

**I. NOTICE OF REQUEST FOR PROPOSALS FOR SCHOOL  
CHILD NUTRITION MANAGEMENT SERVICES**

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**This is a**

**REQUEST FOR PROPOSAL**

**by**

**Three Rivers School District**

**in the administration of one or more USDA Child Nutrition Programs  
hereafter called the Local Education Agency (LEA)**

**TO OPERATE AND MANAGE THE SCHOOL CHILD NUTRITION  
FOR SAID LOCAL EDUCATION AGENCY  
FOR THE SCHOOL YEAR 2012-2013  
RENEWABLE FOR FOUR ONE-YEAR TERMS**

PROPOSALS WILL BE RECEIVED BY LEA UNTIL 2:00 p.m., PST, November 4, 2011  
PROPOSALS WILL BE CONSIDERED AND A CONTRACT EXECUTED PURSUANT TO THE  
PROPOSED TIMELINE IN SECTION II, PART B BELOW.

PROPOSALS AND SUPPORTING DOCUMENTATION AS DESCRIBED IN THIS  
**REQUEST FOR PROPOSALS (RFP)** ARE TO BE DELIVERED TO:

Deborah Breckner  
Human Resources Director  
Three Rivers School District  
8550 New Hope Road  
Grants Pass, OR 97527  
541-862-3111

## **II. TERMS AND CONDITIONS FOR REQUEST FOR PROPOSALS FOR SCHOOL FOOD SERVICE MANAGEMENT CONTRACT**

### **A. INTRODUCTION**

Pursuant to state and federal law, an individual school, school district or local educational agency (hereafter called the LEA) participating in the National School Lunch Program or School Breakfast Program may contract with a Food Service Management Company (FSMC) to operate eligible school Child Nutrition Programs, and to provide meals for the Summer Food Service Program and Child and Adult Care Food Program. The administration of all USDA Child Nutrition Programs is the responsibility of the Oregon Department of Education (hereafter called the Department). All terms and conditions of procurement and contracting are subject to Oregon Administrative Rule 581, Division 51, as applicable.

This RFP is intended to provide FSMCs with the opportunity to present their qualifications and approach clearly and succinctly, while providing the LEA with comparable information from each proposer.

The successful FSMCs will be required to enter into the Oregon Department of Education standard form agreement titled "LEA-FSM Contract"

### **B. TIMELINE**

#### **Proposed Schedule:**

|   |                                |
|---|--------------------------------|
| RFP Release:                                  | September 23, 2011             |
| Site Visit:                                   | October 7, 2011                |
| Proposals Due:                                | November 4, 2011               |
| Proposals Scored:                             | November 9, 2011               |
| Notification of Apparent Successful Proposer: | November 10, 2011              |
| Post-Selection Review Period Ends:            | November 18, 2011              |
| Respond to Post-Selection Review comments:    | November 28, 2011              |
| Board Approval of Selected Proposer:          | December 1, 2011               |
| State Agency Approval                         | January 30, 2011               |
| Contract Signed and Executed By:              | June 1, 2012                   |
| Submit signed contract to the Department:     | 10 days from date of signature |

The LEA or the Department may, if necessary, revise these dates.

### **C. GENERAL PROPOSAL INFORMATION**

The LEA reserves the right, in its sole discretion:

- (1) to amend the RFP;
- (2) to extend the deadline for submitting proposals;
- (3) to decide whether a proposal does or does not substantially comply with the requirements of this RFP;
- (4) to waive any minor irregularity, informality, or nonconformance with this RFP;
- (5) to obtain or provide references to other public agencies, upon request, regarding the proposer's contract performance; and
- (6) at any time prior to the contract execution (including after announcement of the apparent awardee):
  - (a) to reject any proposal that fails to substantially comply with all prescribed RFP requirements and procedures, and
  - (b) to reject all proposals received and cancel this RFP upon a finding by the LEA that there is good cause therefore and that such cancellation would be in the best interests of the LEA.

**ALL PROPOSERS WHO SUBMIT A RESPONSE TO THIS RFP UNDERSTAND AND AGREE THAT THE DEPARTMENT AND THE LEA ARE NOT OBLIGATED THEREBY TO AWARD A CONTRACT TO ANY PROPOSER. NEITHER THE DEPARTMENT NOR THE LEA HAS ANY**

**FINANCIAL OBLIGATION TO ANY PROPOSER. IN ADDITION, EACH PROPOSER UNDERSTANDS AND AGREES THAT NEITHER THE DEPARTMENT NOR THE LEA SHALL BE RESPONSIBLE FOR ANY EXPENSES AND COSTS INCURRED IN SUBMITTING A RESPONSE TO THIS RFP. EACH PROPOSER WHO RESPONDS TO THIS RFP DOES SO SOLELY AT THE PROPOSER'S COST AND EXPENSE.**

**D. WRITTEN QUESTIONS AND ADDENDA**

Questions regarding the information contained in this Request for Proposal must be submitted to **Deborah Breckner, Three Rivers School District**, not later than 2:00 p.m. PST, November 4, 2011. All questions must be submitted in writing or sent to [deborah.breckner@threerivers.k12.or.us](mailto:deborah.breckner@threerivers.k12.or.us) and received by the specified date and time. No oral questions will be accepted.

If any part of this RFP is amended, addenda will be provided to all proposers who received the initial RFP. Once the proposal due date has passed, addenda will be provided to all proposers who submitted a proposal.

Failure to acknowledge all addenda may result in declaration of your RFP as nonresponsive.

**E. SUBMISSION OF PROPOSALS**

The following items explain the format requirements for proposal preparation and submission. The LEA reserves the right to eliminate from consideration any FSMC proposal received, which does not follow this format.

- Applications must be submitted in the name of the legal entity registered with the State of Oregon, Corporations Division, to do business in the State of Oregon or an independent contractor.
- Application should have a title page which list all contact information.
- At least one proposal must bear an original signature signed in ink and dated by the applicants/s or a representative legally authorized by the applicant/s.
- Notice is hereby given that the Three Rivers School District in Three Rivers, Oregon will receive sealed RFP's until November 4, 2011, 2:00 PM at the District Office, 8550 New Hope Road, Grants Pass, Oregon 97527. Three (3) copies of the RFP must be clearly marked with "RFP Child Nutrition Management" with the date and time for opening.
- No oral, telephonic, electronic or facsimile proposals will be accepted.

**F. ACCEPTANCE OF CONTRACTUAL REQUIREMENTS**

Proposer must include in the proposer's cover letter a statement accepting all terms and conditions included herein.

**G. PRICE**

Prices, costs, and expenses quoted in submitted proposals shall include all costs for services provided under the contract. LEA retains the right to negotiate price and terms with top ranked offerors. Any unspecified costs shall be borne by the contractor. OAR 581-051-0570.

**H. PUBLIC RECORDS**

This RFP and one copy of each proposal received in response to it, together with copies of all documents pertaining to the award of a contract, shall be kept by the LEA and made part of a file or record, which shall be open to public inspection. If a proposal contains any information that is considered a trade secret under ORS 192.501(2), each sheet of such information shall be marked with the following caption:

"This data constitutes a trade secret under ORS 192.501(2), and shall not be disclosed except in accordance with the Oregon Public Records Law, ORS Chapter 192."

Sheets identified as containing trade secret information shall not contain non-trade secret material. A violation of this requirement shall result in the entire sheet being subject to public disclosure. LEA shall have no liability of the disclosure of trade secret material and especially so when the material is not properly marked or separated from non trade secret material.

#### **I. INVESTIGATION OF REFERENCES**

The LEA reserves the right to investigate the references and past performance of any proposer with respect to its successful completion of similar projects, compliance with contractual obligations and specifications, and lawful payments of suppliers, contractors, and workers. The LEA may postpone the award or execution of the contract after the announcement of the apparent successful proposer in order to complete the investigation. The LEA reserves the right to reject any or all proposals at any time prior to the execution of a contract.

- Proposers must include a listing of all Districts in the State of Oregon where they currently provide Child Nutrition management services. Listing must include a district contact name, email address and phone number.
- Proposers must include a listing of all lost or discontinued District accounts in the state of Oregon within the last five (5) years.

#### **J. PROPOSAL BOND**

A proposal deposit shall be in the form of a certified check or surety bond issued by a bonding company authorized to do business in Oregon and shall be made payable to the Three Rivers School District in the amount of \$50,000.

#### **K. RECYCLED PRODUCTS**

Proposers shall use recycled products to the maximum extent economically feasible in the efficient performance of the contract work set forth in this document.

#### **L. INTERGOVERNMENTAL COOPERATIVE AGREEMENT**

Pursuant to ORS 279A and the Three Rivers School District procurement rules, other public agencies shall have the ability to purchase the awarded goods and services from the awarded Contractor(s) under terms and conditions of the resultant contract.

Any such purchases shall be between the Contractor and the participating public agency and shall not impact the Contractor's obligation to Three Rivers School District. Any estimated purchase volumes listed herein do not include other public agencies and Three Rivers School District makes no guarantee as to their participation.

Any bidder, by written notification included with their solicitation response, may decline to extend the prices and terms of this solicitation to any and/or all other public agencies.

#### **M. PROPOSAL MEETING AND SITE VISIT**

The pre-proposal meeting and site tour of 3 representative sites (1 Elementary, 1 Junior High and 1 High school) will begin at 1:30pm PST on October 7, 2011 at The Three Rivers School District Office, 8550 New Hope Road, Grants Pass, OR 97527. The scheduled proposal meeting and site visit is a proposer's only opportunity to visit the sites. Attendance at proposal meeting and site tours shall be limited to two (2) outside representatives from each proposer. Questions should not be directed to any child nutrition employees during the site tour. Photographs inside of the districts schools will not be allowed. All questions should be submitted in writing to the LEA contact listed below. Information provided as a result of proposer questions at the meeting will be distributed as addenda.

All contact with the LEA concerning this RFP MUST be cleared through the following LEA contact:

Deborah Breckner  
Human Resources Director  
Three Rivers School District  
8550 New Hope Road  
Grants Pass, OR 97527  
541-862-311

At no time shall any individual employed by a prospective proposers company or affiliate (other than the onsite FSMC management team and their employees in the normal course of business), contact employees of the LEA, including, but not limited to school board members, building principals, school staff and district office administration staff. Failure to adhere to this requirement so may result in the proposer being disqualified from the selection process for being “nonresponsive”:

**N. PROPOSAL EVALUATION PLAN**

Proposals will be thoroughly reviewed and subjected to an impartial evaluation. Award will be made by the District on the basis of the proposal which, in the District’s sole and absolute judgment, will best serve the interests of the District.

Each proposal will be evaluated according to the quality of each of the items shown below, utilizing a 200 - point scale.

| <b>CRITERIA FOR EVALUATION</b>   | <b><u>POINTS</u></b> |
|--|----------------------|
| <i>a. Nutrition and Wellness Programs</i>  | <i>20</i>            |
| <i>b. Proposed Food Programs</i>   | <i>15</i>            |
| <i>c. Employee Training &amp; Development Plan</i>   | <i>20</i>            |
| <i>d. Community Involvement and Communications Plan</i>                                      | <i>15</i>            |
| <i>e. Proposed Resident Director</i>   | <i>30</i>            |
| <i>f. Depth of Management and Support Resources</i>  | <i>15</i>            |
| <i>g. Procurement and Sustainability</i>   | <i>10</i>            |
| <i>h. Child Nutrition Experience with other Districts &amp; Three Rivers School District</i> | <i>20</i>            |
| <i>i. Financial Pro Forma</i>  | <i>50</i>            |
| <i>j. Site Visit Attendance</i>  | <i><u>05</u></i>     |
| <i>Maximum Points</i>  | <i>200</i>           |

An administrative recommendation regarding the award of the Contract will be made to the School Board. The final decision regarding award of the Contact will be made by the School Board.

