|  | For Comparative Purposes |           |                   |           |          |           |    |                 |                                      |
|--|--------------------------|-----------|-------------------|-----------|----------|-----------|----|-----------------|--------------------------------------|
| Fund: General Fund                                       | Audited 2018/19          |           | Estimated 2019/20 |           | Proposed |           | ¢  | Change          |                                      |
| Fund: General Fund                                       | 4                        | 2018/19   |                   | 2019/20   |          | 2020/21   |    | Change          |                                      |
| Local Sources  |                          |           |                   |           |          |           |    |                 |                                      |
| Interest   | \$                       | 47        | \$                | 11        | \$       | 11        | \$ | -               |                                      |
| Milk Sales   |                          | -         |                   | 983       |          | 1,400     |    | 417             |                                      |
| Dues and Fees  |                          | -         |                   | 11,532    |          | 11,500    |    | (32)            | Athletics                            |
| Child Care   |                          | 1,576     |                   | 10,172    |          | 12,500    |    | 2,328           | Nacd consults and @ 40               |
| Preschool  |                          | -         |                   | 7,225     |          | 40,000    |    | 32,775          | Need enrollment @ 10 x \$4k per year |
| Miscellaneous Other                                      |                          | 34,712    |                   | 1,761     |          | 2,000     |    | 239             |                                      |
| Total Local Sources                                      | \$                       | 36,335    | \$                | 31,684    | \$       | 67,411    | \$ | 35,727          |                                      |
| State Sources  |                          |           |                   |           |          |           |    |                 |                                      |
| Foundation Allowance \$7,611 - 282 (Fall) & 282 (Spring) | \$                       | 1,952,562 | \$                | 2,239,074 | \$       | 2,112,998 | \$ | (126,076)       | Based on Spring 2020 with \$500 cut  |
| Foundation Allowance - PY                                |                          | _         |                   | (28,893)  |          | _         |    | 28,893          |                                      |
| 31A At-Risk  |                          | 48,289    |                   | 49,803    |          | 50,000    |    | 197             |                                      |
| Special Ed   |                          | 4,376     |                   | 33,304    |          | 33,304    |    | -               |                                      |
| Special Ed - PY  |                          | ´-        |                   | 28,893    |          | -         |    | (28,893)        |                                      |
| Special Ed Cost Reimbursement                            |                          | -         |                   | 2,660     |          | -         |    | (2,660)         |                                      |
| Headlee Obligation for Data Collect                      |                          | 6,437     |                   | 7,227     |          | 7,050     |    | (177)           |                                      |
| Early Literacy Grant                                     |                          | -         |                   | 3,511     |          | -         |    | (3,511)         |                                      |
| Early Literacy Grant - PY                                |                          | -         |                   | 2,317     |          | -         |    | (2,317)         |                                      |
| CTE Per Pupil Incentive                                  |                          | 550       |                   | 187       |          | -         |    | (187)           |                                      |
| Financial Analytic Tools                                 |                          | 441       |                   | -         |          | -         |    | -               |                                      |
| High School Pupil Supports                               |                          | 1,429     |                   | -         |          | -         |    | -               |                                      |
| Dual Enrollment Incentives                               |                          | 120       |                   | -         |          | -         |    | -               |                                      |
| Competitive School Safety Grant Program                  |                          | 1,500     |                   | 6,615     |          | -         |    | (6,615)         |                                      |
| Early Literacy Grant - Hillsdale ISD                     |                          | 11,569    |                   | 5,577     | _        | 8,000     |    | 2,423           |                                      |
| Total State Sources                                      | \$                       | 2,027,273 | \$                | 2,350,275 | \$       | 2,211,352 | \$ | (138,923)       |                                      |
