Work Session

Tuesday, November 10, 2026 4:30 PM
917 Board Room, 130 145th Street East, Rosemount, MN 55068

I. **MISSION**
In partnership with member districts, Intermediate School District 917 provides high quality, equitable and specialized programming to meet the needs of all students.

II. **Call to Order - Vice-Chair Mark Zuzek**

III. **Conduct Pledge of Allegiance - Vice-Chair Mark Zuzek**

IV. **Visitors Opportunity to be Heard — Vice-Chair Mark Zuzek *(Communications)***

Core Values Award of the Fall Quarter — Taylor Lovin (*Diversity*)

- **Bridge Builder Award – Collaboration - Allison "Ali" Inserra**
- **Difference Maker Award – Personalization -Jennifer "Jen" Kendall**
- **Heart of 917 Award – Empathy - Janet Bruce**
- **Trailblazer Award – Innovation - Lauren Steuder**
- **Connection Creator Award – Communication - Sofie Fitzsimmons**
- **Equity Advocate Award – Equity - Shannon Wendel**
- **Compass Award – Integrity - Jodeci Medina**
- **Inclusion Champion Award – Diversity - Casandra "CJ" Wood**
- **Steward of Excellence Award – Stewardship - Casandra "CJ" Wood**

V. ****Special Recognition: CJ's selection for two Core Values Awards is especially meaningful, reflecting the many ways her colleagues recognize and appreciate her contributions to ISD 917.**

VI. **Aligning our actions with our values and beliefs *(Integrity)***

VI.A.

- Policy

VI.A.1.
Review Policies — Supt. Dr. Michael Favor *(Integrity)*

First Reading

- 104 - School District Mission Statement — updates from the 2026 Strategic Plan
- 507.5 - School Resource Officer — this is MSBA policy — MSBA created their policy in 2024 after 917 had adopted their own SRO policy 550 in 1999. We will have a first reading of 507.5 this month and next month have a final reading, then have a motion to rescind policy 550.

VI.A.2. First and Final Reading

- 520 - Student Surveys — minor updates from MSBA
- 526 - Hazing Prohibition — No changes

VII. **Justin Hoelscher - Enrollment Update *(Stewardship)***

VIII. **Finance Director - Mark Johns (*Stewardship*)**

- **Bills**
- **Direct Deposit**
- **Wire Transfers**
- **Investment Reports**
- **Payment Register**

IX. **Review Revenue and Expenditures Report - Mark Johns *(Stewardship)***

X. **Review MOU Teacher Credits for Lane Change 2026-27 — Nicole Flesner *(Stewardship)***

XI. **Updates from Student Services - Michelle Humphrey (*Communications)***

XII. **Updates from Member Districts - All**

XIII. **Adjournment - Vice-Chair Mark Zuzek**

ISD 917 Core Values Awards

School Board Recognition – November 10, 2026

This year, ISD 917 is excited to recognize staff members who exemplify our district's nine core values through their dedication to students, colleagues, and our school communities. These individuals were nominated by their peers for the meaningful impact they make each day. We are proud to celebrate eight outstanding employees receiving nine Core Values Awards!

Bridge Builder Award – Collaboration

Allison "Ali" Inserra

Ali is being recognized for her exceptional collaboration and dedication to meeting the needs of her students. When she learned that students in her classroom had Cortical Visual Impairment (CVI), a condition she was previously unfamiliar with, she took the initiative to learn everything she could. She then transformed her classroom environment and adapted lessons and materials to better support her students' visual needs. Her willingness to ask questions, learn from others, and put that learning into action has made her a role model for collaborative teaching.

Nominated by: Amy Kaufman
Supervisor: Jennifer Hetland (DASH)

Difference Maker Award – Personalization

Jennifer "Jen" Kendall

Jen is being recognized for her remarkable ability to personalize learning and create meaningful opportunities for every student. She develops customized games, adapted activities, and accessible materials that allow students with diverse needs to actively participate in classroom learning. She also takes initiative in coordinating complex equipment schedules and supporting student independence through thoughtful prompting and encouragement. Her creativity, patience, and ability to anticipate needs make her an invaluable member of her team.

Nominated by: Leah Harris
Supervisor: Stephanie Betley (TESA)

Heart of 917 Award – Empathy

Janet Bruce

Janet is being recognized for the compassion, patience, and genuine care she brings to her work with students in the TESA program. As a job coach at the TESA Café, she goes above and beyond to help students build confidence and independence. One particularly meaningful example is her dedication to teaching a student delivery routes throughout the DCTC campus, patiently practicing until the student could successfully complete deliveries independently. Janet's kindness and unwavering belief in her students truly represent the Heart of 917.

Nominated by: Jenny Lentz
Supervisor: Stephanie Betley (TESA)

Trailblazer Award – Innovation

Lauren Steuder

Lauren is being recognized for her creativity and initiative in developing innovative resources that benefit students and staff at BTC. She has created organized systems to help staff track individual student goals, developed a shared collection of accessible math resources, and designed instructional slides and activities to support classroom learning. Rather than waiting to be asked, Lauren identifies needs and develops practical solutions that make learning more engaging and her colleagues' work more effective.

Nominated by: Brenda Szoka
Supervisor: Stephanie Betley (TESA)

Connection Creator Award – Communication

Sofie Fitzsimmons

Sofie is being recognized for her dedication to helping students find their voices, communicate their needs, and advocate for themselves. Through individualized communication support, Sofie helps students build meaningful relationships, develop independence, and participate more fully in their learning environments. Her collaboration with staff and families ensures that communication strategies extend beyond speech sessions and become part of students' everyday experiences. Sofie's work empowers students to recognize that their voices matter.

Nominated by: Rira Bullecer
Supervisor: AJ Boehmer (Speech)/Amy Swaney (CEC-SUN)

Equity Advocate Award – Equity

Shannon Wendel

Shannon is being recognized for her dedication to removing barriers and creating meaningful learning opportunities for every student. She continually adapts tasks and develops creative projects that allow students to actively participate, build skills, and experience success. Through

activities such as the student-run craft cart, Shannon ensures students are doing the work themselves, building independence and confidence along the way. Her calm leadership, creativity, and willingness to mentor colleagues help create an environment where everyone feels valued and capable.

Nominated by: Jenny Lentz
Supervisor: Stephanie Betley (TESA)

Compass Award – Integrity

Jodeci Medina

Jodeci is being recognized for her dependability, leadership, and unwavering commitment to doing what is right for students and colleagues. She consistently steps forward to support others, both within her classroom and across the program. When working with students who demonstrate challenging behaviors, Jodeci approaches each situation with patience, resilience, and compassion. Her willingness to take initiative while remaining open to learning from others, along with her respectful and supportive relationships, makes her a trusted and valued member of the ISD 917 team.

Nominated by: Zylyll Occena
Supervisor: Amy Swaney (CEC -SUN)

Inclusion Champion Award – Diversity

Casandra "CJ" Wood

CJ is being recognized for her ability to create a welcoming environment where colleagues feel valued, respected, and included. Her nomination highlights the meaningful impact she had on a new staff member, helping that colleague feel comfortable, supported, and confident in bringing their unique perspective to the workplace. CJ builds relationships grounded in trust, openness, and genuine care, creating a sense of belonging that extends throughout her team.

Nominated by: Vena Jones
Supervisor: Stephanie Betley (TESA)

Steward of Excellence Award – Stewardship

Casandra "CJ" Wood

CJ is also being recognized for her exceptional stewardship and commitment to supporting students, colleagues, and the broader ISD 917 community. She consistently takes initiative, embraces new responsibilities, and invests her time and talents in helping others succeed. As a leader and a knowledgeable practitioner of the Nurtured Heart Approach, CJ helps students recognize their strengths while modeling professionalism, compassion, and high expectations.

Her thoughtful communication, strong relationships, and dedication to continuous improvement demonstrate how everyday actions can create a lasting impact.

Nominated by: Ashley Hansen
Supervisor: Stephanie Betley (TESA)

Special Recognition: CJ's selection for two Core Values Awards is especially meaningful, reflecting the many ways her colleagues recognize and appreciate her contributions to ISD 917.

Closing Recognition

Congratulations to all eight of our award recipients! These individuals represent the very best of ISD 917. Through their creativity, compassion, collaboration, and commitment to students, they demonstrate that our core values are more than words. They are reflected in the meaningful work our staff do every day.

We are incredibly grateful for their contributions and proud to recognize them before the School Board and our district community.

Board Revised and Adopted November 10, 2026
Board Reviewed
Board Revised & Approved
**MSBA adopted Policy 507.5 in 2024, after we had our own 550. We're adopting it in 2026.*

507.50 SCHOOL RESOURCE OFFICER DUTIES

I. PURPOSE

The purpose of this policy is to establish the contractual duties and training requirements of a school resource officer.

II. GENERAL STATEMENT OF POLICY

The school district, upon securing the services of one or more school resource officers, is committed to establishing the qualifications and duties required of these officers. A contract for the services of a school resources officer with the school district must meet the requirements of this policy.

III. DEFINITIONS

A. "School" means an elementary school, middle school or secondary school, as defined in Minnesota Statutes, section 120A.05, subdivisions 9, 11, and 13. It also includes setting IV sites and vocational center schools, as defined in subdivision 17.

B. "School resource officer" means a peace officer who is assigned to work in an elementary school, middle school, ~~or~~ secondary school, or setting IV site or vocational center school during the regular instructional school day as one of the officer's regular responsibilities through the terms of a contract entered between the peace officer's employer and the designated school district or charter school.

IV. CONTRACTUAL DUTIES

A. A school resource officer's contractual duties with the school district shall include:

1. fostering a positive school climate through relationship building and open
communication;

2. protecting students, staff, and visitors to the school grounds from criminal activity;

3. serving as a liaison from law enforcement to school officials;

4. providing advice on safety drills;

5. identifying vulnerabilities in school facilities and safety protocols;

6. educating and advising students and staff on law enforcement topics; and,

7. enforcement of criminal laws.

B. The school district may contract with a school resource officer's
employer for the officer to perform additional duties to those described in Paragraph IV.A.

C. A school resource officer must not use force or the authority of their office solely to
enforce school rules or policies or participate in the enforcement of discipline for violations of school rules.

D. Nothing in this Article limits any other duty or responsibility imposed on peace
officers; limits the expectation that peace officers will exercise professional judgment and discretion to protect the health, safety, and general welfare of the public when carrying out their duties; or creates a duty for school resource officers to protect students, staff, or others on school grounds that is different from the duty to protect the public as a whole.

V. TRAINING

A. Except as provided for in Paragraphs V.B., V.C., and V.D. below, a peace officer assigned to serve as a school resource officer must complete a training course that provides instruction on the learning objectives identified in Minnesota Statutes, section 626.8482, subdivision 4 prior to assuming the duties of a school resource officer.

B. A peace officer who has completed either the School Safety Center standardized Basic School Resource Officer Training or the National School Resource Officer Basic School Resource Officer course prior to September 1, 2025, must complete the training mandated under Paragraph V.A. above before June 1, 2027. A peace officer covered under this paragraph may complete a supplemental training course approved by the board pursuant to Minnesota Statutes, section 626.8482, subdivision 4, paragraph (b), to satisfy the training requirement.

C. If an officer's employer is unable to provide the required training course to the officer prior to the officer assuming the duties of a school resource officer, the officer must complete the required training within six (6) months of assuming the duties of a school resource officer. The officer is not required to perform the duties described in Minnesota Statutes, section 626.8482, subdivision 2, paragraph (a), clause (4) or (5), until the officer has completed the required training course. The officer must review any policy adopted by the officer's employer pursuant to section 626.8482, subdivision 6 before assuming the other duties of a school resource officer and must comply with that policy.

D. An officer who is serving as a substitute school resource officer for fewer than sixty (60) student contact days within a school year is not obligated to complete the required training or perform the duties described in Minnesota Statutes, section 626.8482 subdivision 2, paragraph (a), clause (4) or (5), but must review and comply with any policy adopted pursuant to subdivision

6 by the law enforcement agency that employs the substitute school resource officer.

E. For each school resource officer employed by an agency, the chief law enforcement officer must maintain a copy of the most recent training certificate issued to the officer for completion of the training mandated under this section.

VI. DUTY TO IDENTIFY

A. A law enforcement officer must identify the law enforcement agency or other entity employing the individual, the individual's last name, and the individual's identification number if the individual is:

1. licensed by the Board of Peace Officer Standards and Training; or

2. an officer employed by a federally recognized Tribe, as defined in 25 United States Code, section 450b(e).

B. A law enforcement officer satisfies the requirements of Paragraph A. above if:

1. the officer wears a uniform that clearly identifies the law enforcement agency or other entity employing the officer and displays any combination of a badge, nameplate, identification patch, or other label that clearly identifies the officer's last name and identification number;

2. the officer wears body armor or a protective suit for the purposes of crowd control or participation as a member of a special weapons and tactics team, and displays any combination of a badge, nameplate, identification patch, or other label that clearly identifies the law enforcement agency or other entity employing the officer and the officer's identification number; or

3. upon request, the officer states the required information or provides a card that includes the required information.

VII. USE OF CHEMICAL IRRITANTS

The school district must provide information about the use of any chemical irritant, smoke screen, or diversionary device deployed within a building as required under Minnesota Statutes, section 626.745.

Legal References: Minn. Stat. § 120A.05, subds. 9, 11, and 13 (Definitions)
Minn. Stat. § 123B.02, subd. 25 (General Powers of Independent School Districts – School Resource Officers)
Minn. Stat. § 626.8482 (School Resource Officers; Duties; Training; Model Policy)

Cross References: MSBA/MASA Model Policy 403 (Discipline, Suspension, and Dismissal of School District Employees)
MSBA/MASA Model Policy 414 (Mandated Reporting of Child Neglect or Physical or Sexual Abuse)
MSBA/MASA Model Policy 415 (Mandated Reporting of Maltreatment of Vulnerable Adults)
MSBA/MASA Model Policy 506 (Student Discipline)

Resources: MN House of Representatives: School Resource Officers (accessed 10/02/25)
MN Department of Public Safety: School Resource Officer Training (accessed 10/02/25)
MN Department of Public Safety: FAQs for Mandated School Resource Officer (SRO) Requirements (accessed 10/02/25)
U.S. Department of Education: FAQs on Photos and Videos under FERPA (accessed 10/02/25)
U.S. Department of Education: School Resource Officers, School Law Enforcement Units, and the Family Educational Rights and Privacy Act (FERPA) (accessed 10/02/25)

U.S. Department of Education: Does FERPA distinguish between School Resource Officers (SROs) and other local police officers who work in a school? (accessed 10/02/25)

Board Adopted August 20, 2019
Board Reviewed November 10, 2026
Board Revised & Approved November 10, 2023

526 HAZING PROHIBITION

I. PURPOSE

The purpose of this policy is to maintain a safe learning environment for students and staff that is free from hazing. Hazing activities of any type are inconsistent with the educational goals of the school district and are prohibited at all times.

II. GENERAL STATEMENT OF POLICY

A. No student, teacher, administrator, volunteer, contractor, or other employee of the school district shall plan, direct, encourage, aid, or engage in hazing.

B. No teacher, administrator, volunteer, contractor, or other employee of the school district shall permit, condone, or tolerate hazing.

C. Apparent permission or consent by a person being hazed does not lessen the prohibitions contained in this policy.

D. Retaliation against a victim, good faith reporter, or a witness of hazing is prohibited.

E. False accusations or reports of hazing against a student, teacher, administrator, volunteer, contractor, or other employee are prohibited.

