

District Financial Update

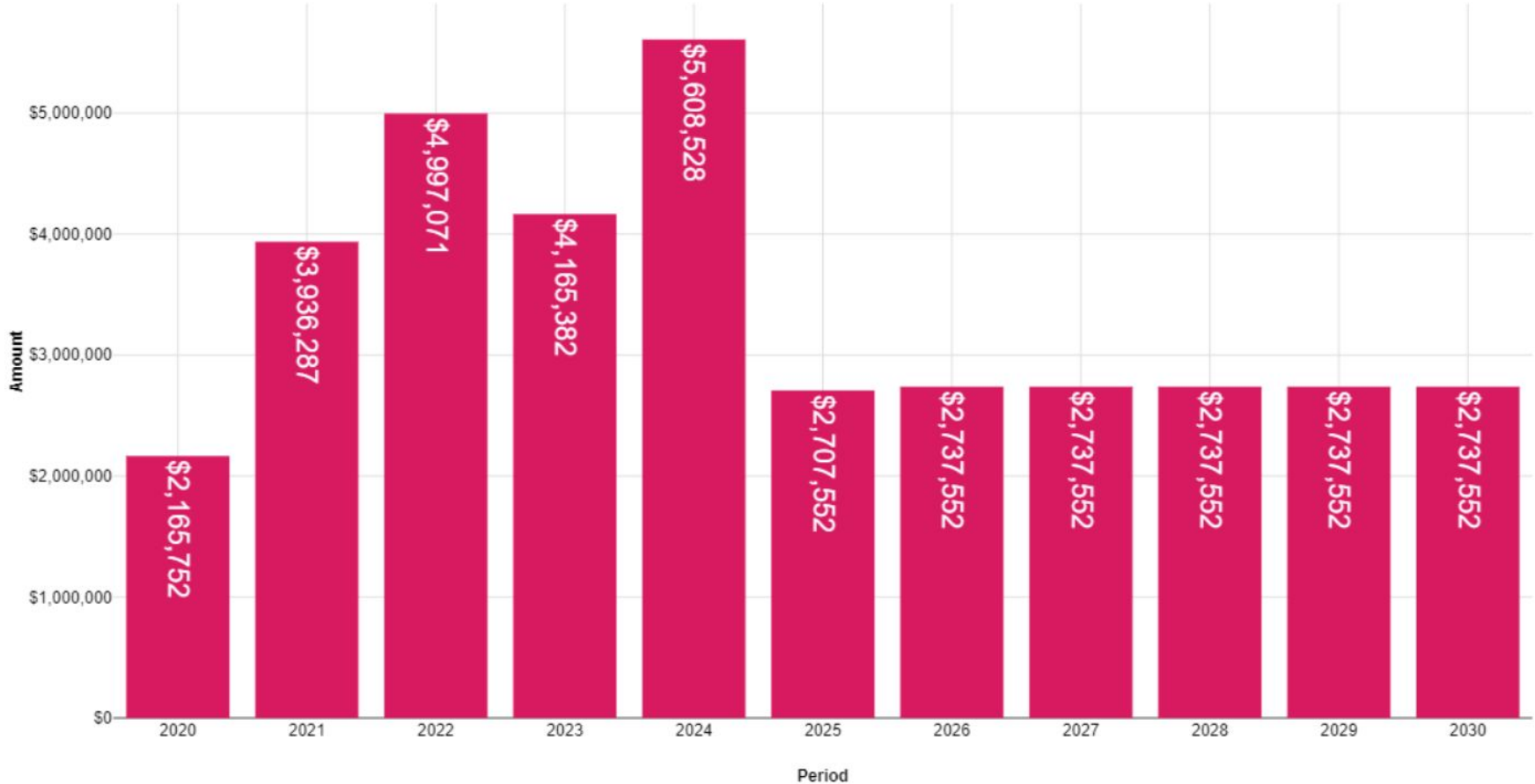
Jeff Elstad
Superintendent
February 10, 2025

Key Financial Challenges

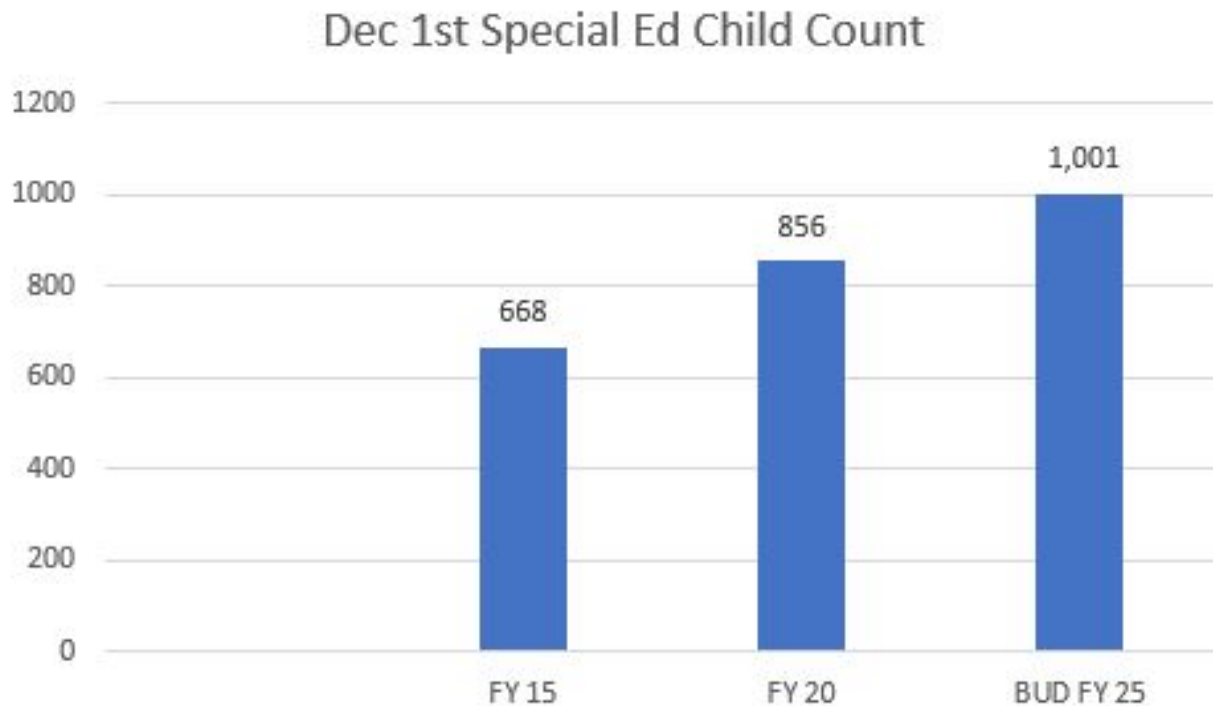
- 1. Expiration of Federal ESSER Grants**
 - a. \$3 million annual expiration**
 - b. 10 employee positions were retained with ESSER funds rather than cut during the pandemic.**
- 2. Special Ed expenditures have greatly increased over the last five years**
- 3. Contract settlements with employee groups FY24 and FY25**
- 4. Enrollment has been steady over the last 10 years but is projected to decline in the next five years**

General Fund - Federal Revenue

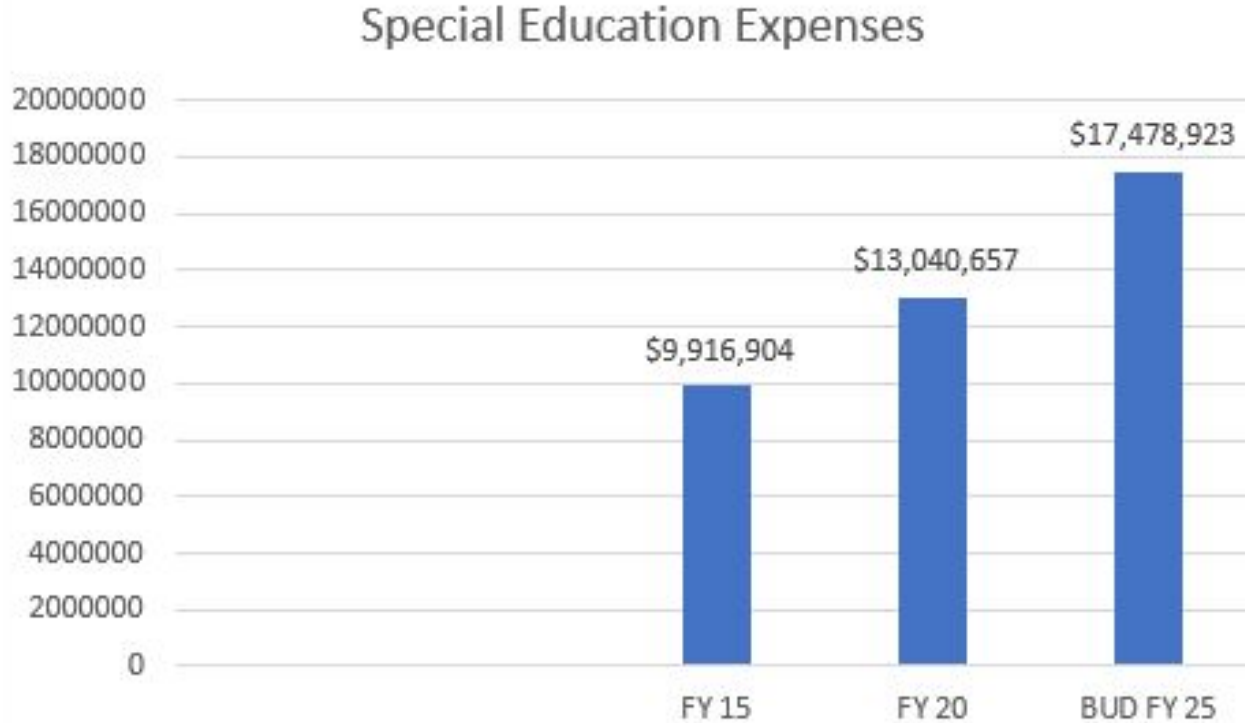
Amount



Special Education child count has increased



Special Education program expenses have increased



Salary and benefit costs in the General Fund have increased

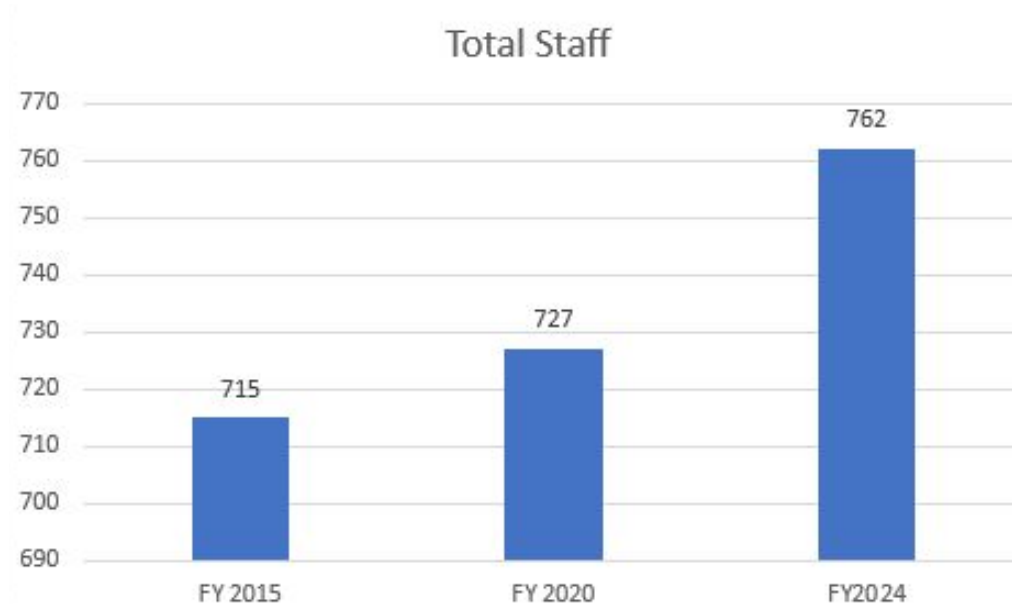
General Fund Salaries & Benefits



Total staff counts

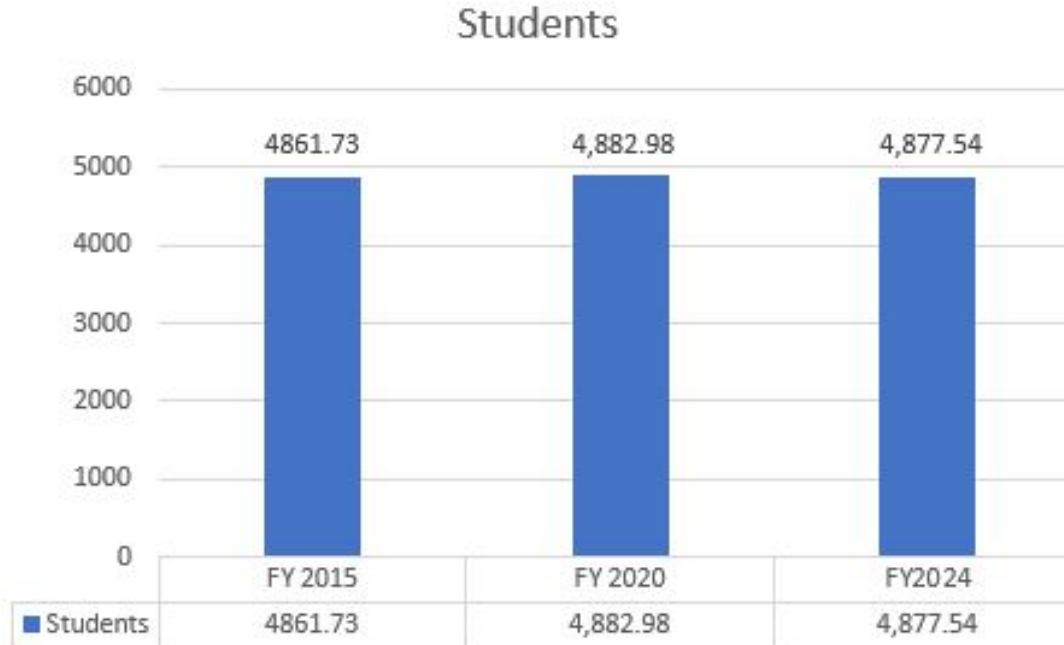
Total staff counts have increased by **47** over 10 years