**O. RESERVATIONS**

The Board of Directors of Three Rivers School District herein expressly reserves the following rights:

1) To negotiate separately with any source whatsoever in any manner necessary to serve the best interest of the District. The District does not intend to award a contract solely on the basis of any response made to this request for proposal or in any way to pay for information solicited or obtained. The information obtained will be used in determining what seems to best serve the interest of the District.

(2) To consider the competency and responsibility of bidders and of their proposed subcontractors in making the award.

(3) To make the award based on its best judgment as to which contractor will provide a program which best meets the Districts expectations of a program employing the highest standards of quality, nutritional standards, palatability and menu variety.

(4) To make such changes or corrections in plans, specifications, or quantities as it may deem necessary or desirable prior to the proposal opening. Contractors will be notified of such changes in writing by addenda mailed to the address on file in the District Purchasing Department.

**P. CONTRACT:**

The successful proposer shall enter into a contract with the LEA, which embodies the preceding specifications. The contract will be drafted by the LEA using the ODE template contract as revised to reflect negotiations and subject to final approval by the LEA.

The contract will be effective July 1, 2012 through June 30, 2013 with 4 annual renewals.

**Q. POST-SELECTION REVIEW**

Competing proposers shall be notified in writing of the selection of the apparent successful proposer and shall be given five (5) calendar days to review the RFP file and evaluation report at the LEA office. Any questions or concerns about the selection process must be in writing and must be delivered to:

Deborah Breckner  
Human Resources Director  
Three Rivers School District  
8550 New Hope Road  
Grants Pass, OR 97527  
541-862-3111

The LEA will promptly respond to proposer questions or concerns. The decisions of the LEA are final.

### III. REQUIRED MATERIALS CONSTITUTING A RESPONSIVE PROPOSAL

#### A. MANDATORY ITEMS

***THE FOLLOWING ITEMS 1 - 5 ARE TO BE SUBMITTED WITH ALL PROPOSALS. PROPOSALS NOT CONTAINING ALL APPLICABLE ITEMS WILL BE REJECTED.***

1. **Cover Letter.** The Proposer must submit a cover letter, which contains a brief explanation of the features of the proposal. The Proposer must include the email address, telephone and facsimile numbers of an authorized representative of the FSMC. The cover letter should acknowledge receipt of any amendments or modifications to the RFP.
2. **Completed Certificate of Independent Price Determination (Attachment A)**
3. **Certificate of Suspension and Debarment – if applicable (Attachment B)**
4. **Certification of Clean Air and Water – if applicable (Attachment C)**
5. **Certification Regarding Lobbying – if applicable (Attachment D)**
6. **Buy American Provision** -The LEA and the FSMC shall purchase, to the maximum extent practicable, domestic agricultural commodities or products substantially processed in the United States. “Substantially” means the final processed product contains over 51% domestically grown agricultural commodities. This provision applies to all food purchases paid from the nonprofit school food services account.
7. **Financial Terms**

Complete as to all price terms, methods of determining costs, rebates, methods of allocating expenses, methods of determining meal equivalents, and all formulas for computing fixed price per meal rate. The FSMC shall determine a per meal price as if all food was purchased (no commodities available). To the extent relevant in determining financial terms, the FSMC shall use the exact information provided in **Attachment F**.

For fixed price per meal purposes, each reimbursable lunch shall be considered one (1) meal/meal equivalent, each reimbursable breakfast shall be considered one-third (1/3) of a meal/meal equivalent, and one reimbursable snack shall be considered one-fourth (1/4) of a meal/meal equivalent.

For cash meal sales other than reimbursable meals the equivalent rate shall be the current school year free lunch reimbursement rate plus the commodity value. The estimated rate for 2012-13 is \$ 3.00. The number of meal equivalents is determined by dividing the total a la carte meal sales by the meal equivalent Rate

CACFP and SFSP programs meals cannot be included in the meal equivalent calculations. These programs require separate accountability.
8. **Menu Cycle.** The menu cycle shall be used as a standard for the purpose of determining average cost per meal. The menu must be adhered to for the first 21 days of meal service, and changes thereafter may be made upon approval of the LEA. Any changes must equal or exceed the choice selection, quality, grades, and specifications contained in the original menu cycle. For purposes of this RFP all Interested proposers are required to utilize the 21 day cycle menus for Elementary and Secondary Breakfast and Lunch as provided in **Attachment H of this RFP** in their proposal.

9. **Schools to be served.** As outlined on A-13

10. **Other facilities to be served,** As outlined on A-13

11. **Management Services. Provide a short descriptive narrative of services provided for each of the following areas:**

- Nutrition and Wellness Programs
- Proposed Food Programs
- Employee Training & Development Plan
- Community Involvement and Communications Plan
- Proposed Resident Director
- Depth of Management and Support Resources
- Procurement and Sustainability
- Child Nutrition Program Experience with Three Rivers and other Districts

12. **Program Information.** Interested Proposers are required to utilize the exact participation levels, meal counts, service days, meal prices, federal reimbursement rates, state reimbursement rates, equivalent meal sales information, vended meal sales information, LEA paid labor and benefit costs and district indirect costs (if applicable) as detailed in **Attachment F, Program Information**, to develop their financial proformas, which enables the District to compare proposals from the various Proposers. Interested Proposers shall use the Financial Pro Forma example as detailed in **Attachment G**. Financial proformas that do not use the exact information as provided in Attachment F, Program Information, will not be accepted. Alternate financial proformas or proposals will not be considered and may result in the proposer being disqualified from the selection process for being “nonresponsive”:

#### IV. SCOPE OF WORK

##### 1. **OVERVIEW of Three Rivers School District Child Nutrition Program.**

A. **Scale.** The LEA Child Nutrition Department employs 48 persons and provides Child Nutrition to approximately 4900 children at 14 sites; 7 elementary (grades K-5) schools, 1 elementary (grades K-8) school, 3 junior high schools, 3 high schools, 2 alternative schools (7-12) and 4 vended meal program sites (Boys and Girls Club of the Rogue Valley). The Child Nutrition Department prepares approximately 740,000 reimbursable meals annually.

B. **Responsibilities.** The responsibilities of the Child Nutrition Program include the following:

- a) Preparing and serving meals and meal supplements (snacks) to students and participants in the National School Lunch and Breakfast Programs;
- b) Preparing and serving meals and meal supplements (snacks) to students, and participants in SFSP, CACFP, Afterschool At-Risk child care or Head Start programs, if applicable;
- c) Preparing and serving meals to staff, parent organizations, and for some scheduled events (conferences, business partnerships, etc.), whether in or out of the LEA;
- d) Purchasing food and supplies;
- e) Purchasing, maintaining and repairing all equipment used in the kitchen;
- f) Maintaining all kitchen areas and working environments in a safe and sanitary condition;
- g) Complying with all health requirements including blood pathogen training, safety, and sanitation requirements;
- h) Maintaining full and complete financial and inventory records sufficient to meet federal and state requirements and in accordance with generally accepted accounting principals.
- i) Determining student meal benefit eligibility from household confidential meal applications



j) Conducting follow –up to households selected for verification

- C. Financial Requirements. The Child Nutrition Program will be run on a cost effective basis so as to be self-supporting.
- D. Management Goals. The Child Nutrition Program will provide nutritious, high-quality meals and snacks to students and participants in NSLP, SBP, SFSP and CACFP Afterschool At-Risk, Child Care Centers and Head Start programs if applicable; accommodate special diets where medically necessary, provide occasional catered food services, and improve nutrition awareness.
- E. Schools and other facilities served. The Child Nutrition department provides regular meal service including NSLP and SBP at 14 sites and occasional service at other sites as requested or required.
- Summer Food Service Program (see data sheet for sites served).  
Boys and Girls Club Vended Suppers at four sites.
- F. Child Nutrition Program Office and Staff. The Child Nutrition Program office is located at 126 Ringuette Street, Grants Pass, OR 97527.
- G. National School Lunch Program and School Breakfast Program. The District currently utilizes Nutrient Standard Menu Planning and desires to continue utilizing this method. Provide meal count and menu production records as required by NSLP/SBP regulations.
- H. Summer Food Service Program. The LEA provides summer meals under the SFSP-Simplified Summer. The menu planning option used is the same as NSLP. Provide meal count and menu records as required by SFSP regulations. Meals may be vended only and no program administration costs shall be included in the fixed price for this program.
- I. Child and Adult Care Food Program. (LEA Afterschool At Risk Snacks/Suppers, Child Care Centers or Head Start Programs) The CACFP meal pattern is followed in the child care centers or Head Start Programs. The Afterschool At risk Snack and Supper sites use the approved NSLP menu planning option. Provide meal count and menu records as required by CACFP regulations. FSMC administration of these programs is not permitted. Meals may be vended only. Program Administration costs may not be included in the fixed meal price for this program. These meals cannot be included in the meal equivalent calculations for NSLP reimbursements. Separate accountability for all CACFP programs is required.

**2. DESCRIPTION OF RESPONSIBILITIES OF CONTRACTOR (FSMC):**

A. General. The Contractor or “FSMC” (Food Service Management Company) selected pursuant to this request for proposals will provide management of the LEA Child Nutrition Department. The Child Nutrition Department must be managed so as to efficiently and effectively fulfill the responsibilities described, and so as to achieve the Management Goal and Financial requirements described in Section 1 above.

B. Use of Donated Foods

1) The FSMC shall credit the LEA for the value of all donated food, entitlement and bonus, received for use in meal service in the school year, including the value of donated foods in processed end products;

2) The FSMC shall list on the invoice for the period; the value of commodities received, and deducts the amount of value from the total owed by LEA for the NSLP meals served;

3) The value of commodities for entitlement and bonus is the average USDA purchase price as listed by ODE. For processed commodities it is the processing agreement value;

4) The FSMC shall be responsible for ordering and selecting donated foods in coordination with the LEA; the storage and management of the donated foods; procuring processed end products on behalf of the LEA; and payment of processing fees or submittal of refund requests on behalf of the LEA or remittance of funds for the value of donated foods in processed end products to the LEA in accordance with 7 CFR 250;

5) The FSMC will use all donated ground beef, ground pork and processed end products in the LEA's food service;

6) The FSMC will use all other donated foods in the LEA's food service;

7) The FSMC will procure processed end products on behalf of the LEA in compliance with the requirements of subpart C of 7 CFR 250 and credit the LEA for the value of donated food in the processing end product at the processing agreement value;

8) The FSMC will not itself enter into a processing agreement with a processor;

9) The FSMC will comply with the storage and inventory requirements for donated foods;

10) The LEA, State Agency, Comptroller General, USDA or their duly authorized representatives, may perform onsite review of the food service operation, including the review of records, to ensure compliance with requirements for the management and use of donated foods;

11) The FSMC must maintain the following records relating to the use of the donated foods: a) The donated food and processed end product received from or on the behalf of the LEA for use in meal service, b) Documentation that it has credited the LEA of the value of all donated food received for use in the LEA's food service in the school year, including the value of donated foods contained in processed products , c) Documentation of the FSMC's procurement of processed end products on behalf of the LEA

12) Extensions or renewals of the contract are contingent upon fulfillment of all contract provisions relating to donated foods.

