



SCHOOL BOARD MEETING REPORT

Board Meeting Date: 5/20/2014

Agenda #

Staff/Administrator: Lisa Cross

Superintendent: Patricia Adams

Type of Item: Informational Action

Please state your proposal briefly and clearly. What do you want the board to know, discuss, or decide?

The Three Rivers School District bond rating has been downgraded to A1 by Moody's Investor Service.

Provide history/background information on your proposal.

In 2001, the district received a rating of A3. Sometime after that, Moody's performed a global migration, upgrading all rates to Aa3. During a recent rating update, the Three Rivers School District was downgraded to Aa2. The primary factor contributing to this downgrade was the percentage of fund balance to revenues being below the US School District Median; In June 2013 the Three Rivers School District had a 5.5% ending balance and the US School District Median for Aa3 was 20.4%.

List the advantages of your proposal:

n/a

List possible disadvantages of your proposal:

n/a

List possible alternatives that could also offer a solution to your proposal. Why were they not recommended?

n/a

Superintendent's recommendation(s):

Approve: Yes No



Rating Update: Moody's downgrades Josephine County Unit Joint School District (Three Rivers)'s, OR G.O. bonds to A1 from Aa3

Global Credit Research - 07 May 2014

Approximately \$15.0M in debt affected

JOSEPHINE COUNTY UNIT JOINT SCHOOL DISTRICT (THREE RIVERS), OR
Public K-12 School Districts
OR

Opinion

NEW YORK, May 07, 2014 --Moody's Investors Service has downgraded Josephine County Unit Joint School District (Three Rivers)'s, OR general obligation bonds to A1 from Aa3. The rating action affects \$15.0 million in Moody's rated debt. The bonds are secured by an unlimited property tax pledge of the district.

SUMMARY RATING RATIONALE

The downgrade reflects the district's narrow, albeit stable, financial position. The district has historically maintained limited General Fund reserves; however, the district is being outpaced by similarly-rated credits. The rating further incorporates the district's large and stabilizing tax base, manageable debt and pension burdens, and weak socioeconomic profile.

STRENGTHS

- Stable tax base
- Management's willingness to make expenditure cuts
- Increases in state funding expected in near-term

CHALLENGES

- Protracted, narrow reserve levels
- Weak socioeconomic profile

DETAILED CREDIT DISCUSSION

NARROW FINANCIAL PERFORMANCE TO IMPROVE IN FISCAL 2015

A main driver of the rating downgrade is the district's narrow reserve position, which has been limited since fiscal 2011. While the finances are stable, General Fund balance and cash reserves are far below state and national medians. The district is being outpaced by its peers, and no longer fits into the Aa3 rating category.

The district reported an operating deficit in fiscal 2013, drawing down General Fund balance to \$2.1 million, or a limited 5.5% of revenues, from \$2.8 million, or 7% of revenues. Officials report the deficit is due to increases in PERS contribution rates. In prior years, the district covered rate increases with monies in the PERS Reserve Fund. However, that fund was zeroed out in fiscal 2012, forcing the district to utilize General Fund reserves. Of note, the district has access to approximately \$600,000 in additional liquidity in the Self-Insurance Fund that can be used for general operating purposes, if necessary. Moving forward, the district has budgeted for increases in PERS to ensure structurally-balanced operations.

Positively, the district is on-target to realize a balanced budget for fiscal 2014. The district is expecting a flat ending General Fund balance of \$2.1 million, or narrow 4.9% 2014 budgeted revenues. Officials report balanced or surplus operations are expected for fiscal 2015: the district is anticipating an additional \$2.1 million in state aid, with plans to set aside \$110,000 to begin to rebuild reserves. Additionally, after several years of enrollment decline, the district's enrollment has stabilized in fiscal 2013 at approximately 4,500 students. The district anticipates stable

enrollment moving forward.

The district has made efforts to reduce expenditures. In fiscal 2013, the district realized \$1.2 million in savings through instituting five furlough days, freezing COLA increases and reducing two staff positions through attrition. Similarly, in the current year, the district cut \$1.1 million from the budget by maintaining five furlough days, closing a school, freezing COLA, and reducing the number of transportation routes. For fiscal 2015, due to projected increases in state funding levels, management plans to forgo additional cuts: the proposed budget restores the furlough days and increases staffing levels by eight FTEs.

