Ector County Independent School District

Cavazos Elementary

2021-2022 Campus Improvement Plan



Mission Statement

Mission Statement:

The staff of Cavazos Elementary believes that all children can learn and strive to become successful and productive citizens for tomorrow.

We are committed to the development and growth of each child and to the recognition of each child as an individual. We value the opportunity to respond to each child's needs.

At Cavazos, we also believe all teachers should maintain high expectations and positive attitude necessary to promote success for each child.

EXPLORING - ENGAGING - EMPOWERING

Table of Contents

Comprehensive Needs Assessment	4
Demographics	4
Student Achievement	5
Priority Problem Statements	11
Goals	12
Goal 1: Foundational Excellence: ECISD will create an agile, forward-thinking organization that operates with excellence today, while continuously researching and	
innovating tomorrow's practices.	13
Goal 2: Invest in Talent: ECISD will recruit, develop and retain highly-effective individuals who are invested in looking at tomorrow to inform their practices today.	17
Goal 3: Learning Journey: ECISD will establish rigorous standards while balancing pressure and support for individuals to work hard and achieve goals they have yet to	
dream. ECISD will equip students to be adaptable in an ever-changing society.	24
State Compensatory	37
Personnel for Cavazos Elementary	38
Addendums	38

Comprehensive Needs Assessment

Demographics

Demographics Summary

Fall Eco	nomic D	lisadvan	tage Year	r Com	parison	Percenta	iges - I	Number	of Years	Displa	yed: 5 I	Possible Y	ears		
		2016 - 2	2017		2017 - 2	2018		2018 - 2	2019		2019 - 2	2020		2020 - 2	2021
	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent
Lauro Cavazos EL	452	665	67.97%	569	764	74.48%	582	807	72.12%	612	873	70.10%	529	719	73.57%

Student Retention Rate by Campus/Grade for Years: 2019, 2020, 2021 for Grades: KG, 01, 02, 03, 04, 05

	Grade	2018 - 2019			2019 - 2020			2020 - 202	21	
Campus		Retained	Fall Enrollment	Retention Rate	Retained	Fall Enrollment	Retention Rate	Retained	Fall Enrollment	Retention Rate
Lauro Cavazos EL	KG	2	141	1.42%	1	149	0.67%	2	115	1.74%
Lauro Cavazos EL	1	2	153	1.31%	9	173	5.20%	2	122	1.64%
Lauro Cavazos EL	2	5	135	3.70%	7	161	4.35%	0	139	0.00%
Lauro Cavazos EL	3	0	123	0.00%	0	124	0.00%	2	137	1.46%
Lauro Cavazos EL	4	0	129	0.00%	1	132	0.76%	0	99	0.00%
Lauro Cavazos EL	5	1	126	0.79%	2	134	1.49%	0	107	0.00%
Lauro Cavazos EL	All	10	807	1.24%	20	873	2.29%	6	719	0.83%

Student Mobility Rate Report for All Campuses

	2020 - 20	21		2019 - 20	20		2018 - 20	19		2017 - 20	18		2016 - 20	017		2015 - 2(
	Mobile	All	Mobility	Mobile	All	Mobility	Mobile									
	Students	Students	Rate	Students	Students	Rate	Students									
Lauro Cavazos EL	157	699	22.46%	164	812	20.20%	131	745	17.58%	179	738	24.25%	109	632	17.25%	123
Cavazos Elementary Generated by Plan4Learning.com 4 of 39												Septe	Campus #0 ember 7, 202	068901-130 21 8:24 AM		

Problem Statements Identifying Demographics Needs

Problem Statement 1: Low academic achievement in reading and math for EL's and economically disadvantaged sub-populations. **Root Cause:** Lack of sufficient resources for English learners and eco dis students to attend after school tutorials due to transportation.

Student Achievement

Student Achievement Summary

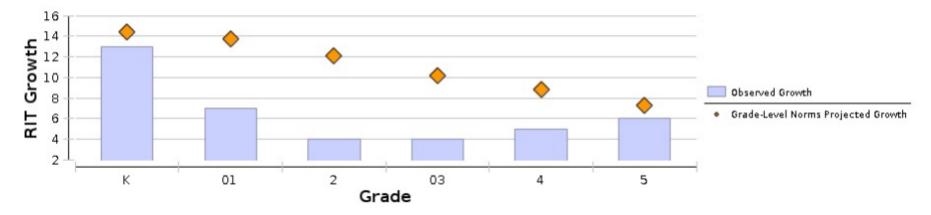
MAP Growth Assessment: Fall 2020 to Spring 2021

CAVAZOS ELEM SCHOOL

Math: Math K-12

					Compariso	n Period	5					Growth	Evaluated	Against		
			Fall 2020)	S	pring 20	21	Gr	owth	Gi	rade-Level Nor	ms		Studer	nt Norms	
Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE	Projected Growth	School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection		Student Median Conditiona Growth Percentile
к	96	141.8	15.6	61	154.3	13.0	46	13	1.5	14.4	-1.02	15	96	44	46	39
01	106	161.8	20.6	57	168.5	16.8	16	7	1.9	13.7	-3.39	1	106	48	45	39
2	121	173.8	18.4	37	177.3	15.5	4	4	1.6	12.1	-4.61	1	121	42	35	21
03	117	179.5	17.1	6	183.6	14.0	1	4	1.5	10.2	-3.51	1	117	43	37	19
4	71	194.8	13.9	22	199.3	15.2	9	5	1.3	8.8	-2.66	1	71	32	45	29
5	99	201.3	15.1	13	207.4	15.4	11	6	0.7	7.3	-0.61	27	99	34	34	37



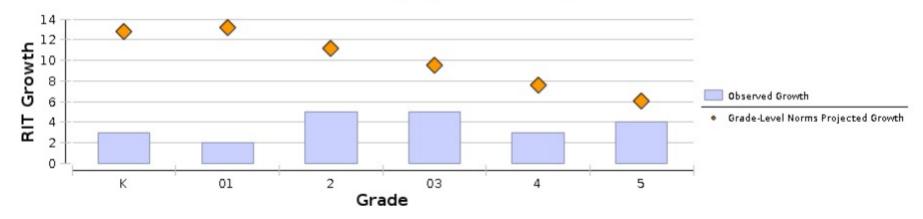


CAVAZOS ELEM SCHOOL

Language Arts: Reading					
		Comparison Periods		Growth	h Evaluated Against
	Fall 2020	Spring 2021	Growth	Grade-Level Norms	Student Norms
Cavazos Elementary			620		Campus #068901-130
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Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE		School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection		Studen Median Conditior Growth Percenti
К	57	147.2	17.5	97	150.1	11.8	44	3	2.5	12.8	-4.93	1	57	18	32	18
01	58	157.5	16.8	56	159.5	12.4	5	2	2.4	13.2	-5.40	1	58	15	26	18
2	74	165.9	15.6	14	170.8	12.6	3	5	1.6	11.1	-3.02	1	74	19	26	26
03	117	173.0	19.0	2	177.7	17.5	1	5	1.7	9.6	-2.79	1	117	43	37	34
4	72	185.8	17.6	6	188.4	18.4	1	3	1.6	7.6	-2.94	1	72	25	35	33
5	97	194.8	18.5	8	198.7	18.8	5	4	1.0	6.1	-1.34	9	97	38	39	32

Language Arts: Reading



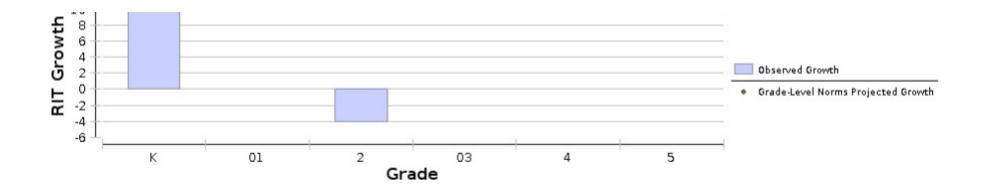
CAVAZOS ELEM SCHOOL

Language Arts: Reading (Spanish)