22 (10 instructional staff retained/12 new staff) were covered by **ESSER Federal Aid**



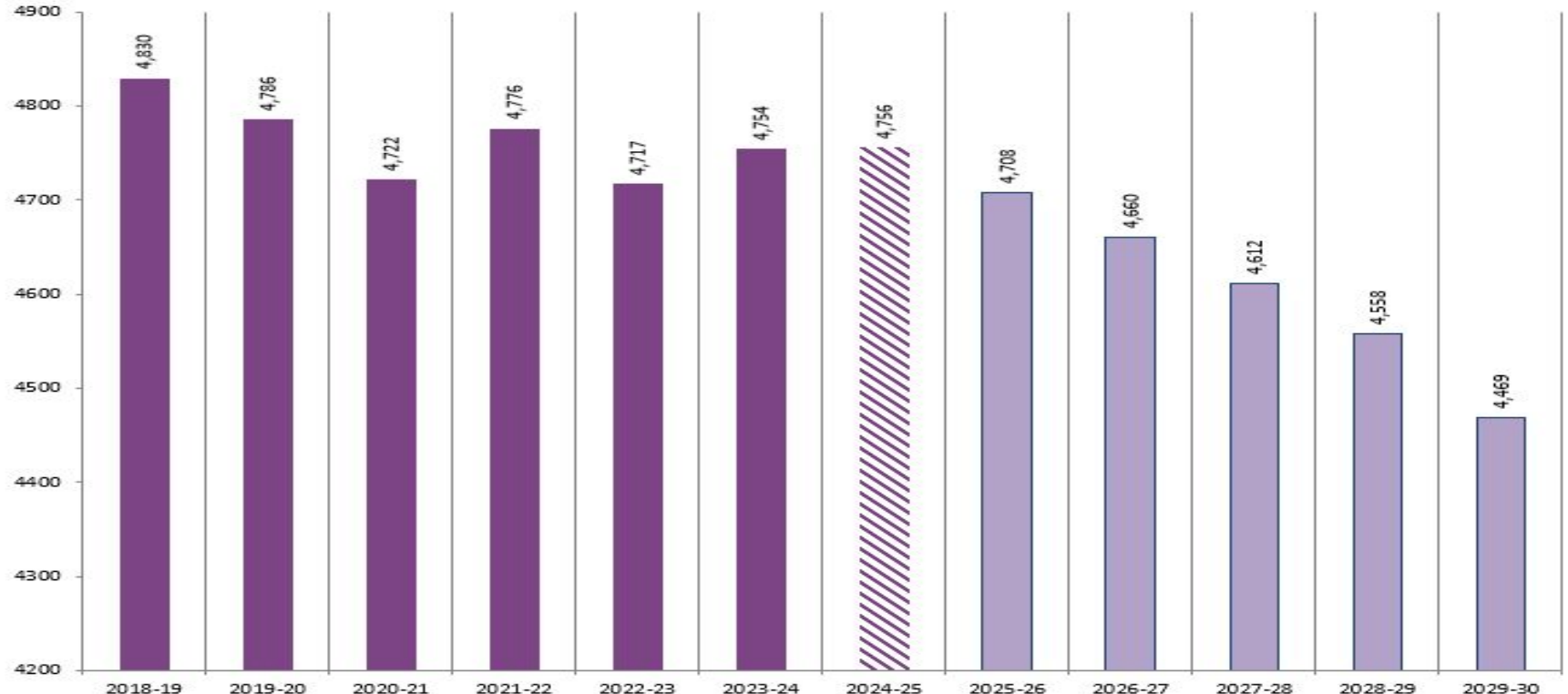
Adjusted Average Daily Membership (ADM) Pre-K through grade 12

Total student counts steady over the past 10 years



Adjusted ADM K-12 (excluding Pre-K)

K-12 ENROLLMENT HISTORY & PROJECTED TOTAL ENROLLMENT



A review of the data in the table below will provide information about the enrollment migration by Grade in prior years and the migration that is anticipated in the projection years.

| | Enrollment History | | | | | | Enrollment Projections | | | | | | |
|--|--------------------|---------|---------|---------|---------|---------|------------------------|---------|---------|---------|---------|---------|---------|
| | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
| 12 - K | | (6.3) | (23.2) | (67.1) | (124.7) | (95.2) | (118.1) | (176.8) | (172.3) | (179.0) | (184.2) | (215.6) | (174.1) |
| 1 | | (9.4) | (11.2) | 16.8 | (4.2) | 14.0 | 4.5 | 7.1 | 7.0 | 7.7 | 7.6 | 7.0 | 7.0 |
| 2 | | (8.7) | (13.4) | 5.3 | (3.7) | 22.0 | (3.4) | 4.1 | 4.2 | 4.1 | 4.5 | 4.5 | 4.1 |
| 3 | | (3.8) | (2.1) | 17.1 | (0.4) | (2.9) | (10.5) | (7.3) | (6.3) | (6.4) | (6.4) | (6.9) | (6.8) |
| 4 | | (5.9) | (23.1) | 12.0 | (4.3) | (4.6) | (1.3) | (2.4) | (2.2) | (1.9) | (1.9) | (1.9) | (2.1) |
| 5 | | (13.8) | 1.2 | 16.4 | 4.1 | 6.4 | (6.7) | (2.0) | (2.1) | (2.0) | (1.7) | (1.7) | (1.7) |
| 6 | | (11.8) | (9.9) | (10.4) | 10.3 | 2.2 | (2.2) | (0.7) | (0.6) | (0.7) | (0.6) | (0.5) | (0.5) |
| 7 | | (13.8) | (17.1) | (9.0) | 8.5 | 8.1 | 0.4 | 2.9 | 2.9 | 2.7 | 2.9 | 2.6 | 2.3 |
| 8 | | (5.6) | (3.7) | 7.8 | 2.6 | 12.7 | (5.2) | 1.2 | 1.3 | 1.3 | 1.2 | 1.3 | 1.2 |
| 9 | | 34.4 | 43.0 | 51.3 | 39.5 | 53.2 | 56.8 | 59.0 | 54.2 | 58.4 | 58.7 | 54.7 | 57.5 |
| 10 | | (9.2) | (16.6) | (3.5) | 1.5 | 4.8 | 24.5 | 17.5 | 18.7 | 17.2 | 18.5 | 18.6 | 17.3 |
| 11 | | 1.7 | (6.6) | (8.7) | (4.0) | 16.6 | 45.1 | 36.5 | 35.1 | 37.5 | 34.5 | 37.1 | 37.3 |
| 12 | | 8.3 | 18.7 | 26.3 | 16.4 | (0.6) | 18.1 | 12.6 | 12.6 | 12.2 | 13.0 | 11.9 | 12.9 |
| Total Migration | | (37.6) | (40.8) | 121.3 | 66.2 | 131.9 | 120.1 | 128.5 | 124.8 | 130.2 | 130.3 | 126.6 | 128.4 |
| Total Enrollment Change by Year | | (43.9) | (64.0) | 54.3 | (58.5) | 36.7 | 2.0 | (48.3) | (47.4) | (48.7) | (53.9) | (89.0) | (45.7) |
| | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | |

| | FY2025 Budget | FY2026 Projected | Percent Change | FY2027 Projected | Percent Change | FY2028 Projected | Percent Change | FY2029 Projected | Percent Change | FY2030 Projected | Percent Change |
|--|---------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| Local Revenue | | | | | | | | | | | |
| Property Tax Levy | \$9,556,725 | \$10,107,490 | 5.76% | \$9,754,432 | -3.49% | \$9,684,333 | -0.72% | \$9,615,812 | -0.71% | \$9,478,886 | -1.42% |
| Admission and Student Activity Revenue | \$200,853 | \$200,853 | 0.00% | \$200,853 | 0.00% | \$200,853 | 0.00% | \$200,853 | 0.00% | \$200,853 | 0.00% |
| All Other Local Revenue | \$2,382,460 | \$2,652,924 | 11.35% | \$2,632,924 | -0.75% | \$2,632,924 | 0.00% | \$2,632,924 | 0.00% | \$2,632,924 | 0.00% |
| Total Local Revenue | \$12,840,038 | \$13,861,267 | 7.95% | \$13,488,209 | -2.69% | \$13,418,110 | -0.52% | \$13,349,589 | -0.51% | \$13,212,663 | -1.03% |
| State Revenue | | | | | | | | | | | |
| General Education Aid | \$46,850,857 | \$47,853,489 | 2.14% | \$48,516,542 | 1.39% | \$49,118,033 | 1.24% | \$49,671,693 | 1.13% | \$49,958,915 | 0.58% |
| State Aid for Special Education | \$12,500,693 | \$12,674,930 | 1.39% | \$13,499,613 | 6.51% | \$13,837,103 | 2.50% | \$14,183,031 | 2.50% | \$14,537,607 | 2.50% |
| Other State Aid | \$2,757,021 | \$2,757,021 | 0.00% | \$2,757,021 | 0.00% | \$2,757,021 | 0.00% | \$2,757,021 | 0.00% | \$2,757,021 | 0.00% |
| Total State Revenue | \$62,137,396 | \$63,314,265 | 1.89% | \$64,802,001 | 2.35% | \$65,740,982 | 1.45% | \$66,640,570 | 1.37% | \$67,282,368 | 0.96% |
| Federal Revenue | \$2,707,552 | \$2,737,552 | 1.11% | \$2,737,552 | 0.00% | \$2,737,552 | 0.00% | \$2,737,552 | 0.00% | \$2,737,552 | 0.00% |
| Total Revenue | \$77,684,986 | \$79,913,084 | 2.87% | \$81,027,762 | 1.39% | \$81,896,644 | 1.07% | \$82,727,711 | 1.01% | \$83,232,583 | 0.61% |
| Other Revenue Sources | \$210,000 | \$910,000 | 333.33% | \$10,000 | -98.90% | \$10,000 | 0.00% | \$10,000 | 0.00% | \$10,000 | 0.00% |
| Total Revenue + Other Revenue Sources | \$77,894,986 | \$80,823,084 | 3.76% | \$81,037,762 | 0.27% | \$81,906,644 | 1.07% | \$82,737,711 | 1.01% | \$83,242,583 | 0.61% |
| Expenditure: | | | | | | | | | | | |
| Salaries and Wages | \$47,850,377 | \$48,500,194 | 1.36% | \$50,030,497 | 3.16% | \$51,823,605 | 3.58% | \$53,685,148 | 3.60% | \$55,617,737 | 3.60% |
| Employee Benefits | \$17,390,984 | \$18,231,406 | 4.83% | \$18,805,707 | 3.15% | \$19,435,143 | 3.35% | \$20,089,410 | 3.37% | \$20,769,444 | 3.39% |
| Purchased Services | \$10,537,221 | \$9,880,130 | -6.24% | \$9,880,130 | 0.00% | \$9,880,130 | 0.00% | \$9,880,130 | 0.00% | \$9,880,130 | 0.00% |
| Supplies and Materials | \$3,678,106 | \$3,927,908 | 6.79% | \$3,927,908 | 0.00% | \$3,927,908 | 0.00% | \$3,927,908 | 0.00% | \$3,927,908 | 0.00% |
| Capital Expenditures | \$889,839 | \$889,839 | 0.00% | \$889,839 | 0.00% | \$889,839 | 0.00% | \$889,839 | 0.00% | \$889,839 | 0.00% |
| Debt Service | \$0 | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% |
| Other Expenditures | \$49,031 | \$49,031 | 0.00% | \$49,031 | 0.00% | \$49,031 | 0.00% | \$49,031 | 0.00% | \$49,031 | 0.00% |
| Other Financing Uses | \$0 | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% | \$0 | 0.00% |
| Total Expense | \$80,395,558 | \$81,478,509 | 1.35% | \$83,583,112 | 2.58% | \$86,005,656 | 2.90% | \$88,521,466 | 2.93% | \$91,134,089 | 2.95% |
| Beginning Fund Balance | \$17,042,827 | \$14,627,437 | | \$14,070,041 | | \$11,633,887 | | \$7,658,335 | | \$2,013,100 | |
| Surplus/Deficit | -\$2,500,572 | -\$655,425 | | -\$2,545,350 | | -\$4,099,012 | | -\$5,783,755 | | -\$7,891,506 | |
| Ending Fund Balance | \$14,542,255 | \$13,972,012 | | \$11,524,691 | | \$7,534,875 | | \$1,874,580 | | -\$5,878,406 | |

View Filters

- Fund
 - 01 GENERAL FUND

General Fund Budget Forecast including cuts of \$1.8 million, No New Operating Referendum

Operating Summary Update Forecast

FY25 - Updated Enrollment Data. Reduction of Referendum 1.21 Extra notes

| | BUDGET | REVENUE / EXPENDITURE PROJECTIONS | | | | | | | | | |
|----------------------------|---------------------|-----------------------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
| | 2025 | 2026 | % Δ | 2027 | % Δ | 2028 | % Δ | 2029 | % Δ | 2030 | % Δ |
| REVENUES | | | | | | | | | | | |
| Property Taxes | \$9,659,536 | \$10,198,445 | 5.58% | \$9,845,387 | -3.46% | \$9,775,288 | -0.71% | \$9,706,767 | -0.70% | \$9,569,841 | -1.41% |
| State | 62,137,396 | 63,314,265 | 1.89% | 64,802,001 | 2.35% | 65,740,982 | 1.45% | 66,640,570 | 1.37% | 67,282,368 | 0.96% |
| Federal | 2,707,552 | 2,737,552 | 1.11% | 2,737,552 | 0.00% | 2,737,552 | 0.00% | 2,737,552 | 0.00% | 2,737,552 | 0.00% |
| Other | 3,390,502 | 4,572,822 | 34.87% | 3,652,822 | -20.12% | 3,652,822 | 0.00% | 3,652,822 | 0.00% | 3,652,822 | 0.00% |
| Excluded Revenue | 0 | 0 | | 0 | | 0 | | 0 | | 0 | |
| TOTAL REVENUE | \$77,894,986 | \$80,823,084 | 3.76% | \$81,037,762 | 0.27% | \$81,906,644 | 1.07% | \$82,737,711 | 1.01% | \$83,242,583 | 0.61% |
| EXPENDITURES | | | | | | | | | | | |
| Salaries & Benefits | \$65,241,361 | \$66,731,601 | 2.28% | \$68,836,204 | 3.15% | \$71,258,748 | 3.52% | \$73,774,558 | 3.53% | \$76,387,180 | 3.54% |
| | 15,154,197 | 14,746,908 | -2.69% | 14,746,908 | 0.00% | 14,746,908 | 0.00% | 14,746,908 | 0.00% | 14,746,908 | 0.00% |
| TOTAL EXPENDITURES | \$80,395,558 | \$81,478,509 | 1.35% | \$83,583,112 | 2.58% | \$86,005,656 | 2.90% | \$88,521,466 | 2.93% | \$91,134,089 | 2.95% |
| SURPLUS / (DEFICIT) | -\$2,500,572 | -\$655,425 | | -\$2,545,350 | | -\$4,099,012 | | -\$5,783,755 | | -\$7,891,506 | |
| ENDING FUND BALANCE | \$14,627,437 | \$14,070,041 | | \$11,633,887 | | \$7,658,335 | | \$2,013,100 | | -\$5,716,234 | |

Unassigned General Fund Balance Projection

| RESERVES | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
|---------------------------------------|---------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| TOTAL BEGINNING FUND EQUITY | \$17,042,827 | \$14,627,437 | \$14,070,041 | \$11,633,887 | \$7,658,335 | \$2,013,100 |
| VARIANCE = (REVENUES - EXP.) | -\$2,500,572 | -\$655,425 | -\$2,545,350 | -\$4,099,012 | -\$5,783,755 | -\$7,891,506 |
| TOTAL EOY FUND EQUITY & RESERVES | \$14,627,437 | \$14,070,041 | \$11,633,887 | \$7,658,335 | \$2,013,100 | -\$5,716,234 |
| TOTAL RESTRICTED AMOUNTS | \$2,262,569 | \$2,626,377 | \$2,089,427 | \$1,452,787 | \$846,965 | \$639,426 |
| TOTAL ASSIGNED AMOUNTS | \$474,158 | \$199,158 | \$0 | \$0 | \$0 | \$0 |
| TOTAL COMMITTED AMOUNTS | \$443,565 | \$326,565 | \$209,565 | \$91,565 | \$0 | \$0 |
| TOTAL NONSPENDABLE | \$952,614 | \$952,614 | \$952,614 | \$952,614 | \$952,614 | \$952,614 |
| Variation in Reserves from Prior Year | -\$2,415,390 | -\$557,395 | -\$2,436,155 | -\$3,975,552 | -\$5,645,235 | -\$7,729,334 |
| UNASSIGNED | \$10,494,531 | \$9,965,328 | \$8,382,280 | \$5,161,369 | \$213,521 | -\$7,308,274 |
| Unrestricted/EOY APU | \$1,957.72 | \$1,873.91 | \$1,587.74 | \$987.64 | \$41.31 | -\$1,441.05 |
| S.O.D. Reserve Amount | -\$2,009,889 | -\$2,036,963 | -\$2,089,578 | -\$2,150,141 | -\$2,213,037 | -\$2,278,352 |
| S.O.D. Reserve %% | 13.05% | 12.23% | 10.03% | 6.00% | 0.24% | -8.02% |
| -2.5% or less is S.O.D. | OK | OK | OK | OK | OK | S.O.D. |
| GOAL RESERVE AMOUNT | \$8,843,511 | \$8,147,851 | \$8,358,311 | \$8,600,566 | \$8,852,147 | \$9,113,409 |
| GOAL ACHIEVED | YES | YES | YES | NO | NO | NO |
| PLAN CHANGES NEEDED F/GOAL | \$0 | \$0 | \$0 | -\$3,439,197 | -\$8,638,626 | -\$16,421,683 |

Assumptions of Increases in General Ed Revenue Formula

WHAT IF REVENUES

| | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
|----------------------------------|---------|---------|---------|---------|---------|---------|---------|
| Pupil Unit Value | \$7,281 | \$7,281 | \$7,463 | \$7,650 | \$7,841 | \$8,037 | \$8,238 |
| Pupil Unit % Change | | 0.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Referendum per APU (Aid Portion) | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

General Fund Revenue Forecast

Operating Summary | Revenue Analysis

FY25 - Updated Enrollment Data. Reduction of Referendum 1.21 Extra notes

| | BUDGET | REVENUE PROJECTIONS | | | | | | | | | |
|------------------------------------|---------------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
| | 2025 | 2026 | % Δ | 2027 | % Δ | 2028 | % Δ | 2029 | % Δ | 2030 | % Δ |
| Property Taxes | \$9,556,725 | \$10,107,490 | 5.76% | \$9,754,432 | -3.49% | \$9,684,333 | -0.72% | \$9,615,812 | -0.71% | \$9,478,886 | -1.42% |
| Local Sources | 102,811 | 90,955 | -11.53% | 90,955 | 0.00% | 90,955 | 0.00% | 90,955 | 0.00% | 90,955 | 0.00% |
| Tuition, Fees, And Admissions | 2,423,513 | 2,905,833 | 19.90% | 2,885,833 | -0.69% | 2,885,833 | 0.00% | 2,885,833 | 0.00% | 2,885,833 | 0.00% |
| Other Local Revenue | 756,989 | 756,989 | 0.00% | 756,989 | 0.00% | 756,989 | 0.00% | 756,989 | 0.00% | 756,989 | 0.00% |
| State Sources | 62,137,396 | 63,314,265 | 1.89% | 64,802,001 | 2.35% | 65,740,982 | 1.45% | 66,640,570 | 1.37% | 67,282,368 | 0.96% |
| Federal Sources | 2,707,552 | 2,737,552 | 1.11% | 2,737,552 | 0.00% | 2,737,552 | 0.00% | 2,737,552 | 0.00% | 2,737,552 | 0.00% |
| Local Sales And Insurance Recovery | 210,000 | 910,000 | 333.33% | 10,000 | -98.90% | 10,000 | 0.00% | 10,000 | 0.00% | 10,000 | 0.00% |
| Sale Of Bonds And Loans | 0 | 0 | | 0 | | 0 | | 0 | | 0 | |
| Incoming Transfers | 0 | 0 | | 0 | | 0 | | 0 | | 0 | |
| TOTAL REVENUE | \$77,894,986 | \$80,823,084 | 3.76% | \$81,037,762 | 0.27% | \$81,906,644 | 1.07% | \$82,737,711 | 1.01% | \$83,242,583 | 0.61% |

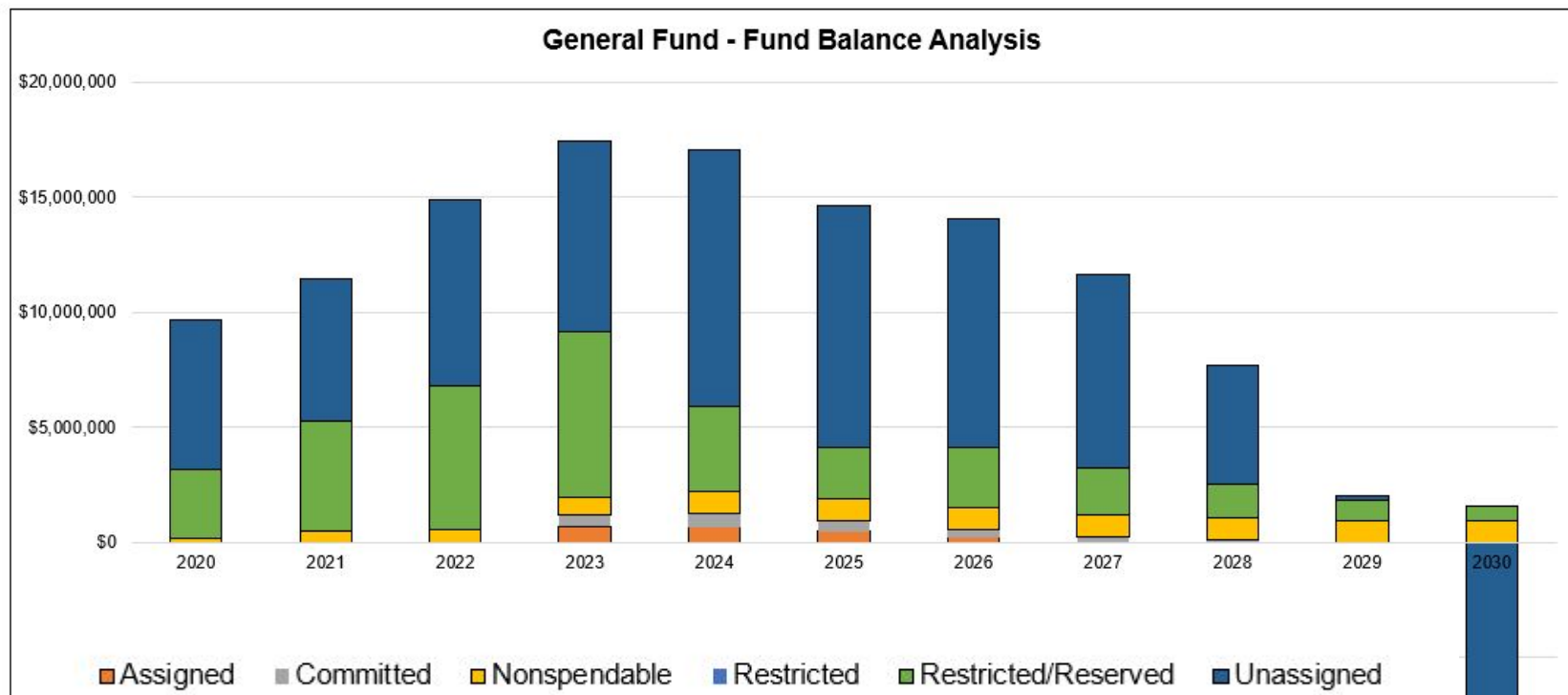
General Fund Expenditure Forecast (Reflecting \$1.8 million in cuts)

