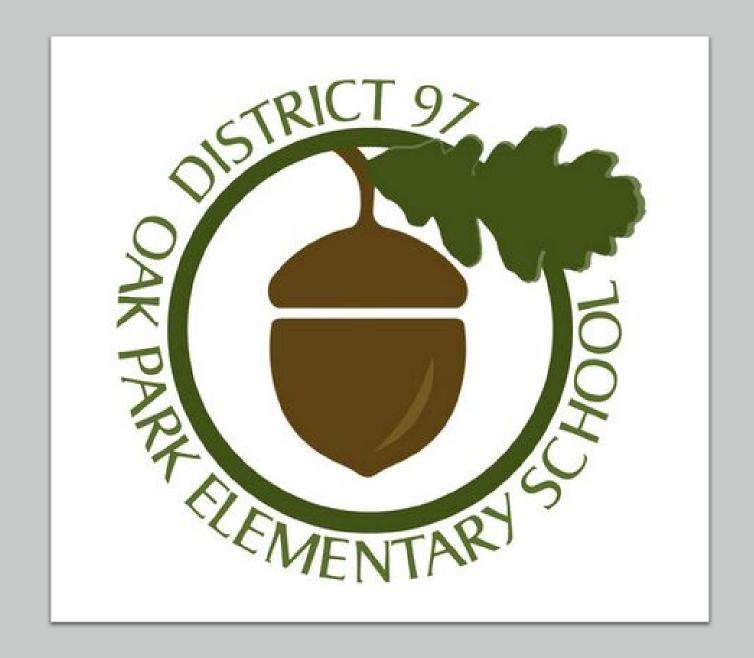
# Presentation of Final Budget

Fiscal Year Ending June 30, 2023

Date: September 27, 2022





## **Budget Timetable**

#### May 2022

Met with individual principals and administrators to discuss FY 23 budget needs and reviewed FY 22 preliminary results.

#### July 12, 2022

Update the Board of Education on budget development and preliminary results from FY 2022

#### **Late July - Early August 2022**

Meet with FORC to discuss and get feedback on tentative budget

#### August 16, 2022

Board of Education reviews tentative budget and calls for a September 27, 2022 public hearing.

#### **August 17, 2022**

Tentative budget goes on display in District office and notice of the public hearing is placed in newspaper.

#### **September 27, 2022**

District holds public hearing on the budget and the Board of Education approves the final budget. Budget is filed with the Illinois State Board of Education.

## **Major Financial Decisions**

July 2022 through June 2023





# Preliminary FY 2022 Results

## **Preliminary Fiscal Results – FY 2022**

#### **Cash Basis**

	Beginning Balance -				Ending Balance -	Ending Balance -	FY 22 Surplus /
	FY 22 Actual	Revenues	Expenses	Transfers	FY 22 Actual	FY 22 Budget	(Deficit)
Education	\$ 15,748,846	\$ 90,062,036	\$ 83,082,403	\$ (1,179,728)	\$ 21,548,751	\$ 17,939,189	\$ 3,609,562
Building	5,101,272	15,254,180	8,874,369	(7,000,000)	4,481,083	4,259,772	221,311
Debt Service	5,368,691	4,336,719	6,579,067	1,179,728	4,306,071	4,151,881	154,190
Transportation	3,700,892	2,689,196	4,453,890	-	1,936,198	1,829,467	106,731
IMRF/SS	4,426,479	61,053	2,872,732	-	1,614,800	1,792,698	(177,898)
<b>Working Cash</b>	5,457,156	411,319	-	(3,000,000)	2,868,475	3,202,156	(333,681)
Tort	3,829,797	43,949			3,873,746	3,924,797	(51,051)
<b>Total Operating</b>	43,633,133	112,858,452	105,862,461	(10,000,000)	40,629,124	37,099,960	3,529,164
Capital Projects	8,838,901	1,265	16,743,740	10,000,000	2,096,426	458,901	1,637,525
Life Safety	120,155				120,155	120,155	
Total Capital	8,959,056	1,265	16,743,740	10,000,000	2,216,581	579,056	1,637,525
<b>Grand Total</b>	\$ 52,592,189	\$ 112,859,717	\$ 122,606,201	\$ -	\$ 42,845,705	\$ 37,679,016	\$ 5,166,689

The District budgeted an overall fund balance decrease of (\$14.9) million in FY 22 mainly due to the spend down of the remaining bond proceeds for capital projects. The District experienced an actual decrease of only (\$9.7) million. Of the overall favorable budget variance of \$5.1 million, \$3.5 million relates to the District's operating funds, while \$1.6 million relates to capital projects still to be completed.

