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Purpose	The College District is committed to providing a fair, safe, and pro- ductive work environment where <u>grievancesemployee complaints</u> are <u>dealt-considered</u> with <u>sensitivelysensitivity</u> and <u>expedi- tiously-in a prompt manner</u> . The purpose of the College District's <u>grievancecomplaint</u> policy is to assist in resolving all workplace is- sues and problems. The College District believes the best way of maintaining employee job satisfaction and good working relation- ships is to follow a procedure for solving problems and <del>griev-</del> <del>ancescomplaints</del> as they arise.
	In most situations, employees should <u>first</u> make every effort to attempt to resolve matters informally by meeting with the person or persons involved, or if that is not feasible, with the immediate supervisor of the person involved prior to accessing the formal complaint process. Exceptions may include cases involving alle- gations of unlawful harassment, whistleblower allegations, and other instances where it may be impractical to do so.
Freedom from Retaliation	The College District will not tolerate any form of retaliation against an employee who brings a complaint pursuant to this policy. [See DG]
Notice	College District employees and students are informed of this policy through a variety of meetings and publications, such as orientations, the student handbook, and the human resources website.
Definitions	The complainant is the person filing the complaint.
	The respondent is the person or entity that the complaint is filed against.
	<u>The A Resolution Appeal</u> Review Panel ( <u>RRPARP</u> ) is a group of College District <u>administrators employees</u> appointed to <u>hearreview</u> complaints. <u>and recommendations</u> . Each <u>RRPARP</u> is generally composed of three to five <u>at least two</u> administrators. <u>The terms "complaint" and "grievance" have the same meaning</u> and <u>may be used interchangeably</u> . <u>either one full-time faculty or</u> one full-time staff member depending on the type of complainant.
Complaint Types	A complaint <del>or grievance m</del> ay include:
	<ol> <li>Concerns about an employee's wages, pay, job duties, schedule or hours worked, or conditions of the employee's</li> </ol>

		work <u>, including performance evaluations area</u> or <del>review-</del> <del>s<u>environment;</u></del>
	2.	Violations of College Districta specific Board policy;
	3.	Specific allegations of unlawful discrimination or harass- ment based on the sex, race, color, religion, national origin, age, veteran's status, disability, genetic infor- mation,one or any othermore legally protected classifica- tionclassifications [see DIAA and DIAB];
	4.	Specific allegations of unlawful discrimination or retalia- tion based on the exercise of legally protected rights;
	5.	Specific allegations of adverse personnel actions based on the employee's good faith report to an appropriate law enforcement authority of a violation of a law by the Col- lege District or a College District employee, i.e., whistle- blower complaints [see DG];
	6.	Complaints resulting from the termination of an at-will employee [see DDC];
	7.	ComplaintsComplaint by a faculty member arising from the recommendation for nonrenewal or termination of atheir faculty contract or by an employee arising from the termination of their contract of employment [see DMAA and DMAB];
	8.	Complaints concerning the withdrawal of consent to re- main on campus [see GDA]; or
	9.	Any other complaint brought by an employee against an- other employee, supervisor, manager, vendor, or the Col- lege District.
Information Regarding Specific Complaints	<u>is su</u> will	more information on complaints regarding: When a complaint ubmitted alleging the violation of Board policy, the employee need to specify the name of the Board policy at issue. For e information please see the following policies:
	1.	Alleged discrimination/harassment/retaliation, including vi- olations of Title IX or Section 504, see DAA.
	2.	Dismissal of term contract employees, see DMAA.
	3.	Nonrenewal of term contract employees, see DMAB.
	4.	A commissioned peace officer who is an employee of the

