



**GOVERNING BOARD AGENDA ITEM  
AMPHITHEATER UNIFIED SCHOOL DISTRICT NO. 10**

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**DATE OF MEETING:**      **January 26, 2016**

**TITLE:**            **Approval of Post-Retirement Employment Opportunities During the 2016-2017  
Fiscal Year for Staff Retiring in the Current Fiscal Year**

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**BACKGROUND:**

**Significance of Staff Retention**

As the Governing Board has previously studied and discussed, there are increasing pressures on Arizona school districts to retain highly qualified personnel that have their origins in a number of factors:

- Current law demands that instruction be provided by teachers and paraprofessionals meeting high levels of qualification.
- Student achievement goals as well as school labels established under State and Federal law depend upon placement and retention of skilled staff.
- Fifty percent of all teachers in the profession today are expected to retire by the end of this decade.
- 20 percent of teachers nationally leave the teaching workforce every year – one of the highest turnover rates in any employment sector.
- Arizona State Retirement contribution rates for employees have increased significantly over the last several years, leading many to retire under cost/benefit analysis.
- The private sector and other schools continue to compete for personnel in hard to fill disciplines (e.g., Math, Science, and various professional disciplines such as speech and physical therapy).
- Decreasing State funding for Arizona schools which diminishes the appeal of serving in Arizona classrooms.
- The vast majority of graduates from Arizona education colleges last year left Arizona to seek employment elsewhere.

The impact of the growing teacher shortage in Arizona resulting from factors such as these is evident throughout the state. Our own District, for example, now encounters difficulty recruiting even for positions that traditionally were never difficult to fill, such as basic elementary teaching positions. Nearly 1,000 classrooms across Arizona will be staffed this year, all year, by substitute teachers. Rural districts, hit even harder by this teaching shortage, have begun offering substantially higher salaries and even free housing to attract staff. School districts, like Amphi, have been offering salary enhancements for personnel teaching in

“hard-to-fill” positions. And, with the loss of staff for any reason having such a detrimental effect upon schools, schools are also pursuing the re-employment of retirees through post-retirement, third-party “employee-leasing” arrangements.

### **The “Lease-Back” Solution**

New businesses have arisen which offer school districts the ability to hire teachers, administrators and classified employees who have retired. (The Arizona State Retirement System would normally preclude those retirees from returning to employment with any Arizona school district for one year after retirement). In this way, those employees whose valuable and much needed skills might have otherwise been lost can continue working. Additionally, these personnel may earn substantial post-retirement incomes without violating State retirement rules.

The legality of retaining retired teachers and other employees through a third-party “lease-back” arrangement is expressly established in A.R.S. § 15-502. It reads in relevant part:

The governing board may obtain the services of any employee, including teachers, substitute teachers and administrators, by contracting with a private entity that employs personnel required by the school district.

The District has offered such a program for several years, and participants have been very positive about the opportunity. The program’s approval by the Board expires at the end of this fiscal year.

The District “saves” the difference between the cost of the employee’s pre-retirement salary (and employee related costs) and the fees paid to the vendor. The employee earns income both as a State retiree and as a third-party employee placed with the District.

The District currently offers such a program through smartschoolsplus, Inc., a vendor that is offering service through the Strategic Alliance for Volume Expenditures (SAVE) group procurement cooperative.

Retirees hired through smartschoolsplus, Inc., like the former program offered through ESI, will fill their pre-retirement position, on the following terms and conditions:

1. The option will be offered for the coming fiscal year, allowing the retiree’s retention beginning on July, 1, 2016.
2. The terms of the retiree’s employment with smartschoolsplus, Inc. will be determined by the provider in consultation with the District, and the retiree must acknowledge those terms prior to placement with the District.
3. smartschoolsplus, Inc. will compensate former employees of the District at the approximate rate of 71.64% of the wage paid to the employee by the District prior to retirement. This difference in pay has increased following the State mandate to make the ASRS alternative contribution on contract fees paid to third-party contractors.

4. The provider will make and/or pay all appropriate payroll deductions and taxes. The District will pay a service fee to the provider as determined by the District's contract with the vendor. The district will also make the requisite contribution to the ASRS, which does not modify the retiree's retirement benefits.
5. Personnel placed with the District through this program must meet all District, State and Federal qualification standards, including but not limited to, fingerprint/background clearance, certification, endorsement, education level, and licensure.
6. Pursuant to the terms and conditions of the District's Early Retirement Program (ERP) and Early Retirement Phase Out Program (ERPOP), participants in those former programs are not allowed to participate in this program.
7. Regardless of their status as employees of a third-party rather than the District, all personnel placed with the District must comply with District, State and Federal laws, policies, regulations, directives as well as school improvement plans of the Amphitheater District.

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**RECOMMENDATION:**

This item is presented for the Board's consideration and action. The administration recommends the Board approve continuation of post-retirement employment opportunities for District retirees, under the foregoing terms and conditions.

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**INITIATED BY:**



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Todd A. Jaeger, Associate to the Superintendent

Date: January 21, 2016



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Patrick Nelson, Superintendent