pamon)					Compariso	n Period	s					Growth	Evaluated	Against		
			Fall 2020	0	S	pring 20	21	Gr	owth	G	rade-Level No	rms		Studer	nt Norms	
Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE	Projected Growth	School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection	Percent Met Projection	Student Median Condition Growth Percentil
К	37	137.6	14.5		147.3	10.4		10	2.3				37	7	19	20
01	43	160.3	23.2		160.7	17.4		0	3.9				43	11	26	24
2	49	175.9	18.1		171.7	13.4		-4	2.2				49	2	4	6
03	2	•			•			•					•			
4	0	••			**			••					••			
5	0	••			**			••					••			

Language Arts: Reading (Spanish)

12



STAAR data for 3rd-5th grade students:

Grade	Proficency Level	2017	2018	2019	2020	2021
3rd Math (E)	% Approaches	62.0	58.0	62.0	NR	
	% Masters	9.0	10.0	10.0	NR	
	% Meets	26.0	20.0	30.0	NR	
3rd Reading (E)	% Approaches	63.0	62.0	69.0	NR	
	% Masters	13.0	8.0	15.0	NR	
	% Meets	30.0	21.0	33.0	NR	
4th Math (E)	% Approaches	57.0	57.0	64.0	NR	
	% Masters	12.0	10.0	13.0	NR	
	% Meets	28.0	22.0	34.0	NR	
4th Reading (E)	% Approaches	48.0	51.0	59.0	NR	
	% Masters	12.0	10.0	8.0	NR	
	% Meets	26.0	25.0	24.0	NR	
4th Writing (E)	% Approaches	40.0	40.0	42.0	NR	
	% Masters	4.0	1.0	0.0	NR	
	% Meets	13.0	15.0	9.0	NR	
5th Math (E)	% Approaches	73.0	80.0	77.0	NR	
	% Masters	15.0	15.0	21.0	NR	
	% Meets	32.0	42.0	46.0	NR	
5th Reading (E)	% Approaches	53.0	63.0	63.0	NR	
	% Masters	10.0	13.0	15.0	NR	
	% Meets	24.0	39.0	34.0	NR	
5th Science (E)	% Approaches	67.0	67.0	58.0	NR	

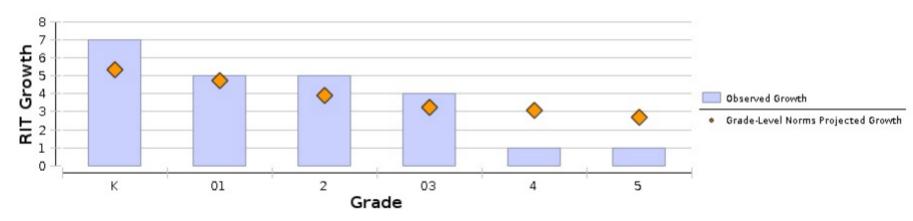
Grade	Proficency Level	2017	2018	2019	2020	2021
	% Masters	16.0	14.0	11.0	NR	
	% Meets	41.0	33.0	35.0	NR	

Student Achievement Strengths

MAP Growth data during the second semester showed significant improvement from Winter 2021 to Spring 2021.

CAVAZOS ELEM SCHOOL

lath: Math K-12																
					Compariso	n Period	5					Growt	h Evaluated	Against		
		v	Vinter 20	21	S	pring 202	21	Gr	owth	Gr	ade-Level No	ms		Studer	nt Norms	
Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE	Projected Growth	School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection	Percent Met Projection	Student Median Conditiona Growth Percentile
К	106	147.6	16.8	35	154.1	12.8	44	7	1.5	5.4	1.51	93	106	69	65	68
01	108	163.4	17.1	15	168.5	16.7	16	5	1.3	4.7	0.49	69	108	64	59	60
2	131	171.5	12.0	2	176.7	15.4	4	5	0.9	3.9	1.86	97	131	85	65	66
03	129	180.2	15.4	1	184.3	13.6	1	4	1.0	3.2	1.32	91	129	75	58	62
4	83	196.4	13.9	9	197.3	16.0	5	1	1.0	3.1	-3.60	1	83	37	45	38
5	100	205.9	14.5	14	207.1	16.0	10	1	0.7	2.7	-2.12	2	100	42	42	32



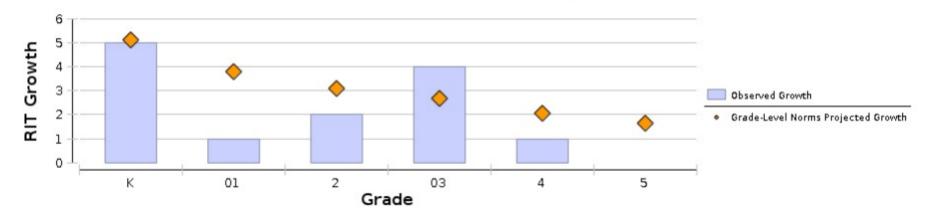
Math: Math K-12

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Language Arts: Reading

inguage Arts: Reading																
					Compariso	n Period	s					Growti	Evaluated	Against		
		W	/inter 20	21	S	pring 20	21	Gro	owth	Gr	ade-Level Nor	ms		Studer	t Norms	
Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE	Projected Growth	School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection	Percent Met Projection	Studen Mediar Condition Growth Percent
к	105	140.7	13.9	16	145.3	11.8	14	5	1.2	5.1	-0.66	26	105	57	54	54
01	99	154.7	16.5	3	156.0	13.4	1	1	1.4	3.8	-3.32	1	99	43	43	41
2	130	165.3	14.6	1	167.1	14.2	1	2	1.1	3.1	-1.64	5	130	59	45	39
03	127	174.0	17.5	1	178.4	17.0	1	4	1.1	2.7	2.48	99	127	81	64	66
4	81	187.5	16.2	2	188.6	18.8	1	1	1.2	2.1	-1.44	8	81	40	49	46
5	98	199.0	17.9	8	199.1	18.6	5	0	0.9	1.6	-2.39	1	98	38	39	32

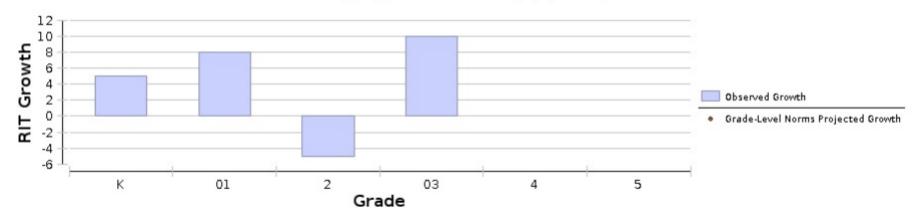
Language Arts: Reading



CAVAZOS ELEM SCHOOL

guage Arts: Reading anish)																
					Compariso	n Period	5					Growti	h Evaluated /	Against		
		N N	Vinter 20	21	S	pring 202	21	Gr	owth	G	ade-Level No	rms		Studer	nt Norms	
Grade (Spring 2021)	Growth Count‡	Mean RIT	SD	Percentile	Mean RIT	SD	Percentile		Observed Growth SE	Projected Growth	School Conditional Growth Index	School Conditional Growth Percentile	Count with Projection	Count Met Projection		Student Median Condition Growth Percentil
к	45	142.7	12.2		147.4	11.0		5	1.5				45	18	40	34
01	44	153.0	18.1		160.6	17.0		8	2.1				44	20	45	44
2	55	176.9	13.9		172.2	12.9		-5	1.3				55	5	9	12
03	58	175.5	10.9		185.2	11.5		10	1.3				58	46	79	88
4	5	•			•			•					•			
5	0	••			**			••					••			

Language Arts: Reading (Spanish)



Problem Statements Identifying Student Achievement Needs

Problem Statement 1: Cavazos has a lack of Growth in Reading and Math in Fall to Spring 2021 MAP Growth Assessment comparisons. **Root Cause:** Lack of teacher fidelity to the district adopted curriculum and resources or full utilization of these materials.

Priority Problem Statements

Goals

Goal 1: Foundational Excellence: ECISD will create an agile, forward-thinking organization that operates with excellence today, while continuously researching and innovating tomorrow's practices.

Performance Objective 1: Cavazos Elementary annual student attendance will increase from 93.5% in May 2021 to 96% in May 2022.

Evaluation Data Sources: District/Campus Weekly Attendance Reports, Truancy Contracts

Strategy 1 Details	Reviews				
Strategy 1: Incentivize and recognize students monthly, provide RTI/MTSS wrap around services to tier 2 and tier 3		Summative			
students.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: daily attendance increase, reduction of RTI truancy referrals Staff Responsible for Monitoring: AP, counselor					
Strategy 2 Details		Rev	iews		
Strategy 2: Encourage/motivate to attend school on a daily basis by implementing incentive initiatives.			Summative		
weekly/monthly rewards conduct home visits	Oct	Jan	Mar	May	
differentiated wrap around services for tier 2 and tier 3 students/families					
Strategy's Expected Result/Impact: increase of daily attendance, reduction of truancy					
Staff Responsible for Monitoring: admin, AP, counselor, teacher					
Strategy 3 Details	Reviews				
Strategy 3: Enhance parent engagement and involvement by effectively communicating with parents through a variety		Summative			
of differentiated sources: phone calls, home visits, MTSS/RTI meetings, parent conferences, notes, visits when students is absent/truant.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: increase of attendance rate, reduction of truancy					
Staff Responsible for Monitoring: Admin, AP, counselor, teacher, PEIMS clerk					
No Progress Continue/Modify	X Disc	continue			

Performance Objective 2: Cavazos will ensure efficient systems are in place to increase productivity to meet the needs of all that we serve.

Evaluation Data Sources: Student academic performance

Strategy 1 Details	Details Reviews				
Strategy 1: Strategically defines priorities to lead, delegate, calendar, and communicate core leadership tasks		Summative			
Strategy's Expected Result/Impact: consistent communication to all stakeholders.		Jan	Mar	May	
Staff Responsible for Monitoring: ILT, admin					
Strategy 2 Details	Reviews				
Strategy 2: Empowers leadership teams to consistently create, implement, and monitor new and necessary		Summative			
improvement initiatives linked to best practices.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: implementation of data driven practices in the classroom.					
Staff Responsible for Monitoring: Admin, IC, ILT, teachers					
No Progress ONO Accomplished -> Continue/Modify	X Disc	continue			

Performance Objective 3: Cavazos will embed technology for anytime, anywhere teaching and learning.

Evaluation Data Sources: Use of Schoology, use of SeeSaw, PLC's

Performance Objective 4: Cavazos will build a campus-wide awareness and commitment to develop, implement, and integrate SEL initiatives.

Evaluation Data Sources: Staff and parent surveys.

Strategy 1 Details	Reviews				
Strategy 1: Implementation of CHAMPS protocol and Counselor character education lessons embedded monthly.				Summative	
Strategy's Expected Result/Impact: Create a positive campus culture	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Counselor and leadership team					
Title I Schoolwide Elements: 2.5, 2.6 - ESF Levers: Lever 3: Positive School Culture					
Strategy 2 Details	Reviews				
Strategy 2: Cavazos will provide funding to meet student needs for a Student Assistance Services (SAS) Counselor on		Summative			
campus once weekly.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: SEL Implementation and students feel supported on campus when needed.					
Staff Responsible for Monitoring: Administration, School Counselor, and SAS Counselor					
Title I Schoolwide Elements: 2.6 - ESF Levers: Lever 3: Positive School Culture					
No Progress ON Accomplished -> Continue/Modify	X Disc	ontinue		·	

Performance Objective 5: Systematically and explicitly teaches, practices, and reinforces behavioral expectations that promote the school's mission, vision, values, and goals

Evaluation Data Sources: reduction of tier 2 and tier 3 behavior referrals,

Strategy 1 Details	Reviews			
Strategy 1: Implement MTSS/RTI systems of support for tier 2 & tier 3 students in the areas of attendance, behavior,		Summative		
SEL, and academics.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: reduction of RTI referral data, counselor referrals, attendance reports, behavior referral data				
Staff Responsible for Monitoring: counselor, admin, AP, PEIMS clerk				
No Progress OM Accomplished -> Continue/Modify	X Disco	Discontinue		

Performance Objective 1: Establishes a clear culture of systemic support strategies that are consistently used to provide timely, targeted, and personalized support.

Evaluation Data Sources: quarterly instructional rounds, weekly classroom walkthroughs, 1:1 data chats, PLC agendas, PLC norms, & instructional coach's differentiated support schedule

Performance Objective 2: Conducts targeted observations based on analysis of formative student assessment data and follows up observations with coaching that leads to rapid improvement in teacher practice and student learning.

Evaluation Data Sources: quarterly instructional rounds, weekly classroom walkthroughs, 1:1 data chats, IC differentiated coaching and support

Performance Objective 3: Creates and models experiences that positively promote high expectations and a relentless pursuit of success for all staff and students.

Evaluation Data Sources: quarterly instructional rounds, MOY/EOY CNA survey

Performance Objective 4: Strategic committees: Culture and Climate, Safety Committee, CIP/SBDM, Student Activities/CHAMPS, ILT, RTI/MTSS Implementation of targeted committees to provide opportunities to lead and accomplish CIP priorities.

Evaluation Data Sources: committee notes, committee agendas, committee calendar, committee goals and outcomes

Performance Objective 5: Monitors the effectiveness of team outcomes for staff and student performance.

Evaluation Data Sources: PLC, ILT, and committee notes, agendas, norms, goals/outcomes. Committees: Culture and Climate, Safety Committee, CIP/SBDM, Student Activities/CHAMPS, ILT, RTI/MTSS

Performance Objective 6: Actively utilizes leadership teams and high-performing teachers to model high-leverage classroom routines and instructional strategies.

Evaluation Data Sources: PLC agendas, PLC calendar of data driven PD & protocols, student work protocols,

Performance Objective 7: Provides real-time feedback to teachers as strategies are practices and implemented.

Evaluation Data Sources: weekly walk through data, instructional rounds, 1:1 data dives, 1:1 conferencing

Performance Objective 1: Incorporates written protocols and processes that are consistently used to lead and manage various leadership teams and other instructional functions

Evaluation Data Sources: PLC data dives, 1:1 data chats, quarterly instructional rounds, ILT & PLC notes/agendas, norms

Strategy 1 Details	Reviews				
Strategy 1: Creates and maintains systems at varied levels within the campus to set goals and consistently monitor and		Summative			
track students and their growth with interventions.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: meet/exceed MOY/EOY reading & math goals					
Staff Responsible for Monitoring: ILT, IC, counselor, admin					
No Progress Accomplished -> Continue/Modify	X Disc	ontinue			

Performance Objective 2: Builds capacity with others to lead and manage instructional initiatives

Evaluation Data Sources: committees' notes, coaching notes/agendas, PLC calendar, YAG, peer observation calendars, ILT notes

Performance Objective 3: Uses targeted observation and feedback of the instructional leadership team to develop a defined set of skills

Evaluation Data Sources: quarter instructional rounds, weekly walkthroughs, ILT and PLC calendar, agenda, notes, coaching notes and coaching schedule

Performance Objective 4: Incorporates written protocols and processes that are consistently used to lead and manage various leadership teams and other instructional functions.

Evaluation Data Sources: PLC calendar, notes, agendas, data chats, instructional rounds, data dives, EOY CNA

Performance Objective 5: Implementation of the First Six Weeks of School from Responsive Classroom to explicitly teach students ritual, routines.

