential Tax Increment Financing (TIF) district within downtown that would help fund important capital projects, if approved by voters.

To continue building on this momentum, the Task Force provides this report and its recommendations with spirited enthusiasm.

We believe that downtown Corvallis has the opportunity to match and even surpass the vitality and quality of downtown city centers in many nearby and other Oregon communities, and similarly- sized cities nationwide. Yet, we believe doing so will require adopting and investing in a roadmap for the future. Implementing this roadmap should involve not just those in City government but a mix of collaborators including those in the private sector, multiple government agencies, and numerous non-profit organizations.

The report we offer provides the strategic framework for that roadmap. It is centered on eight prioritized goals and numerous related actions to be undertaken within each goal. Each action includes recommended implementation timeframes of:

- "NOW," within the next 3 years.
- "NEXT," within years 4-7.
- "LATER," in years 8 and beyond.

Importantly, the Task Force did not view its charge as defining the detailed steps needed to conduct each recommended goal and action. Nor was it the Task Force's role to assign responsibility to specific government agencies, private partners, or nonprofit organizations, or to identify funding sources. Those decisions should be made collaboratively by all involved.

In considering this report, we urge you to support its implementation by taking critical next steps including:

- Accepting the report at tonight's (July 20, 2026) City Council meeting.
- Scheduling additional Council discussion of the report's findings and recommendations and the development of a plan for City-led next steps.
- Identifying which private sector members, other public agencies and non-profit organizations that the city might work with as collaborators to advance specific recommended goals and actions.
- Continuing efforts to evaluate and develop a TIF district plan for downtown and submitting that plan to Corvallis voters for consideration in May 2027.

In closing, thank you for your commitment to the vitality, safety, infrastructure and environment of downtown Corvallis, as demonstrated by the formation of this task force and through your personal involvement as task force members. Special thanks to the many City staff who provided the Task Force with invaluable support and assistance.

Sincerely,

Julie Manning
Task Force Co-Chair

Steve Clark
Task Force Co-Chair

Task Force Members:

Alexis Hammer
Alison Bowden
Allison Hobgood
Ava Olson
Bar Scott
Bill Humphreys
Briae Lewis
Carolyn Mayers
Charlotte Willer
Charlyn Ellis
Christina Rehklau
Connie Bozarth
Danielle Lewis
Dave Dodson
Dave Dreher
Deann Garcia
Gabe Shepherd
Hezekiah Franklin
Jan Napack
Jim Moorefield
JP Peters
Lee Eckroth
Luhui Whitebear
Nicole Nystrom
Paul Miller
Paul Shaffer
Rebecca Landis
Roberta Smith
Robin Lancaster
Roen Hogg
Ronald Gibbons
Steven Starcevich
Tony Cadena
Tracy Meese
Tucker Kirkes

INTRODUCTION

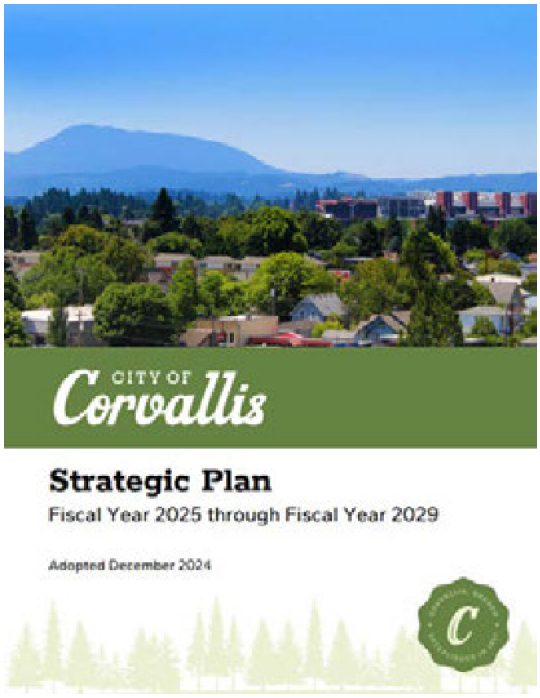
BACKGROUND

The City of Corvallis FY 2025-2029 Strategic Plan identifies achieving Economic Vitality as one of five focused outcomes for the City Council and staff to "foster a wide range of employment and housing opportunities where residents and businesses can prosper." The Council established a strategic priority to "nurture a thriving downtown as the hub and character of Corvallis" to move this goal forward. The Strategic Plan also prioritized outcomes for a Safe and Resilient Community and City Infrastructure and Amenities.

To act on advancing these strategic priorities, and in response to recommendations from a previously established Downtown Civic Engagement Task Force, the City Council formed a Task Force in May 2025 to create a Downtown Vitality Strategy that would guide how to energize, improve, and invest in the downtown economy, infrastructure, environment and safety in alignment with the community's vision and goals for downtown Corvallis (Resolution 2025-15).

The Mayor appointed 40 members to the Downtown Vitality Strategy Task Force (DVSTF), including downtown property owners, business managers and leaders, a broad representation of Corvallis community members, all nine members of the City Council, and representatives of other community governments and organizations to collaborate on developing strategies and actions to achieve a thriving downtown Corvallis.

The Task Force worked for a year to draft goals and actions; gather public input and recommendations; ensure broad-based community engagement by involving downtown stakeholders, subject matter experts and the broad Corvallis community; evaluate the feedback and input received; and provide recommended prioritized goals and actions for downtown.





PURPOSE OF DEVELOPING A PLAN

The Task Force was charged with creating a downtown vitality strategy to implement and successfully advance the City of Corvallis' 2025-2029 Strategic Plan Strategic Priorities:

Economic Vitality: Nurture a thriving downtown as the hub and character of Corvallis.
Infrastructure and Amenities: Ensure city streets, buildings, utilities, libraries, parks, trails, and greenspaces are functional, well-maintained, and accessible.
Safe and Resilient City: Ensure a safe, secure, and prepared City.

The Downtown Vitality Strategy builds on previous City of Corvallis policy efforts related to downtown, such as the Imagine Corvallis 2040 Vision, the work of the Civic Campus Community Engagement Task Force, land use regulations affecting Downtown, and Civic Campus and Police facility development.

The priority areas for the Downtown Vitality Strategy are:

Downtown Economy: strategies to energize and measurably improve the downtown economic vitality, including private investment and urban renewal.
Downtown Infrastructure: strategies to invest in downtown infrastructure and amenities, including City of Corvallis facilities.
Downtown Environment/Safety: strategies to invest in and improve downtown's overall environment, cleanliness and safety, including sustainability, welcoming and accessible culture, and housing options.

The work of the Task Force and Downtown Vitality Strategy build upon related strategies, recommendations and investments, including:

Corvallis 2040 Vision
City of Corvallis Strategic Plan (2025-29)
Downtown Parking Study and Recommendations (2025)
Civic Campus Community Engagement Task Force Recommendations (2024)
Civic Campus and Police Facility Concept Selection (2024)
City Downtown Facilities Funding Feasibility Report (2025)
Exploration of a Tax Increment Financing (TIF) District for Downtown Corvallis (2026)

The work of the Task Force and Downtown Vitality Strategy also complement existing plans:

Historic Madison Avenue Plan
Benton County Coordinated Homeless Response System Strategic Plan (2023-27)
South Corvallis Urban Renewal District Plan (2019)
9th Street Climate-Friendly Area Adoption (2025)
Downtown Private Revitalization Investments and Plans
City Parks and Recreation Master Plan (2015)
Oregon State University Campus Vision
Monroe Avenue Corridor Study (2026)
Corvallis Transportation System Plan (2019)
Corvallis Climate Action Plan (2016)
City Capital Improvement Program (2026-30)

DOWNTOWN TODAY



In developing the Downtown Vitality Strategy, the Task Force used a broad geographical lens when considering and envisioning the area of downtown and the corridors that lead the Corvallis community and visitors into it.






The
PLAZA






CAS
TOR



HOW THE TASK FORCE DID ITS WORK

MEMBERS OF THE TASK FORCE

The Task Force was formed to bring together a wide range of stakeholders, community members, and experts to develop goals and strategies for the future of the downtown's economy, infrastructure, and safety and environment.

The Task Force was made up of 40 members with experience/perspectives including the following:

- Downtown Residents
- Downtown Property Owners
- Downtown Business Owners
- Downtown Employees
- Corvallis Community Members
- Downtown Corvallis Organization
- Chamber of Commerce
- Visit Corvallis
- Benton County Commission
- Corvallis School Board
- Oregon State University
- Corvallis Daytime Drop-in Center
- Corvallis Farmers Market
- Safe Streets 4 All Task Force
- Downtown Parking Task Force

EXECUTIVE COMMITTEE			
	Steve Clark, Co-Chair	Charlyn Ellis	Jan Napack
	Julie Manning, Co-Chair	Christina Rehklau	Lee Eckroth
		Dave Dodson	Luhui Whitebear
		Deann Garcia	Nicole Nystrom
		Gabe Shepherd	Tony Cadena

ECONOMY SUBCOMMITTEE	INFRASTRUCTURE SUBCOMMITTEE	ENVIRONMENT & SAFETY SUBCOMMITTEE
Deann Garcia, Co-Chair	Dave Dodson, Co-Chair	Christina Rehklau, Co-Chair
Lee Eckroth, Co-Chair	Nicole Nystrom, Co-Chair	Gabe Shepherd, Co-Chair
Alexis Hammer	Connie Bozarth	Alison Bowden
Bill Humphreys	Robin Lancaster	Dave Dreher
Rebecca Landis	Carolyn Mayers	Hezekiah Franklin
Briae Lewis	Bar Scott	Ronald Gibbons
Danielle Lewis	Paul Shaffer	Allison Hobgood
Tracy Meese	Steven Starcevich	Roen Hogg
Jim Moorefield	Charlotte Willer	Tucker Kirkes
Roberta Smith		Paul Miller
		Ava Olson
		JP Peters

The City Manager, Innovation Manager, and Central Administrative Services provided staff support for the Task Force.

TASK FORCE MEETINGS

The Task Force met from June 2025-June 2026 and was led by an Executive Committee and included three subcommittees.

Throughout the year, the Task Force and Subcommittees met a combined total of 35 times:

- 4 All-Task Force Meetings:
  - June 7, 2025
  - January 6, 2026
  - March 3, 2026
  - June 9, 2026
- 22 Subcommittee Meetings
- 9 Executive Committee Meetings

Throughout its work, the Task Force provided periodic updates to the City Council on its activities and progress and provided preliminary feedback and recommendations.



ENGAGEMENT STRATEGY

In developing the Downtown Vitality Strategy, the Task Force was charged with:

- Assessing and demonstrating how the overall Corvallis community will be valuably benefitted by strategies to improve downtown, including the removal of the current City Hall and the creation of a new Civic Campus and Police facility.
- Doing its work publicly and actively engaging the broader Corvallis community to gather feedback, evaluate needs, and recommend opportunities to pursue regarding downtown.
- Providing interim recommendations to the City Council for initial, time-sensitive, and/or incremental actions relating to downtown strategies and tactics, including recommendations regarding investments in priority City facilities.

The Task Force developed an Engagement Strategy informed by the City's adopted International Association of Public Participation (IAP2) framework. The Engagement Strategy consisted of four phases:

PHASE 1:
INFORM COMMUNITY AND STAKEHOLDERS
Inform *Community and Stakeholders*

Identifiy stakeholders, stakeholder groups and technical experts involved in, impacted by and interested in Corvallis' downtown.

PHASE 2:
DEVELOP PRELIMINARY INSIGHTS AND POTENTIAL ACTIONS FOR DOWNTOWN
Consult/Involve/Collaborate *with Community and Stakeholders*

Develop preliminary insights and a list of potential downtown actions based on Task Force members' experiences, expertise, and connections to downtown as well as initial input provided by community members, downtown stakeholders, and technical experts.

PHASE 3:
SEEK INPUT AND FEEDBACK FROM COMMUNITY, SUBJECT MATTER EXPERTS, AND STAKEHOLDERS
Inform and Consult/Involve/Collaborate *with Community and Stakeholders*

Follow outreach and communications strategies to broadly inform and engage with stakeholders, stakeholder groups, technical experts and the general Corvallis community to share preliminary information and gather input from community members.

