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January 2, 2019

Dear Chris and members of the Bristol Board of Education,

Thank you for the opportunity to capstone my career as an educator, as the Superintendent of Schools. My work has always centered on the students who depend upon us to prepare them for their life after graduation. I believe that the relationships I have developed during the past 26+ years are a key to the successes our students have had under my leadership.

Chris, you and I first met in 1992 when you and Jill were the treasurers of the Bingham School PTA. You have continued to donate enormous amounts of your time, talent and resources to our students. Bristol is fortunate to have so many individuals who have stepped forward to volunteer and candidate as members of the Board of Education. Thank you as well to Jeff Caggiano, Jen Dube, Kristen Giantonio, Joe Grabowski, Karen Hintz, Tom O'Brien, and Karen Vibert and all of the Commissioners with whom I have worked. Your do not receive nearly enough credit for the work you do on a voluntary basis.

Much time has passed, but the joy I first felt as the Bingham School principal still resounds in my thoughts. My work to transform that school into an arts integrated learning experience continues as we work to create a program for our first themed school in Bristol, the Memorial Boulevard Arts Magnet School.

During my tenure I have had the privilege of working with hundreds of amazing teachers and administrators. The work Mike Wasta, Denise Carabetta and I initiated in 2001, is the foundation of the work in which we engage today. My central office leadership team amazes me every day. Their work ethic, intellect and compassion is laudable. Thank you Kate, Mike, Carly, Sam and Jill. All of these talented individuals hold in common the belief that **all** children can be successful learners and that **all** of the adults in our organization must continue to learn and adapt as well.

With this all said, I intend to retire on June 30, 2019. The next chapter of my life will include much more time with my family.

Most sincerely,

Susan Kalt Moreau, Ph.D.