

# NOVA CLASSICAL ACADEMY

Charter No. 4098-07

Financial Statements
September 2019
Preliminary



Prepared by: Tyler Dehne Financial Manager

# Nova Classical Academy St. Paul, Minnesota

# September 2019 Financial Statements

### Table of Contents

Executive Summary	Page 3
Financial Statement Dashboard	Page 5
Balance Sheet	Page 7
Statement of Revenues and Expenditures	Page 8
Contracted Services	Page 12
Cash Flow Projection	Page 13

## Nova Classical Academy St. Paul, Minnesota

# September 2019 Financial Statements

### **Executive Summary**

#### Overall

The current working budget projects revenues to exceed expenditures (annual surplus) in all funds of \$251,056.

School Leadership is budgeting state revenues based on 994 students. Currently the school has an ADM of 1,008 students.

	FY	FY20 Working									
		Budget	Y	ear-to-Date	Budget						
Revenues	\$	11,711,512	\$	2,887,773	25%						
Expenditures		11,460,456		2,514,126	22%						
Revenues in Excess											
of Expenditures	\$	251,056	\$	373,647							
Beginning Fund Balance		2,548,292		2,548,292							
Ending Fund Balance	\$	2,799,348	\$	2,921,939							
	2,548,292			Current							
Fund Balance as a %	<u> </u>										
of Expenditures		25.0%		25.5%							
Debt Service Coverage ratio		1.10		1.34							
Days Cash on Hand		60.00		59.26							

#### **Balance Sheet**

- The beginning balances shown on the Balance Sheet are based on the audited ending information as of June 30, 2019.
- Due from Building Fund in the amount of \$250,548 represents the amount of improvements that the School has spent on behalf of Friends of Nova Building Company. Payments will be made by the Building Company over time to reimburse the School.
- The School will receive their State holdback for FY 2018-2019 of \$1,040,563 over the next several months once FY 2018-2019 has been finalized.
- State holdback for 2019-2020 fiscal year is estimated to be a receivable of \$604,027 at the time of this report. The holdback amount is approximately 10% of total state aids as of the reporting period. The remaining holdback amount will be paid back to the School in fiscal year 2021.
- Prepaid Expenses and Deposits are made up of employee related payroll costs and other expenses prepaid at the end of September.
- Accounts Payable represent amounts due for invoices received but not paid as of the end of the period.
- Salaries and Wages Payable represents the proportion amount as of this reporting period owed to staff who receive a paycheck during the summer. This is an estimate as actual will be calculated on or near June 30.
- Payroll Deductions and Contributions (Owed) represents the proportion amount as of this reporting period owed to staff who receive a paycheck during the summer. This is an estimate as actual will be calculated on or near June 30.

#### Statement of Revenue and Expenditures

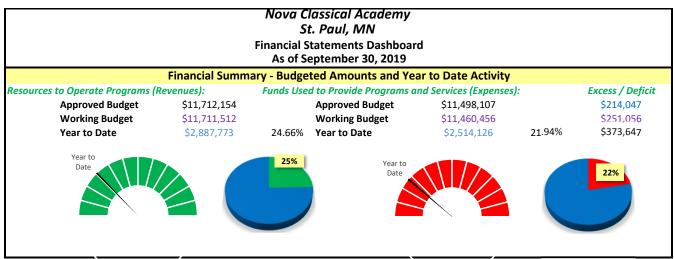
- This report shows the budget approved for the year, the working budget, and year to date activity (revenues and expenditures).
- Per review of the percent of working budget column on pages 8 through 11, nothing significant is worth noting at this time.

