Campus Targeted Improvement Plan

Intervention and Submission documents for the 2019-2020 monitoring year may be found on the Division of School Improvement web page at https://tea.texas.gov/si/accountabilityinterventions/

Please complete all sections of the Cycles 1, 2, and 3 tabs <u>except</u>:

- Status of Metrics/Evidence Collections
- Necessary Adjustments/Next Steps
- Section V: Reflections and Planning for Next 90 Day Cycle

These sections will be filled out at the end of the 90 day cycle prior to the Division of School Improvement Progress Submission.

| Feature/Tip | Explanation | Screenshot |
|-------------------------------|--|---|
| Checkbox selection | Check boxes allow for selection of one or more response to a question. Place a check in the box next to all answers that apply. | Prioritized Focus Area 1 1 2 1 3 |
| Expanding rows and/or columns | If you cannot see all of the information you've entered into a cell you may adjust the height of the cell by right-clicking and increasing the height of the row. | District leaders will create and implement a process That allows principals autonomy to change instructional leaders. Bow Height OK Cancel District leaders will create and implement a process that allows principals autonomy to change instructional leaders. Bow Height Row Height Row Height District leaders will create and implement a process that allows principals autonomy to change instructional leaders. Bow Height Hide Unhide |
| Viewing cell tips | Throughout the Improvement Plan there are cells containing notes or guidance around what should be entered into the cell. These cells are marked with a red triangle in the top-right corner. To view the information in the notes box, hover your mouse over the cell. | Annual Desired Outcome for Priority Focus Area Barriers to address Create your annual goal for each Priority Focus Area identified using qualitative and/or quantitative measures. |

| Printing the Template | The page breaks in the Improvement Plan have been set for optimal printing on a legal size (8.5 x 14) sheet of paper with the page orientation set to Landscape (horizontal). However, users may find that after completing the plan the page breaks need to be adjusted. | https://support.office.com/en-us/article/insert-move-or-delete-page-breaks-in-a-worksheet-ad3dc726-beec-4a4c-861f-ed640612bdc2 |
|-----------------------|---|--|
| Daviding | To insert, move, or delete page breaks in an Excel worksheet, visit the Microsoft Office help page. | |