F. A person who engages in an act of hazing, reprisal, retaliation, or false reporting of hazing or permits, condones, or tolerates hazing shall be subject to discipline or other remedial responses for that act in accordance with the school district's policies and procedures.

Consequences for students who commit, tolerate, or are a party to prohibited acts of hazing may range from remedial responses or positive behavioral interventions up to and including suspension and/or expulsion.

Consequences for employees who permit, condone, or tolerate hazing or engage in an act of reprisal or intentional false reporting

of hazing may result in disciplinary action up to and including termination or discharge.

Consequences for other individuals engaging in prohibited acts of hazing may include, but not be limited to, exclusion from school district property and events and/or termination of services and/or contracts.

G. This policy applies to hazing that occurs during and after school hours, on or off school premises or property, at school functions or activities, or on school transportation.

H. A person who engages in an act that violates school policy or law in order to be initiated into or affiliated with a student organization shall be subject to discipline for that act.

I. The school district will act to investigate all complaints of hazing and will discipline or take appropriate action against any student, teacher, administrator, volunteer, contractor, or other employee of the school district who is found to have violated this policy.

III. DEFINITIONS

A. "Hazing" means committing an act against a student, or coercing a student into committing an act, that creates a substantial risk of harm to a person, in order for the student to be initiated into or affiliated with a student organization, or for any other school-related purpose. The term hazing includes, but is not limited to:

1. Any type of physical brutality such as whipping, beating, striking, branding, electronic shocking, or placing a harmful substance on the body.

2. Any type of physical activity such as sleep deprivation, exposure to weather, confinement in a restricted area, calisthenics, or other activity that subjects the student to an unreasonable risk of harm or that adversely affects the mental or physical health or safety of the student.

3. Any activity involving the consumption of any alcoholic beverage, drug, tobacco product, or any other food, liquid, or substance that subjects the student to an unreasonable risk of harm or that adversely affects the mental or physical health or safety of the student.

4. Any activity that intimidates or threatens the student with ostracism, that subjects a student to extreme mental stress, embarrassment, shame, or humiliation, that adversely affects the mental health or dignity of the student or discourages the student from remaining in school.

5. Any activity that causes or requires the student to perform a task that involves violation of state or federal law or of school district policies or regulations.

B. "Immediately" means as soon as possible but in no event longer than 24 hours.

C. "On school premises or school district property, or at school functions or activities, or on school transportation" means all school district buildings, school grounds, and school property or property immediately adjacent to school grounds, school bus stops, school buses, school vehicles, school contracted vehicles, or any other vehicles approved for school district purposes, the area of entrance or departure from school grounds, premises, or events, and all school-related functions, school-sponsored activities, events, or trips. School district property also may mean a student's walking route to or from school for purposes of attending school or school-related functions, activities, or events. While prohibiting hazing at these locations and events, the school district does not represent that it will provide supervision or assume liability at these locations and events.

D. "Remedial response" means a measure to stop and correct hazing, prevent hazing from recurring, and protect, support, and intervene on behalf of a student who is the target or victim of hazing.

E. "Student" means a student enrolled in a public school or a charter school.

F. "Student organization" means a group, club, or organization having students as its primary members or participants. It includes grade levels, classes, teams, activities, or particular school events. A student organization does not have to be an official school organization to come within the terms of this definition.

IV. REPORTING PROCEDURES

A. Any person who believes they have been the target or victim of hazing or any person with knowledge or belief of conduct which may constitute hazing shall report the alleged acts immediately the

school district human rights officer or alternates to a school district administrator. A person may report hazing anonymously. However, the school district may not rely solely on an anonymous report to determine discipline or other remedial responses.

B. The school district encourages the reporting party to use the report form available from the principal or building supervisor of each building or available from the school district office, but oral reports shall be considered complaints as well.

The program administrator or their designee, or the district human rights officer or an alternate is a person responsible for receiving reports of hazing. Any adult school district personnel who receives a report of hazing prohibited by this policy shall inform a program administrator immediately. Any person may report hazing directly to a school district human rights officer or to the superintendent. If the complaint involves a program administrator, the complaint shall be made or filed directly with the superintendent or the school district human rights officer by the reporting party or complainant.

The program administrator or human rights officer shall ensure that this policy and its procedures, practices, consequences, and sanctions are fairly and fully implemented and shall serve as a primary contact on policy and procedural matters.

C. A teacher, administrator, volunteer, contractor, and other school employees shall be particularly alert to possible situations, circumstances, or events which might include hazing. Any such person who witnesses, observes, receives a report of, or has other knowledge or belief of conduct which may constitute hazing shall inform the school district human rights officer or an administrator immediately. School district personnel who fail to inform the human rights officer or administrator of conduct that may constitute hazing or who fail to make reasonable efforts to address and resolve the hazing in a timely manner may be subject to disciplinary action.

D. Submission of a good faith complaint or report of hazing will not affect the complainant or reporter's future employment, grades, or work assignments, or educational or work environment.

E. Reports of hazing are classified as private educational and/or personnel data and/or confidential investigative data and will not be disclosed except as permitted by law. The report taker, in conjunction with the responsible authority, shall be responsible for keeping and regulating access to any report of hazing and the

record of any resulting investigation.

F. The school district will respect the privacy of the complainant(s), the individual(s) against whom the complaint is filed, and the witnesses as much as possible, consistent with the school district's legal obligations to investigate, to take appropriate action, and to comply with any discovery or disclosure obligations.

V. SCHOOL DISTRICT ACTION

A. Within three (3) days of a complaint or report of hazing, the school district shall undertake or authorize an investigation by school district officials or a third party designated by the school district.

B. The report taker or other appropriate school district officials may take immediate steps, at their discretion, to protect the target or victim of the hazing, the complainant, the reporter, and students or others pending completion of an investigation of alleged hazing prohibited by this policy.

C. The alleged perpetrator of the hazing shall be allowed the opportunity to present a defense during the investigation or prior to the imposition of discipline or other remedial responses.

D. When ~~Upon completion of~~ an investigation ~~that~~ determines that hazing has occurred, the school district will take appropriate action. This ~~Such action~~ may include, but is not limited to, a warning, suspension, exclusion, expulsion, transfer, remediation, termination, or discharge. Disciplinary consequences will be sufficiently severe ~~to try~~ to deter future violations and to appropriately address the ~~discipline p~~prohibited behavior. All~~School district~~ action taken under ~~for violation of~~ this policy will be consistent with ~~the requirements of~~ applicable collective bargaining agreements; applicable laws~~statutory authority~~, including the Minnesota Pupil Fair Dismissal Act; and ~~applicable~~ school district policies and regulations.

E. The school district is not authorized to disclose to a victim private educational or personnel data regarding an alleged perpetrator who is a student or employee of the school district. School officials will notify the parent(s) or guardian(s) of students who are targets or victims of hazing and the parent(s) or guardian(s) of alleged perpetrators of hazing who have been involved in a reported and confirmed hazing incident of the remedial or disciplinary action taken, to the extent permitted by law.

F. In order to prevent or to respond to hazing committed by or directed against a child with a disability, the school district shall, where determined appropriate by the child's individualized education program (IEP) team or Section 504 team, allow the child's IEP or Section 504 plan to be drafted to address the skills and proficiencies the child needs as a result of the child's disability to allow the child to respond to or not to engage in hazing.

VI. RETALIATION OR REPRISAL

The school district will discipline or take appropriate action against any student, teacher, administrator, volunteer, contractor, or other employee of the school district who commits an act of reprisal or who retaliates against any person who asserts, alleges, or makes a good faith report of alleged hazing who provides information about hazing, who testifies, assists, or participates in an investigation of alleged hazing, or who testifies, assists, or participates in a proceeding or hearing relating to such hazing. Retaliation includes, but is not limited to, any form of intimidation, reprisal, harassment, or intentional disparate treatment. Disciplinary consequences will be sufficiently severe to deter violations and to appropriately discipline the individual(s) who engaged in the prohibited conduct. Remedial responses to the prohibited conduct shall be tailored to the particular incident and nature of the conduct.

VII. DISSEMINATION OF POLICY

A. This policy shall appear in each school's student handbook and in each school's building and staff handbooks.

B. The school district will develop a method of discussing this policy with students and employees.

Legal References: Minn. Stat. § 121A.031 (School Student Bullying Policy)
Minn. Stat. § 121A.0311 (Notice of the Rights and Responsibilities of Students and Parents Under the Safe and Supportive Minnesota Schools Act)
Minn. Stat. § 121A.40-121A.56 (Pupil Fair Dismissal Act)
Minn. Stat. § 121A.69 (Hazing Policy)

Cross References: MSBA/MASA Model Policy 403 (Discipline, Suspension, and Dismissal of School District Employees)
MSBA/MASA Model Policy 413 (Harassment and Violence)
MSBA/MASA Model Policy 506 (Student Discipline)
MSBA/MASA Model Policy 514 (Bullying Prohibition Policy)
MSBA/MASA Model Policy 525 (Violence Prevention

[Applicable to Students and Staff])

Board Adopted November 5, 2019

Board Reviewed November 10, 2026

Board Revised & Approved November 14, 2023

~~*ISD 917 School Board Policy 520 Student Surveys*~~
~~*Board approved November 5, 2019*~~
~~*Board revised November 14, 2023*~~

520 STUDENT SURVEYS

I. PURPOSE

Occasionally, the school district utilizes surveys to obtain student opinions and information about students. The purpose of this policy is to establish the parameters of information that may be sought in student surveys.

II. GENERAL STATEMENT OF POLICY

Student surveys may be conducted as determined necessary by the school district. Surveys, analyses, and evaluations conducted as part of any program funded through the U.S. Department of Education must comply with 20 United States Code section 1232h.

III. STUDENT SURVEYS IN GENERAL

A. Student surveys will be conducted anonymously and in an indiscernible fashion. No mechanism will be used for identifying the participating student in any way. No attempt will be made in any way to identify a student survey participant. No requirement that the student return the survey shall exist, and no record of the student returning a survey will be maintained.

B. The superintendent may choose not to approve any survey that seeks probing personal and/or sensitive information that could result in identifying the survey participant, or is discriminatory in nature based on age, race, color, sex, disability, religion, or national origin.

C. Surveys containing questions pertaining to the student's, or the student's parent(s)/guardian(s) personal beliefs or practices in sex,

family life, morality, and religion will not be administered to any student unless the parent/guardian of the student is notified in writing that such survey is to be administered and the parent/guardian of the student gives written permission for the student to participate or has the opportunity to opt out of the survey depending upon how the survey is funded. Any and all documents containing the written permission of a parent/guardian for a student to participate in a survey will be maintained by the school district in a file separate from the survey responses.

D. Although the survey is conducted anonymously, potential exists for personally identifiable information to be provided in response thereto. To the extent that personally identifiable information of a student is contained in their responses to a survey, the school district will take appropriate steps to ensure the data is protected in accordance with Minnesota Statutes chapter 13 (Minnesota Government Data Practices Act), 20 United States Code section 1232g (Family Educational Rights and Privacy Act) and 34 Code of Federal Regulations Part 99.

E. The school district must not impose an academic or other penalty on a student who opts out of participating in a student survey.

IV. STUDENT SURVEYS CONDUCTED AS PART OF DEPARTMENT OF EDUCATION PROGRAM

A. All instructional materials, including teacher's manuals, films, tapes, or other supplementary material which will be used in connection with any survey, analysis, or evaluation as part of any program funded in whole or in part by the U.S. Department of Education, shall be available for inspection by the parents or guardians of the students.

B. No student shall be required, as part of any program funded in whole or in part by the U.S. Department of Education, without the prior consent of the student (if the student is an adult or emancipated minor), or, in the case of an unemancipated minor, without the prior written consent of the parent/guardian, to submit to a survey, analysis, or evaluation that reveals information concerning:

1. political affiliations or beliefs of the student or the student's parent or guardian;

2. mental and psychological problems of the student or the student's family;

3. sex behavior or attitudes;

4. illegal, antisocial, self-incriminating, or demeaning behavior;

5. critical appraisals of other individuals with whom respondents have close family relationships;

6. legally recognized privileged or analogous relationships, such as those of lawyers, physicians, and ministers;

7. religious practices, affiliations, or beliefs of the student or the student's parent or guardian; or

8. income (other than that required by law to determine eligibility for participation in a program or for receiving financial assistance under such program).

C. A school district that receives funds under any program funded by the U.S. Department of Education shall develop local policies consistent with paragraphs IV.A and IV.B. ~~Sections IV.A. and IV.B.,~~ above, concerning student privacy, parental access to information, and administration of certain physical examinations to minors.

1. The following policies are to be adopted in consultation with parents or guardians:

a. The right of a parent or guardian of a student to inspect, upon~~on~~ request of the parent/guardian, a survey, including an evaluation, created by a third party before the survey is administered or distributed by a school to a student, including any applicable procedures for granting a parent or guardian's request for reasonable access to such survey within a reasonable period of time after the request is received.

"Parent" means a legal guardian or other person acting *in loco parentis* (in place of a parent), such as a grandparent or stepparent with whom the student ~~child~~ lives, or a person who is legally responsible for the welfare of the student ~~child~~.

b. Arrangements to protect student privacy in the event of the administration or distribution of a survey to a student, including an evaluation, to a student which contains one or more of the items listed in paragraphSection IV.B., above, including the right of a parent or guardian of a student to inspect, uponon request of the parent/guardian, any such survey.

c. The right of a parent or guardian of a student to inspect, uponon request of the parent/guardian, any instructional material used as part of the educational curriculum for the student and aany applicable procedures for granting a request by a parent or guardian for reasonablesuch access to instructional material within a reasonable period of time after the request is received.

"Instructional material" means instructional content that is provided to a student, regardless of format, including printed or representational materials, audio-visual materials, and materials in electronic or digital formats (such as i.e., materials accessible through the Internet). The term does not include academic tests or academic assessments.

d. The administration of physical examinations or screenings that the school district may administer to a student. This provision does not apply to a survey administered to a student in accordance with the Individuals with Disabilities Education Act (20 United States Code section 1400, *et seq.*).

e. The collection, disclosure, or use of personal information collected from students for the purpose of marketing or for selling that information (or otherwise providing the information to others for that purpose), including arrangements to protect student privacy that are provided by the school district in the event of such collection, disclosure, or use.

(1) "Personal information" means individually identifiable information including a student or

parent or guardian's first and last name; a home or other physical address (including street name and the name of the city or town); a telephone number; or a Social Security identification number.

(2) This provision does not apply to the collection, disclosure, or use of personal information collected from students for the exclusive purpose of developing, evaluating, or providing educational products or services for, or to, students or educational institutions, such as:

(a) college or other post-secondary education recruitment or military recruitment;

(b) book clubs, magazines, and programs providing access to low cost literary products;

(c) curriculum and instructional materials used by elementary and secondary schools;

(d) tests and assessments used by elementary schools and secondary schools to provide cognitive, evaluative, diagnostic, clinical, aptitude, or achievement information about students, or to generate other statistically useful data for the purpose of securing such tests and assessments and the subsequent analysis and public release of the aggregate data from such tests and assessments;

(e) the sale by students of products or services to raise funds for school-related or education-related activities; and

(f) student recognition programs.

(3) The right of a parent or guardian to inspect, on request, any instrument used in the collection of information, as described in Section IV.C.1.,

Subparagraph IV.C.1.e., above, before the instrument is administered or distributed to a student and procedures for granting a request by a parent or guardian for reasonable access to such an instrument within a reasonable period of time after the request is received.