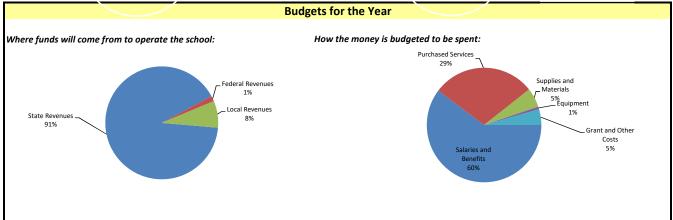
#### Statement of Cash Flows

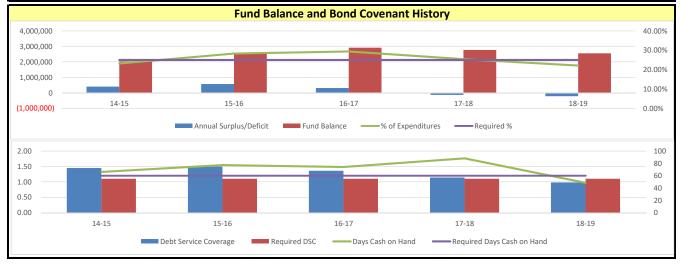
Nothing significant to note this month.

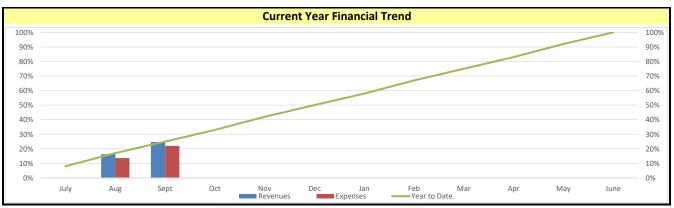
#### Supplemental Information

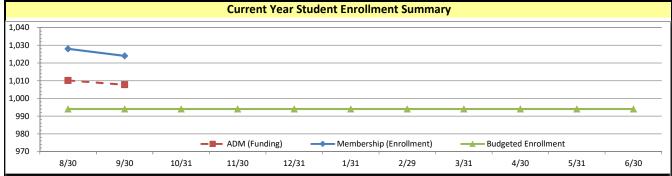
- A separate Management Report is provided that show checks that were written during the month, receipts that were accounted for, and journal entry transactions that were recorded.
- Please feel free to contact Tyler Dehne at <u>tyler.dehne@bergankdv.com</u> should you have questions related to the financial statements.

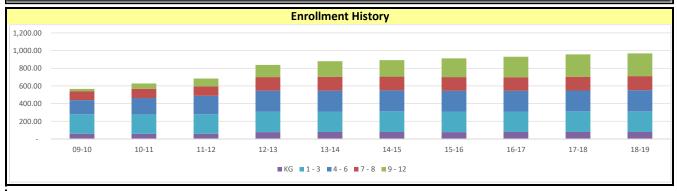


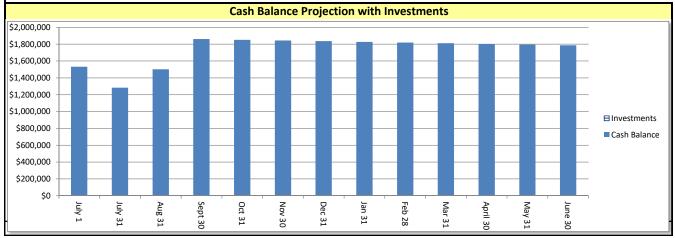












### Balance Sheet September 30, 2019

	7/1/2019	9	9/30/2019
<u>Assets</u>			
Cash	\$ 1,532,281	\$	1,860,644
Accounts Receivable	11,086		1,685
Due from Building Fund	242,249		250,548
State Aids Receivable	1,040,563		885,421
Federal Aids Receivable	25,811		42,221
Due from Other Government	534		-
Due From Building Company	-		-
Prepaid Expenses and Deposits	69,206		115,203
Total Assets	\$ 2,921,730	\$	3,155,722
<u>Liabilities and Fund Balance</u>			
Salaries and Wages Payable	\$ 42,356	\$	-
Accounts Payable	271,104		217,465
Deferred Revenue	32,427		16,318
Payroll Deductions and Contributions	27,551		-
Total Liabilities	373,438		233,783
Fund Balance			
Beginning Fund Balance	\$ 2,771,014	\$	2,548,292
Increase/(Decrease) due to Operations	(222,722)		373,647
	2,548,292		2,921,939
Total Liabilities and Fund Balance	\$ 2,921,730	\$	3,155,722

Days Cash on Hand 48.42

Management has elected to omit substantially all disclosures and the Government-Wide Financial Statements
Or Required Supplementary Information

No CPA provides any assurance on these financial statements.

