

Recap of Facility Study

"To build enduring relationships and strong communities."



Agenda (Recap of Previous Work)

- Where are We Now and Team Goals
- Educational and Deferred Maintenance Needs for each Building
- How Items are Prioritized and Budgeted
- Example of Spaces
- Time-Lines
- Consensus in the Community
- Referendum Campaign Process How KA can Help
- Questions



Project Approach – Where are you at now?

1) Planning & Project Development

PLANNING & PROJECT DEVELOPMENT

- Confirm School District's Visions & Goals
- Work with District & Architect to Understand Options
- Confirm Budgets for Options Under Consideration
- Present Solution Scenarios to Board in Terms of Survey Results
- Stakeholder & Community Engagement
- Final Documentation of Selected Options & Budaet
- Confirm Funding Strategies & Finance 🤇 JIS

PRE-REFERENDUM

2) Pre-Referendum

- Board Resolution to Call Election
- Layout the Bond Campaign with School Board & Architect
- Facilitate District Informational Campaign Process
- Develop Timeline of Activities & Tasks for Referendum
- Create Referendum Communication Information (Brochures, Flyers, etc.)
- Attend Public Meetings as Resource to District

3) Preconstruction

PRECONSTRUCTION

- Develop Communication Plan for Community
- Coordination Meetinas Cost & Schedule Management
- Detailed Estimates Throughout All Phases
- Value
- Management/Options Constructability Review of
- Design Documents Planning/Student Safety
- Plan/Disruption Avoidance Plan Project Delivery Schedule
- Phase Through Post

Quality Control & Management Plan

- Architectural Plan Review
- Building Systems Review
- Pre-Installation Guidance & Review

MEP Systems Review

- Review Mechanical & **Electrical Systems**
- Life Cycle Costing Analysis

BID / AWARD

- Recommend Bid Packages (Maximize Local Participation)
- Investigate & Identify Long-Lead Bid Items for Material &
- Conduct Pre-Bid Meetings with all Bidders
- Receive, Review & Thoroughly Analyze all **Bids with School District**
- Conduct Pre-Award Conferences
- Awards to School
 - District Conduct Preconstruction
 - Meetings Monitor & Coordinate
 - Submittal Schedule Process Samples &
 - Shop Drawings Tax-Exempt Accounting

5) Construction

CONSTRUCTION

- Communication of Project Goals / Success Factors with Contractors
- Full-Time, On-Site Supervision

4) Bid / Award – All work Competitively Bid

- Provide/Monitor & Update Detailed Project Schedule
- Weekly Progress Meetings & Reports
- Coordination of Contractors
- Jobsite Safety Coordination
- Information Management Between Field, Ackerman-
- Estvold/LSE, & District Project Controls (RFI, PCO, SI)
- Cost Management
- Quality Management System
- Coordination with City Inspectors

6) Post-Construction

POST -CONSTRUCTION

- Project Closeout
- Assistance
- Coordinate Move-In & Occupancy
- Enforcement
- Walkthrough
- Commitment to the Long-Term Relationship



Smart Planning today leads to a sacksful project

What was this Team's Goals & Tasks?

- Build excellence throughout the School District
 - Strong schools are a part of vibrant communities
- Education excellence create facilities that foster learning
- A prioritized plan of deferred maintenance, safety, security, etc.
- Build a plan that is for the next <u>???</u> years
- Listen to the Task Force Planning
- Then Follow Up ...!





