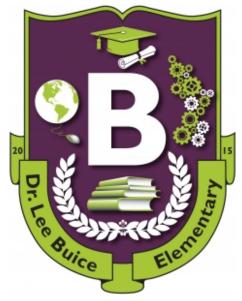
# Ector County Independent School District Lee Buice Elementary

2025-2026 Board Goals/Performance Objectives/Strategies



# **Mission Statement**

At Buice, we are committed to growing greatness by providing a safe, supportive and nurturing environment, and empowering every students to flourish academically, socially and emotionally. By fostering confidence, personal responsibility, and respect for others, we will ignite a passion for lifelong learning and cultivate independent, confident leaders.

# Vision

**Growing Greatness** 

# **Value Statement**

At Buice, we are committed to growing greatness by providing a safe, supportive and nurturing environment, and empowering every students to flourish academically, socially and emotionally. By fostering confidence, personal responsibility, and respect for others, we will ignite a passion for lifelong learning and cultivate independent, confident leaders.

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# **Board Goals**

**Board Goal 1:** The percentage of students achieving or exceeding the meets standard on state assessments will increase from 35% to 48% by May 2029 across all tested content areas.

**Performance Objective 1:** By May 2026, the percentage of 3rd-5th grade students performing at Meets on the Math STAAR will increase from 24% (2025) to 35% (2026).

#### **Indicators of Success:**

Growth (STAAR) - % of students who meet or exceed the STAAR academic annual growth - 2026 Goal: 62%, Growth (MAP) - % student end of year RIT score met or exceeded individual growth projections based upon MAP - 2026 Goal: 52%, Closing the Gaps Math - The performance of ECISD high focus subgroup compared to their peers across the state of Texas - 2026 Goal: 31%, Gr. 3 Math - % of 3th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 35%, Gr. 5 Math - % of 5th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 41%

Evaluation Data Sources: BOY and EOY MAP results, District Checkpoint data, iReadu diagnostics, Interrim STAAR results and 2026 STAAR data

Strategy 1 Details	Reviews			
Strategy 1: In alignment with district initiatives and the ECISD-approved curriculum, teachers will participate in weekly	Formative			Summative
45-minute PLCs. These collaborative planning sessions will focus on reviewing student work and assessment data to analyze evidence of learning, identify misconceptions, and plan targeted instructional next steps.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Improve mastery of math concepts/				
Staff Responsible for Monitoring: Teachers, teacher leads, and admin team				
Title I: 2.51, 2.52, 2.534  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools  - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction  Problem Statements: Demographics 1 - Student Achievement 1 - Curriculum, Instruction, and Assessment 1				

Strategy 2 Details	Reviews  Formative Summativ			
Strategy 2: High impact targeted tutoring will be implemented during and after school to for Tier 2 support.		Formative Man		
Strategy's Expected Result/Impact: Improve mastery of math concepts	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Admin				
Title I:				
2.51, 2.52, 2.53, 2.534				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
- Targeted Support Strategy - Additional Targeted Support Strategy				
Problem Statements: Demographics 1 - Student Achievement 1				
Strategy 3 Details		Rev	iews	
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving		Rev Formative	iews	Summative
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.	Oct		iews Mar	
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving	Oct	Formative		Summative May
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts  Staff Responsible for Monitoring: Admin team, team leads	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts  Staff Responsible for Monitoring: Admin team, team leads  Title I:	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts  Staff Responsible for Monitoring: Admin team, team leads	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts  Staff Responsible for Monitoring: Admin team, team leads  Title I:  2.51, 2.52, 2.53, 2.534	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts Staff Responsible for Monitoring: Admin team, team leads  Title I: 2.51, 2.52, 2.53, 2.534 - TEA Priorities:	Oct	Formative		
Strategy 3: Campus will implement high yield math routines such as number talks, spiral review, and problem solving models that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.  Strategy's Expected Result/Impact: Improve mastery of math concepts  Staff Responsible for Monitoring: Admin team, team leads  Title I:  2.51, 2.52, 2.53, 2.534  - TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools	Oct	Formative		

Strategy 4 Details	Reviews			
egy 4: Implement a structured student progress system/use of data folders in grades 3-5 where students regularly set	Formative			Summative
academic goals, participate in data conferences with teachers and parents to review progress, and engage in structured error analysis to identify misconceptions and develop targeted action plans for improvement.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Improve student self awareness and mastery of math concepts. Engage parents in the learning process.				
Staff Responsible for Monitoring: Teachers, team leads and admin				
Title I: 2.51, 2.52, 2.53, 2.531, 2.534  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 1 Problem Statements:**