Dowling

| | Campus Information | | | | | | | | | |
|--|---|---|---|---|---|--|---|--|--|--|
| District Name | Ector County ISD | Campus Name | Dowling Elementary | Superintendent | Dr. Muri | Principal | Kristabel Regalado | | | |
| District Number | 068901 | Campus Number | 00000107 | District Coordinator of School Improvement | Alicia Press | ESC Support | Pam Hailey | | | |
| | | | | (DCSI) | surances | | | | | |
| DCSI | commitments and support m understand I am responsible | nechanisms to ensure for the implementati | attest that I will provide or facilitate the successful implementation of the on of all intervention requirements. I ne plan elements as indicated herein. | the provision of all the neces Targeted Improvement Plar f I am the principal superviso | ssary district-level n for this campus. I | | Kristabel Regalado 09/19/19 | | | |
| Principal Supervisor (Only necessary if the DCSI is NOT the Principal Supervisor) I, as supervisor of the principal for this campus, attest that I will coordinate with the DCSI to provide or facilitate the provision of all the necessary district-level commitments and support mechanisms to ensure the principal I supervise can achieve successful implementation of the Targeted Improvement Plan for this campus. I understand I am responsible for ensuring the principal carries out the plan elements as indicated herein. | | | | | | | | | | |
| Principal | | support mechanisms | ordinate with the DCSI (and my super to ensure the successful implementat herein. | • | | | Alicia Press 09/19/19 | | | |
| Board Approval Date | 11.19.19 | | | | | | | | | |
| | | | | Needs | Assessment | | | | | |
| | | What accountability goals for each Domain has your campus set for the year? | 68/28/18 will be the Approa Domain 3 target is a 70. | /28/18 will be the Approaches, Meets, and Masters targets for Domain 1 which will put Dowling at a 65, "D." In Domain 2A, the target is a 70, while the 2B target is 60. The main 3 target is a 70. | | | | | | |
| | Data Analysis Questions | | What changes in student group and subject performance are included in these goals? | | Primarily, Dowling will earn their accountability points through Domain 2A and the growth status of Domain 3. This will include an overall focus on 4th and 5th grade math and eading, specifically growing our Economically Disadvantaged, Hispanic, and Special Ed populations. | | | | | |
| | | | If applicable, what goals has your campus set for CCMR and Graduation Rate? | N/A | | | | | | |
| | | | (To b | | ssment Results ous HAS NOT had an ESF D | liagnostic) | | | | |
| | | | Use t | he completed Self-Asses | sment Tool to complete | this section | | | | |
| | | Essential Ac | tion | | | Implementat | ion Level (1 Not Yet Started - 5 Fully Implemented) | | | |
| 1.1 Develop campus inst | ructional leaders with clear re | oles and responsibiliti | es. | | | | 3 | | | |
| 2.1 Recruit, select, assig | n, induct and retain a full staf | f of highly qualified ed | lucators. | | | | 2 | | | |
| 3.1 Compelling and align | ned vision, mission, goals, valu | ues focused on a safe | environment and high expectations. | | | | 2 | | | |
| 4.1 Curriculum and asse | ssments aligned to TEKS with | a year-long scope and | sequence. | | | | 3 | | | |
| 5.1 Objective-driven dai | y lesson plans with formative | assessments. | | | | | 1 | | | |
| 5.3 Data-driven instructi | on. | | | | | | 1 | | | |
| | | Prioritized Focus A | rea #1 | | Prioritized Focus Area #2 | | Prioritized Focus Area #3 | | | |
| Essential Action | 1.1 Develop campus instruct | ional leaders with clea | r roles and responsibilities. | 5.1 Objective-driven daily le | esson plans with formative asse | essments. | 5.3 Data-driven instruction. | | | |
| Rationale | The leadership team at Dowling needs to be unified in their processes and procedures across campus. A relentless focus on improving student outcomes through DDI is required in order to collaboratively lead change. | | | | | we put a lesson plan template in place, we haven't structures and supports to ensure that they are dering that strong lesson planning is a critical d to develop stronger systems. We have the data now we need to train teachers on what to do with the data so that the focus can be on using that data to drive instruction. Looking deeply at the data and making decisions for the classroom based on that data is what will drive our school to improve in the student growth domain. | | | | |