2. The policies adopted under Section IV.C.1., Subparagraph 1., above, shall provide for reasonable notice of the adoption or continued use of such policies directly to parents or guardians of students enrolled in or served by the school district.

a. The notice will be provided at least annually, at the beginning of the school year, and within a reasonable period of time after any substantive change in a policy.

b. The notice will provide parents or guardians with an opportunity to opt out of participation in the following activities:

(1) Activities involving the collection, disclosure, or use of personal information collected from students for the purpose of marketing or for selling that information, or otherwise providing that information to others for that purpose.

(2) The administration of any third-party survey (non-Department of Education funded) containing one or more of the items contained in paragraph~~Section~~ IV.B., above.

(3) Any nonemergency, invasive physical examination or screening that is required as a condition of attendance, administered by the school and scheduled by the school in advance, and not necessary to protect the immediate health and safety of the student or other students.

"Invasive physical examination" means any medical examination that involves the exposure of private body parts, or any act during such examination that includes incision, insertion, or injection into the body, but does not include a

hearing, vision, or scoliosis screening.

c. The notice will advise students of the specific or approximate dates during the school year when the activities in subparagraph ~~Section~~ IV.C.2.b., Subparagraph b., above, are scheduled, or expected to be scheduled.

d. The notice provisions shall not be construed to preempt applicable provisions of state law that require parental notification and do not apply to any physical examination or screening that is permitted or required by applicable state law, including physical examinations or screenings that are permitted without parental notification.

V. NOTICE

A. The school district must give parents or guardians and students direct notice of this policy at the beginning of each school year and after making substantive changes to this policy.

B. The school district must inform parents or guardians at the beginning of the school year if the district or school has identified specific or approximate dates for administering surveys and give parents or guardians reasonable notice of planned surveys scheduled after the start of the school year. The school district must give parents or guardians direct, timely notice when their students are scheduled to participate in a student survey by United States mail, e-mail, or another direct form of communication.

C. The school district must give parents or guardians the opportunity to review the survey and to opt their students out of participating in the survey.

Legal References: Minn. Stat. Ch. 13 (Minnesota Government Data Practices Act)
Minn. Stat. § 121A.065 (District Surveys to Collect Student Information; Parent Notice and Opportunity for Opting Out)
20 U.S.C. § 1232g (Family Educational Rights and Privacy Act)
20 U.S.C. § 1232h (Protection of Pupil Rights)
34 C.F.R. § 99 (Family Educational Rights and Privacy Act Regulations)

Gonzaga University v. Doe, 536 U.S. 273, (2002)
C.N. v. Ridgewood Bd. of Educ., 430 F.3d. 159 (3rd Cir. 2005)
Fields v. Palmdale School Dist., 427 F.3d. 1197 (9th Cir. 2005)

Cross References: MSBA/MASA Model Policy 515 (Protection and Privacy of Pupil Records)
MSBA/MASA Model Policy 521 (Student Disability Nondiscrimination)
MSBA/MASA Model Policy 522 (Title IX Sex Nondiscrimination, Grievance Procedure and Process)

Resources: U.S. Department of Education, *Family Educational Rights Privacy Act (FERPA)* (accessed 11/03/25)
U.S. Department of Education, *Protection of Pupil Rights Amendment (PPRA)* (accessed 11/03/25)

Board Adopted January 8, 2019
Board Reviewed
Board Revised & Approved August 6, 2024
First Reading, November 10, 2026

104 SCHOOL DISTRICT MISSION STATEMENT

I. PURPOSE

The purpose of this policy is to establish a clear statement of the purpose for which the school district exists.

II. GENERAL STATEMENT OF POLICY

The school board believes that a mission statement, vision statement, core values, and strategic directions should be adopted. ~~The mission statement~~ These should be based on the beliefs and values of the community, should direct any change effort and should be the basis on which decisions are made. The school board, on behalf of and with extensive participation by the community, should develop a consensus among its members regarding the nature of the enterprise the school board governs, the purposes it serves, the constituencies it should consider, including student representation, and the results it intends to produce.

III. MISSION STATEMENT

A. Mission (Our Core Purpose): ~~In partnership with member districts, Intermediate School District 917 provides high quality, equitable, and specialized programming to meet the needs of all students.~~ In partnership with member districts, Intermediate School District 917 provides high-quality, equitable, and personalized services to build on the unique strengths and needs of students in support of families and caregivers.

B. Vision (What We Intend to Create): ~~Intermediate School District 917 models an innovative culture with diverse pathways serving students and families through equitable practices with highly trained staff.~~ Intermediate School District 917 exhibits an innovative culture centered in belonging with diverse pathways serving students and supporting families and caregivers through equitable practices and highly trained staff.

C. Core Values (Drivers of Our Words and Actions)

   a. Collaboration: ~~Working together to achieve more collectively.~~ Fostering relationships and working in partnership to achieve shared goals ¶

   b. ~~Empathy: Considering and respecting the perspective and needs of member districts, students, families and staff.~~ Actively listening to honor the perspectives and needs of others

   c. Innovation: ~~Ongoing improvement of programs and services.~~ Continuously improving programs and services through practical,

responsive solutions

d. **Stewardship:** ~~**Managing financial and human resources carefully and responsibly.**~~ Responsibly managing financial and human resources to build trust and effectiveness
e. **Communication:** ~~**Multi-dimensional, transparent conversation focused on sharing information and creating a positive learning and working environment.**~~ Engaging in transparent, multi-dimensional communication that fosters trust
f. **Integrity:** ~~**Aligning our actions with our values and beliefs.**~~ Acting with honesty and accountability to align actions with our values
g. **Personalization:** ~~**Building on the strengths and addressing the unique needs of individual students.**~~ Building on everyone's strengths and addressing their unique needs
h. **Equity:** ~~**Intentionally providing opportunities while removing barriers at all levels of the organization.**~~ Ensuring access and outcomes by removing barriers and providing appropriate support
i. **Diversity:** ~~**Appreciating and valuing everyone's unique selves.**~~ Valuing intersectionality, lived experiences, and perspectives to foster belonging for all

D. Strategic Directions (Focus of Our Improvement Efforts):

a. ~~**Increase student achievement and engagement**~~ **Student Learning, Engagement, Achievement, and Pathways**
b. ~~**Support and lead staff through continuous improvement**~~ **Safe, Supportive, and Inclusive Environments**¶
c. ~~**Deepen engagement of stakeholders through quality, equitable communication practices**~~ **Staff Development, Support, and Stability**
d. ~~**Increase social-emotional learning and skills for students and staff**~~ **Family, Caregiver, District, and Community Partnerships**
e. ~~**Increase support for ALL through inclusive practices**~~ **Organizational Effectiveness and Continuous Improvement**

E. District Motto: Purposeful. Personalized. Partners.

F. Logo:

IV. REVIEW

The school board will review the school district's mission on a regular basis, especially when members of the board change. The school board will conduct a comprehensive review of the mission, vision, ~~including the beliefs~~ and core values of the community, every five to seven years.

Legal References:

Minn. Stat. § 120B.11 (School District Process for Reviewing Curriculum, Instruction, and Student Achievement Goals; Striving for Comprehensive Achievement and Civic Readiness)
Minn. Rule Parts 3501.0010-3501.0180
Minn. Rule Parts 3501.0200-3501.0270

104-1

Intermediate School District 917
Purposeful. Personalized. Partners.
1300 145th Street East, Rosemount, MN 55068
(651) 423-8229 * http://www.isd917.org
Dr. Michael Favor

TO: School Board

FROM: Dr. Michael Favor

DATE: November 10, 2026

RE: First and final reading on policies

The policies listed below are for a first and final reading.

- 520 - Student Surveys — minor updates from MSBA
- 526 - Hazing Prohibition — No changes

ntermediate School District 917
Purposeful. Personalized. Partners.
1300 145th Street East, Rosemount, MN 55068
(651) 423-8229 * http://www.isd917.org
Dr. Michael Favor

TO: School Board

FROM: Dr. Michael Favor

DATE: November 10, 2026

RE: First reading on policies

The policies listed below are for a first reading.

- 104 - School District Mission Statement — updates from the 2026 Strategic Plan
- 507.5 - School Resource Officer — this is MSBA policy — MSBA created their policy in 2024 after 917 had adopted their own SRO policy 550 in 1999. We will have a first reading of 507.5 this month and next month have a final reading, then have a motion to rescind policy 550.

ISD 917
Central Intake Board Update

Safe, Strategic Growth



11.10.2026



Enrollment Over Time - Setting IV Sites

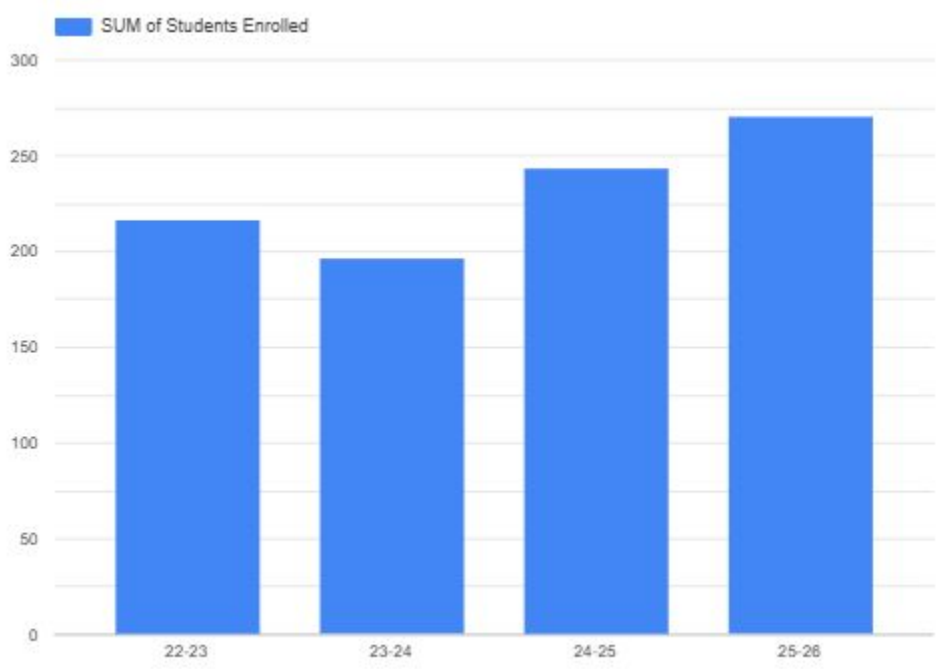
This graph shows the overall enrollment numbers of the Setting IV sites & programs across the past four school years:

Alliance Education Center (CASE/IDEA/SUN)

Concord Education Center (SUN)

Cedar (SUN)

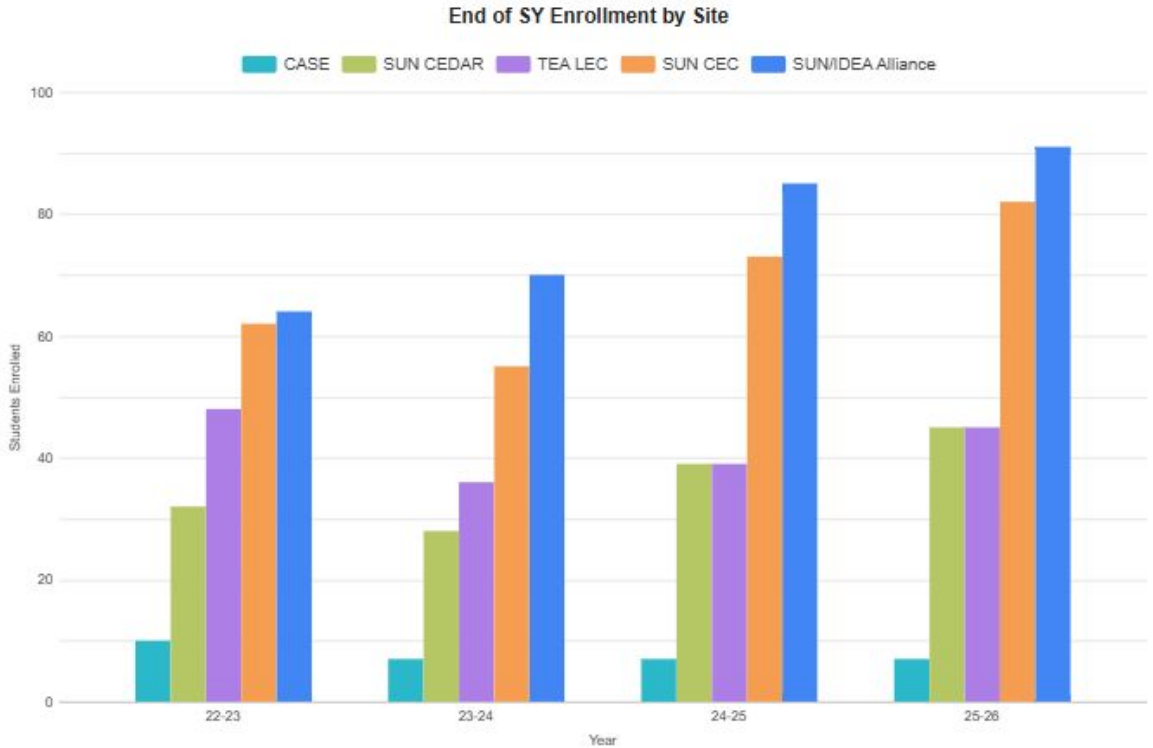
Lebanon Education Center (TEA)



Core Value: Stewardship

Alt Text: Bar chart titled "Enrollment Over Time - Setting IV Sites" displaying an upward trend in student enrollment across four school years (22-23 through 25-26), with total student counts increasing consistently each year.

Enrollment Over Time - By Site



Alt Text: Clustered bar chart titled "Enrollment Over Time - By Site" comparing annual student enrollment across four ISD 917 site locations over four school years, highlighting year-over-year growth across individual site programs.

Core Value:
Stewardship

Referral to Student Start

Core Value:
Communication

Centralized Intake

Inter-Site Communication

Impact on Safety & Outcomes

Data Informed Staffing Considerations

Core Value: Personalization

Historical Approach (Reactive):

We staff for the student we have

Post jobs

Scramble to fill vacancies

This reactive approach left us playing catch up

Revised Data-Informed ISD 917 Approach (Proactive Data Pipeline):

Real-time enrollment tracking with Goals for full enrollment

Projected staffing needs

Targeted HR recruitment campaigns ahead of demand

This goal oriented approach creates a year-long framework that can adapt to the needs of students and schools

This has potential for refinement

Process Improvement Framework

Core Value:
Integrity

Cross-Functional Collaboration

Intake, Site Leadership, and HR share a single source of truth for student numbers and needs.

Safety & Quality First

Scaling capacity without diluting student-centered care.

Value to Member Districts

Reliable, responsive placement processes that increase capacity

These align directly with the ISD 917 Strategic Plans and Directions

Questions?



AGA FRANEK, PAYROLL SPECIALIST

PLEASE APPROVE NET PAYROLL FOR:

10/15/2026 DIRECT DEPOSITS REGULAR PAY (PR607)	$	914,663.84

NET PAYROLL	**$**	**914,663.84**

Authorized Signature Mark Jan Date 10/13/26

Intermediate School District 917

1300 E 145th ST

Rosemount MN 55068

Re: Sales Tax Wire Transfer

Date: 10/8/26

This memo serves as authorization for the wire transfer of funds for payment of sales tax in the amount of $ 19.00, from Wells Fargo Bank Account No. 3805702167.