PHASE 4:
CREATE FINAL LIST OF DOWNTOWN GOALS AND ACTIONS BASED ON FEEDBACK AND INFORMATION FROM THE ENGAGEMENT PROCESS
Inform and Consult/Involve/Collaborate *with Community and Stakeholders*

Gather input and seek to build consensus of support from community members regarding vision, goals, and outcomes for downtown Corvallis, and what strategies and tactics will be recommended as now, next, or later priorities.

COMMUNITY ENGAGEMENT AND INPUT

ENGAGEMENT PLAN IMPLEMENTATION PROCESS

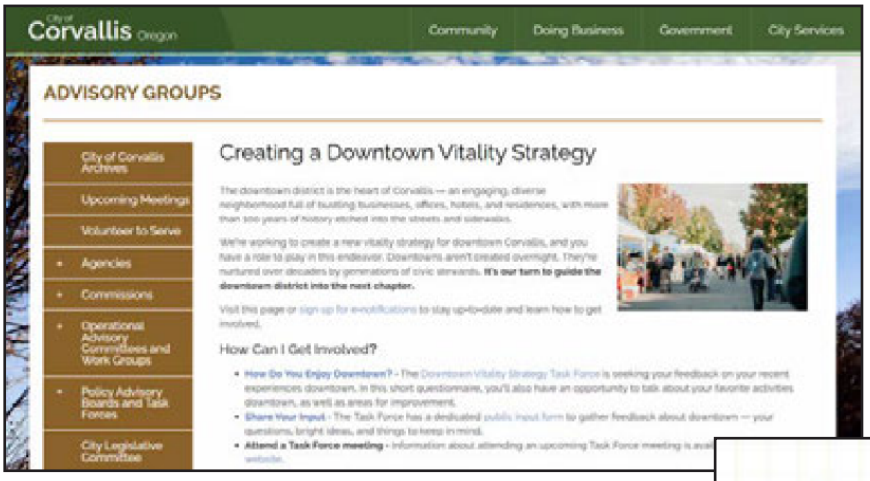
PHASE 1:
INFORM COMMUNITY AND STAKEHOLDERS

Identifiy stakeholders, stakeholder groups and technical experts involved in, impacted by and interested in Corvallis' downtown.



July – December
The Task Force developed and maintained a list of stakeholders with whom to engage so as to ensure information was shared community-wide and that input was broadly solicited.

A website was created to share information about the Task Force and encourage participation in providing feedback to the Task Force.





www.corvallisoregon.gov/downtownvitality

Task Force members distributed around 2,000 of these postcards at community events, meetings, downtown businesses and shops, public spaces, and City facilities.



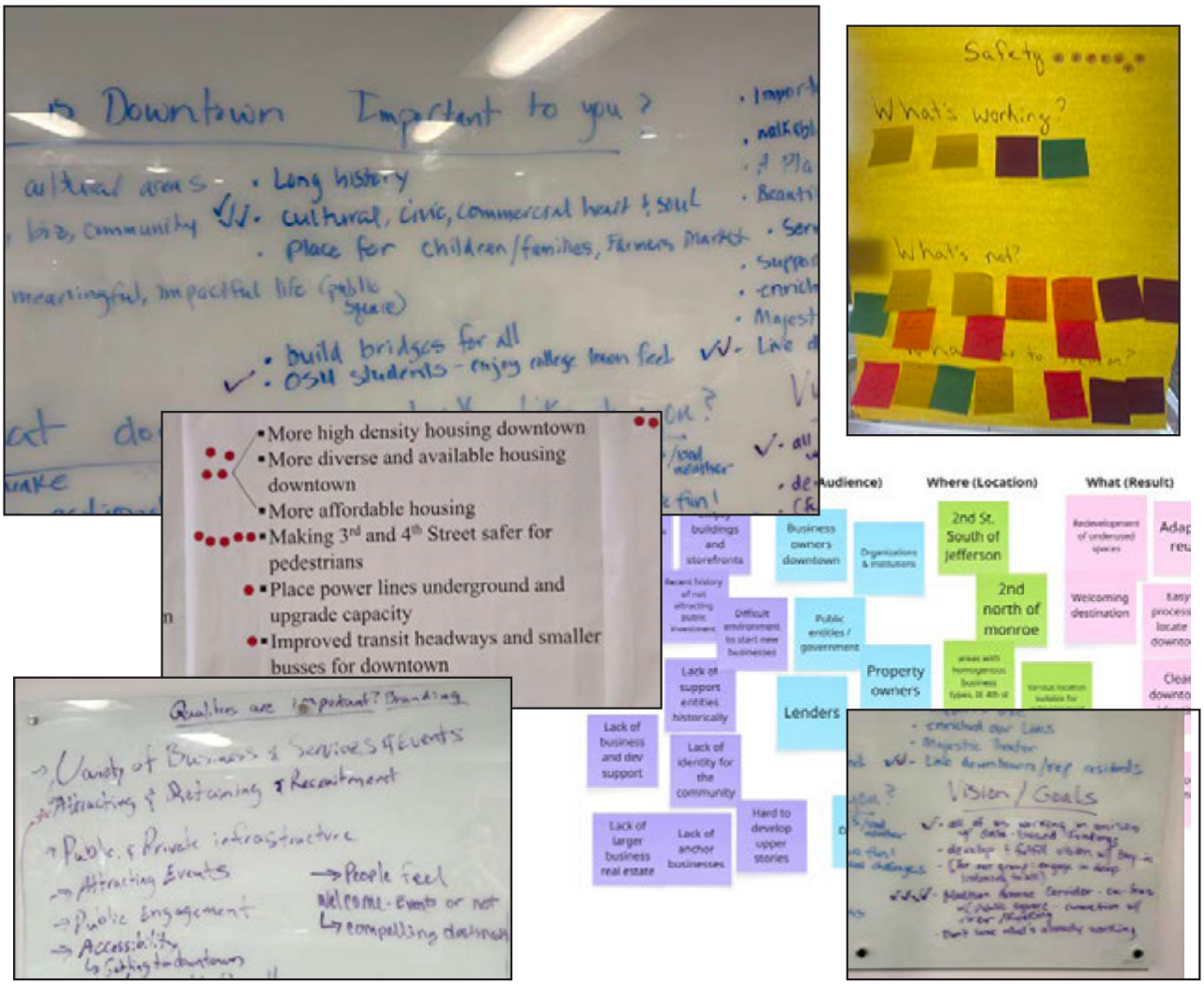
PHASE 2:
DEVELOP PRELIMINARY INSIGHTS AND POTENTIAL ACTIONS FOR DOWNTOWN

Develop preliminary insights and a list of potential downtown actions based on Task Force members' experiences, expertise, and connections to downtown as well as initial input provided by community members, downtown stakeholders, and technical experts.



July – December

The three subcommittees each worked through a brainstorming and refinement process to draft a preliminary set of actions that may contribute to achieving the 2040 Vision for downtown Corvallis.



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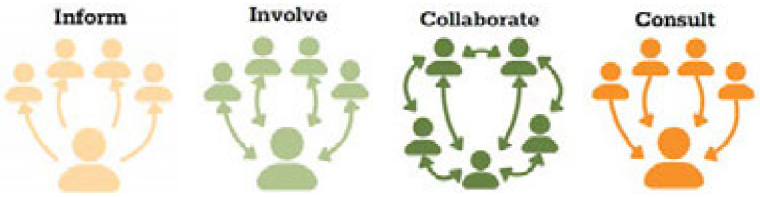
SEEK INPUT AND FEEDBACK FROM COMMUNITY, SUBJECT MATTER EXPERTS, AND STAKEHOLDERS

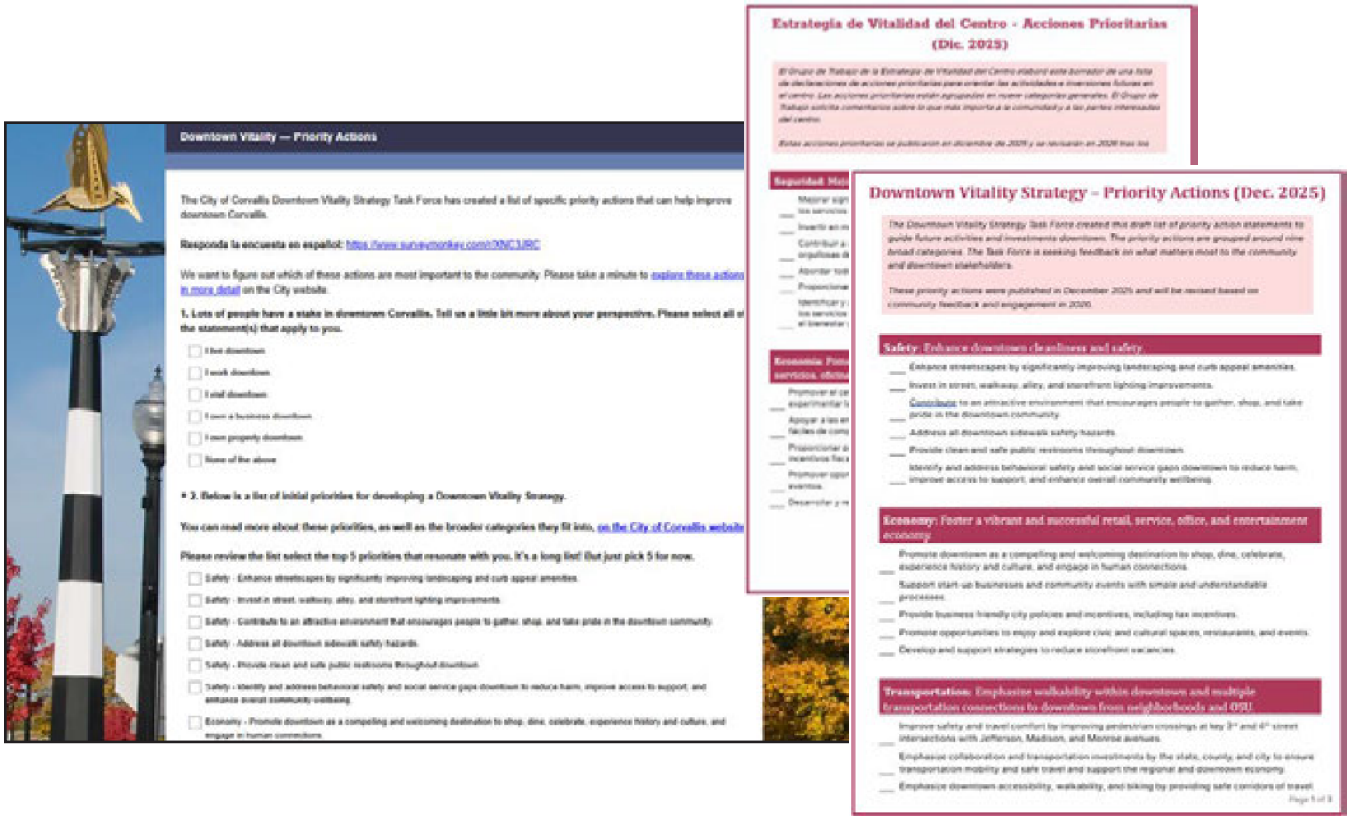
Follow outreach and communications strategies to broadly inform and engage with stakeholders, stakeholder groups, technical experts and the general Corvallis community to share preliminary information and gather input from community members.



December – March

The draft of preliminary actions were circulated with the community, stakeholders, and subject matter experts to receive input on the draft actions and receive other input and recommendations regarding downtown.

The engagement and outreach activities along with the community response from this Phase 3 are outlined in the sections below.



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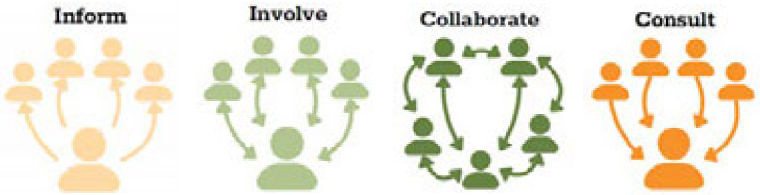
CREATE FINAL LIST OF DOWNTOWN GOALS AND ACTIONS BASED ON FEEDBACK AND INFORMATION FROM THE ENGAGEMENT PROCESS

Gather input and seek to build consensus of support from community members regarding vision, goals, and outcomes for downtown Corvallis, and what strategies and tactics will be recommended as now, next, or later priorities.