| | Campus leadership team will meet weekly and focu assessments, and teacher observation/feedback. | s on student progress, formative | The leadership team will review lesson plans for alignment to the District scope and sequence, the State standards, and the expected level of rigor. The leadership team will provide teachers with regular feedback and lesson planning support. | Teachers will use the action planning process, both individually and in PLCs, to analyze data, identify trends in student misconceptions, determine the root cause of error, and create plans to reteach. | | | | |
|---|---|----------------------------------|---|---|--|--|--|--|
| Barriers to Address | Time constraints. We have a tendency to "put out f able to get to classrooms for observation and feed to meet as a leadership team. | | | The leadership team has not set up expectations and regularly planned how our PLCs will be executed. There is some fear of beginning the data meetings, especially because there was not a standard protocol to run the meetings until this year. | | | | |
| District Commitment Theory of Action: principal embraces and implements | | | | of provides training and coaching of the DDI process for the campus principal AND the dation of an aligned and objective-driven lesson plan THENthe campus will establish healthy | | | | |
| | | | ESF Diagnostic Results | | | | | |
| | Data of FCF Discussible | (To be completed A | AFTER the campus engages in the shared diagnostic with an ESF Facilit | ator) | | | | |
| Date of ESF Diagnostic | | | Delayable of Sance Anna #2 | Balanthinad Farms Arra #2 | | | | |
| | Prioritized Focus Area #1 | | Prioritized Focus Area #2 | Prioritized Focus Area #3 | | | | |
| Essential Action | | | | | | | | |
| Desired Annual Outcome | | | | | | | | |
| Barriers to Address During the Year | | | | | | | | |
| Distri | ct Commitment Theory of Action | | | | | | | |
| Prioritized Focus Areas for Improvement | Capacity Builder | | | | | | | |
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| Grand of Public Publ | | Student Data | | | | | | | | | | | | |
|--|-------|--------------------|-------------|---------|--------|----------------|---------------|----------------|-------------|---------|--------|----------------------|---------------------------------|-------------------------|
| Subject tested Data Source Goal Actual Data Source Goal Data Source | Grade | | | | % of S | tudents at Car | npus Determir | ned Proficienc | y Level | | | % of Studen STAAR | ts at Meets Gr or Other Asse | ade Level on essment |
| 3 Math (meets) Other 20 Other 23 Benchmark 26 STAAR 28 3 Reading (meets) Other 13 Other 17 Benchmark 22 STAAR 28 4 Math (meets) Other 18 Other 21 Benchmark 24 STAAR 28 4 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 28 4 Reading (meets) Other 69 Other 69 Benchmark 69 STAAR 28 4 Reading (progress) Other 9 Other 69 Benchmark 69 STAAR 28 4 Writing (meets) Other 69 Other 69 Benchmark 69 STAAR 28 5 Math (meets) Other 26 Other 28 Benchmark 30 STAAR 32 5 Math (progress) Ot | | Subject tested | | Cycle 1 | | | Cycle 2 | | | Cycle 3 | | | Summative | |
| 3 Reading (meets) Other 13 Other 17 Benchmark 22 STAAR 28 4 Math (meets) Other 18 Other 21 Benchmark 24 STAAR 28 4 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 69 4 Reading (meets) Other 9 Other 16 Benchmark 23 STAAR 28 4 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 28 5 Math (meets) Other 15 Other 19 Benchmark 23 STAAR 28 5 Math (meets) Other 15 Other 19 Benchmark 23 STAAR 28 5 Math (progress) Other 26 Other 28 Benchmark 30 STAAR 32 5 Reading (meets) Ot | | | Data Source | Goal | Actual | Data Source | Goal | Actual | Data Source | Goal | Actual | Data Source | Goal | Actual |
| 4 Math (meets) Other 18 Other 21 Benchmark 24 STAAR 28 18 28 18 Other 69 Other 69 Benchmark 69 STAAR 69 18 69 18 | 3 | Math (meets) | Other | 20 | | Other | 23 | | Benchmark | 26 | | STAAR | 28 | |
| 4 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 69 STAAR 69 A Reading (meets) Other 9 Other 69 Benchmark 23 STAAR 28 STAAR 69 A Writing (meets) Other 15 Other 19 Benchmark 23 STAAR 28 STAAR 69 A Writing (meets) Other 15 Other 19 Benchmark 23 STAAR 28 STAAR 32 STAAR 69 STAAR | 3 | Reading (meets) | Other | 13 | | Other | 17 | | Benchmark | 22 | | STAAR | 28 | |
| 4 Reading (meets) Other 9 Other 69 Benchmark 23 STAAR 28 4 Writing (meets) Other 15 Other 19 Benchmark 23 STAAR 69 5 Math (meets) Other 26 Other 28 Benchmark 30 STAAR 32 5 Math (progress) Other 69 Benchmark 69 STAAR 69 5 Reading (meets) Other 69 Benchmark 30 STAAR 32 6 Other 28 Benchmark 69 STAAR 32 6 STAAR 69 | 4 | Math (meets) | Other | 18 | | Other | 21 | | Benchmark | 24 | | STAAR | 28 | |
| 4 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 4 Writing (meets) Other 15 Other 19 Benchmark 23 STAAR 28 5 Math (meets) Other 26 Other 28 Benchmark 30 STAAR 32 5 Math (progress) Other 69 Benchmark 69 STAAR 69 5 Reading (meets) Other 32 Other 34 Benchmark 36 STAAR 38 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 4 | Math (progress) | Other | 69 | | Other | 69 | | Benchmark | 69 | | STAAR | 69 | |