59.26

#### Summary Revenue and Expense Statement - By Object Series For the year-ending June 30, 2020 As of September 30, 2019

				FY20 Original	Original FY20 Working				25.0%
	FY 19 Actual		Budget			Budget		% of Budget	
	-	968.3 ADM		994 ADM	994 ADM		1	L,008 ADM	
Total All Funds									
Revenues									
State Revenues	\$	10,244,487	\$	10,631,710	\$	10,631,067	\$	2,620,481	24.7%
Federal Revenues		163,465		177,986		177,986		42,221	23.7%
Local Revenues and Scholar Zone		621,093		620,789		620,790		168,601	27.2%
Food Service Revenue		298,024		281,669		281,669		56,470	20.1%
Total Revenues	\$	11,327,068	\$	11,712,154	\$	11,711,512	\$	2,887,773	24.7%
Check #		11,327,068	•	11,712,154	•	11,711,512	•	2,887,773	
Expenditures									
Salaries and Benefits	\$	6,965,514	\$	6,986,068	\$	6,904,917	\$	1,508,943	21.9%
Purchased Services		3,370,623		3,312,838		3,336,838		692,648	20.8%
Supplies and Materials		640,425		619,260		618,760		195,928	31.7%
Equipment		132,955		93,400		93,400		16,242	17.4%
Grant and Other Costs		440,272		486,541		506,541		100,365	19.8%
Total Expenditures	\$	11,549,790	Ś	11,498,107	\$	11,460,456	\$	2,514,126	21.9%
Check #		11,549,790		11,498,107	•	11,460,456	•	2,514,126	
Net effect of Operations, All Funds	\$	(222,722)	\$	214,047	\$	251,056	\$	373,647	
Beginning Fund Balance	\$	2,771,014	Ś	2,548,292	\$	2,548,292	\$	2,548,292	
Ending Fund Balance	\$	2,548,292	\$	2,762,339	\$	2,799,348	\$	2,921,939	
Fund Balance % of Expenditures		22.1%		24.0%		24.4%		25.5%	
Debt Service Coverage Ratio									
Debt Service Coverage Natio		0.98		1.25		1.27		1.34	
<u> </u>		0.98		1.25		1.27		1.34	
General Fund - 01		0.98		1.25		1.27		1.34	
General Fund - 01 Revenues		0.98		1.25		1.27		1.34	
General Fund - 01 Revenues State Revenues			<u> </u>		<u> </u>		<u> </u>		26.1%
General Fund - 01 Revenues State Revenues General Education Aid	\$	7,300,598	\$	7,636,477	\$	7,636,477	\$	1,994,938	26.1% 54.0%
General Fund - 01 Revenues State Revenues General Education Aid Land Endowment Fund	\$	7,300,598 39,871	\$	7,636,477 39,871	\$	7,636,477 39,871	\$		54.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid	\$	7,300,598 39,871 1,386,432	\$	7,636,477 39,871 1,437,779	\$	7,636,477 39,871 1,437,779	\$	1,994,938	54.0% 0.0%
General Fund - 01 Revenues State Revenues General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid	\$	7,300,598 39,871 1,386,432 58,783	\$	7,636,477 39,871 1,437,779 58,783	\$	7,636,477 39,871 1,437,779 58,783	\$	1,994,938 21,516 - -	54.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid	\$	7,300,598 39,871 1,386,432 58,783 933,800	\$	7,636,477 39,871 1,437,779 58,783 924,880	\$	7,636,477 39,871 1,437,779 58,783 924,237	\$	1,994,938	54.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS	\$	7,300,598 39,871 1,386,432 58,783 933,800 130,725	\$	7,636,477 39,871 1,437,779 58,783 924,880 149,142	\$	7,636,477 39,871 1,437,779 58,783 924,237 149,142	\$	1,994,938 21,516 - -	54.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS  Q Comp	\$	7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110	\$	7,636,477 39,871 1,437,779 58,783 924,880	\$	7,636,477 39,871 1,437,779 58,783 924,237	\$	1,994,938 21,516 - -	54.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid Special Education Aid ADSIS Q Comp Other Sources	\$	7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811	\$	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366	\$	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366	\$	1,994,938 21,516 - -	54.