### Comparison of Budget to Preliminary Actual – FY 22

#### **Sources of Revenues – Cash Basis**

			Actual vs.	
	<u>Actual</u>	<b>Budget</b>	<u>Budget</u>	Primary Cause of Variance
<b>Real Estate Taxes</b>	\$ 88,581,041	\$ 87,180,000	\$ 1,401,041	Increased collection % & Prior year collections
Other local Revenues	5,822,792	4,629,000	1,193,792	CPPRT Revenues
<b>Evidence-Based Funding</b>	11,669,337	11,373,000	296,337	Prior year adjustment
Other State Grants	3,061,583	1,961,665	1,099,918	Special Ed Orphanage and timing of distributions
Federal Grants	3,724,964	4,336,958	(611,994)	Timing of distributions
<b>Total Revenues</b>	\$ 112,859,717	\$ 109,480,623	\$ 3,379,094	Actual revenues = 103% of budget

## **Comparison of Budget to Preliminary Actual – FY 22**

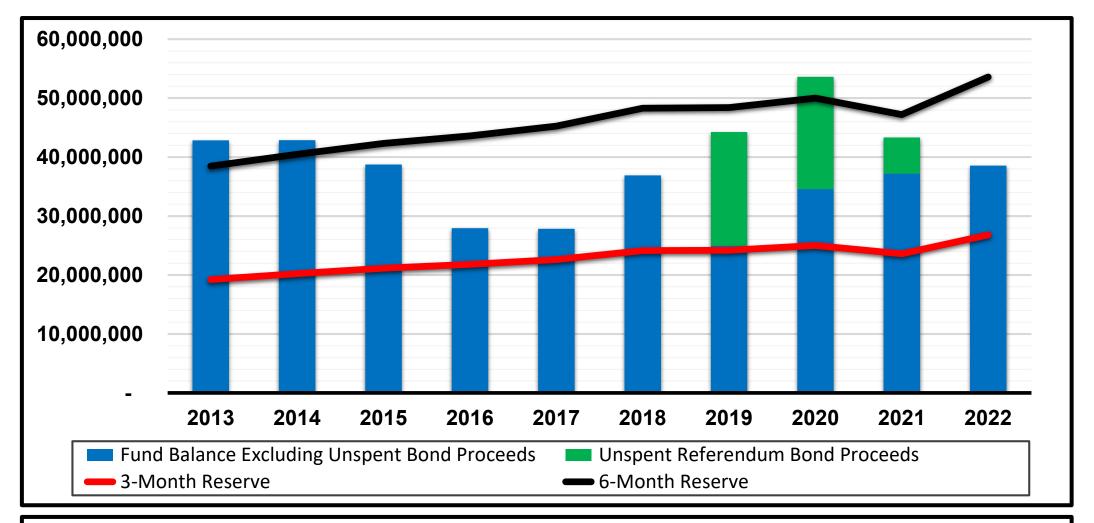
#### **Expenditure Type – Cash Basis**

			Actual vs.	
	<u>Actual</u>	<u>Budget</u>	<b>Budget</b>	Primary Cause of Variance
Salaries	\$ 66,324,420	\$ 66,388,398	\$ 63,978	
<b>Employee Benefits</b>	13,502,404	13,873,878	371,474	
<b>Purchased Services</b>	11,985,028	10,272,039	(1,712,989)	Transportation & Maintenance costs
<b>Supplies and Materials</b>	4,628,029	4,234,431	(393,598)	
Capital Projects & Equipment	16,991,223	19,916,744	2,925,521	Timing of project payments
<b>Debt Payments</b>	6,579,067	6,594,810	15,743	
<b>Out of District Tuition</b>	2,317,202	2,600,000	282,798	
Other Expenses	278,828	501,700	222,872	
Total Expenditures	\$ 122,606,201	\$ 124,382,000	\$1,775,799	Excluding capital, expenses 98% of budget