| Federal Sources  |                          |           |                   |           |          |           |    |                 |                                      |
| Title I Grant  | \$                       | -         | \$                | 29,030    | \$       | 29,030    | \$ | -               |                                      |
| Title I Grant - PY                                       |                          | -         |                   | 29,677    |          |           |    | (29,677)        |                                      |
| Title IIA Grant  |                          | -         |                   | 8,354     |          | 8,354     |    | -               |                                      |
| Title IIA Grant - PY                                     |                          | -         |                   | 7,294     |          | -         |    | (7,294)         |                                      |
| Title IV Grant   |                          | -         |                   | 10,000    |          | 10,000    |    | - (40.070)      |                                      |
| Title IV Grant - PY                                      |                          | -         |                   | 16,270    |          | -         |    | (16,270)        |                                      |
| REAP Grant   |                          | 34,818    |                   | 21,975    |          | 20,361    |    | (1,614)         |                                      |
| Special Milk Program                                     | \$                       | 1,346     | Φ.                | 1,891     | Φ.       | 2,700     | Φ. | 809<br>(F4.046) |                                      |
| Total Federal Sources                                    | Ф                        | 36,164    | \$                | 124,491   | \$       | 70,445    | \$ | (54,046)        |                                      |
| Total Revenues   | \$                       | 2,099,772 | \$                | 2,506,450 | \$       | 2,349,208 | \$ | (157,242)       |                                      |

|  | For Comparative Purposes    |                 |         |                   |         |                  |        |          |   |
|--|-----------------------------|-----------------|---------|-------------------|---------|------------------|--------|----------|---|
| Fund: General Fund   |                             | Audited 2018/19 |         | Estimated 2019/20 |         | Proposed 2020/21 |        | Chango   |   |
| rund. General rund   | ind. General Fund 2016/19 2 |                 | 2019/20 |                   | 2020/21 | Ф                | Change |          |   |
| Instruction<br>Basic Programs<br>Elementary/Middle School  |                             |                 |         |                   |         |                  |        |          |   |
| Teacher Salaries (includes P.E., Art and Music)            | \$                          | 434,428         | \$      | 515,000           | \$      | 535,000          | \$     | 20,000   | 12 K-8, Art, PE, Music<br>and part-time Literacy<br>Coach |
| Teacher Assistants Salaries                                |                             | 39,735          |         | 16,324            |         | 15,000           |        | (1,324)  |   |
| Substitute Salaries  |                             | 16,322          |         | 40,000            |         | 15,000           |        | (25,000) |   |
| Benefits (related to teachers, assistants and substitutes) |                             | 157,161         |         | 145,000           |         | 160,000          |        | 15,000   |   |
| Outside Subs   |                             | 1,219           |         | 9,500             |         | 10,000           |        | 500      | EduStaff  |
| Copier Lease   |                             | -               |         | 18,500            |         | 18,500           |        | -        |   |
| Teaching Supplies  |                             | 32,253          |         | 50,000            |         | 40,000           |        | (10,000) |   |
| Teaching Supplies - Early Literacy Grant                   |                             | -               |         | 3,511             |         | -                |        | (3,511)  |   |
| Teaching Supplies - Early Literacy Grant - PY              |                             | -               |         | 2,317             |         | -<br>-           |        | (2,317)  |   |
| Teaching Supplies - Title IV - PE Program                  |                             | -               |         | 3,000             |         | 3,000            |        | -        |   |
| Teaching Supplies - Title IV - PY                          |                             | -               |         | 16,270            |         | -                |        | (16,270) |   |
| Technology - Non Depreciable                               |                             | 11,696          |         | 3,305             |         | -                |        | (3,305)  |   |
| Furniture and Equipment - Non Depreciable                  |                             | 1,307           |         | -                 |         | 4 500            |        | -        |   |
| Field Trips and Events                                     |                             | 1,330           |         | 650               |         | 1,500            |        | 850      |   |