What we look at for Educational Needs

- Educational Excellence
 - Quantity / quality of classrooms / support
 - Building organization
 - Curriculum delivery models
 - Create spaces the inspire teaching and learning
 - Impact on operations / education
 - Group learning spaces
 - Best practice incorporate flexibility
- Enrollment Capacity
 - Student / teacher ratio
 - Open enrollment
 - Diverse learning needs
- Campus Planning
 - Vehicular / pedestrian circulation
 - Green space / buildings / parking
 - Community access





Reminder of the KA Study of Deferred Maintenance

- ADA code violations
- Security upgrades (fire, entrances, lock-down, etc.)
- Exterior envelope problems (roof, masonry, caulking, windows, etc.)
- Interior finishes (flooring, paint, ceilings, casework, etc.)
- HVAC systems (indoor air quality)
- Plumbing systems (fixtures, piping, etc.)
- Electrical systems
- Data / low voltage needs
- Site improvements



Construction Acronyms ③

- VAV Variable Air Volume
- CW & HW Cold and Hot Water Pipes
- DDC Direct Digital Controls (low voltage heating controls)
- UV Ultra Violet (for HVAC for sterilization)
- AHU Air Handling Unit
- VAB Variably Air Volume (to zone mech. system)
- PK Boiler Type of boiler that matches boiler fuel and air output to actual heat demand to improve efficiency
- DX Coiling Direct Expansion (air conditioning unit)
- CTE Career Technical Education
- FACS Family and Consumer Science
- MFR Manufacture
- VCT Vinyl Composition Tile



Site Plan for Reference



Floor Plan For Reference



Elementary School Updates

- Educational Space Observations & Opportunities
 - Flex Space needs
 - Multi-Purpose and Maker space needs
 - Elem. STEM areas
 - Breakfast space instead of in OT PT classroom
 - Conference and training space
 - SPED improvements
 - Changing areas
 - Restrooms
 - High level student needs
 - Quite room or Reset room needs
 - Should remain a part of mainstream
 - Private council and guidance space needs
 - Storage space
 - Exterior site improvements for paving and sidewalk All buildings and add handicap ramps as needed



Elementary School Updates

Mechanical

- HVAC and Temperature Control system continues to be an issue for all staff. Recommended Mechanical / HVAC systems
- Options 1: Install new variable volume HVAC system with HW heat and CW cooking. With controls and duct work and new VAV boxes
- Option 2: Install new displacement air system in place of existing system. New controls, ductwork and new VAV boxes. Significant rework of ceiling and lights needs along with new mechanical room
- Replace a variety of air handling units throughout the building to improve airflow to meet current indoor air quality codes.
- AHU A1 located in 2000 addition replace AHU with CW coils. Include VAV's with reheat coils and controls
- Add fin tube at all exterior walls in classrooms and offices
- Improve ventilation in kitchen and dedicated AHU to supply HW and CW piping. Include new air supply fans
- Replace galvanized water lines as needed with copper
- Upgrade temp control or DDC control system



Elementary School Updates

Electrical and Low Voltage:

- New building wide clock and bell system needed
- Upgrade electrical service and power for new mechanical system needs
- Improve security access and camera system
- Replace fire alarm with new addressable fire alarm
- New power wiring for new mechanical equipment
- Upgrade audio visual systems



Middle School Updates

- Educational Space Observations & Opportunities

- Art has 3 MS and 3 HS classes... very busy and tight space
- Office and security improvement opportunists and needs
- The cafeteria has 3 lunches. Two would be more ideal. An opportunity exists to improve this space for a multi-use space and community space.
- Site and traffic improvements...
- Enhance MS entrance and identification
- After school programs (Boys & Girls Club). Better spaces
- SPED improvements
 - Changing areas
 - Restrooms
 - Quiet room or Reset room needs
- More conference space needs
- Private counsel and guidance space needs
- Lower level lock rooms... not good space
- Staff lounge and restroom is very small
- Staff training area needed
- Choir for all grade existing spaces are small for this program



Middle School Updates

Mechanical

- HVAC and Temperature Control system continues to be an issue for all staff. Recommended Mechanical / HVAC systems
 - Options 1: Replace horizontal UV in classrooms with vertical UV. Includes new ducting in classrooms, controls.
 - Option 2: Replace existing horizontal UV with new horizontal UVs with CW coils
 - Option 3: New displacement air system in place of existing. Includes control ductwork, VAB boxes and significant rework of the system.
- Replace a variety of air handling units throughout the building to improve airflow to meet current indoor air quality codes.
- Improve venting and airflow in locker rooms add dedicated AHU to supply HW heat and CW cooling
- Plumbing fixture upgrades
- MS office AHU needs DX coiling and HW heat piping
- Upgrade temp control or DDC control system



