Terrell Independent School District Gilbert Willie Sr. Elementary 2025-2026 Campus Improvement Plan

Accountability Rating: C



Board Approval Date: October 20, 2025 **Public Presentation Date:** October 20, 2025

Mission Statement

The mission of the Terrell Independent School District, a community rooted in connection, is to provide an exceptional learning experience in a safe, nurturing environment, empowering our students to achieve excellence and to be responsible and ethical members of an ever-changing society.

Our mission at Gilbert Willie Elementary is to love, care, and serve our students, staff, and community.

Vision

The vision of Terrell ISD is to cultivate an innovative learning community where students are prepared to adapt and excel in a complex and rapidly changing world.

Our vision at GWE is to inspire all students to be the best they can be academically and socially.

Value Statement

Terrell ISD is a 5-A district located east of Dallas and has an approximate enrollment of 5,250 sstudents served by nine campuses. Established in 1883, Terrell Independent School District has a proud history of community and providing a quality education to our students. It is our belief that the future of our community, state, and nation hinges on the student being educated by our school system.

Our Motto:

Expect more. Achieve more.

Our Values:

T - Treat people right

I - Inspire Tiger Pride

G - Get better every day

E - Every day, we show up and are productive

R - Reach toward our common goal as a team

S - Say what you mean; mean what you say; do what you say

For information about the comprehensive needs assessment executive summary as well as additional district achievements and the student demographics, please visit the district website at www.terrellisd.org or the TEA website at https://tea.texas.gov. The district improvement planning process is intended to serve as a collaborative planning tool by utilizing community and staff input to develop goals for the upcoming school year. The members of the team chose the strategic objectives which are completely aligned with each campus plan.

TERRELL ISD does not discriminate on the basis of race, color, national origin, sex, or disability in its programs or activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the nondiscrimination policies: Derrell Coleman, General Counsel, 700 Catherine Street, Terrell, Texas 75160, (972) 563-7504.

TERRELL ISD no discrimina por motivos de raza, color, origen nacional, sexo, o discapacidad en sus programas o actividades y brinda igualdad de acceso a los Boy Scouts y otros grupos juveniles designados. La siguiente persona ha sido designada para manejar consultas sobre las políticas de no discriminación: Derrell Coleman, General Counsel, 700 Catherine Street, Terrell, Texas 75160, (972) 563-7504.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Gilbert Willie Elementary, a Terrell ISD campus, is a minority majority campus with a high rate of economically disadvantaged students, comprised of 671 students from kindergarten to fifth grade. Our enrollment is fairly consistent with previous years. The attendance rate is that of about 93%. The campus has 61 staff members that serve our students and families, with 71% of teachers certified and considered highly qualified and a 62% teacher retention rate this past school year. The expectation is for all students to achieve at a high level while nurturing healthy relationships with students, parents, and community.

Gilbert Willie Elementary is a very diverse population of students with specific supports to serve the needs of each student. Our population demographics are:

African American - 23%, Hispanic - 52%, White - 19%, Two or More - 5%. Student demographics for programs include: Emergent Bilingual - 23%, Special Education - 19%, Gifted and Talented - 4.53%, Dyslexia - 4%. Other student demographics include: Economically Disadvantaged - 83%, At Risk - 52%, Homeless - 4%.

Gilbert Willie Elementary provides professional development for all staff and weekly content team meetings for teachers to build content and effective instruction strategies. Gilbert Willie Elementary provides staff development opportunities for teachers and staff in order to increase student achievement for all students with a focus on the needs of economically disadvantaged students, EB students, and other special student populations. Teachers are expected to obtain their ESL certification in order to serve the needs of our EB population. A continued effort is maintained to have staff demographics match student demographics in terms of recruitment. Social-emotional learning skills are implemented by the teachers each day; lessons are provided by the campus counselor. In addition, the counselor provides guidance lessons to classrooms and meets the social & emotional needs of individual students, along with our campus restorative coach. Throughout the school year, there are opportunities for parents to be involved in their child's education.

Demographics Strengths

Willie has a diverse student population and honors culture and heritage.

Willie's teacher retention rate was 62%.

Willie families are supportive of the campus and activities.

Professional development is specific and targeted to the needs of the campus.

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on RLA STAAR.

Root Cause: The need to strengthen tier two instruction using data driven decision making.

Problem Statement 2 (Prioritized): Campus did not meet the attendance goal.

Root Cause: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Student Learning

Student Learning Summary

According to the Texas Education Agency, the Gilbert Willie Sr. accountability rating for the 2024-2025 school year is a C (74), which is up from an F (59) the previous school year. This rating came primarily from Domain II (a) and Domain III. STAAR scores include performing levels of Approaches, Meets, Masters, and Did Not Meet Level Performance and when calculated for Domain I the score is an F (56). The Approaches category indicates that students have a minimal understanding of the grade level content. The Meets category indicates that students have a high likelihood of success in the next grade or course but may still need some targeted academic intervention. The Masters category indicates that students are likely to succeed in the next grade level. TISD needs to increase the number of students attaining Meets and Masters on state assessments.

We have a number of evidences, beyond a state test, that demonstrate the positive impact of Terrell ISD.

Terrell ISD is financially stable and received the highest rating possible in that area - an A+ Superior financial FIRST Rating.

TISD implemented new curriculum in RLA (Amplify), Math (Eureka), Science (McGraw-Hill), and Social Studies (Studies Weekly & Lowman); we therefore expected a 'dip' in our scores. However, that was not the case. Our curriculum is considered HQIM (high quality instructional materials), aligned to the state standards, rigorous, and is accessible to all teachers. Common assessments across grade level disciplines are regularly monitored and multiple on-line tools for disaggregation of data are available. A PLC (Professional Learning Community) protocol has been implemented on the campus. The campus leadership team ensures that this time is protected, purposeful, and productive. PLCs also provide an opportunity for collaboration as well as job-embedded, classroom-focused professional development.

The district places emphasis on supporting all student groups and addressing the needs of economically disadvantaged students, EB students, Special Education, Gifted & Talented, and other special student populations. Teachers obtain ESL certification and GT certification as needed in order to address the needs of students and increase student achievement. Efforts are made to provide parent support and training at each campus. A dual-language model has been added at the Pre-K through 3rd grade levels to enrich language acquisition and programs have been added to develop English language at the secondary levels.

Consistent program monitoring for academics, behavior, and attendance is established through a systemic Multi-Tiered Systems of Support (MTSS) process that is implemented for all students. All students not performing satisfactorily on STAAR exams receive 30 hours of tutoring per subject needed. 30 minutes a day are set aside for intervention. During this time teachers pull small groups while the remainder of the students work on IXL or intervention activities aligned to the curriculum. Social and emotional learning is at the forefront and numerous resources have been expended to ensure the emotional safety of our students and faculty. Social Workers, social/emotional curriculum and Changemaker programs have been incorporated into the school day. Teachers at Gilbert Willie Sr. are provided with daily

SEL slides; these are created on campus by our counselor.

