

## PART III: COMMISSIONER'S NETWORK TURNAROUND PLAN

# **Section 1: Cover Page**

Name of School District:	Derby Public Schools				
Name of School:	Derby Middle School		Grade Lev	els: (	5-8
Name of School Principal:	Rachael Caggiano		# of Years Serving at this 2 School		2
Name of School Fillicipal.			# of Years in Total as Administrator		,
Turnaround Committee Chairperson:	Jennifer Olson, Director of Curriculum, Instruction & Assessment				
Phone Number of Chairperson:	203-736-5027				
E-mail of Chairperson:	jolson@derbyps.org				
	Street Address: 35 Fifth Street				
Address of Chairperson:	City:	Derby	Z	ip Code:	06418
Name of School Board Chairperson:	Mr. Jim Gildea				
Signature of School Board Chairperson:	In Gate: 2/28/20				
Name of Superintendent:	Dr. Matthew Conway, Jr.				
Signature of Superintendent:	Date: 3 /2/2020				

<sup>&</sup>lt;sup>1</sup> Pursuant to C.G.S. § 10-223h(b)(1), the superintendent, or his or her designee, shall serve as the chairperson of the Turnaround Committee.

<sup>&</sup>lt;sup>2</sup> By signing this cover page, the chairperson of the local board of education affirms that the board has established the Turnaround Committee in accordance with C.G.S. § 10-223h(b), and that the superintendent has informed the board of the content of the Turnaround Plan.



During the term of the school's participation in the Commissioner's Network, the Commissioner shall review the progress of each school. The Commissioner or designee may, on the basis of such review, convene the Turnaround Committee to, as part of its monitoring responsibility, address a lack of sufficient progress or other implementation issues at the school. The Turnaround Committee may consider and enact changes to the Turnaround Plan by consensus. If the Turnaround Committee does not enact changes or the changes are unlikely to result in sufficient progress or adequately address implementation concerns, the Commissioner may take appropriate actions to ensure sufficient progress at the school, including, but not limited to, finding the Turnaround Plan deficient and developing a revised Turnaround Plan.

## PART IV: APPENDIX SECTION

Please Note: Applicants should not sign this section of the application until the Turnaround Committee reaches consensus on the Turnaround Plan and is ready to submit a final copy of such plan to the CSDE.

We, the undersigned members of the Turnaround Committee, on the basis of a consensus agreement, submit this Turnaround Plan to the Commissioner for final selection of the school into the Commissioner's Network.

1/14	3/2/2020
Signature of Superintendent, Non-Voting Chair	Date /
<u>Dr. Matthew Conway, Jr</u> Name of Superintendent <i>(typed)</i>	
farino lello	3/1/2020
Signature of Board of Education-appointed Parent	Date '
Janine Netto Name of Board of Education-appointed Parent (typed)	
Racul Slo	3/2/2020
Signature of Board of Education-appointed Administrator	Date /
Rachael Caggiano  Name of Board of Education-appointed Administrator (typed)	



Lenniler andrews	3-2-2020
Signature of Union-appointed Teacher	Date
Jennifer Andrews	
Name of Union-appointed Teacher (typed)	
Dard Nya	3-2-2020
Signature of Union-appointed Teacher	Date
<u>David Nuzzo</u> Name of Union-appointed Teacher <i>(typed)</i>	
Grad Russin	3-1-2020
Signature of Union-appointed Parent	Date
Erica Ruggerio	
Name of Union-appointed Parent (typed)	
Signature of Commissioner of Education	Date
Dr. Miguel A. Cardona	····
Name of Commissioner of Education (typed)	

# **Turnaround Committee Participation**

In the table below, please input the names and titles of the additional stakeholders not referenced above that were involved in the development of this turnaround application:

Name	Title
Mrs. Jennifer Olson	Director of Curriculum, Instruction and Assessment
	Turnaround Committee Chair
Detective Benjamin Bartone	Derby Police Department, Detective/Community Member
Dr. Michael Rafferty	Director of Teaching and Learning



## **Appendix C: Statement of Assurances**

#### CONNECTICUT STATE DEPARTMENT OF EDUCATION

STANDARD STATEMENT OF ASSURANCES | GRANT PROGRAMS

PROJECT TITLE:	Commissioner's Network	
THE APPLICANT:	Dr. Matthew J. Conway, Jr.	HEREBY ASSURES THAT:
	Derby Public Schools	
	/:	1 1/cp c N )

(insert Agency/School/CBO Name)

- A. The applicant has the necessary legal authority to apply for and receive the proposed grant;
- **B.** The filing of this application has been authorized by the applicant's governing body, and the undersigned official has been duly authorized to file this application for and on behalf of said applicant, and otherwise to act as the authorized representative of the applicant in connection with this application;
- **C.** The activities and services for which assistance is sought under this grant will be administered by or under the supervision and control of the applicant;
- D. The project will be operated in compliance with all applicable state and federal laws and in compliance with regulations and other policies and administrative directives of the State Board of Education and the Connecticut State Department of Education;
- E. Grant funds shall not be used to supplant funds normally budgeted by the agency;
- **F.** Fiscal control and accounting procedures will be used to ensure proper disbursement of all funds awarded;

Dr. Matthew

- **G.** The applicant will submit a final project report (within 60 days of the project completion) and such other reports, as specified, to the Connecticut State Department of Education, including information relating to the project records and access thereto as the Connecticut State Department of Education may find necessary;
- H. The Connecticut State Department of Education reserves the exclusive right to use and grant the right to use and/or publish any part or parts of any summary, abstract, reports, publications, records and materials resulting from this project and this grant;
- If the project achieves the specified objectives, every reasonable effort will be made to continue the project and/or implement the results after the termination of state/federal funding;
- J. The applicant will protect and save harmless the State Board of Education from financial loss and expense, including legal fees and costs, if any, arising out of any breach of the duties, in whole or part, described in the application for the grant;
- K. At the conclusion of each grant period, the applicant will provide for an independent audit report acceptable to the grantor in accordance with Sections 7-394a and 7-396a of the Connecticut General Statutes, and the applicant shall return to the Connecticut State Department of Education any moneys not expended in accordance with the approved program/operation budget as determined by the audit;



## L. REQUIRED LANGUAGE (NON-DISCRIMINATION)

References in this section to "contract" shall mean this grant agreement and to "contractor" shall mean the Grantee.

- (a) For purposes of this Section, the following terms are defined as follows:
  - i. "Commission" means the Commission on Human Rights and Opportunities;
  - ii. "Contract" and "contract" include any extension or modification of the Contract or contract;
  - iii. "Contractor" and "contractor" include any successors or assigns of the Contractor or contractor;
  - iv. "Gender identity or expression" means a person's gender-related identity, appearance or behavior, whether or not that gender-related identity, appearance or behavior is different from that traditionally associated with the person's physiology or assigned sex at birth, which gender-related identity can be shown by providing evidence including, but not limited to, medical history, care or treatment of the gender-related identity, consistent and uniform assertion of the gender-related identity or any other evidence that the gender-related identity is sincerely held, part of a person's core identity or not being asserted for an improper purpose.
  - v. "good faith" means that degree of diligence which a reasonable person would exercise in the performance of legal duties and obligations;
  - "good faith efforts" shall include, but not be limited to, those reasonable initial efforts
    necessary to comply with statutory or regulatory requirements and additional or substituted
    efforts when it is determined that such initial efforts will not be sufficient to comply with such
    requirements;
  - vii. "marital status" means being single, married as recognized by the State of Connecticut, widowed, separated or divorced;
  - viii. "mental disability" means one or more mental disorders, as defined in the most recent edition of the American Psychiatric Association's "Diagnostic and Statistical Manual of Mental Disorders", or a record of or regarding a person as having one or more such disorders;
  - ix. "minority business enterprise" means any small contractor or supplier of materials fifty-one percent or more of the capital stock, if any, or assets of which is owned by a person or persons: (1) who are active in the daily affairs of the enterprise, (2) who have the power to direct the management and policies of the enterprise, and (3) who are members of a minority, as such term is defined in subsection (a) of C.G.S. § 32-9n; and
  - x. "public works contract" means any agreement between any individual, firm or corporation and the State or any political subdivision of the State other than a municipality for construction, rehabilitation, conversion, extension, demolition or repair of a public building, highway or other changes or improvements in real property, or which is financed in whole or in part by the State, including, but not limited to, matching expenditures, grants, loans, insurance or guarantees.

For purposes of this Section, the terms "Contract" and "contract" do not include a contract where each contractor is (1) a political subdivision of the state, including, but not limited to, a municipality, unless the contract is a municipal public works contract or quasi-public agency project contract, (2) any other state, including but not limited to any federally recognized Indian tribal governments, as defined in C.G.S. § 1-267, (3) the federal government, (4) a foreign government, or (5) an agency of a subdivision, state or government described in the immediately preceding enumerated items (1), (2), (3), or (4).



- (b) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such Contractor that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut; and the Contractor further agrees to take affirmative action to insure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by the Contractor that such disability prevents performance of the work involved; (2) the Contractor agrees, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, to state that it is an "affirmative action-equal opportunity employer" in accordance with regulations adopted by the Commission; (3) the Contractor agrees to provide each labor union or representative of workers with which the Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which the Contractor has a contract or understanding, a notice to be provided by the Commission, advising the labor union or workers' representative of the Contractor's commitments under this section and to post copies of the notice in conspicuous places available to employees and applicants for employment; (4) the Contractor agrees to comply with each provision of this Section and C.G.S. §§ 46a-68e and 46a-68f and with each regulation or relevant order issued by said Commission pursuant to C.G.S. §§ 46a-56, 46a-68e, 46a-68f and 46a-86; and (5) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor as relate to the provisions of this Section and C.G.S. § 46a-56. If the contract is a public works contract, municipal public works contract or contract for a quasi-public agency project, the Contractor agrees and warrants that he or she will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works or quasi-public agency projects.
- (c) Determination of the Contractor's good faith efforts shall include, but shall not be limited to, the following factors: The Contractor's employment and subcontracting policies, patterns and practices; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the Commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.
- (d) The Contractor shall develop and maintain adequate documentation, in a manner prescribed by the Commission, of its good faith efforts.
- (e) The Contractor shall include the provisions of subsection (b) of this Section in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and in every subcontract entered into in order to fulfill any obligation of a municipal public works contract for a quasi-public agency project, and such provisions shall be binding on a



subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with C.G.S. § 46a-56, as amended; provided if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

- (f) The Contractor agrees to comply with the regulations referred to in this Section as they exist on the date of this Contract and as they may be adopted or amended from time to time during the term of this Contract and any amendments thereto.
- (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor (g) will not discriminate or permit discrimination against any person or group of persons on the grounds of sexual orientation, in any manner prohibited by the laws of the United States or the State of Connecticut, and that employees are treated when employed without regard to their sexual orientation; (2) the Contractor agrees to provide each labor union or representative of workers with which such Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which such Contractor has a contract or understanding, a notice to be provided by the Commission on Human Rights and Opportunities advising the labor union or workers' representative of the Contractor's commitments under this section, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (3) the Contractor agrees to comply with each provision of this section and with each regulation or relevant order issued by said Commission pursuant to C.G.S. § 46a-56; and (4) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor which relate to the provisions of this Section and C.G.S. § 46a-56.
- (h) The Contractor shall include the provisions of the foregoing paragraph in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with C.G.S. § 46a-56 as amended; provided, if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.
- M. The grant award is subject to approval of the Connecticut State Department of Education and availability of state or federal funds.



- N. The applicant agrees and warrants that Sections 4-190 to 4-197, inclusive, of the Connecticut General Statutes concerning the Personal Data Act and Sections 10-4-8 to 10-4-10, inclusive, of the Regulations of Connecticut State Agencies promulgated there under are hereby incorporated by reference.
- I, the undersigned authorized official, hereby certify that these assurances shall be fully implemented.

