

DEFINITIONS

Below are definitions of terms not specifically defined on individual pages.

FUNDS:

The term **Operating Funds** is a collective reference to each of the following four funds, which combine to include the bulk of the day-to-day revenues and expenditures of the District:

The **Education Fund** is the primary Operating Fund, generally representing approximately 91% of the total expenditures paid from the Operating Funds. It includes all financial resources of the District except those specifically required by law to be accounted for in another fund. Revenues for the Education Fund come primarily from local property taxes (roughly 88%), state aid (roughly 7%) and federal aid (roughly 5%).

The **Operations and Maintenance Fund** covers solely those expenditures made for operations, repair and maintenance of the District's buildings and land. It generally makes up about 7% of all the Operating Funds expenditures. Revenues for this fund come primarily from local property taxes.

The **Transportation Fund** covers all expenditures made for student transportation. It generally makes up about 3% of all Operating Funds expenditures. Revenues for this fund come from a combination of local property taxes (roughly 48%) and state reimbursement grants (roughly 52%).

The **Working Cash Fund** covers temporary interfund loans for working capital requirements, as permitted by the School Code. The revenue for this fund comes primarily from property taxes and proceeds from periodic bond issues.

EXPENDITURES BY FUNCTION:

Instruction Expenditures are those costs directly associated with the teaching of students or the interaction between teachers and students. This includes such items as classroom teachers' salaries, benefits and textbooks as well as costs associated with Special Education, Interscholastic, Gifted and Bilingual Programs. **Support Services Expenditures** are the costs of administrative, technical, and logistical support used to facilitate and enhance instruction. This includes items in the area of Pupil Support such as Social Work, Psychology, Speech Pathology and Nurse Services; and Instructional Support such as Library Media and Technology Services. Separate **Support Services Expenditures** include Board of Education Services, Administrative Services and Business Services, as well as Maintenance and Transportation. **Other Expenditures** include Community Services, Payments to Other Governments, and Capital Outlay.

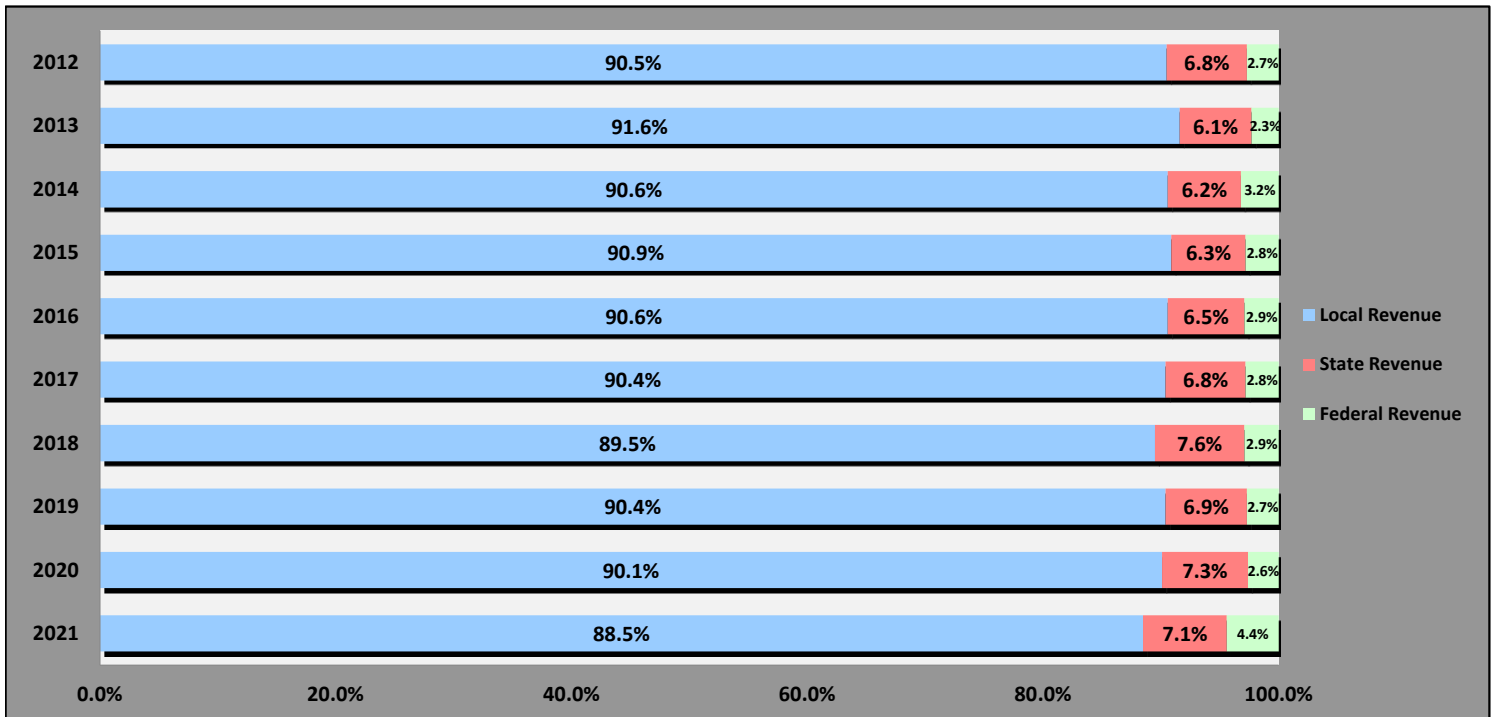
EXPENDITURES BY OBJECT:

Salaries are amounts paid to employees on the District payroll. Generally, District salaries are for teachers and teachers' aides, covering roughly 80% of all salaries. Administrative salaries, on the other hand, are generally 10% of total salaries. Finally, nurse, social worker, custodial, and technology related salaries are roughly 10% of total salaries. **Employee Benefits** are amounts District 90 pays on behalf of employees to cover fringe benefits like healthcare coverage and pensions. **Purchased Services** are amounts paid for personal services rendered by personnel not on the District's payroll. This includes items such as outside consultants, therapists and professional specialists. **Supplies and Materials** are amounts paid for material items of an expendable nature that are consumed, worn out or deteriorated in use. This includes items such as textbooks, workbooks, pens and pencils, paper, art supplies and copier ink. **Capital Outlay** are amounts paid for the acquisition of fixed assets like technology or copier equipment or additions to fixed assets like building improvements.

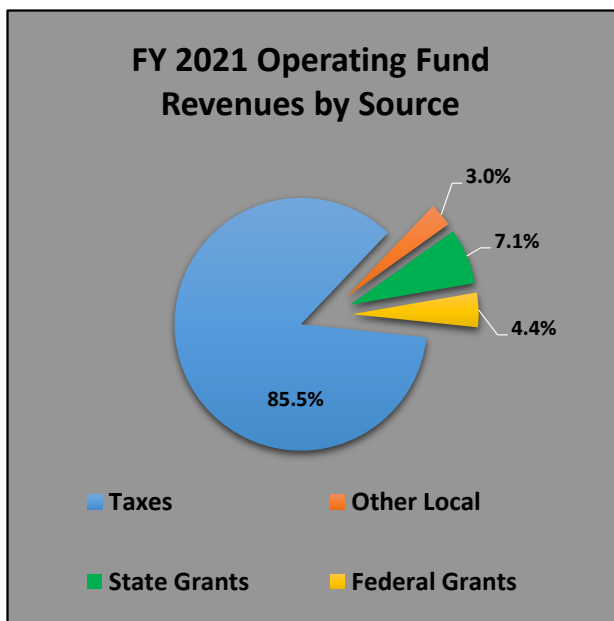
ADJUSTING FOR INFLATION:

To adjust for inflation, the District uses the **Employment Cost Index (ECI)**. As opposed to the Consumer Price Index (CPI), which essentially tracks changes in the cost of living, the ECI tracks changes in the cost of labor. This not only includes salaries, but benefits as well. Since almost 76% of the District's expenditures are salaries and benefits, this measure is more representative of the District's financial dynamics, and thus, more useful.

Operating Funds Revenues by Source - Last Ten Fiscal Years



June 30 Fiscal Year	Local Revenues	% of Ttl	State Revenues	% of Ttl	Federal Revenues	% of Ttl	Total	% Change from Prior Year	Total (adjusted for inflation)	% Change from Prior Year
2012	\$19,662,976	90.5%	\$1,485,747	6.8%	\$568,033	2.7%	\$21,716,756		\$26,790,914	
2013	\$19,242,082	91.6%	\$1,285,993	6.1%	\$495,177	2.3%	\$21,023,252	-3.19%	\$25,464,284	-4.95%
2014	\$19,853,345	90.6%	\$1,353,789	6.2%	\$714,882	3.2%	\$21,922,016	4.28%	\$26,050,136	2.30%
2015	\$20,228,846	90.9%	\$1,394,508	6.3%	\$616,499	2.8%	\$22,239,853	1.45%	\$25,848,811	-0.77%
2016	\$19,878,965	90.6%	\$1,425,434	6.5%	\$639,404	2.9%	\$21,943,803	-1.33%	\$24,992,379	-3.31%
2017	\$21,237,448	90.4%	\$1,593,479	6.8%	\$668,826	2.8%	\$23,499,753	7.09%	\$26,155,076	4.65%
2018	\$21,139,612	89.5%	\$1,791,162	7.6%	\$682,481	2.9%	\$23,613,255	0.48%	\$25,600,433	-2.12%
2019	\$21,949,974	90.4%	\$1,678,456	6.9%	\$657,334	2.7%	\$24,285,764	2.85%	\$25,607,408	0.03%
2020	\$22,622,244	90.1%	\$1,852,041	7.3%	\$645,658	2.6%	\$25,119,943	3.43%	\$25,778,086	0.67%
2021	\$22,402,528	88.5%	\$1,805,522	7.1%	\$1,120,197	4.4%	\$25,328,247	0.83%	\$25,328,247	-1.75%