TISD offers a routine and consistent schedule of quality academic enrichment activities that impact our community in the most positive way. The ExCEL Center provides academic and enrichment activities throughout the school year. By utilizing the ExCEL Center and other facilities, TISD provides safe out-of-school time programs for all students including those in greatest need of academic and family support. Continued opportunities are provided year round for all students to increase student achievement. The district offers accelerated instruction through advanced level courses, gifted & talented programs, dual credit opportunities, career & technology pathways, and other opportunities. Additionally, TISD provides student options of services by establishing satellite campuses, such as the Health Science Academy, to address specific skill sets.

The district is focused on increasing educational rigor and increasing student achievement by building the capacity of its employees including teachers, leaders, support staff, and ancillary staff. The district provides ongoing professional development for administrators, teachers, and staff to build content and effective instruction strategies, bridge gaps, embrace diversity, and build a culture of trust and respect. The district provides job-embedded, data-driven, and classroom-focused professional development through Professional Learning Communities (PLCs) with collaborative team meetings. In partnership with Big Rocks and TNTP, teachers and leaders development as they learn TEKS-based strategies, increase the rigor and depth of knowledge in the classroom, learn effective instructional strategies, and increase content knowledge. Measures exist to ensure that teachers and leaders implement the learning from professional learning experiences. NUMEROUS student groups have been honored with state recognition and accomplishments including state awards. Robotics advanced to World competition, Athletics and public speaking produced 1st place metals at the state level, fine arts in band, theatre, and arts received acclamation.

Leading with the vision of EXPECT MORE. ACHIEVE MORE. It is the instructional goal that ALL students grow one band/half band on their IXL (K-2) or STAAR (3-5). Based on an analysis of data, students, and specific special populations, decisions are made to address the needs and supports necessary to master the challenging State academic standards.

The Texas Academic Performance Report indicates an achievement gap between student populations. Based on an analysis of data, students and specific special populations are in need of support to master the challenging State academic standards. Professional Development is necessary to equip personnel with the skills necessary to address equity for all, the social/emotional needs of students, provide engaging, grade-level appropriate, strong instruction which includes, in part, TEKS Analysis, differentiated instruction, scaffolding instruction, making content comprehensible, project based learning, drop-out prevention, and culturally responsive teaching.

Additional information is available at www.txschool.org

Student Learning Strengths

STAAR scores improved to an overall rating of a C (74).

Overall Approaches level STAAR Reading, Math, and Science improved from the previous school year.

Job-embedded professional development is provided to staff during Friday PD as well as weekly PLCs.

Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Domain 1 - Student Achievement targets are not reached by all students.

Root Cause: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

School Processes & Programs

School Processes & Programs Summary

The district adopted a 4 day student calendar for 2025-2026 school year to attract quality educators and keep students engaged and present. To this end, the district has seen a positive impact on attendance and a significant double-digit increase in teacher retention. The level of experience for our instructional staff has increased as well. Additionally, there has been a significant drop in discipline referrals. The 4-day instructional calendar provides students more time for jobs, rest, family, homework and extracurricular activities. An additional day for targeted professional development focusing on instructional strategies and interventions to impact performance levels is available monthly on Fridays throughout the school year. Terrell ISD is also proud to provide competitive salaries to our staff, ranking in the top in Kaufman County.

The district actively recruits highly qualified staff throughout the year by attending colleges, universities, virtual job-fairs, hosting job fairs, and word of mouth by returning staff members. Instructional paraprofessionals are highly qualified and certified as appropriate. Efforts are made to recruit and retain teachers with composite, Bilingual/ESL, and GT certifications. Stipends are provided in shortage/hard-to-fill areas such as our Life Skills staff. Current personnel are required to obtain necessary certifications as needed. The District provides incentives to teachers such as competitive salaries, increased contributions to health care, life insurance, personal days (in addition to state days), sick leave pool, 403(b) matching opportunities, retention bonuses, access to the fitness center and other incentives.

At the heart of all professional development is the improved quality and retention of effective teachers and leaders to impact student growth and performance. The needs for effective instruction, enhanced interventions to close academic gaps, and increased literacy are evident. Therefore, intensive, collaborative and job-embedded professional development is provided to all staff. Focusing on classroom practices, data-driven instruction, increasing student achievement, language acquisition, social-emotional intelligence and cultural responsiveness are but a few of the areas professional development will address. Professional Learning Communities (PLCs) lay the framework for collaborative team meetings, job-embedded professional development, collaboration and cross-training opportunities. Through partnership with Big Rock, Region 10, and TNTP, teachers and leaders learn the knowledge, strategies, and implementation needed to ensure an effective educator is in the classroom everyday.

All teachers new to Terrell ISD have an onboarding experience and attend New Teacher Orientation. Flexible exchange days allow teachers/employees to select professional development that meets their individual needs. Instructional Coaches are in place to ensure teachers are implementing curriculum with fidelity. They also ensure the alignment of our curriculum with our assessments. Campus administrators work in conjunction with the coaches to ensure this implementation by attending PLCs as well as conducting weekly instructional walks with feedback to teachers. Per House Bill 3 (HB 3), passed by the 86th Texas Legislature in June

of 2019, all kindergarten through third grade teachers and principals attend a teacher literacy achievement academy called the HB3 Reading Academies. Along with administrative support in place to address social and emotional needs, school psychologists and counselors are also readily available.

Terrell ISD has a targeted focus on the high achievement of students which is addressed through quality leadership, high-quality and effective teaching and engaged learning. Teachers receive regular observations and appropriate feedback to implement effective instruction. The National Institute of Excellence in Teaching's Teacher Learning Rubric (TLR) is utilized as the evaluative tool for effective classroom instruction. The district provides annual training of the teacher evaluation rubric, calibrates results, and holds staff accountable for increasing student performance. Targeted Improvement Plans and Strategic Support Plans are in place, as needed, to identify specific goals and monitor campus and student group performance.

The district provides opportunities for all stakeholders to share input for improving TISD. Committees such as: District Educational Improvement Council (DEIC), Campus Leaderships Teams, Campus Site-Based Decision Making Committees, Parent Teacher Organizations (PTO), Head Start Advisory Council, TISD Ambassadors, Superintendent's Advisory Council, Facility Improvement Committee, and CTE Advisory Board allow stakeholder input for improvement. These school committees and decision making bodies make it easy for teachers, parents, paraprofessionals, support staff, and students to be heard and, in turn, be part of developing solutions to identified problems. Additionally, teachers participate in department meetings, Professional Learning Communities, faculty meetings, and have open access to the campus administration and district leadership through the Leading & Learning department. Staff members are encouraged to take ownership and provide leadership by participating in a variety of campus/district committees.