Mark Johns

Mark Johns, Director of Finance

Intermediate School District 917
School Board Report
Consolidate Investments (General & Building)

	MSDLAF: Liquid				MSDLAF: +Max					FY27 Total		Prior Year Total	
	Net Inflows / Outflows	Interest	Ending Balance	Monthly Yield	Net Inflows / Outflows	Interest	Ending Balance	Monthly Yield	CD's	Ending Balance	Interest	Ending Balance	Interest
			11,729				12,781,155			12,792,884		13,249,473	
Jul	-	35	11,764	3.51%	(750,000)	39,709	12,070,864	3.60%		12,082,628	39,744	12,797,116	47,643
Aug	-	35	11,799	3.52%	-	37,172	12,108,036	3.63%		12,119,835	37,207	12,843,102	45,987
Sep	(2,751)	29	9,077	3.60%	3,083,000	44,003	15,235,039	3.71%	917,000	16,161,116	44,032	16,396,569	53,466
Oct	-	-	-	0.00%	-	-	-	0.00%		-	-	15,453,218	56,649
Nov	-	-	-	0.00%	-	-	-	0.00%		-	-	14,001,033	47,815
Dec	-	-	-	0.00%	-	-	-	0.00%		-	-	13,045,646	44,613
Jan	-	-	-	0.00%	-	-	-	0.00%		-	-	12,334,564	38,918
Feb	-	-	-	0.00%	-	-	-	0.00%		-	-	13,622,316	37,752
Mar	-	-	-	0.00%	-	-	-	0.00%		-	-	13,664,004	41,688
Apr	-	-	-	0.00%	-	-	-	0.00%		-	-	16,455,887	41,883
May	-	-	-	0.00%	-	-	-	0.00%		-	-	14,504,182	48,295
Jun	-	-	-	0.00%	-	-	-	0.00%		-	-	12,792,884	38,702
			-										
Total FY 27	(2,751)	99	9,077		2,333,000	120,884	15,235,039		917,000	16,161,116	120,983	16,396,569	543,411

CD Detail:

Purchase Date	Maturity Date	Bank	Gross Yield	Net Yield	Purchase Amount	Estimated Amount at Maturity
9/9/26	9/8/28	Bank of China, New York 33653	4.48%	4.33%	229,000	249,780
9/9/26	9/8/28	Financial Federal Savings Bank, Memphis TN 31840	4.40%	4.25%	229,000	249,152
9/9/26	9/8/28	Merrick Bank, South Jordan UT 34519	4.38%	4.23%	230,000	249,518
9/9/26	9/8/28	First Bank of Ohio 9450	4.30%	4.15%	229,000	249,060
Total All CD's					917,000	997,511

MSDLAF
Minnesota School District Liquid Asset Fund Plus

Customer Service
PO Box 11760
Harrisburg, PA 17108-11760

ACCOUNT STATEMENT

INTERMEDIATE SCHOOL DISTRICT 917

For the Month Ending
September 30, 2026

Client Management Team

Amber Cannegieter
Key Account Manager
213 Market Street
Harrisburg, PA 17101-2141
1-888-4-MSDLAF
cannegietera@pfmam.com

Danny A. Nelson
Director
800 Nicollet Mall, 4th Floor
Minneapolis, MN 55402
612-371-3747
nelsond@pfmam.com

Contents

Cover/Disclosures
Summary Statement
Individual Accounts

Accounts included in Statement

600430	STATE PAYMENTS

Important Messages

MSDLAF will be closed on 10/12/2026 for Columbus Day.
MSDLAF will be closed on 11/11/2026 for Veterans Day.

INTERMEDIATE SCHOOL DISTRICT 917
ISD 917
MRS MELISSA TORRES
1300 145TH STREET EAST
ROSEMOUNT, MN 55068

Online Access www.msdlaf.org **Customer Service** 1-888-4-MSDLAF

MSDLAF
Minnesota School District Liquid Asset Fund Plus

Account Statement

For the Month Ending **September 30, 2026**

Important Disclosures

Important Disclosures

This statement is for general information purposes only and is not intended to provide specific advice or recommendations. PFM Asset Management ("PFMAM") is a division of U.S. Bancorp Asset Management, Inc. ("USBAM"), a SEC-registered investment adviser. USBAM is direct subsidiary of U.S. Bank National Association ("U.S. Bank") and an indirect subsidiary of U.S. Bancorp. U.S. Bank is not responsible for and does not guarantee the products, services or performance of PFMAM. PFMAM maintains a written disclosure statement of our background and business experience. If you would like to receive a copy of our current disclosure statement, please contact Service Operations at the address below.

Proxy Voting PFMAM does not normally receive proxies to vote on behalf of its clients. However, it does on occasion receive consent requests. In the event a consent request is received the portfolio manager contacts the client and then proceeds according to their instructions. PFMAM's Proxy Voting Policy is available upon request by contacting Service Operations at the address below.

Questions About an Account PFMAM's monthly statement is intended to detail our investment advisory activity as well as the activity of any accounts held by clients in pools that are managed by PFMAM. The custodian bank maintains the control of assets and executes (i.e., settles) all investment transactions. The custodian statement is the official record of security and cash holdings and transactions. PFMAM recognizes that clients may use these reports to facilitate record keeping and that the custodian bank statement and the PFMAM statement should be reconciled and differences resolved. Many custodians use a settlement date basis which may result in the need to reconcile due to a timing difference. If you do not receive a report from the custodian on at least a quarterly basis, please notify your relationship manager at your custodian and PFMAM.

Account Control PFMAM does not have the authority to withdraw funds from or deposit funds to the custodian outside the scope of services provided by PFMAM. Our clients retain responsibility for their internal accounting policies; implementing and enforcing internal controls and generating ledger entries or otherwise recording transactions.

Market Value Generally, PFMAM's market prices are derived from closing bid prices as of the last business day of the month as supplied by ICE Data Services. There may be differences in the values shown for investments due to accrued but uncollected income and the use of differing valuation sources and methods. Non-negotiable FDIC-insured bank certificates of deposit are priced at par. Although PFMAM believes the prices to be reliable, the values of the securities may not represent the prices at which the securities could have been bought or sold. Explanation of the valuation methods for a registered investment company or local government investment program is contained in the appropriate fund offering documentation or information statement.

Amortized Cost The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premium with respect to short term securities (those with less than one year to maturity at time of issuance) is amortized on a straightline basis. Such discount or premium with respect to longer term securities is amortized using the constant yield basis.

Tax Reporting Cost data and realized gains / losses are provided for informational purposes only. Please review for accuracy and consult your tax advisor to determine the tax consequences of your security transactions. PFMAM does not report such information to the IRS or other taxing authorities and is not responsible for the accuracy of such information that may be required to be reported to federal, state or other taxing authorities.

Financial Situation In order to better serve you, PFMAM should be promptly notified of any material change in your investment objective or financial situation.

Callable Securities Securities subject to redemption prior to maturity may be redeemed in whole or in part before maturity, which could affect the yield represented.

Portfolio The securities in this portfolio, including shares of mutual funds, are not guaranteed or otherwise protected by PFMAM, the FDIC (except for certain non-negotiable certificates of deposit) or any government agency. Investment in securities involves risks, including the possible loss of the amount invested. Actual settlement values, accrued interest, and amortized cost amounts may vary for securities subject to an adjustable interest rate or subject to principal paydowns. Any changes to the values shown may be reflected within the next monthly statement's beginning values.

Rating Information provided for ratings is based upon a good faith inquiry of selected sources, but its accuracy and completeness cannot be guaranteed.

Shares of some local government investment programs and TERM funds are distributed by representatives of USBAM's affiliate, U.S. Bancorp Investments, Inc. which is registered with the SEC as a broker/dealer and is a member of the Financial Industry Regulatory Authority ("FINRA") and the Municipal Securities Rulemaking Board ("MSRB"). You may reach the FINRA by calling the FINRA Hotline at 1-800-289-9999 or at the FINRA website address https://www.finra.org/investors/investor-contacts. A brochure describing the FINRA Regulation Public Disclosure Program is also available from FINRA upon request.

Key Terms and Definitions

Dividends on local government investment program funds consist of interest earned, plus any discount ratably amortized to the date of maturity, plus all realized gains and losses on the sale of securities prior to maturity, less ratable amortization of any premium and all accrued expenses to the fund. Dividends are accrued daily and may be paid either monthly or quarterly. The monthly earnings on this statement represent the estimated dividend accrued for the month for any program that distributes earnings on a quarterly basis. There is no guarantee that the estimated amount will be paid on the actual distribution date.

Current Yield is the net change, exclusive of capital changes and income other than investment income, in the value of a hypothetical fund account with a balance of one share over the seven-day base period including the statement date, expressed as a percentage of the value of one share (normally $1.00 per share) at the beginning of the seven-day period. This resulting net change in account value is then annualized by multiplying it by 365 and dividing the result by 7. The yields quoted should not be considered a representation of the yield of the fund in the future, since the yield is not fixed.

Average maturity represents the average maturity of all securities and investments of a portfolio, determined by multiplying the par or principal value of each security or investment by its maturity (days or years), summing the products, and dividing the sum by the total principal value of the portfolio. The stated maturity date of mortgage backed or callable securities are used in this statement. However the actual maturity of these securities could vary depending on the level or prepayments on the underlying mortgages or whether a callable security has or is still able to be called.

Monthly distribution yield represents the net change in the value of one share (normally $1.00 per share) resulting from all dividends declared during the month by a fund expressed as a percentage of the value of one share at the beginning of the month. This resulting net change is then annualized by multiplying it by 365 and dividing it by the number of calendar days in the month.

YTM at Cost The yield to maturity at cost is the expected rate of return, based on the original cost, the annual interest receipts, maturity value and the time period from purchase date to maturity, stated as a percentage, on an annualized basis.

YTM at Market The yield to maturity at market is the rate of return, based on the current market value, the annual interest receipts, maturity value and the time period remaining until maturity, stated as a percentage, on an annualized basis.

Managed Account A portfolio of investments managed discretely by PFMAM according to the client's specific investment policy and requirements. The investments are directly owned by the client and held by the client's custodian.

Unsettled Trade A trade which has been executed however the final consummation of the security transaction and payment has not yet taken place.

Please review the detail pages of this statement carefully. If you think your statement is wrong, missing account information, or if you need more information about a transaction, please contact PFMAM within 60 days of receipt. If you have other concerns or questions regarding your account, or to request an updated copy of PFMAM's current disclosure statement, please contact a member of your client management team at PFMAM Service Operations at the address below.

PFM Asset Management
Attn: Service Operations
213 Market Street
Harrisburg, PA 17101

NOT FDIC INSURED **NO BANK GUARANTEE** **MAY LOSE VALUE**

MSDLAF
Minnesota School District
Liquid Asset Fund Plus

Account Statement - Transaction Summary

For the Month Ending **September 30, 2026**

INTERMEDIATE SCHOOL DISTRICT 917 - STATE PAYMENTS - 600430

MSDLAF+ Liquid Class	
Opening Market Value	11,799.29
Purchases	917,029.16
Redemptions	(919,751.00)
Unsettled Trades	0.00
Change in Value	0.00
Closing Market Value	**$9,077.45**
Cash Dividends and Income	29.16

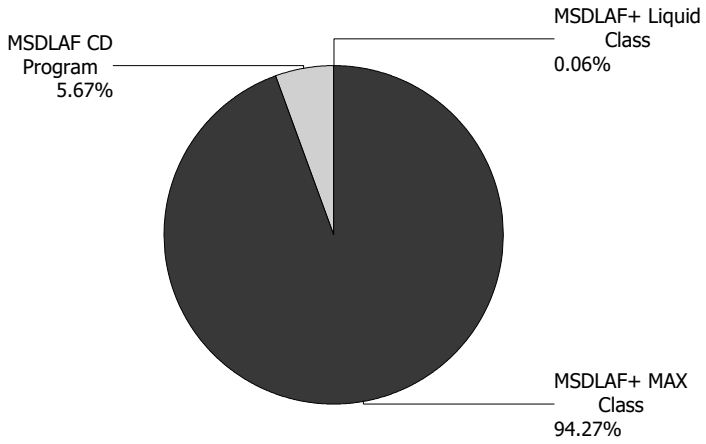
MSDLAF+ MAX Class	
Opening Market Value	12,108,035.88
Purchases	4,044,002.78
Redemptions	(917,000.00)
Unsettled Trades	0.00
Change in Value	0.00
Closing Market Value	**$15,235,038.66**
Cash Dividends and Income	44,002.78

MSDLAF CD Program	
Opening Market Value	0.00
Purchases	917,000.00
Redemptions	0.00
Unsettled Trades	0.00
Change in Value	0.00
Closing Market Value	**$917,000.00**
Cash Dividends and Income	0.00

Asset Summary

	September 30, 2026	**August 31, 2026**
MSDLAF+ Liquid Class	9,077.45	11,799.29
MSDLAF+ MAX Class	15,235,038.66	12,108,035.88
MSDLAF CD Program	917,000.00	0.00
Total	**$16,161,116.11**	**$12,119,835.17**

Asset Allocation



MSDLAF
Minnesota School District
Liquid Asset Fund Plus

Investment Holdings

For the Month Ending **September 30, 2026**

INTERMEDIATE SCHOOL DISTRICT 917 - STATE PAYMENTS - 600430

Trade Date	Settlement Date	Security Description	Maturity Date	Rate	Investment Amount	Accrued Interest	Est. Value at Maturity
MSDLAF CD Program							
09/09/26	09/09/26	CD - First Bank Of Ohio, OH	09/08/28	4.30	230,000.00	596.11	249,780.00
09/09/26	09/09/26	CD - Financial Federal Savings Bank, TN	09/08/28	4.40	229,000.00	607.32	249,152.00
09/09/26	09/09/26	CD - Bank Of China, NY	09/08/28	4.48	229,000.00	618.36	249,518.40
09/09/26	09/09/26	CD - Merrick Bank, UT	09/08/28	4.38	229,000.00	604.56	249,060.40
Total					**$917,000.00**	**$2,426.35**	**$997,510.80**

MSDLAF
Minnesota School District
Liquid Asset Fund Plus

Account Statement

For the Month Ending **September 30, 2026**

INTERMEDIATE SCHOOL DISTRICT 917 - STATE PAYMENTS - 600430

Trade Date	Settlement Date	Transaction Description	Share or Unit Price	Dollar Amount of Transaction	Total Shares Owned
MSDLAF+ Liquid Class					
Opening Balance					**11,799.29**
09/09/26	09/09/26	Redemption - Fixed Rate Investment	1.00	(229,000.00)	(217,200.71)
09/09/26	09/09/26	Redemption - Fixed Rate Investment	1.00	(229,000.00)	(446,200.71)
09/09/26	09/09/26	Redemption - Fixed Rate Investment	1.00	(230,000.00)	(676,200.71)
09/09/26	09/09/26	Redemption - Fixed Rate Investment	1.00	(229,000.00)	(905,200.71)
09/09/26	09/09/26	For CD Purchases	1.00	917,000.00	11,799.29
09/10/26	09/10/26	IA_FEE CD GROUPED FEE TRANSACTION FOR: 9-9-2026	1.00	(2,751.00)	9,048.29
09/30/26	10/01/26	Accrual Income Div Reinvestment - Distributions	1.00	29.16	9,077.45
Closing Balance					**9,077.45**

	Month of September	Fiscal YTD July-September
Opening Balance	11,799.29	11,729.20
Purchases	917,029.16	917,099.25
Redemptions (Excl. Checks)	(919,751.00)	(919,751.00)
Check Disbursements	0.00	0.00
Closing Balance	**9,077.45**	**9,077.45**
Cash Dividends and Income	29.16	99.25