Notes

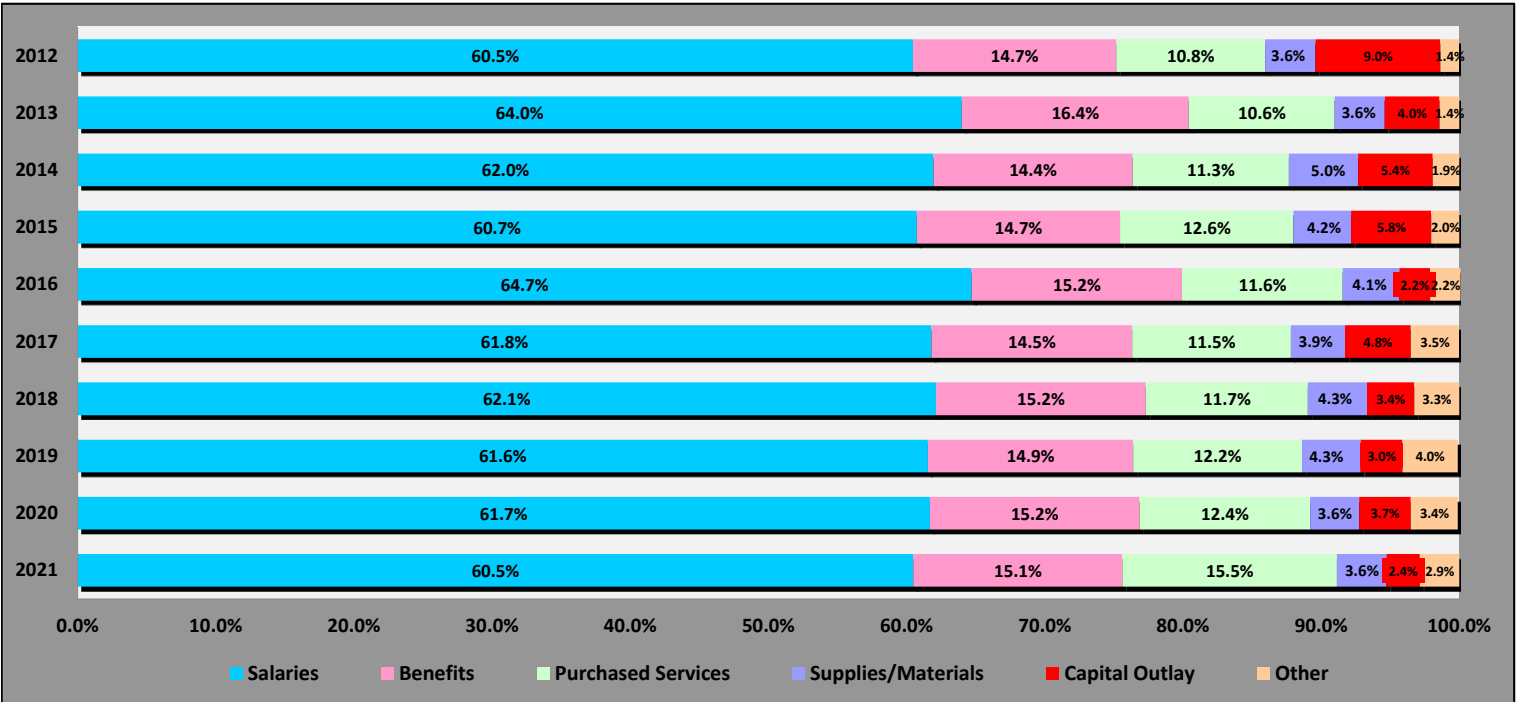
*Source of information - District Comprehensive Annual Financial Report (CAFR).

Local Revenues include taxes, interest and other items such as school fees.
State Revenues include State aid, while Federal Revenues include Federal aid.

The decrease in 2013 was due to the Board's decision to reduce its 2012 tax levy. The increase in 2017 is actually due to the prior year Education Fund tax rate reaching the statutory rate ceiling, which allocated more tax revenues into non-operating funds. The Board then adopted a levy strategy to increase the Special Education levy, which allocated tax revenues back into the operating funds. The decrease in 2021, while not as significant as in previous years, was due mainly to a decrease in interest on investments and lunch fees offset by the first time receipt of ESSER funds. A significant portion of lunch fees were refunded due to COVID delaying the program.