TISD monitors high expectations and critical thinking for high student achievement by conducting monthly walks on campus. With the adoption of new curriculum, students are receiving aligned, rigorous instruction in classrooms. A scope and sequence geared toward meeting the needs of Terrell ISD students is provided. Common unit assessments aligned to state standards are developed, with teacher input, to measure student progress. PLC's ensure collaboration, proper use of the scope and sequence, and ensure proper instructional delivery. Instructional Coaches promote teaching with the end in mind, i.e. backward design. Curriculum is aligned to the TEKS and ELPS (English Language Proficiency Standards). Additionally, the TEKS Resource Curriculum Framework is available to all teachers.

The district provides a robust professional development program in order to increase student achievement in all areas. Instruction is connected to best practices based on student needs and responses to intervention. Professional development may include but is not limited to the following: Professional Learning Communities (PLCs), vertical alignment activities, campus leadership meetings, campus site visits, and content area professional development.

Terrell ISD is part of the Region 10 Fiber Consortium which upgraded the district's internet connectivity (through E-Rate) to 10 gigabytes. Computers are provided in classrooms for students use and provides its employees with standard technology equipment including laptops, document cameras, and projectors. Red Cats and Classroom Performance Systems (CPS) are available as needed. Terrell ISD provides for the continuation of digital programs Sirius for Tier 1 and IXL for Tier 2 support classroom instruction. Classlink serves as a single sign on for all teacher and student digital programs login. The TISD technology department increased its number of support staff to assist with the implementation of technology programs and hardware system maintenance. Training in the use and care of

technological equipment, use of software programs, and care of devices is ongoing. The district continues to replace equipment with updated technology. Digital literacy and citizenship training are provided.

Programs and services that have a significant link to student performance include coordinated school health services, social services, fine arts, athletics, career & technology, etc. STEM opportunities are available to all students K-12. College, Career and Military guidance and counseling is provided to all students. TISD continues to expand and enhance our CTE program offerings to help prepare students for life beyond high school. We offer students multiple pathways in all five endorsement options. The district regularly reviews it CTE Programming and has expanded to include parthways in Marketing & Sales, Exercise & Wellness, and Ag Mechanics this year. Continued opportunities are provided for students to participate and obtain dual credit, Advanced Placement (AP) courses, Career Technical Education (CTE) certifications, and the Associate's degree program. STEM classes are available K-12.

Bilingual/ESL Programs have expanded to ensure language acquisition in the areas of listening, speaking, reading and writing. A dual language program is available at WH Burnett and Wood Elementary schools under the guidance of a Bilingual Coordinator. The ELPS (English Language Proficiency Standards) are embedded into the daily curriculum, training for ELPS and instructional strategies are ongoing, newcomer interventions are in place, and translation devices are available for classroom instruction. Each elementary campus has Bilingual Instructional Aide to serve the needs of our bilingual students.

The Leading & Learning team of administrators, curriculum writers, instructional coaches, and various directors of special programs, use data to guide and impact classroom instruction. Data driven decision making drives the choices for materials and resources for classroom teachers, as well as district initiatives. Resources for early literacy development, digital fluency, college & career readiness, and high student achievement are provided.

The district has established a framework that addresses consistent support for academic performance, behavior expectations, and character development. Master schedules are developed to maximize instructional time and support accelerated instruction. Principals maintain systems to ensure smooth operations of their campuses including: safety drills, duty rosters, student support services, counseling, extra-curricular programs, enrichment opportunities, and daily needs. A variety of student organizations and activities are available to students. Transportation for after-hours activities is available to all students to allow participation in academic tutorials and athletics. Facility improvements provide a safe and secure environment for students, staff, and parents across the district. Additionally, in partnership with Communities in Schools and a grant, an after-school program is in place for students in elementary grades.

A partnership exists with Terrell State Hospital staff, doctors, staff volunteers, and community relations. Services are provided through the Terrell Alternative Education Center (TAEC) to support students who are in danger of dropping out of school, recovery of students that have dropped out of school, and those in need of pregnancy related services. A credit recovery program and Graduation Team are also in place at Terrell High School to recover students at-risk of dropping out. Additional satellite campuses are established to meet the unique needs of students.

Terrell ISD is identified as a District of Innovation by the Texas Education Agency allowing the Terrell ISD Board of Trustee local control over a number of issues including, but not limited to, district calendar start/end times and local certification. The District of Innovation Plan for 2022-2027 was adopted by the TISD Board of

Trustees, filed with the Texas Education Agency, and may be found on the district's website.

Safety plans and safety drills in place at all campuses. Many automated digitized systems have been added to ensure continuity of services to our students, staff, and community. In an effort to hear from our stakeholders, surveys are conducted to better understand the needs and desires of our community as we plan for the future success of our students and schools. To secure students social and emotional well-being, Gilbert Willie Sr. 3rd-5th grade classrooms have 'Phone Home' boxes in order to secure students' personal cellular devices throughout the day so students may focus on face-to-face engagement with their peers, adults and focus their attentions on learning.

School Processes & Programs Strengths

4-day Instructional Calendar

Phone Home (secure lock boxes) for cellphones are utilized in 3rd-5th grade to minimize classroom disruptions

Technology in classrooms (K-1 iPads, 2-5 Chromebooks)

Amplify, Eureka, McGraw-Hill, and Lowman are new curriculum being implemented in all classrooms

Most teachers are scoring at a Proficient or higher average on the TLR appraisal rubric

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1 (Prioritized): There is a need to strengthening alignment between curriculum, instruction, and assessment.

Root Cause: Although new curriculum and common assessments have been adopted, the assessments did not align with our state accountability assessment.

Perceptions

Perceptions Summary

Many great things are happening in Terrell ISD! At Gilbert willie, community partners engage with our students through programs such as STAAR Pep Rally, Grands on the Go, GLO Girls and Mentoring Minds for our young men. In addition, families of Gilbert Willie are encouraged to attend our elementary programs, Literacy Night, parent conferences, Title 1/Open House, and Brag Night. Terrell ISD also hosts various parent and community engagement programs such as: Veterans' Day Program, Alumni Breakfasts, Senior Citizen Appreciation Luncheon, Hall of Fame Induction and Luncheon, Hispanic Heritage Day, Black History Program, College & Career Fairs, Volunteer luncheons, and community health clinics and services provided at school, in which our families are encouraged to attend. Parents are routinely welcomed at our campuses and many opportunities for involvement are provided. This year students at Gilbert Willie are invited to participate in clubs such as: Honor Choir, Robotics, K-Kids, Patriot Club, Spelling Bee, Academic UIL, Tiger Cubs of Character, Student Council, and Superintendent Advisory Council. Along with the district, Gilbert Willie strives to make the public aware of all the positive experiences our students and staff enjoy daily.