Middle School Updates

Electrical and Low Voltage:

- New building-wide clock and bell system needed
- Improve security access and camera system
- Replace fire alarm with new addressable fire alarm
- New power wiring for new mechanical equipment
- Added outlets in classrooms and updated grounding
- Upgrade audio visual systems



Educational Space Observations & Opportunities

- Fab Lab space improvements and added for students
- CTE Larger build space to construct mockups and more building opportunities
- STEM space improvements for more student opportunity
- Remove tiers in computer lab would make the room more useable
- Collaboration / flex space for staff and students
- FACS convert to Culinary Arts
- Training student opportunities
 - School Store
 - Business Ed
 - MFR things (CTE)
 - Work with local businesses
 - Storage for athletics needed
- Auditorium upgrades
 - Lighting
 - Sound
 - Seats
 - Acoustics



Educational Space Observations & Opportunities

- Adult Education space needs could this be a separate building
- Site and parking improvements for staff, parent drop off and buses
- Art and Graphic Design Space located near or with STEM
- HS Green House needed
- SPED Life Skills space needed
- Ballfield improvements
- Coaching and staff space
- Locker room space needs
- Better curtains in the gym –laid out poorly
- Unisex / family restroom needs



Educational Space Observations & Opportunities

- Community pool and fitness room use is desired
 - Changing rooms for community spaces
- Bleachers in field house... and better layout
- Update scoreboards
- The storage building is in bad shape
- Outside counsel space needs
- Trophy cases upgrades and improvements
- School vehicle garage needed
- LED lighting with motion sensors (much of this work is being completed this summer)
- Cross over the corridor to improve traffic flow between buildings - help with security



Mechanical

- HVAC and Temperature Control system continues to be an issue for all staff. The existing system is a
- Recommended Mechanical / HVAC systems
 - Options 1: Replace horizontal UV in classrooms with Vertical UV. Includes new ducting in classrooms, controls, lighting removal, and reinstall
 - Option 2: Replace existing horizontal UV with new horizontal UVs with CW coils. New units will be the same size and capacity.
 - Option 3: Install a new displacement air system in place of the existing system. Includes new controls, new ducting new VAV boxes, and removal and reinstall of lights. Work may require the lowering of ceilings.
- Replace a variety of air handling units throughout the building to improve airflow to meet current indoor air quality codes. Please see the maintenance report for further locations and descriptions.
- Improve venting and airflow in locker rooms
- Replace the pool filtration system
- Replace domestic water heat exchanger
- Add additional PK boiler
- Upgrade temp control or DDC control system



Electrical and Low Voltage:

- New building-wide clock and bell system needed
- Lighting and sound in the auditorium
- Improve security access and camera system
- Replace fire alarm with new addressable fire alarm
- New power wring for new mechanical equipment
- Upgrade audio visual systems



How to Prioritize Maintenance

- Priority #1s Completed in the next 3 years because of poor conditions; will save energy costs; have a significant life cycle payback; and required to meet code, ADA, or security needs.
- Priority #2s Completed in the next 4 to 7 years, which will save the district dollars today in lieu of 5 years from now. Curb appeal is important to enrollment.
- Priority #3s Completed in the next 7 to 15 years. Improves curb appeal and can save the district dollars in future.

PLEASE NOTE – The following budgets and priorities are a first pass with many assumption (no drawings) and the understanding that a "money tree does not exist in the back yard."