### **Historical Fund Balances – All Funds**

Accrual Basis (2013-2021) - Cash Basis Unaudited (2022)



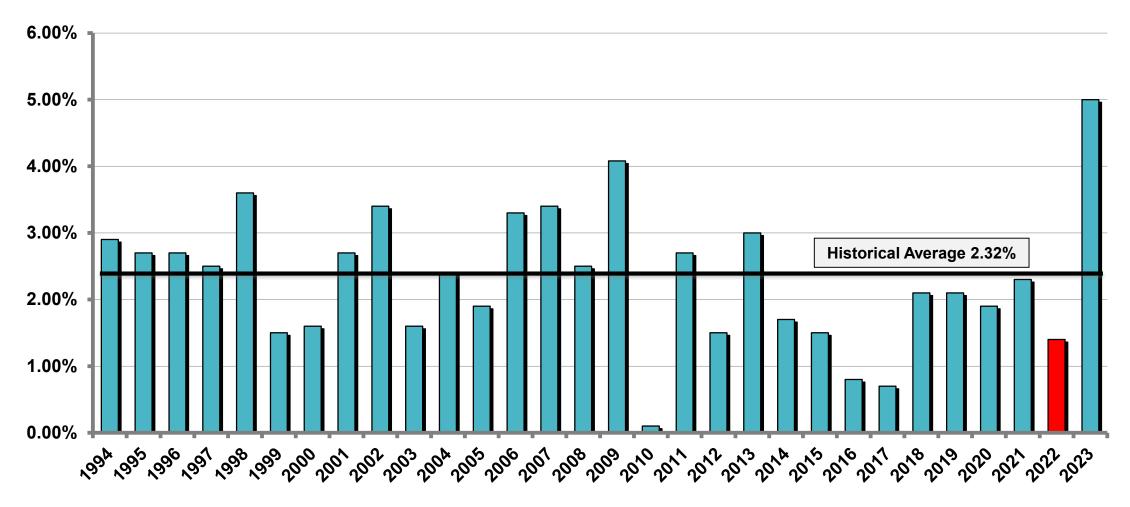
The District has a fund balance policy with targeted fund balances equaling 3-6 months worth of reserves. D97 currently has approximately 4.3 months worth of reserves.



# Major Drivers of FY 2023 Budget Revenues

#### Approximately 75% of D97's Revenue Growth Tied to Inflation

CPI History - Most of D97's Revenue Growth Tied to 1.4% CPI Figure



## **New Taxable Property Growth in District**

New Taxable Property Allows for Tax Revenue Growth to Exceed CPI

\$1 million in new property EAV (\$3 million in market value) generates approximately \$41,000 of additional revenues above tax cap limits.

#### For FY 2023 Budget:

The new taxable property amount for the 2021 tax levy year is currently unknown due to County reporting delays. We are estimating approximately \$8 million in new taxable property will generate approximately \$300k in additional revenues.

Tax Year	New Property EAV
2006	\$ 4,406,000
2007	9,235,000
2008	10,100,000
2009	1,509,000
2010	2,043,000
2011	17,136,000
2012	827,000
2013	806,000
2014	3,317,000
2015	553,000
2016	1,470,000
2017	8,225,000
2018	7,937,000
2019	134,904,000
2020	25,093,000

## **Evidenced-Based Funding Distributions**

D97 Receives a Very Small Percentage of New EBF Dollars

School Year	New EBF Dollars – Statewide	New EBF Dollars – D97
2017-18	\$367,000,000	\$231,000
2018-19	\$300,000,000	\$167,000
2019-20	\$312,000,000	\$214,000
2020-21	\$0	\$0
2021-22	\$300,000,000	\$147,000
2022-23	\$300,000,000	\$119,000