| Miscellaneous Other  |                             | 4,160           | Ф.      | 7,500             | Ф.      | 7,500            | Ф.     | (05.077) |   |
| Total Elementary   | \$                          | 699,611         | \$      | 830,877           | \$      | 805,500          | \$     | (25,377) |   |
| High School  |                             |                 |         |                   |         |                  |        |          |   |
| Teacher Salaries   | \$                          | 193,916         | \$      | 220,000           | \$      | 215,000          | \$     | (5,000)  | 5 Teachers  |
| Teacher Benefits   |                             | 62,121          |         | 55,000            |         | 60,000           |        | 5,000    |   |
| Tuition (Dual Enrollment Fees)                             |                             | 24,346          |         | 45,500            |         | 35,000           |        | (10,500) |   |
| HS Teaching Supplies                                       |                             | 10,494          |         | 4,000             |         | 4,000            |        | -        |   |
| Teaching Supplies - Title IV - Science, Chorale, Art       |                             | -               |         | 7,000             |         | 7,000            |        | -        |   |
| HS Textbooks   |                             | 2,885           |         | -                 |         | -                |        | -        |   |
| Miscellaneous Other  |                             | 10,569          |         | 7,500             |         | 10,000           |        | 2,500    |   |
| Total High School  | \$                          | 304,331         | \$      | 339,000           | \$      | 331,000          | \$     | (8,000)  |   |
| Preschool  |                             |                 |         |                   |         |                  |        |          |   |
| Teacher Salaries   | \$                          | _               | \$      | 26,400            | \$      | 26,000           | \$     | (400)    |   |
| Benefits (related to teachers and assistants)              | *                           | -               | *       | 9,000             | *       | 11,500           | *      | 2,500    |   |
| Preschool Supplies   |                             | -               |         | 4,000             |         | 4,000            |        | -,       |   |
| Total Preschool  | \$                          | -               | \$      | 39,400            | \$      | 41,500           | \$     | 2,100    |   |

| Fund: General Fund              | For Comparative Purposes Audited Estimated 2018/19 2019/20 |           |    |           | Proposed<br>2020/21 |           | \$ Change |          |
|---------------------------------|--|-----------|----|-----------|---------------------|-----------|-----------|----------|
| Summer School                   |  |           |    |           |                     |           |           |          |
| Teacher Salaries                | \$   | 4,800     | \$ | 3,600     | \$                  | _         | \$        | (3,600)  |
| Teacher Benefits                | •  | 687       | •  | 300       | •                   | _         | ,         | (300)    |
| Total Summer School             | \$   | 5,487     | \$ | 3,900     | \$                  | -         | \$        | (3,900)  |
| Total Basic Programs            | \$   | 1,009,429 | \$ | 1,213,177 | \$                  | 1,178,000 | \$        | (35,177) |
| Added Needs                     |  |           |    |           |                     |           |           |          |
| Teacher Salary - Special Ed     | \$   | 15,100    | \$ | 24,880    | \$                  | 24,880    | \$        | -        |
| Teacher Benefits - Special Ed   |  | 5,352     |    | 7,000     |                     | 7,000     |           | -        |
| Assistant Salaries - Special Ed |  | 19,880    |    | 20,000    |                     | 20,000    |           | -        |
| Assistant Benefits - Special Ed |  | 8,351     |    | 5,000     |                     | 5,000     |           | -        |
| CI Classroom                    |  | 53,271    |    | 56,000    |                     | 56,000    |           | -        |
| CI Classroom Supplies           |  | -         |    | 600       |                     | 500       |           | (100)    |
| Assistant Salaries - 31a        |  | 37,823    |    | 1,500     |                     | 1,500     |           | - 1      |
| Assistant Benefits - 31a        |  | 10,466    |    | 283       |                     | 283       |           | -        |
| Teacher Salary - 31a            |  | -         |    | 37,320    |                     | 37,320    |           | -        |
| Teacher Benefits - 31a          |  | -         |    | 10,700    |                     | 10,897    |           | 197      |
| Teacher Salary - REAP           |  | 18,120    |    | -         |                     | -         |           | -        |
| Assistant Salaries - REAP       |  | 9,004     |    | 20,000    |                     | 18,500    |           | (1,500)  |
| Benefits - REAP                 |  | 7,694     |    | 1,975     |                     | 1,861     |           | (114)    |
| Teacher Salary - Title I        |  | 27,180    |    | -         |                     | -         |           | - 1      |
| Teacher Benefits - Title I      |  | 9,791     |    | -         |                     | -         |           | -        |
| Assistant Salaries - Title I    |  | -         |    | 20,000    |                     | 20,000    |           | -        |