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid Special Education Aid ADSIS Q Comp Other Sources LT Facilities Maintenance Aid	\$	7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110	\$	7,636,477 39,871 1,437,779 58,783 924,880 149,142	\$	7,636,477 39,871 1,437,779 58,783 924,237 149,142	\$	1,994,938 21,516 - - - - - - -	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS  Q Comp  Other Sources	\$	7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811	\$	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366	\$	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366	\$	1,994,938 21,516 - -	54.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS  Q Comp  Other Sources  LT Facilities Maintenance Aid  State Holdback Recognized  Total State Revenues		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412		1,994,938 21,516 - - - - - - - 604,027	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% n/a
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS  Q Comp  Other Sources  LT Facilities Maintenance Aid  State Holdback Recognized  Total State Revenues		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357 -	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412 - 10,631,710	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412 - 10,631,067		1,994,938 21,516 - - - - - - - 604,027 2,620,481	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid  Land Endowment Fund  Charter School Lease Aid  Literacy Aid  Special Education Aid  ADSIS  Q Comp  Other Sources  LT Facilities Maintenance Aid  State Holdback Recognized  Total State Revenues  Federal Revenues  Federal Special Ed, 419		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412 - 10,631,710	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412 - 10,631,067		1,994,938 21,516 - - - - - - - 604,027	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% n/a 24.7%
General Fund - 01  Revenues  State Revenues  General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid Special Education Aid ADSIS Q Comp Other Sources LT Facilities Maintenance Aid State Holdback Recognized Total State Revenues  Federal Revenues Federal Special Ed, 419 Federal Title I, Part A, 473		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357 - 10,244,487	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412 - 10,631,710	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412 - 10,631,067		1,994,938 21,516 - - - - - - - 604,027 2,620,481	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid Special Education Aid ADSIS Q Comp Other Sources LT Facilities Maintenance Aid State Holdback Recognized Total State Revenues  Federal Revenues  Federal Special Ed, 419 Federal Title I, Part A, 473 Federal Title I, 401		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357 - 10,244,487	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412 - 10,631,710 119,606 20,000 23,007	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412 - 10,631,067 119,606 20,000 23,007		1,994,938 21,516 - - - - - - - 604,027 2,620,481 - -	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
General Fund - 01  Revenues  State Revenues  General Education Aid Land Endowment Fund Charter School Lease Aid Literacy Aid Special Education Aid ADSIS Q Comp Other Sources LT Facilities Maintenance Aid State Holdback Recognized Total State Revenues  Federal Revenues Federal Special Ed, 419 Federal Title I, Part A, 473		7,300,598 39,871 1,386,432 58,783 933,800 130,725 247,110 8,811 138,357 - 10,244,487	•	7,636,477 39,871 1,437,779 58,783 924,880 149,142 242,366 - 142,412 - 10,631,710	·	7,636,477 39,871 1,437,779 58,783 924,237 149,142 242,366 - 142,412 - 10,631,067		1,994,938 21,516 - - - - - - - 604,027 2,620,481	54.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%

