



**MEETING OF THE BOARD OF REGENTS
LEE COLLEGE DISTRICT
SPECIAL BOARD MEETING
April 17, 2025**

The Board of Regents of the Lee College District met on April 17, 2025, at 4:02 p.m. at John B. Tucker Hall. Chairman Fontenot called the meeting to order stating that the meeting was duly posted and a quorum was present.

PRESENT: Daryl Fontenot, Chairman; Susan Moore-Fontenot, Vice Chair; Mark Himself, Secretary; Mark Hall, Assistant Secretary (4:30 p.m.); Gina Guillory, Judy Jirrels, Gilbert Santana, Pam Warford (4:06 p.m.)

Dr. Lynda Villanueva, President (4:06 p.m.)

ABSENT: Weston Cotten

VISIONING ACTIVITY – FACILITIES MASTER PLAN

Chairman Fontenot introduced Leydy Arriaga of PBK Architects, who facilitated the meeting.

Beginning with a brief status report, Ms. Arriaga said her firm has completed facility walks, which will lead to a current facilities assessment. Also underway are a campus utilization study and a traffic study. Site studies will provide visual representations of solutions – after site studies are approved, the master plan book will be created, she said. From the already completed SWOT analysis, consensus is needed on top priorities, she said. She continued with an overview of what visioning is, and what visioning isn't.

Using visioning questions to initiate open discussion, Ms. Arriaga generated input from Regents and college administrators as follows:

- Use of VISION 2028 Instructional Plan was suggested as a guide for anticipating facility needs; later in the meeting it was noted that identifying current unmet instructional needs is not part of VISION 2028.
- Support instructional programming in line with House Bill 8, approved in 2023.
- Area population expected to increase, but no stated enrollment goal – will respond to local needs.
- Contrast/consider instruction on-line (most convenient) vs. in-person (most successful).
- Eliminate equity gaps. Foster completion. Focus on child care and meeting basic needs of students.
- Recognize circumstances of not only students, but also citizens in the community.

- Capture/attract potential students at a younger age (K-12).
- Consider how to support/facilitate faculty success; later it was noted that instructors at this time are providing input as to their current classroom environment needs.
- Strategic partnerships identified include school districts – especially the importance of future branch campus in Barbers Hill and considering duplication of branch campus elsewhere in service area, City of Baytown, Harris County, Chambers County, Economic Development Foundation, Greater Houston Partnership, industries/businesses to learn their needs and develop their workforce talent pool, student university transfer destinations.
- University center concept: professors could teach their university's 3rd & 4th year courses here.
- Begin to offer baccalaureate programs.
- Update/modernize campus appearance, refresh/maintain campus buildings/environment, work within context of what's here, bring modern aesthetic, ideally design a timeless facility.
- Address issues by prioritizing them, after gaining information from employee assemblies and other avenues of communication. Also, PBK was encouraged to meet with the Administration to ask for more details and information, then to move the visioning process forward by circling back with the Board.

PBK is scheduled April 24 to present a preliminary assessment and to report preliminary utilization findings.

ADJOURNMENT

Chairman Fontenot declared the meeting adjourned at 4:52 pm.

Chairman, Board of Regents

Secretary, Board of Regents