March – April
Using the results of community and stakeholder meetings, outreach, surveys, and comments received, the subcommittees reviewed the preliminary list of actions and worked to revise and prioritize the list based on feedback received.

May – June
The work of the three subcommittees was synthesized by the Executive Committee to develop an overall set of draft recommended goals and actions to be reviewed by the full Task Force in June.

June 9, 2026
The full Task Force will convene to review the final report and recommendations, provide any changes, and approve a final recommended strategy for referral to City Council.

SUMMARY OF COMMUNITY ENGAGEMENT AND OUTREACH CONDUCTED

Held 35 Task Force Meetings
All meetings included time for community comment and are video recorded.

Conducted "How Community Members Engage with Downtown" Survey
This survey replicated the questions from the 2025 Corvallis Community Survey about downtown. This was offered in order to hear from as many community members as possible about how they engage.

407 Responses

Conducted "Downtown Vitality - Priority Actions" Survey
This was used to solicit community input on Task Force's draft preliminary action statements.

1,634 Responses

2025 Corvallis Community Survey
The Task Force had the opportunity to select a few custom questions related to community sentiment regarding downtown to be included in the biennial citywide survey.

509 Responses to statistically valid survey
668 Responses to open response survey

Provided online form to receive written community comments

41 Public comments received

Maintained Task Force Outreach website (corvallisoregon.gov/downtownvitality) with public information about downtown, the Task Force work, and opportunities to engage

Distributed postcards throughout the community with QR code inviting public input

Approximately **2,000** postcards distributed
Approximately **800** postcards mailed to downtown business owners and property owners

Meetings with a range of stakeholders and subject matter experts

Sharing information and opportunities to engage with listservs, other organizations, at public events, or in public spaces

Hosted or attended 18 community meetings, including events such as the Mayor's Town Hall and the League of Women Voters' "Know Your City: Corvallis Downtown Past, Present, and Future"

You can read all of the feedback the Task Force received throughout its work here:

Public Input Submitted to Task Force
Surveys Response Data
Feedback Gathered through Community Meetings and Outreach
Meeting Packets, *Meeting Minutes*, *Meeting Videos*, **and** *all other DVSTF materials*

COMMUNITY ENGAGEMENT AND OUTREACH RESPONSE

KEY FINDINGS

The community outreach gathered input on the 28 preliminary action statements being considered by the Task Force and generated overall community awareness of the work of the Task Force, while providing additional recommendations about ways to improve downtown's vitality, economy, safety, environment and public facilities.

Among the key findings:

A. Residents value a healthy downtown. There is a strong perception that, while some positive changes and investments are occurring downtown, more needs to be done to improve downtown.

B. The highest priority to be addressed, voiced in both statistical survey results and qualitative results from in-person community and stakeholder meetings, **relates to concerns about behavioral safety downtown (particularly at night) and related gaps in social and supportive services for those in need.**

C. Addressing the number of vacant storefronts downtown is cited statistically as the next highest priority within community surveys, and in community engagement meetings as a priority. Relatedly, community members want to see more promotion of downtown and its assets.

D. Downtown should be made more accessible and walkable. While the findings state that pedestrian mobility within downtown is favored, so is improved walking, biking, transit and vehicle access to downtown from Corvallis neighborhoods and the OSU campus. Developing additional parking availability downtown is also a priority for some community members.

E. Transportation safety is a priority of the public, including addressing downtown sidewalk issues and hazards, and improving crossings within downtown along 3rd and 4th streets. For some, 3rd and 4th streets, which are state highways, are seen as barriers separating segments of downtown and limiting opportunities for public engagement.

F. While downtown is seen as a destination of choice for some community members, surveys conducted by the Task Force and city of Corvallis indicate that many members of the public do not often visit downtown. **To attract more locals and visitors downtown, the Task Force's findings favor offering activities and public spaces for youth, college students, families, and tourists to enjoy and gather.** More housing – and greater housing diversity – also are perceived as important for downtown, as are investments in a modern power grid and other infrastructure that will enable new development, redevelopment of existing buildings, and renewal of older and historic buildings.

G. Many residents would like to see enhanced connections between downtown and the Willamette River, including improved viewing areas and recreational access.

H. Beautification of streetscapes, improved downtown cleanliness, the addition of more accessible bathroom facilities, and improved nighttime lighting are seen as important priorities.

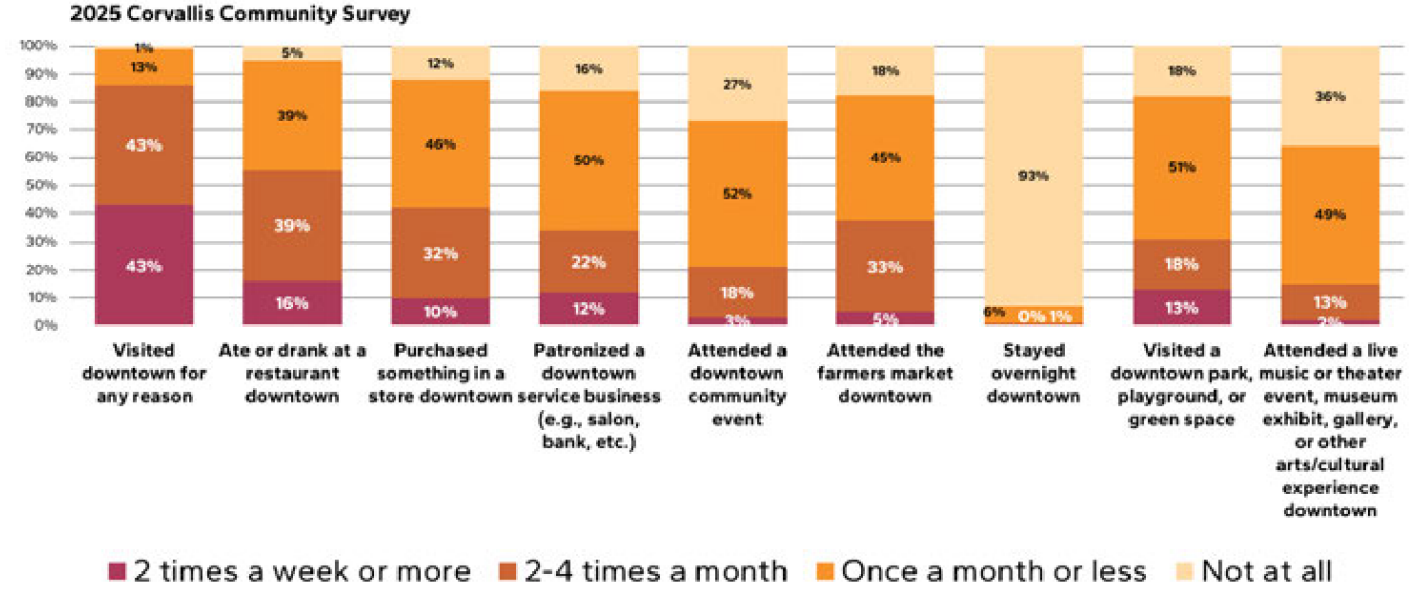
HIGHLIGHTS FROM SURVEY RESULTS

"HOW COMMUNITY MEMBERS ENGAGE WITH DOWNTOWN" SURVEY

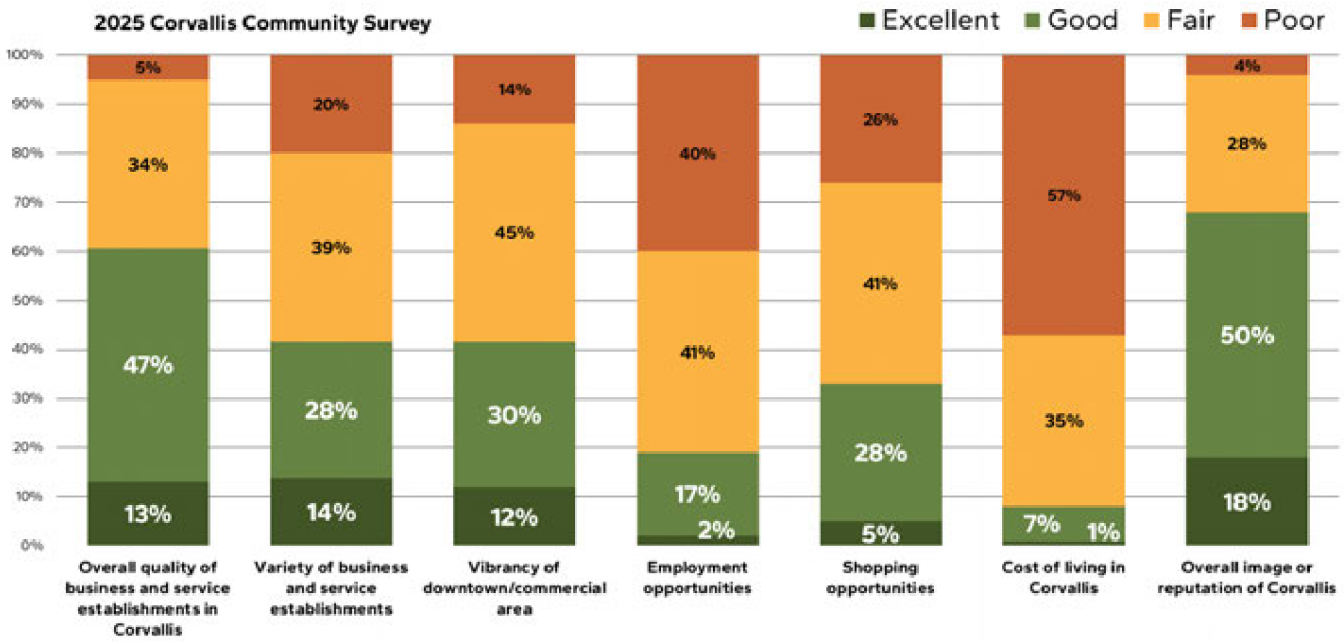
The Task Force had the opportunity to utilize community-wide, statistically valid data gathered from the City's 2025 Corvallis Community Survey conducted in Fall 2025. The Task Force's work was informed by several Community Survey questions that related to the community's experience with downtown. In addition, the Task Force's own webpage included a survey with the downtown-related questions from the Community Survey to enable more community members to weigh in on how they engage with downtown. Both of sets of surveys responses were used by the Task Force.

Highlights from the survey below include the Corvallis Community Survey results, and responses from all surveys used by the Task Force can be viewed here.

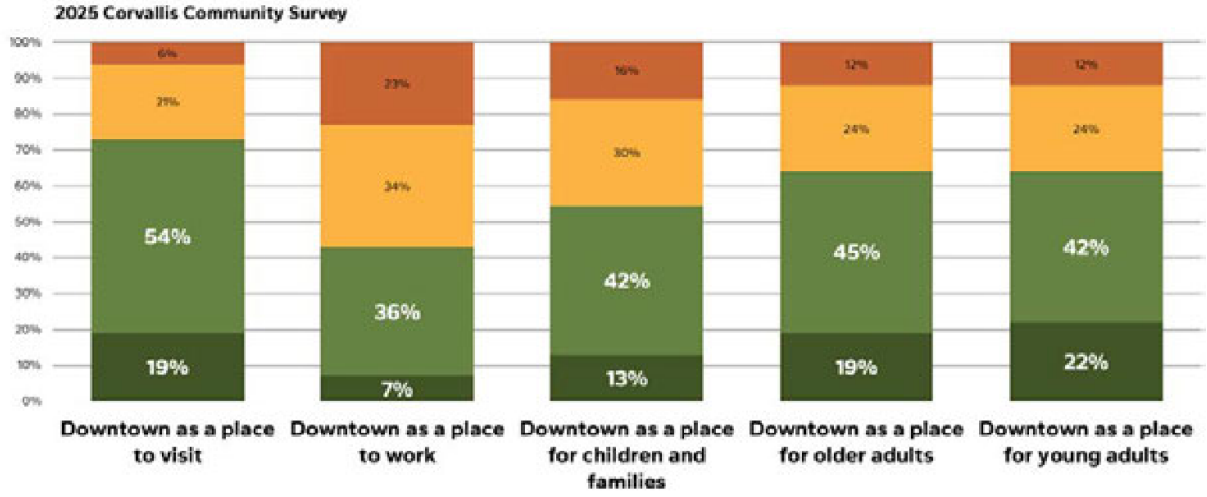
Q3. In the past 12 months, about how many times (if at all) have you or other household members done each of the following in downtown Corvallis?



