## Independent School District 877 Buffalo-Hanover-Montrose Schools

## Department of Finance and Operations Improvement Plan 2013-2014

**District Key Result:** Safe, Comfortable Environment and Effective and Efficient Operations

Personal Goal: Facilitate a smooth and seamless transition to a new Payroll Supervisor

**Supporting Data** (evidence of need): We have had excellent payroll and related accounting service for the past 35 years with our retiring Payroll Supervisor. Our reporting functions and payroll service have been on time, accurate, and with minimal errors. Payroll salary and benefits represent about 66% of our total budget and therefore, efficiency and accuracy in this area is paramount to our continued financial reporting success and fiscal health.

Measures:	Targets:
1. Budget accuracy as reported by the 2013-14	1. Unofficial results available by 9/1/14. Budget to
audit	actual variance is under 1.0%
2. All state and federal reports filed by their	Zero missed deadlines
deadlines	
3. All payroll pay dates are met and staff are paid	All pay dates are met on time and there are
accurately	minimal issues.

Strategies	Person(s) Responsible	Timeline	
Hire the best candidate available	Gary Kawlewski, Miranda	11/18/13 tentative	
	Kramer, and Moreen	start date	
	Martell		
2. Train new employee through one full payroll cycle	Gary Kawlewski, Miranda	By 12/15/13	
	Kramer, and Diane		
	Casselius		
3. Provide necessary training on district payroll software	Gary Kawlewski, Miranda	Ongoing as	
and related reporting agency websites to ensure	Kramer, and Diane	needed	
reporting accuracy	Casselius		
4. Review all payroll documentation for completeness	Gary Kawlewski, Miranda	By 12/27/13	
and accuracy	Kramer, and Diane		
	Casselius		

To be completed in June:			
Accomplished:	☐ Yes	No but not our fault	In Progress
Actual Results:			

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Future Steps: