

**Ector County Independent School District  
Odessa, Texas**

**Memorandum**

**TO:** Board of Trustees  
**FROM:** Hector Mendez, Superintendent of Schools  
**SUBJECT:** ANNUAL AVID PRESENTATION  
**DATE:** May 17, 2011

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Dianne Mata, Director of Counseling/AVID will provide the Annual AVID program presentation.

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Review is submitted for review.

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Respectfully submitted,

**Hector Mendez**  
Superintendent of Schools

**Heliodoro Sánchez, Ed.D.**  
Assistant Superintendent for  
Accountability/Special Populations/ Chief  
of Staff