## **Demographics**

**Problem Statement 1**: The needs of our ESL. highly mobile and eco dis students are not being met. **Root Cause**: Current systems and support structures are not adequately designed or equipped to meet the evolving needs of a highly mobile and frequently transitioning population

#### **Student Achievement**

**Problem Statement 1**: Students at Buice Elementary in grades 3-5 are performing below expectation in all academic areas as well as failing to meet adequate growth. **Root Cause** : Lack of quality Tier 1 instruction and instructional support

# **Curriculum, Instruction, and Assessment**

**Problem Statement 1**: There is a lack of follow through when data shows that students are not reaching mastery. **Root Cause**: Standards are not being taught to mastery and the data driven instructional process is not being utilized with fidelity.

**Board Goal 1:** The percentage of students achieving or exceeding the meets standard on state assessments will increase from 35% to 48% by May 2029 across all tested content areas.

**Performance Objective 2:** By May of 2026, the percentage of students performing at MEETS or better on 3rd-5th grade reading will increase from 28% to 38%.

#### **Indicators of Success:**

Growth (STAAR) - % of students who meet or exceed the STAAR academic annual growth - 2026 Goal: 62%, Closing the Gaps RLA - The performance of ECISD high focus subgroup compared to their peers across the state of Texas - 2026 Goal: 37%, Gr. 3 Reading - % of 3th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 36%, Gr. 5 Reading - % of 5th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 46%

Evaluation Data Sources: MAP, Checkpoint Data, iREady Diagnostics, STAAR Interim and STAAR

Strategy 1 Details	Reviews			
Strategy 1: In alignment with district initiatives and the ECISD-approved curriculum, teachers will participate in weekly				Summative
45-minute PLCs. These collaborative planning sessions will focus on reviewing student work and assessment data to	Oct	Jan	Mar	May
analyze evidence of learning among all demographics identify misconceptions, and plan targeted instructional next steps.  Strategy's Expected Result/Impact: Improve reading comprehension and writing skills				
Staff Responsible for Monitoring: Teachers, teacher leads, and admin team				
Title I:				
2.51, 2.52, 2.531, 2.534				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Problem Statements: Demographics 1				
Strategy 2 Details		Rev	iews	
Strategy 2: High impact targeted tutoring will be implemented during and after school to for Tier 2 support.		Formative		Summative
Strategy's Expected Result/Impact: Improve reading comprehension and mastery of RLA standards	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Admin team				
Title I:				
2.51, 2.52, 2.534				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				

Strategy 3 Details		Rev	views			
Strategy 3: Campus will implement high yield comprehension and composition routines such as annotation of text and	Formative			Formati		Summative
research-based writing strategies that are vertically aligned as well as aggressive monitoring strategies to ensure mastery of content.	Oct	Jan	Mar	May		
Strategy's Expected Result/Impact: Increased levels of comprehension and composition						
Staff Responsible for Monitoring: Teachers, teacher leads and admin team						
Title I: 2.51, 2.52 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction						
No Progress Accomplished — Continue/Modify	X Discon	tinue				

# **Performance Objective 2 Problem Statements:**

# **Demographics**

**Problem Statement 1**: The needs of our ESL. highly mobile and eco dis students are not being met. **Root Cause**: Current systems and support structures are not adequately designed or equipped to meet the evolving needs of a highly mobile and frequently transitioning population

**Board Goal 1:** The percentage of students achieving or exceeding the meets standard on state assessments will increase from 35% to 48% by May 2029 across all tested content areas.

**Performance Objective 3:** By May of 2026, the percentage of 5th grade students performing at Meets of better on Science STAAR will increase from 8% to 20%

#### **Indicators of Success:**

Growth (STAAR) - % of students who meet or exceed the STAAR academic annual growth - 2026 Goal: 62%, Growth (MAP) - % student end of year RIT score met or exceeded individual growth projections based upon MAP - 2026 Goal: 52%