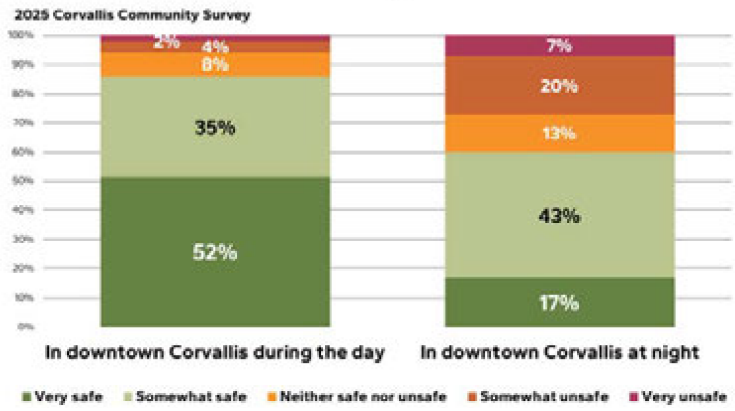
Q1. Please rate each of the following in the Corvallis community:



Q2. Please rate the following aspects of Corvallis' downtown.



Q4. Please rate how safe or unsafe you feel:



"DOWNTOWN VITALITY - PRIORITY ACTIONS" SURVEY

The Task Force conducted an online and in-person survey that sought community input on a preliminary list of 29 actions the Task Force developed to improve Downtown Corvallis. The Task Force asked what the top five actions were for respondents, and then it asked the respondents to rank those five choices. The Task Force also received results by how the respondents chose to identify themselves, including:

- I live downtown. (69 respondents)
- I work downtown. (282 respondents)
- I visit downtown. (1,454 respondents)
- I own a business downtown. (117 respondents)
- I own property downtown. (67 respondents)
- None of these. (36 respondents)

Full survey results including results by how respondents identified can be viewed here.







Number of Respondent Rankings of Each Action - All Respondents (1,519)

Category	Action	1	2	3	4	5	Weighted Total Score*
Safety	Identify and address behavioral safety and social service gaps downtown to reduce harm, improve access to support, and enhance overall community wellbeing.	308	125	104	64	32	2,512
Economy	Develop and support strategies to reduce storefront vacancies.	152	127	159	122	93	2,082
Economy	Promote downtown as a compelling and welcoming destination to shop, dine, celebrate, experience history and culture, and engage in human connections.	138	114	110	73	60	1,682
Safety	Contribute to an attractive environment that encourages people to gather, shop, and take pride in the downtown community.	116	143	94	83	40	1,640
River Connections	Expand downtown's connection to the Willamette River with improved viewing areas and improved recreational access to enable year-round engagement with the river.	66	81	116	123	197	1,445
Transportation	Emphasize downtown accessibility, walkability, and biking by providing safe corridors of travel.	90	70	66	78	61	1,145
Economy	Provide business friendly city policies and incentives, including tax incentives.	71	94	69	51	36	1,076
Safety	Invest in street, walkway, alley, and storefront lighting improvements.	83	80	51	38	29	993
Safety	Provide clean and safe public restrooms throughout downtown.	56	70	73	74	64	991
Housing	Emphasize diverse housing styles within downtown that serve a variety of income levels and needs.	50	60	65	80	59	904
Economy	Support start-up businesses and community events with simple and understandable processes.	37	62	76	64	40	829
Housing	Continue efforts by the city, state, and private developers to expand housing and housing options in existing and new downtown buildings.	34	55	58	75	50	764
River Connections	Support efforts that enhance river water quality and contribute to riverside natural habitat and vegetation.	37	51	43	66	104	754
Sustainability	Advance environmental and economic resilience through strategic investments, policies, and partnerships among utility service providers, property owners, and government by modernizing downtown's power infrastructure; expanding green en23.	40	54	42	60	50	712

Number of Respondent Rankings of Each Action - All Respondents (1,519)

Category	Action	1	2	3	4	5	Weighted Total Score*
Transportation	Improve and promote downtown access for all people and abilities by increasing signage and way-finding enhancements within downtown; providing wayfinding signage promoting downtown within nearby neighborhoods; expanding OSU's scooter p16.	26	57	52	43	50	650
Safety	Address all downtown sidewalk safety hazards.	47	44	38	36	21	618
Safety	Enhance streetscapes by significantly improving landscaping and curb appeal amenities.	45	30	41	34	31	567
Transportation	Improve safety and travel comfort by improving pedestrian crossings at key 3rd and 4th street intersections with Jefferson, Madison, and Monroe avenues.	28	41	45	29	32	529
Economy	Promote opportunities to enjoy and explore civic and cultural spaces, restaurants, and events.	11	38	40	45	39	456
Public Spaces & Buildings	Retain and enhance municipal buildings, meeting facilities, staff, and services within the downtown area.	16	19	23	40	62	367
Brand Identify	Focus on marketing approaches that support steady economic development and draw investments to the downtown area.	11	19	22	39	44	319
Brand Identify	Differentiate and promote downtown Corvallis as a destination of choice for visitors by collaborating with businesses and cultural partners to provide compelling, memorable experiences.	13	16	29	29	43	317
Urban Renewal and Private Investment	Prioritize and complete a downtown urban renewal and tax increment financing feasibility study and report to the community.	22	12	15	28	22	281
Transportation	Emphasize collaboration and transportation investments by the state, county, and city to ensure transportation mobility and safe travel and support the regional and downtown economy.	7	21	26	30	20	277
Urban Renewal and Private Investment	Advance strategic private sector investments and leadership in downtown strategies and outcomes.	7	12	15	21	45	215
Brand Identify	Develop gateway signage leading into downtown.	1		6	9	16	57

*Weighted Total Score: Ranking 1=5 points; Ranking 2=4 points; Ranking 3=3 points; Ranking 4=2 points; Ranking 5=1 point mulitplied by number of respondents.

EIGHT GOALS FOR ACHIEVING A THRIVING DOWNTOWN

After analyzing the community input and recommendations gathered, the list of 28 preliminary action items was revised based on all of the input received and organized into eight overarching goals reflecting community priorities and recommendations for "nurturing a thriving downtown as the hub and character of Corvallis." The goals are listed in priority order based on community feedback:

- **Enhance downtown cleanliness and safety.**
- **Foster a vibrant and successful retail, service, office, and entertainment economy.**
- **Make connections to the Willamette River an integral part of downtown.**
- **Emphasize ease of access, walkability and accessibility within and to downtown.**
- **Provide housing opportunities that contribute to a vital downtown community.**
- **Invest in cultural and public spaces, and buildings and services that contribute to a successful and engaging downtown.**
- **Advance downtown's structural, environmental and economic resilience through strategic investments, policies, and partnerships among utility service providers, property owners, and government.**
- **Develop and submit to voters an urban renewal plan, including a tax increment financing district, to provide funding support for invest in downtown improvements.**

IMPLEMENTATION ROADMAP

The Implementation Roadmap contained in this report provides a set of prioritized actions to contribute to achieving each of the eight goals.

These strategies and actions are recommended to take place in prioritized timing of:

- "NOW," within the next 3 years.
- "NEXT," within years 4-7.
- "LATER," in years 8 and beyond.

These actions should serve as a guide that the City of Corvallis, other public and non-profit agencies, downtown businesses, organizations, property owners, community members and others can participate and invest in.

Adopting, following, collaborating in and investing in this recommended strategy, will successfully align opportunities, initiatives, services, enhancements, and development to achieve shared goals for Downtown Corvallis that not only will benefit Downtown, but the greater Corvallis community.

This vision for Downtown Corvallis will not be realized overnight or through a single keystone investment or activity, development, project or program. Rather, this roadmap is an evolution of many strategic programs, public and private investments, and community partnerships that will make the community's vision for Downtown a reality.

DOWNTOWN VITALITY STRATEGY ROADMAP

Goals	Actions	Now 2026-2029	Next 2030-2033	Later 2034 & beyond	Partner(s)
GOAL: Enhance downtown cleanliness and safety.					
1	Identify and address behavioral safety and social service gaps downtown to reduce harm, improve access to support, and enhance overall community wellbeing.	Now	Next	Later	*Public, non-profit, public/non-profit*
2	Improve services to underserved and unhoused community residents.	Now	Next	Later	*Public, non-profit, public/non-profit*
3	Engage in strategies to address community concerns and perceptions about behaviors being viewed as a safety issue.	Now	Next		*Public, non-profit, public/non-profit*
4	Invest in street, walkway, alley, and storefront lighting improvements to contribute to a welcoming and well-lit environment for downtown visitors and employees.	Now			*Public, private, public/private*
5	Provide clean and safe public restrooms throughout downtown.	Now	Next		*Public*
6	Provide for expanded downtown clean-up services.	Now	Next		*Public, private, non-profit*

Goals	Actions	Now 2026-2029	Next 2030-2033	Later 2034 & beyond	Partner(s)
GOAL: Foster a vibrant and successful retail, service, office, and entertainment economy.					
1	Develop and support strategies to reduce storefront vacancies.	Now	Next		*Public, private, non-profit; combined effort*
2	Promote downtown Corvallis as a welcoming destination: - Offer vibrant, diverse and compelling retail, restaurant and entertainment activities and services for all ages. - Provide activities, events and retail spaces that attract families and young community members. - Serve as an entertainment center for all ages. - Offer diverse community and cultural activities.	Now	Next		*Public, private, non-profit; public/private; private/non-profit*
3	Provide an attractive environment that encourages people to gather, shop and take pride in their downtown community: - Enhance and maintain attractive and appealing streetscapes by significantly improving landscaping and curb appeal amenities. - Provide and maintain attractive, appealing streetscapes.	Now	Next		*Public, private, non-profit; public/private; private/non-profit*
4	Support start-up businesses and community events with simple and understandable processes.	Now	Next	Later	*Public, non-profit; public/non-profit*
5	Provide business friendly city policies and incentives, including tax incentives.	Now	Next		*Public*
6	Retain government and non-profit buildings, services, meeting spaces and employment downtown.	Now	Next		*Public, non-profit; public/non-profit*
7	Employ marketing approaches that support steady economic development and draw investments downtown.	Now	Next		*Public, private, non-profit; public/private; private/non-profit*
GOAL: Make connections to the Willamette River an integral part of downtown.					
1	Improve Willamette River viewing areas within the downtown area.	Now	Next		*Public, private, non-profit*
2	Improve recreational access to enable year-round engagement with the river.		Next	Later	*Public*
3	Support efforts that enhance river water quality and contribute to riverside natural habitat and vegetation. - Complement regional and state efforts that support Willamette River water quality and habitat goals.	Now	Next	Later	*Public*
4	Develop the north riverfront park and boat launch.		Next	Later	*Public*