The district's finances are expected to improve; however, while finances are relatively stable, fund balances are significantly less than medians. Future credit reviews will focus on the district's ability to return to, and maintain, structurally balanced operations moving forward. Failure to grow reserves and cash balances to levels comparable to A1-rated peers will place further downward pressure on the credit rating.

STABLE TAX BASE EXPERIENCING GROWTH IN 2014

The district is located in southwestern Oregon, seven miles south of City of Grants Pass (Aa3/NOO). The district serves Josephine County (A1/NEG) and a small portion of Jackson County (Aa2/NOO). Residents have limited job opportunities in the district's rural service area, which is reflected in high unemployment rates of 11.1% compared to the state's 7.8% as of January 2014. Additionally, wealth indices are weaker than peers, with per capita income and median family income reported at 80% and 77% of US, respectively, per the 2011 American Community Survey (ACS). Positively, officials report that the economy is slowly recovering: a lumber mill in Cave Junction, a neighboring town, is reopening after closing in 2012. Concurrently, GoPro Cameras is expanding their call center.

The district's tax base is stable, and sizeable compared to state peers. In 2014, the district's AV saw growth of 3% to \$3.7 billion, up from \$3.6 billion in 2013. Likewise, real market value (RMV) increased to \$4.4 billion from \$4.3 billion, the first growth since 2008. The tax base is not concentrated, with top ten taxpayers comprising 3.4% of 2013 assessed value (AV). Full value per capita is \$91,570, which is in-line with similarly rated credits.

MANAGEABLE DEBT PROFILE; NO PLANS TO ISSUE DEBT IN MEDIUM TERM

The district's direct debt burden is slightly below-medians at 1.0% of 2013 assessed value. Principal payout is average at 72.5% retired in ten years. All of the district's debt is fixed rate, and the district is not party to any derivative agreements. The district has no authorized but unissued debt. Current facilities are adequate to accommodate student enrollment; however, officials note that many buildings are over 50 years old, and in need of renovation and remodeling. Moving forward, the district plans to evaluate capital needs, and decide how best to finance these requirements.

The district participates in the Public Employees Retirement System (PERS), a cost-sharing multiple-employer, defined benefit retirement plan sponsored by the state. The district's combined annual required contribution (ARC) for the plans was \$3.8 million in fiscal 2013, or 8.9% of total operating expenditures. Moody's adjusted net pension liability (ANPL) for the district is \$142.6 million, or a somewhat elevated 2.17 times operating revenues for fiscal 2012. The adjustments are not intended to replace the district's reported liability information, but to improve comparability with other rated entities. We determined the district's share of liability in proportion to its contributions to the statewide plan.

WHAT COULD MAKE THE RATING GO UP

- Maintain structurally balanced operations
- Grow General Fund balance back to levels comparable to peers
- Continued tax base growth

WHAT COULD MAKE THE RATING GO DOWN

- Continued deficit operations
- Inability or unwillingness to grow reserves to healthy levels
- Large tax base declines

KEY STATISTICS

Full value, 2013: \$4.4 billion

Full value per capita, 2013: \$91,570

Median family income: 77% of U.S.

Available fund balance, FY 2013: 3.3% of operating revenues

5-year change in fund balance: -6.38% of operating revenues

Net cash, FY 2013: 4.8% of operating revenues

5-year change in net cash: -7.92% of operating revenues

Institutional framework: A

5-year average of operating revenues / expenditures: 0.99x

Net direct debt burden % of full value: 1.00%

Net direct debt burden / operating revenues: 1.10x

3-year average Moody's adjusted net pension liability % of full value: 1.95%

3-year average Moody's adjusted net pension liability / operating revenues: 2.17x on gross basis

RATING METHODOLOGY

The principal methodology used in this rating was US Local Government General Obligation Debt published in January 2014. Please see the Credit Policy page on www.moodys.com for a copy of this methodology.

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