| 4 Writing (meets) Other 15 Other 19 Benchmark 23 STAAR 28 5 Math (meets) Other 26 Other 28 Benchmark 30 STAAR 32 5 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 69 5 Reading (meets) Other 32 Other 34 Benchmark 36 STAAR 38 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 4 | Reading (meets) | Other | 9 | | Other | 16 | | Benchmark | 23 | | STAAR | 28 | |
| 5 Math (meets) Other 26 Other 28 Benchmark 30 STAAR 32 5 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 69 5 Reading (meets) Other 32 Other 34 Benchmark 36 STAAR 38 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 4 | Reading (progress) | Other | 69 | | Other | 69 | | Benchmark | 69 | | STAAR | 69 | <u> </u> |
| 5 Math (progress) Other 69 Other 69 Benchmark 69 STAAR 69 5 Reading (meets) Other 32 Other 34 Benchmark 69 STAAR 38 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 4 | Writing (meets) | Other | 15 | | Other | 19 | | Benchmark | 23 | | STAAR | 28 | |
| 5 Reading (meets) Other 32 Other 34 Benchmark 36 STAAR 38 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 5 | Math (meets) | Other | 26 | | Other | 28 | | Benchmark | 30 | | STAAR | 32 | |
| 5 Reading (progress) Other 69 Other 69 Benchmark 69 STAAR 69 | 5 | Math (progress) | Other | 69 | | Other | 69 | | Benchmark | 69 | | STAAR | 69 | |
| 5 Circle College Colle | 5 | Reading (meets) | Other | 32 | | Other | 34 | | Benchmark | 36 | | STAAR | 38 | |
| 5 Science (meets) Other 22 Other 24 Benchmark 26 STAR 28 1 | 5 | Reading (progress) | Other | 69 | | Other | 69 | | Benchmark | 69 | | STAAR | 69 | |
| Company | 5 | Science (meets) | Other | 22 | | Other | 24 | | Benchmark | 26 | | STAAR | 28 | |
| Company | | | | | | | | | | | | | | |
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| | Cycle 1 90-day Outcomes (September - November) | | | | | | | | | | |
|---------------------------------------|--|---|---|--|--|--|--|--|--|--|--|
| | Prioritized Focus Area #1 | Prioritized Focus Area #2 | Prioritized Focus Area #3 | | | | | | | | |
| Essential Action | 1.1 Develop campus instructional leaders with clear roles and responsibilities. | 5.1 Objective-driven daily lesson plans with formative assessments. | 5.3 Data-driven instruction. | | | | | | | | |
| Desired Annual Outcome | Campus leadership team will meet weekly and focus on student progress, formative assessments, and teacher observation/feedback. | The leadership team will review lesson plans for alignment to the District scope and sequence, the State standards, and the expected level of rigor. The leadership team will provide teachers with regular feedback and lesson planning support. | Teachers will use the action planning process, both individually and in PLCs, to analyze data, identify trends in student misconceptions, determine the root cause of error, and create plans to reteach. | | | | | | | | |
| | Campus leadership team will have clear, written, and transparent roles and responsibilities. Important leadership tasks will be scheduled on weekly calendars (observations, debriefs with teachers, leadership meetings). | At least one member of the leadership team will be present during grade-level planning to support and help plan for targeted instruction. | The leadership team will set the time to analyze, assess, and take action on short cycle assessments with teachers. | | | | | | | | |
| Barriers to Address During this Cycle | Time constraints. We have a tendency to "put out fires" during the day and are not able to get to classrooms for observation and feedback. We have to make time weekly to meet as a leadership team. | The leadership team hasn't set up expectations for submission and review of lesson plans. At least one member of the leadership team will be present during grade-level planning. | The leadership team has not set up expectations and regularly planned how our PLCs will be executed. There is some fear of beginning the data meetings, especially because there was not a standard protocol to run the meetings until this year. | | | | | | | | |
| District Actions for this Cycle | The DCSI will provide regular coaching to the campus principal. | The ECISD Curriculum Department will partner with the campus to train teachers on the lesson planning process using the materials/recourses available to them. | The DCSI will train the principal on the DDI cycle twice- both times providing time for practice. | | | | | | | | |
| | | onsibilities, and targets ANDthe DCSI provides training and coaching of the DDI process for th jective-driven lesson plan THENthe campus will establish healthy DDI practices which will, in | e campus principal AND the principal embraces and implements the full DDI cycle within her turn, drastically improve student outcomes for our learners. | | | | | | | | |