		College District, see CHA.
	5.	An employment preference for former foster children, see DC.
	6.	Alleged harassment, see DIAA and DIAB.
	7.	Alleged retaliation (Whistleblower), see DG and DH. Whis- tleblower complaints must be initially filed within the time period specified by law, regardless of the time period spec- ified herein. Additional time lines for the employee and the College District to respond as set out in this policy may be shortened to allow the Board to make a final decision within 60 days of the initial complaint.
	<u>8.</u>	Other policies are available at: https://pol.tasb.org/Policy- Online?key=304
<u>Time Limits and</u> <u>Deadline to Submit</u> <u>Complaint</u>	reta thirty plair the a plair the the the the tion, poss that trict	ept in cases involving unlawful harassment, discrimination, or liation, the employee must submit their complaint within ten y (30) College District business days of the date: (1) the com- hant was notified of the decision; (2) the complainant knew of action that caused the complaint or concern; or (3) the com- hant reasonably should have known of the action that caused complaint or concern, whichever date is the earliest. Asses involving unlawful harassment, discrimination, or retalia- the employee must report the prohibited conduct as soon as sible after the alleged act or knowledge of the alleged act so the College District can take appropriate action at the earliest sible stage. A delay in reporting may impair the College Dis- s ability to investigate, gather evidence, and/or take correc- action as part of the complaint process.
Consolidation of Multiple Complaints	are tion date	ere it is determined that two or more individual complaints sufficiently similar in nature and remedy to permit resolu- through one proceeding, such complaints may be consoli- ed at the discretion of the chief human resources officer. hager, employee relations.
Untimely Complaints	corr corr the	complaint form or appeal notice is not submitted on time, the aplaint may be dismissed, with or without a hearing, and the aplainant will be notified in writing. An employee may appeal determination of timeliness. The appeal will be limited to the stion of timeliness and not the underlying merits of the com-

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	plaint. The appeal procedures will be provided in the notice of dis- missal.
Complaint Process Timelines and Extensions of TimeTimes	Any time limits set by these procedures, other than the time line for the initial filing of the <u>After a</u> complaint, has been submitted under this policy, all subsequent deadlines may be extended by the manager, of HR/employee relations for extenuating and un- foreseeable circumstances.
Recordkeeping / Confidentiality Recording Meetings	Employee complaints are kept separately from the employee's personnel file, in accordance with the College District's records retention policy. Complaint records are confidential to the extent permitted by law. Limited disclosures may be necessary in order to conduct a thorough investigation. Additionally, information may be disclosed in response to a subpoena or as otherwise may be required by law. Meetings held with the RRP are recorded by the College District. A complainant, respondent, or witness whose interview is recorded may request a copy of the recording of his or her interview. Release of records will be in compliance with the Texas Public Infor-
	mation Act. The College District will protect the individuals' privacy in a com- plaint filed under this policy to the extent that it is practical and
	allowed by law and College District policy. However, there may be times when disclosure of information is required in order to process or investigate a complaint. In all cases, efforts will be made to protect the privacy of individuals.
Representative	The complainant may designate a representative, including an <u>attorney at the complainant's own cost</u> , to represent him or <u>herthe complainant</u> at any level of the process by notifying the manager,- <u>employee relations</u> of HR/employee relations_in writing.
	If necessary, the College District may reschedule any meetings to include the College District's counsel. Each party will pay its own <u>fees and</u> costs incurred <u>by representatives</u> in the course of the complaint process.
Neutral Third Party	Depending on the complexity of a matter or an unanticipated conflictand at the sole discretion of interest the chief employee success officer or designee, a neutral third party may be desig- nated to hear and/or investigate a complaint or review an ap-

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peal if deemed necessary by the chief <u>human resources</u> <u>employee success</u> officer <u>or designee</u>.

General Complaint<br/>ProcedureDetailed The College will implement procedures to resolve em-<br/>ployee complaints. These procedures are not legal proceed-<br/>ings, but rather internal College District administrative pro-<br/>cesses to resolve workplace concerns amicably and at the<br/>earliest time period possible. The detailed procedures may<br/>be obtained from the human resources department.manager,<br/>HR/ employee -relations or at http://www.collin.edu/hr/com-<br/>plaints/Employee Complaints.html. The general complaint<br/>procedures are as follows.