Goals	Actions	Now 2026-2029	Next 2030-2033	Later 2034 & beyond	Partner(s)
GOAL: Emphasize ease of access, walkability and accessibility within and to downtown.					
1	Emphasize downtown accessibility, walkability, and biking by providing safe corridors of travel:	Now	Next		*Public*
	- Improve and promote downtown access for all people and abilities.				
	- Complete missing segments of bicycle and pedestrian connections to downtown.				
	- Provide gateway and wayfinding signs to help bring community residents and visitors downtown.				
	- Increase signage and way-finding enhancements within downtown.				
2	Improve safety and travel comfort by improving pedestrian crossings at key 3rd and 4th street intersections with Jefferson, Madison, and Monroe avenues.	Now	Next	Later	*Public*
3	Emphasize collaboration and transportation investments by the state, county, and city to ensure transportation mobility and safe travel and support the regional and downtown economy.	Now	Next	Later	*Public/private/non-profit*
4	Expand OSU's scooter program to include downtown.		Next		*Public, non-profit*
5	Implement recommendations of the Downtown Parking Task Force.	Now	Next		*Public*
6	Launch a shuttle service serving downtown that links with the city transit center and offers access to parking facilities on both the north and south sides of downtown.		Next		*Public*
GOAL: Provide housing opportunities that contribute to a vital downtown community.					
1	Emphasize diverse housing styles within downtown that serve a variety of income levels and needs.	Now	Next	Later	*Public, private; public/private*
2	Continue efforts by the city, state, and private developers to expand housing and housing options in existing and new downtown buildings.	Now	Next	Later	*Public, private; public/private*
GOAL: Invest in cultural and public spaces, and buildings and services that contribute to a successful and engaging downtown.					
1	Retain, enhance and provide new municipal buildings, meeting facilities, and staffing services within the downtown area:	Now	Next	Later	*Public*
	- Construct a downtown Civic Campus that includes accessible indoor and outdoor public spaces within a new city hall and law enforcement facility.				
	- Support efforts by government and non-profit organizations to remain downtown.				
2	Showcase the arts, culture, and history.	Now	Next	Later	*Public, private, non-profit*
4	Expand downtown connections to Central Park.		Next	Later	*Public*
5	Enhance new and upgraded existing park features downtown.		Next	Later	*Public*

Goals	Actions	Now 2026-2029	Next 2030-2033	Later 2034 & beyond	Partner(s)
GOAL: Advance downtown's structural, environmental and economic resilience through strategic investments, policies, and partnerships among utility service providers, property owners, and government.					
1	Modernize the power infrastructure throughout downtown.	Now	Next		*Public, private; public/private*
2	Expand green energy solutions, such as solar energy panels and electric vehicle charging stations.		Next	Later	*Public, private; public/private*
3	Invest in prioritized resilient building infrastructure within downtown.		Next	Later	*Public, private; public/private*
4	Preserve and enhance downtown's historical connections while balancing redevelopment and new development:	Now	Next	Later	*Public, private; public/private*
	- Renovate and update existing buildings, as much as possible.				
	- Design and build new structures that complement downtown's goals, style and design.				
GOAL: Develop and submit to voters an urban renewal plan, including a tax increment financing (TIF) district, to invest in downtown improvements.					
1	Propose keystone projects:	Now			*Public, private, non-profit; public/private/non-profit*
	- Riverfront enhancements, including the North Riverfront and existing riverfront within downtown.				
	- Streetscape improvements.				
	- Madison Avenue corridor and pedestrian improvements.				
	- City and franchise utility infrastructure improvements.				
	- Building façade improvements.				
	- Parking facility improvements.				
	- Downtown city facility improvements.				
	- ADA accessibility and building resiliency improvements.				
	- Active transportation and transit routes into and around downtown.				
	- Mixed-use housing & housing downtown.				

CITY OF Corvallis

Downtown Vitality Strategy Task Force

Downtown Vitality Strategy

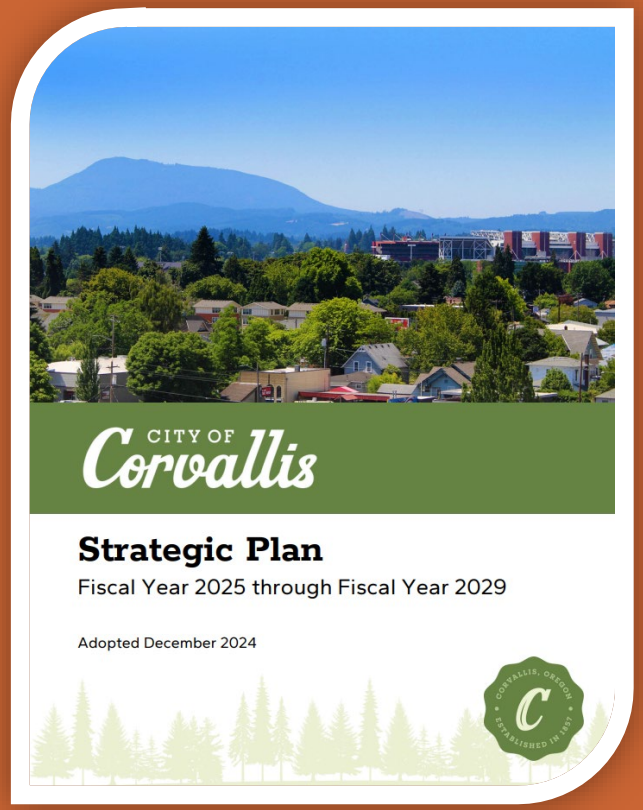


Task Force Charge

The City Council formed the Task Force to **create a Downtown Vitality Strategy** to advance its Strategic Plan priority to **“nurture a thriving Downtown as the hub and character of Corvallis.”**

Advancing the City's Strategic Plan

The Task Force was charged with creating a downtown vitality strategy to implement and successfully advance the City's Strategic Priorities:



Economic Vitality:
Nurture a thriving downtown as the hub and character of Corvallis.

Infrastructure and Amenities:
Ensure city streets, buildings, utilities, libraries, parks, trails, and greenspaces are functional, well-maintained, and accessible.

Safe and Resilient City:
Ensure a safe, secure, and prepared City.

Positive Momentum in Downtown





- New businesses are opening.
- Significant renovations have taken place in key buildings.
- New housing and retail construction are underway.
- The City Council is considering options for a downtown urban renewal and tax increment financing district.
- Transportation and safe modes of travel have been enhanced by the new Van Buren Avenue bridge.

Task Force Membership and Activities

EXECUTIVE COMMITTEE

Steve Clark, Co-Chair
Julie Manning, Co-Chair
Charlyn Ellis
Christina Rehklau
Dave Dodson
Deann Garcia
Gabe Shepherd
Jan Napack
Lee Eckroth
Luhui Whitebear
Nicole Nystrom
Tony Cadena

ECONOMY SUBCOMMITTEE

Deann Garcia, Co-Chair
Lee Eckroth, Co-Chair
Alexis Hammer
Bill Humphreys
Rebecca Landis
Briae Lewis
Danielle Lewis
Tracy Meese
Jim Moorefield
Roberta Smith

INFRASTRUCTURE SUBCOMMITTEE

Dave Dodson, Co-Chair
Nicole Nystrom, Co-Chair
Connie Bozarth
Robin Lancaster
Carolyn Mayers
Bar Scott
Paul Shaffer
Steven Starcevich
Charlotte Willer

ENVIRONMENT & SAFETY SUBCOMMITTEE

Christina Rehklau, Co-Chair
Gabe Shepherd, Co-Chair
Alison Bowden
Dave Dreher
Hezekiah Franklin
Ronald Gibbons
Allison Hobgood
Roen Hogg
Tucker Kirkes
Paul Miller
Ava Olson
JP Peters

40 Members

4 Subcommittees

35 Task Force Meetings
June 2025 – June 2026

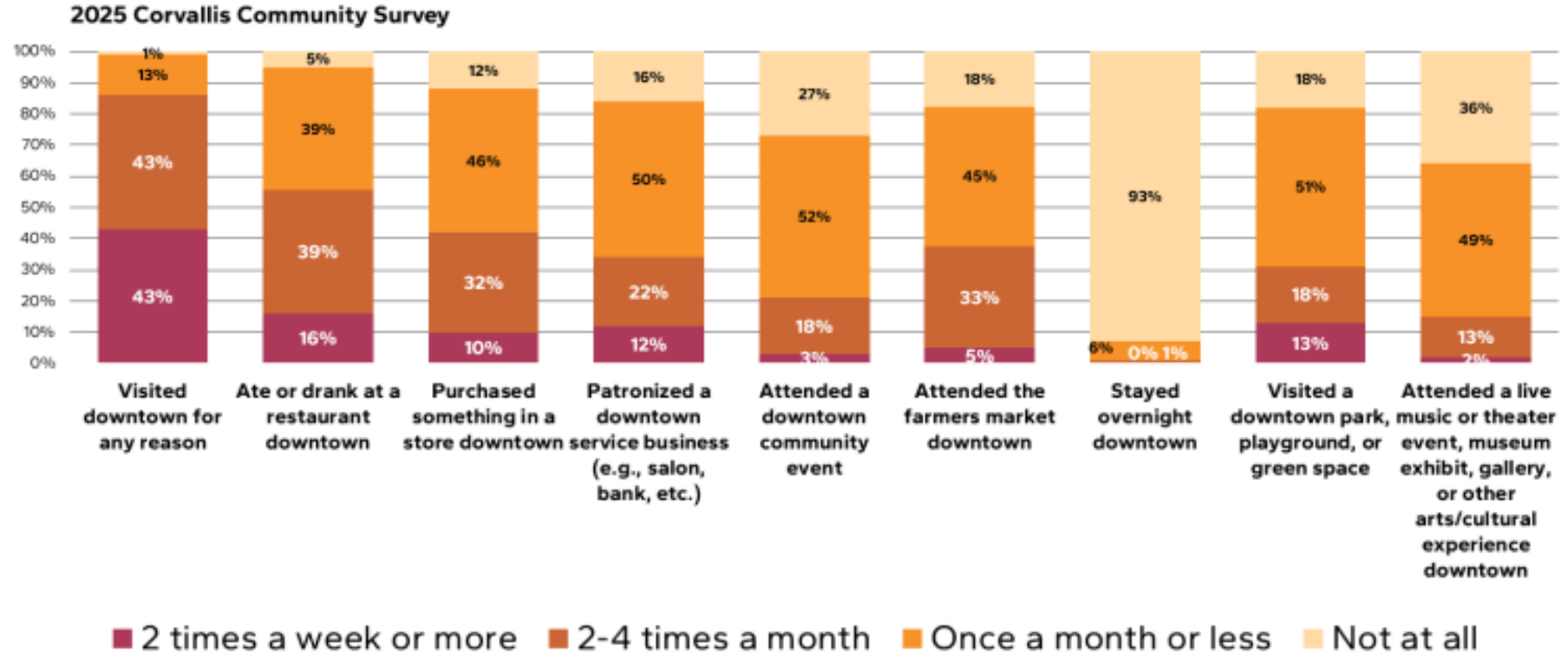
Community Outreach:

All community feedback, survey results, and meeting materials can be found on the DVSTF webpage.

407	Responses to “How Community Members Engage with Downtown” Survey
1,634	Responses to “Downtown Vitality – Priority Actions” Survey
509	Responses to 2025 Corvallis Community Survey (Statistically Valid Response)
668	Responses to 2025 Corvallis Community Survey (Open Response)
41	Public comments received
2,000	Postcards handed out and shared around the community
800	Postcards mailed to downtown business and property owners
18	Hosted or attended community meetings such as the Mayor’s Town Hall and LWV’s “Know Your City: Corvallis Downtown Past, Present, and Future”
+	Met with a range of stakeholders, subject matter experts, and community organizations.