PLCs AND... ensures every lesson is built on the foundation of an aligned and objective-driven lesson plan THEN...the campus will establish healthy DDI practices which will, in turn, drastically improve student outcomes for our learners.

| r tes Anne chautes every lesse | Action plan-Milestones | | | | | | | | |
|---|---------------------------|-----------------------------------|-----------------------------------|---|--|--------------------------|---------------------------|---------------------------------------|--|
| Milestones | Prioritized Focus Area | Timeline | Resources Needed | Person(s) Responsible | Evidence used to Determine Progress toward Milestone | Evidence Collection Date | Progress toward Milestone | Necessary Adjustments / Next Steps | |
| The leadership team will map out an annual PLC calendar so that pre-planning and data analysis become implemented, expected, and effective. | 1.1 | October 11 | District assessment calendar | Leadership team | Calendar for each grade level | October 11 | | | |
| Teachers will begin interventions for students that are not on target to meet one year's growth as measured by campus growth charts. | 5.3 | September 30 | Growth charts | Teachers, instructional specialists | Tutoring sign-ins | September 30 | | | |
| Calendar and conduct leadership meetings and meet once a week to pre-plan weekly PLC. | 1.1 | September 23 | Agenda | Leadership team | Agenda | Ongoing | | | |
| Administrators will schedule and conduct a minimum of two job-embedded feedback loops per week with teachers. | 1.1 | September 23 | Observation form | Administrators | Observation forms | Ongoing | | | |
| The leadership team will have clear roles and responsibilities that are documented and communicated during the ILT meetings and TPESS. | 1.1 | November 22 | Job Descriptions | Administrator | Job Descriptions | 22-Nov | | | |
| Campus leaders will review lesson plans for alignment to the standards, the scope and sequence, and the expected level of rigor weekly. The ILT will use a standardized written protocol for checking plans and leaving actionable bite-sized feedback to the teachers. | 5.1 | November 23 | Lesson plan alignment document | Administrators, teachers, instructional specialist | Lesson plan review checklist on Google Drive | Ongoing | | | |
| Teachers will create exemplar responses to short cycle assessments. | 5.1 | September 30 | Exemplar | Teachers, instructional specialists, administrators | Teacher exemplar | Ongoing | | | |
| ILT will attend phase two & three Relay training | 5.3 | September 17-18 & November 5-6 | Relay training | ILT | Scripted plan for observation feedback | September 17-18 | | | |
| Create, establish, and train on a growth tracking tool for 4th and 5th math and reading | 5.3 | September 26 | Growth tool | ILT, and teachers, instructional specialists | Growth tool | Ongoing | | | |

| Train teachers in components of DDI through PLC | 5.3 | October 15 | IDDI SCRIPTS | Administrators, teachers, instructional specialist | Minutes | Ongoing | | | |
|---|------------------|-------------|--------------------|--|---------------------|---------|----------------|--|--|
| The District will provide a leadership coach for the campus that will oversee the development of the ILT's instructional leadership through routine walkthroughs, feedback, and coaching. | 1.1 | July, 2019 | Leadership Coach | Superintendent | Action Step Tracker | Ongoing | | | |
| | | | | | | | | | |
| | | | Reflection and Pla | nning for Next 90-Day | Cycle | | | | |
| Did you achieve your desired 90-day outcome? Why or why no | ot? | | | | | | | | |
| Did you achieve your student performance goals (see Student | Data Tab)? Why o | or why not? | | | | | | | |
| | | | | Carryover Milestones | | | New Milestones | | |
| Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle? | | | | | | | | | |