190% of all work is competitively procured or bid out



Draft Maintenance Estimate Example



Tomahawk School District School District

KRAUS-ANDERSON_®

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gh School											-	_	-			
TEGORY Fundi	ing: Ref = R	eferendum, CB = Ca	pital Building, PC = Performance Contracting, Misc. = Miscellaneous	S								0	-5 years	5-8 years		8+years
<u>ltem #</u>	<u>Photo</u>	Area of Work	Description of Work	Quantity	Unit of Measure	<u>Unit Pri</u>	ice	<u>Cost (Hard & Soft</u> <u>Costs)</u>	<u>Priority 1 thru 3</u>	Categon	<u>Notes</u>	Total	Priority#1	<u>Total Priority</u>	#2	Total Priority #3
		Deferred Mainten		20.004		0	0.05	A 0.47.500		-	-	1.0	0.47.500	•		
2	1 2	Def Maint. Def Maint.	Replace asbestos VCT Replace VCT (Science Rooms)	30,061 8,514	sqft saft	\$	9.25 8.85		1 2			\$	347,580	\$ 94.	- \$	
3	3	Def Maint.	Replace carpet at tiered lecture room 238	1,218	sqft	\$	8.50		1			S	12,941	\$ 54,	- \$	
4	4	Def Maint.	Replace carpet at Auditorium	4,186	sqft	\$	6.00		1			\$	31,395	-	- 5	
5	5	Def Maint.	Replace Porcelain Tile at Commons Floors	5,646	saft		17.50		1			S	123,506		- 5	
6	6	Def Maint.	Replace lockers in Corridors	674	ea	\$	450	\$ 379,125	2		Could Also Paint/Refinish	\$	-		25 \$	i -
7	7	Def Maint.	Replace ceilings in Auditorium	6,107	sqft	\$	5.75		2			\$			394 \$	· -
8	8	Def Maint.	Replace bleachers	2	ea	\$ 12	25,000	\$ 312,500	1			\$	312,500	\$	- \$; -
9	9 & 15	Def Maint.	Replace Classroom Casework and Plam Sills & Entry Soffit	1	ls	\$ 5	50,000	\$ 62,500	2		Current Cabinets are 17yrs old	\$	-	\$ 62,	500 S	; -
10	10	Def Maint.	Replace Caulking on Ext Masonry Control Joints last done 2014	1,500	lf	\$	4		2			\$	-		500 S	
11	11	Def Maint.	Recaulk Stucco last done 2014	1,400	lf	\$	4		2			\$	-		000 \$	
12	11 12	Def Maint. Def Maint.	Paint all exterior stucco - Last Done in 2014 Replace interior wood doors	5,250 123	sqft ea	\$	2 2,500		2			\$	- 384,375		- \$	
14	11	Def Maint.	Replace Exterior windows	125	ls		20,000		1			\$	150,000		- 3	
15	10	Def Maint.	Brick tuck point - Joints appear to be in good shape	2,000	sqft	\$	7.5		3			\$	-	\$	- 5	\$ 18,750
16	13	Def Maint.	Restroom remodels for ADA compliance at public areas	2	ea	\$ 71,	,432.0	\$ 178,580	1		Includes demo, concrete, stee reinforcing, carpentry, finishes specialties, fire protection, hvac, plumbing, electrical.	s	178,580	\$	- S	, -