| Assistant Benefits - Title I    |  | -         |    | 8,930     |                     | 8,930     |           | -        |
| Assistant Salaries - Title II A |  | -         |    | 5,500     |                     | 5,500     |           | -        |
| Assistant Benefits - Title II A |  | _         |    | 922       |                     | 922       |           | -        |
| Title I Supplies                |  | _         |    | 100       |                     | 100       |           | -        |
| Total Added Needs               | \$   | 222,032   | \$ | 220,710   | \$                  | 219,193   | \$        | (1,517)  |
| Total Instruction               | \$   | 1,231,461 | \$ | 1,433,887 | \$                  | 1,397,193 | \$        | (36,694) |

|   | For Comparative Purposes |         |    |          |     |         |    |          |                     |
|---|--------------------------|---------|----|----------|-----|---------|----|----------|---------------------|
|   |                          | Audited |    | stimated |     | roposed | •  | 01       |                     |
| Fund: General Fund                                    | 2                        | 2018/19 |    | 2019/20  | - 2 | 2020/21 | \$ | Change   |                     |
| Support Services - Pupil                              |                          |         |    |          |     |         |    |          |                     |
| Attendance Office - Hillsdale ISD                     | \$                       | 2,450   | \$ | 2,500    | \$  | 2,500   | \$ | -        |                     |
| Total Support Services - Pupil                        | \$                       | 2,450   | \$ | 2,500    | \$  | 2,500   | \$ | -        |                     |
| Support Services - Instructional Staff                |                          |         |    |          |     |         |    |          |                     |
| Prof Development                                      | \$                       | 12,661  | \$ | 12,500   | \$  | 12,500  | \$ | -        |                     |
| Prof Development - Title IIA                          |                          | -       |    | 1,932    |     | 1,932   |    | -        |                     |
| Library Salaries                                      |                          | 7,491   |    | 178      |     | -       |    | (178)    |                     |
| Library Benefits                                      |                          | 981     |    | 23       |     | -       |    | (23)     |                     |
| Library Supplies                                      |                          | 1,466   |    | 750      |     | 750     |    | - ′      |                     |
| Special Ed Supervision                                |                          | 75      |    | 250      |     | 250     |    | -        |                     |
| Total Support Services - Instructional Staff          | \$                       | 22,674  | \$ | 15,633   | \$  | 15,432  | \$ | (201)    |                     |
| Support Services - General Administration             |                          |         |    |          |     |         |    |          |                     |
| Legal Services  | \$                       | 2,652   | \$ | 7,000    | \$  | 4,000   | \$ | (3,000)  |                     |
| Audit Services  |                          | 8,950   |    | 8,780    |     | 9,000   |    | 220      |                     |
| Other Professional and Technical Services - Architect |                          | 7,815   |    | -        |     | -       |    | -        |                     |
| Management Services Fee                               |                          | 61,285  |    | 247,477  |     | 228,180 |    | (19,297) |                     |
| Oversight Services Fee - Hillsdale ISD                |                          | 59,327  |    | 68,171   |     | 64,389  |    | (3,782)  |                     |
| Dues & Fees   |                          | 2,936   |    | 3,000    |     | 3,000   |    | -        | MAPSA, Advanced Ed, |
| Total Support Services - General Administration       | \$                       | 142,965 | \$ | 334,428  | \$  | 308,569 | \$ | (25,859) | Chamber of Commerce |
| Support Services - School Administration              |                          |         |    |          |     |         |    |          |                     |
| Principal Salaries                                    | \$                       | 90,400  | \$ | 99,100   | \$  | 96,525  | \$ | (2,575)  |                     |
| Secretary Salaries                                    |                          | 69,279  |    | 63,700   |     | 71,500  |    | 7,800    |                     |
| Principal/Secretary Benefits                          |                          | 52,982  |    | 41,000   |     | 45,000  |    | 4,000    |                     |
| Postage   |                          | 1,600   |    | 3,000    |     | 3,000   |    | -        |                     |
| Equipment Lease                                       |                          | 17,820  |    | 1,000    |     | 1,000   |    | -        |                     |
| Office Supplies                                       |                          | 9,989   |    | 15,000   |     | 10,000  |    | (5,000)  |                     |
| Dues and Fees   |                          | 69      |    | 100      |     | 100     |    | -        |                     |
| Miscellaneous Other                                   |                          | 5,035   |    | 7,500    |     | 7,500   |    | -        |                     |