Evaluation Data Sources: MAP, Checkpoint Data, STAAR and STAAR Intermim

Strategy 1 Details		Reviews Formative Su			
Strategy 1: In alignment with district initiatives and the ECISD-approved curriculum, teachers will participate in weekly		Formative			
45-minute PLCs. These collaborative planning sessions will focus on reviewing student work and assessment data to analyze evidence of learning, identify misconceptions, and plan targeted instructional next steps.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: Improve Mastery of Science standards					
Staff Responsible for Monitoring: Science teachers, admin					
Title I: 2.51, 2.52 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews		
Strategy 2: Include a 2nd science position in 5th grade to allow for a focus on science instruction and inquiry based science		Formative		Summative	
practices.  Strategy's Expected Result/Impact: Improve mastery of science comprehension and performance.	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Science teachers and admin					
Title I: 2.51, 2.52 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 5: Effective Instruction					

Strategy 3 Details	Reviews							
Strategy 3: 3rd-5th grade teachers will utilize district provided resources and inquiry based learning during science		Formative		Formative		Formative		Summative
activities 40% (2 out of 5 days/week) of the time during the designated science block.	Oct	Jan	Mar	May				
Strategy's Expected Result/Impact: Improve mastery of science content and skills								
Staff Responsible for Monitoring: science teachers and admin								
Title I:								
2.51, 2.52								
- TEA Priorities:								
Improve low-performing schools								
- ESF Levers:								
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction								
No Progress Accomplished   Continue/Modify	X Discon	tinue						

**Board Goal 2:** The percentage of 3rd grade students reading at or above grade level will increase from 34% to 48% by May 2029.

**Performance Objective 1:** By May 2026, the percentage of 3rd students reading at or above grade level will increase from 31% to 40% by May of 2026 as measured by EOY to EOY MAP data.

#### **Indicators of Success:**

Attendance - % of student daily attendance - 2026 Goal: 92.5%, Growth (STAAR) - % of students who meet or exceed the STAAR academic annual growth - 2026 Goal: 62%, Growth (MAP) - % student end of year RIT score met or exceeded individual growth projections based upon MAP - 2026 Goal: 52%, Closing the Gaps RLA - The performance of ECISD high focus subgroup compared to their peers across the state of Texas - 2026 Goal: 37%, Gr. 3 Reading - % of 3th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 36%, Gr. 3 Math - % of 3th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 46%, Gr. 5 Math - % of 5th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 46%, Gr. 5 Math - % of 5th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 41%

Evaluation Data Sources: BOY and EOY MAP results, District Checkpoint data, Interrim STAAR results and 2026 STAAR data

Strategy 1 Details	Reviews			
Strategy 1: In alignment with district initiatives and the ECISD-approved curriculum, teachers will participate in weekly		Formative		Summative
45-minute PLCs. These collaborative planning sessions will focus on reviewing student work and assessment data to analyze evidence of learning, identify misconceptions, and plan targeted instructional next steps.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Improve reading comprehension for all students.				
Staff Responsible for Monitoring: teachers, teacher leads and admin team.				
Title I: 2.51, 2.52, 2.53, 2.534 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy				

Strategy 2 Details	Reviews			
Strategy 2: Implement a structured student progress system/ use of data folders in grades K-3 where teachers and students		Formative		Summative
regularly set academic goals, participate in data conferences with teachers and parents to review progress, and engage in structured error analysis to identify misconceptions and develop targeted action plans for improvement.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Improve reading comprehension for all students				
Staff Responsible for Monitoring: teachers, team leads and admin				
Title I: 2.51, 2.52, 2.53 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Strategy 3 Details		Rev	iews	
Strategy 3: Practice and support targeted, small group instruction in grades K-3 utilizing district framework, iReady data		Rev Formative	iews	Summative
Strategy 3: Practice and support targeted, small group instruction in grades K-3 utilizing district framework, iReady data and lessons.	Oct		iews Mar	Summative May
Strategy 3: Practice and support targeted, small group instruction in grades K-3 utilizing district framework, iReady data	Oct	Formative		+

Strategy 4 Details	Reviews			
Strategy 4: Ensure the implementation of a comprehensive daily literacy program that includes a consistent 90-minute	Formative			Summative
g block combining whole-group and small-group instruction in phonics, vocabulary, fluency, and comprehension; and Tier 2/Tier 3 interventions based on frequent progress monitoring; explicit vocabulary and comprehension strategy		Jan	Mar	May
instruction; and access to high-interest, leveled texts that reflect student interests and promote engagement.				
Strategy's Expected Result/Impact: Improve reading comprehension				
Title I:				
2.51, 2.52				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
			1	
No Progress Accomplished Continue/Modify	X Discon	tinue		
No Progress Accomplished   Continue/Modify	X Discon	itinue		1

**Board Goal 2:** The percentage of 3rd grade students reading at or above grade level will increase from 34% to 48% by May 2029.