Closing Balance	9,077.45
Average Monthly Balance	9,874.56
Monthly Distribution Yield	3.60%

MSDLAF+ MAX Class	
Opening Balance	**12,108,035.88**

MSDLAF
Minnesota School District
Liquid Asset Fund Plus

Account Statement

For the Month Ending **September 30, 2026**

INTERMEDIATE SCHOOL DISTRICT 917 - STATE PAYMENTS - 600430

Trade Date	Settlement Date	Transaction Description	Share or Unit Price	Dollar Amount of Transaction	Total Shares Owned
MSDLAF+ MAX Class					
09/01/26	09/01/26	Purchase - ACH Purchase	1.00	2,000,000.00	14,108,035.88
09/09/26	09/09/26	For CD Purchases	1.00	(917,000.00)	13,191,035.88
09/16/26	09/16/26	Purchase - ACH Purchase	1.00	2,000,000.00	15,191,035.88
09/30/26	10/01/26	Accrual Income Div Reinvestment - Distributions	1.00	44,002.78	15,235,038.66
Closing Balance					**15,235,038.66**

	Month of September	Fiscal YTD July-September
Opening Balance	12,108,035.88	12,781,154.75
Purchases	4,044,002.78	5,120,883.91
Redemptions (Excl. Checks)	(917,000.00)	(2,667,000.00)
Check Disbursements	0.00	0.00
Closing Balance	**15,235,038.66**	**15,235,038.66**
Cash Dividends and Income	44,002.78	120,883.91

Closing Balance	15,235,038.66
Average Monthly Balance	14,437,035.97
Monthly Distribution Yield	3.71%

MSDLAF
Minnesota School District
Liquid Asset Fund Plus

Account Statement

For the Month Ending **September 30, 2026**

INTERMEDIATE SCHOOL DISTRICT 917 - STATE PAYMENTS - 600430

Trade Date	Settlement Date	Transaction Description	Maturity Date	Rate	Dollar Amount of Transaction
MSDLAF CD Program					
09/09/26	09/09/26	BOUGHT - CD - Bank Of China, NY (365 basis); Exp. Inc 20,518.40; Days to Maturity 730; Adv. BP 15.00	09/08/28	4.4800	229,000.00
09/09/26	09/09/26	BOUGHT - CD - Merrick Bank, UT (365 basis); Exp. Inc 20,060.40; Days to Maturity 730; Adv. BP 15.00	09/08/28	4.3800	229,000.00
09/09/26	09/09/26	BOUGHT - CD - First Bank Of Ohio, OH (365 basis); Exp. Inc 19,780.00; Days to Maturity 730; Adv. BP 15.00	09/08/28	4.3000	230,000.00
09/09/26	09/09/26	BOUGHT - CD - Financial Federal Savings Bank, TN (365 basis); Exp. Inc 20,152.00; Days to Maturity 730; Adv. BP 15.00	09/08/28	4.4000	229,000.00

AGA FRANEK, PAYROLL SPECIALIST

PLEASE APPROVE NET PAYROLL FOR:

10/30/2026 DIRECT DEPOSITS REGULAR PAY (PR608)	$	907,900.58

NET PAYROLL	**$**	**907,900.58**

Authorized Signature Mark Johnson Date 10/29/26

Intermediate School District 917
Check Register Including System Voids
Run Date: 9/25/2026 - 10/31/2026

CHECK NUMBER	ISSUE DATE	VENDOR	STATUS	TOTAL	DESCRIPTION
1910512	09/30/2026	WISCONSIN SCTF	R	244.00	ACCOUNTS PAYABLE CHECK
1910513	09/30/2026	ESP LOCAL 4242	R	4,293.17	ACCOUNTS PAYABLE CHECK
1910514	09/30/2026	FTC	R	350.00	ACCOUNTS PAYABLE CHECK
1910515	09/30/2026	GURSTEL LAW FIRM P.C.	R	602.62	ACCOUNTS PAYABLE CHECK
1910516	09/30/2026	O.P.E.I.U., LOCAL 12	R	466.74	ACCOUNTS PAYABLE CHECK
1910517	09/30/2026	WOOD COUNTY CLERK OF COURTS	R	50.00	ACCOUNTS PAYABLE CHECK
1910518	09/30/2026	ACADEMIC THERAPY PUBLICATIONS	R	165.76	ACCOUNTS PAYABLE CHECK
1910519	09/30/2026	BENCO	R	710.00	ACCOUNTS PAYABLE CHECK
1910520	09/30/2026	CITY OF INVER GROVE HTS	R	720.61	ACCOUNTS PAYABLE CHECK
1910521	09/30/2026	INNOVATIVE OFFICE SOLUTIONS	R	19,481.88	ACCOUNTS PAYABLE CHECK
1910522	09/30/2026	SAM'S CLUB/SYNCHRONY BANK	R	1,250.65	ACCOUNTS PAYABLE CHECK
1910523	10/08/2026	1000 PETALS LLC	R	3,000.00	ACCOUNTS PAYABLE CHECK
1910524	10/08/2026	ARVIG ENTERPRISES, INC	R	1,867.95	ACCOUNTS PAYABLE CHECK
1910525	10/08/2026	BRIGHTWORKS	R	15.00	ACCOUNTS PAYABLE CHECK
1910526	10/08/2026	CUB FOODS - INVER GROVE HTS	R	49.57	ACCOUNTS PAYABLE CHECK
1910527	10/08/2026	CUB FOODS - ROSEMOUNT	R	273.34	ACCOUNTS PAYABLE CHECK
1910528	10/08/2026	DICK'S VALLEY SERVICE, INC	R	175.00	ACCOUNTS PAYABLE CHECK
1910529	10/08/2026	OUTDOOR IMAGES, INC	R	1,512.00	ACCOUNTS PAYABLE CHECK
1910530	10/15/2026	WISCONSIN SCTF	R	1,044.00	ACCOUNTS PAYABLE CHECK
1910531	10/15/2026	ESP LOCAL 4242	R	4,217.87	ACCOUNTS PAYABLE CHECK
1910532	10/15/2026	FTC	R	1,537.50	ACCOUNTS PAYABLE CHECK
1910533	10/15/2026	GURSTEL LAW FIRM P.C.	R	602.62	ACCOUNTS PAYABLE CHECK
1910534	10/15/2026	O.P.E.I.U., LOCAL 12	R	466.74	ACCOUNTS PAYABLE CHECK
1910535	10/15/2026	RELATED SERVICES NURSES ESP	R	172.00	ACCOUNTS PAYABLE CHECK
1910536	10/15/2026	WISCONSIN SCTF	R	65.00	ACCOUNTS PAYABLE CHECK
1910537	10/15/2026	WOOD COUNTY CLERK OF COURTS	R	50.00	ACCOUNTS PAYABLE CHECK
1910538	10/15/2026	CUB FOODS BLOOMINGTON	R	187.45	ACCOUNTS PAYABLE CHECK
1910539	10/15/2026	NESSIM AND ASSOCIATES	R	208.75	ACCOUNTS PAYABLE CHECK
1910540	10/22/2026	ANCHOR VINYL LLC	R	370.00	ACCOUNTS PAYABLE CHECK
1910541	10/22/2026	CSAM	R	375.00	ACCOUNTS PAYABLE CHECK
1910542	10/22/2026	DEPARTMENT OF HUMAN SERVICES	R	563.00	ACCOUNTS PAYABLE CHECK
1910543	10/22/2026	DICK'S VALLEY SERVICE, INC	R	175.00	ACCOUNTS PAYABLE CHECK
1910544	10/22/2026	IND SCH DIST 194	R	4,135.38	ACCOUNTS PAYABLE CHECK
1910545	10/22/2026	IND SCH DIST 197	R	951.46	ACCOUNTS PAYABLE CHECK
1910546	10/22/2026	IND SCH DIST 271	R	4,454.35	ACCOUNTS PAYABLE CHECK
1910547	10/22/2026	PRIOR LAKE -SAVAGE AREA SCHOOLS	R	670.65	ACCOUNTS PAYABLE CHECK
1910548	10/22/2026	ULTIMATE SLP	R	139.92	ACCOUNTS PAYABLE CHECK
1910549	10/29/2026	CITY OF INVER GROVE HTS	R	1,038.28	ACCOUNTS PAYABLE CHECK
1910550	10/29/2026	DISTRICT 191 FOOD SERVICE	R	2,018.60	ACCOUNTS PAYABLE CHECK
1910551	10/29/2026	INNOVATIVE CARE CONNECTIONS LLC	R	8,287.50	ACCOUNTS PAYABLE CHECK
1910552	10/29/2026	MAAP STARS	R	447.00	ACCOUNTS PAYABLE CHECK
1910553	10/29/2026	ROOT CAUSE INTEGRATIVE DENTAL MED.	R	125.00	ACCOUNTS PAYABLE CHECK
1910554	10/29/2026	SAM'S CLUB/SYNCHRONY BANK	R	1,417.85	ACCOUNTS PAYABLE CHECK
1910555	10/29/2026	WISCONSIN SCTF	R	1,044.00	ACCOUNTS PAYABLE CHECK
1910556	10/29/2026	FTC	R	1,537.50	ACCOUNTS PAYABLE CHECK
1910557	10/29/2026	GURSTEL LAW FIRM P.C.	R	602.62	ACCOUNTS PAYABLE CHECK
1910558	10/29/2026	O.P.E.I.U., LOCAL 12	R	466.74	ACCOUNTS PAYABLE CHECK
1910559	10/29/2026	RELATED SERVICES NURSES ESP	R	172.00	ACCOUNTS PAYABLE CHECK
1910560	10/29/2026	WOOD COUNTY CLERK OF COURTS	R	50.00	ACCOUNTS PAYABLE CHECK
V4003315	10/19/2026	ACCELERATED TECHNOLOGIES	R	2,800.00	ACCOUNTS PAYABLE VOUCHER
V4003316	10/19/2026	ALDI	R	275.03	ACCOUNTS PAYABLE VOUCHER
V4003317	10/19/2026	AMCON	R	368.33	ACCOUNTS PAYABLE VOUCHER
V4003318	10/19/2026	AMERGIS	V	0.00	VOID: MULTI STUB VOUCHER
V4003319	10/19/2026	AMERGIS	V	0.00	VOID: MULTI STUB VOUCHER
V4003320	10/19/2026	AMERGIS	R	60,093.62	ACCOUNTS PAYABLE VOUCHER
V4003321	10/19/2026	ASL INTERPRETING SERVICES, INC	R	6,771.00	ACCOUNTS PAYABLE VOUCHER
V4003322	10/19/2026	BARNES & NOBLE	R	294.79	ACCOUNTS PAYABLE VOUCHER
V4003323	10/19/2026	BOOKING.COM	R	504.50	ACCOUNTS PAYABLE VOUCHER

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V4003324	10/19/2026	BREEZY POINT RESORT	R	338.22	ACCOUNTS PAYABLE VOUCHER
V4003325	10/19/2026	BUG BUSTERS, INC	R	345.00	ACCOUNTS PAYABLE VOUCHER
V4003326	10/19/2026	CHARMTECH LABS, LLC	R	2,650.00	ACCOUNTS PAYABLE VOUCHER
V4003327	10/19/2026	WELLS FARGO	R	2,635.05	ACCOUNTS PAYABLE VOUCHER
V4003328	10/19/2026	CAREERSAFE	R	6,498.00	ACCOUNTS PAYABLE VOUCHER
V4003329	10/19/2026	CENTERVENTION	R	240.00	ACCOUNTS PAYABLE VOUCHER
V4003330	10/19/2026	OPENAI	R	40.00	ACCOUNTS PAYABLE VOUCHER
V4003331	10/19/2026	CITY OF APPLE VALLEY	R	1,499.75	ACCOUNTS PAYABLE VOUCHER
V4003332	10/19/2026	DELTA AIRLINES	R	917.60	ACCOUNTS PAYABLE VOUCHER
V4003333	10/19/2026	DICK'S SANITATION-LAKEVILLE	R	990.67	ACCOUNTS PAYABLE VOUCHER
V4003334	10/19/2026	DISCOUNT SCHOOL SUPPLY	R	817.09	ACCOUNTS PAYABLE VOUCHER
V4003335	10/19/2026	DODGE NATURE CENTER	R	90.00	ACCOUNTS PAYABLE VOUCHER
V4003336	10/19/2026	EVENTBRITE	R	1,825.00	ACCOUNTS PAYABLE VOUCHER
V4003337	10/19/2026	EXPEDIA GROUP	R	201.44	ACCOUNTS PAYABLE VOUCHER
V4003338	10/19/2026	GIANT WORLDWIDE, LLC	R	3,995.00	ACCOUNTS PAYABLE VOUCHER
V4003339	10/19/2026	GOOGLE HQ	R	2,569.38	ACCOUNTS PAYABLE VOUCHER
V4003340	10/19/2026	HARVARD GRADUATE SCHOOL OF EDUC.	R	399.00	ACCOUNTS PAYABLE VOUCHER
V4003341	10/19/2026	INDEED, INC	R	792.05	ACCOUNTS PAYABLE VOUCHER
V4003342	10/19/2026	INNOVATIVE OFFICE SOLUTIONS	R	2,179.73	ACCOUNTS PAYABLE VOUCHER
V4003343	10/19/2026	KEYSTONE INTERPRETING SOLUTIONS INC	R	3,796.28	ACCOUNTS PAYABLE VOUCHER
V4003344	10/19/2026	MARIANNA INDUSTRIES, INC	R	1,909.97	ACCOUNTS PAYABLE VOUCHER
V4003345	10/19/2026	MEEHAN MENTAL HEALTH SERVICES	R	87.00	ACCOUNTS PAYABLE VOUCHER
V4003346	10/19/2026	MENARDS	R	2,206.49	ACCOUNTS PAYABLE VOUCHER
V4003347	10/19/2026	MINNESOTA COALITION FOR HOMELESS	R	325.00	ACCOUNTS PAYABLE VOUCHER
V4003348	10/19/2026	MINNETESOL	R	240.00	ACCOUNTS PAYABLE VOUCHER
V4003349	10/19/2026	MN DAPE LEADERSHIP COMMITTEE	R	585.00	ACCOUNTS PAYABLE VOUCHER
V4003350	10/19/2026	MN STATE COLLEGES & UNIVERSITIES	R	1,350.00	ACCOUNTS PAYABLE VOUCHER
V4003351	10/19/2026	MSSWA	R	2,044.00	ACCOUNTS PAYABLE VOUCHER
V4003352	10/19/2026	NER CHAT INC	R	560.00	ACCOUNTS PAYABLE VOUCHER
V4003353	10/19/2026	NURTURED HEART INSTITUTE, LLC	R	1,999.00	ACCOUNTS PAYABLE VOUCHER
V4003354	10/19/2026	PACER CENTER INC	R	200.00	ACCOUNTS PAYABLE VOUCHER
V4003355	10/19/2026	RAPTOR TECHNOLOGIES	R	450.00	ACCOUNTS PAYABLE VOUCHER
V4003356	10/19/2026	ROSEMOUNT AUTO SERVICE	R	1,444.63	ACCOUNTS PAYABLE VOUCHER
V4003357	10/19/2026	ROSEMOUNT PARKS & RECREATION	R	100.00	ACCOUNTS PAYABLE VOUCHER
V4003358	10/19/2026	SCHOLASTIC CLASSROOM MAGAZINES	R	370.10	ACCOUNTS PAYABLE VOUCHER
V4003359	10/19/2026	SCHOLASTIC BOOK CLUBS	R	401.06	ACCOUNTS PAYABLE VOUCHER
V4003360	10/19/2026	SCHOOL SPECIALTY, LLC	R	123.50	ACCOUNTS PAYABLE VOUCHER
V4003361	10/19/2026	SOUTHPAW ENTERPRISES	R	155.00	ACCOUNTS PAYABLE VOUCHER
V4003362	10/19/2026	ST PAUL PIONEER PRESS	R	23.37	ACCOUNTS PAYABLE VOUCHER
V4003363	10/19/2026	SUNSHINE COTTAGE	R	109.00	ACCOUNTS PAYABLE VOUCHER
V4003364	10/19/2026	SUPER DUPER SCHOOL CO	R	199.95	ACCOUNTS PAYABLE VOUCHER
V4003365	10/19/2026	TECHNOLOGY BY DESIGN, LLC	R	1,829.80	ACCOUNTS PAYABLE VOUCHER
V4003366	10/19/2026	TECHSMITH	R	51.54	ACCOUNTS PAYABLE VOUCHER
V4003367	10/19/2026	THERAPY NOTES, LLC	R	18.00	ACCOUNTS PAYABLE VOUCHER
V4003368	10/19/2026	UNIVERSAL CLEANING SERVICES	R	7,877.59	ACCOUNTS PAYABLE VOUCHER
V4003369	10/19/2026	USI	R	339.94	ACCOUNTS PAYABLE VOUCHER
V4003370	10/19/2026	VERIZON WIRELESS	R	890.24	ACCOUNTS PAYABLE VOUCHER
V4003371	10/19/2026	WESTONE LABORATORIES INC.	R	205.00	ACCOUNTS PAYABLE VOUCHER
V4003372	10/19/2026	WH SECURITY, LLC	R	71.85	ACCOUNTS PAYABLE VOUCHER
V4003373	10/19/2026	YOURNEW SCHOOL	R	1,266.23	ACCOUNTS PAYABLE VOUCHER
V6609702	10/15/2026	JOAN MARIE ABDULKADIR	R	23.56	ACCOUNTS PAYABLE VOUCHER
V6609703	10/15/2026	KATHRYN J ADEE	R	322.24	ACCOUNTS PAYABLE VOUCHER
V6609704	10/15/2026	MARY MICHELLE ADOLPHSON	R	173.28	ACCOUNTS PAYABLE VOUCHER
V6609705	10/15/2026	ANN CATHERINE ALLEN	R	169.48	ACCOUNTS PAYABLE VOUCHER
V6609706	10/15/2026	KELSIE K ARCH	R	64.60	ACCOUNTS PAYABLE VOUCHER
V6609707	10/15/2026	MELISSA L ARMBRUST	R	255.36	ACCOUNTS PAYABLE VOUCHER
V6609708	10/15/2026	RACHEL M ASTER	R	191.52	ACCOUNTS PAYABLE VOUCHER
V6609709	10/15/2026	KIM MARIE AUSTIN	R	422.56	ACCOUNTS PAYABLE VOUCHER