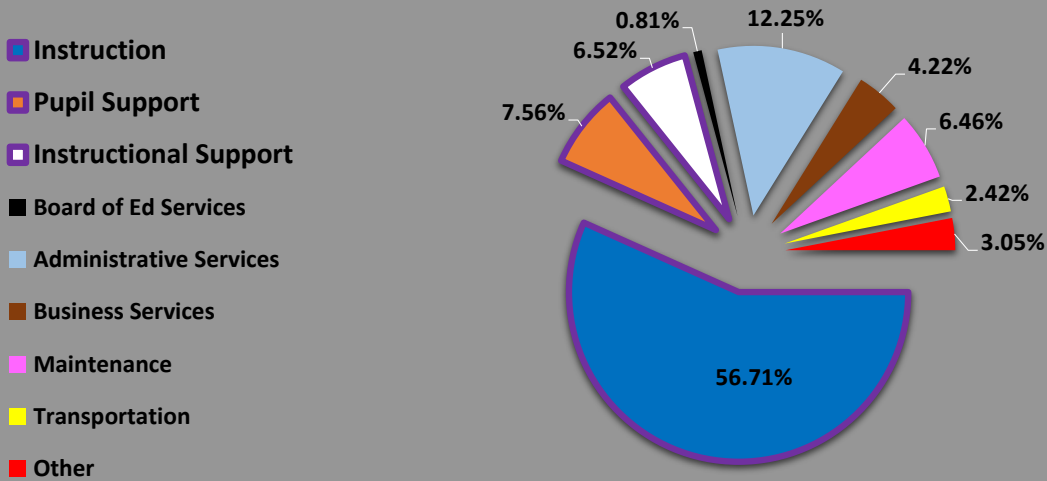
Total Revenues were adjusted for inflation using the seasonal adjusted quarterly Employment Cost Index (ECI) adjusted to 6/30/21 dollars.

Operating Funds Expenditures by Object - Last Ten Fiscal Years



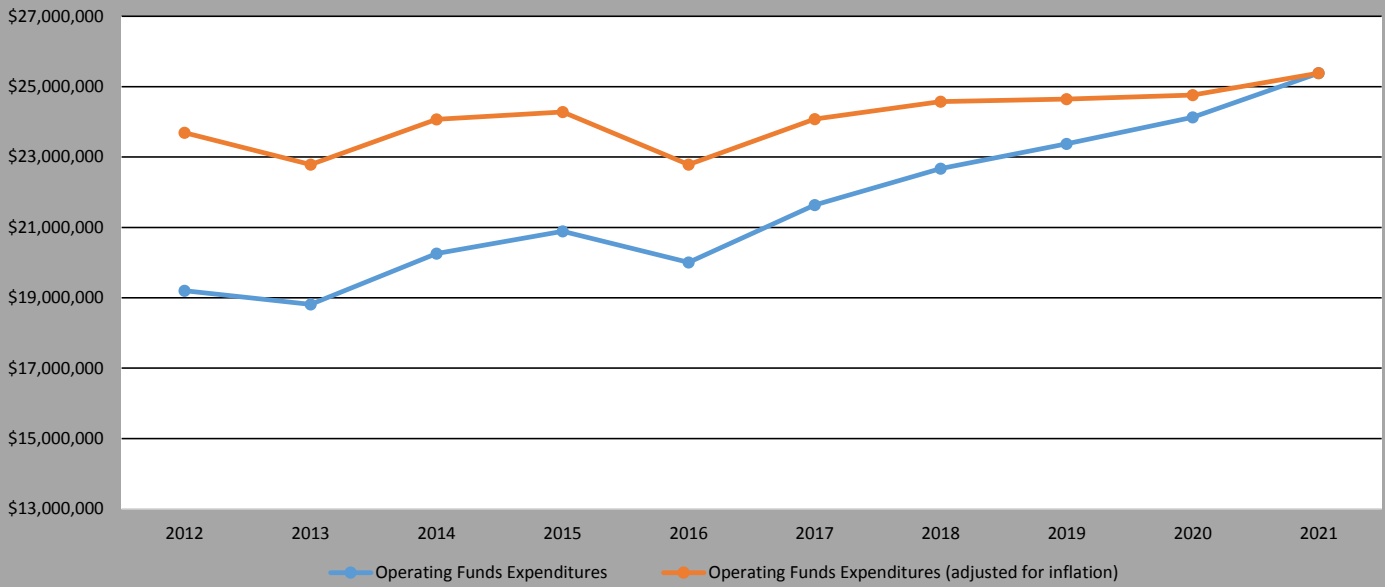
Fiscal Year	Salaries	% of Ttl	Benefits	% of Ttl	Purchased Services	% of Ttl	Supplies/ Materials	% of Ttl	Capital Outlay	% of Ttl	Other	% of Ttl	Total
2012	\$11,611,776	60.5%	\$2,823,558	14.7%	\$2,072,163	10.8%	\$699,328	3.6%	\$1,736,246	9.0%	\$258,541	1.4%	\$19,201,612
2013	\$12,038,651	64.0%	\$3,090,064	16.4%	\$1,986,731	10.6%	\$680,915	3.6%	\$745,947	4.0%	\$268,954	1.4%	\$18,811,262
2014	\$12,550,787	62.0%	\$2,918,588	14.4%	\$2,293,791	11.3%	\$1,015,545	5.0%	\$1,091,847	5.4%	\$388,496	1.9%	\$20,259,054
2015	\$12,688,226	60.7%	\$3,075,694	14.7%	\$2,621,660	12.6%	\$870,862	4.2%	\$1,212,334	5.8%	\$421,106	2.0%	\$20,889,882
2016	\$12,948,315	64.7%	\$3,045,283	15.2%	\$2,308,369	11.6%	\$817,603	4.1%	\$446,052	2.2%	\$441,016	2.2%	\$20,006,638
2017	\$13,372,660	61.8%	\$3,144,544	14.5%	\$2,486,694	11.5%	\$845,130	3.9%	\$1,030,567	4.8%	\$757,894	3.5%	\$21,637,489
2018	\$14,084,226	62.1%	\$3,442,565	15.2%	\$2,656,763	11.7%	\$972,929	4.3%	\$774,291	3.4%	\$739,035	3.3%	\$22,669,809
2019	\$14,386,084	61.6%	\$3,470,262	14.9%	\$2,879,540	12.2%	\$993,196	4.3%	\$704,915	3.0%	\$937,826	4.0%	\$23,371,823
2020	\$14,882,917	61.7%	\$3,660,851	15.2%	\$3,003,198	12.4%	\$859,889	3.6%	\$896,430	3.7%	\$823,837	3.4%	\$24,127,122
2021	\$15,353,281	60.5%	\$3,839,271	15.1%	\$3,944,088	15.5%	\$906,629	3.6%	\$614,960	2.4%	\$724,974	2.9%	\$25,383,203