| Total Support Services - School Administration        | \$                       | 247,174 | \$ | 230,400  | \$  | 234,625 | \$ | 4,225    |                     |

|  | For Comparative Purposes |         |    |           |    |          |    |          |                                |
|--|--------------------------|---------|----|-----------|----|----------|----|----------|--------------------------------|
|  |                          | Audited |    | Estimated |    | Proposed |    |          |                                |
| Fund: General Fund                                       | 2018/19 2019/20          |         | 2  | 2020/21   | \$ | Change   |    |          |                                |
| Support Services - Business                              |                          |         |    |           |    |          |    |          |                                |
| Bank Fees  | \$                       | 269     | \$ | 1,000     | \$ | 1,000    | \$ | -        |                                |
| Dues and Fees  |                          | 6,685   |    | 4,000     |    | 4,000    |    | -        | SDS, Munetrix,                 |
| Total Support Services - Business                        | \$                       | 6,954   | \$ | 5,000     | \$ | 5,000    | \$ | -        | Crisis Go                      |
| Operation and Maintenance of Plant                       |                          |         |    |           |    |          |    |          |                                |
| Janitor Salaries   | \$                       | 83,514  | \$ | 70,500    | \$ | 75,000   | \$ | 4,500    | FT and 25 hours/week           |
| Janitor Benefits   |                          | 15,831  |    | 15,000    |    | 15,000   |    | -        |                                |
| Telephone and Internet                                   |                          | 5,742   |    | 6,500     |    | 6,500    |    | -        |                                |
| Water and Sewer  |                          | 2,952   |    | 3,500     |    | 3,500    |    | -        |                                |
| Waste and Trash Disposal                                 |                          | 4,784   |    | 5,000     |    | 5,000    |    | -        |                                |
| Property and Liability Insurance                         |                          | 20,270  |    | 20,500    |    | 20,500   |    | -        |                                |
| Building Maintenance                                     |                          | 23,692  |    | 25,000    |    | 25,000   |    | -        |                                |
| Lawn Care/Snow Removal                                   |                          | 6,508   |    | 9,000     |    | 8,500    |    | (500)    |                                |
| Gas  |                          | 14,874  |    | 15,000    |    | 15,000   |    | -        |                                |
| Electricity  |                          | 29,226  |    | 30,000    |    | 30,000   |    | -        |                                |
| Janitor Supplies   |                          | 10,924  |    | 12,000    |    | 12,000   |    | -        |                                |
| Supplies - Competitive School Safety Grant Program       |                          | 1,500   |    | 5,111     |    | -        |    | (5,111)  |                                |
| Capital Outlay   |                          | -       |    | 2,476     |    | -        |    | (2,476)  |                                |
| Capital Outlay - Competitive School Safety Grant Program |                          |         |    | 1,504     |    |          |    | (1,504)  |                                |
| Total Operation and Maintenance of Plant                 | \$                       | 219,817 | \$ | 221,091   | \$ | 216,000  | \$ | (5,091)  |                                |
| Support Services - Pupil Transportation Services         |                          |         |    |           |    |          |    |          |                                |
| Pupil Transportation by Contract Carrier - Dial a Ride   | \$                       | 1,789   | \$ | 1,500     | \$ | 1,800    | \$ | 300      |                                |
| Total Support Services - Pupil Transportation Services   | \$                       | 1,789   | \$ | 1,500     | \$ | 1,800    | \$ | 300      |                                |
| Support Services - Central                               |                          |         |    |           |    |          |    |          |                                |
| Marketing  | \$                       | 23,288  | \$ | 20,000    | \$ | 20,000   | \$ | -        |                                |
| Prof Development   |                          | 2,159   |    | 6,000     |    | 6,000    |    | -        |                                |
| Personnel Recruitment                                    |                          | 2,040   |    | 1,500     |    | 1,500    |    | -        |                                |
| Fingerprinting   |                          | 703     |    | 1,000     |    | 1,000    |    | -        |                                |
| Technology Services                                      |                          | 38,733  |    | 40,000    |    | 27,100   |    | (12,900) | Jackson ISD and<br>PowerSchool |
| Total Support Services - Central                         | \$                       | 66,923  | \$ | 68,500    | \$ | 55,600   | \$ | (12,900) |                                |