# Elementary and Secondary School Emergency Relief Grants ("ESSER")

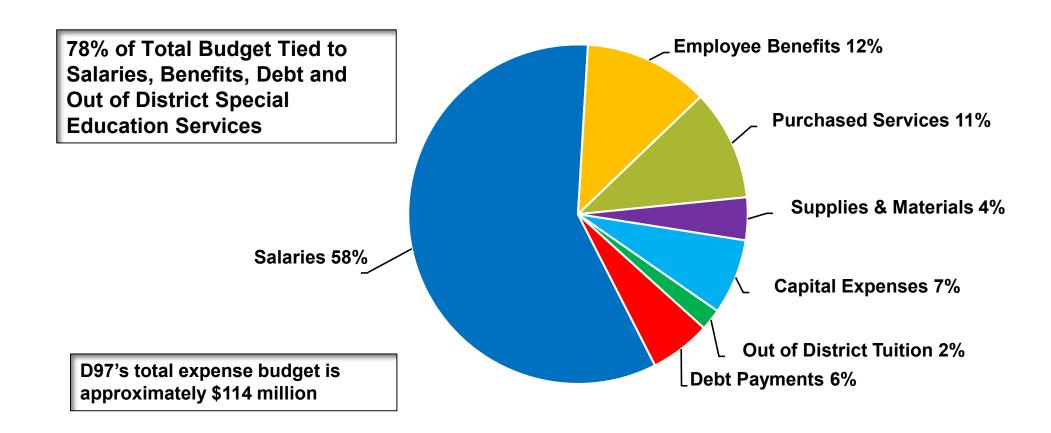
**Purpose:** To provide vital support to reopen schools safely, maximize in-person instruction time and address impact of COVID-19 on students, educators and families

<b>Grant Type</b>	Award Amount	Remaining to be spent	Last Obligation Date	Required Use of Funds
ESSER I	\$271,097	\$0	September 30, 2022	General Purpose
ESSER II	\$1,221,131	\$711,310	September 30, 2023	General Purpose
ESSER III	\$2,934,859	\$2,934,859	September 30, 2024	80% general purpose, 20% unfinished learning



# Major Drivers of FY 2023 Budget Expenditures

## Breakdown of Expense by Type – FY 2022 Excluding Capital Projects Funded from Bond Proceeds



### Staffing Plan for 2022-2023 School Year\*

\*As approved by the board on April 26, 2022

- Keep general certified teaching staff at the same level of FTE as SY 22
- Add 2.6 Special Education Teachers
- Add 1.0 Occupational Therapist
- Add 1.0 Speech Language Therapist
- Add 1.0 Behavior Specialist
- Add 1.0 EL Teacher
- Add 2 Hallway Monitors at the Middle Schools
- Reduce CNA's from 10 to 3 FTE's.
- D97 along with other IL School Districts are experiencing special education staffing shortages, which is leading to emergency contracting and higher hourly rates
- Retain 26 permanent substitutes hired in SY 22 to address sub teacher crisis.
- An increase in substitute pay may need to be explored to aid in attracting a larger pool of substitute teachers given the large number of absences the District experienced in FY 22.



## Other Major Factors Affecting FY2023 Budget

- The need to reconcile potential salary expenditures with anticipated property tax revenues.
- Medical insurance
  - Premiums will be increasing by approximately 7.5% for all major insurance types.
- Risk management and workers comp insurance
  - ➤ Premiums will increase approximately 20% versus the prior year due primarily to market conditions and claims experience.
- High Inflation
  - Inflation levels are the highest they have been in decades, which could potentially significantly increase expenditures for services, supplies, equipment
- Referendum Bond Proceeds are completely spent and capital projects are now being funded from reserves
  - Careful consideration of funding streams in our Facilities Master Plan will be required in the next few years
- Tax Anticipation Warrants
  - ➤ \$6.5 million of tax anticipation warrants will be issued due to Cook County delay in issuance of second-installment property tax bills.
  - Estimated cost of interest and fees is \$65,500
  - > Over \$40 million of property tax revenue (35% 40% of the overall revenue budget) is affected

## Other Major Factors Affecting FY2023 Budget (cont.)

- ECF Grant Funding of approximately \$1.2 million will help cover the cost of existing technology leases.
- \$500k of additional grant funding for gender neutral middle school bathroom renovations awarded through IL DCEO

## **Looking Ahead**



## **Long-term Planning**

#### **Resource & ROI Strategy Mapping**

- As part of long-term educational and master facilities planning, administration will plan to conduct a comprehensive review of how we currently use our resources (time, people, money and technology).
- ➤ Goal is to assess opportunities for more strategic decisions that target district priorities and that operationalize the resource allocation requirements of the equity policy.
- The review will include areas such as accessing savings by transitioning to more sustainable energy sources, development of competitive contracting processes, IGA efficiency opportunities, etc.
- This effort will be integrated with future long-term planning and inclusive stakeholder engagement.