Terrell ISD seeks ways to engage parents, students, staff, and the community to gain insight, catalyze change, and monitor improvements and develop strategic plans to address these unique perspectives. Community mentors provide assistance to our students, Silver Seniors connects our senior-citizens with our senior-students, Dads at Doors provide a male influence and positive connections to start the school day, Grands on the Go engage our grandparents to support not only their own grandchildren but others as well, Boys to Men connects adult males with our student male population teaching them behaviors instrumental in the transition to manhood. The EDC, City of Terrell, Terrell Chamber of Commerce, Terrell Excellence Foundation, and many local business partner with Terrell ISD and regularly collaborate for the betterment of our students. In partnership with Communities in Schools, an after-school care program exists for elementary grades. The ExCEL Center is designed to provide a multi-purpose area for the community, parents, and students to engage in extended learning opportunities and well-rounded physical health.

Communication and transparency are important to Terrell ISD. The district works to provide avenues for parents and stakeholders to share new ideas and create activities that promote wide-spread student and family participation/engagement. To promote parental engagement and partnership, the district strives to utilize multiple forms of communication including social media. Campus staff members make home visits to build relationships and connections with parents and students. Terrell ISD pursues multiple avenues to support communication with parents including, but not limited to: Parent Portal, Remind messenger program, Facebook, Twitter, hosting campus nights (Read-a-Thon, Math Night, Title 1 Parent Night, etc.), and holding adult education classes. The superintendent provides weekly "Wednesdays with Warnock" to highlight campus programs and provide topic specific communication to parents. The district encourages the use of Spanish language translators for all campus activities. The district provides "Sayhi", a free phone application that interprets two language conversations instantly and

"Epic", an electronic library with a wide variety of books in English and Spanish, including read aloud books, and Spanish to English headset translators.

Terrell ISD seeks ways to engage parents, students, staff, and the community. The Terrell ISD Excellence Center for Enhanced Learning (ExCEL) Center exists to provide quality opportunities for our youth to enhance their education, athletic skills, their character and their lives. TISD offers a routine and consistent schedule of quality academic enrichment activities to impact our community. TISD provides safe out-of-school time programs for all students including those in greatest need of academic and family support. To this end, the EXCEL Center is utilized to support year round student engaging academic and enrichment activities. ExCEL hosts adult education courses including, ESL, citizenship, CPR, cooking, GED, and financial literacy. Additionally, senior citizens and district employees have access to a fitness center to promote balanced and healthy lifestyles.

Participation in District Educational Improvement Council, Superintendent's Advisory Council, DOI Committees, Parent Engagement Committees, campus volunteers, PALS program, Head Start Advisory Council, campus site-based committees, TISD Ambassadors, and many others allow students, parents and community/business leaders voice in Terrell ISD. To communicate opportunities for parent engagement, the district advertises district activities and events such as neighborhood Back to School Bashes throughout the community, Open Houses, Parent-Teacher conferences, ExCEL enrichment activities through website, Facebook, Twitter, flyers/brochures, campus newsletters, district publications. A parental involvement newsletter is available in multiple languages on the Terrell ISD Website to assist parents with information on how to help their children with school activities and to improve the school-parent partnership. Volunteer opportunities are emphasized district-wide. The district provides the Community Resource Guide in both English and Spanish. The Terrell ISD website houses need to know information regarding the district and updated parent information is maintained on the District database ASCENDER.

Several of our schools will exceed capacity in the next couple of years while continuing to age and require critical maintenance attention. We want to ensure Terrell ISD is prepared and equipped with efficient and safe facilities and adequate resources needed to meet the needs of every child under our care. The May 2025 bond election is scheduled and will require the YES vote of citizens to pass. Therefore, the district will enhance its communication efforts to better understand the needs and desires of the community so we can effectively plan for the future success of our students and schools.

The District promotes partnerships with the community. Businesses support the district in a number of ways including: (1) hosting profit sharing evenings (2) providing grant opportunities for campuses, teachers, and students through the TISD Excellence Foundation, (3) TVCC partners with the district for dual credit courses and the Health Science Academy, (4) Business supports of CTE and Teacher of the Year programs, (5) Kiwanis K-Kids provide an incentive program, (6) Economic Development Board, (7) Chamber of Commerce, (8) City of Terrell, (9) Share Center, (10) Community in Schools, and many other partnerships.

The district places priority on safety. All campuses have a police officer and complete safety drills, view multiple security cameras, attend district safety meetings, complete compliance training and continuing education training. The district created a Crisis Command Center for the police department to have immediate access to all district cameras as well as local emergency agencies. The district continues to upgrade safety features and training (i.e., cameras, locks, professional development opportunities, Gold Star Transportation, etc.). To address behavior issues, the district implemented a step system code of conduct, trained teachers in classroom management and student engagement practices, trained a team of teachers in Crisis Prevention Institute techniques, teachers practice Restorative

Discipline and Positive Behavior Interventions and Supports, and ROAR. The ROAR Packet was established to act on reports of threats or bullying. A pattern of African American males and students in special education represent a higher number of disciplinary actions than other populations exist. In addition to the aforementioned support, the district has purchased Bark for Schools is a student and school safety product that detects potential problems across Google Workspace, Microsoft 365, and Chrome to help protect students.

For the 2023-2024 school year attendance dropped to 94%, which is below state average. Student attendance is a focused area of concern as attendance has a direct impact on student achievement. Attendance rates are a priority to the district and a goal of 96% is in place and monitored.

The teacher turnover rate in Terrell ISD is consistently higher than state average but has seen a dramatic decrease since the implementation of a four-day instructional calendar. To support inexperienced teachers and lower teacher turnover rates, the district hosts an annual New Teacher Orientation and a monthly Tiger Academy. All first and second year teachers are assigned a mentor teacher to provide regular and consistent support. Teacher Leadership participates in peer coaching and shares in distributive leadership at the elementary campuses.

87% of our students receive free breakfast and lunch.

An After-School Care program is provided for many students.

Our district was nationally-recognized and awarded the Empowered Seal district for our exemplary commitment to whole child education.

And, we have the highest financial rating possible.

TISD will focus on providing quality instruction and academic challenge while ensuring high expectations for all students.

Perceptions Strengths

Financial stability of the district and responsible stewardship of funds

Safe schools with police presence on each campus

Numerous engagement opportunities for students, community and parents

Community members that partner with the campus

Problem Statements Identifying Perceptions Needs

Problem Statement 1 (Prioritized): Parents attend the campus functions with their families but are not stepping up to help or lead. **Root Cause:** Clear communication as to the purpose of PTO and how they can help the school as well as how to get a PTO organized on campus.

Priority Problem Statements

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on RLA STAAR.

Root Cause 1: The need to strengthen tier two instruction using data driven decision making.

Problem Statement 1 Areas: Demographics

Problem Statement 2: Campus did not meet the attendance goal.

Root Cause 2: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Problem Statement 2 Areas: Demographics

Problem Statement 3: Domain 1 - Student Achievement targets are not reached by all students.

Root Cause 3: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

Problem Statement 3 Areas: Student Learning

Problem Statement 4: There is a need to strengthening alignment between curriculum, instruction, and assessment.

Root Cause 4: Although new curriculum and common assessments have been adopted, the assessments did not align with our state accountability assessment.

Problem Statement 4 Areas: School Processes & Programs

Problem Statement 5: Parents attend the campus functions with their families but are not stepping up to help or lead.

Root Cause 5: Clear communication as to the purpose of PTO and how they can help the school as well as how to get a PTO organized on campus.

Problem Statement 5 Areas: Perceptions

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations
- Federal Report Card and accountability data
- RDA data

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT
- · Local benchmark or common assessments data
- Running Records results
- Texas approved PreK 2nd grade assessment data
- Other PreK 2nd grade assessment data

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- · At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Gifted and talented data
- Dual-credit and/or college prep course completion data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- · Attendance data
- · Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data
- Enrollment trends

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- · State certified and high quality staff data
- Campus leadership data
- Professional development needs assessment data

Parent/Community Data

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Capacity and resources data
- Budgets/entitlements and expenditures data

Goals

Goal 1: STUDENT ACHIEVEMENT: Accelerate student learning to dramatically increase the number of students who perform on or above grade level.

Performance Objective 1: Performance Objective 1EditRemoveNew Strategy Improve SUPPORTS to positively impact student learning to ensure a well-rounded education.

High Priority

Evaluation Data Sources: Teacher Walkthroughs and Evaluations, Professional Development sign-ins and agendas (including PLC).

	Strategy 1 Details					Rev	iews	
	Provide and monitor the effective use of instructional PROGRAMS a				For	mative		Summative
MATERIALS GROUPS inc	formance of all students personalized learning/DIGITAL PROGRAI S, and RESOURCES to support and reinforce teaching and learning luding neglected/delinquent youth, At-Risk, GT, Special Ed, Homel to ensure a WELL-ROUNDED-EDUCATION.	LL STUDENT	Nov]	Feb	June		
Strategy Close th Quarterl Math, G	y's Expected Result/Impact: Increase the percentage of all students e achievement gaps for our AA student population y checks of usage and student performance data [STAAR, TELPAS rowth, Gaps, CCMR, etc.] esponsible for Monitoring: Campus Principal	•						
Action #	Actions for Implementation	Person(s) Responsible	Timeline					
1	Identify students in need of intervention using universal screeners, formative assessments, and state/district data.	Instructional Coaches Campus Principals	8/2025-4/2026					
2	Provide tiered interventions in small-group or one-on-one settings during and outside the school day.	Instructional Coaches Campus Principals	8/2025-4/2026					
3	Ensure interventions address the needs of all student groups	Instructional Coaches Campus Principals	8/2025-4/2026					
Recruit, and colle Problen	n Statements: Demographics 1 - Student Learning 1 g Sources: Amplify, Eureka, SeeSaw - 199 General Fund - \$37,000							

		Strategy 2 Details					Rev	views	
		NTERVENTIONS & MULTI-TIERED SYSTEM OF SUPPORT					Formative		Summative
		ed interventions to students with academic and behavioral needs, e explosive behaviors that interfere with learning.	ed	Nov	Feb	June			
		's Expected Result/Impact: Targeted instructional supports for in student behavior to increase student learning.	students in need of assistar	ice.					
Sta	aff Re	sponsible for Monitoring: Campus Principal							
A	ction #	Actions for Implementation	Person(s) Responsible	Timeline					
	1	Establish clear Tier 1, Tier 2, and Tier 3 intervention structures for both academics and behavior.	Campus Principals Instructional Coaches	09/2025-05	/2026				
	2	Deliver small-group and individualized instructional support during intervention/enrichment periods.	Campus Principals Instructional Coaches	09/2025-05	/2026				
	3	Hold data review meetings at least once every 6-9 weeks to monitor intervention effectiveness.	Campus Principals Instructional Coaches	09/2025-05	/2026				
		Driven Accountability							
		Statements: Demographics 1 - Student Learning 1							
Fu	ınding	Sources: Branching Minds - 199 General Fund - \$6,500							

	Strategy 3 Details				Rev	iews	
	CURRICULUM				Formative		Summativ
	able curriculum aligned to state standards. y's Expected Result/Impact: Alignment of the the written, taught, a	and tested curriculum		Nov	Feb	June	
	esponsible for Monitoring: Campus Principal						
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Conduct curriculum audits and walkthroughs to ensure instructional delivery matches the written curriculum. Campus Principals Instructional Coaches 8/2025-4/2026						
2	Offer ongoing professional development for teachers on curriculum Campus Principals						
	n Statements: Student Learning 1 - School Processes & Programs 1 g Sources: Amplify, Great Minds - 410 IMA Funds - \$74,214						
	Strategy 4 Details					iews	
00	PROFESSIONAL DEVELOPMENT & COACHING	es and support staff			Formative	Т	Summati
de job-e				Nov		iews June	Summati
de job-e Strateg y	PROFESSIONAL DEVELOPMENT & COACHING mbedded coaching opportunities to campus leaders, teachers, coach			Nov	Formative	Т	Summativ
de job-e Strateg y	PROFESSIONAL DEVELOPMENT & COACHING mbedded coaching opportunities to campus leaders, teachers, coach y's Expected Result/Impact: Increased teacher and student perform		Timeline	Nov	Formative	Т	Summativ
de job-e Strategy Staff Re Action	PROFESSIONAL DEVELOPMENT & COACHING mbedded coaching opportunities to campus leaders, teachers, coach y's Expected Result/Impact: Increased teacher and student perform esponsible for Monitoring: Campus Principal	nance	Timeline 8/2025-4/2026	Nov	Formative	Т	Summativ
de job-e Strategy Staff Re Action	PROFESSIONAL DEVELOPMENT & COACHING mbedded coaching opportunities to campus leaders, teachers, coach y's Expected Result/Impact: Increased teacher and student perform esponsible for Monitoring: Campus Principal Actions for Implementation Conduct regular coaching cycles that include classroom	Person(s) Responsible Instructional Coaches		Nov	Formative	Т	Summati

		Strategy 5 Details			Rev	views		
		ESEARCH-BASED BEST PRACTICES				Formative		Summative
St	rategy	ensure an effective educator in in every classroom and students are engages in the student student learning to the student learning the		day.	Nov	Feb	June	
St	aff Re	sponsible for Monitoring: Campus Principal						
A	ction #	Actions for Implementation	Person(s) Responsible	Timeline				
	1	Monitor teacher effectiveness using classroom walkthroughs, observations, and student growth data, and provide targeted support where needed.	Campus Principals Instructional Coaches	08/2025-05/2026				
	2	Use PLCs and data meetings to analyze student work, adjust instructional practices, and share best practices across grade levels.	Campus Principals Instructional Coaches	08/2025-05/2026				
Pi Fi Sc	oblen inding ource -	Driven Accountability n Statements: Demographics 2 - Student Learning 1 g Sources: TNTP - 255 ESSA Title II, Part A TPTR - 255 - \$16,333.98 \$33,333, Big Rock - 211 ESSA Title I, Part A - 211 - \$37,806.18, Big 255 - \$14,224.82						
		Strategy 6 Details				Rev	views	
		rovide all students with access to a WELL-ROUNDED EDUCATION				Formative		Summative
		on for COLLEGE, CAREER, OR MILITARY POST-SECONDARY R S, ensuring academic ENRICHMENT and EXTRA-CURRICULAR sup			Nov	Feb	June	
opportu activitie St	nities es rategy	for students such as summer camps, out-of-school time programs, school y's Expected Result/Impact: Student involvement and enrichment exponsible for Monitoring: Campus Principal						
		Strategy 7 Details				Rev	views	
		DROP OUT PREVENTION / DROP OUT RATE / AT-RISK RECOVE				Formative		Summative
		and implement enhanced drop out prevention efforts (such as THS Gradout rate AND/OR provide an alternative choice high schools to meet the			Nov	Feb	June	
		y's Expected Result/Impact: Recover drop outs. Prevent potential drop	oouts.					
St	att Ke	sponsible for Monitoring: Campus Principal						
		Driven Accountability n Statements: Demographics 2 - Student Learning 1						

Strategy 8 Details		Rev	iews			
Strategy 8: TARGETED IMPROVEMENT PLANS		Formative Nov Feb June				
Monitor and support all Targeted Improvement Plans to ensure frameworks for effective schools and high student outcomes.	Nov					
Strategy's Expected Result/Impact: Close achievement gaps Staff Responsible for Monitoring: Campus Principal						
Staff Responsible for Monitoring: Campus Principal						
Results Driven Accountability						
Strategy 9 Details		Rev	iews			
Strategy 9: MIGRANT:	Formative Sumi					
Establish Migrant Priority for Service (PFS) Action Plan in cooperation with Educational Service Center, Region 10.	Nov	Feb	June			
Strategy's Expected Result/Impact: Targeted focus on highly at risk population						
Staff Responsible for Monitoring: Campus Principal						
No Progress Accomplished Continue/Modify	X Discon	tinue				

Performance Objective 1 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on Math STAAR and 45% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Problem Statement 2: Campus did not meet the attendance goal. **Root Cause**: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Student Learning

Problem Statement 1: Domain 1 - Student Achievement targets are not reached by all students. **Root Cause**: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

School Processes & Programs

Problem Statement 1: There is a need to strengthening alignment between curriculum, instruction, and assessment. **Root Cause**: Although new curriculum and common assessments have been adopted, the assessments did not align with our state accountability assessment.

Goal 1: STUDENT ACHIEVEMENT: Accelerate student learning to dramatically increase the number of students who perform on or above grade level.

Performance Objective 2: Ensure SPECIAL EDUCATION services are effectively provided to each student needed and ensure all processes and procedures are effectively monitored.

High Priority

Evaluation Data Sources: Results Driven Accountability Data

IEPs

Student Performance including behaviors

		audits	Nov	Formative Feb	June	Summative
Strategy's Expected Result/Impact: Continuity of services for students. Staff Responsible for Monitoring: Campus Principal Action Actions for Implementation	Person(s)	_ _	Nov	Feb	June	
A ctions for Implementation	Person(s) Timeline	7				
	Responsible Timeline					
Review Individualized Education Programs (IEPs) for alignment to student needs and services provided.	lampus rincipals estructional loaches 08/2025-	05/2026				
2 and related service providers on compliance documentation, instructional strategies and service delivery	ampus rincipals estructional loaches 08/2025-	.05/2026				

	Strategy 2 Details				Rev	views	
trategy 2: SPECIAL EDUCATION:					Formative		Summative
	uum of services to address student needs including the treatment of dyst and local regulations.	Nov	Feb	June			
	sponsible for Monitoring: Campus Principal						
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Monitor student progress through frequent data checks and adjust interventions accordingly.	Campus Principals	08/2025-05/2026				
Problem	Statements: Demographics 1 - Student Learning 1						
	No Progress Accomplished	Con	ntinue/Modify	X Discon	ntinue		

Performance Objective 2 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on Math STAAR and 45% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Student Learning

Problem Statement 1: Domain 1 - Student Achievement targets are not reached by all students. **Root Cause**: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

School Processes & Programs

Problem Statement 1: There is a need to strengthening alignment between curriculum, instruction, and assessment. **Root Cause**: Although new curriculum and common assessments have been adopted, the assessments did not align with our state accountability assessment.

Goal 1: STUDENT ACHIEVEMENT: Accelerate student learning to dramatically increase the number of students who perform on or above grade level.

Performance Objective 3: EMERGENT BILINGUAL -

EB students will increase their proficiency levels in the TELPAS domains of listening, speaking, reading and writing.

High Priority

Evaluation Data Sources: TELPAS, OLPT, EL Progress Measures

	So	trategy 1 Details			Rev	views		
	tudents will achieve ENGLISH LANGU				Formative		Summative	
_	instruction, and interventions to improve	-	ement gaps.	Nov	Nov Feb June			
Strategy	y's Expected Result/Impact: English La	nguage Acquisition						
Staff Re	esponsible for Monitoring: Campus Prin	cipal						
Action #	Actions for Implementation	Person(s) Responsible	Timeline					
1	Incorporate personalized digital platforms	Campus Principals Instructional Coaches	09/2025-05/2026					

	Strategy 2	Details			Revi	iews	
	EMERGENT BILINGUAL -				Formative		Summative
BILINGUAL materials/reso	. INSTRUCTION will be provided for elementary	grades including support programs ar	d instructional	Nov	Feb	June	
	y's Expected Result/Impact: LLI progressions; I	DRA, MAP, STAAR; TELPAS, EL ex	tits				
Staff Ro	esponsible for Monitoring: Campus Principal						
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Incorporate personalized digital platforms	Campus Principals Instructional Coaches	09/2025-05/2026				
2	Integrate scaffolds, resources, and enrichment activities	Campus Principals Instructional Coaches	09/2025-05/2026				
Problem	Driven Accountability n Statements: Demographics 1 - Student Learnin g Sources: IReady - 410 IMA Funds - \$37,360, I	-	60.75				
	No Progress	Accomplished	ontinue/Modify	X Discon	tinue		

Performance Objective 3 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on Math STAAR and 45% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Student Learning

Problem Statement 1: Domain 1 - Student Achievement targets are not reached by all students. **Root Cause**: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

School Processes & Programs

Problem Statement 1: There is a need to strengthening alignment between curriculum, instruction, and assessment. **Root Cause**: Although new curriculum and common assessments have been adopted, the assessments did not align with our state accountability assessment.