								23.070
		FY 19 Actual		FY20 Original Budget	FY20 Working Budget		YTD Activity	% of Budget
		968.3 ADM		994 ADM	994 ADM		1,008 ADM	% or Buuget
							-,	
	Local Revenues							
	Contributions and Gifts, Grants	157,934		150,000	150,000		7,459	5.0%
	Fees from Patrons	23,161		15,000	15,000		15	0.1%
	Fieldtrip Receipts	42,100		49,175	49,175		80	0.2%
	Sport and Student Activity Fees	167,411		185,000	185,000		85,717	46.3%
	Interest	17,352		15,450	15,450		3,858	25.0%
	Rent	39,161		6,830	6,830		5,000	73.2%
	Sale of Material	-		4,917	4,917		-	0.0%
	Other Receipts	3,441		26,417	26,418		7,204	27.3%
	Total Local Revenues	450,560		452,789	452,790		109,333	24.2%
	Total Revenues	\$ 10,858,512	\$	11,262,485	\$ 11,261,843	\$	2,772,035	24.6%
<b>5</b>	a dita ana							
-	nditures	24%	۲.	26%	26%	۸.	26%	24.20/
100's	Salaries	\$ 4,742,916	\$	4,483,421	\$ 4,423,422	\$	1,076,061	24.3%
200's	Employee Benefits	1,118,387		1,154,305	1,134,175		284,845	25.1% 0.0%
FIN 335	Q-Comp	202,307		242,366	242,366			
305	Contracted Services	322,593		293,289	317,289		89,809	28.3%
315	Technology Maintenance	53,006		56,800	56,800		11,867	20.9%
320	Communications Services	8,123		12,240	12,240		2,495	20.4%
329	Postage Utilities	2,870		3,900	3,900 147,900		410	10.5% 12.5%
330		148,008		147,900	53,040		18,489 22,878	43.1%
340	Property & Liability Ins Repairs and Maintenance	58,505 333,015		53,040 309,000	309,000		46,810	45.1% 15.2%
350	Contracted Transportation	367,683		389,785	389,785		76,803	19.7%
360	Field Trip Transportation	18,424		15,675	15,675		70,803	0.0%
360	Travel, Conf &Staff Training	13,734		14,000	14,000		1,845	13.2%
366 348-370	Building Lease	1,535,895		1,597,624	1,597,624		384,027	24.0%
	Other Leases/Rentals	53,664		48,200	48,200		9,182	19.1%
370/380 369	Field Trips	17,251		33,500	33,500		339	1.0%
394	Pymts for Educational Purpose	11,165		18,500	18,500		-	0.0%
401	Office Supplies	68,555		55,000	55,000		6,269	11.4%
401	Maintenance Supplies	34,241		35,000	35,000		14,702	42.0%
405	Non Instructional Software & Technology	63,684		58,650	58,650		48,866	83.3%
406	Instructional Software & Technology	9,418		10,600	10,600		13,848	130.6%
430	Instructional Supplies	76,033		72,000	72,000		14,934	20.7%
460	Textbooks and Workbooks	44,758		40,000	40,000		45,241	113.1%
461	Standardized Tests	56,071		31,800	31,800		(80)	-0.3%
455 & 465		6,855		34,000	34,000		18,628	54.8%
456 & 466		23,048		15,900	15,900		2,022	12.7%
470	Library Books	-		500			-,	0.0%
490	Food	3,810		3,700	3,700		844	22.8%
510 & 520		21,305		20,000	20,000		13,863	69.3%
530	Other Equipment (Furniture)	96,856		55,000	55,000		1,599	2.9%
	Technology Equipment	14,134		15,900	15,900		-,555	0.0%
333 & 330	. coo.og/ Edgibilient	17,137		15,500	13,300			0.070