17	14	Def Maint.	Restroom remodels for ADA compliance	6	ea	\$ 71,	,432.0	\$ 535,740	2		Includes demo, concrete, stee reinforcing, carpentry, finishes specialties, fire protection, hvac, plumbing, electrical.		-	\$ 535,	740 S	; -
18		Def Maint.	Replace HS Gym Roof (1992) R-5	29,209	sqft	\$	8	\$ 292,090	1		Replace with Fully Adhered EPDN		292,090	\$	- 5	; -
19		Def Maint.	Replace Roof at Auditorium/Fitness Center (1990-1991) R-7	15,564	sqft	\$	8	\$ 155,640	1		Replace with Fully Adhered EPDN	\$	155,640	\$	- S	; -
20		Def Maint.	Replace Roof at Pool Area (1994)R-8 & R-9	9,399	sqft	\$	8	\$ 93,990	1		Replace with Fully Adhered EPDN	\$	93,990	\$	- \$	- 1
21		Def Maint.	Replace Roof at Commons area (2009) R-10 & R-11	3,632	sqft	\$	8	\$ 36,320	3		Replace with Fully Adhered EPDN		-	\$	- 5	36,320
22		Def Maint.	Replace Roof from rooms 290-299 (2009) R-12	9,109	sqft	\$	8	\$ 91,090	3		Replace with Fully Adhered EPDN	\$	-	\$	- S	91,090
23		Def Maint.	Replace Roof from rooms 276-289 (2019) R-13	14,929	sqft	\$	8	\$ 149,290	3		Replace with Fully Adhered EPDN		-	\$	- \$	149,290
24		Def Maint.	Replace Roof at Receiving Area (2001) R-35	13,670	sqft	\$	8	\$ 136,700	2		Replace with Fully Adhered EPDN		-	\$ 136,	700 S	- ، ا
25		Def Maint.	Replace Roof at Office / Commons / Cafeteria (2001) R-31, R-32 & R-34	35,616	sqft	\$	8	\$ 356,160	2		Replace with Fully Adhered EPDN		-	\$ 356,	60 S	; -
26		Def Maint.	Replace Roof from Rooms 260-277 (2002) R-28, R-29, R- 27, R-26 & R-30	17,327	sqft	S	8	\$ 173,270	2		Replace with Fully Adhered EPDN		-	\$ 173,3	270 \$; -
		<u>Electrical</u>														
27		Electrical	Provide new building-wide clock system and public address system	97,000	sqft	s	1.10		1			s	133,375	\$	- \$; -
28		Electrical	Provide a building wide audio and visual system	97,000	sqft	\$	1.00	\$ 121,250	1			\$	121,250	\$	- \$	
29		Electrical	Provide additional security access control and camera system for building	97,000	sqft	s	0.75	\$ 90,938	1			\$	90,938	\$	- \$; -
30		Electrical	Replace existing fire alarm system with new addressable fire alarm system	97,000	sqft	s	2.00		2			\$	-		500 \$	
31		Electrical	Provide new audio system for pool	10,500	sqft	S	3.00	\$ 39,375	2			\$	-		375 \$	<u>(</u>
32		Electrical	Provide new lighting and audio and visual system in Auditorium	1	LS		00.00	\$ 812,500	1			\$	812,500	\$	- \$	
33		Electrical	Provide new power wiring to new mechanical equipment	97,000	sqft	S	1.50	\$ 181,875	1			\$	181,875	\$	- \$	i -