| | | | | | | | | | Cycle 2 (|
|--|--|---|---|---|--|--|--|--|---------------------------------------|
| | | | | Cycle 2 90-Day Out | tcomes (December-Fe | bruary) | | | |
| | Prio | ritized Focus Ar | ea #1 | | Prioritized Focus Area #2 | | | Prioritized Focus Area #3 | |
| Essential Action | 1.1 Develop campus instruct responsibilities. | 1.1 Develop campus instructional leaders with clear roles and responsibilities. | | | sson plans with formative ass | essments. | 5.3 Data-driven instruction. | | |
| Desired Annual Outcome | Campus leadership team wil formative assessments, and | | nd focus on student progress, ation/feedback. | sequence, the State standar | riew lesson plans for alignmen rds, and the expected level of gular feedback and lesson pl | rigor. The leadership team | | planning process, both indivicent misconceptions, determin | |
| Desired 90-day Outcome | The second 90 days will be o to effectively lead and coach | | refining the work of the ILT | Lesson plans will reflect prio charts in PLCs. | ritized standards that were s | tudied through know/show | The ILT will conduct weekly oprotocols. | data meetings with fidelity us | ing the assigned and trained |
| Barriers to Address During this Cycle | Continue to ensure that the school-wide academic impro managerial tasks. | | | Providing quality and freque formative assessments. | nt feedback from the Instruc | tional Leadership Team on | Ensure that re-teach and re- improving student outcomes | evaluation is happening on a | regular basis and is |
| District Actions for this Cycle | DCSI works alongside the ILT through the DDI process. | to coach the pr | rincipal (and the team) | | ports the ILT with helping the of know/show charts before | • | DCSI attends PLC meetings to on the DDI process to ensure | o provide job-embedded coad e fidelity of implementation. | ching to the campus principa |
| District Commitments Theory of Action | · · | | cord with clearly defined roles ery lesson is built on the found | | · | - | | | · |
| | | | | Action | plan-Milestones | | | | |
| Mile | stones | Prioritized Focus Area | Timeline | Resources Needed | Person(s) Responsible | Evidence used to Determine Progress toward Milestone | Evidence Collection Date | Progress toward Milestone | Necessary Adjustments / Next Steps |
| | • | 5.3 | January 8 | Growth charts | Teachers, instructional specialists | Tutoring sign-ins | September 30 | | |
| | and conduct a minimum of | 1.1 | December 9 | Observation form | Administrators | Observation forms | Ongoing | | |
| Teacher will create and use check for understanding on | | 5.1 | December 9 | Exemplar, question bank, quick checks | Teachers, instructional specialists, administrators | Quick checks | Ongoing | | |
| The ILT will attend phase 4 F | Relay training | 5.3 | January 14-15 | Relay training | ILT | Scripted plan for observation feedback | January 4-5 | | |
| PLCs will adhere the following show charts), identifying the plan. | ng DDI cycle: planning (know- e gap and create a reteach | 5.3 | January 13 | DDI scripts | Administrators, teachers, instructional specialist | Minutes | Ongoing | | |
| Teachers will create and imp scoreboards to foster owner | | 5.3 | January 13 | Scoreboards | Teachers | Scoreboards | Ongoing | | |
| The leadership team will impresponsibilities that are docuduring weekly ILT meetings | umented and communicated | 1.1 | l113-lan | goal setting documents, TPESS documents | ILT | TPESS | January 4-5 | | |
| | Reflection and Planning for Next 90-Day Cycle | | | | | | | | |
| Did you achieve your desired 9 | Did you achieve your desired 90-day outcome? Why or why not? | | | | | | | | |
| Did you achieve your student p | performance goals (see Student | Data Tab)? Why o | or why not? | | | | | | |
| | ents/next steps column above. ct cycle? What new milestones o | | | | Carryover Milestones | | | New Milestones | |

| | Cycle 3 90-Day Outcomes (March-May) | | | | | | | | | | |
|---------------------------------------|---|---|---|--|--|--|--|--|--|--|--|
| | Prioritized Focus Area #1 | Prioritized Focus Area #2 | Prioritized Focus Area #3 | | | | | | | | |
| Essential Action | 1.1 Develop campus instructional leaders with clear roles and responsibilities. | 5.1 Objective-driven daily lesson plans with formative assessments. | 5.3 Data-driven instruction. | | | | | | | | |
| Desired Annual Outcome | formative assessments, and teacher observation/feedback | The leadership team will review lesson plans for alignment to the District scope and sequence, the State standards, and the expected level of rigor. The leadership team will provide teachers with regular feedback and lesson planning support. | Teachers will use the action planning process, both individually and in PLCs, to analyze data, identify trends in student misconceptions, determine the root cause of error, and create plans to reteach. | | | | | | | | |
| Desired 90-day Outcome | The third 90 day cycle will reflect the consistent use of written protocols in ILT and grade-level meetings, as well as a prioritization of coaching for teachers yielding the lowest percentage of students achieving annual | All teachers will use PLC artifacts to improve teaching and learning in their classrooms | All 3rd-5th grade teachers will implement the ILT's STAAR review and intervention plan. | | | | | | | | |
| Barriers to Address During this Cycle | Continue to ensure that the Instruction Leadership Team is prioritizing school-wide academic improvement and not getting focused on minor managerial tasks. | Ensure that quality re-teach and re-assessment plans are written that reflect diverse classrooms/student needs. | Ensure that re-teach and re-evaluation is happening regularly and that it is improving student outcomes. | | | | | | | | |
| District Actions for this Cycle | | The DCSI and campus principal will work collaboratively with the ILT to create data- informed tutoring and reteach plans for the school-wide review cycle. | DCSI attends PLC meetings to provide job-embedded coaching to the campus principal on the DDI process to ensure fidelity of implementation. | | | | | | | | |
| Theory of Action | | , responsibilities, and targets ANDthe DCSI provides training and coaching of the DDI lation of an aligned and objective-driven lesson plan THENthe campus will establish he | | | | | | | | | |

learners.