Performance Objective 2: K-2 teachers will utilize rsearch-based phonic strategies and resources to provide high quality instruction of foundational skills.

#### **Indicators of Success:**

Growth (MAP) - % student end of year RIT score met or exceeded individual growth projections based upon MAP - 2026 Goal: 52%, Gr. 3 Reading - % of 3th grade students achieving the meets or exceeds standard in reading or math on STAAR - 2026 Goal: 36%

Evaluation Data Sources: iREadu diagnostic, MAP, and Checkpoints

Strategy 1 Details		Rev	views	
Strategy 1: Teachers in grades K-5 will use iREady diagnotic data and iReady lessons to support small group instruction.	Formative Oct Jan Mar			Summative
Strategy's Expected Result/Impact: increase the number students reading on or above grade level by 3rd grade.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: admin team and lead teachers				
TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers: Lever 5: Effective Instruction				
Estat 5. Estatuta historia				
Strategy 2 Details		Rev	views	
Strategy 2: Teachers in grades K-2 will use Saxon Phonics to provide high quality phonics instruction.		Formative		Summative
Strategy's Expected Result/Impact: increase percentageof students reading on or above grade level.	Oct	Jan	Mar	May
No Progress Accomplished   Continue/Modify	X Discon	tinue		

**Board Goal 3:** The percentage of high school graduates considered College, Career or Military Ready will increase from 88% to 93% by May 2029.

Performance Objective 1: School Connectedness as measured by the Student Panorama Survey will increase from 52% to 70%

#### **Indicators of Success:**

Attendance - % of student daily attendance - 2026 Goal: 92.5%, School Connectedness - The belief held by students that adults and peers in the school care about their learning as well as about them as individuals - 2026 Goal: 52%

Evaluation Data Sources: Panorama Survey, Daily Attendance Rates

Strategy 1 Details		Reviews			
Strategy 1: Guidance lessons delivered by our counseling team will be included in the master schedule.		Formative		Summative	
Strategy's Expected Result/Impact: Increase the rate and exposure of guidance lessons for students.  Staff Responsible for Monitoring: counselors and admin team  Title I: 2.53, 2.531, 2.533  - TEA Priorities: Connect high school to career and college - ESF Levers:	Oct	Jan	Mar	May	
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing					
Strategy 2 Details		Rev	iews		
Strategy 2: Staff will recognize student growth or achievement using growth displays, competitions, rewards and	Formative			Summative	
celebrations, positive parent contacts, and student-led family conferences.  Strategy's Expected Result/Impact: increased student confidence and motivation to continue to improve Staff Responsible for Monitoring: teachers, admin, counselors  Title I: 2.53, 2.531, 2.533 - TEA Priorities: Improve low-performing schools	Oct	Jan	Mar	May	
- ESF Levers: Lever 3: Positive School Culture					

Strategy 3 Details	Reviews			
Strategy 3: Utilize the iLead SEL curriculum a minimum of 30 minutes weekly in grades K-5 to reduce the number of	Formative			Summative
discipline referrals and build positive peer to peer and peer to staff relationships.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Increase student connectedness as well as discipline infractions.  Staff Responsible for Monitoring: Counsleors, teachers and Admin				
Title I: 2.531, 2.533				
- TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture				
No Progress Accomplished   Continue/Modify	X Discon	tinue	I	1

Board Goal 3: The percentage of high school graduates considered College, Career or Military Ready will increase from 88% to 93% by May 2029.

**Performance Objective 2:** Increase use of AVID strategies and percentage of AVID trained staff.

#### **Indicators of Success:**

Attendance - % of student daily attendance - 2026 Goal: 92.5%, Growth (STAAR) - % of students who meet or exceed the STAAR academic annual growth - 2026 Goal: 62%, Growth (MAP) - % student end of year RIT score met or exceeded individual growth projections based upon MAP - 2026 Goal: 52%, College, Career, and Military Readiness - % of current seniors meeting at least one CCMR accountability indicator by the completion of their junior year - 2026 Goal: 37%, School Connectedness - The belief held by students that adults and peers in the school care about their learning as well as about them as individuals - 2026 Goal: 52%