Evaluation Data Sources: First 6 weeks instructional rounds data, quarterly instructional rounds, discipline data

Performance Objective 6: Implementation of the First 20 Days of Balanced Literacy and the First 20 Days of Number Sense and Number Talks (math workshop).

Evaluation Data Sources: First 6 weeks instructional rounds data, quarterly instructional rounds, discipline data, RTI data

Strategy 1 Details	Reviews				
Strategy 1: Explicitly teach strong ritual and routines to create the conditions for learning in order to maximize		Summative			
instructional time.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: reduction of referrals, high engagement, increase of rigor in core instruction					
Staff Responsible for Monitoring: ILT, admin, IC, teachers, counselor					
No Progress Accomplished -> Continue/Modify	X Disco	ontinue			

Performance Objective 7: Implementation of Power45 for targeted intervention/acceleration reading supports.

Evaluation Data Sources: Master schedule, LLI PD & trainings, running records data, 1:1 data chats, PLC data dives, instructional rounds, weekly walk throughs

Strategy 1 Details	Reviews			
Strategy 1: Leverages leadership teams to systematically lead and monitor diagnostics and interventions.		Summative		
Strategy's Expected Result/Impact: master schedule, Power45, MOY/EOY summative data, LLI running records, data chats, data dives through PLCs and ILT data discussions/unpacking.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: admin, IC, teachers, ILT, counselor				
Image: No Progress Image: Accomplished Image: Continue/Modify	X Disc	ontinue		

Performance Objective 8: Implementation of Teach Like A Champion teaching strategies to enhance engagement, rigor, and skills mastery of TEKS.

Evaluation Data Sources: PD calendar, PLC YAG, weekly walk through data, instructional rounds

Performance Objective 9: Implementation of reading and math goals for MOY & EOY through the development of a guiding document for strategic TTESS & TPESS goal setting.

Evaluation Data Sources: growth goal document, MAP scores, LLI/STAR data, formative/summative scores

Strategy 1 Details	Reviews			
Strategy 1: Ensures student diagnostics and data are used to consistently provide timely, targeted, and data-driven		Summative		
interventions from highly effective teachers and address learning needs.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: MOY & EOY data for tier 2 and tier 3 and special pops - meet/exceed goals.				
Staff Responsible for Monitoring: ILT, IC, AP, teachers, CIP/SBDM				
No Progress Oscomplished Continue/Modify	X Disco	ontinue		

Performance Objective 10: Implementation of student reading and math goals for MOY & EOY through individual student goal setting conferences.

Evaluation Data Sources: classroom data wall, PLC data dives, 1:1 data chats, RTI referrals, tier 2 and tier 3 student data

Strategy 1 Details	Reviews			
Strategy 1: Ensures student diagnostics and data are used to consistently provide timely, targeted, and data-driven		Summative		
interventions from highly effective teachers and address learning needs.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: meet/exceed MOY/EOY goals				
Staff Responsible for Monitoring: ILT, IC, teachers, admin, CIP/SBDM				
No Progress ON Accomplished -> Continue/Modify	X Disco	ontinue		

Performance Objective 11: Leverages all staff to consistently disaggregate multiple sources of student-level data which inform and prioritize student specific instructional needs.

Evaluation Data Sources: quarterly data dives, 1:1 data chats, PLC agendas/notes

Performance Objective 12: Implements schedules to facilitate frequent and recurring data meetings with teachers.

Evaluation Data Sources: PLC calendar, YAG, data dives by grade level, 1:1 data chats

Performance Objective 13: Ensures data meetings include an analysis of student work to determine procedural and conceptual errors preventing student mastery and the crafting of reteach plans targeted to the point of error(s) shown in student work.

Evaluation Data Sources: PLC calendar, YAG, data dives by grade level, 1:1 data chats, data protocols

State Compensatory

Personnel for Cavazos Elementary

Name	Position	Program	<u>FTE</u>
Angelia Foster	Dyslexia Teacher		
Rebecca Richardson	Instructional Coach		

Addendums