| | Action plan-Milestones | | | | | | | |
|---|---------------------------|----------|---------------------------------------|---|--|--------------------------|---------------------------|---------------------------------------|
| Milestones | Prioritized Focus Area | Timeline | Resources Needed | Person(s) Responsible | Evidence used to Determine Progress toward Milestone | Evidence Collection Date | Progress toward Milestone | Necessary Adjustments / Next Steps |
| ILT will plan, create, and train on a strategic STAAR review based on student data and needs. | 5.3 | March 2 | Student data | Teachers, instructional specialists | Tutoring sign-ins | September 30 | | |
| Administrators will schedule and conduct a minimum of two job-embedded feedback loops per week with teachers. | 1.1 | March 2 | Observation form | Administrators | Observation forms | Ongoing | | |
| All teachers will create daily objectives paired with formative assessments to monitor and adjust instruction | 5.1 | | Exemplar, question bank, quick checks | Teachers, instructional specialists, administrators | Quick checks | Ongoing | | |
| ILT will attend phase 5 Relay training | 5.3 | March 24 | Relay training | | Scripted plan for observation feedback | March 24 | | |
| PLCs will follow the following DDI cycle: planning (know- show charts), identifying the gap and create a reteach plan. | 5.3 | March 30 | DDI scripts | Administrators, teachers, instructional specialist | Minutes | Ongoing | | |
| The principal will monitor the leadership teams implementation of clear roles and responsibilities that are documented and communicated during weekly ILT meetings and through TPESS. | 1.1 | 30-Mar | Goals, TPESS documents | ILT | TPESS documents | 30-Mar | | |
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| | | | Poflection and Dia | nning for Next 90-Day | , Cycle | | | |

Reflection and Planning for Next 90-Day Cycle

Did you achieve your desired 90-day outcome? Why or why not?

| Did you achieve your student p | erformance goals (see Student Data Tab)? Why or why not? | | |
|---|--|---|---|
| | ents/next steps column above. What milestones from this cycle will you cycle? What new milestones do you need to add to the next cycle? | Carryover Milestones | New Milestones |
| | | END OF YEAR REFLECTION | |
| | Prioritized Focus Area #1 | Prioritized Focus Area #2 | Prioritized Focus Area #3 |
| Essential Action | | 0 | 0 |
| Desired Annual Outcome | tormative assessments, and teacher observation/feedback. | sequence, the State standards, and the expected level of rigor. The leadership team | Teachers will use the action planning process, both individually and in PLCs, to analyze data, identify trends in student misconceptions, determine the root cause of error, and create plans to reteach. |
| Did the campus achieve the desired outcome? Why or why not? | | | |

Cycle 4 90-Day Action Plan (June-August)

The purpose of this 90-Day action plan is to prepare for the upcoming school year.

| The essential actions the campus prioritizes may have changed based on progress made in the school year or based on ESF diagnostic results. | | | | | | |
|---|--|---|---|--|--|--|
| | Prioritized Focus Area #1 | Prioritized Focus Area #2 | Prioritized Focus Area #3 | | | |
| Essential Action | | At least one member of the leadership team will be present during grade-level planning to support and help plan for targeted instruction. | The leadership team will set the time to analyze, assess, and take action on short cycle assessments with teachers. | | | |
| Rationale | | | | | | |
| How will you communicate these priorities to your stakeholders? How will you invest them? | | | | | | |
| Desired 90-Day Outcome | | | | | | |
| Who will help the campus build capacity in this area? | | | | | | |
| Barriers to Address | | | | | | |
| District Actions for this Cycle | | | | | | |
| Theory of Action | IFthe leadership team functions in one accord with clearly defined roles, responsibilities, and targets ANDthe DCSI provides training and coaching of the DDI process for the campus principal AND the principal embraces and implements the full DDI cycle within her PLCs AND ensures every lesson is built on the foundation of an aligned and objective-driven lesson plan THENthe campus will establish healthy DDI practices which will, in turn, drastically improve student outcomes for our learners. | | | | | |
| Action plan-Milestones | | | | | | |