Intermediate School District 917
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CHECK NUMBER	ISSUE DATE	VENDOR	STATUS	TOTAL	DESCRIPTION
V6609710	10/15/2026	TREVOR R BAILEY	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609711	10/15/2026	AMY K BECKER-ALTHOFF	R	34.35	ACCOUNTS PAYABLE VOUCHER
V6609712	10/15/2026	STEPHANIE BETLEY	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609713	10/15/2026	MICHAEL JASON BIBRO	R	476.84	ACCOUNTS PAYABLE VOUCHER
V6609714	10/15/2026	AMANDA JO BOEHMER	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609715	10/15/2026	MELISSA A BRATENG	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609716	10/15/2026	ISABELLA R BROWN	R	4.56	ACCOUNTS PAYABLE VOUCHER
V6609717	10/15/2026	CHRISTINE KLECATSKY CHESSLER	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609718	10/15/2026	LESLEY ANNE CHESTER	R	19.76	ACCOUNTS PAYABLE VOUCHER
V6609719	10/15/2026	KYLE R CHRISTENSEN	R	24.32	ACCOUNTS PAYABLE VOUCHER
V6609720	10/15/2026	BETHANY LEIGH CHRISTIANSON	R	43.32	ACCOUNTS PAYABLE VOUCHER
V6609721	10/15/2026	EMILY MARGARET MATULA	R	383.04	ACCOUNTS PAYABLE VOUCHER
V6609722	10/15/2026	LAWRENCE L COLEMAN	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609723	10/15/2026	ALEXIS DOMINIQUE CORTEZ	R	33.44	ACCOUNTS PAYABLE VOUCHER
V6609724	10/15/2026	CRAIG ALAN CURTIS	R	485.20	ACCOUNTS PAYABLE VOUCHER
V6609725	10/15/2026	JEANNE MARIE D'ALOIA	R	184.24	ACCOUNTS PAYABLE VOUCHER
V6609726	10/15/2026	MARY KAY DISTAD	R	9.12	ACCOUNTS PAYABLE VOUCHER
V6609727	10/15/2026	AMANDA R ECKRE	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609728	10/15/2026	SHAE K ELLIOTT	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609729	10/15/2026	KATHERINE DIANE ENGEL	R	257.64	ACCOUNTS PAYABLE VOUCHER
V6609730	10/15/2026	MICHAEL LEONARD FAVOR	R	117.80	ACCOUNTS PAYABLE VOUCHER
V6609731	10/15/2026	KATHERINE J FILAS	R	33.44	ACCOUNTS PAYABLE VOUCHER
V6609732	10/15/2026	NICOLE K FLESNER	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609733	10/15/2026	SHERILYN FAYE FRISQUE	R	485.80	ACCOUNTS PAYABLE VOUCHER
V6609734	10/15/2026	ADAM R GHORMLEY	R	288.53	ACCOUNTS PAYABLE VOUCHER
V6609735	10/15/2026	CHRISTINA ANN TUOHY	R	110.96	ACCOUNTS PAYABLE VOUCHER
V6609736	10/15/2026	BRITNEY A GREELEY	R	381.52	ACCOUNTS PAYABLE VOUCHER
V6609737	10/15/2026	PAMELA ANN GREENGO	R	45.60	ACCOUNTS PAYABLE VOUCHER
V6609738	10/15/2026	CASSIE J. GROFF	R	297.92	ACCOUNTS PAYABLE VOUCHER
V6609739	10/15/2026	MEGAN KRISTINE HAROLDSON	R	94.24	ACCOUNTS PAYABLE VOUCHER
V6609740	10/15/2026	JANA LEE HEIDEMANN	R	71.44	ACCOUNTS PAYABLE VOUCHER
V6609741	10/15/2026	PETER ALLYN HENDRICKS	R	327.56	ACCOUNTS PAYABLE VOUCHER
V6609742	10/15/2026	SARA ASHLEY HENRY	R	431.68	ACCOUNTS PAYABLE VOUCHER
V6609743	10/15/2026	FRANK E HERMAN	R	147.76	ACCOUNTS PAYABLE VOUCHER
V6609744	10/15/2026	JENNIFER AMY HETLAND	R	259.48	ACCOUNTS PAYABLE VOUCHER
V6609745	10/15/2026	MELISSA ROCHELL HO	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609746	10/15/2026	JUSTIN DAVID HOELSCHER	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609747	10/15/2026	MICHELLE K HUMPHREY	R	152.32	ACCOUNTS PAYABLE VOUCHER
V6609748	10/15/2026	SARAH CAITLIN IDEEN	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609749	10/15/2026	JULIE CHRISTINE ILLA	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609750	10/15/2026	COURTNEY ELIZABETH ROBINSON	R	98.20	ACCOUNTS PAYABLE VOUCHER
V6609751	10/15/2026	KATHLEEN ELIZABETH IRELAND	R	416.48	ACCOUNTS PAYABLE VOUCHER
V6609752	10/15/2026	MACKENZIE M IRWIN	R	38.76	ACCOUNTS PAYABLE VOUCHER
V6609753	10/15/2026	ROBERT J JACOBSON	R	264.48	ACCOUNTS PAYABLE VOUCHER
V6609754	10/15/2026	DAVID J JENSEN	R	488.76	ACCOUNTS PAYABLE VOUCHER
V6609755	10/15/2026	MARK W JOHNS	R	124.96	ACCOUNTS PAYABLE VOUCHER
V6609756	10/15/2026	SARAH LYNN JOHNSON	R	404.32	ACCOUNTS PAYABLE VOUCHER
V6609757	10/15/2026	AMY TAMARAH WOLF KAUFMAN	R	462.08	ACCOUNTS PAYABLE VOUCHER
V6609758	10/15/2026	CORY LEE LANGENFELD	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609759	10/15/2026	ABIGAIL MARIE EVANS LARSON	R	299.44	ACCOUNTS PAYABLE VOUCHER
V6609760	10/15/2026	SARAH MARIE LUDEWIG	R	161.88	ACCOUNTS PAYABLE VOUCHER
V6609761	10/15/2026	CATHLEEN CAROL MATTICE	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609762	10/15/2026	SHARRI HELENE MCGIBBON	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609763	10/15/2026	LAURA MILES	R	247.76	ACCOUNTS PAYABLE VOUCHER
V6609764	10/15/2026	CLARE E MUYSKENS	R	155.80	ACCOUNTS PAYABLE VOUCHER
V6609765	10/15/2026	JENNA ANN NACE	R	480.48	ACCOUNTS PAYABLE VOUCHER
V6609766	10/15/2026	CINDY L NORDSTROM	R	12.92	ACCOUNTS PAYABLE VOUCHER
V6609767	10/15/2026	RACHEL ERIN NOVY	R	45.00	ACCOUNTS PAYABLE VOUCHER

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V6609768	10/15/2026	ROSALIE L PALAN	R	56.24	ACCOUNTS PAYABLE VOUCHER
V6609769	10/15/2026	JACKIE MARIE PAULEY	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609770	10/15/2026	EMILY COLLEEN GOODSON	R	149.88	ACCOUNTS PAYABLE VOUCHER
V6609771	10/15/2026	HOLLY MARIE PEMBLE	R	387.60	ACCOUNTS PAYABLE VOUCHER
V6609772	10/15/2026	AMANDA LYNN PETERS	R	57.00	ACCOUNTS PAYABLE VOUCHER
V6609773	10/15/2026	JENNIFER MAE PETERSEN	R	146.24	ACCOUNTS PAYABLE VOUCHER
V6609774	10/15/2026	BROOKE ALLYSON PETERSON	R	163.72	ACCOUNTS PAYABLE VOUCHER
V6609775	10/15/2026	CAROLINE ROSE PETERSON	R	446.88	ACCOUNTS PAYABLE VOUCHER
V6609776	10/15/2026	EMILY ANN PFISTERER	R	715.16	ACCOUNTS PAYABLE VOUCHER
V6609777	10/15/2026	GRACE M PITZL	R	52.44	ACCOUNTS PAYABLE VOUCHER
V6609778	10/15/2026	HANNAH ELAINE ANSEL	R	260.00	ACCOUNTS PAYABLE VOUCHER
V6609779	10/15/2026	TARA C PRECHT	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609780	10/15/2026	KELLI MARIE PROULX	R	479.56	ACCOUNTS PAYABLE VOUCHER
V6609781	10/15/2026	ANTHONY E REICHENBERGER	R	24.32	ACCOUNTS PAYABLE VOUCHER
V6609782	10/15/2026	WENDI MARLAINA RENKEN	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609783	10/15/2026	ANDREA L RIFFE	R	156.56	ACCOUNTS PAYABLE VOUCHER
V6609784	10/15/2026	MELANIE ANN RIX	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609785	10/15/2026	STACEY A ROSSOW	R	23.56	ACCOUNTS PAYABLE VOUCHER
V6609786	10/15/2026	SARAH CATHERINE ROWLEY	R	278.92	ACCOUNTS PAYABLE VOUCHER
V6609787	10/15/2026	OLIVIA E SARASIO MEYER	R	225.72	ACCOUNTS PAYABLE VOUCHER
V6609788	10/15/2026	BECKY LEA SAUCEDA	R	15.20	ACCOUNTS PAYABLE VOUCHER
V6609789	10/15/2026	MELISSA RAE SCHALLER	R	160.68	ACCOUNTS PAYABLE VOUCHER
V6609790	10/15/2026	SAMANTHA KAY SCHULZ	R	409.04	ACCOUNTS PAYABLE VOUCHER
V6609791	10/15/2026	BYRON LEITH SCHWAB	R	22.80	ACCOUNTS PAYABLE VOUCHER
V6609792	10/15/2026	LEVARN M SHELBY	R	99.03	ACCOUNTS PAYABLE VOUCHER
V6609793	10/15/2026	KARLEEN SHERMAN	R	24.32	ACCOUNTS PAYABLE VOUCHER
V6609794	10/15/2026	DAWN E STEIGAUF	R	22.04	ACCOUNTS PAYABLE VOUCHER
V6609795	10/15/2026	HEATHER LYNN STOESZ	R	79.80	ACCOUNTS PAYABLE VOUCHER
V6609796	10/15/2026	ANN T STROM	R	128.21	ACCOUNTS PAYABLE VOUCHER
V6609797	10/15/2026	MICHELLE ERIN STROMME	R	47.88	ACCOUNTS PAYABLE VOUCHER
V6609798	10/15/2026	AMY LYNN SWANEY	R	90.00	ACCOUNTS PAYABLE VOUCHER
V6609799	10/15/2026	KAYLEEN LAVONNE TAFFE	R	328.32	ACCOUNTS PAYABLE VOUCHER
V6609800	10/15/2026	MARY ELIZABETH TAYLOR	R	203.68	ACCOUNTS PAYABLE VOUCHER
V6609801	10/15/2026	SONIA LYNN TENDRICH	R	146.08	ACCOUNTS PAYABLE VOUCHER
V6609802	10/15/2026	LAURA J. TENNESSEN	R	167.96	ACCOUNTS PAYABLE VOUCHER
V6609803	10/15/2026	EVE THOMAS BROOK	R	11.40	ACCOUNTS PAYABLE VOUCHER
V6609804	10/15/2026	SARA THOMAS	R	23.56	ACCOUNTS PAYABLE VOUCHER
V6609805	10/15/2026	TAYLOR MAY LOVIN	R	137.12	ACCOUNTS PAYABLE VOUCHER
V6609806	10/15/2026	MELISSA M TORRES	R	109.00	ACCOUNTS PAYABLE VOUCHER
V6609807	10/15/2026	SHANYN NICOLE TUFTEE	R	365.72	ACCOUNTS PAYABLE VOUCHER
V6609808	10/15/2026	JOHN NATHAN VOLKERT	R	322.24	ACCOUNTS PAYABLE VOUCHER
V6609809	10/15/2026	EMILY C WAGNER	R	88.16	ACCOUNTS PAYABLE VOUCHER
V6609810	10/15/2026	ASHLEY LYNNETTE WARD	R	706.80	ACCOUNTS PAYABLE VOUCHER
V6609811	10/15/2026	KAYLA B WEATHERS	R	230.69	ACCOUNTS PAYABLE VOUCHER
V6609812	10/15/2026	MONICA J WEBER	R	22.04	ACCOUNTS PAYABLE VOUCHER
V6609813	10/15/2026	SCOTT MICHAEL ZEHNDER	R	45.00	ACCOUNTS PAYABLE VOUCHER
V6609814	10/15/2026	MARK A. ZUZEK	R	16.72	ACCOUNTS PAYABLE VOUCHER
V7705723	09/29/2026	UNITED HEALTHCARE SERVICES, INC	R	77,643.35	ACCOUNTS PAYABLE VOUCHER
V7705724	09/30/2026	AMPERSAND THERAPY, LLC	R	7,782.50	ACCOUNTS PAYABLE VOUCHER
V7705725	09/30/2026	APPLE VALLEY ISD LLC	R	41,921.09	ACCOUNTS PAYABLE VOUCHER
V7705726	09/30/2026	EVERWAY LLC	R	561.98	ACCOUNTS PAYABLE VOUCHER
V7705727	09/30/2026	GRAINGER W W INC.	R	132.84	ACCOUNTS PAYABLE VOUCHER
V7705728	09/30/2026	IND SCH DIST 191	R	30,667.22	ACCOUNTS PAYABLE VOUCHER
V7705729	09/30/2026	KAREN CASS FELLING, M.A., LP	R	750.00	ACCOUNTS PAYABLE VOUCHER
V7705730	09/30/2026	MENARDS	R	107.68	ACCOUNTS PAYABLE VOUCHER
V7705731	09/30/2026	MIDWEST SPECIAL INSTRUMENTS, CORP	R	341.52	ACCOUNTS PAYABLE VOUCHER
V7705732	09/30/2026	ODP BUSINESS SOLUTIONS, LLC	R	398.22	ACCOUNTS PAYABLE VOUCHER
V7705733	09/30/2026	PROCARE THERAPY	R	10,302.38	ACCOUNTS PAYABLE VOUCHER