|  | For Comparative Purposes |           |           |           |          |           |                |                      |
|--|--------------------------|-----------|-----------|-----------|----------|-----------|----------------|----------------------|
|  | Audited                  |           | Estimated |           | Proposed |           |                |                      |
| Fund: General Fund                     |                          | 2018/19   |           | 2019/20   |          | 2020/21   | \$<br>Change   |                      |
| Athletic Activities                    |                          |           |           |           |          |           |                |                      |
| Athletic Director Salary               | \$                       | 8,486     | \$        | 14,000    | \$       | 12,000    | \$<br>(2,000)  |                      |
| Coaches Salaries                       |                          | 18,350    |           | 13,400    | ·        | 18,500    | 5,100          |                      |
| Benefits - Athletic Director / Coaches |                          | 3,501     |           | 3,000     |          | 3,500     | 500            |                      |
| Athletic Referees                      |                          | 5,920     |           | 5,100     |          | 6,000     | 900            |                      |
| Athletic Supplies                      |                          | 12,504    |           | 5,000     |          | 10,000    | 5,000          |                      |
| Athletic Dues and Fees                 |                          | 3,234     |           | 1,100     |          | 3,000     | 1,900          |                      |
| Total Athletic Activities              | \$                       | 51,995    | \$        | 41,600    | \$       | 53,000    | \$<br>11,400   |                      |
| Total Supporting Services              | \$                       | 762,741   | \$        | 920,652   | \$       | 892,526   | \$<br>(28,126) |                      |
| Community Services                     |                          |           |           |           |          |           |                |                      |
| Latchkey Salaries                      | \$                       | 3,558     | \$        | 10,250    | \$       | 14,000    | \$<br>3,750    |                      |
| Latchkey Benefits                      |                          | 395       |           | 1,500     |          | 2,000     | 500            |                      |
| Latchkey Supplies                      |                          | 302       |           | 1,000     |          | 1,000     | <br>-          |                      |
| Total Community Services               | \$                       | 4,255     | \$        | 12,750    | \$       | 17,000    | \$<br>4,250    |                      |
| Fund Modifications                     |                          |           |           |           |          |           |                |                      |
| Transfer to Debt Service               | \$                       | 212,217   | \$        | 215,000   | \$       | 215,000   | \$<br>-        | John Deere + US Bank |
| Total Fund Modifications               | \$                       | 212,217   | \$        | 215,000   | \$       | 215,000   | \$<br>-        |                      |
| Total Expenditures                     | \$                       | 2,210,674 | \$        | 2,582,289 | \$       | 2,521,719 | \$<br>(60,570) |                      |

|  | For Comparative | e Purposes  |   |             |
|--|-----------------|-------------|---|-------------|
| Fund: General Fund                       | Audited         | Estimated   | Proposed                                | ¢ Change    |
| Fund: General Fund                       | 2018/19         | 2019/20     | 2020/21                                 | \$ Change   |
| Change in Fund Equity                    | \$ (110,902)    | \$ (75,839) | \$ (172,511)                            | \$ (96,672) |
| Beginning Fund Equity                    | \$ 789,561      | \$ 678,659  | \$ 602,820                              |             |
| Ending Fund Equity                       | \$ 678,659      | \$ 602,820  | \$ 430,309                              |             |
| Fund Balance as % of Total Revenue       | 32%             | 24%         | 18%                                     |             |
| Change in Fund Equity - WITH \$750 CUT   |                 |             | \$ (233,846)                            |             |
| Beginning Fund Equity                    |                 |             | \$ 602,820                              |             |
| Ending Fund Equity                       |                 |             | \$ 368,974                              |             |
| Fund Balance as % of Total Revenue       |                 |             | 16%                                     |             |
| Change in Fund Equity - WITH \$1,000 CUT |                 |             | \$ (295,181)                            |             |
|  |                 |             | <b>*</b> 000 000                        |             |
| Beginning Fund Equity Ending Fund Equity |                 |             | \$ 602,820<br>\$ 307,639                |             |
|  |                 |             | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |             |
| Fund Balance as % of Total Revenue       |                 |             | 14%                                     |             |