| Action plan-Milestones | | | | | | | | |
|------------------------|---------------------------|----------|------------------|-----------------------|--|--------------------------|---------------------------|-------------------------------------|
| Milestones | Prioritized Focus Area | Timeline | Resources Needed | Person(s) Responsible | Evidence Used to Determine Progress Toward Milestone | Evidence Collection Date | Progress Toward Milestone | Necessary Adjustments/Next Steps |
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| Reflection and Planning for Next 90-Day Cycle | | | | | | | | |
|---|--|----------------------|--|--|----------------|--|--|--|
| Did you achieve your desired 90-day outcome? Why or why not? | | | | | | | | |
| Did you achieve your summative student performance goals (see Student Data Tab)? Why or why not? | | | | | | | | |
| Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle? | | Carryover Milestones | | | New Milestones | | | |
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| TIP Components | Notes | | | | | |
|--|---|--|--|--|--|--|
| | Foundations | | | | | |
| Self-Assessment Results | If the campus has had an ESF Diagnostic, DO NOT complete the 'Self-Assessment' section. Continue to the next section titled, 'ESF Diagnostic Results' | | | | | |
| Essential Action | From the drop down menu, select the Essential Action the campus selected based on the Needs Assessment and/or ESF Final Report. | | | | | |
| Rationale | Explain the reasons this Essential Action was selected. | | | | | |
| Desired Annual Outcome for Priority Focus Area | Create your annual goal for each Prioritized Focus Area identified using qualitative and/or quantitative measures. | | | | | |
| Barriers to Address During the Year | List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area. | | | | | |
| District Commitment on Theory of Action | State the District Theory of Action and the District Commitments that will support the campus' essential actions found in the plan. | | | | | |
| Date of ESF Diagnostic | Complete after ESF Diagnostic. | | | | | |
| Capacity Builder | Capacity Builders can include vetted partners, ESCs, and/or internal district support. | | | | | |
| | Cycles 1, 2, and 3 90-day Action Plan | | | | | |
| Desired 90-day Outcome | Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant prioritized focus area. | | | | | |
| Barriers to Address During the Year | List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area. Barriers may stay the same or change from cycle to cycle. | | | | | |
| District Actions for this Cycle | List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes. | | | | | |
| Milestones | In each row, list actions the campus is taking in this cycle to achieve desired outcomes and address barriers to implementation. An action may address more than one priority focus area. New actions can be added over time, as needed. | | | | | |
| Prioritized Focus Area | Select the Prioritized Focus Area(s) that is aligned to this milestone. | | | | | |
| Timeline | Identify a start and end date. End date may carryover to another cycle. | | | | | |
| Resources Needed | Examples include, but are not limited to: budget allocation, data platforms, personnel, etc. | | | | | |
| Evidence used to Determine Progress toward Milestone | Measures can be qualitative or quantitative. | | | | | |
| Progress toward Milestone | Select the status of the evidence review from the dropdown menu. List adjustments or next steps the campus will take to achieve this action, include partiers that limited progress | | | | | |
| Necessary Adjustments/Next Steps | List adjustments of next steps the campus will take to achieve this action, include partiers that limited progress | | | | | |
| | Cycle 4 90-day Action Plan | | | | | |
| Rationale | Explain the reasons this Essential Action was selected. | | | | | |
| Desired 90-day Outcome | Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant phontized focus | | | | | |
| Barriers to Address During the Year | LIST barriers to implementation the campus may race as they take the necessary steps to improve the phontized | | | | | |
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| Prioritized Focus Area | Select the Prioritized Focus Area(s) that is aligned to this milestone. | | | | | |
| Timeline | Identify a start and end date. End date may carryover to another cycle. | | | | | |
| Resources Needed | Examples include, but are not limited to: budget allocation, data platforms, personnel, etc. | | | | | |
| Evidence used to Determine Progress | | | | | | |
| Dragges toward Milestone | Measures can be qualitative or quantitative. | | | | | |
| Progress toward Milestone | Select the status of the evidence review from the dropdown menu. List adjustments of next steps the campus will take to achieve this action, include partiers that limited progress | | | | | |
| Necessary Adjustments/Next Steps | towards achieving this action | | | | | |