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V7705734	09/30/2026	SE ISD SUCCESSOR, LLC	R	89,377.97	ACCOUNTS PAYABLE VOUCHER
V7705735	09/30/2026	TRANE U.S. INC.	R	1,463.60	ACCOUNTS PAYABLE VOUCHER
V7705736	09/30/2026	UNITED HEALTHCARE SERVICES, INC	R	114,848.93	ACCOUNTS PAYABLE VOUCHER
V7705737	09/30/2026	XCEL ENERGY	R	9,775.25	ACCOUNTS PAYABLE VOUCHER
V7705738	09/30/2026	ZEN EDUCATE INC	R	16,938.38	ACCOUNTS PAYABLE VOUCHER
V7705739	09/30/2026	MN CHILD SUPPORT PAYMENT CENTER	R	534.50	ACCOUNTS PAYABLE VOUCHER
V7705740	09/30/2026	AFLAC	R	1,058.04	ACCOUNTS PAYABLE VOUCHER
V7705741	09/30/2026	AMERIPRISE FINANCIAL ADVISORS	R	3,731.79	ACCOUNTS PAYABLE VOUCHER
V7705742	09/30/2026	AXA EQUITABLE LIFE INS CO	R	711.25	ACCOUNTS PAYABLE VOUCHER
V7705743	09/30/2026	FIDELITY INVSTMT TAX-EX SVC CO	R	7,864.14	ACCOUNTS PAYABLE VOUCHER
V7705744	09/30/2026	HEALTHEQUITY (FSA)	R	543.75	ACCOUNTS PAYABLE VOUCHER
V7705745	09/30/2026	HEALTHEQUITY, INC. (HSA)	R	40,829.60	ACCOUNTS PAYABLE VOUCHER
V7705746	09/30/2026	HORACE MANN LIFE INS	R	358.33	ACCOUNTS PAYABLE VOUCHER
V7705747	09/30/2026	INTERNAL REVENUE SERVICE	R	297,582.06	ACCOUNTS PAYABLE VOUCHER
V7705748	09/30/2026	EDUCATION MN ESI BILLING TRUST	R	4,322.41	ACCOUNTS PAYABLE VOUCHER
V7705749	09/30/2026	MN DEPT OF REVENUE	R	52,144.41	ACCOUNTS PAYABLE VOUCHER
V7705750	09/30/2026	MN DEPT OF REVENUE(C)	R	411.30	ACCOUNTS PAYABLE VOUCHER
V7705751	09/30/2026	MN STATE RETIREMENT SYSTEM	R	150.00	ACCOUNTS PAYABLE VOUCHER
V7705752	09/30/2026	EXECUTIVE DIRECTOR	R	71,983.65	ACCOUNTS PAYABLE VOUCHER
V7705753	09/30/2026	STATE TREASURER, TRA	R	148,892.42	ACCOUNTS PAYABLE VOUCHER
V7705754	09/30/2026	U.S. DEPARTMENT OF THE TREASURY	R	394.34	ACCOUNTS PAYABLE VOUCHER
V7705755	09/30/2026	VARIABLE ANNUITY LIFE INS CO	R	3,416.31	ACCOUNTS PAYABLE VOUCHER
V7705756	09/30/2026	VOYA	R	422.91	ACCOUNTS PAYABLE VOUCHER
V7705757	10/01/2026	NATIONAL INSURANCE SERVICES OF WI,	R	11,069.80	ACCOUNTS PAYABLE VOUCHER
V7705758	10/01/2026	UNITED HEALTHCARE SERVICES, INC	R	94,896.41	ACCOUNTS PAYABLE VOUCHER
V7705759	10/06/2026	AMANDA GROH	R	2,697.50	ACCOUNTS PAYABLE VOUCHER
V7705760	10/06/2026	APPLE VALLEY ISD LLC	R	8,764.19	ACCOUNTS PAYABLE VOUCHER
V7705761	10/06/2026	MENARDS	R	162.05	ACCOUNTS PAYABLE VOUCHER
V7705762	10/06/2026	MRI INTERMEDIATE HOLDINGS, LLC	R	186.00	ACCOUNTS PAYABLE VOUCHER
V7705763	10/06/2026	PARENTIS LOCO CONSULTING, LLC	R	12,500.00	ACCOUNTS PAYABLE VOUCHER
V7705764	10/06/2026	PROCARE THERAPY	R	8,397.51	ACCOUNTS PAYABLE VOUCHER
V7705765	10/06/2026	REGINA MAENDLER, HEART & SCIENCE	R	9,579.00	ACCOUNTS PAYABLE VOUCHER
V7705766	10/08/2026	FIDELITY SECURITY LIFE INS CO	R	3,207.09	ACCOUNTS PAYABLE VOUCHER
V7705767	10/08/2026	UNITED HEALTHCARE SERVICES, INC	R	125,285.35	ACCOUNTS PAYABLE VOUCHER
V7705768	10/09/2026	AMANDA GROH	R	1,543.75	ACCOUNTS PAYABLE VOUCHER
V7705769	10/09/2026	APPLE COMPUTER, INC	R	1,328.00	ACCOUNTS PAYABLE VOUCHER
V7705770	10/09/2026	AI TECHNOLOGIES, LLC	R	6,407.25	ACCOUNTS PAYABLE VOUCHER
V7705771	10/09/2026	DELL MARKETING L.P.	R	1,109.20	ACCOUNTS PAYABLE VOUCHER
V7705772	10/09/2026	FRONTIER COMMUNICATIONS	R	1,041.35	ACCOUNTS PAYABLE VOUCHER
V7705773	10/09/2026	THE GARLAND COMPANY, INC	R	238.88	ACCOUNTS PAYABLE VOUCHER
V7705774	10/09/2026	KELLY SERVICES, INC	R	17,563.41	ACCOUNTS PAYABLE VOUCHER
V7705775	10/09/2026	MIDDLE ENGLISH INTERPRETING	R	2,591.90	ACCOUNTS PAYABLE VOUCHER
V7705776	10/09/2026	MN CLN SERVICES, INC	R	7,560.00	ACCOUNTS PAYABLE VOUCHER
V7705777	10/09/2026	NOVA EDUCATION CONSULTANTS	R	17,177.50	ACCOUNTS PAYABLE VOUCHER
V7705778	10/09/2026	ODP BUSINESS SOLUTIONS, LLC	R	3,021.14	ACCOUNTS PAYABLE VOUCHER
V7705779	10/09/2026	PER MAR SECURITY	R	110.00	ACCOUNTS PAYABLE VOUCHER
V7705780	10/09/2026	TWIN CITY HARDWARE COMPANY INC	R	1,220.26	ACCOUNTS PAYABLE VOUCHER
V7705781	10/09/2026	ZEN EDUCATE INC	R	13,410.50	ACCOUNTS PAYABLE VOUCHER
V7705782	10/15/2026	AESA	R	890.00	ACCOUNTS PAYABLE VOUCHER
V7705783	10/15/2026	AMAZON CAPITAL SERVICES	V	0.00	VOID: MULTI STUB VOUCHER
V7705784	10/15/2026	AMAZON CAPITAL SERVICES	V	0.00	VOID: MULTI STUB VOUCHER
V7705785	10/15/2026	AMAZON CAPITAL SERVICES	V	0.00	VOID: MULTI STUB VOUCHER
V7705786	10/15/2026	AMAZON CAPITAL SERVICES	V	0.00	VOID: MULTI STUB VOUCHER
V7705787	10/15/2026	AMAZON CAPITAL SERVICES	R	13,145.77	ACCOUNTS PAYABLE VOUCHER
V7705788	10/15/2026	AMPERSAND THERAPY, LLC	R	14,024.00	ACCOUNTS PAYABLE VOUCHER
V7705789	10/15/2026	CKC GOOD FOOD	R	32,707.02	ACCOUNTS PAYABLE VOUCHER
V7705790	10/15/2026	DAKOTA TRUCK UNDERWRITERS	R	17,815.00	ACCOUNTS PAYABLE VOUCHER
V7705791	10/15/2026	KAREN CASS FELLING, M.A., LP	R	375.00	ACCOUNTS PAYABLE VOUCHER

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V7705792	10/15/2026	MIDDLE ENGLISH INTERPRETING	R	1,930.52	ACCOUNTS PAYABLE VOUCHER
V7705793	10/15/2026	MN ENERGY RESOURCES CORPORATION	R	125.45	ACCOUNTS PAYABLE VOUCHER
V7705794	10/15/2026	PROCARE THERAPY	R	9,882.35	ACCOUNTS PAYABLE VOUCHER
V7705795	10/15/2026	ZEN EDUCATE INC	R	17,346.21	ACCOUNTS PAYABLE VOUCHER
V7705796	10/15/2026	MN CHILD SUPPORT PAYMENT CENTER	R	534.50	ACCOUNTS PAYABLE VOUCHER
V7705797	10/15/2026	AMERIPRISE FINANCIAL ADVISORS	R	12,463.09	ACCOUNTS PAYABLE VOUCHER
V7705798	10/15/2026	EDUCATION MINNESOTA, LOCAL 3904	R	8,910.39	ACCOUNTS PAYABLE VOUCHER
V7705799	10/15/2026	AXA EQUITABLE LIFE INS CO	R	3,003.77	ACCOUNTS PAYABLE VOUCHER
V7705800	10/15/2026	FIDELITY INVSTMT TAX-EX SVC CO	R	17,951.90	ACCOUNTS PAYABLE VOUCHER
V7705801	10/15/2026	HEALTHEQUITY (FSA)	R	700.00	ACCOUNTS PAYABLE VOUCHER
V7705802	10/15/2026	HEALTHEQUITY, INC. (HSA)	R	40,792.94	ACCOUNTS PAYABLE VOUCHER
V7705803	10/15/2026	HORACE MANN LIFE INS	R	1,570.83	ACCOUNTS PAYABLE VOUCHER
V7705804	10/15/2026	INTERNAL REVENUE SERVICE	R	295,186.02	ACCOUNTS PAYABLE VOUCHER
V7705805	10/15/2026	EDUCATION MN ESI BILLING TRUST	R	11,463.77	ACCOUNTS PAYABLE VOUCHER
V7705806	10/15/2026	MN DEPT OF REVENUE	R	51,362.08	ACCOUNTS PAYABLE VOUCHER
V7705807	10/15/2026	MN DEPT OF REVENUE(C)	R	250.00	ACCOUNTS PAYABLE VOUCHER
V7705808	10/15/2026	MN STATE RETIREMENT SYSTEM	R	150.00	ACCOUNTS PAYABLE VOUCHER
V7705809	10/15/2026	EXECUTIVE DIRECTOR	R	71,574.94	ACCOUNTS PAYABLE VOUCHER
V7705810	10/15/2026	STATE TREASURER, TRA	R	151,184.07	ACCOUNTS PAYABLE VOUCHER
V7705811	10/15/2026	U.S. DEPARTMENT OF THE TREASURY	R	394.34	ACCOUNTS PAYABLE VOUCHER
V7705812	10/15/2026	VARIABLE ANNUITY LIFE INS CO	R	9,064.66	ACCOUNTS PAYABLE VOUCHER
V7705813	10/15/2026	VOYA	R	1,285.41	ACCOUNTS PAYABLE VOUCHER
V7705814	10/22/2026	AMANDA GROH	R	2,421.25	ACCOUNTS PAYABLE VOUCHER
V7705815	10/22/2026	AMPERSAND THERAPY, LLC	R	5,280.00	ACCOUNTS PAYABLE VOUCHER
V7705816	10/22/2026	BAYCOM, INC.	R	2,599.75	ACCOUNTS PAYABLE VOUCHER
V7705817	10/22/2026	BENEFIT EXTRAS, INC	R	550.24	ACCOUNTS PAYABLE VOUCHER
V7705818	10/22/2026	CENTURYLINK	R	1,200.30	ACCOUNTS PAYABLE VOUCHER
V7705819	10/22/2026	DAKOTA TRUCK UNDERWRITERS	R	19,692.00	ACCOUNTS PAYABLE VOUCHER
V7705820	10/22/2026	FRONTIER COMMUNICATIONS	R	1,641.95	ACCOUNTS PAYABLE VOUCHER
V7705821	10/22/2026	GOPHER SPORT	R	53.13	ACCOUNTS PAYABLE VOUCHER
V7705822	10/22/2026	GRAINGER W W INC.	R	235.93	ACCOUNTS PAYABLE VOUCHER
V7705823	10/22/2026	HD SUPPLY INC	R	3,173.40	ACCOUNTS PAYABLE VOUCHER
V7705824	10/22/2026	IND SCH DIST 191	R	2,186.09	ACCOUNTS PAYABLE VOUCHER
V7705825	10/22/2026	IND SCH DIST 200	R	9,042.63	ACCOUNTS PAYABLE VOUCHER
V7705826	10/22/2026	JOHNSON CONTROLS FIRE PROTECTION LP	R	3,380.06	ACCOUNTS PAYABLE VOUCHER
V7705827	10/22/2026	KELLY SERVICES, INC	R	18,793.10	ACCOUNTS PAYABLE VOUCHER
V7705828	10/22/2026	LB CARLSON, LLP	R	19,500.00	ACCOUNTS PAYABLE VOUCHER
V7705829	10/22/2026	MENARDS	R	20.96	ACCOUNTS PAYABLE VOUCHER
V7705830	10/22/2026	MIDDLE ENGLISH INTERPRETING	R	1,555.14	ACCOUNTS PAYABLE VOUCHER
V7705831	10/22/2026	NOVA EDUCATION CONSULTANTS	R	15,012.50	ACCOUNTS PAYABLE VOUCHER
V7705832	10/22/2026	OFFICE OF MN.IT SERVICES	R	508.20	ACCOUNTS PAYABLE VOUCHER
V7705833	10/22/2026	OTICON	R	99.98	ACCOUNTS PAYABLE VOUCHER
V7705834	10/22/2026	PROFESSIONAL WIRELESS COMMUNICATION	R	1,637.65	ACCOUNTS PAYABLE VOUCHER
V7705835	10/22/2026	RATWIK, ROSZAK & MALONEY, P.A.	R	1,140.00	ACCOUNTS PAYABLE VOUCHER
V7705836	10/22/2026	SOURCEWELL	R	146.25	ACCOUNTS PAYABLE VOUCHER
V7705837	10/22/2026	TRANE U.S. INC.	R	2,932.00	ACCOUNTS PAYABLE VOUCHER
V7705838	10/22/2026	ZEN EDUCATE INC	R	18,243.05	ACCOUNTS PAYABLE VOUCHER
V7705839	10/22/2026	CENTERPOINT ENERGY	R	119.16	ACCOUNTS PAYABLE VOUCHER
V7705840	10/22/2026	DELTA DENTAL OF MINNESOTA	R	25,373.09	ACCOUNTS PAYABLE VOUCHER
V7705841	10/22/2026	UNITED HEALTHCARE SERVICES, INC	R	112,149.19	ACCOUNTS PAYABLE VOUCHER
V7705842	10/22/2026	WA DEPT OF EMP SEC-PD FAM & MED	R	170.74	ACCOUNTS PAYABLE VOUCHER
V7705843	10/22/2026	WA DEPT OF EMP SEC-WA CARES	R	122.69	ACCOUNTS PAYABLE VOUCHER
V7705844	10/22/2026	WA DEPT OF LABOR & INDUSTRIES	R	204.17	ACCOUNTS PAYABLE VOUCHER
V7705845	10/29/2026	MN DEPT OF EMPLOY & ECONMIC DEV.	R	69,145.14	ACCOUNTS PAYABLE VOUCHER
V7705846	10/29/2026	MN DEPT OF EMPLOYMENT & ECON DEV.	R	308,018.35	ACCOUNTS PAYABLE VOUCHER
V7705847	10/29/2026	UNITED HEALTHCARE SERVICES, INC	R	86,059.10	ACCOUNTS PAYABLE VOUCHER
V7705848	10/30/2026	ALL IN ONE TRANSLATION AGENCY, LLC	R	270.00	ACCOUNTS PAYABLE VOUCHER
V7705849	10/30/2026	AM THERMOFORM CORP	R	399.99	ACCOUNTS PAYABLE VOUCHER