Operating Summary | Expenditure Analysis

FY25 - Updated Enrollment Data. Reduction of Referendum 1.21 Extra notes

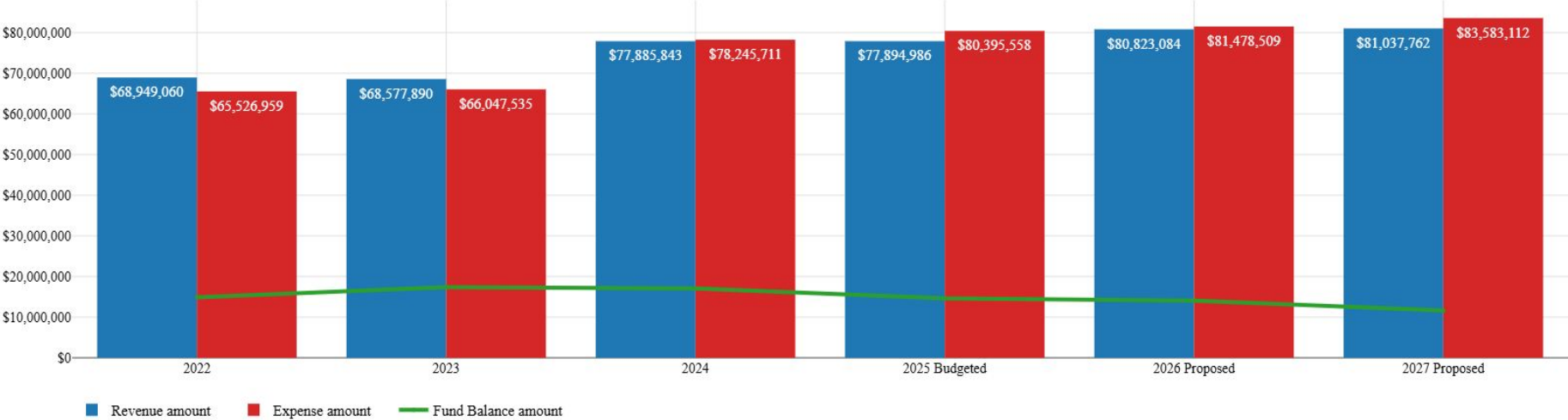
| | BUDGET | EXPENDITURE PROJECTIONS | | | | | | | | | |
|--------------------------------------|---------------------|-------------------------|---------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
| | 2025 | 2026 | % Δ | 2027 | % Δ | 2028 | % Δ | 2029 | % Δ | 2030 | % Δ |
| Salaries & Wages | \$47,850,377 | \$48,500,194 | 1.36% | \$50,030,497 | 3.16% | \$51,823,605 | 3.58% | \$53,685,148 | 3.59% | \$55,617,737 | 3.60% |
| Employee Benefits | 17,390,984 | 18,231,406 | 4.83% | 18,805,707 | 3.15% | 19,435,143 | 3.35% | 20,089,410 | 3.37% | 20,769,444 | 3.39% |
| TOTAL SALARIES & BENEFITS | \$65,241,361 | \$66,731,601 | 2.28% | \$68,836,204 | 3.15% | \$71,258,748 | 3.52% | \$73,774,558 | 3.53% | \$76,387,180 | 3.54% |
| Purchased Services | 10,537,221 | 9,880,130 | -6.24% | 9,880,130 | 0.00% | 9,880,130 | 0.00% | 9,880,130 | 0.00% | 9,880,130 | 0.00% |
| Supplies & Materials | 3,678,106 | 3,927,908 | 6.79% | 3,927,908 | 0.00% | 3,927,908 | 0.00% | 3,927,908 | 0.00% | 3,927,908 | 0.00% |
| Capital Expenditures | 889,839 | 889,839 | 0.00% | 889,839 | 0.00% | 889,839 | 0.00% | 889,839 | 0.00% | 889,839 | 0.00% |
| Debt Service | 0 | 0 | | 0 | | 0 | | 0 | | 0 | |
| Other Expenditures | 49,031 | 49,031 | 0.00% | 49,031 | 0.00% | 49,031 | 0.00% | 49,031 | 0.00% | 49,031 | 0.00% |
| Other Financing Uses | 0 | 0 | | 0 | | 0 | | 0 | | 0 | |
| TOTAL ALL OTHER | \$15,154,197 | \$14,746,908 | -2.69% | \$14,746,908 | 0.00% | \$14,746,908 | 0.00% | \$14,746,908 | 0.00% | \$14,746,908 | 0.00% |
| TOTAL EXPENDITURES | \$80,395,558 | \$81,478,509 | 1.35% | \$83,583,112 | 2.58% | \$86,005,656 | 2.90% | \$88,521,466 | 2.93% | \$91,134,089 | 2.95% |

| | Historical Fund Balances | | | | | Budget | Forecasted Fund Balances | | | | |
|---------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|---------------------|--------------------|--------------------|---------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Assigned | \$0 | \$0 | \$0 | \$692,308 | \$674,158 | \$474,158 | \$199,158 | \$0 | \$0 | \$0 | \$0 |
| Committed | 0 | 0 | 0 | 500,000 | 558,924 | 443,565 | 326,565 | 209,565 | 91,565 | 0 | 0 |
| Nonspendable | 170,646 | 474,856 | 546,887 | 763,395 | 952,614 | 952,614 | 952,614 | 952,614 | 952,614 | 952,614 | 952,614 |
| Restricted | 0 | 36,355 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Restricted/Reserved | 3,016,748 | 4,771,738 | 6,220,128 | 7,204,909 | 3,708,035 | 2,262,569 | 2,626,377 | 2,089,427 | 1,452,787 | 846,965 | 639,426 |
| Unassigned | 6,500,405 | 6,167,288 | 8,105,324 | 8,242,080 | 11,149,096 | 10,494,531 | 9,965,328 | 8,382,280 | 5,161,369 | 213,521 | -7,308,274 |
| Total Fund Balance | \$9,687,799 | \$11,450,237 | \$14,872,339 | \$17,402,692 | \$17,042,827 | \$14,627,437 | \$14,070,041 | \$11,633,887 | \$7,658,335 | \$2,013,100 | -\$5,716,234 |