Informal ProcessGenerally, employees area complainant is expected to attempt<br/>to resolve matters informally by meeting with the person or per-<br/>sons involved, or if to address the concerns. If<br/>that is not feasi-<br/>ble, a complainant is encouraged to meet with the immediate su-<br/>pervisor of the person involved. human resources consultant<br/>assigned to their campus and the appropriate supervisors as de-<br/>termined by the human resources consultant.

**Note:**\_\_\_\_Attempting to resolve matters informally concerning complaints involving any form of unlawful harassment, whistleblower allegations, and cases where it is impractical to do so is not required, and employees may proceed to Step 2.)-1.

Step 2 Formal Process

Step 1

If it is not possible to resolve a matter informally, a formal complaint may be submitted to the Human Resources Department by using the College District's online complaint form-or. Alternatively, a formal complaint may be submitted via hand-delivery to the manager, employee relations during regular business hours. Except in cases involving unlawful harassment, discrimination, or retaliation, the employee must submit his or her complaint within ten business days of the date the complainant knew or reasonably should have known of the action that caused the concern. In cases involving unlawful harassment, discrimination, or retaliation, the employee must report the prohibited conduct as soon as possible after the alleged act or knowledge of the alleged act so that the College District can take appropriate action at the earliest possible stage. A

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delay in reporting may impair the College District's ability to investigate, gather evidence, and/or take corrective action.
The employee complaint form<sup>1</sup> can be accessed on the College District's website.
If the complainant needs a reasonable accommodation in order to communicate his or hersubmit their complaint, the individual may contact the chief human resources officer manager, employee relations for assistance.
The complaint will describe all incident(s) at issue. Complaints will, reference violations of specific Board policy, if any, identify any relevant dates or witnesses and, provide sufficient factual detail to support the alleged violations, and indicate the dates of informal resolution conferences, if any.
Upon an initial review of the complaint, the chief human resources officer manager, employee relations will determine

<u>Step 2</u> Upon an initial review of the complaint, the <u>chief human re-</u> <u>sources officermanager</u>, <u>employee relations</u> will determine whether the allegations, if proven, could constitute prohibited conduct as defined by <u>thisBoard</u> policy or applicable law. If the allegations do not rise to the level of prohibited or unlawful conduct, the complaint will be dismissed. <del>Otherwise, the com-</del> plaint will be referred to the next step under this policy.- Any appeal will be limited to a determination of whether the complaint falls within the purview of this policy.

> <u>Otherwise, the complaint will be referred to the next step un-</u> <u>der this policy.</u> Any appeal will be limited to a determination of whether the complaint falls within the purview of Board policy.

Step 3 A meeting with the RRP will be scheduled to provide the complainant with the opportunity to present his or her concerns. Barring unforeseeable circumstances or difficulty with scheduling, the meeting will be scheduled within ten business days of receipt of the complaint. After meeting with the complainant, members of the RRP will undertake an investigation appropriate to the circumstances to reach a determination of the complaint.

> A meeting with the appropriate campus provost or senior administrator (generally the vice president of the respondent party) will be scheduled. The respondent will also receive a copy of the complaint and be asked to provide a written response that will be shared with the RRP for review.campus provost or senior administrator for review. At

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their discretion or in cases of a conflict, the campus provost or senior administrator may delegate the handling of the complaint under this step to the appropriate dean or administrator.

The College District will make reasonable attempts to schedule conferences at a mutually agreeable time. If the individual fails to appear at a scheduled conference without a compelling reason, the complaint will be considered withdrawn.

In most cases, the RRPcampus provost or senior administrator, or a designee, will issue a written summary determination within ten (10) College District business days of completing all meetings related to the complaint-and recommend granting or denying each request for relief. If an extension is necessary, the complainant will be notified in the complaint. As partwriting of the extension.