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V7705850	10/30/2026	AMAZON CAPITAL SERVICES	V	0.00	VOID: MULTI STUB VOUCHER
V7705851	10/30/2026	AMAZON CAPITAL SERVICES	R	4,792.72	ACCOUNTS PAYABLE VOUCHER
V7705852	10/30/2026	AMPERSAND THERAPY, LLC	R	12,334.50	ACCOUNTS PAYABLE VOUCHER
V7705853	10/30/2026	APPLE VALLEY ISD LLC	R	41,921.09	ACCOUNTS PAYABLE VOUCHER
V7705854	10/30/2026	ASL INTERPRETING SERVICES, INC	R	4,292.00	ACCOUNTS PAYABLE VOUCHER
V7705855	10/30/2026	BLUUM USA INC	R	239.20	ACCOUNTS PAYABLE VOUCHER
V7705856	10/30/2026	BUILDING WINGS LLC	R	586.19	ACCOUNTS PAYABLE VOUCHER
V7705857	10/30/2026	CDWG	R	1,844.71	ACCOUNTS PAYABLE VOUCHER
V7705858	10/30/2026	FLEXSPEAK, INC	R	218.23	ACCOUNTS PAYABLE VOUCHER
V7705859	10/30/2026	FRONTIER COMMUNICATIONS	R	1,058.32	ACCOUNTS PAYABLE VOUCHER
V7705860	10/30/2026	IND SCH DIST 191	R	30,667.22	ACCOUNTS PAYABLE VOUCHER
V7705861	10/30/2026	LEARNING A-Z	R	2,093.00	ACCOUNTS PAYABLE VOUCHER
V7705862	10/30/2026	MCPHILLIPS BROS ROOFING CO	R	4,800.00	ACCOUNTS PAYABLE VOUCHER
V7705863	10/30/2026	MIDDLE ENGLISH INTERPRETING	R	2,591.90	ACCOUNTS PAYABLE VOUCHER
V7705864	10/30/2026	ODP BUSINESS SOLUTIONS, LLC	R	75.89	ACCOUNTS PAYABLE VOUCHER
V7705865	10/30/2026	PROCARE THERAPY	R	29,793.33	ACCOUNTS PAYABLE VOUCHER
V7705866	10/30/2026	SAFE WAY BUS CO.	R	938.14	ACCOUNTS PAYABLE VOUCHER
V7705867	10/30/2026	SE ISD SUCCESSOR, LLC	R	89,377.97	ACCOUNTS PAYABLE VOUCHER
V7705868	10/30/2026	UNITED HEALTHCARE SERVICES, INC	R	113,126.02	ACCOUNTS PAYABLE VOUCHER
V7705869	10/30/2026	VENTRIS LEARNING LLC	R	90.00	ACCOUNTS PAYABLE VOUCHER
V7705870	10/30/2026	WEAVING CULTURES, LLC	R	347.90	ACCOUNTS PAYABLE VOUCHER
V7705871	10/30/2026	WESTERN PSYCHOLOGICAL SERVICES	R	781.99	ACCOUNTS PAYABLE VOUCHER
V7705872	10/30/2026	XCEL ENERGY	R	6,543.09	ACCOUNTS PAYABLE VOUCHER
V7705873	10/30/2026	ZEN EDUCATE INC	R	10,929.78	ACCOUNTS PAYABLE VOUCHER
V7705874	10/29/2026	MN CHILD SUPPORT PAYMENT CENTER	R	534.50	ACCOUNTS PAYABLE VOUCHER
V7705875	10/29/2026	AFLAC	R	888.06	ACCOUNTS PAYABLE VOUCHER
V7705876	10/29/2026	AMERIPRISE FINANCIAL ADVISORS	R	12,014.22	ACCOUNTS PAYABLE VOUCHER
V7705877	10/29/2026	EDUCATION MINNESOTA, LOCAL 3904	R	8,794.85	ACCOUNTS PAYABLE VOUCHER
V7705878	10/29/2026	AXA EQUITABLE LIFE INS CO	R	3,003.77	ACCOUNTS PAYABLE VOUCHER
V7705879	10/29/2026	ESP LOCAL 4242	R	4,245.85	ACCOUNTS PAYABLE VOUCHER
V7705880	10/29/2026	FIDELITY INVSTMT TAX-EX SVC CO	R	17,951.90	ACCOUNTS PAYABLE VOUCHER
V7705881	10/29/2026	HEALTHEQUITY (FSA)	R	700.00	ACCOUNTS PAYABLE VOUCHER
V7705882	10/29/2026	HEALTHEQUITY, INC. (HSA)	R	42,048.59	ACCOUNTS PAYABLE VOUCHER
V7705883	10/29/2026	HORACE MANN LIFE INS	R	1,645.83	ACCOUNTS PAYABLE VOUCHER
V7705884	10/29/2026	INTERNAL REVENUE SERVICE	R	290,725.74	ACCOUNTS PAYABLE VOUCHER
V7705885	10/29/2026	EDUCATION MN ESI BILLING TRUST	R	11,363.77	ACCOUNTS PAYABLE VOUCHER
V7705886	10/29/2026	MN DEPT OF REVENUE	R	50,808.27	ACCOUNTS PAYABLE VOUCHER
V7705887	10/29/2026	MN DEPT OF REVENUE(C)	R	250.00	ACCOUNTS PAYABLE VOUCHER
V7705888	10/29/2026	MN STATE RETIREMENT SYSTEM	R	150.00	ACCOUNTS PAYABLE VOUCHER
V7705889	10/29/2026	EXECUTIVE DIRECTOR	R	70,805.01	ACCOUNTS PAYABLE VOUCHER
V7705890	10/29/2026	STATE TREASURER, TRA	R	148,846.80	ACCOUNTS PAYABLE VOUCHER
V7705891	10/29/2026	U.S. DEPARTMENT OF THE TREASURY	R	394.34	ACCOUNTS PAYABLE VOUCHER
V7705892	10/29/2026	VARIABLE ANNUITY LIFE INS CO	R	8,958.40	ACCOUNTS PAYABLE VOUCHER
V7705893	10/29/2026	VOYA	R	1,285.41	ACCOUNTS PAYABLE VOUCHER
		Total		4,167,246.82	

Intermediate School District 917
Purposeful. Personalized. Partners.

1300 145th Street East
Rosemount, MN 55068

(651) 423-8229
isd917.org

To: ISD 917 School Board Members
Michael Favor Superintendent

From: Mark Johns Director of Business Services

Date: November 10, 2026

Re: District Revenue and Expenditures for your approval

Information:

- Enclosed for your review and approval are the fiscal year 2026 and 2027 revenue and expenditure budgets to be published in the board approved St. Paul Pioneer Press and will be posted to our ISD 917 website per Minn. Stat. section 123B.10.

- The information provided is based on the audited information for FY26 which will be presented to the board during the December 1, 2026, board meeting. FY27 information is based on the adopted revenues and expenditures approved by the board on June 2, 2026.

- **FY26 unassigned fund balances** came in higher than anticipated compared to the revised budget projection. FY26 ended the year with an unassigned fund balance of $11.9M compared to the revised budget of $11.0M. The improvement in the operating fund balance by an additional $0.9M resulted predominantly from Special Education as Expenses were $1.6M less than the Revised Budget and Revenues were $900k less than Revised Budget:

  - o Expenses in the Revised Budget included 39 open positions which went mostly unfilled.
  - o Revenue decreased due to student hours being 2% lower than the Revised Budget and a decrease from expected Medical Assistance funding.

- **Internal Service Fund balances** (medical & dental) came in flat to the FY26 Revised Budget.

- **FY26 vs FY25**: Total FY26 operating revenues were $54.8M and operating expenditures were $53.0M. This created a FY 26 fund balance surplus of $1.9M. FY25 had a fund balance increase of $691K.

- **FY26 total ADM's** served reporting as of 10/13/26 increased 30.2 ADM's or 3.6% in comparison to FY25. Special Education increased 13.0%, ALC increased 11.5% and Targeted Services decreased -12.6%.
- **FY25 total operating cost per ADM** increased by $3,022 or 5.2% to $61,314 as reported on MDE revenues and expenditures report.

DEPARTMENT OF EDUCATION

Division of School Finance
400 NE Stinson Blvd.
Minneapolis, MN 55413

District Revenues and Expenditures
Budget for Fiscal Year (FY) 2026 and FY 2027

ED-00110-49

General Information: Minnesota Statutes 2025, section 123B.10, requires that every school board shall publish the subject data of this report.

District Name: | District Number:

Fund	FY 2026 Beginning Fund Balances	FY 2026 Actual Revenues and Transfers In	FY 2026 Actual Expenditures and Transfers Out	June 30, 2026 Actual Fund Balances	FY 2027 Budget Revenues and Transfers In	FY 2027 Budget Expenditures and Transfers Out	June 30, 2027 Projected Fund Balances
General Fund/Restricted	$ 62,909	$ 3,194,032	$ 3,191,950	$ 64,992	$ 3,122,386	$ 2,554,936	$ 632,442
General Fund/Other	$ 10,085,563	$ 52,067,400	$ 50,193,442	$ 11,959,521	$ 58,392,333	$ 58,053,028	$ 12,298,826
Food Service Fund	$ 4,180	$ 275,126	$ 279,306	$ -	$ 255,150	$ 285,600	$ (30,450)
Community Service Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Building Construction Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Debt Service Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Trust Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Internal Service Fund	$ 7,403,229			$ 7,986,417			$ 7,887,007
* OPEB Revocable Trust Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OPEB Irrevocable Trust Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OPEB Debt Service Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total - All Funds	$ 17,555,881	$ 55,536,558	$ 53,664,698	$ 20,010,929		$ 60,893,564	$ 20,787,824

Long-Term Debt	
Outstanding July 1, 2025	$ 5,660,000
Plus: New Issues	
Less: Redemeed Issues	$ 5,320,000
Outstanding June 30, 2026	$ 340,000
Short-Term Debt	
Certificates of Indebtedness	$ -
Other Short-Term Indebtedness	$ -

Current Statutory Operating Debt per Minnesota Statutes, section 123B.81	
Amount of General Fund Deficit, if any, in excess of 2.5% of expenditures 06/30/2026	$ -
Cost per student - Average Daily Membership (ADM) 06/30/2026	
Total Operating Expenditures	$ 53,412,158.64
FY 2026 Total ADM Served + Tuitioned Out ADM + Adjusted Extended ADM	871.13
FY 2026 Operating Cost per ADM	$ 61,313.65

The complete budget may be inspected upon request to the superintendent.

Comments:

* Other Post-Employment Benefits (OPEB)

MEMORANDUM OF UNDERSTANDING

between INTERMEDIATE SCHOOL DISTRICT 917

and EDUCATION MINNESOTA LOCAL 3904

Lane Change Credit for Work Based Learning and Career and Technical Education Programs

WHEREAS, the District and Local 3904 are parties to a Collective Bargaining Agreement (CBA) for the period of July 1, 2025 through June 30, 2027; and

WHEREAS, the parties wish to recognize coursework completed by licensed teachers through Lakes Country Service Cooperative Work Based Learning and Career and Technical Education programs for purposes of lane advancement under the Collective Bargaining Agreement; and

WHEREAS, the parties recognize the graduate credit equivalencies associated with Minnesota Professional Educator Licensing and Standards Board (PELSB) approved post-secondary options that align with the cooperative's PELSB approved alternative teacher preparation program;

THEREFORE, the parties agree to the following:

1. This MOU applies to licensed teachers covered by the Collective Bargaining Agreement who complete qualifying coursework through Lakes Country Service Cooperative Work Based Learning (WBL) or Career and Technical Education (CTE) programs.

2. Qualifying coursework and credit equivalency - Licensed teachers who complete qualifying coursework through Lakes Country Service Cooperative are eligible to apply the corresponding credit equivalency toward a lane change under the Collective Bargaining Agreement.

3. For purposes of this MOU, the parties agree to recognize the following credit equivalencies:
    - Work Based Learning: Nine (9) graduate credits, corresponding to the PELSB approved post-secondary options at Bethel University and St. Cloud State University.
    - Career and Technical Education Core program: Twelve (12) graduate credits, corresponding to the PELSB approved post-secondary option at St. Cloud State University.
    - Except as expressly provided in this MOU, lane changes remain subject to the applicable requirements of the Collective Bargaining Agreement.

4. Lane change documentation - Eligible teachers must submit a completed lane change form to Human Resources, together with the documentation necessary to verify program completion, the applicable credit equivalency, and eligibility for lane advancement.
    - The completed lane change form and all necessary supporting documentation must be submitted to Human Resources no later than November 30, 2026.
    - Human Resources will review the submitted materials and process qualifying lane changes in accordance with this Memorandum of Understanding and the Teacher Master Agreement.
5. Payroll adjustment - Approved lane changes submitted with all required documentation by November 30, 2026, will be reflected on the December 15, 2026 payroll. Approved lane changes will apply prospectively beginning with the 2026-27 school year.
6. Duration and enforceability - This Memorandum of Understanding expires on June 30, 2027, and it shall have no force or effect thereafter unless otherwise agreed in writing by the Association and the School District.
7. This Memorandum of Understanding does not establish a past practice or precedent, nor shall it apply to the interpretation or application of other language in the Collective Bargaining Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement as follows:

_____	_____
Local 3904 President	School Board Chair
_____	_____
Local 3904 Chief Negotiator	School Board Clerk