

**Andrew J. Kowalski**

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December 7, 2022

Alpena County Board of Commissioners  
720 W Chisholm Street  
Alpena, MI 49707

Dear Alpena County Board of Commissioners,

Please consider this letter a formal statement of support for the Downtown Development Authority (DDA) boundary expansion that has been proposed and recently reviewed in a hearing by the Alpena City Council

As a businessman in the community and as a six-year member of the Target Alpena Economic Development Board of Directors, I have seen up close the impact our DDA has had on the growth and development of our city, and in turn, our broader community.

The expansion of the DDA boundaries will open the door to numerous opportunities for grant-funded building, renovation, and development that will allow our community to continue to thrive. The benefits and impacts of these potential opportunities would far outweigh the cost of expansion.

Respectfully,



Andrew J. Kowalski