FY 2021 Operating Fund Expenditures by Function



Instruction, Pupil Support and Instructional Support are those expenditure functions that are either directly associated with classroom instruction or have the highest impact by supporting or enhancing classroom instruction. Those functions are outlined in **PURPLE**.

Operating Funds Expenditures - Last Ten Fiscal Years



June 30 Fiscal Year	Operating Funds Expenditures	% Change from Prior Year	Operating Funds Expenditures (adjusted for inflation)	% Change from Prior Year
2012	\$19,201,612		\$23,688,103	
2013	\$18,811,262	-2.03%	\$22,785,023	-3.81%
2014	\$20,259,054	7.70%	\$24,074,024	5.66%
2015	\$20,889,882	3.11%	\$24,279,776	0.85%
2016	\$20,006,638	-4.23%	\$22,786,090	-6.15%
2017	\$21,637,489	8.15%	\$24,082,389	5.69%
2018	\$22,669,809	4.77%	\$24,577,591	2.06%
2019	\$23,371,823	3.10%	\$24,643,729	0.27%
2020	\$24,127,122	3.23%	\$24,759,253	0.47%
2021	\$25,383,203	5.21%	\$25,383,203	2.52%

Notes

* Source of Information - District 90 Annual Financial Report (AFR).

Total Expenditures were adjusted for inflation using the seasonal adjusted quarterly Employment Cost Index (ECI) adjusted to 6/30/21 dollars.