								25.0%		
			Y 19 Actual	F	Y20 Original Budget	F	Y20 Working Budget	,	YTD Activity	% of Budget
			68.3 ADM		994 ADM		994 ADM		1,008 ADM	70 01 Dauget
820	Dues and Memberships; Fees		30,447		32,255		32,255		5,639	17.5%
C520-585	Student Activities		221,672		295,000		295,000		51,876	17.6%
896	Taxes and Assessments		-		200		200		-	0.0%
Fin 372	Third Party Billing		616		1,100		1,100		629	57.2%
	State Special Education									
100's	Salaries		422,110		494,769		494,769		82,578	16.7%
200's	Benefits		109,250		150,289		149,612		20,806	13.9%
300's	Contracted Services		371,914		302,000		302,000		25,781	8.5%
400's	Supplies		6,738		15,900		15,900		338	2.1%
Fin 723/728	Special Ed/Homeless Transportation		15,359		10,600		10,600		-	0.0%
Fin 799	ADSIS									
100's	Salaries		164,465		220,490		220,490		420	0.2%
200's	Benefits		38,883		69,700		69,355		68	0.1%
400's	Supplies		-		-		-		1,600	0.0%
	Federal Special Ed, 419		125,875		119,606		119,606		42,221	35.3%
	Federal Title I, Part A, 473		-		-		20,000		-	0.0%
	Federal Title I, 401		22,530		23,007		23,007		-	0.0%
	Federal Title II, 414		15,060		15,373		15,373		-	0.0%
	Pension Expense Allocation		24,072		-		-		-	
	Scholarzone Overhead Allocation				(40,000)		(40,000)		(10,000)	25.0%
	Total Expenditures	\$	11,095,305	\$	11,031,884	\$	10,994,233	\$	2,428,552	22.1%
	Net effect of Operations, General Fund	\$	(236,793)	\$	230,601	\$	267,610	\$	343,483	
	Beginning Fund Balance	\$	2,715,874	\$	2,479,081	\$	2,479,081	\$	2,479,081	
	Ending Fund Balance	\$	2,479,081	\$	2,709,682	\$	2,746,691	\$	2,822,564	_
						25.00/				=
	Fund Balance % of Expenditures		22.3%		24.6%		25.0%			
Food Se	rvices Fund - 02									
Reve	nues									
	Breakfast Aid	\$	8,993	\$	6,798	\$	6,798	\$	123	1.8%
	Lunch Aid & Commodities		44,591		46,350		46,350		918	2.0%
	After School Snack Aid		2,403		1,921		1,921		167	8.7%
	Breakfast, Lunch & Ala Carte Fees		242,037		226,600		226,600		55,262	24.4%
	Total Revenues	\$	298,024	\$	281,669	\$	281,669	\$	56,470	20.1%
Expe	nditures									
	Salaries and Benefits	\$	53,706	\$	48,718	\$	48,718	\$	16,086	33.0%
	Purchased Services		1,485		2,060		2,060		-	0.0%
	Food and Milk		241,397		242,050		242,050		27,648	11.4%
	Supplies		2,271		2,060		2,060		-	0.0%
	Capital Assets & Other		660		2,500		2,500		780	31.2%
	Total Expenditures	\$	299,518	\$	297,388	\$	297,388	\$	44,514	15.0%
	Net effect of Operations, Food Service	\$	(1,495)	\$	(15,719)	\$	(15,719)	\$	11,956	
	Transfer In for Operations from Gen Fund	\$	-	\$	-	\$	-	\$	-	
Begir	nning Fund Balance	\$ \$ \$	7,615	\$	6,121	\$	6,121	\$	6,121	
Endir	ng Fund Balance	\$	6,121	\$	(9,598)	\$	(9,598)	\$	18,076	