Step 4its If either the complainant or the respondent disagrees with the<br/>decision at Step 3, the complainant or respondent may appeal<br/>the determination, the RRP to an ARP who will review the com-<br/>plaint file and issue a determination. An ARP is generally com-<br/>posed of at least two administrators and either one full-time fac-<br/>ulty or one full-time staff member depending on the type of<br/>complainant.

The appeal must be submitted to the manager, employee relations within ten (10) College District business days of the date listed on the Step 3 decision. The manager, employee relations will confirm receipt of the appeal. The ARP may review additional documents, and if a majority of ARP members agree, may also, but is not required to, recommend alternative relief. conduct interviews of the complainant, the respondent, or witnesses.

The standard of review at this step will be by a preponderance of the evidence.

In most cases, the ARP will issue a written summary determination within ten (10) College District business days of completing all meetings related to the complaint. If an extension is necessary, the appealing party will be notified in writing of the extension.

In some cases, including those involving allegations of unlawful harassment, discrimination, or retaliation, the <u>RRPARP</u> may require additional time in which to <u>conduct an investiga-</u> <u>tionreview information</u> and prepare a determination. In such

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	cases, the <b>RRPARP</b> will notify the complainant and respond- ent in writing how much time reasonably will be needed to conclude the investigation <u>review</u> and prepare a determina- tion.
Step 3 for Determinations Related to Mid- Contract Termination	For those cases involving the recommended termination of a full- time contract employee during the term of the contract, and where the contract employee appeals the recommended termination, the meeting with the RRP will proceed as follows. The RRP will ensure that the College District/respondent pro- vides specific notice of the basis for the proposed termination to
<u>Step 5</u>	If the complainant or the, if such notice has not been previously provided. Before the meeting scheduled with the RRP, the College District/respondent and the complainant will provide to each other and the members of the RRP a list of witnesses they may present at the meeting, along with a general description of the nature of their testimonies and documents that they intend to use at the meeting with the RRP.
	Both parties will have the right to present witnesses and docu- mentary evidence and to cross-examine witnesses presented by the other party subject to the guidelines imposed by the RRP. The RRP will provide to both the College District/re- spondent and the complainant the procedures for the meeting including any time restraints placed on the parties' presenta- tions, as well as when each party will be required to provide exhibits and a witness list to the other party and to the RRP, and any other procedures applicable to the meeting before the RRP. The RRP will make a record of the hearing, either by tape recording or by court reporter. The strict rules of evi- dence will not apply, although all evidence should be relevant. The College District/respondent has the burden of proof and will make its presentation first. The College District will make reasonable attempts to schedule RRP meetings at a mutually agreeable time. If the individual fails to appear at a scheduled meeting, the College District may hold the meeting and issue a decision in the individual's absence.
Step 4	If either the College District/respondent or the complainant disagrees with the decision of the RRP, the College Dis- trict/respondent or the complainant ARP at Step 4, either party may appeal the determination to the appropriate <u>execu- tive</u> vice president (generally the vice president of the re- spondent party).or designee. The appeal must be submitted to the appropriate vice president (or executive vice president or designee as noted below) manager, employee relations

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within ten (10) College District business days of the date oflisted on the RRP'sStep 4 decision. The statement of appeal must:

#### The statement of appeal must:

- 1. Identify all points of disagreement with the determination;
- 2. Contain sufficient detail to clarify the basis of the appeal; and
- 3. Explain the reasons why the appeal should be granted. The standard of review at this step will be by a preponderance of the evidence.

<u>The standard of review at this step will be by a preponder-</u> <u>ance of the evidence.</u> If neither party files a timely appeal, the determination of the <u>RRPARP</u> becomes final and is nonappealable.

Note: For those complaints that involve the termination or non-renewal of a full-time contract, the appeal of the RRP's determination will be reviewed by the executive vice president or designee. The standard of review at this step will also be by a preponderance of the evidence.