## Final Budget Fiscal Year Ending June 30, 2023

## Final Budget – FY 2023

#### **Cash Basis**

	Beginning				Ending
	Balance	Revenues	Expenses	Transfers	Balance
Education	\$ 21,548,751	\$ 92,723,964	\$ 91,665,124	\$ (342,075)	\$ 22,265,516
Building	4,481,083	13,716,000	9,556,885	(2,700,000)	5,940,198
Debt Service	4,306,071	4,310,500	4,439,350	342,075	4,519,296
Transportation	1,936,198	4,410,500	4,492,042	-	1,854,656
IMRF/SS	1,614,800	2,851,400	2,935,567	-	1,530,633
Working Cash	2,868,475	100,500	-	(1,500,000)	1,468,975
Tort	3,873,746	2,900	 	(3,800,000)	76,646
Total Operating	40,629,124	 118,115,764	 113,088,968	 (8,000,000)	37,655,920
Capital Projects	2,096,426	500	9,858,847	8,000,000	238,079
Life Safety	120,155	 100	 	 <u>-</u> _	120,255
Total Capital	2,216,581	600	9,858,847	8,000,000	358,334
Grand Total	\$ 42,845,705	\$ 118,116,364	\$ 122,947,815	\$ -	\$38,014,254

Operating revenues are projected to exceed expenses by \$5.0 million. That surplus combined with fund balance transfers for capital project expenses of \$9.8 million are estimated to result in a decrease of overall fund balance of \$4.8 million (\$3 million operating; \$1.8 million capital). The projected \$38 million ending fund balance is an increase of \$0.3 million compared to the FY 22 budgeted fund balance of \$37.7 million and would result in approximately 3.7 months of operating reserves.

## Final Budget – Revenues Prior Years Comparison – Cash Basis

Source	FY 2020 Actual		FY	' 2021 Actual	<u>F</u>	' 2022 Actual	FY 2023 Budget		
Real Estate Taxes	\$	80,200,000	\$	83,971,000	\$	88,581,041	\$	88,622,503	
<b>Other local Revenues</b>		7,643,000		2,930,000		5,822,792		4,697,600	
<b>Evidence-Based Funding</b>	11,533,000		11,525,000		11,669,337			11,495,398	
Other State Grants	3,912,000		3,355,000		3,061,583			4,656,701	
<b>ESSER Grants</b>		0		314,000		442,129		3,713,861	
Federal Grants		2,774,000		2,667,000		3,282,835		4,930,301	
<b>Total Revenues</b>	\$	106,062,000	\$	104,762,000	\$	112,859,717	\$	118,116,364	

## Final Budget – Expenditures Prior Years Comparison – Cash Basis

	FY 2020 Actual		FY 2021 Actual		Y 2022 Actual	FY	2023 Budget
Salaries	\$ 61,164,000	\$	61,974,000	\$	66,324,420	\$	69,301,428
<b>Employee Benefits</b>	12,740,000		13,434,000		13,502,404		14,451,569
Purchased Services	10,431,000		8,938,000		11,985,028		13,228,036
Supplies and Materials	3,298,000		3,154,000		4,628,029		5,168,894
Capital Projects & Equipment	24,751,000		16,418,000		16,991,223		13,584,913
<b>Debt Payments</b>	7,459,000		5,912,000		6,579,067		4,097,275
Out of District Tuition & Other	2,751,000		2,377,000		2,596,030		3,115,700
Total Expenditures	\$ 122,594,000	\$	112,207,000	\$	122,606,201	\$	122,947,815

# **End of Presentation**

