B (Strong Performance, Limited Ldrp) A (Current/Future Leader) C • Consistently produces high level results • Outstanding leaders in the school, with potential for • Consistently produces high level results, meet & exceed Standard Work performance expectations broader leadership • Strong content area and instructional expertise (with High/Exceeds Expectations Standard Work expectations) Strong content area and instructional expertise (if Consistently delivers exceptional practice, elementary, in area of reading), efficacy that they will performing well in almost all they do, innovates • Knows current job extremely well, high work ethic be able to teach and support others • Strong content area and instructional expertise, able • May not consistently adapt to change well • High personal/professional confidence to teach and support others • Work well w/ others, limited ability or interest to lead • Innovates, leaner who adapts to new situation well. • Inspires and influences motivation, work of others • Place here if demonstrates first three bullets above. Project/Task/Change Mgmt Focused Worth considerable investment of time and and some of the following: Limited influence across social networks currently, resources to continue to develop potential • Poor communication skills, negative peer influence but see potential to teach, influence other adults • The best there is and the best you have/irreplaceable We/They approach • May not have had significant leadership • Points out problems in a negative way opportunities, or limited leadership ambition • Little ability/desire to collaborate with others **B** (Capable of Growth) C В • Exceptional leadership potential, high interest in • Consistently meets Standard Work expectations Average performer who consistently meets all Performance innovation, and needs to demonstrate exceptional standard work expectations of the role • Acceptable content area and instructional expertise standard work performance to gain credibility Average/Meets Acceptable content area and instructional • May have low levels of initiative expertise • Acceptable content area and instructional expertise • Does not necessarily adapt to change well Understands current job well, confident in their Consistently meets performance expectations May demonstrate traditional thinking about issues, work, and adapts to new challenges as necessary. • Enthusiastic to try new things, capacity to take on and/or a narrow bandwidth of professional interest May be unsure of self in face of change, and new challenges on a consistent basis • Place here if above, and some of: requires normal level of support May not yet use others optimally Poor communication skills, potentially negative peer Will not drive change and improvement in the influence school/organization We/They approach Will adapt to new jobs and performs well in those Points out problems in a negative way positions in a reasonable amount of time • Little ability/desire to collaborate with others Low/Inconsistent/Not Met **Inconsistent Performer *** Wildcard * D High-risk Is not meeting performance requirements • May have a high level of potential, but lack Is not delivering results as expected Potentially has the ability to do more, but has not demonstrated it Positive, willing to try, well-liked by peers Cannot effectively adapt to new and different situations May set low personal or team goals • Low performance, instruction, classroom management Low to no return on investment Works at a slow pace • Lack of competence in some areas May be in the wrong position Negative attitude, poor relationships may be evident nd influencing others * first year teachers placed here if demonstrating quality but • May have had one or more significant stumbles not high potential, as they have not had time to demonstrate * first year teachers placed here if demonstrating high May have low morale/self-esteem performance over time potential, as they have not had time to demonstrate Performance improvement required performance over time Potential: Partnership and Leadership Ability to adapt to change; Effectiveness of working in partnership with others; Capacity for and interest in leadership