Within ten (10) College District business days of receipt of the appeal, the vice president (or executive vice president (or designee as noted above) will issue a written decision affirming, affirming in part/denying in part, or reversing the RRP's ARP's determination.

The decision of the <u>executive</u> vice president or <u>designee</u> executive vice president is final and non-appealable for all types of complaints, except <u>for</u> complaints regarding the recommendation for <u>mid-contract</u> termination of a full-time <u>faculty member under DMAA(LOCAL) or of a</u> contract employee. <u>Those types of complaints may proceed to Step 6.</u>

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<u>Step 6 –</u> <u>Termination of</u> <u>Employment of a</u> <u>full-time Faculty</u> <u>Member or Contact</u> <u>EmployeeAppeals</u> to the District <u>President and</u> <u>Board for a</u> <u>Procedural</u> <u>Irregularity</u>

Appeals to the District President and Board

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For those complaints that involve the recommendation of a faculty member under DMAA(LOCAL) the recommendation for a mid-contract termination of a full-time faculty member or of a contract employee only, the decision of the executive vice president or designee may be appealed to the District President and Board.

<u>\_Nothing in this policy precludes an employee who has exhausted</u> the procedures in this policy from addressing the Board of Trustees at the next regular public meeting in accordance with the provision for hearing of citizens. The Board is not required to take any action concerning a grievance but will listen to the employee's concerns.

#### [See BDB]

Only complaints involving the termination of a full-time contract employee may be appealed to the District President and Board. If the College District/respondent or <u>If</u>-the complainant disagrees with the decision of the executive vice president or designee, either party the faculty member or contract employee may appeal to the Board by notifying the managermanager, of HR/employee relations within ten (10) <u>College District</u> business days of the receipt of the executive vice president or designee's<u>Step 5</u> decision. <u>The manager, employee relations will confirm receipt of the appeal.</u>

Prior to placing the matter on the Board agenda, the District President will review the record. If the District President reverses the termination decision of the executive vice president <u>or designee</u>, the recommendation for termination of the fulltime contract employee will be vacated, and the College District/respondent and the complainant will be notified in writing of the District President's findings and related actions regarding the matter. In this case, the matter will not proceed to presentation to the Board.

If the District President affirms the decision of the executive vice president or designee to terminate the full-time contract, the matter will be placed on the agenda for presentation to the Board. In such cases, the matter will be placed on the Board agenda after review by the District President, providing at least ten (10) College District business days' advance written notice to the complainant.

The complainant will be notified in writing of the date, time, and place of the Board meeting at which the complainant <u>or</u> <u>representative</u> will present <u>his or hertheir</u> concerns to the Board. The notice will include all applicable procedures for

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the presentation. to the Board. The presentation will take place in closed meeting unless the complainant requests that it be heard in public. The Board may place time limits on the presentation.

The Board will consider the complaint, the record created at the meeting before the RRPcomplaint file maintained by the manager, employee relations, and the oral presentations to the Board-and.

The Board may give notice of its decision orally or in writing at any time up to and including the next regularly scheduled Board meeting after the Board hears the matter. -However, the Board is not required to take any action. -If for any reason the Board does not take any action by the end of the next regularly scheduled meeting, the lack of a response by the Board upholds the last prior administrative decision.

Public Comment to<br/>the BoardNothing in this policy precludes an employee who has exhausted<br/>the procedures in this policy from addressing the Board of Trustees<br/>at the next regular public meeting in accordance with the provision<br/>for hearing of citizens. The Board is not required to take any action<br/>concerning a grievance but will listen to the employee's concerns.

#### [See BDB]

**Board Report** 

After the end of each fiscal year, the District President will provide to the Board a summary report indicating the number and types of complaints received under this policy.

<sup>&</sup>lt;sup>1</sup> Employee Complaint Form: <u>http://www.collin.edu/hr/complaints/Em-ployee\_Complaints.html</u>