Goal 1: STUDENT ACHIEVEMENT: Accelerate student learning to dramatically increase the number of students who perform on or above grade level.

Performance Objective 4: Readily and strategically infuse TECHNOLOGY in teaching and learning to improve outcomes for all students.

Evaluation Data Sources: Asset Panda (inventory management system) deployment reports/data; Level UP badges earned; observation tracking

	Strategy 1 Details				Re	views	
	IETWORK SAFETY:				Formative		Summative
	taff will evaluate and ensure safeguards are in place to prevent ar		system.	Nov	Feb	June	
O.	y's Expected Result/Impact: Cybersecurity Awareness and Prevesponsible for Monitoring: Campus Principal	vention					
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Ensure campus-level staff receive training on cybersecurity best practices	t Campus Principal	08/2025-05/2026				
and colle	ege, Improve low-performing schools						
and colle					D.		
	Strategy 2 Details					views	Summativ
ntegy 2: C		rational.		Nov	Formative		Summative
ntegy 2: C	Strategy 2 Details CLASSROOM TECHNOLOGY:			Nov		views	Summativ
ntegy 2: Cure classro	Strategy 2 Details CLASSROOM TECHNOLOGY: com computers and other technology instructional needs are open			Nov	Formative		Summativ
ntegy 2: Cure classro	Strategy 2 Details CLASSROOM TECHNOLOGY: com computers and other technology instructional needs are open v's Expected Result/Impact: Instructional technology use in cla		Timeline	Nov	Formative		Summative
ntegy 2: Coure classro Strategy Staff Re	Strategy 2 Details CLASSROOM TECHNOLOGY: com computers and other technology instructional needs are open y's Expected Result/Impact: Instructional technology use in classponsible for Monitoring: Campus Principal Actions for Implementation Collaborate with district technology staff to monitor and	Person(s)	Timeline 08/2025-05/2026	Nov	Formative		Summative

Goal 2: SCHOOL CULTURE: Create safe and secure learning environments that focus on the social, emotional, and cultural needs of every student.

Performance Objective 1: Increase student attendance and decrease student referrals and student behaviors warranting suspension or alternate settings.

	Strategy 1 Details				Rev	views	
	Monitor and provide resources to address DISCIPLINE & BEHAVIOR,	STUDENT PLACE	MENTS,	Formative			Summative
	ICE, and conduct HOME-VISITS. esponsible for Monitoring: Campus Principal			Nov	Feb	June	
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Monitor discipline data regularly, disaggregated by subgroup, to identify trends and address disproportionate practices.	Campus Principals Counselor	08/2025-05/2026				
2	Recognize and celebrate improved attendance at the classroom and student level.	Campus Principals Counselor	08/2025-05/2026				
Problen	n Statements: Demographics 1, 2 - Student Learning 1						
	No Progress Accomplished	Conti	nue/Modify	X Discon	ntinue		

Performance Objective 1 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Problem Statement 2: Campus did not meet the attendance goal. **Root Cause**: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Student Learning

Problem Statement 1: Domain 1 - Student Achievement targets are not reached by all students. **Root Cause**: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

Goal 2: SCHOOL CULTURE: Create safe and secure learning environments that focus on the social, emotional, and cultural needs of every student.

Performance Objective 2: Increase social-emotional supports

Evaluation Data Sources: Teacher Retention Rate, Discipline Rates, Attendance Rates

		Strategy 1 Details					Re	eviews	
		Provide TARGETED SUPPORT and support COUNSELING, SOCIAL SERV					Formative	•	Summative
		NGS to support students' social, emotional and academic well-being of student eling program to address student SEL needs.	and implement	a comprehe	ensive	Nov	Feb	June	
This spectraur traffic suic	may incl alized in na inform cking, (h ide preve ention pro- ces Strategy Teacher	dude targeted supports and personnel (psychologist, behavior specialists, mental astructional support services, etc.) to meet student/staff needs and trainings in a need care policies, (c) crisis intervention, (d) drug education, (e) dating violence of other maltreatment of children, (i) cultural proficiency, (j) healthy student resention including parental or guardian notification procedures; (m) conflict resonograms, (o) dyslexia treatment programs; (p) accelerated instruction (q) drop of the capacity to assist student needs increases	a) social/emotic e, (f) sexual abu lationships (k) plution programs out reduction, (r)	onal learnin se, (g) sex cybersecur s. (n) violer	ng (b) rity (l)				
		ed disciplinary referrals; Increased student attendance esponsible for Monitoring: Campus Principal							
		esponsible for Monitoring: Campus Principal	Person(s) Responsible	Timeline]				
	Staff Re	esponsible for Monitoring: Campus Principal	Responsible	Timeline 08/2025-0					

		Strategy 2 Details					Rev	iews	
		rovide COORDINATED SCHOOL HEALTH SERVICES, activities, and eva					Formative		Summative
PHYS SHAC		ACTIVITIES [TEC 11.253(d)(10)] and provide a universal FEEDING PROGR	AM in partner	ship with the	e j	Nov	Feb	June	
S	Strategy	's Expected Result/Impact: Addressing needs of whole child: social, emotions sponsible for Monitoring: Campus Principal	onal, physical						
	Action #	Actions for Implementation	Person(s) Responsible	Timeline					
			Campus Principal	08/2025-05	/2026				
F	Problem	Statements: Demographics 1, 2	,						
		No Progress Accomplished	Continu	ue/Modify		X Discon	tinue		

Performance Objective 2 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Problem Statement 2: Campus did not meet the attendance goal. **Root Cause**: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Goal 3: HUMAN CAPITAL AND RESOURCES: Develop the capacity of every teacher and staff members to deliver rigorous, enriching learning experiences to every student and ensure safety of all.

Performance Objective 1: RECRUIT and RETAIN sufficient PERSONNEL to provide effective leadership, teaching, custodial, maintenance, nutrition, special services and other positions instrumental to the effective operation of the district.