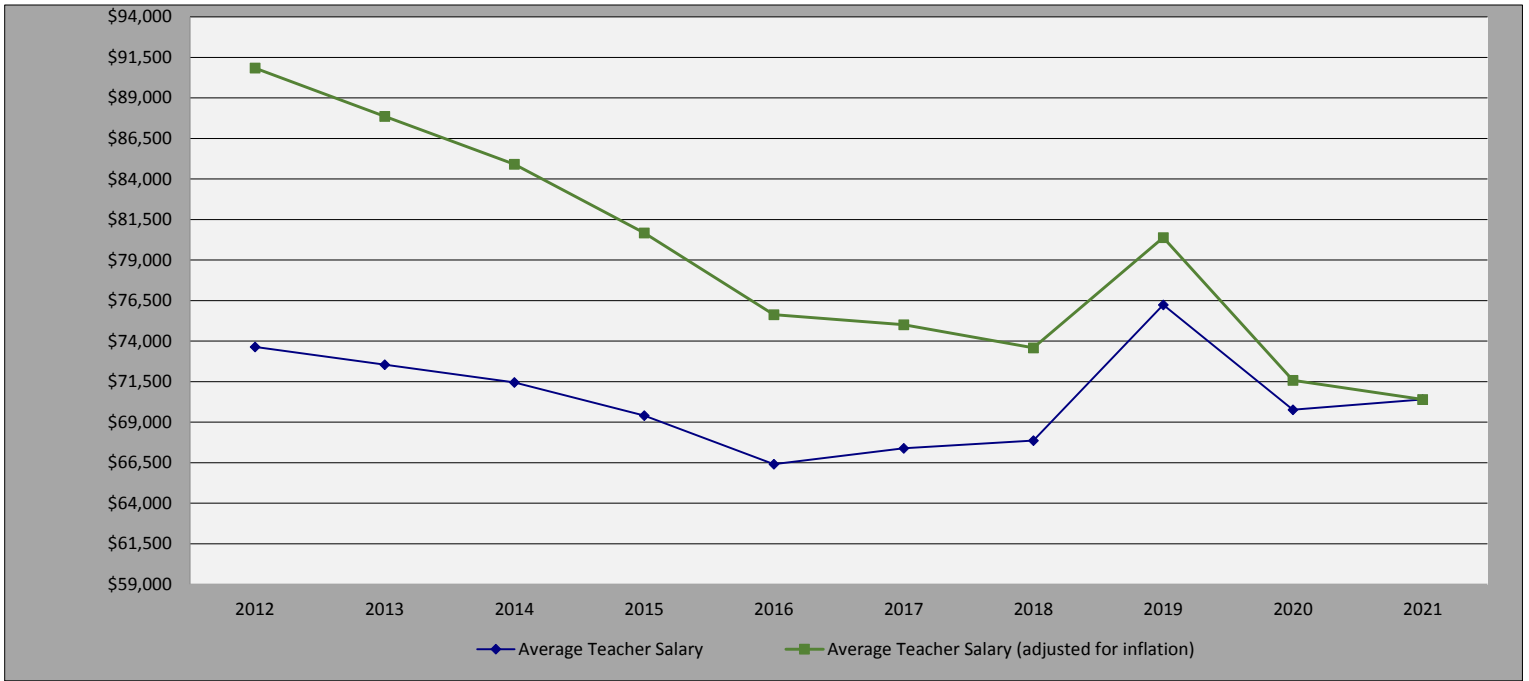
The increase in 2014 was due mainly to the 2.7% salary increase in the teachers' collective bargaining agreement. In addition, the increase in supplies and materials was due to a significant core literacy textbook adoption, while the increase in capital outlay was due to capital expenditures for building projects as well as the completion of the one-to-one iPad implementation at Roosevelt Middle School.

The decrease in 2016 was due mainly to the significant construction projects that took place in the summers of 2015 and 2016 that were charged to the Capital Projects Fund, a non-operating fund (costs of approximately \$1.8 million combined).

The increase in 2017 was due primarily to the 2.7% salary increase in the teachers' collective bargaining agreement. In addition, capital expenditures increased due to the Technology plan as well as the District instituting a new print management system with all new multi-function devices. Finally, out-of-district special education tuition and the related transportation increased greatly.

The increase in 2021 was due primarily to the significant addition of COVID-related salaries, benefits and purchased services expenditures needed to ensure the safest work environment possible for students, faculty and staff.

Average Teacher Salary - Last Ten Fiscal Years



June 30 Fiscal Year	Certified Teaching Staff	% Holding Masters' or Higher	Average Teacher Salary	% Change from Prior Year	Average Teacher Salary (adjusted for inflation)	% Change from Prior Year
2012	125	89.6%	\$73,638		\$90,842	
2013	125	88.8%	\$72,547	-1.48%	\$87,872	-3.27%
2014	131	87.8%	\$71,455	-1.51%	\$84,912	-3.37%
2015	131	87.0%	\$69,410	-2.86%	\$80,673	-4.99%
2016	128	87.5%	\$66,407	-4.33%	\$75,633	-6.25%
2017	128	85.9%	\$67,393	1.48%	\$75,008	-0.83%
2018	134	84.3%	\$67,867	0.70%	\$73,579	-1.91%
2019	133	84.2%	\$76,238	12.33%	\$80,387	9.25%
2020	138	85.5%	\$69,759	-8.50%	\$71,587	-10.95%
2021	142	88.0%	\$70,399	0.92%	\$70,399	-1.66%

Certified Teaching Staff by Type					
June 30 FY	K-4, Music, Art and PE	Middle School	Special Education	Psychologists and Social Workers	Learning Center
2012	53	37	27	5	3
2013	51	39	27	5	3
2014	56	44	23	5	3
2015	56	40	27	5	3
2016	54	39	25	7	3
2017	57	39	21	8	3
2018	63	39	21	8	3
2019	63	38	21	8	3
2020	64	39	22	10	3
2021	66	43	21	9	3