Evaluation Data Sources: Evidence of student work in AVID, AVID rubrics and AVID training logs

Strategy 1 Details		Reviews		
Strategy 1: Provide AVID support for grades 3-5 staff by incorporating 4 AVID specific trainings throughout the school		Formative		Summative
year.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Increase staff awareness of AVID framework and benefits of utilizing AVID based strategies; build staff's capacity to utilize AVID effectively to increase student engagement and lead to deeper understanding of content.				
Staff Responsible for Monitoring: AVID coordinator, Counselors, teachers and admin				
Title I: 2.51, 2.52, 2.532 - TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools				
Strategy 2 Details		Rev	iews	
Strategy 2: Implement an AVID "strategy of the month" across all grade levels to with staff support and examples and have		Formative		Summative
teachers post evidence of this strategy in their classrooms/lesson plans/or share electronically.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Increase student engagement, deeper understanding of content and opportunities for peer collaboration,				
Staff Responsible for Monitoring: AVID coordinator, counselors, teachers and admin				
Title I: 2.51, 2.52 - TEA Priorities: Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction				

No Progress

Accomplished

→ Continue/Modify

X Discontinue

**Board Goal 3:** The percentage of high school graduates considered College, Career or Military Ready will increase from 88% to 93% by May 2029.

**Performance Objective 3:** Student daily attendance will improve from 93.6% to 95%.

#### **Indicators of Success:**

Attendance - % of student daily attendance - 2026 Goal: 92.5%, School Connectedness - The belief held by students that adults and peers in the school care about their learning as well as about them as individuals - 2026 Goal: 52%

Evaluation Data Sources: Average daily attendance rates

Strategy 1 Details		Rev	iews	
Strategy 1: Parents will be contacted daily regarding any unexcused absences a student may have by attendance clerks.		Formative		Summative
Campus will utilize the COC for outreach and will follow district truancy prevention measures at each level.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Increase parental awareness of the importance of attendance, improve daily attendance and improve school connectedness.				
Staff Responsible for Monitoring: admin, counselors, teachers, attendance clerks and COC				
Title I: 2.53, 2.531 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details		Rev	iews	
		Summative		
Strategy 2: Encourage student attendance through incentives, celebrations and guidance services and daily individual		Formative		Summative
<b>Strategy 2:</b> Encourage student attendance through incentives, celebrations and guidance services and daily individual tracking of attendance.	Oct		Mar	
	Oct	Formative Jan	Mar	Summative May
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.  Staff Responsible for Monitoring: Teachers, attendance clerks, counselors, and admin.  Title I: 2.531	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.  Staff Responsible for Monitoring: Teachers, attendance clerks, counselors, and admin.  Title I:	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.  Staff Responsible for Monitoring: Teachers, attendance clerks, counselors, and admin.  Title I: 2.531	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.  Staff Responsible for Monitoring: Teachers, attendance clerks, counselors, and admin.  Title I: 2.531  - TEA Priorities:	Oct		Mar	
tracking of attendance.  Strategy's Expected Result/Impact: Increase student awareness of attendance and motivate students to strive for improved attendance.  Staff Responsible for Monitoring: Teachers, attendance clerks, counselors, and admin.  Title I: 2.531  - TEA Priorities: Improve low-performing schools	Oct		Mar	

No Progress

Accomplished

→ Continue/Modify

X Discontinue

## **Board Goal 4:** Classroom Excellence

**Performance Objective 1:** By May 2026, 100% of classrooms, grade 2-5 will implement AVID WICOR (Writing, Inquiry, Collaboration, Organization, and Reading) strategies across all core subjects, based on classroom walkthrough data, lesson plans, and student work samples.

**Evaluation Data Sources:** walkthrough data, student work samples, lesson plans

Strategy 1 Details		Rev	riews	
<b>Strategy 1:</b> By September 30th, an AVID site team will be assembled and trained by AVID coordinators on		Formative		Summative
implementations of AVID strategies in the classroom.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Increase awareness of AVID instructional strategies among teachers and use of AVID framework in the clasroom.		J	11241	1/2003
Staff Responsible for Monitoring: AVID coordinator, Admin and Counselors				
Title I: 2.51, 2.52, 2.532 - TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments				
Strategy 2 Details		Rev	iews	
Strategy 2: Beginning September 1st, teachers will be trained on an AVID strategy monthly, will incorporate into their		Formative		Summative
lesson plans, will submit evidence to the AVID coordinator and display evidence in the classroom.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Increase awareness of AVID effectiveness, increased levels of student engagement and collaboration and deeper understanding of content.				
Staff Responsible for Monitoring: AVID Coordinator, counselors and Admin				
Title I: 2.51, 2.52, 2.532 - TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools				
- ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction				
No Progress Accomplished   Continue/Modify	X Discon	tinue		