Superintendent Signature:	1/1/1/2	
Name: (typed)	Dr. Matthew Conway, Jr.	
Title: (typed)	Superintendent of Schools	
Date:	3/2/2020	



### PART V: REFERENCES

Callicoatte Picucci, A. & Brownson, A. & Kahlert, R. & Sobel, A. (2002). Driven To Succeed: High-Performing, High-Poverty, Turnaround Middle Schools. Volume II: Case Studies of High-Performing, High-Poverty, Turnaround Middle Schools.

Conn. Gen. Stat. § 10-223h (2019).

Herman, R., Dawson, P., Dee, T., Greene, J., Maynard, R., Redding, S., and Darwin, M. (2008). Turning Around Chronically Low-Performing Schools: A practice guide (NCEE #2008- 4020). Washington, DC: National Center for Education Evaluation and Regional Assistance, Institute of Education Sciences, U.S. Department of Education. Retrieved from http://ies.ed.gov/ncee/wwc/publications/practiceguides.

Layland, A. & Corbett, J. (2017). Utilizing integrated resources to implement the school and district improvement cycle and supports: Guidance for schools, districts and state education agencies. Washington DC: The Council of Chief State School Officers.

Layland, A., & Redding, S. (2017). Casting a statewide strategic performance net: Interlaced data and responsive supports. San Antonio, TX: Building State Capacity and Productivity Center.

Leithwood, K.A. and Sun, J. (2012) The Nature and Effects of Transformational School Leadership: A Meta-Analytic Review of Unpublished Research. Educational Administration Quarterly, 48, 387-423.

Louis, K. & Kruse, S. (2009). 13. Kruse, S.D., & Louis, K.S. (2009). Building strong school cultures: A guide to leading change. Thousand Oaks, CA: Corwin. Translated into Chinese, 2013, Peking University Press.

- Meyers, C. V., & Hitt, D. H. (2017). School turnaround principals: What does initial research literature suggest they are doing to be successful? Journal of Education for Students Placed at Risk (JESPAR), 22(1), 38-56.
- Preuss, P. G. (2003). School leader's guide to root cause analysis: Using data to dissolve problems. Larchmont, NY: Eye on Education.
- The Center on School Turnaround. (2017). Four domains for rapid school improvement: A systems framework [The Center for School Turnaround at WestEd]. San Francisco, CA: WestEd.



# PART III: COMMISSIONER'S NETWORK TURNAROUND PLAN

## Section 1: Cover Page

Name of School District:	Derby Public Schools				
Name of School:	Derby Middle Schools		Grade Le	vels:	6-8
Name of School Principal:	Rachael Caggiano		# of Year Serving a School	at this	2
			# of Year Total as Administ		7
Turnaround Committee Chairperson:	Jennifer Olson, Director of Curriculum, Instruction & Assessment				
Phone Number of Chairperson:	203-736-5027				
E-mail of Chairperson:	jolson@derbyps.org				
	Street Address: 35 Fifth Street				
Address of Chairperson:	City:	Derby	o o o o o o o o o o o o o o o o o o o	Zip Code:	06418
Name of School Board Chairperson:	Mr. Jim Gildea				
Signature of School Board Chairperson:	In Islan Date: 2/28/20				
Name of Superintendent:	Dr. Matthew Conway, Jr.				
Signature of Superintendent:	1/14/Date: 3/2/2020				

<sup>&</sup>lt;sup>1</sup> Pursuant to C.G.S. § 10-223h(b)(1), the superintendent, or his or her designee, shall serve as the chairperson of the Turnaround Committee.

<sup>&</sup>lt;sup>2</sup> By signing this cover page, the chairperson of the local board of education affirms that the board has established the Turnaround Committee in accordance with C.G.S. § 10-223h(b), and that the superintendent has informed the board of the content of the Turnaround Plan.

		_