									23.070
	FY 19 Actual		FY20 Original al Budget		FY	20 Working Budget	ΥT	% of Budget	
	96	968.3 ADM		994 ADM		994 ADM		008 ADM	
Community Services Fund - 04									
Revenues									
Scholar Zone Fees	\$	170,533	\$	168,000	\$	168,000	\$	59,268	35.3%
Expenditures									
Salaries and Benefits		113,491		122,010		122,010		28,079	23.0%
Contracted Services		37,929		4,725		4,725		1,913	40.5%
Supplies and Materials		3,547		2,100		2,100		1,068	50.9%
ScholarZone Overhead		-		40,000		40,000		10,000	25.0%
Total Community Serv Fund Exp	\$	154,967	\$	168,835	\$	168,835	\$	41,060	24.3%
Net effect of Operations, Community Serv	\$	15,566	\$	(835)	\$	(835)	\$	18,208	
Beginning Fund Balance	\$	47,524	\$	63,090	\$	63,090	\$	63,090	
Ending Fund Balance	\$	63,090	\$	62,255	\$	62,255	\$	81,298	

# Contracted Services Summary As of September 30, 2019

			FY20		
	FY19	Original	Revised		
305 - Contracted Services Detail	Actual	Budget	Budget	Actual	
Advertising & Marketing	1,309	1,000	1,000	692	69.21%
Financial Management Services	102,372	102,372	102,372	25,593	25.00%
Audit & Tax Services	11,060	11,500	11,500	900	7.83%
Legal Services	12,429	12,500	12,500	475	3.80%
Bank Fees	13,030	15,000	15,000	4,142	27.61%
Substitutes	88,647	95,000	95,000	1,554	1.64%
Playworks Team UP Fees	14,400	19,400	19,400	19,400	100.00%
Speech & Language Services	17,743	5,000	5,000	-	0.00%
Nursing services	9,632	8,000	8,000	320	4.00%
Transportation Management	10,000	10,000	10,000	5,000	50.00%
Shredding Services	2,029	2,000	2,000	206	10.31%
Annual Emergency Response/Fire	4,235	5,000	5,000	2,950	59.00%
Cleaning Services	-	-	10,000	27,640	276.40%
Other Services	35,707	6,517	20,517	936	4.56%
	322,593	293,289	317,289	89,809	28.31%
350 - Repairs & Maintenance Detail	-	-	-	-	
Cleaning Services	238,163	240,000	240,000	14,000	5.83%
Lawn & Snow Services	35,785	35,000	35,000	11,491	32.83%
Plumbing Repairs	3,529	1,000	1,000	-	0.00%
Boiler Repairs & Maintenance	8,798	5,000	5,000	2,043	40.85%
HVAC Repairs & Mainteance	11,894	5,000	5,000	3,860	77.20%
Elevator Repairs & Maintenance	487	500	500	1,158	231.53%
Electrical Work	12,204	5,000	5,000	-	0.00%
Pest Control	682	685	685	105	15.33%
Other Repairs	21,473	16,815	16,815	14,154	84.17%
	333,015	309,000	309,000	46,810	15.15%

### Cash Flow Projection Summary 2019 - 2020 School Year

	Cash Inflows (Revenues)							Cash Outflows	(Expenditures)				
				Prior Year	Payments			Benefits &	Payments for				
	State Aid	Federal Aid	Other	State/Federal	· '	Total		Other	Building	Total	Cash	Checking	
Period Ending	Payments	Payments	Receipts	Holdback	Company	Receipts	Salaries	Expenses	Company	Expenses	Balance	Account	Investments
5	,	,	•		. ,	•			· · · · · ·	ning Balance	1,532,281	1,532,281	0
July 31	658,487	0	36,098	8,792	0	703,378	275,542	676,242		951,784	1,283,875	1,283,875	0
Aug 31	658,841	0	116,797	330,838	0	1,106,476	264,554	624,560	0	889,114	1,501,237	1,501,237	0
Sept 30	699,288	1,045	74,194	445,883	0	1,220,410	301,365	559,639	0	861,004	1,860,644	1,860,644	0
Oct 31	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,852,417	1,852,417	0
Nov 30	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,844,191	1,844,191	0
Dec 31	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,835,964	1,835,964	0
Jan 31	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,827,737	1,827,737	0
Feb 28	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,819,511	1,819,511	0
Mar 31	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,811,284	1,811,284	0
April 30	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,803,058	1,803,058	0
May 31	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,794,831	1,794,831	0
June 30	839,038	25,779	68,922	31,207	0	964,946	523,368	449,804	0	973,173	1,786,604	1,786,604	0
Projected	9,567,960	233,055	847,390	1,066,374		11,714,779	5,551,775	5,908,681	0	11,460,456	57		cash on hand at
	9,567,960	233,055	847,390	1,066,374			5,551,775	5,908,681				yea	r end
Totals	9,567,960	233,055	847,390	1,066,374	0	11,714,779	5,551,775	5,908,681	0	11,460,456			

Assumptions: 10% State Aid Holdback

This cash flow projection is to be used only to show that if we follow our working budget for the year that we will not encounter cash flow issues and that we will be able to maintain normal operations. It is not meant to be used to accurately predict what expenditures will be incurred in the short-term. Due to the manner in which MDE regulates the funding, abrupt changes may occur in the amounts of the payments. However, the total amount of the state aids should be reasonable given a stable budget.

Management has elected to omit substantially all disclosures, government-wide financial statements, and required supplementary information. No CPA provides any assurance on these financial statements.