# **Board Goal 4:** Classroom Excellence

**Performance Objective 2:** Teacher retention rate will increase from 50% to 62% by May of 2026.

**Evaluation Data Sources:** TAPR report, HR staffing report

Strategy 1 Details		Rev	views	
Strategy 1: Assemble a team of grade level leads to provide grade level team leadership and to facilitate staff voice in		Formative		Summative
decisions and campus initiatives.  Strategy's Expected Result/Impact: Improved staff retetention rate and staff satisfaction.  Staff Responsible for Monitoring: Principal  Title I: 2.51, 2.534  - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture	Oct	Jan	Mar	May
Strategy 2 Details		Rev	iews	
Strategy 2: Recognize teacher contributions, progresses and successes through celebrations, public acknowledgement, and		Formative		Summative
other recognition strategies.  Strategy's Expected Result/Impact: Improve teacher satisfaction and retention Staff Responsible for Monitoring: Admin, counselors and grade level leads.  Title I: 2.534 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture	Oct	Jan	Mar	May

Strategy 3 Details	Reviews			
Strategy 3: Incorporate monthly team building activities, collaborative decision making opportunities and wellness		Formative		Summative
initiatives for staff to strengthen staff morale.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Build a sense of community and belonging for staff members.  Staff Responsible for Monitoring: Admin, counselors, teacher leads				
Title I:				
2.534 - TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Board Goal 4:** Classroom Excellence

Performance Objective 3: By May of 2026, teacher satisfaction with school climate will increase from 30% to 65%

Evaluation Data Sources: Panorama data, teacher retention rates, student growth and achievement

Strategy 1 Details		Reviews			
Strategy 1: Campus will implement the Emergent Tree Framework based on the Emergent Tree implementation plan		Formative			
<b>Strategy's Expected Result/Impact:</b> Strengthen campus wide routines and procedures and create pathways for teachers to provide positive behavior interventions.	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Admin, Emergent tree team, and counselors.					
Title I: 2.52, 2.531 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture					
Strategy 2 Details		Rev	iews	•	
Strategy 2: Incorporate monthly team building activities, collaborative decision making opportunities and wellness		Formative		Summative	
initiatives for staff to strengthen staff morale.	Oct	Jan	Mar	May	
No Progress Accomplished — Continue/Modify	X Discon	tinue			

# **Board Goal 5:** Culture of Excellence

**Performance Objective 1:** By May of 2026, teacher satisfaction with Feedback and Coaching will increase from 36% to 55%.

Strategy 1 Details		Reviews		
Strategy 1: Administrators will utilize a schedule to ensure walkthroughs for every classroom occur weekly and deliver		Formative		Summative
feedback within 24 hours of classroom observations and engage in coaching conversations with teachers as needed.	Oct	Jan	Mar	May
<b>Strategy's Expected Result/Impact:</b> Improved student outcomes and teacher performance; increased satisfaction with feedback and coaching				
Staff Responsible for Monitoring: Admin team				
Title I:				
2.51, 2.52, 2.534				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2 Details		Reviews		
Strategy 2: Utilize focused and calibrated walkthrough practices as an admin team so that feedback is consistent and	Formative			Summative
aligned to needs of the campus.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Build effective practices and routines in classrooms across the campus.		9411	14141	Nay
Staff Responsible for Monitoring: Admin team				
Title I:				
2.53				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Problem Statements: School Culture and Climate 1				
		1	ı	1
No Progress Accomplished — Continue/Modify	X Discon	tinue		
Accomplished — Continue/Modify	Discon	umue		

# **Performance Objective 1 Problem Statements:**

# **School Culture and Climate**

**Problem Statement 1**: Teacher perception of school climate and leadership have affected instructional integrity and resulted in a significant decline in academic achievement and student growth. **Root Cause**: Teachers feel a lack of connectedness and trust within the school community and are less able to foster a positive, engaging and inclusive environment for students.