Average Teacher Salary for Comparable High Performing Districts - Fiscal Year 2021			
Northbrook 27	\$97,020	Hillside 93	\$72,728
Glencoe 35	\$94,151	Riverside 96	\$70,678
Hinsdale 181	\$92,302	Skokie 69	\$70,646
Winnetka 36	\$89,001	River Forest 90	\$70,399
Northbrook 28	\$85,362	LaGrange 105	\$70,328
Glenview 30	\$82,837	Lagrange Highlands 106	\$69,551
Gower 62	\$81,988	LaGrange 102	\$68,811
Oak Park 97	\$79,501	Rosemont 78	\$67,111
Butler 53	\$76,746	Pleasantdale 107	\$64,819
Union Ridge 86	\$76,085	Franklin Park 84	\$62,889
Western Springs 101	\$73,448	Komarek 94	\$57,059
AVERAGE OF ABOVE	\$76,066		
STATE AVERAGE	\$70,505	Source: Illinois Report Card	

Notes

* **Source of Information - District 90 Comprehensive Annual Financial Report (CAFR).**

Average Teacher Salary was adjusted for inflation using the seasonal adjusted quarterly Employment Cost Index (ECI) adjusted to 6/30/21 dollars.

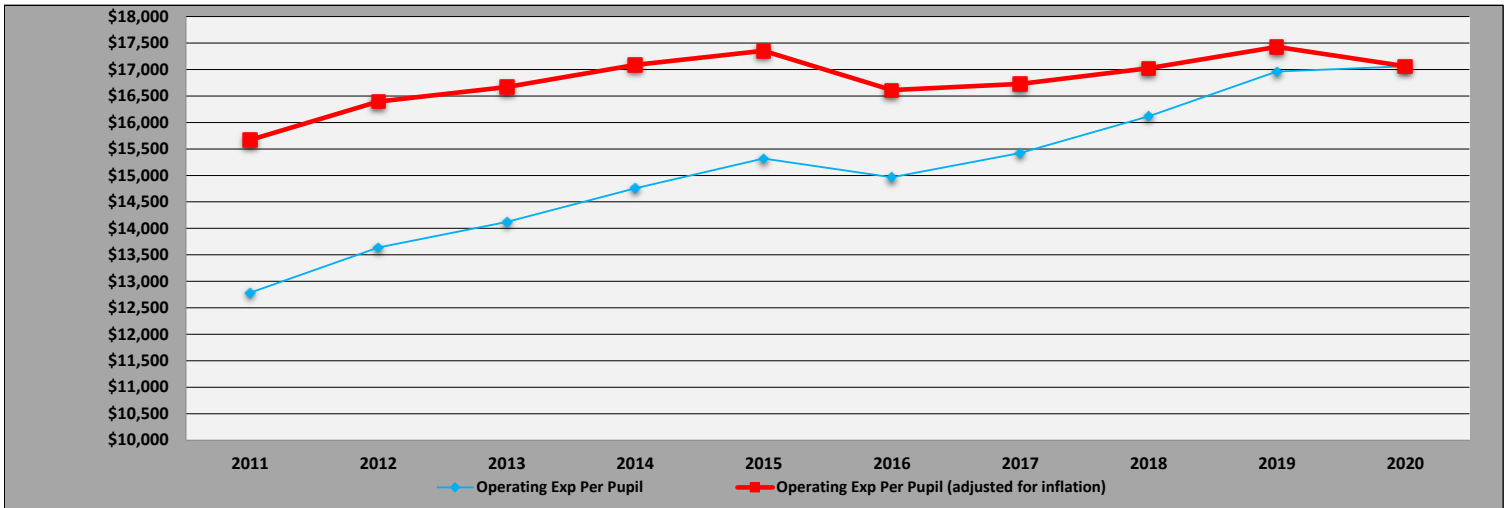
The decrease in FY 15 Ave Teacher Salary was due mainly to the retirement of eight highly compensated, veteran teachers replaced by teachers paid lower on the pay scale.

The decrease in FY 16 Ave Teacher Salary was due mainly to the retirement of four highly compensated, veteran teachers replaced by teachers paid lower on the pay scale.

The increase in FY 19 Ave Teacher Salary was due to a change in the calculation formula by ISBE per the 2019 Report Card Metrics, which not only modified the numerator and denominator, but the minimum salary amount eliminated from the average was raised. In addition, there were almost twenty teachers that received education lane increases in that year as compared to only a handful in the prior year.

