

DEFINING EXCELLENCE

2025-2026 Superintendent Goals

Goal 1: Build Trust and Establish Leadership Credibility

MSBA/MASA Standards: Standard 1: Governance Team

Strategic Plan Priorities: (E) Engage Parents, Schools, and Communities

Evidence of Performance:

- Conduct one-on-one meetings with all School Board members, executive leaders, and key stakeholders by May 21, 2025.
- Complete at least 10 school visits and 5 community engagement sessions by June 2025.
- Present initial findings and recommendations to the School Board during a scheduled work session or Board Retreat.

| Highly Effective (4) | Effective (3) | Developing (2) | Ineffective (1) |
|------------------------|-----------------------|---------------------|---------------------|
| 0 , | () | 1 0 () | () |
| Establishes | Develops consistent | Limited stakeholder | Fails to establish |
| proactive, | communication and | outreach or | relationships or |
| meaningful | initial relationships | inconsistent | engage meaningfully |
| relationships with all | with key | presence. | with stakeholders. |
| key stakeholders; | stakeholders. | | |
| feedback confirms | | | |
| strong leadership | | | |
| presence. | | | |

Artifact/Metric: Meeting logs, stakeholder feedback, board presentation deck

Goal 2: Drive Strategic Alignment and Instructional Excellence Across Key Programs

MSBA/MASA Standards: Standard 6: Teaching and Learning

Strategic Plan Priorities: (A) Advance Academic Excellence, Growth & Readiness; (B) Ensure an Equitable and Inclusive School Culture; (D) Develop Leadership throughout the District

Evidence of Performance:

- Achieve 80%+ participation in the Summer Leadership Retreat focused on the EPS Strategic Plan and Portrait of a Graduate.
- Ensure 90%+ of staff report being prepared for the school year through a Back-to-School Readiness survey.

- Complete an assessment (i.e. S.W.A.T. Analysis) of the following programs and/or systems by December 2025:
 - Early Learning Center (ELC)
 - Elementary Talent Development
 - High School Programming (i.e. Pathways and Career Readiness)
 - Safety and Security
 - Spanish Dual Language
 - Transition Program for Students with Disabilities
- Present a mid-year performance report to the School Board in December 2025 including student achievement data and instructional progress.

| Highly Effective (4) | Effective (3) | Developing (2) | Ineffective (1) |
|------------------------|----------------------|----------------------|----------------------|
| Ensures strategic | Provides regular | Basic program | Fails to evaluate or |
| plan is implemented | oversight of | oversight exists but | align instructional |
| with fidelity; program | instructional | lacks clear | programs with |
| evaluations are | programs and aligns | connection to | district goals. |
| comprehensive and | strategic goals with | strategic goals or | |
| result in actionable | measurable | measurable impact. | |
| improvement steps. | outcomes. | | |

Artifact/Metric: Retreat attendance records, staff survey results, evaluation reports, mid-year board presentation

Goal 3: Enhance Communication and Community Engagement

MSBA/MASA Standards: Standard 3: Communication & Community Relations

Strategic Plan Priorities: (E) Engage Parents, Schools and Communities

Evidence of Performance:

- Issue a weekly written update to the School Board and leadership team beginning April 2025.
- Publish monthly district-wide communications to staff and families during the 2025-2026 school year.
- Gather and share feedback from students, families, staff, and/or community members with the School Board at least three times by April 2026.
- Conduct or participate in 3 multilingual outreach events to ensure equitable access.

| Establishes a | Maintains regular | Inconsistent | Fails to |
|-----------------------|--------------------|-----------------------|-----------------------|
| comprehensive | communication with | communication | communicate |
| communication plan | stakeholders and | efforts; limited | effectively or engage |
| ensuring two-way | incorporates | stakeholder | the broader school |
| engagement with all | feedback | feedback integration. | community. |
| stakeholders; | mechanisms. | | |
| equitable outreach is | | | |
| prioritized. | | | |

Artifact/Metric: Weekly updates, district newsletters, advisory council meeting notes, event documentation

Goal 4: Ensure a Seamless Leadership Transition

MSBA/MASA Standards: Standard 5: Human Resources; Standard 1: Governance Team

Strategic Plan Priorities: (D) Develop Leadership throughout the District

Evidence of Performance:

- Present a comprehensive Final Report and recommendations to the School Board by June 2026.
- Deliver a Superintendent Transition Playbook to district leadership outlining systems, processes, and insights.
- Launch a district-wide recognition campaign celebrating the contributions of staff, students, families, and community partners.

| Highly Effective (4) | Effective (3) | Developing (2) | Ineffective (1) |
|----------------------|-----------------------|------------------------|------------------------|
| Develops a | Creates and | Transition planning is | Fails to plan for |
| comprehensive | implements basic | minimal and lacks | leadership transition; |
| transition strategy | strategies to support | broader engagement | minimal or no |
| ensuring leadership | leadership transition | or clear deliverables. | stakeholder |
| continuity and | and stakeholder | | engagement or |
| celebration of | recognition. | | recognition. |
| stakeholder | | | |
| contributions. | | | |

Artifact/Metric: Final report to the board, transition playbook, communications and event documentation for recognition campaign