# **Board Goal 5:** Culture of Excellence

**Performance Objective 2:** Improve student perception of School Climate from 42% favorable to 60% favorable.

Strategy 1 Details		Reviews			
<b>Strategy 1:</b> Campus will implement the Emergent Tree Framework based on the Emergent Tree implementation plan.		Formative		Summative	
<b>Strategy's Expected Result/Impact:</b> Strengthen campus wide routines and procedures and create pathways for teachers to provide positive behavior interventions.	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Admin, Emergent Tree team and counselors					
Title I: 2.51, 2.533 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Problem Statements: Demographics 1 - School Culture and Climate 1					
Strategy 2 Details		Rev	iews		
Strategy 2: Provide monthly guidance lessons to all grade levels based on master schedule and guidance curriculum.		Formative		Summative	
Strategy's Expected Result/Impact: improve student/peer relations and provide students with SEL skills	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Admin and counselors  Title I: 2.53, 2.533					

Strategy 3 Details	Reviews			
Strategy 3: Increases opportunities for students to engage in leadership opportunities, such as classroom and campus jobs		Formative		Summative
and Bison Ambassadors.  Strategy's Expected Result/Impact: Develop leadership skills in students and foster a sense of value and purpose.  Staff Responsible for Monitoring: Counselors and teachers  Title I:	Oct	Jan	Mar	May
2.53, 2.533 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished   Continue/Modify	X Discon	tinue		

# **Performance Objective 2 Problem Statements:**

## **Demographics**

**Problem Statement 1**: The needs of our ESL. highly mobile and eco dis students are not being met. **Root Cause**: Current systems and support structures are not adequately designed or equipped to meet the evolving needs of a highly mobile and frequently transitioning population

#### **School Culture and Climate**

**Problem Statement 1**: Teacher perception of school climate and leadership have affected instructional integrity and resulted in a significant decline in academic achievement and student growth. **Root Cause**: Teachers feel a lack of connectedness and trust within the school community and are less able to foster a positive, engaging and inclusive environment for students.

# **Board Goal 5:** Culture of Excellence

**Performance Objective 3:** Continue to analyze and revise school-wide systems to promote a culture of academic and personal excellence through rigorous instruction, student engagement, and high expectations across all grade levels.

Evaluation Data Sources: Panorama survey results, academic growth measured by STAAR and other assessments

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Campus will implement the Emergent Tree Framework based on the Emergent Tree implementation plan.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Strengthen campus wide routines and procedures and create pathways for teachers to provide positive behavior interventions.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Admin, Emergent Tree team and counselors				
Title I: 2.51, 2.53, 2.533				
Strategy 2 Details	Reviews			
Strategy 2: Continue to build effective, campus wide routines and procedures by providing staff training, practice clinics	Formative			Summative
and modeling.  Strategy's Expected Result/Impact: Protect instructional time Staff Responsible for Monitoring: teachers, admin and counselors  Title I: 2.53, 2.533 - TEA Priorities:	Oct	Jan	Mar	May
Improve low-performing schools  No Progress  Accomplished  Continue/Modify	X Discor	ntinue		

# **Board Goal 5:** Culture of Excellence

**Performance Objective 4:** Increase student perception of and actual engagement from 39% to 55% as measured by Panorama Survey.

**Evaluation Data Sources:** AVID and administrative walkthroughs, Panorama Survey results and student grwoth measures.

Strategy 1 Details	Reviews			
Strategy 1: Implement use of iLead curriculum for a minimum of 30 minutes per week.		Formative		
Strategy's Expected Result/Impact: Improve students' SE well being	Oct	Jan	Mar	May
Title I: 2.531 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details	Reviews			
Strategy 2: Use AVID WICOR strategies to increase engagement of students and opportunities for deeper understanding of		Formative		
curriculum.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Improve student engagement and sense of responsibility for learning.  Title I: 2.51 - TEA Priorities: Connect high school to career and college				
- ESF Levers: Lever 3: Positive School Culture				

Strategy 3 Details	Reviews			
<b>Strategy 3:</b> Implement a structured student progress system/ use of data folders in grades K-5 where teachers and students regularly set academic goals, participate in data conferences with teachers and parents to review progress, and engage in structured error analysis to identify misconceptions and develop targeted action plans for improvement.	Formative			Summative
	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Show growth in all content, build confidence and promote student accountability for their own learning.				
Staff Responsible for Monitoring: Teachers, admin team				
Title I: 2.51, 2.52 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	X Discon	tinue		