The decrease in FY 20 Ave Teacher Salary was due mainly to the resignation/retirement of seven highly compensated, veteran teachers replaced by teachers paid lower on the pay scale or not replaced at all.

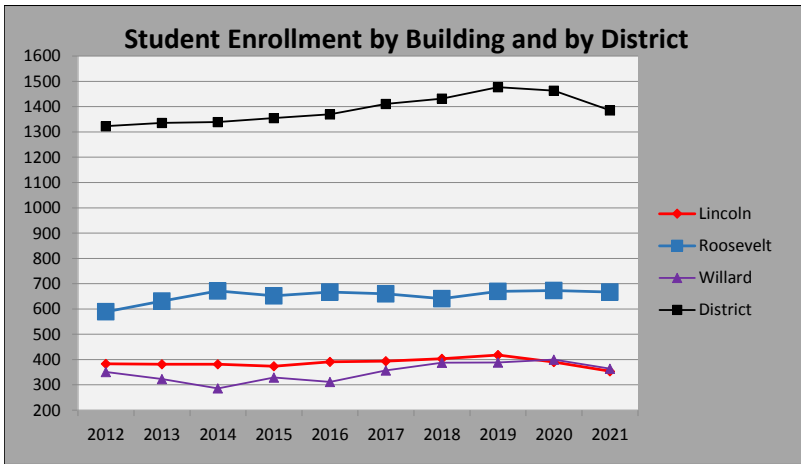
Operating Expense per Pupil - Last Ten Fiscal Years



June 30 Fiscal Year	Operating Expenses	Average Daily Attendance	Operating Exp Per Pupil	% Change from Prior Year	Operating Exp Per Pupil (adjusted for inflation)	% Change from Prior Year
2011	\$16,548,345	1,294	\$12,785		\$15,670	
2012	\$17,374,123	1,274	\$13,639	6.68%	\$16,396	4.63%
2013	\$18,239,464	1,291	\$14,123	3.55%	\$16,670	1.67%
2014	\$19,221,575	1,303	\$14,756	4.48%	\$17,087	2.50%
2015	\$19,646,424	1,282	\$15,321	3.83%	\$17,352	1.55%
2016	\$19,628,418	1,312	\$14,966	-2.32%	\$16,610	-4.28%
2017	\$20,423,101	1,324	\$15,425	3.07%	\$16,730	0.72%
2018	\$21,689,700	1,346	\$16,114	4.47%	\$17,024	1.76%
2019	\$22,229,382	1,311	\$16,961	5.26%	\$17,427	2.37%
2020	\$22,346,654	1,310	\$17,060	0.58%	\$17,060	-2.11%

Operating Expense per Pupil for Comparable High Performing Districts - Fiscal Year 2020			
Rosemont 78	\$26,447	Skokie 69	\$16,964
Winnetka 36	\$22,926	Gower 62	\$15,781
Glencoe 35	\$22,037	Oak Park 97	\$15,507
Northbrook 28	\$21,756	Pleasantdale 107	\$15,256
Northbrook 27	\$21,257	Riverside 96	\$14,857
Butler 53	\$21,029	Lagrange Highlands 106	\$14,618
Glenview 30	\$19,899	Komarek 94	\$14,372
LaGrange 105	\$18,844	Franklin Park 84	\$13,726
Hinsdale 181	\$18,696	LaGrange 102	\$13,598
Hillside 93	\$18,339	Western Springs 101	\$13,122
River Forest 90	\$17,515	Union Ridge 86	\$11,077
AVERAGE OF ABOVE	\$17,619		
STATE AVERAGE	\$14,747		

Source: Illinois Report Card



Student Enrollment - Last Ten Fiscal Years				
June 30 Fiscal Year	Lincoln	Roosevelt	Willard	District
2012	383	589	351	1,323
2013	382	631	323	1,336
2014	382	671	286	1,339
2015	374	652	329	1,355
2016	391	667	312	1,370
2017	394	660	357	1,411
2018	403	641	388	1,432
2019	418	670	389	1,477
2020	390	673	400	1,463
2021	354	667	364	1,385

Notes
 * Source of Information - District 90 Annual Financial Report (AFR).

The Operating Expense per Pupil (OEPP) is calculated as part of the Annual Financial Report, which is completed after the close of the fiscal year. Operating expenses are calculated by taking applicable costs less certain revenues and expenditures of nonregular programs. That total expense amount is then divided by the Average Daily Attendance to calculate Operating Expense per Pupil. OEPP was adjusted for inflation using the seasonal adjusted quarterly Employment Cost Index (ECI) adjusted to 6/30/21 dollars.

The increase in FY 12 OEPP was due to an increase in applicable Educational Fund expenditures, along with a decrease in Average Daily Attendance. The decrease in FY 16 OEPP was due to very little change in Operating Expenses with a sizeable increase in Average Daily Attendance.