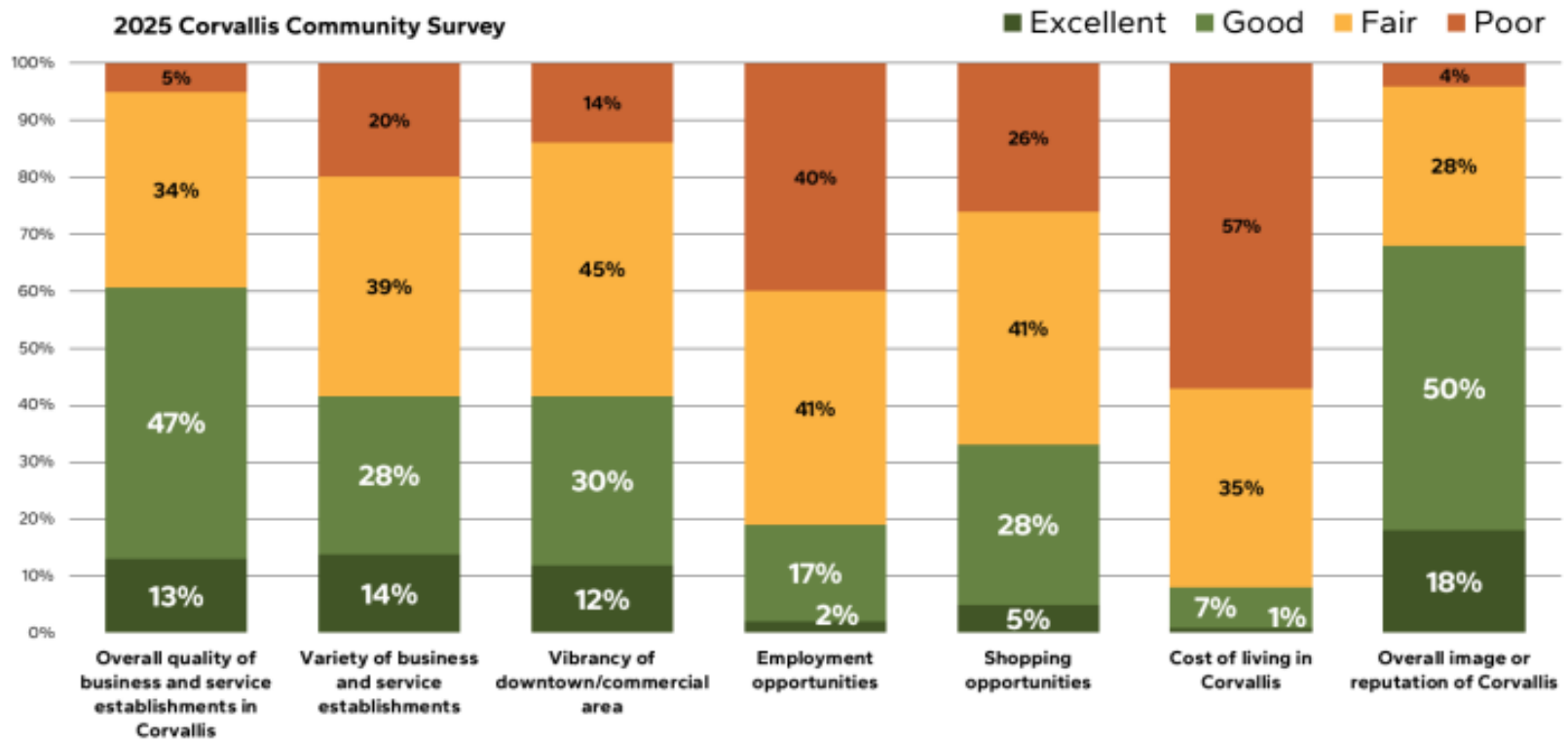
What we heard – Survey Responses

Q3. In the past 12 months, about how many times (if at all) have you or other household members done each of the following in downtown Corvallis?



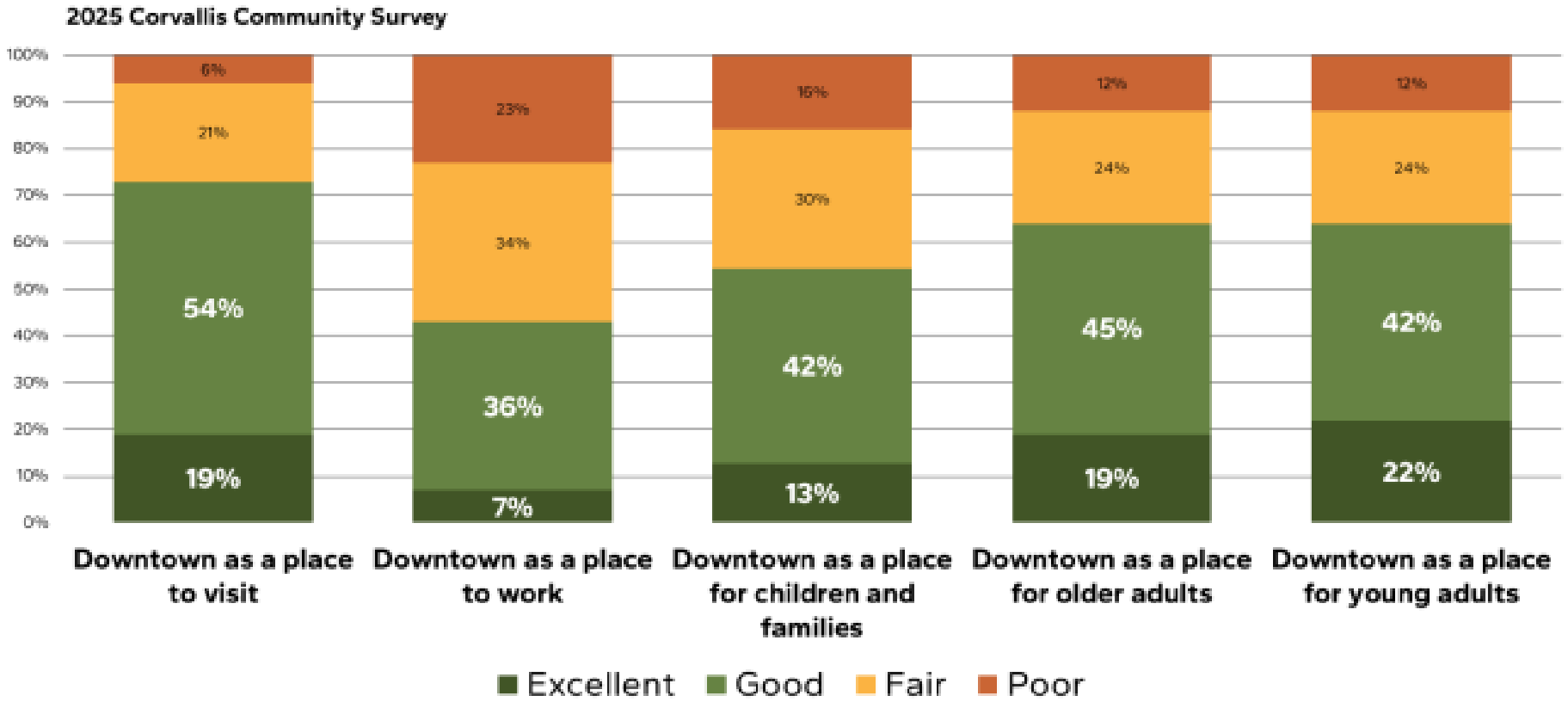
What we heard – Survey Responses

Q1. Please rate each of the following in the Corvallis community:



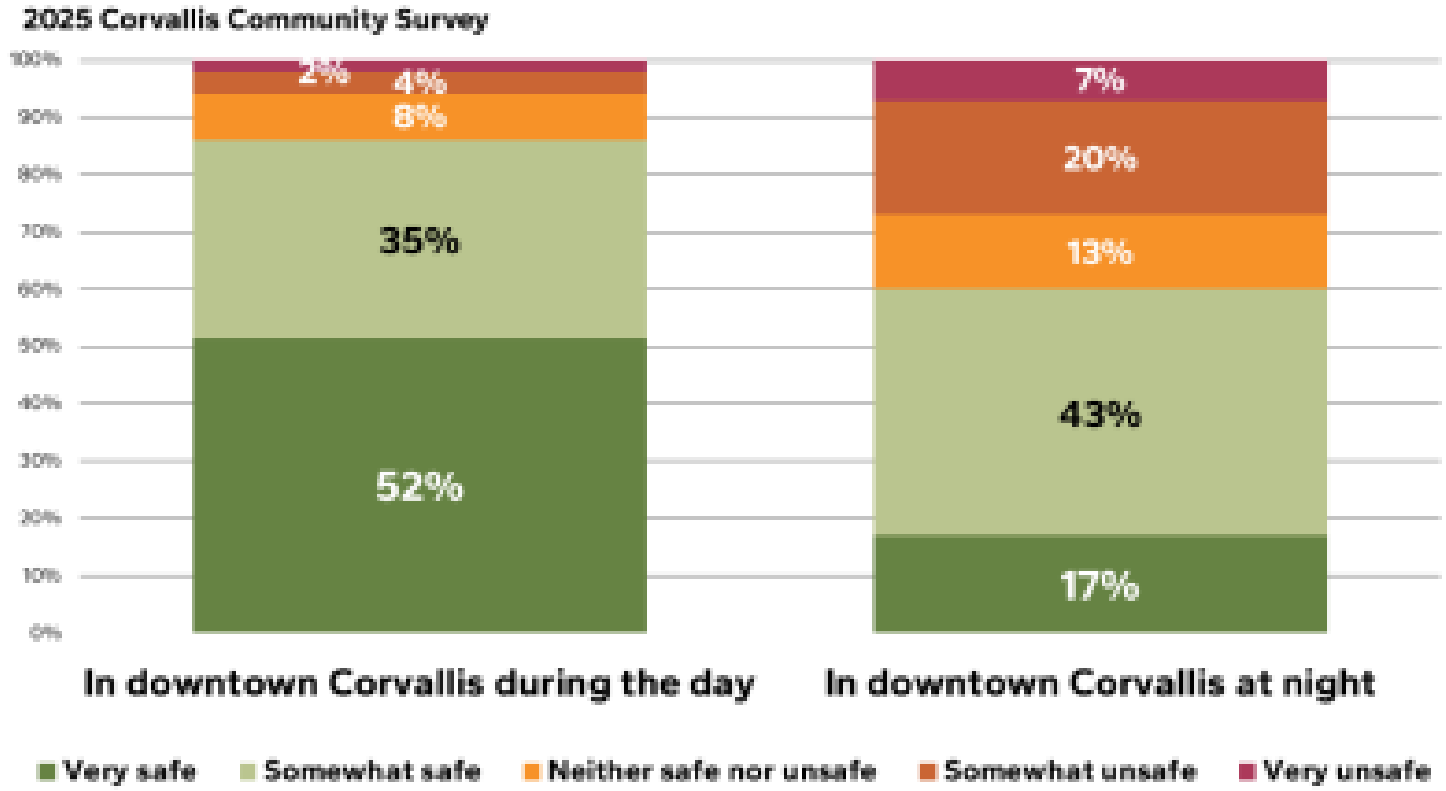
What we heard – Survey Responses

Q2. Please rate the following aspects of Corvallis' downtown.



What we heard – Survey Responses

Q4. Please rate how safe or unsafe you feel:



What we heard – Priority Actions

Number of Respondent Rankings of Each Action - All Respondents (1,519)

Category	Action	1	2	3	4	5	Weighted Total Score*
Safety	Identify and address behavioral safety and social service gaps downtown to reduce harm, improve access to support, and enhance overall community wellbeing.	308	125	104	64	32	2,512
Economy	Develop and support strategies to reduce storefront vacancies.	152	127	159	122	93	2,082
Economy	Promote downtown as a compelling and welcoming destination to shop, dine, celebrate, experience history and culture, and engage in human connections.	138	114	110	73	60	1,682
Safety	Contribute to an attractive environment that encourages people to gather, shop, and take pride in the downtown community.	116	143	94	83	40	1,640
River Connections	Expand downtown's connection to the Willamette River with improved viewing areas and improved recreational access to enable year-round engagement with the river.	66	81	116	123	197	1,445

What we heard – Key Findings

Residents value a healthy downtown. There is a strong perception that, while some positive changes and investments are occurring downtown, more needs to be done to improve downtown.

The highest priority to be addressed, voiced in both statistical survey results and qualitative results from in-person community and stakeholder meetings, **relates to concerns about behavioral safety downtown (particularly at night) and related gaps in social and supportive services for those in need.**

Addressing the number of vacant storefronts downtown is cited statistically as the next highest priority within community surveys, and in community engagement meetings as a priority. Relatedly, community members want to see more promotion of downtown and its assets.

What we heard – Key Findings

Downtown should be made more accessible and walkable. While the findings state that pedestrian mobility within downtown is favored, so is improved walking, biking, transit and vehicle access to downtown from Corvallis neighborhoods and the OSU campus. Developing additional parking availability downtown is also a priority for some community members.

Transportation safety is a priority of the public, including addressing downtown sidewalk issues and hazards, and improving crossings within downtown along 3rd and 4th streets. For some, 3rd and 4th streets, which are state highways, are seen as barriers separating segments of downtown and limiting opportunities for public engagement.

What we heard – Key Findings

To attract more locals and visitors downtown, the Task Force's findings favor offering activities and public spaces for youth, college students, families, and tourists to enjoy and gather. More housing – and greater housing diversity – also are perceived as important for downtown, as are investments in a modern power grid and other infrastructure that will enable new development, redevelopment of existing buildings, and renewal of older and historic buildings.