DRAFT of Overall Budgets for <u>Deferred</u> <u>Maintenance</u> only(need to update budgets for inflation)



Tomahawk School District School District



	Priority #1s O	Priority #1s Only						
	<u>Deferred</u> <u>Maintenance</u>	Electrical/Energy Efficiency	<u>Mechanical</u>	<u>Structural</u> Improvements	Site Improvements		Educational Adequacies Upgrades	<u>Total</u>
High School	\$2,082,597.81	\$1,339,937.50	\$5,829,687.50	N/A	\$43,750	\$9,295,973	\$0	\$9,295,973
Middle School	\$1,390,026.44	\$572,937.50	\$5,642,531.25	N/A	\$45,000	\$7,650,495	\$0	\$7,650,495
Elementary School	\$977,821.88	\$1,488,500.00	\$7,019,750.00	N/A	\$31,250	\$9,517,322	\$0	\$9,517,322
Subtotal	Subtotal \$ 4,450,446 \$ 3,401,375		\$18,491,969	N/A	\$88,750	\$26,463,790	\$0	\$26,463,790
				Requires Engineering				

	Priority #2s (5	to 8 years)				_	Priority #2s			
	<u>Deferred</u> <u>Maintenance</u>	Electrical/Energy Efficiency	<u>Mechanical</u>	<u>Structural</u> Improvements	<u>Site</u> Improvements	<u>Total Maintenance</u>	Educational Adequacies Upgrades	Total		
High School	\$1,806,903.31	\$281,875.00	\$0.00	N/A	\$0.00	\$2,088,778.31	\$0	\$2,088,778		
Middle School	\$2,389,200.00	\$294,375.00	\$135,500.00	N/A	\$0.00	\$2,819,075.00	\$0	\$2,819,075		
Elementary School	\$752,037.50	\$345,000.00	\$0.00	N/A	\$0.00	\$1,097,037.50	\$0	\$1,097,038		
Subtotal	\$4,948,141	\$921,250	\$135,500	N/A	\$0	\$6,004,891	\$0	\$6,004,891		
				Requires Engineering						

		Priority #3s (+	⊦8 years)	Priority #3s					
		<u>Deferred</u> <u>Maintenance</u>	<u>Electrical/Energy</u> <u>Efficiency</u>	<u>Mechanical</u>	<u>Structural</u> Improvements	<u>Site</u> Improvements	Total Maintenance	Educational Adequacies Upgrades	<u>Total</u>
ſ	High School	\$295,450.00	\$0.00	\$4,704,125.00	N/A	\$0.00	\$4,999,575.00	\$0.00	\$4,999,575.00
	Middle School	\$200,726.25	\$0.00	\$533,125.00	N/A	\$0.00	\$733,851.25	\$0.00	\$733,851.25
- [Elementary School	\$18,750.00	\$0.00	\$923,750.00	N/A	\$0.00	\$942,500.00	\$0.00	\$942,500.00
	Subtotal	\$514,926	\$0 \$6,161,000		N/A	\$0	\$6,675,926	\$0	\$6,675,926
[Requires Engineering	a)			

Turning Old Spaces...











Into New Multi-Use Spaces









Brighten Up the entrance... Welcome Center



Multi-Use Spaces









Multi-Use Spaces







Culinary Arts and Shop Spaces









STEM Spaces



For more STEM experience from KA scan the QR code with your phone's camera





Next Steps

- Update a Community Task Force Sept/October
 - 1 to 3 meetings Discuss options and ideas again...
 - Tweak the plan as needed
 - Update Priorities and Budgets
- School Board Review & Discussions November
 Tweak the plan as needed
- Call the Referendum December or January
- Referendum Campaign January to April



Time-Line

Planning and Development Schedule Tomahawk Schedule of Planning 2023 2021 2022 2024 aug sep oct nov dec jan feb mar apr may jun iul aug sep oct nov dec jan feb mar apr may jul aug sep oct nov dec jan jun School Board Considers Next Steps in Facilities Referendum Dust off Study and Update Information Community Task Force Updates Tweak Plan and Update Admin and School Board School Board Calls Referendum Information Campaign Create & Distribute Social Media Articles in the Paper Coffee Talks Get out and Vote Strategic Messaging Design (pending scope) Budget Checks Bidding / Procurement Construction (2 or 3 summers pending scope) feb mar feb mar apr may oct nov dec iul aug sep oct nov dec iul aug sep oct nov dec sep jan apr may jun jan jun jan aug



Bringing Consensus to the Community

Community Engagement & Consensus-Building

- Cross-section of Community: Parents/nonparents
- Engage the citizens committee and educate them about your facilities
- Bring community task force up to speed on the educational adequacy of today
- Develop options with costs for build new, renovate, and additions
- Potential tours
- Facilitate consensus with the citizens committee
- Discuss school business finance and operations





Referendum Campaign Steps Support Steps from KA



Message and Inform Community

Media Outlets

- Based on a community survey
- Mailed brochure
- Kiosk board at school entry
- Newspaper articles and ads
- Social media
- District website
- Videos



Scan the QR Code with your phone or tablet's camera to view a video example





Thank You