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To: District 97 Board of Education Dr. Carol Kelley, Superintendent From: Dr. Carrie Kamm, Senior Director of Equity RE: Equity Policy Feasibility **(UPDATED)** Date: February 12, 2019 Type of Report: Informational

Introduction:

The purpose of this memo is to provide the board an example of the resources the District 97 administrative leadership team may recommend as part of the comprehensive planning process contemplated by the current draft of the Education and Racial Equity Policy. On December 17, 2019 the administrative leadership team met to discuss the Implementation section of the Education and Racial Equity policy draft. Board members Spurlock and Breymaier were also in attendance. During the meeting, the administrative leadership team posed questions to board members Spurlock and Breymaier regarding the draft policy and brainstormed possible resources that would be needed in order to implementation section (p.3-5) of the Educational Equity Policy draft dated January 8, 2019. The following will name the recommended resources identified during that meeting Upon passage of the policy, we recommend that this document be reviewed with the stakeholder group that shall be convened for planning purposes.

Section A-Equitable Access

Recommended resources:

- Staffing:
 - Middle Schools: Reading Specialists (2 FTEs)
 - Curriculum Coordinator/Teaching Specialist (2 FTEs; expertise in differentiation, workshop model, Universal Design, subject-areas)
 - Special Education teachers to support implementation of Co-Teaching model (1 FTE in SY20)
 - MTSS Coordinator (1 FTE)
 - Data Specialist (1 FTE)
 - EL Coordinator (.5 FTE)
 - Additional Teacher Mentor (1 FTE)
- Professional Learning:
 - Continue working with Lisa Westman to provide consulting/support to teachers on math differentiation (Grades 2-8)
 - Tier 1/Differentiation training for all teaching staff
 - High Expectations Course for all staff
 - Annual implicit bias training for all staff
 - Co-teaching training (refresher and onboarding for new staff to co-teaching)
- Resources:
 - Elementary: Common curriculum/unit-based assessments in reading
 - External audit for practices, procedures, and programs that result in over- or underrepresentation of student groups

Section B-Racial Equity Analysis

Recommended resources:

- Staffing:
 - Data Specialist (also in Section A-Equitable Access)
- Professional Learning:
 - Training on racial equity analysis tool for department leads and principals
- Resources:
 - o Common racial equity analysis tool to be used across schools and departments
 - Data warehouse

Section C-Stakeholder and Community Engagement

Recommended resources:

- Staffing:
 - Family Engagement Coordinator (1 FTE)
 - Professional Learning:
 - ∘ N/A
- Resources:
 - Research evaluation tools that incorporate student, family, and stakeholder voice
 - Establish D97 Parent University (will require stipends, class resources)
 - High Expectations course for families

Section D-Workforce Equity

Recommended resources:

- Staffing:
 - Part-time or seasonal staff in Human Resources
 - Additional Teacher Mentor (1 FTE)
- Professional Learning:
 - Annual professional learning with embedded coaching support on cultural competency, equity, meeting needs of students/families
 - Annual training for school and district-based hiring teams on bias
- Resources:
 - Establish Affinity Groups for teachers of color (will require stipends)

Section E-Professional Development

Recommended resources:

- Staffing:
- Professional Learning:
 - Designing and Facilitating Meetings for Equity (National Equity Project) annual training for all new hires (district leaders, principals, assistant principals, Instructional Coaches, Teacher Mentor, Diversity Council)
- Resources:
 - 3-5 year professional learning plan coordinated across all departments and schools

Section F-Welcoming School Environments

Recommended resources:

- Staffing: See Family Engagement Coordinator in Section C Stakeholder and Community Engagement
- Professional Learning:
 - Annual training for school-based gender support teams
- Resources:
 - Annual assessment of school culture and climate
 - School-based gender support teams (additional roles/stipends)

Section G-Eliminating Discipline Disparities

Recommended resources:

• Staffing:

- Middle School Culture and Climate Coach (Brooks and Julian; 1 FTE)
- $_{\odot}$ $\,$ Middle School Student Inclusion Specialists (6 FTEs) $\,$
- Elementary Culture and Climate Coaches (2 FTEs)
- Professional Learning:
 - Annual training for school-based Tier 1, Tier 2, and Tier 3 teams
 - Professional learning for teachers on Tier 1 classroom practices and restorative practices
 - Annual training and ongoing support for social workers and other relevant staff on trauma-informed care, suicide prevention, depression, anxiety, etc.
- Resources:
 - Establish Tier 2 and Tier 3 teams (estimated roles/stipends per school: 6; 60 total)
 - Middle School: Mentoring for families new to District 97
 - Space in schools to provide community-based mental health services
 - Materials for teachers to establish self-regulation spaces in each classroom

Section H-Recognizing and Valuing Diversity

Recommended resources:

- Staffing:
 - Curriculum Coordinator/Teaching Specialist (2 FTEs; expertise in differentiation, workshop model, Universal Design, subject-areas; also in Section A-Equitable Access)
- Professional Learning:
 - Additional professional learning time
- Resources: N/A

Section I-Equity Leadership and Infrastructure

Recommended resources:

- Staffing:
 - Senior Director of Equity role is in place, serves on the senior leadership/Cabinet team, and reports directly to the superintendent
- Professional Learning: N/A
- Resources:
 - External auditor to evaluate funding and staffing and alignment to equity policy

Summary

The administrative team recommends the following to fully implement Educational and Racial Equity Policy:

Staffing:

• Middle Schools: Reading Specialists (2 FTEs)

Curriculum Coordinator/Teaching Specialist (2 FTEs)

• Special Education teachers to support implementation of Co-Teaching model (1 FTE in SY20)

 $_{\circ}$ MTSS Coordinator (1 FTE)

• Data Specialist (1 FTE)

• Family Engagement Coordinator (1 FTE)

 $_{\odot}$ Part-time or seasonal staff in Human Resources (.5)

• Additional Teacher Mentor (1 FTE)

• Middle School (PBIS) Culture and Climate Coach (1 additional FTE)

• Middle School Student Inclusion Specialists (6 FTEs)

 $_{\odot}$ Elementary Culture and Climate Coaches (2 FTEs)

 $_{\odot}$ English Learner Coordinator (.5 FTE)

oTOTAL FTEs=19

Professional Learning

• Continue working with Lisa Westman to provide consulting/support to teachers on math differentiation (Grades 2-8)

- Tier 1/Differentiation training for all teaching staff
- High Expectations Course for all staff
- Annual implicit bias training for all staff
- Co-teaching training (refresher and onboarding for new staff to co-teaching)
- Training on racial equity analysis tool for department leads and principals
- Annual professional learning with embedded coaching support on cultural competency, equity, meeting needs of students/families
- Annual training for school and district-based hiring teams on bias
- Designing and Facilitating Meetings for Equity (National Equity Project) annual training for all new hires (district leaders, principals, assistant principals, Instructional Coaches, Teacher Mentor, Diversity Council)
- Annual training for school-based gender support teams
- Annual training for school-based Tier 1, Tier 2, and Tier 3 teams
- Professional learning for teachers on Tier 1 classroom practices and restorative practices
- Additional professional learning time
- Annual training and ongoing support for social workers and other relevant staff on traumainformed care, suicide prevention, depression, anxiety, etc.

Resources:

- Elementary: Common curriculum/unit-based assessments in reading
- External audit for practices, procedures, and programs that result in over- or underrepresentation of student groups
- o Common racial equity analysis tool to be used across schools and departments
- Data warehouse
- Research evaluation tools that incorporate student, family, and stakeholder voice
- Establish D97 Parent University (will require stipends, class resources)
- High Expectations course for families
- Establish Affinity Groups for teachers of color (will require stipends)
- 3-5 year professional learning plan coordinated across all departments and schools
- Annual assessment of school culture and climate
- School-based gender support teams (additional roles/stipends)
- Establish Tier 2 and Tier 3 teams (estimated roles/stipends per school: 6; 60 total)
- Middle School: Mentoring for families new to District 97
- o Space in schools to provide community-based mental health services
- Materials for teachers to establish self-regulation spaces in each classroom
- External auditor to evaluate funding and staffing and alignment to equity policy