Many residents would like to see enhanced connections between downtown and the Willamette River, including improved viewing areas and recreational access.

Beautification of streetscapes, improved downtown cleanliness, the addition of more accessible bathroom facilities, and improved nighttime lighting are seen as important priorities.

Eight Goals for Achieving a Thriving Downtown

Enhance downtown cleanliness and safety.

Foster a vibrant and successful retail, service, office, and entertainment economy.

Make connections to the Willamette River an integral part of downtown.

Emphasize ease of access, walkability and accessibility within and to downtown.



Eight Goals for Achieving a Thriving Downtown



Invest in cultural and public spaces, and buildings and services that contribute to a successful and engaging downtown.

Advance downtown's structural, environmental and economic resilience through strategic investments, policies, and partnerships among utility service providers, property owners, and government.



Develop and submit to voters an urban renewal plan, including a tax increment financing district, to provide funding support for invest in downtown improvements.

Provide housing opportunities that contribute to a vital downtown community.

Implementation Road Map

NOW
within next 3 years

NEXT
within years 4-7

LATER
in years 8 and beyond

DOWNTOWN VITALITY STRATEGY ROADMAP

Goals	Actions	Now 2026-2029	Next 2030-2033	Later 2034 & beyond	Partner(s)
GOAL: Enhance downtown cleanliness and safety.					
1	Identify and address behavioral safety and social service gaps downtown to reduce harm, improve access to support, and enhance overall community wellbeing.	Now	Next	Later	*Public, non-profit, public/non-profit*
2	Improve services to underserved and unhoused community residents.	Now	Next	Later	*Public, non-profit, public/non-profit*
3	Engage in strategies to address community concerns and perceptions about behaviors being viewed as a safety issue.	Now	Next		*Public, non-profit, public/non-profit*
4	Invest in street, walkway, alley, and storefront lighting improvements to contribute to a welcoming and well-lit environment for downtown visitors and employees.	Now			*Public, private, public/private*
5	Provide clean and safe public restrooms throughout downtown.	Now	Next		*Public*
6	Provide for expanded downtown clean-up services.	Now	Next		*Public, private, non-profit*

Recommendations for Next Steps

- Conduct additional discussion by the School Board to consider the plan's recommendations and any next steps involving the School District.
- Work in collaboration with private sector members, other public agencies and non-profit organizations to assist in advancing specific recommended strategy goals and actions.
- Support city of Corvallis' efforts to evaluate and develop a downtown TIF district plan with a ballot measure to be considered by Corvallis voters in May 2027.

C



corvallisoregon.gov/downtownvitality

V. SUMMER PROGRAMS UPDATE

Corvallis
SCHOOL DISTRICT

Prepared for: Corvallis School Board
Prepared by: Byron Bethards, Director of Student Growth and Experience
Meeting Date: September 24, 2026

Summer Programs Update

NO ACTION REQUIRED

The Corvallis School District offered eight summer programs during Summer 2026 designed to support student learning, enrichment, and well-being. These programs were aligned with district goals to promote equity, accelerate academic growth, and provide engaging opportunities for all students.

Programming Aspects:

- **Academic Support and Credit Recovery**
  Secondary students were offered credit recovery courses and academic supports to stay on track for graduation. This included Elementary and Middle School literacy support for focal groups.

- **Student and Family Services**
  Partnerships with community organizations expanded access to meals, childcare, and wraparound services during the summer months, ensuring families had continuity of support.

- **Special Education Extended School Year (ESY)**
  Students with identified needs received extended services tailored to their IEP goals, ensuring continued growth and stability across the summer.

Looking Ahead

Summer programming will continue to evolve in alignment with board goals. Lessons learned from Summer 2026 will inform planning for Summer 2027, with a focus on expanding equitable access, strengthening partnerships, and ensuring all students have summer opportunities.

Summer Programs 2026

Corvallis School Board

September 24, 2026

Summer Programs 2026





Achievement • Connection • Equity

Summer Programs 2026

- Bridges Summer Camp
- Extended School Year
- Freedom School
- High School Credit Recovery

- Urban Farm
- Work Experience

- Family Support
- Mental Health Support

Funding Support

- Corvallis Public Schools Foundation
- Black Student Success Grant
- Student Growth and Experience
- NW Oregon Works
- LBCC Stem Hub



THANK YOU!

Staff Leads

Bridges Summer Camp
Jacob Newman

Extended School Year
Maya Suchaneck

Freedom School
Caleea Kidder

High School Credit Recovery
Matt McDonough

Urban Farm
Eva Wolfe

Work Experience
Kim Patten

Family Support
Sarah Devine

Mental Health Support
Eric Blickenstaff
Vanessa Niedermeyer

THANK YOU!

Summer Planning Teams

- Student Growth and Experience
- Human Resources
- Business Services
- Facilities and Operations
- Food and Nutrition Services
- Technology Services
- Nursing
- Communications
- STA and Dial-A-Bus



THANK YOU!

Summer Programs by the Numbers

~183

Students Attended

52

Staff & Student Workers

34 staff members

18 student workers

81.5

H.S. Credits Earned

6

Students Earned Diplomas

47

Mental Health

47 students received support

250

Family Support

250 families supported

48

Transportation

48 students transported to summer programs

20,000

Meals Served

Bridges Summer Camp





Achievement • Connection • Equity

Extended School Year





Achievement • Connection • Equity

Freedom School





Achievement • Connection • Equity

High School Credit Recovery





Achievement • Connection • Equity

Urban Farm





Achievement • Connection • Equity

Work Experience





Achievement • Connection • Equity

Questions?

Achievement • Connection • Equity

VI. WORK SESSION WITH CORVALLIS PUBLIC SCHOOLS FOUNDATION

CSD School Board & Corvallis Public Schools Foundation
Work Session
September 24, 2026

1. **Introductions (5 minutes)**

2. **Discussion - Engaging the Community (15 minutes)**

3. **Small Group Discussion (20 minutes)**

"When we try to find other people's solutions, we inevitably cause new problems. Our intent and our impact are simply misaligned. That's why we have to be mindful to engage with the community. That's the difference between approaching philanthropy from a charity mindset and approaching it with a justice mindset."
~ Carly Hare, Coalition of Change Philanthropy (appears in *From Generosity to Justice. A New Gospel of Wealth*, by Darren Walker)

Questions:

- What are your thoughts on philanthropy as a charity mindset vs. a justice mindset?
- When were you involved with a group who brought new voices into the discussion?
    - What were the results of this effort?
- How can we continue to bring new perspectives into our board discussions?

4. **Share Out (20 minutes)**

Corvallis Public Schools FOUNDATION

Engaging the Community to Support Our Schools







BCSCU Your Public Employees' Credit Union

Corvallis Public Schools FOUNDATION









TOYOTA of CORVALLIS

BENTON COUNTY HISTORICAL SOCIETY
Discover what's inside.



VII. CONSOLIDATED ACTION (8:40 PM)*

VII.A. Policy KNA — Immigration Enforcement on School Grounds — Second Read

Corvallis
SCHOOL DISTRICT

Prepared for: Corvallis School Board
Prepared by: Melissa Harder & Kristin Mahoney
Meeting Date: September 24, 2026

ACTION REQUESTED

Board Policy KNA—Immigration Enforcement on District Property—New—Second Read

Background

This new policy is required. In 2026, the Oregon Legislature adopted three bills related to federal immigration enforcement in schools: Senate Bill (SB) 1538, SB 1594, and House Bill (HB) 4079.

Following the Board's first read on September 10, 2026, language regarding the immigration liaison has been adjusted to reflect that the alternate can be the Assistant Superintendent or a designee.

Involvement

Staff members: Melissa Harder & Kristin Mahoney

Cost Impact

None.

Function

Adoption of new policy.

Corvallis SCHOOL DISTRICT

Code: KNA
Adopted:
Revised/Readopted:

Immigration Enforcement on District Property

The district complies with state and federal law, including Oregon Revised Statutes (ORS) 180.805 and ORS 181.826, and this policy and accompanying administrative regulations KNA-AR(1) – Interactions with Immigration Enforcement and KNA-AR(2) – Federal Immigration Enforcement Request Log when responding to requests from federal immigration authorities regarding immigration enforcement.

Absent a judicially authorized subpoena, warrant, or court order, district staff must not allow federal immigration authorities access to the district's records or facilities not open to the public for the purposes of immigration enforcement and must verify the validity of any subpoena, warrant, or court order involving immigration enforcement presented to them by federal immigration authorities to ensure it is judicially authorized. The superintendent or designee must review and approve any response to a request involving immigration enforcement. The district will provide ongoing training to designated staff to ensure compliance with this policy.

This policy will be made available in the student handbook and on the district's website. The district will ensure this policy and accompanying administrative regulations are provided to staff.

Designation of Primary Point of Contact

The Superintendent is the primary point of contact for coordinating interactions with federal immigration authorities occurring in the district and will act as the immigration liaison. The Assistant Superintendent or designee shall serve as an alternative point of contact if the immigration liaison is absent from the district or otherwise unavailable.

The immigration liaison's responsibilities include:

1. Serving as the district's representative during encounters with federal immigration authorities;

2. Confirming when federal immigration authorities have entered school property for immigration enforcement purposes;

3. Ensuring federal immigration authorities engaging in enforcement activities at the district have notice of relevant district policies: JO/IGBAB – Education Records/Records of Students with Disabilities, JOA – Directory Information, JOB – Personally Identifiable Information and this policy;

4. Assisting staff in performing their duties in response to immigration enforcement efforts, including ensuring compliance with all district policies and procedures related to interactions with federal immigration authorities and immigration enforcement efforts;

5. Reviewing and responding to requests from federal immigration authorities, in coordination with, and under the direction of, the superintendent or designee;

6. Facilitating the district's compliance with lawful immigration enforcement efforts in a manner that does not unnecessarily disrupt the school environment or invade the privacy of students, staff, or volunteers;

7. Providing notice as required in this policy when a federal immigration authority has been confirmed to have entered school property for immigration enforcement.

Required Notice

When a federal immigration authority is reported to have entered school property for the purpose of immigration enforcement, the immigration liaison shall confirm whether federal immigration authorities have entered school property for immigration enforcement and, when confirmed, shall provide notice as follows:

1. Notice must be provided to:

    a. Students who attend the school where the federal immigration authority is confirmed to be on school property for immigration enforcement and who are in grades 7 and above;

    b. Parents or guardians of students attending the school where the federal immigration authority is confirmed to be on school property for immigration enforcement;

    c. Staff of the school where the federal immigration authority is confirmed to be on school property for immigration enforcement; and

    d. Community-based service providers that have requested to receive notice when a federal immigration authority is confirmed to be on school property for immigration enforcement. Community-based service providers can request to receive such notifications by contacting the immigration liaison at the district office.

2. Notice must include:

    a. The general location of the federal immigration authority; and

    b. Whether classes or school operations were affected by the presence of the federal immigration authority. The district may include resources available to those impacted by immigration enforcement actions.

3. Notice must not disclose:

    a. Personally identifiable information;

    b. Other information that may not be legally disclosed; or

c. Other information when the disclosure may threaten the health or safety of students or staff of the district or is prohibited by a court order.

The required notice will be provided as expeditiously as possible using existing methods used for providing electronic communications.

Unless otherwise prohibited by law or court order, the district will make reasonable efforts to provide notice to a student, or to the parent or guardian of a student, when the district has provided information related to the student to a federal immigration authority.

Confidentiality of School Records

Except when required by a judicially authorized warrant, subpoena, or order, Oregon law prohibits the district from disclosing protected information to federal immigration authorities for the purpose of enforcing federal immigration laws. Protected information includes information relating to a person's:

1. Address;
2. Workplace or hours of work;
3. School or school hours;
4. Contact information, including telephone number, electronic mail address or social media account information;
5. Known associates or relatives; and
6. Date, time or location of the person's hearings, proceedings or appointments with a public body that are not matters of public record.

Oregon law also prohibits sharing any of the above information about a person's relatives or known associates with federal authorities for immigration enforcement purposes.

Oregon law generally prohibits the district from sharing or disclosing citizenship or immigration status or country of birth information that the district collects, unless one of the following exceptions applies:

1. The disclosure is required by state or federal law (other than federal immigration law);
2. The disclosure is required by a judicially authorized warrant, order, or subpoena;
3. The information being shared with a person concerns only that person or their dependents; or
4. The information is aggregated and not personally identifiable.

In addition to the prohibitions described above, federal and state laws make records and information related to students confidential and permit disclosure only in limited circumstances. The district's policies with respect to student records can be found in Board policies JO/IGBAB – Education Records/Records of Students with Disabilities, JOA – Directory Information and JOB – Personally Identifiable Information. To ensure compliance with applicable federal and state law, the district's staff shall not disclose any school records or information to federal immigration authorities except as

provided in these policies.

Staff must also maintain the confidentiality of school records and other information about students, staff, and volunteers when communicating with other students, parents, or community members about immigration enforcement activities involving students, staff, or volunteers of the district or occurring on district property. Staff should direct anyone with questions about immigration enforcement activities occurring on district property to the immigration liaison.

Training

The district will provide the immigration liaison and alternate immigration liaison with training as follows:

1. The training must include information on the requirements of House Bill 4079 (2026), any applicable model policies published by the Attorney General, and this policy; and
2. The training must be provided at the time of designation and at least once every two years thereafter.

Upon the adoption of this policy and not less than once every two years thereafter, the district will provide training to all current district staff of one hour or more regarding federal and state laws, and the district's policies, relating to interacting with federal immigration authorities and responding to immigration enforcement efforts. The district will provide the required training to all new staff within 30 days of beginning employment.

END OF POLICY

Legal Reference(s):

ORS 180.810
ORS 180.805
ORS 181.826
OAR 581-021-0371

Senate Bill 1538 (2026).
Senate Bill 1594 (2026).
House Bill 4079 (2026).

Family Educational Rights and Privacy Act of 1974, 20 U.S.C. § 1232g (2012); Family Educational Rights and Privacy, 34 C.F.R. Part 99 (2017).
Oregon Attorney General's *K12 School Model Policy*

VII.B. Policy KNA-AR (1) — Interactions with Immigration Enforcement — Second Read

Corvallis
SCHOOL DISTRICT

Prepared for: Corvallis School Board
Prepared by: Melissa Harder & Kristin Mahoney
Meeting Date: September 24, 2026

ACTION REQUESTED

Board Policy KNA-AR (1)—Interactions with Immigration Enforcement—New—Second Read

Background

This new administrative regulation is optional. In 2026, the Oregon Legislature adopted three bills related to federal immigration enforcement in schools: Senate Bill (SB) 1538, SB 1594, and House Bill (HB) 4079.

This administrative regulation provides guidance to staff on how they should interact with federal law enforcement if they arrive at a school, at a school-sponsored event, or on school transportation. It also provides the immigration liaison with instructions on how to determine the validity of a judicial warrant, subpoena, or order.

Involvement

Staff members: Melissa Harder & Kristin Mahoney

Cost Impact

None.

Function

Adoption of the new administrative regulation.

Corvallis SCHOOL DISTRICT

Code: KNA-AR (1)
Adopted:
Revised/Readopted:

Interactions with Immigration Enforcement

The Superintendent is designated as the "immigration liaison."

1. Staff, contractors, and volunteers shall adhere to all district policies when interacting with federal immigration authorities and the following administrative regulations:

    a. Unless expressly authorized by the superintendent or designee, or by the immigration liaison on behalf of the superintendent or designee, staff shall not:

        (1) Provide federal immigration authorities with records or information about students, staff, or volunteers;
        (2) Confirm whether a student, staff member, or volunteer is present or make the student, staff member, or volunteer available;
        (3) Allow access to non-public areas of the district's facilities or property;
        (4) Sign documents presented by federal immigration authorities; or
        (5) Give consent to any immigration enforcement action.

    b. Staff may not interfere with lawful immigration enforcement actions or physically obstruct federal immigration authorities in any manner. However, staff should immediately report to the immigration liaison if they observe any conduct or enforcement activities by federal immigration authorities that violate state or federal law, or district policies, or that otherwise present a security threat or potential danger to students, staff, volunteers, or visitors.

    c. Staff who receive a request related to immigration enforcement must immediately notify the immigration liaison. The immigration liaison is responsible for interacting with the federal immigration authorities until the matter is concluded or the federal immigration authorities have been referred to the superintendent or designee.

    d. The immigration liaison or alternate immigration liaison should meet the federal immigration authorities at the school door or other area designated by the superintendent or designee for this purpose.

    e. The immigration liaison shall provide federal immigration authorities with a copy of this policy and explain that school staff are required to follow these steps in this policy. The immigration liaison should inform the immigration authorities that school staff must contact the office of the superintendent or designee for guidance before providing access to school facilities, records, or other information.

f. The immigration liaison should direct another staff member to contact the superintendent or designee while the immigration liaison remains with the federal immigration authorities.

g. The immigration liaison must document the request from federal immigration authorities to the fullest extent possible under the circumstances. At a minimum, the documentation shall include the following information, if available:

(1) The name, badge number, and agency of the law enforcement officer making the request;
(2) The number of officers present;
(3) Time, date, and location of the request;
(4) The nature of the request;
(5) The source of authority for the request, including whether the request is administratively or judicially authorized;
(6) Whether the request requires an immediate response;
(7) The identification of witnesses present; and
(8) How the encounter concluded.

h. The immigration liaison shall direct another staff member to transmit copies, photos, or other documentation provided by federal immigration authorities to the superintendent or designee, along with other information documented pursuant to this policy. The superintendent or designee must approve any response to a law enforcement request related to immigration enforcement as provided in Section 3 of this administrative regulation.

2. Determination of Validity of Judicial Warrant, Subpoena or Order

a. If presented with a warrant, subpoena, or order by federal immigration authorities, the immigration liaison shall verify the validity of the warrant, subpoena, or order by determining whether the warrant, subpoena, or order is judicially authorized. An administrative warrant, subpoena, order or other legal process that has not been authorized by a judicial officer does not authorize the district to provide law enforcement with access to records or information, or facilities for purposes of immigration enforcement.

A judicially authorized warrant, subpoena or order contains the following key features:

(1) A caption, near the top of the document, identifying the court that issued the order (typically the federal district court for the District of Oregon);
(2) A signature block, near the end of the document, including the name of the person who signed the order, and identifying that individual as a judge, magistrate, clerk of court, or other person signing on behalf of a judge or magistrate, and the date of the signature; and
(3) An indication that the warrant, subpoena or order has not expired.

Examples of warrants and subpoenas are available in the Attorney General's model policies.

b. The immigration liaison shall notify the superintendent or designee of the warrant, subpoena or order and whether the warrant, subpoena or order appears on its face to be judicially authorized.

c. The immigration liaison should request a copy of the warrant, subpoena or order and transmit a copy of the warrant, subpoena or order for review by the superintendent or designee, or legal counsel.

d. The superintendent or designee shall make the final determination regarding the validity of any warrant, subpoena or order and whether, and to what extent, federal immigration will have access to district records or information, or facilities. If the superintendent or designee is uncertain as to the validity or scope of the warrant, subpoena or order, the superintendent or designee should immediately consult legal counsel or a statewide or regional education organization.

3. Approval of Response by Superintendent

a. The immigration liaison shall notify the superintendent or designee of a request related to immigration enforcement prior to responding to the request. The superintendent or designee will only honor requests from immigration enforcement officers or other agencies enforcing federal immigration laws if the request is judicially authorized. If the superintendent or designee is uncertain as to the lawfulness or scope of the request, the superintendent or designee should immediately consult legal counsel or a statewide or regional education organization prior to approving a response.

b. If the superintendent or designee determines that a response is not authorized by a judicial subpoena issued as part of a court proceeding or by another compulsory court-issued legal process, such as a warrant, the superintendent or designee shall direct the immigration liaison to decline the request.

Upon direction of the superintendent or designee, the immigration liaison shall decline the request, refer the federal immigration enforcement authorities to the superintendent or designee, and request that they leave the premises.

The immigration liaison shall ensure that the information documented pursuant to this administrative regulation is submitted to the Oregon Criminal Justice Commission as provided in ORS 181A.826.

c. If the request is accompanied by a subpoena, warrant or order that appears on its face to be judicially authorized, the superintendent or designee must review and approve the immigration liaison of the district's response to the request.

The superintendent or designee shall ensure that the district's response provides no greater access to records or information, or facilities, than that required by the subpoena, warrant or order.

d. If the request involves a warrant that appears to be valid and authorizes the arrest of a particular person, the superintendent shall direct the immigration liaison to request that the arrest be conducted in a manner that is the least disruptive to the school

environment and to the person's wellbeing, which may include bringing the arrestee to the federal immigration authorities.

4. School-Sponsored Events

   If federal immigration authorities appear at a school-sponsored event open to the general public (e.g., field trip, athletic event, band event), staff should document their observations, notify the immigration liaison, and follow any guidance provided by the immigration liaison. When alerted to the presence of federal immigration authorities at a school-sponsored event, the immigration liaison shall notify the superintendent or designee.

5. School Transportation/Buses

   If federal immigration authorities request to board a school bus or other vehicle transportation, the driver should ask them to wait outside the bus/vehicle, close the doors, and immediately call the immigration liaison and follow any guidance provided by the immigration liaison. The immigration liaison shall notify the superintendent or designee and coordinate an approved response as outlined in this policy

6. Volunteers

   The district will determine which volunteers need to receive training or materials regarding this administrative regulation.

VII.C. Policy KNA-AR (2) — Federal Immigration Enforcement Request Log — Second Read

Corvallis
SCHOOL DISTRICT

Prepared for: Corvallis School Board
Prepared by: Melissa Harder & Kristin Mahoney
Meeting Date: September 24, 2026

ACTION REQUESTED

Board Policy KNA- AR (2)—Federal Immigration Enforcement Request Log—New—Second Read

Background

This new administrative regulation is optional. In 2026, the Oregon Legislature adopted three bills related to federal immigration enforcement in schools: Senate Bill (SB) 1538, SB 1594, and House Bill (HB) 4079.

This administrative regulation presents a form to track federal immigration enforcement requests at a school site.

Following the Board's first read, the form has been adjusted to include other possible locations for interactions with federal law enforcement.

Involvement

Staff members: Melissa Harder & Kristin Mahoney

Cost Impact

None.

Function

Adoption of the new administrative regulation.

Corvallis SCHOOL DISTRICT

Code: KNA-AR (2)
Adopted:
Revised/Readopted:

Federal Immigration Enforcement Request Log

Location of Interaction (school site, school-sponsored event, school transportation):

_____

Person Receiving Request: _____Title: _____

1. Requesting Officer Information

   Officer name: _____Badge #: _____

   Agency: _____

   Contact information: _____

2. Number of officers present: _____

3. Time, date and location of request: _____
4. Nature of the request:

   ☐ Request to enter school property ☐ Request to access school facilities or buildings
   ☐ Request to interview a student ☐ Request to interview staff member
   ☐ Request to locate a student ☐ Request to obtain student records
   ☐ Request to detain or take custody of an individual

   ☐ Other (describe): _____

5. Source of Authority for the request

   Authority cited by officer(s):

   ☐ Administrative Warrant ☐ Administrative Subpoena
   ☐ Judicial Warrant ☐ Judicial Subpoena
   ☐ Court Order ☐ Other Authority (describe): _____

Document Presented? ☐ Yes ☐ No

If yes, identify the document and any identifying numbers: _____

Copy obtained? ☐ Yes ☐ No

6. Does the request require an immediate response? ☐ Yes ☐ No

Superintendent or Designee Review and Approval

The superintendent or designee must review the request and approve any response to a law enforcement request related to immigration enforcement.

Review Conducted By:

☐ Superintendent ☐ Superintendent's Designee

Name: _____

Title: _____

Date and Time of Review: _____

Response Authorized:

☐ Yes ☐ No ☐ Additional Legal Review Required ☐ Pending Further Information

Witnesses Present

Name	Title or Role	Contact Information
Name	Title or Role	Contact Information
Name	Title or Role	Contact Information

How the Encounter Concluded

☐ Access to school property granted
☐ Access denied pending legal review
☐ Referred to Superintendent or Designee
☐ Other (describe): _____
☐ Referred to School Administrator
☐ Officers left without further action

VIII. ADJOURNMENT (8:50 PM)*