Morrow County School District

# <u>Licensed Evaluation – Administrators</u> <u>Evaluation of Administrators</u>

The superintendent will implement and supervise an evaluation system for administrative personnel. He/She will report to the Board annually on the performance of all administrators and make recommendations regarding their employment and/or salary status. The purpose of administrator evaluations is to assist an administrator with developing and strengthening his/her professional abilities, to improve the instructional program and management of the school system, and for supervisors to make recommendations regarding their employment and/or salary status.

<u>A</u> <u>Ff</u>ormal evaluations will be made <u>conducted</u> at least once, <u>annually</u> <u>each year</u>. <u>They</u> <u>The ealuation</u> shall be conducted according to the following guidelines:

- 1. Evaluative criteria for each position will be in written form and made available to the administrator;
- 2. Evaluations will be made by the superintendent and/or a **<u>qualified</u>**, **licensed** designee;
- 3. Evaluations will be in writing and discussed with the administrator by the person who makes <u>conducts</u> the evaluation; <u>and</u>
- 4. The administrator being evaluated will have the right to attach a memorandum to the written evaluation, and <u>have</u> the right of appeal through established grievance procedures, if applicable.

An <u>a</u>dministrator's evaluations shall be customized based on collaborative efforts and include <u>use</u> the <u>following</u> educational leadership-administrator standards<sup>1</sup> adopted by the State Board of Education.

## The standards include:

- 1. Visionary leadership;
- 2. Instructional improvement;
- 3. Effective management;
- 4. Inclusive practice;
- 5. Ethical leadership; and

<sup>&</sup>lt;sup>1</sup>These standards are aligned with the Interstate School Leaders Licensure Consortium (ISLLC) and the Educational Leadership Constituents Council (ELCC) standards for Education Leadership.

6. Socio-political context.

Administrator evaluations shall be based on the core administrator standards adopted by the Oregon State Board of Education. The standards shall be customized based on collaborative efforts with the administrators and any exclusive bargaining representative of the administration.

Local evaluation and support systems established by the district for administrators must be designed to meet or exceed the requirements defined in the Oregon Framework for Teacher and Administrator Evaluation and Support Systems, including:

- 1. Four performance level ratings of effectiveness;
- 2. <u>Consideration of multiple measures of administrator practice and responsibility which may</u> include, but are not limited to:
  - a. Classroom-based assessments including observations, lesson plans and assignments;
  - b. Portfolios of evidence:
  - c. Supervisor reports; and
  - d. Self-reflections and assessments.
- 3. <u>Consideration of evidence of student academic growth and learning based on multiple</u> <u>measures of student progress including performance data of students, schools and districts</u> <u>that is both formative and summative. Evidence may also include other indicators of student</u> <u>success;</u>
- 4. A summative evaluation method for considering multiple measures of professional practice, professional responsibilities, and student learning and growth to determine the administrator's professional growth path;
- 5. Customized by the district, which may include individualized weighting and application of the standards.

## Evaluations must attempt to: <u>An evaluation using the administrator standards must attempt to:</u>

- 1. Strengthen the knowledge, skills, disposition and administrative practices of administrators;
- 2. Refine the support, assistance and professional growth opportunities offered to an administrator, based on the individual needs of the administrator and the needs of the <u>students, the</u> school and <u>the</u> district;
- 3. Allow the administrator to establish a set of administrative practices and student learning objectives that are based on the individual circumstances of the administrator, including other assignments of the administrator;

- 4. Establish a formative growth process for each administrator that supports professional learning and collaboration with other administrators; and
- 5. Use evaluation methods and professional development, support and other activities that are based on curricular standards and are targeted to the needs of the administrator-**; and**

#### 6. Address ways to help all educators strengthen their culturally responsive practices.

## <u>Evaluation and support systems established by the district must evaluate administrators on a</u> regular cycle. The superintendent shall regularly report to the Board on the implementation of the evaluation and support systems and educator effectiveness.

END OF POLICY

Legal Reference(s):

<u>ORS 192</u>.660(2), (8) <u>ORS 332</u>.505 <u>ORS 342</u>.513 ORS 342.815 ORS 342.850 ORS 342.856

OAR 581-022-17202405 OAR 581-022-17232410 OAR 581-022-17252420

Hanson v. Culver Sch. Dist. (FDAB 1975