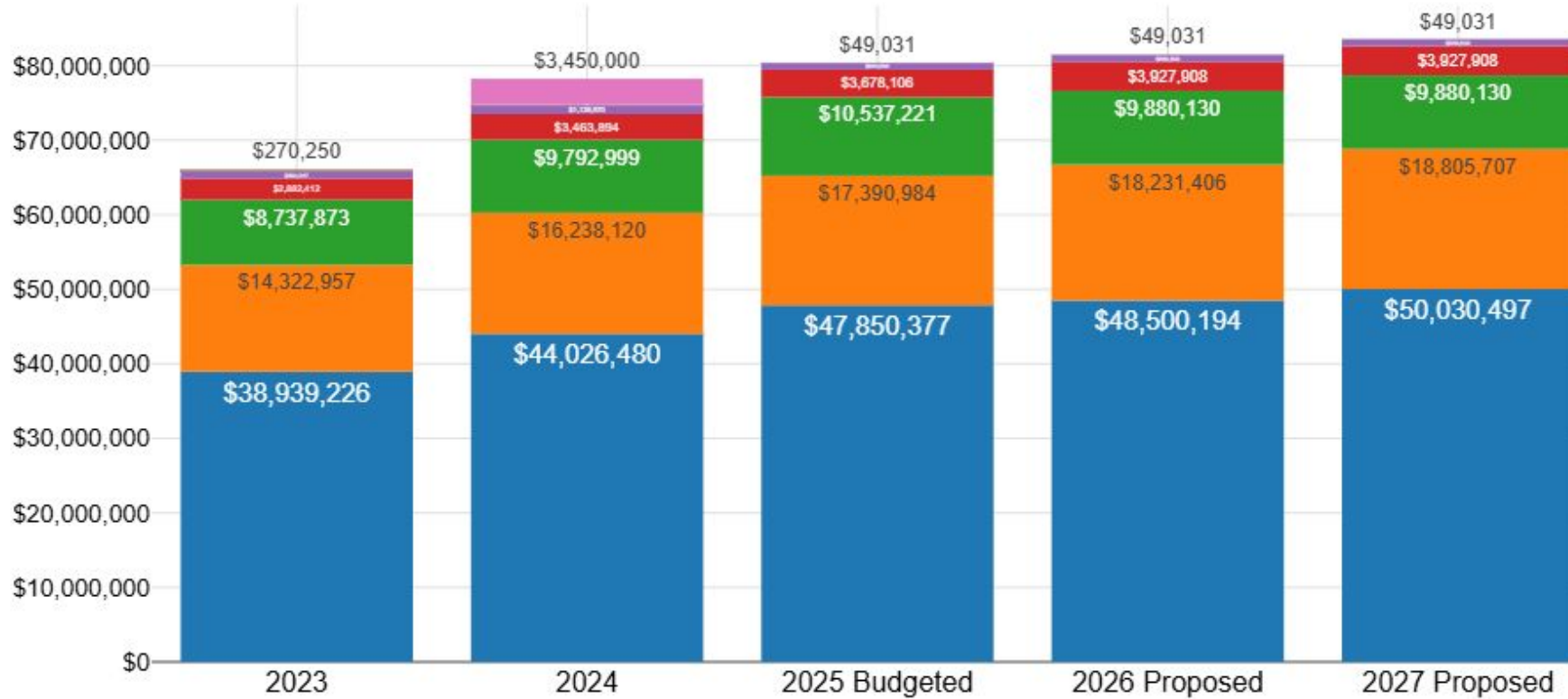


Financial Forecast 2 years out with \$1.8 million in cuts

Revenues, Expenses and Fund Balance

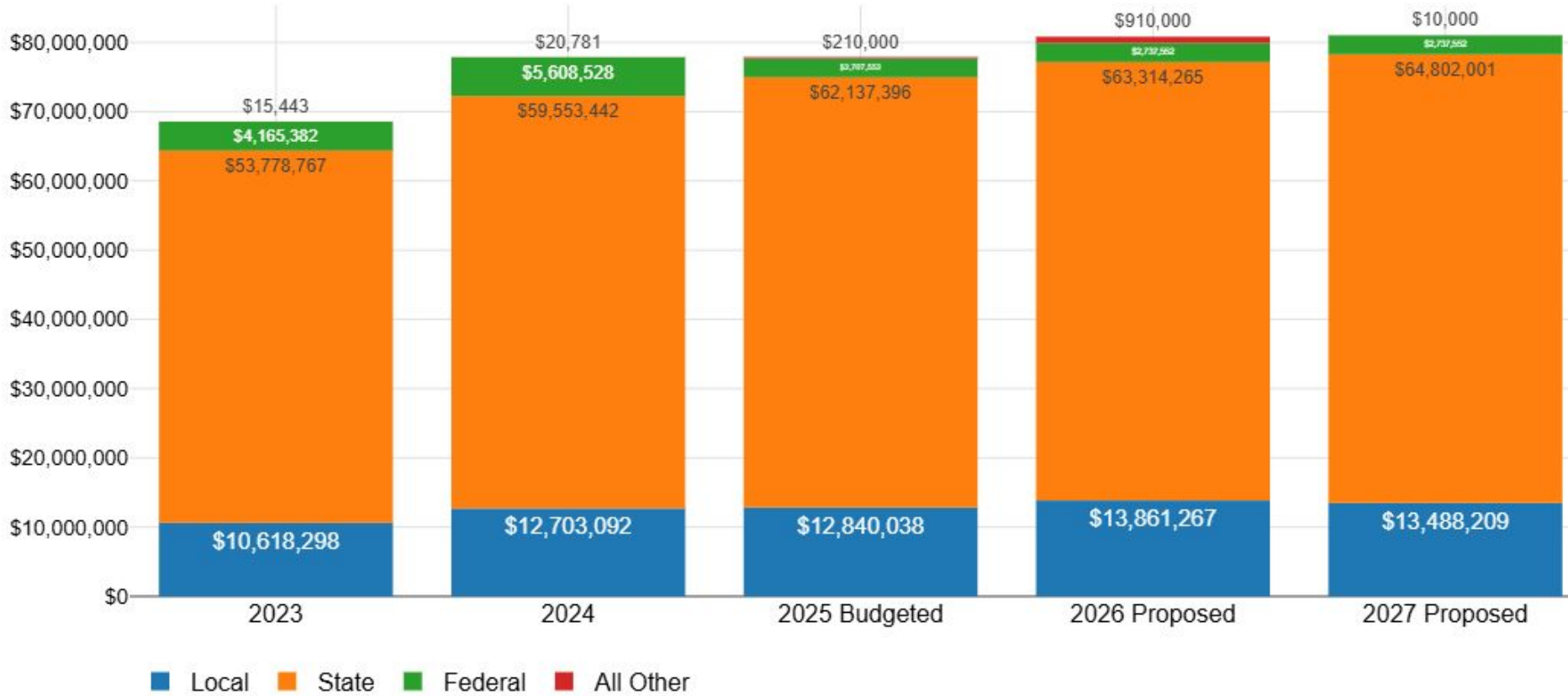


Expenses by Object



- 100 SALARIES AND WAGES
- 200 EMPLOYEE BENEFITS
- 300 PURCHASED SERVICES
- 400 SUPPLIES AND MATERIALS
- 500 CAPITAL EXPENDITURES
- 800 OTHER EXPENDITURES
- 900 OTHER FINANCING USES

Revenues by Source



Suggested Reductions for 25-26 SY

Staffing Reductions 14 Positions District-Wide/Operational Savings = \$1.8M

New Revenue/Operational Savings = \$480,000

Total = \$2.28M

Questions?