- C. Rebates. All rebates, credits and discounts from the purchase of food, beverages, merchandise, commodity processing and supplies from local, regional and national suppliers and distributors must be passed through to the LEA. The estimated value of rebates, credits and discounts shall be used in formulating the fixed price per meal.
- D. Capital Improvements. The cost of capital improvements to the kitchen facilities shall be borne by the LEA and shall not be included in direct operating costs of the program. Title to all capital improvements shall remain in the LEA. No improvements are anticipated for the 2012-13 school year.
- E. Child Nutrition Supervisor. The FSMC will employ a qualified professional to manage and oversee the Child Nutrition operation and Child Nutrition employees. The FSMC shall select and appoint the Child Nutrition Supervisor with the participation and consent of the LEA.
- F. Employees. All non-management Child Nutrition employees shall remain employees of the LEA. The FSMC Child Nutrition Supervisor shall direct and supervise LEA's Child Nutrition employees.

The LEA retains responsibility for hiring, termination, realignment of positions, changing number of positions, interschool transfers, and other similar staffing changes affecting LEA Child Nutrition employees.

- G. Reports. The FSMC shall provide the LEA with monthly financial and management reports accurately reflecting the status of the Child Nutrition Program operation. Such reports shall be in a format acceptable to the LEA and in sufficient detail to allow independent verification if requested by the LEA. All problems and difficulties, which may impair the FSMC's ability to fulfill the financial and management goals described herein, shall be promptly reported to the LEA, so that the LEA may work with the FSMC toward resolution.
- H. Survival of Terms. In the event of a conflict between the terms of this section IV "Scope of Work" and a provision of the contract executed between the LEA and the Contractor (FSMC), the following order of precedence shall apply: Contract, RFP, FSMC proposal.
- I. Local Purchases. The FSMC shall purchase local products in an amount up to 5 %.
- J. Staffing Changes. Staffing changes may be initiated by the FSMC only with the prior consent of the LEA, which consent shall not unreasonably be withheld. In effecting staffing changes, the FSMC and the LEA shall work cooperatively in order to achieve the financial requirements and management goals set forth herein. The FSMC may not implement any staffing change, which would limit or abridge any right or privilege of any LEA employee pursuant to any applicable collective bargaining agreement. "Staffing Change" shall include any hiring, termination, realignment of positions, change in the number of positions, substantial change in conditions of employment, and other similar staffing change, affecting LEA employees.

*Attachments:*

*Certificate of Independent Price Determination (Attachment A)*

*Suspension and Debarment Certification (Attachment B)*

*Clean Air and Water Certificate (Attachment C)*

*Certification Regarding Lobbying (Attachment D)*

*Buy American Provision (Attachment E)*

*Program Information – Including (Attachment F)*

- *Participation Counts (Including total Paid-Free-Reduced Price Meals and Snacks)*
- *Reimbursement Rates*
- *Equivalency Rates*
- *Meal Prices*
- *Vended Meal Sales Information (if applicable)*
- *Service Days*
- *List of Schools/Sites and Serving Times*
- *Free and Reduced Information*
- *Child Nutrition Positions by location including LEA paid Labor and Benefit Costs.*
- *LEA Paid District Indirect Charges (if applicable)*
- *Financial Pro Forma (Attachment G)*
- *21-Day Cycle Menu (Elementary and Secondary, if applicable) by program type (Attachment H)*

**Attachment A**

## **CERTIFICATE OF INDEPENDENT PRICE DETERMINATION**

Both the School Food Authority (LEA) and Food Service Management Company (offeror) shall execute this Certificate of Independent Price Determination.

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NAME OF FOOD SERVICE MANAGEMENT COMPANY

NAME OF SCHOOL FOOD AUTHORITY

(A) By submission of this offer, the offeror certifies, and in the case of a joint offer, each party thereto certifies as to its own organization, that in connection with this procurement:

- (1) The prices in this offer have been arrived at independently, without consultation, communication or agreement, for the purpose of restricting competition, as to any matter relating to such prices with any other offeror or with any competitor;
- (2) Unless otherwise required by law, the prices which have been quoted in this offer have not been knowingly disclosed by the offeror and will not knowingly be disclosed by the offeror prior to opening in the case of an advertised procurement or prior to award in the case of a negotiated procurement, directly or indirectly to any other offeror or to any competitor; and
- (3) No attempt has been made or will be made by the offeror to induce any person or firm to submit or not to submit, an offer for the purpose of restricting competition.

(B) Each person signing this offer on behalf of the Food Service Management Company certifies that:

- (1) He or she is the person in the offeror's organization responsible within the organization for the decision as to the prices being offered herein and has not participated, and will not participate, in any action contrary to (A)(1) through (A)(3) above; or
- (2) He or she is not the person in other offeror's organization responsible within the organization for the decision as to the prices being offered herein, but that he or she has been authorized in writing to act as agent for the persons responsible for such decision in certifying that such persons have not participated and will not participate, in any action contrary to (A)(1) through (A)(3) above, and as their agent does hereby so certify; and he or she has not participated, and will not participate, in any action contrary to (A)(1) through (A)(3) above.

**To the best of my knowledge, this Food Service Management Company, its affiliates, subsidiaries, officers, directors and employees are not currently under investigation by any governmental agency and have not in the last three years been convicted or found liable for any act prohibited by State or Federal law in any jurisdiction, involving conspiracy or collusion with respect to bidding on any public contract, except as follows:**

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SIGNATURE OF FOOD SERVICE MANAGEMENT  
COMPANY'S AUTHORIZED REPRESENTATIVE

TITLE

DATE

**In accepting this offer, the LEA certifies that no representative of the LEA has taken any action that may have jeopardized the independence of the offer referred to above.**

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SIGNATURE OF SCHOOL FOOD AUTHORITY'S  
AUTHORIZED REPRESENTATIVE

TITLE

DATE

**NOTE: ACCEPTING A BIDDER'S OFFER DOES NOT CONSTITUTE AWARD OF THE CONTRACT**

**Attachment B**

**SUSPENSION AND DEBARMENT CERTIFICATION**

**NOTE: THIS CERTIFICATE MUST BE COMPLETED FOR ALL NEW AND RENEWAL CONTRACT YEARS WHEN THE CONTRACT EXCEEDS \$100,000.**

**U. S. DEPARTMENT OF AGRICULTURE**

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION -- LOWER TIER COVERED TRANSACTIONS

This certification is required by the regulations implementing Executive Order 12549, Debarment and Suspension, Title 7 CFR Part 3017, Section 3017.510, Participants' responsibilities. The regulations were published as Part IV of the January 30, 1989, Federal Register (pages 4722-4733). Copies of the regulations may be obtained by contacting the Department of Agriculture agency with which this transaction originated.

(BEFORE COMPLETING CERTIFICATION, READ INSTRUCTIONS ON REVERSE)

- (1) The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- (2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

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Organization Name

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PR/Award Number or Project Name

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Names(s) and Title(s) of Authorized Representative(s)

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Signature(s)

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Date

## Instructions for Certification

1. By signing and submitting this form, the prospective lower tier participant is providing the certification set out on the reverse side in accordance with these instructions.
2. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant shall provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549. You may contact the person to which this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this form that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this form that it will include this clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion - Lower Tier Covered Transactions," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List.
8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant are not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized under paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

**Attachment C - CLEAN AIR AND WATER CERTIFICATE**

**NOTE: THIS CERTIFICATE MUST BE COMPLETED FOR ALL NEW AND RENEWAL CONTRACT YEARS WHEN THE CONTRACT EXCEEDS \$100,000.**

Applicable if the contract exceeds \$100,000 or the Contracting Officer has determined that the orders under an indefinite quantity contract in any one year will exceed \$100,000 or a facility to be used has been the subject of a conviction under the Clean Air Act (41 U.S.C. 1857c-8(c)(1) or the Federal Water Pollution Control Act 33 1319(d) and is listed by EPA or the contract is not otherwise exempt. Both the School Food Authority (LEA) and Food Service Management Company (offeror) shall execute this Certificate.

\_\_\_\_\_  
NAME OF FOOD SERVICE MANAGEMENT COMPANY                      NAME OF SCHOOL FOOD AUTHORITY

THE FOOD SERVICE MANAGEMENT COMPANY AGREES AS FOLLOWS:

- A. To comply with all the requirements of Section 114 of the Clean Air Act, as amended (41 U.S.C. 1857, et seq., as amended by Public Law 91-604) and Section 308 of the Federal Water Pollution Control Act (33 U.S.C. 1251, et seq., as amended by Public Law 92-500), respectively, relating to inspection, monitoring, entry, reports and information as well as other requirements specified in Section 114 and Section 308 of the Air Act and the Water Act, respectively, and all regulations and guidelines issued thereunder before the award of this contract.
- B. That no portion of the work required by this prime contract will be performed in a facility listed on the Environmental Protection Agency List of Violating Facilities on the date when this contract was awarded unless and until the EPA eliminates the name of such facility or facilities from such listing.
- C. To use his/her best efforts to comply with clean air standards and clean water standards at the facilities in which the contract is being performed.
- D. To insert the substance of the provisions of this clause in any nonexempt subcontract, including this paragraph.

THE TERMS IN THIS CLAUSE HAVE THE FOLLOWING MEANINGS:

- A. The term "Air Act" means the Clean Air Act, as amended (41 U.S.C. 1957 et seq., as amended by Public Law 91-604).
- B. The term "Water Act" means Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et seq., as amended by Public Law 92-500).
- C. The term "Clean Air Standards" means any enforceable rules, regulations, guidelines, standards, limitations, orders, controls, prohibitions, or other requirements which are contained in, issued under, or otherwise adopted pursuant to the Air Act or Executive Order 11738, an applicable implementation plan as described in section 110(d) of the Clean Air Act (42 U.S.C. 1957c-5(d)), an approved implementation procedure or plan under Section 111(c) or Section 111(d), respectively, of the Air Act (42 U.S.C. 1857c-6(c) or (d)), or approved implementation procedure under Section 112(d) of the Air Act (42 U.S.C. 1857c-7(d)).

- D. The term "Clean Air Standards" means any enforceable limitation, control, condition, prohibition, standard, or other requirement which is promulgated pursuant to the Water Act or contained in a permit issued to a discharger by the Environmental Protection Agency or by a State under an approved program, as authorized by Section 402 of the Water Act (33 U.S.C. 1342) or by local government to ensure compliance with pretreatment regulations as required by Section 307 of the Water Act (33 U.S.C. 1317).
- E. The term "Compliance" means compliance with clean air or water standards. Compliance shall also mean compliance with a schedule or plan ordered or approved by a court of competent jurisdiction, the Environmental Protection Agency or an Air or Water Pollution Control Agency in accordance with the requirements of the Air Act or Water Act and regulations issued pursuant thereto.
- F. The term "facility" means any building, plant, installation, structure, mine, vessel, or other floating craft, location or sites of operations, owned, leased or supervised by the Food Service Management Company.

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|   |       |      |
|---|-------|------|
| SIGNATURE OF FOOD SERVICE MANAGEMENT<br>COMPANY'S AUTHORIZED REPRESENTATIVE | TITLE | DATE |
|---|-------|------|

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|   |       |      |
|---|-------|------|
| SIGNATURE OF SCHOOL FOOD AUTHORITY'S<br>AUTHORIZED REPRESENTATIVE | TITLE | DATE |
|---|-------|------|



## Attachment D

### Certification Regarding Lobbying Disclosure of Lobbying Activities

(Complete the form that is applicable)

**NOTE: THIS CERTIFICATE MUST BE COMPLETED  
FOR ALL NEW AND RENEWAL CONTRACT  
YEARS WHEN THE CONTRACT EXCEEDS  
\$100,000.**

**CERTIFICATION REGARDING LOBBYING**

**Applicable to Grants, Subgrants, Cooperative Agreements, and Contracts Exceeding \$100,000 in Federal Funds.**

Submission of this certification is a prerequisite for making or entering into this transaction and is imposed by section 1352, Title 31, U.S. Code. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of a Federal contract, the making of a Federal grant, the making of a Federal loan, the entering into a cooperative agreement, and the extension, continuation, renewal, amendment, or modification of a Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all covered subawards exceeding \$100,000 in Federal funds at all appropriate tiers and that all subrecipients shall certify and disclose accordingly.

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**Name/Address of Organization**

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**Name/Title of Submitting Official**

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**Signature**

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**Date**

**DISCLOSURE OF LOBBYING ACTIVITIES**

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

(See reverse for public burden disclosure)

1. Type of Federal Action: \_\_\_\_\_

- a. contract
- b. grant
- c. cooperative agreement
- d. loan
- e. loan guarantee
- f. loan insurance

2. Status of Federal Action: \_\_\_\_\_

- a. bid/offer/application
- b. initial award
- c. post-award

3. Report Type: \_\_\_\_\_

- a. initial filing
- b. material change

For Material Change Only: Year \_\_\_\_\_  
Quarter \_\_\_\_\_ Date of Last Report \_\_\_\_\_

4. Name and Address of Reporting Entity:

\_\_\_\_\_ Prime \_\_\_\_\_ Subawardee  
\_\_\_\_\_ Tier, if known:

Congressional District, if known:

5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime:

Congressional District, if known:

6. Federal Department/Agency:

7. Federal Program Name/Description:

CFDA Number, if applicable: \_\_\_\_\_

8. Federal Action Number, if known:

9. Award Amount, if known:

\$

10a. Name and Address of Lobbying Entity:  
(if individual, last name, first name, middle)

10b. Individuals Performing Services (including address if different from No. 10,a.) (last name, first name, middle)

(Attach Continuation Sheet(s)

SF-LLL-A, if necessary

11. Amount of Payment (check all that apply):

\$  
\_\_\_\_ Actual \_\_\_\_ Planned

12. Form of Payment (check all that apply):

- \_\_\_\_ a. cash
- \_\_\_\_ b. in-kind; specify:

Nature \_\_\_\_\_  
Actual \_\_\_\_\_

13. Type of payment (check all that apply):

- \_\_\_\_ a. retainer
- \_\_\_\_ b. one-time fee
- \_\_\_\_ c. commission
- \_\_\_\_ d. contingent fee
- \_\_\_\_ e. deferred
- \_\_\_\_ f. other; specify: \_\_\_\_\_

14. Brief Description of Services Performed or to be Performed and Date(s) of Service, including officer(s), employee(s), or member(s) contracted for Payment indicated in Item 11:

(Attach Continuation Sheet(s) SF-LLL-A, if necessary)

15. Are Continuation Sheet(s) SF-LLL-A Attached:

Yes \_\_\_\_\_ (Number \_\_\_\_\_) No \_\_\_\_\_

16. Information requested through this form is authorized by Title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Signature: \_\_\_\_\_

Print Name: \_\_\_\_\_

Title: \_\_\_\_\_

Telephone: \_\_\_\_\_

Date: \_\_\_\_\_

Federal Use Only:

Authorized for Local Reproduction Standard Form -- LLL

**DISCLOSURE OF LOBBYING ACTIVITIES  
CONTINUATION SHEET SF-LLL-A**

**Reporting Entity:** \_\_\_\_\_ **Page** \_\_\_\_\_ **of** \_\_\_\_\_

## INSTRUCTIONS FOR COMPLETION OF SF-LLL, DISCLOSURE OF LOBBYING ACTIVITIES

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Use of SF-LLL-A Continuation Sheet for additional information if the space on the form is inadequate. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

1. Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.
2. Identify the status of the covered Federal action.
3. Identify the appropriate classification of this report. If this is a follow-up report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
4. Enter the full name, address, city, state and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or subaward recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
5. If the organization filing the report in item 4 checks "Subawardee", then enter the full name, address, city, state and zip code of the prime Federal recipient. Include Congressional District, if known.
6. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
7. Enter the Federal program name or description for the covered Federal action (item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
8. Enter the most appropriate Federal identifying number available for the Federal action identified in item 1 (e.g., Request for Proposal (RFP) Number, Invitation for Bid (IFB) Number; grant announcement number; the contract, grant or loan award number; the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
9. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in item 4 or 5.
10. (a) Enter the full name, address, city, state and zip code of the lobbying entity engaged by the reporting entity identified in item 4 to influence the covered Federal action.  
(b) Enter the full names of the individual(s) performing services, and include full address if different from 10(a). Enter Last Name, First Name, and Middle Initial (MI).
11. Enter the amount of compensation paid or reasonably expected to be paid by the reporting entity (item 4) to the lobbying entity (item 10). Indicate whether the payment has been made (actual) or will be made (planned). Check all that apply. If this is a material change report, enter the cumulative amount of payment made or planned to be made.
12. Check all that apply. If payment is made through an in-kind contribution, specify the nature and value of the in-kind payment.
13. Check all that apply. If other, specify nature.
14. Provide a specific and detailed description of the services that the lobbyist has performed, or will be expected to perform, and the date(s) of any services rendered. Include all preparatory and related activity, not just time spent in actual contact with Federal officials. Identify the Federal official(s) or employee(s) contacted or the officer(s), employee(s), or Member(s) of Congress that were contacted.
15. Check whether or not a SF-LLL-A Continuation Sheet(s) is attached. If yes, list number of sheets.

The certifying official shall sign and date the form; print his/her name, title, and telephone number. Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget. Paperwork Reduction Project (0348-00046), Washington, DC 20503.

**Attachment E - BUY AMERICAN PROVISION**

**Changed to a point on the requirements.**

**Attachment F**  
**PROGRAM INFORMATION**

**Three Rivers School District - RFP – Food Services**

**All Vendors must use the following information for Pro Forma development**

*Financial Pro Formas that do not utilize the exact program information as provided in this attachment will not be accepted.*

**Participation Counts:**

**(Based on 2010-11 actual meal counts from Claims for Reimbursement)**

*Use meal counts, catering and ala carte sales below for proforma development*

| <b>Participation Categories</b> | <b>Severe Lunch Yearly Meals</b> | <b>Provision Severe Lunch Yearly Meals</b> | <b>Severe Need Breakfast Yearly Meals</b> | <b>Prov. Severe Need Breakfast Yearly Meals</b> | <b>After-School Snacks Yearly Meals</b> |
|---------------------------------|----------------------------------|--|---|---|---|
| Free All Schools                | 248,278                          | 71,625                                     | 102,942                                   | 70,393  | 7,656                                   |
| Reduced All Schools             | 42,752                           | 7,811                                      | 16,138                                    | 7,289   | 0                                       |
| Paid: Elementary                | 43,087                           | 13,023                                     | 21,054                                    | 14,780  | 0                                       |
| Paid: Middle                    | 24,255                           | 9,621                                      | 3,734                                     | 3,920   | 0                                       |
| Paid: High                      | 32,995                           | 0  | 5,713                                     | 0   | 0                                       |
| Catering                        | \$23,000                         | 0  | 0   | 0   | 0                                       |
| Ala Carte Sales                 | \$58,000                         | 0  | 0   | 0   | 0                                       |
| Summer Program                  | 16,106                           | 0  | 12,954                                    | 0   | 0                                       |

**Reimbursement Rates: Projected rates for 2012-13 School Year**

*Use Reimbursement rates below for proforma development*

*\*(rates are based on July 1, 2011 established rates and increased by 3.5% for the 2012-13 SY)*

| <b>Category</b>         | <b>Severe Need Federal Lunch</b> | <b>Severe Breakfast</b> | <b>Non Severe Need Breakfast</b> | <b>Summer Lunch</b> | <b>Summer BFast</b> | <b>Snacks</b> |
|-------------------------|----------------------------------|-------------------------|----------------------------------|---------------------|---------------------|---------------|
| Free                    | \$2.88                           | \$1.86                  | \$1.56                           | \$3.30              | \$1.88              | \$.76         |
| Reduced Price USDA      | \$2.48                           | \$1.56                  | \$1.26                           | n/a                 | n/a                 | \$.38         |
| Reduced Price ODE@      | n/a                              | \$.30                   | \$.30                            | n/a                 | n/a                 | n/a           |
| Paid                    | \$0.29                           | \$0.27                  | \$0.27                           | n/a                 | n/a                 | \$0.06        |
| Commodity Rate/Lunch    | \$0.225                          | n/a                     | n/a                              | n/a                 | n/a                 | n/a           |
| State Reimb. Rate/Lunch | \$0.04                           | n/a                     | n/a                              | \$0.04              | n/a                 | n/a           |

@ODE reimburses districts an additional \$.30cents per reduced breakfast, districts cannot charge students for a reduced price breakfast.

**Equivalency Rates:**

*Use Equivalency below for proforma development*

- Use \$3.00 on all ala carte, catering and non-reimbursable meal sales.
- Use 1 for 1 Lunch and Supper Equivalency
- Use 3 for 1 Breakfast Equivalency
- Use 4 for 1 Snack Equivalency

## Meal Prices:

Use meal prices below for proforma development

| Category        | Lunch  | Breakfast | Provision Lunch | Provision Breakfast | After-School Snacks |
|-----------------|--------|-----------|-----------------|---------------------|---------------------|
| Free            | \$0.00 | \$0.00    | \$0.00          | \$0.00              | \$0.00              |
| Reduced-Price   | \$0.40 | \$0.00    | \$0.00          | \$0.00              | n/a                 |
| Paid Elem K-5   | \$2.00 | \$1.10    | n/a             | n/a                 | n/a                 |
| Paid Middle 7-8 | \$2.25 | \$1.10    | n/a             | n/a                 | n/a                 |
| Paid High 9-12  | \$2.50 | \$1.10    | n/a             | n/a                 | n/a                 |
| Adult           | \$3.25 | \$1.50    | n/a             | n/a                 | n/a                 |

@ODE reimburses districts an additional \$.30cents per reduced breakfast, districts cannot charge students for a reduced price breakfast.

## Service Days:

Use service days below for proforma development

| School                     | Breakfast | Lunch | After-School Snacks |
|----------------------------|-----------|-------|---------------------|
| Elementary                 | 165       | 165   | 165                 |
| Middle School              | 165       | 165   | n/a                 |
| High School                | 165       | 165   | n/a                 |
| Boys and Girls Club Supper | 165       | 165   | n/a                 |
| Summer Programs            | 48        | 48    | n/a                 |

## Vended Meal Sales:

Use vended meal information below for proforma development

| Category            | Annual Meals | Price Charged | Annual Revenue |
|---------------------|--------------|---------------|----------------|
| Boys and Girls Club |              |               |                |
| <i>Supper</i>       | 48,450       | \$2.35        | \$113,857.50   |

## Free and Reduced Information:

| School                             | Enrollment | Approved Free | Approved Reduced |
|------------------------------------|------------|---------------|------------------|
| Applegate School                   | 104        | 55            | 6                |
| Evergreen Elementary               | 427        | 328           | 32               |
| Fort Vannoy Elementary             | 302        | 166           | 23               |
| Fruitdale Elementary               | 322        | 213           | 23               |
| Jerome Prairie Elementary          | 200        | 78            | 29               |
| Madrona Elementary                 | 248        | 148           | 22               |
| Manzanita Elementary               | 352        | 217           | 30               |
| Williams Elementary                | 79         | 38            | 10               |
| Merlin Alternative Center          | 30         | 21            | 5                |
| Illinois Valley Alternative Center | 15         | 8             | 3                |
| Fleming Middle                     | 399        | 214           | 34               |
| Lincoln Savage Middle              | 460        | 245           | 56               |
| Lorna Byrne Middle                 | 273        | 187           | 19               |
| Hidden Valley High                 | 697        | 293           | 81               |
| Illinois Valley High               | 340        | 254           | 32               |
| North Valley High                  | 578        | 291           | 34               |



## Serving Times/Programs:

| School Name           | Enrollment | Lunch         | Breakfast   | Grades | NSLP | SBP | SN  | Method * |
|-----------------------|------------|---------------|-------------|--------|------|-----|-----|----------|
| Applegate School      | 104        | 11:20 – 12:20 | 7:45 – 8:05 | K-8    | Yes  | Yes | No  | Self     |
| Evergreen Elementary  | 427        | 10:50 – 12:10 | 7:00 – 7:35 | K-5    | Pv2  | Pv2 | No  | Self     |
| Fort Vannoy Elem.     | 302        | 10:40 – 11:40 | 7:15 – 7:45 | K-5    | Yes  | Yes | No  | Self     |
| Fruitdale Elementary  | 322        | 11:00 – 12:30 | 7:15 – 7:50 | K-5    | Yes  | Pv2 | Yes | Self     |
| Jerome Prairie Elem.  | 200        | 10:50 – 12:00 | 7:15 – 7:45 | K-5    | Yes  | Yes | No  | Self     |
| Madrona Elementary    | 248        | 10:30 – 12:00 | 7:10 – 7:40 | K-5    | Yes  | Pv2 | Yes | Self     |
| Manzanita Elementary  | 352        | 11:00 – 12:25 | 7:15 – 7:40 | K-5    | Yes  | Yes | Yes | Self     |
| Williams Elementary   | 79         | 11:00 – 12:00 | 7:00 – 8:00 | K-5    | Pv2  | Pv2 | Yes | Self     |
| Merlin Alternative    | 30         | 11:55 – 12:15 | 9:00 – 9:20 | 6-12   | Yes  | Yes | No  | Self     |
| IV Alternative Center | 15         | 11:55 – 12:15 | 9:00 – 9:20 | 6-12   | Yes  | Yes | No  | Self     |
| Fleming Middle        | 399        | 11:55 – 1:12  | 7:55 – 8:30 | 6-8    | Yes  | Yes | No  | Self     |
| Lincoln Savage Mid.   | 460        | 11:10 – 1:35  | 8:00 – 8:30 | 6-8    | Yes  | Yes | No  | Self     |
| Lorna Byrne Middle    | 273        | 11:43 – 12:23 | 8:00 – 8:30 | 6-8    | Pv2  | Pv2 | No  | Self     |
| Hidden Valley High    | 697        | 11:10 – 12:52 | 8:05 – 8:40 | 9-12   | Yes  | Yes | No  | Self     |
| Illinois Valley High  | 340        | 12:23 – 1:10  | 8:10 – 8:35 | 9-12   | Yes  | Yes | No  | Self     |
| North Valley High     | 578        | 11:10 – 12:52 | 8:15 – 8:33 | 9-12   | Yes  | Yes | No  | Self     |

## Summer Program

| School Name                           |  | Lunch       | Breakfast   | Grades | SFSP | SBP | SN | Method    |
|---------------------------------------|--|-------------|-------------|--------|------|-----|----|-----------|
| Evergreen Elementary                  |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Base      |
| Fruitdale Elementary                  |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Base      |
| Hidden Valley High                    |  | 11:30-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| Building Blocks Day Care              |  | 11:30-12:00 | 7:30-8:00   | n/a    | Yes  | No  | No | Satellite |
| Young Writers Camp                    |  | 12:00-12:30 | 8:30-9:00   | n/a    | Yes  | No  | No | Satellite |
| NV Football Camp                      |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| All Am. Team Camp                     |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| NVHS Daily Doubles                    |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| NVHS Weightlifting Camp               |  | 1:30-2:00   | n/a         | n/a    | Yes  | No  | No | Satellite |
| NVHS Summer Camp                      |  | 11:00-11:30 | 7:00-7:30   | n/a    | Yes  | No  | No | Satellite |
| YMCA of Grants Pass                   |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| River of Life Church                  |  | 12:00-12:30 | 8:00-8:30   | n/a    | Yes  | No  | No | Satellite |
| Boys & Girls Club of the Rogue Valley |  | 12:00-12:30 | 3:00-3:30   | n/a    | Yes  | No  | No | Satellite |
| Williams Elementary                   |  | 11:30-12:00 | 8:30-9:00   | n/a    | Yes  | No  | No | Satellite |
| Illinois Valley High                  |  | 12:15-12:45 | 7:15-8:15   | n/a    | Yes  | No  | No | Satellite |
| EV Boys & Girls Club                  |  | 11:30-12:00 | 3:00-3:30   | n/a    | Yes  | No  | No | Satellite |
| Lifelines Thrift Store                |  | 1:00-1:30   | 10:00-10:30 | n/a    | Yes  | No  | No | Satellite |
| IV Coalition                          |  | 12:00-12:30 | 8:30-9:00   | n/a    | Yes  | No  | No | Satellite |
| IV Safe House                         |  | 12:00-12:30 | n/a         | n/a    | Yes  | No  | No | Satellite |
| Siskiyou Field Institute              |  | 12:00-12:30 | 9:00-9:30   | n/a    | Yes  | No  | No | Satellite |
| IV Basketball Camp                    |  | 12:00-12:30 | 8:30-9:00   | n/a    | Yes  | No  | No | Satellite |
| Lorna Byrne Middle                    |  | 12:15-12:45 | 7:45-8:15   | n/a    | Yes  | No  | No | Satellite |
| IVHS Football Camp                    |  | 3:30 – 4:00 | n/a         | n/a    | Yes  | No  | No | Satellite |
| IVHS Soccer                           |  | 11:45-12:15 | n/a         | n/a    | Yes  | No  | No | Satellite |

**Notes:**

NSLP = Indicates participation in the National School Lunch Program.  
 SBP = Indicates participation in the School Breakfast Program.  
 SN = After School Snack program.  
 PV2 = Provisional Program (meals served at no charge to all students)

\* Indicates method of service:

Base Kitchen --Preparing food for self and other schools  
 Satellite --Receiving food from a base kitchen, finish on site.  
 Self-Contained --Prepares own food on site.

**Staffing Guide:**

*Food Service Staff are contracted for Hours below in accordance with the current CBA*

| Position       | Hours | School         | Start Time | End Time |
|----------------|-------|----------------|------------|----------|
| FS Manager III | 8     | Evergreen      | 5:30 AM    | 2:00 PM  |
| FS II          | 7     | Evergreen      | 6:00 A.M.  | 1:30 PM  |
| FS I           | 5     | Evergreen      | 8:00 AM    | 1:30 PM  |
| FS I           | 3.5   | Evergreen      | 9:30 AM    | 1:30 PM  |
| FS Manager II  | 7.5   | Fort Vannoy    | 6:00 AM    | 2:00 PM  |
| FS II          | 5     | Fort Vannoy    | 8:00 AM    | 1:00 PM  |
| FS Manager II  | 7.5   | Fruitdale      | 6:00 AM    | 1:45 PM  |
| FS II          | 4.5   | Fruitdale      | 9:00 AM    | 1:30 PM  |
| FS Manager II  | 6.5   | Jerome Prairie | 6:30 AM    | 1:30 PM  |
| FS II          | 5     | Jerome Prairie | 7:30 AM    | 1:00 PM  |
| FS Manager II  | 7.5   | Madrona        | 6:00 AM    | 2:00 PM  |
| FS II          | 5     | Madrona        | 7:00 AM    | 12:30 PM |
| FS Manager III | 8     | Manzanita      | 6:00 AM    | 2:30 PM  |
| FS I           | 5     | Manzanita      | 8:00 AM    | 1:00 PM  |
| FS Manager I   | 6     | Williams       | 6:00 AM    | 12:30 PM |
| FS I           | 3     | Applegate      | 10:30 AM   | 1:30 PM  |
| FS Manager III | 7.5   | Fleming MS     | 6:00 AM    | 2:00 PM  |
| FS II          | 5.5   | Fleming MS     | 7:30 AM    | 2:00 PM  |
| FS I           | 5     | Fleming MS     | 8:30 AM    | 2:00 PM  |
| FS Manager III | 7.5   | LSMS           | 7:30 AM    | 3:30 PM  |

|                |      |                      |          |         |
|----------------|------|----------------------|----------|---------|
| FS II          | 5.5  | LSMS                 | 7:30 AM  | 1:30 PM |
| FS I           | 4.5  | LSMS                 | 9:00 AM  | 2:00 PM |
| FS I           | 3.5  | LSMS                 | 10:30 AM | 2:00 PM |
| FS Manager III | 8    | LBMS                 | 5:30 AM  | 2:00 PM |
| FS II          | 7    | LBMS                 | 6:30 AM  | 2:00 PM |
| FS I           | 3    | LBMS                 | 11:00 AM | 2:00 PM |
| FS1            | 3    | LBMS                 | 11:00 AM | 2:00 PM |
| FS Manager IV  | 8    | IVHS                 | 5:30 AM  | 2:00 PM |
| FS II          | 7    | IVHS                 | 6:30 AM  | 2:00 PM |
| FS I           | 3.25 | IVHS                 | 10:45 AM | 2:00 PM |
| FS I           | 2.75 | IVHS                 | 11:15 AM | 2:00 PM |
| FS I           | 2.5  | IVHS                 | 11:30 AM | 2:00 PM |
| FS Manager IV  | 8    | NVHS                 | 5:15 AM  | 1:45 PM |
| FS II          | 7    | NVHS                 | 6:10 AM  | 1:40 PM |
| FS I           | 3    | NVHS                 | 10:40 AM | 1:40 PM |
| FS I           | 3    | NVHS                 | 10:30 AM | 1:30 PM |
| FS I           | 3    | NVHS                 | 10:40 AM | 1:40 PM |
| FS I           | 3    | NVHS                 | 10:30 AM | 1:30 PM |
| FS Manager IV  | 8    | HVHS                 | 6:00 AM  | 2:30 PM |
| FSII           | 7    | HVHS                 | 7:00 AM  | 2:30 PM |
| FSI            | 6    | HVHS                 | 8:00 AM  | 2:30 PM |
| FSI            | 3.75 | HVHS                 | 10:00 AM | 1:45 PM |
| FS I           | 3.75 | HVHS                 | 10:00 AM | 1:45 PM |
| FSI            | 3.75 | HVHS                 | 10:00 AM | 1:45 PM |
| FS I           | 2.5  | Boys +<br>Girls Club | 12:30 PM | 2:00 PM |
| Admin Assist.  | 8    | Office               | 7:00AM   | 3:30PM  |
| Delivery Clerk | 4.8  | Office               | 6:30 AM  | 3:00 PM |
| FS MGR IV      | 8    | Office               | 7:00 AM  | 3:30 PM |

**Total Annual Gross SFA District Paid Labor to use for Pro Forma: \$ 621,965.52**  
**Total Annual Gross SFA District Benefits to use for Pro Forma: \$ 441,477.17**

**Attachment G–  
"FINANCIAL PRO FORMA"**

| <b>Resources:</b>                                  | Dollars | CPM * |
|--|---------|-------|
| Local sales:                                       | _____   | _____ |
| Reimbursements:                                    |         |       |
| State  | _____   | _____ |
| Federal  |         |       |
| National School Lunch Program                      | _____   | _____ |
| School Breakfast Program                           | _____   | _____ |
| Child and Adult Care Program                       | _____   | _____ |
| Summer Food Service Program                        | _____   | _____ |
| Total Resources                                    | _____   | _____ |
| <br><b>Requirements:</b>                           |         |       |
| Food Costs:  |         |       |
| Food Costs   | _____   | _____ |
| Total Food Costs                                   | _____   | _____ |
| <br>Labor Costs:                                   |         |       |
| Annual District Labor, Wages, Taxes & Benefits     | _____   | _____ |
| Total Labor Costs                                  | _____   | _____ |
| <br>Non-Food Expenses:                             |         |       |
| Office   | _____   | _____ |
| Mileage ( <i>in-district</i> )                     | _____   | _____ |
| Insurance/Bonding Expenses                         | _____   | _____ |
| Non-Food Supplies ( <i>paper/janitorial, etc</i> ) | _____   | _____ |
| Equipment Repairs/Replacement                      | _____   | _____ |
| Marketing  | _____   | _____ |
| District In direct Charges                         | _____   | _____ |
| Other: _____                                       | _____   | _____ |
| Total Non-Food Costs                               | _____   | _____ |
| <br>Contract Services:                             |         |       |
| On-Site Supervisor                                 | _____   | _____ |
| Annual Hourly Labor: Wages, Taxes & Benefits       | _____   | _____ |
| General & Administrative Costs                     | _____   | _____ |
| Other: _____                                       | _____   | _____ |
| Total Contract Services                            | _____   | _____ |
| <br>Total Requirements                             | _____   | _____ |
| <br><b>Net Gain/(Loss) to District</b>             | _____   | _____ |

\*CPM: Cost Per Meal, include: Reimbursable Lunches calculated at 1 for 1; Reimbursable Suppers at 1 for 1; Reimbursable Breakfasts at 3 for 1; Reimbursable Snacks at 4 for 1; and Equivalent Meals (\$3.00 for 1meal) cost per meal calculations.

## Fixed Price Per Meal Proposal

### Fixed Price Per Meal Proposal

#### SBP

-Breakfast \$X.XX per meal (3 breakfasts = 1 meal)

Please list total Breakfasts served calculated at 3 breakfasts = 1 meal calculation

Total Breakfasts at 3=1 \_\_\_\_\_

#### NSLP

-Lunch \$X.XX per meal (1 lunch = 1 meal)

-Snack \$X.XX per snack (4 snacks = 1 meal)

-Meal Equivalents \$X.XX per meal based on \$3.00 rate

Please list total Lunches served calculated at 1 Lunch= 1 meal calculation

Total Lunches at 1=1 \_\_\_\_\_

Please list total Snacks served calculated at 4 Snacks = 1 meal calculation

Total Snacks at 4=1 \_\_\_\_\_

Please list total Meal Equivalents served calculated at \$3.00 in meal equivalents = 1 meal calculation

Total Meal Equivalents at \$3.00=1 \_\_\_\_\_

#### SFSP

-Breakfast \$X.XX per meal (3 breakfasts = 1 meal)

-Lunch \$X.XX per meal (1 lunch = 1 meal)

-Snack \$X.XX per snack (4 snacks = 1 meal)

Please list total Breakfasts served calculated at 3 breakfasts = 1 meal calculation

Total Breakfasts at 3=1 \_\_\_\_\_

Please list total Lunches served calculated at 1 Lunch= 1 meal calculation

Total Lunches at 1=1 \_\_\_\_\_

Please list total Snacks served calculated at 4 Snacks = 1 meal calculation

Total Snacks at 4=1 \_\_\_\_\_

#### VENDED MEAL PROGRAM

-Breakfast \$X.XX per meal (3 breakfasts = 1 meal)

-Lunch \$X.XX per meal (1 lunch = 1 meal)

-Snack \$X.XX per snack (4 snacks = 1 meal)

-Suppers \$X.XX per meal (1 Supper = 1 meal)

Please list total Breakfasts served calculated at 3 breakfasts = 1 meal calculation

Total Breakfasts at 3=1 \_\_\_\_\_

Please list total Lunches served calculated at 1 Lunch= 1 meal calculation

Total Lunches at 1=1 \_\_\_\_\_

Please list total Snacks served calculated at 4 Snacks = 1 meal calculation

Total Snacks at 4=1 \_\_\_\_\_

Please list total Suppers served calculated at 1 Supper = 1 meal calculation

Total Meal Equivalents at \$3.00=1 \_\_\_\_\_

Please list total of all meals served for determining the fixed price per meal, calculated at the rates listed on this page and as required by this RFP.

Total Meals Served for Fixed Price \_\_\_\_\_

**Attachment H**  
**THREE RIVERS SCHOOL DISTRICT**  
**“21-DAY CYCLE MENUS” ELEMENTARY LUNCH AND BREAKFAST**

All Vendors are to use the following 21-Day Cycle Menus for Elementary Lunch and Breakfast in their response to this RFP. Vendor shall adhere to this menu for the first 21 days of service during the 2011-2012 school year.

|  |  |  |  |  |
|--|--|--|--|--|
| <p><b>Day 1</b></p> <p><b>Breakfast:</b><br/>Soft Pancakes w/Fruit Topping</p> <p><b>Lunch:</b><br/>Teriyaki Beef &amp; Broccoli over Seasoned Brown Rice<br/>Bean and Cheese Burrito with Pico de Gallo<br/>Cheeseburger on Whole Grain Bun<br/>Lift Off Spinach Salad w/Wheat Roll<br/>Turkey &amp; Cheese Sandwich on Whole Wheat</p> | <p><b>Day 2</b></p> <p><b>Breakfast:</b><br/>Cottage Cheese &amp; Fruit Cup w/Graham Crackers</p> <p><b>Lunch:</b><br/>Breakfast for Lunch:<br/>French Toast Sticks w/Warmed Fruit Topping<br/>Baked Cheesy Breadsticks w/ Marinara Sauce<br/>Chicken Patty on a Whole Grain Bun<br/>Caesar Salad w/Wheat Roll<br/>Crispy Chicken Wrap</p> | <p><b>Day 3</b></p> <p><b>Breakfast:</b><br/>Scrambled Egg, Sausage in Tortilla</p> <p><b>Lunch:</b><br/>Italian Chicken over Pasta<br/>Freshly Baked Cheese or Pepperoni Pizza<br/>Beef Barbecue Rib on Whole Grain Bun<br/>Spinach Salad w/Roll<br/>Ham &amp; Cheese Sandwich on Whole Wheat</p>                               | <p><b>Day 4</b></p> <p><b>Breakfast:</b><br/>Ham &amp; Cheese on a English Muffin</p> <p><b>Lunch:</b><br/>Three Cheese Baked Macaroni w/ Seasoned Fresh Vegetables<br/>Chicken Quesadilla Triangles<br/>Whole Grain Chicken Corndog<br/>Black Bean Salad<br/>Roasted Turkey with Cream Cheese Pinwheels</p> | <p><b>Day 5</b></p> <p><b>Breakfast:</b><br/>Toasted Waffles w/Warmed Fruit Topping</p> <p><b>Lunch:</b><br/>Baked White Meat Chicken Nuggets &amp; Steamed Broccoli<br/>Fiesta Beans &amp; Beef over Corn Tortilla Chips<br/>BBQ Turkey Patty on a Whole Grain Bun<br/>Classic Chef Salad<br/>Veggie Sub on Whole Wheat</p> |
| <p><b>Day 6</b></p> <p><b>Breakfast:</b><br/>French Toast Sticks</p> <p><b>Lunch:</b><br/>Baked Chicken Bites w/ Baked Potato<br/>Cheese Ravioli w/ Marinara Sauce<br/>Turkey Frank on a Whole Grain Bun<br/>Caesar Salad w/Wheat Roll<br/>Ham &amp; Cheese Sub</p>  | <p><b>Day 7</b></p> <p><b>Breakfast:</b><br/>Egg &amp; Cheese on an English Muffin</p> <p><b>Lunch:</b><br/>Toasted Cheese Sandwich with Fresh Fruit Cup<br/>Two Taco Tuesday<br/>Chicken Patty on a Whole Grain Bun<br/>Poppin' Chicken Salad w/Roll<br/>Veggie Wrap</p>  | <p><b>Day 8</b></p> <p><b>Breakfast:</b><br/>Warm Breakfast Quesadilla Triangles</p> <p><b>Lunch:</b><br/>Hot Ham &amp; Cheese Melt w/Oven Baked Tater Tots<br/>Freshly Baked Cheese or Pepperoni Pizza<br/>Beef Patty on Whole Grain Bun<br/>Southwestern Taco Salad<br/>Spinach &amp; Cheese Pinwheels</p>                     | <p><b>Day 9</b></p> <p><b>Breakfast:</b><br/>Yogurt Parfait</p> <p><b>Lunch:</b><br/>Chicken Teriyaki &amp; Carrots over Seasoned Brown Rice<br/>Bean and Cheese Burrito with Pico de Gallo<br/>Tuna &amp; Tomato Melt<br/>Hearty Garden Salad w/Roll<br/>Turkey &amp; Cheese Sandwich on Whole Wheat</p>    | <p><b>Day 10</b></p> <p><b>Breakfast:</b><br/>Flat Bread Fruit Pizza</p> <p><b>Lunch:</b><br/>Weiner Wrap w/Green Beans<br/>Taco Soup w/ Corn Tortilla Triangles<br/>Western Burger on Whole Grain Bun<br/>Mandarin Chicken Salad<br/>American Club Sandwich</p>   |
| <p><b>Day 11</b></p> <p><b>Breakfast:</b><br/>Toasted Waffles w/Warmed Fruit Topping</p> <p><b>Lunch:</b><br/>Baked White Meat Chicken Nuggets with Tomato &amp; Corn Salad &amp; Roll<br/>Vegetable Yaki Soba Noodles<br/>Italian Meatball Sub<br/>Minnie Mouse Salad w/Roll<br/>Turkey &amp; Cheese Sandwich on Whole Wheat</p>        | <p><b>Day 12</b></p> <p><b>Breakfast:</b><br/>Cheesy English Muffin w/Canadian Bacon</p> <p><b>Lunch:</b><br/>Breakfast for Lunch:<br/>Soft Pancakes w/Turkey Sausage<br/>Fiesta Bean &amp; Cheese over Corn Tortilla Triangles<br/>Beef Barbecue Rib on Whole Grain Bun<br/>Fajita Chicken Salad<br/>Tuna Salad Sandwich</p>              | <p><b>Day 13</b></p> <p><b>Breakfast:</b><br/>Egg &amp; Cheese Breakfast Burrito</p> <p><b>Lunch:</b><br/>Parmesan Chicken with Breadstick &amp; Cucumber<br/>Tomato Basil Salad<br/>Freshly Baked Cheese or Pepperoni Pizza<br/>BBQ Turkey Patty on Whole Grain Bun<br/>Spinach Salad w/Roll<br/>Ham &amp; Cheese Pinwheels</p> | <p><b>Day 14</b></p> <p><b>Breakfast:</b><br/>Warm Fruit Muffin</p> <p><b>Lunch:</b><br/>Turkey Gravy w/Mashed Potatoes w/Green Beans<br/>Black Bean Quesadilla<br/>Chicken Patty on Whole Grain Bun<br/>Fruit &amp; Yogurt Parfait w/Graham Crackers<br/>Turkey &amp; Cheese Wrap</p>                       | <p><b>Day 15</b></p> <p><b>Breakfast:</b><br/>Cottage Cheese &amp; Fruit Cup</p> <p><b>Lunch:</b><br/>Chicken &amp; Vegetable Fajita w/Spanish Rice<br/>Vegetable Fajita w/Spanish Rice<br/>Beef Patty on Whole Grain Bun<br/>Classic Chef Salad w/Roll<br/>Veggie Sub on Whole Wheat</p>                                    |
| <p><b>Day 16</b></p> <p><b>Breakfast:</b><br/>Soft Pancakes w/Warmed Fruit Topping</p> <p><b>Lunch:</b><br/>Baked Chicken Bites w/ Mashed Potatoes<br/>Bean and Cheese Burrito w/ Pico de Gallo<br/>Western Burger on Whole Grain Bun<br/>Hearty Garden Salad w/Roll<br/>Ham &amp; Cheese Sandwich on Whole Wheat</p>                    | <p><b>Day 17</b></p> <p><b>Breakfast:</b><br/>Breakfast Pizza Bagel</p> <p><b>Lunch:</b><br/>Baked Cheesy Breadsticks w/ Marinara Sauce<br/>Two Taco Tuesday<br/>Chicken Fillet on Whole Grain Bun<br/>Black Bean Salad<br/>Crispy Chicken Wrap</p>  | <p><b>Day 18</b></p> <p><b>Breakfast:</b><br/>Egg and Cheese on a Fresh Biscuit</p> <p><b>Lunch:</b><br/>Sweet-n-Sour Chicken &amp; Broccoli over Seasoned Brown Rice<br/>Freshly Baked Cheese or Pepperoni Pizza<br/>Hot Ham &amp; Cheese Melt<br/>Spinach Salad w/Roll<br/>Ham &amp; Turkey Roll Ups</p>                       | <p><b>Day 19</b></p> <p><b>Breakfast:</b><br/>Egg, Sausage &amp; Cheese Breakfast Burrito</p> <p><b>Lunch:</b><br/>Pasta w Zesty Marinara or Beef Pasta w/ Zesty Marinara with French Bread<br/>Turkey Frank on Whole Grain Bun<br/>Southwestern Taco Salad<br/>American Sub</p>                             | <p><b>Day 20</b></p> <p><b>Breakfast:</b><br/>Bagel w/Cream Cheese</p> <p><b>Lunch:</b><br/>Toasted Cheese Sandwich w/ Fresh Fruit Cup<br/>Pork Carnitas w/ Black Beans &amp; Rice<br/>Cheeseburger on Whole Grain Bun<br/>Chicken Caesar Salad w/Roll<br/>Veggie Wrap</p>   |

|  |   |
|--|---|
| <b>Day 21</b>  |   |
| <b>Breakfast:</b><br>Toasted Waffles w/ Hot Fruit Topping<br><br><b>Lunch:</b><br>Oven Baked Chicken Tenders w/Brown Rice Pilaf<br>Baked Cheese Ravioli w/Marinara Sauce<br>Cheeseburger<br>Classic Chef Salad w/Roll<br>Warm Bagel & Cream Cheese w/Fresh Fruit Cup | <p><b>A variety of fresh fruits and vegetables are provided daily with every Lunch on our offering bar.</b></p> <p><b>Buns are Whole Grain or Multi-Grain. Made to order Deli includes herbal and whole grain wraps daily. A variety of condiments are offered daily.</b></p> <p><b>A variety Low and Non-Fat Milk are offered with all Meals.</b></p> <p><b>Breakfast includes choice of above entrées or and assortment of non-sugared cereal daily. Also included are multiple choices of fresh and canned fruit.</b></p> <p><b>Low and Non-Fat Milk are offered with all Breakfasts</b></p> |

**THREE RIVERS SCHOOL DISTRICT**  
**“21-DAY CYCLE MENUS” MIDDLE SCHOOL LUNCH AND BREAKFAST**

All Vendors are to use the following 21-Day Cycle Menus for Junior High School Lunch and Breakfast in their response to this RFP. Vendor shall adhere to this menu for the first 21 days of service during the 2011-2012 school year.

| Day 1   | Day 2   | Day 3   | Day 4  | Day 5  |
|---|---|---|--|--|
| Teriyaki Beef & Broccoli over Seasoned Brown Rice<br>Chicken Sandwich<br>Cheeseburger or Hamburger<br>Pepperoni Pizza<br>Cheese Pizza<br>Meat Lover's Pizza<br>Beefy Nachos<br>Grab n' Go<br>Chef Salad w/Roll<br>Garden Salad w/Roll<br>Turkey & Cheese Sub<br>Vegetarian Wrap<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Pancakes w/Fruit Topping<br>Egg & Cheese Muffin<br>Bagel w/Cream Cheese<br>Yogurt w/Graham Crackers | BBQ Pork Sandwich<br>Chicken Sandwich<br>Cheeseburger or Hamburger<br>Pepperoni Pizza<br>Cheese Pizza<br>Hawaiian Pizza<br>Bean & Beef Burrito<br>Grab n' Go<br>Chicken Caesar Salad w/Roll<br>Garden Salad w/Roll<br>Ham & Cheese Sub<br>Tuna Sub<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Oatmeal<br>Breakfast Pizza<br>Bagel w Cream Cheese     | Italian Chicken over Pasta<br>Chicken Burger<br>Cheeseburger or Hamburger<br>Cheese Quesadilla w/Refried Beans<br>Pepperoni Pizza<br>Cheese Pizza<br>Vegetarian Pizza<br>Grab n' Go<br>Mandarin Chicken Salad<br>Garden Salad w/roll<br>American Combo Sub<br>Egg Salad Sandwich<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Breakfast Burrito<br>Sausage & Cheese English Muffin<br>Bagel w Cream Cheese | Three Cheese Baked Macaroni w/Roll<br>Chicken Burger<br>Cheeseburger or Hamburger<br>Chicken Taco<br>Pepperoni Pizza<br>Cheese Pizza<br>Taco Pizza<br>Grab n' Go<br>Chef Salad w/Roll<br>Chicken Caesar Salad w/Roll<br>Turkey & Cream Cheese Pinwheels<br>Tuna Sub<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Yogurt w Graham Crackers<br>Ham & Cheese English Muffin<br>Bagel w Cream Cheese  | Baked White Meat Chicken Nuggets w/Oven Fries<br>Chicken Burger<br>Cheeseburger or Hamburger<br>Pork Carnitas<br>Pepperoni Pizza<br>Cheese Pizza<br>Supreme Pizza<br>Grab n' Go<br>Ham & Cheese Sub<br>Vegetarian Sub<br>Southwest Taco Salad<br>Garden Salad w/Roll<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Waffles w/Fruit Topping<br>Egg & Cheese Biscuit<br>Bagel w Cream Cheese |
| Day 6   | Day 7   | Day 8   | Day 9  | Day 10   |
| Baked Chicken Bites w/ Oven Potatoes<br>Chicken Sandwich<br>Cheeseburger or Hamburger<br>Bean & Cheese Burrito<br>Pepperoni Pizza<br>Cheese Pizza<br>Meat Lover's Pizza<br>Grab n' Go<br>Chef Salad w/Roll<br>Garden Salad w/Roll<br>Turkey & Cheese Sub<br>Vegetarian Wrap<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>French Toast Sticks<br>Egg & Cheese Muffin<br>Bagel w/Cream Cheese<br>Yogurt w/Graham Crackers          | Toasted Cheese Sandwich w/Soup<br>Cheeseburger or Hamburger<br>Chicken Burger<br>Taco Tuesday<br>Pepperoni Pizza<br>Cheese Pizza<br>Hawaiian Pizza<br>Grab n' Go<br>Chicken Caesar Salad w/Roll<br>Garden Salad w/Roll<br>Ham & Cheese Sub<br>Tuna Sub<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Oatmeal<br>Breakfast Pizza<br>Bagel w Cream Cheese | Hot Ham & Cheese Melt w/Tater Tots<br>Chicken Burger<br>Cheeseburger or Hamburger<br>Beefy Nachos<br>Pepperoni Pizza<br>Cheese Pizza<br>Vegetarian Pizza<br>Grab n' Go<br>Mandarin Chicken Salad<br>Garden Salad w/roll<br>American Combo Sub<br>Egg Salad Sandwich<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Breakfast Burrito<br>Sausage & Cheese English Muffin<br>Bagel w Cream Cheese              | Chicken Teriyaki over Brown Rice<br>Chicken Burger<br>Cheeseburger or Hamburger<br>Chicken Fajitas<br>Pepperoni Pizza<br>Cheese Pizza<br>Taco Pizza<br>Grab n' Go<br>Chef Salad w/Roll<br>Chicken Caesar Salad w/Roll<br>Turkey & Cream Cheese Pinwheels<br>Tuna Sub<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Yogurt w Graham Crackers<br>Ham & Cheese English Muffin<br>Bagel w Cream Cheese | Wiener Wrap w/Green Beans<br>Chicken Burger<br>Cheeseburger or Western Burger<br>Pork Carnitas<br>Pepperoni Pizza<br>Cheese Pizza<br>Supreme Pizza<br>Grab n' Go<br>Ham & Cheese Sub<br>Vegetarian Sub<br>Southwest Taco Salad<br>Garden Salad w/Roll<br><br><b>BREAKFAST:</b><br>Assorted Cereals<br>Pancakes w/Fruit Topping<br>Egg & Cheese Biscuit<br>Bagel w Cream Cheese               |

| Day 11   | Day 12   | Day 13   | Day 14  | Day 15   |
|--|--|--|---|--|
| <p>Baked White Meat Chicken Nuggets w/Roll<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Beefy Nachos<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Waffles w/Fruit Topping<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p>          | <p>BBQ Rib-a-que w/Oven Fries<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Bean &amp; Cheese Burrito<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Hawaiian Pizza<br/>Grab n' Go<br/>Chicken Caesar Salad w/Roll<br/>Garden Salad w/Roll<br/>Ham &amp; Cheese Sub<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Oatmeal<br/>Breakfast Pizza<br/>Bagel w Cream Cheese</p>   | <p>Parmesan Chicken Sandwich<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Cheese Quesadilla w/Refried Beans<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Vegetarian Pizza<br/>Grab n" Go<br/>Mandarin Chicken Salad<br/>Garden Salad w/roll<br/>American Combo Sub<br/>Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Breakfast Burrito<br/>Sausage &amp; Cheese<br/>English Muffin<br/>Bagel w Cream Cheese</p> | <p>Three Cheese &amp; Vegetable Baked Ziti w/Roll<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Chicken Taco<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Taco Pizza<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Chicken Caesar Salad w/Roll<br/>Turkey &amp; Cream Cheese<br/>Pinwheels<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Yogurt w Graham Crackers<br/>Ham &amp; Cheese English Muffin<br/>Bagel w Cream Cheese</p>     | <p>Turkey Gravy over Mashed Potatoes &amp; Roll<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Chicken Fajitas<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Supreme Pizza<br/>Grab n' Go<br/>Ham &amp; Cheese Sub<br/>Vegetarian Sub<br/>Southwest Taco Salad<br/>Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Pancakes w/Fruit Topping<br/>Egg &amp; Cheese Biscuit<br/>Bagel w Cream Cheese</p> |
| Day 16   | Day 17   | Day 18   | Day 19  | Day 20   |
| <p>Baked Chicken Bites w/Mashed Potatoes<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Bean &amp; Beef Burrito<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>French Toast Sticks<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p>     | <p>Grilled Turkey &amp; Cheese w/Soup<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Taco Tuesday<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Hawaiian Pizza<br/>Grab n' Go<br/>Chicken Caesar Salad w/Roll<br/>Garden Salad w/Roll<br/>Ham &amp; Cheese Sub<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Oatmeal<br/>Breakfast Pizza<br/>Bagel w Cream Cheese</p>  | <p>Sweet &amp; Sour Chicken Over Rice<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Beefy Nachos<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Vegetarian Pizza<br/>Grab n" Go<br/>Mandarin Chicken Salad<br/>Garden Salad w/roll<br/>American Combo Sub<br/>Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Breakfast Burrito<br/>Sausage &amp; Cheese<br/>English Muffin<br/>Bagel w Cream Cheese</p>             | <p>Zesty Marinara w/Beef over Pasta w/French Bread<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Chicken Fajitas<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Taco Pizza<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Chicken Caesar Salad w/Roll<br/>Turkey &amp; Cream Cheese<br/>Pinwheels<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Yogurt w Graham Crackers<br/>Ham &amp; Cheese English Muffin<br/>Bagel w Cream Cheese</p> | <p>Chili Frito Pie w/Garden Vegetables<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Pork Carnitas<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Supreme Pizza<br/>Grab n' Go<br/>Ham &amp; Cheese Sub<br/>Vegetarian Sub<br/>Southwest Taco Salad<br/>Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Pancakes w/Fruit Topping<br/>Egg &amp; Cheese Biscuit<br/>Bagel w Cream Cheese</p>            |
| Day 21   | <p><b>A variety of fresh fruits and vegetables are provided daily with every Lunch on our offering bar.</b><br/><b>Buns are Whole Grain or Multi-Grain. Made to order Deli includes herbal and whole grain wraps daily. A variety of condiments are offered daily.</b></p> <p><b>A variety Low and Non-Fat Milk are offered with all Meals.</b></p> <p><b>Breakfast includes choice of above entrées or cereal daily.</b><br/><b>Also included are multiple choices of fresh and canned fruit.</b><br/><b>Low and Non-Fat Milk are offered with all Breakfasts</b></p> |  |   |  |
| <p>Baked Chicken Tenders w/Brown Rice Pilaf<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Beefy Nachos<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Toasted Waffles w/Fruit Topping<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p> |  |  |   |  |



**THREE RIVERS SCHOOL DISTRICT**  
**“21-DAY CYCLE MENUS” HIGH SCHOOL LUNCH AND BREAKFAST**

All Vendors are to use the following 21-Day Cycle Menus for High School Lunch and Breakfast in their response to this RFP. Vendor shall adhere to this menu for the first 21 days of service during the 2011-2012 school year.

| Day 1  | Day 2  | Day 3  | Day 4  | Day 5   |
|--|--|--|--|---|
| <p>Teriyaki Beef &amp; Broccoli over Seasoned Brown Rice<br/> Chicken Sandwich<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Meat Lover's Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli Grab n' Go<br/> Chef Salad w/Roll<br/> Garden Salad w/Roll<br/> Turkey &amp; Cheese Sub<br/> Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Biscuits and Gravy<br/> Egg &amp; Cheese Muffin<br/> Bagel w/Cream Cheese<br/> Yogurt w/Graham Crackers</p> | <p>Spicy Chicken w/Yakisoba Noodles<br/> Chicken Sandwich<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Hawaiian Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli Grab n' Go<br/> Chicken Caesar Salad w/Roll<br/> Garden Salad w/Roll<br/> Ham &amp; Cheese Sub<br/> Tuna Sub</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Oatmeal<br/> Breakfast Pizza<br/> Bagel w Cream Cheese</p> | <p>Italian Chicken over Pasta<br/> Chicken Burger<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Vegetarian Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli Grab n' Go<br/> Mandarin Chicken Salad<br/> Garden Salad w/roll<br/> American Combo Sub<br/> Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Breakfast Burrito<br/> Sausage &amp; Cheese English Muffin<br/> Bagel w Cream Cheese</p>                    | <p>Three Cheese Baked Macaroni w/Roll<br/> Chicken Burger<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Taco Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli Grab n' Go<br/> Chef Salad w/Roll<br/> Chicken Caesar Salad w/Roll<br/> Turkey &amp; Cream Cheese<br/> Pinwheels<br/> Tuna Sub</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Yogurt w Graham Crackers<br/> Ham &amp; Cheese English Muffin<br/> Bagel w Cream Cheese</p>      | <p>Baked White Meat Chicken<br/> Nuggets w/Oven Fries<br/> Chicken Burger<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Supreme Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli Grab n' Go<br/> Ham &amp; Cheese Sub<br/> Vegetarian Sub<br/> Southwest Taco Salad<br/> Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Waffles w/Fruit Topping<br/> Egg &amp; Cheese Biscuit<br/> Bagel w Cream Cheese</p> |
| Day 6  | Day 7  | Day 8  | Day 9  | Day 10  |
| <p>Baked Chicken Bites w/ Oven Potatoes<br/> Chicken Sandwich<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Meat Lover's Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli</p> <p>Grab n' Go<br/> Chef Salad w/Roll<br/> Garden Salad w/Roll<br/> Turkey &amp; Cheese Sub<br/> Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> French Toast Sticks<br/> Egg &amp; Cheese Muffin<br/> Bagel w/Cream Cheese<br/> Yogurt w/Graham Crackers</p>          | <p>Teriyaki Chicken w/Yakisoba<br/> Cheeseburger or Hamburger<br/> Chicken Burger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Hawaiian Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli</p> <p>Grab n' Go<br/> Chicken Caesar Salad w/Roll<br/> Garden Salad w/Roll<br/> Ham &amp; Cheese Sub<br/> Tuna Sub</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Oatmeal<br/> Breakfast Pizza<br/> Bagel w Cream Cheese</p> | <p>Hot Ham &amp; Cheese Melt w/Tater Tots<br/> Chicken Burger<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Vegetarian Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli</p> <p>Grab n' Go<br/> Mandarin Chicken Salad<br/> Garden Salad w/roll<br/> American Combo Sub<br/> Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Breakfast Burrito<br/> Sausage &amp; Cheese English Muffin<br/> Bagel w Cream Cheese</p> | <p>Chicken Teriyaki over Brown Rice<br/> Chicken Burger<br/> Cheeseburger or Hamburger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Taco Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli</p> <p>Grab n' Go<br/> Chef Salad w/Roll<br/> Chicken Caesar Salad w/Roll<br/> Turkey &amp; Cream Cheese<br/> Pinwheels<br/> Tuna Sub</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Yogurt w Graham Crackers<br/> Ham &amp; Cheese English Muffin<br/> Bagel w Cream Cheese</p> | <p>Wiener Wrap w/Green Beans<br/> Chicken Burger<br/> Cheeseburger or Western Burger<br/> Pepperoni Pizza<br/> Cheese Pizza<br/> Supreme Pizza<br/> Salsa Line<br/> Made to Order Tacos or Nachos<br/> Made to Order Deli</p> <p>Grab n' Go<br/> Ham &amp; Cheese Sub<br/> Vegetarian Sub<br/> Southwest Taco Salad<br/> Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/> Assorted Cereals<br/> Pancakes w/Fruit Topping<br/> Egg &amp; Cheese Biscuit<br/> Bagel w Cream Cheese</p>             |
|  |  |  |  |   |

| Day 11  | Day 12   | Day 13  | Day 14  | Day 15   |
|---|--|---|---|--|
| <p>Baked White Meat Chicken Nuggets w/Roll<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Biscuits and Gravy<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p> | <p>Spicy Chicken with Yakisoba Noodles<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Hawaiian Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chicken Caesar Salad w/Roll<br/>Garden Salad w/Roll<br/>Ham &amp; Cheese Sub<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Oatmeal<br/>Breakfast Pizza<br/>Bagel w Cream Cheese</p>    | <p>Parmesan Chicken with Pasta<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Vegetarian Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Mandarin Chicken Salad<br/>Garden Salad w/roll<br/>American Combo Sub<br/>Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Breakfast Burrito<br/>Sausage &amp; Cheese<br/>English Muffin<br/>Bagel w Cream Cheese</p>        | <p>Three Cheese &amp; Vegetable Baked Ziti w/Roll<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Chicken Taco<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Taco Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Chicken Caesar Salad w/Roll<br/>Turkey &amp; Cream Cheese<br/>Pinwheels<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Yogurt w Graham Crackers<br/>Ham &amp; Cheese English Muffin<br/>Bagel w Cream Cheese</p> | <p>Turkey Gravy over Mashed Potatoes &amp; Roll<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Chicken Fajitas<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Supreme Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Ham &amp; Cheese Sub<br/>Vegetarian Sub<br/>Southwest Taco Salad<br/>Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Pancakes w/Fruit Topping<br/>Egg &amp; Cheese Biscuit<br/>Bagel w Cream Cheese</p> |
| Day 16  | Day 17   | Day 18  | Day 19  | Day 20   |
| <p>Baked Chicken Bites w/Mashed Potatoes<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>French Toast Sticks<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p>  | <p>Teriyaki Chicken over Yakisoba Noodles<br/>Chicken Sandwich<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Hawaiian Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chicken Caesar Salad w/Roll<br/>Garden Salad w/Roll<br/>Ham &amp; Cheese Sub<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Oatmeal<br/>Breakfast Pizza<br/>Bagel w Cream Cheese</p> | <p>Sweet &amp; Sour Chicken Over Rice<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Vegetarian Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Mandarin Chicken Salad<br/>Garden Salad w/roll<br/>American Combo Sub<br/>Egg Salad Sandwich</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Breakfast Burrito<br/>Sausage &amp; Cheese<br/>English Muffin<br/>Bagel w Cream Cheese</p> | <p>Zesty Marinara w/Beef over Pasta w/French Bread<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Taco Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Chicken Caesar Salad w/Roll<br/>Turkey &amp; Cream Cheese<br/>Pinwheels<br/>Tuna Sub</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Yogurt w Graham Crackers<br/>Ham &amp; Cheese English Muffin<br/>Bagel w Cream Cheese</p>                 | <p>Chili Frito Pie w/Garden Vegetables<br/>Chicken Burger<br/>Cheeseburger or Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Supreme Pizza<br/>Salsa Line<br/>Made to Order Tacos or Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Ham &amp; Cheese Sub<br/>Vegetarian Sub<br/>Southwest Taco Salad<br/>Garden Salad w/Roll</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Pancakes w/Fruit Topping<br/>Egg &amp; Cheese Biscuit<br/>Bagel w Cream Cheese</p>                              |
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| <p><b>Day 21</b></p>   |   |
| <p>Baked Chicken Tenders<br/>w/Brown Rice Pilaf<br/>Chicken Sandwich<br/>Cheeseburger or<br/>Hamburger<br/>Pepperoni Pizza<br/>Cheese Pizza<br/>Meat Lover's Pizza<br/>Salsa Line<br/>Made to Order Tacos or<br/>Nachos<br/>Made to Order Deli<br/>Grab n' Go<br/>Chef Salad w/Roll<br/>Garden Salad w/Roll<br/>Turkey &amp; Cheese Sub<br/>Vegetarian Wrap</p> <p><b>BREAKFAST:</b><br/>Assorted Cereals<br/>Biscuits and Gravy<br/>Egg &amp; Cheese Muffin<br/>Yogurt &amp; Graham Crackers<br/>Bagel w/Cream Cheese</p> | <p><b>A variety of fresh fruits and vegetables are provided daily with every Lunch on our offering bar.</b><br/><b>Buns are Whole Grain or Multi-Grain. Made to order Deli includes herbal and whole grain wraps daily. A variety of condiments are offered daily.</b><br/><b>A variety Low and Non-Fat Milk are offered with all Meals.</b></p> <p><b>Breakfast includes choice of above entrées or cereal daily.</b><br/><b>Also included are multiple choices of fresh and canned fruit.</b><br/><b>Low and Non-Fat Milk are offered with all Breakfasts</b></p> |