Evaluation Data Sources: Employee Roster

Turnover Rate

	Strategy 1 Details					Rev	iews	
egy 1: Attend and host RECRUITING EVENTS such as JOB FAIRS, and implement supports to RECRUIT,						Formative		
	ND RETAIN and DEVELOP excellent and Fully Certified and Hi vice, custodial, bus drivers, paraprofessionals, etc.) and Significan	Nov	Feb	June				
	nt strategies and redirect budgets toward this end.							
	's Expected Result/Impact: Increase teacher quality and recruit of	diverse staff						
	sponsible for Monitoring: Campus Principal	Γ						
Action #	Actions for Implementation	Person(s) Responsible	Timeline					
1	Actively participate in local job fairs to promote the campus and district.	Campus Principals	08/2025-05	5/2026				
2	Provide mentorship and coaching for new teachers and staff to ensure successful onboarding and retention.	Campus Principals Instructional Coaches	08/2025-05	5/2026				
Problem Statements: Demographics 2 - Student Learning 1								

	Strategy 2 Details				Rev	iews	
	ONBOARDING PROGRAM:				Formative		Summative
	ningful orientation and specialized supports and resources for new esponsible for Monitoring: Campus Principal	employees.		Nov	Feb	June	
Action	campus i i meipai						
#	Actions for Implementation	Person(s) Responsible	Timeline				
1	Provide mentorship and coaching for new teachers and staff to ensure successful onboarding and retention.	Campus Principals Instructional Coaches	08/2025-05/2026				
	n Statements: Demographics 2 - Student Learning 1 g Sources: TNTP - 255 ESSA Title II, Part A TPTR - 255 - \$16,33	33.98					
	Strategy 3 Details				Rev	views	<u>.</u>
ategy 3: In	ncrease RETENTION RATE of employees and decrease TEACHE	ct state average.	Formative			Summative	
	y's Expected Result/Impact: Stability of teaching staff and decreaesponsible for Monitoring: Campus Principal	ased expense of training		Nov	Feb	June	
Action #	Actions for Implementation	Person(s) Responsible	Timeline				
1	Provide meaningful professional development and career growth opportunities aligned to teacher and staff needs.	Campus Principal	08/2025-05/2026				
Problen	n Statements: Demographics 2 - Student Learning 1						
	Strategy 4 Details				Rev	/iews	
ategy 4: N	Maintain district status as a DISTRICT OF INNOVATION with the	e Texas Education Agency	<i>'</i> .		Formative		Summative
	y's Expected Result/Impact: Local Board control over district cal	endar and other Board app	proved topics	Nov	Feb	June	
Staff Re	esponsible for Monitoring: Campus Principal						
			I		1	ı	1

Performance Objective 1 Problem Statements:

Demographics

Problem Statement 2: Campus did not meet the attendance goal. **Root Cause**: Staff needs to build positive relationships with students in order for them to feel valued and want to be at school.

Student Learning

Problem Statement 1: Domain 1 - Student Achievement targets are not reached by all students. Root Cause: Focus on ensuring a solid Tier 1 instruction in all classrooms, and Tier 2 instruction was not implemented with fidelity in all classrooms.

Performance Objective 1: FINANCIAL STABILITY

Propose a budget that promotes fiscal responsibility and supports instructional growth.

ZIMS: Intain accurate PEIMS data through training and follow-up supports for supp				Earns atime		
ntain accurate PFIMS data through training and follow-up supports for supp				Formative		Summative
main accorded 1 211/10 data inforgh numing and follow up supports for supp	ort staff on appr	opriate coding	Nov	Feb	June	
ponsible for Monitoring: Campus Principal						
Actions for Implementation	Person(s) Responsible	Timeline				
Ensure all campus staff responsible for PEIMS entry (attendance clerks, registrars, counselors, etc.) receive annual training on state and district coding procedures.	Campus Principal	08/2025-05/2026				
2 Participate in district-led PEIMS trainings and updates.	Campus Principal	08/2025-05/2026				
E:	Actions for Implementation Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures.	Actions for Implementation Person(s) Responsible Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures. Campus Principal Campus Campus	Actions for Implementation Person(s) Responsible Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures. Campus Principal Campus Campus O8/2025-05/2026	Actions for Implementation Person(s) Responsible Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures. Campus Principal Campus Campus O8/2025-05/2026	Actions for Implementation Person(s) Responsible Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures. Campus Principal Campus Campus O8/2025-05/2026	Actions for Implementation Responsible Insure all campus staff responsible for PEIMS entry (attendance clerks, egistrars, counselors, etc.) receive annual training on state and district oding procedures. Campus Principal Campus O8/2025-05/2026

Performance Objective 2: CAPITAL IMPROVEMENTS

Develop a long-term facilities plan to address future growth and facility improvement needs.

Strategy 1 Details			Rev	riews	
Strategy 1: BUILDING & PROPERTY MAINTENANCE:			Formative		Summative
Prioritize items at critical failure and utilize alternate resources to address nassessment.	nost critical needs identified in the facility	Nov	Feb	June	
Staff Responsible for Monitoring: Campus Principal					
No Progress Acco	mplished — Continue/Modify	X Discor	itinue		

Performance Objective 3: SAFETY & SECURITY

Training and emergency management preparation will be provided to assure the safety and security of every student and staff member in the District, and of all stakeholders on District premises.

		Strategy 1 Details					Rev	iews	
		RAINING & EMERGENCY RESPONSE PLANS			Formative		Summative		
		y and security training for campus personnel related to intruders, active shooter dent/staff safety.	s, and other pe	ertinent areas	S	Nov	Feb	June	
This	will inclu	ide training campus administrators to handle their unique campus emergency re	esponse plans,	account for					
stud		l health and emotional issues, and use anti-bullying training and protocols. sponsible for Monitoring: Campus Principal							
	Action	sponsible for Monitoring: Campus Finicipal							
	#	Actions for Implementation	Person(s) Responsible	Timeline					
		Ensure all staff complete annual safety and security training, including	Campus						
	1	intruder and active shooter drills, lockdown procedures, and evacuation protocols.	Principal	08/2025-05	72026				
	2	Conduct regular campus safety drills in compliance with state requirements and evaluate effectiveness through debrief sessions.	Campus Principal	08/2025-05	5/2026				
			•						
		Strategy 2 Details				Reviews			_
		MERGENCY OPERATIONS:	1 14	EOD			Formative		Summative
Dist		gency Operations Procedures Team will conduct audits, address recommendation sponsible for Monitoring: Campus Principal	ons, and update	E EOP as nec	eded.	Nov	Feb	June	
	Stail Itt	sponsible for historing. Cumpus rimorpus							
		No Progress Accomplished	Continu	ne/Modify		X Discon	tinue		

Performance Objective 4: COMPLIANCE

District will maintain compliance with all state and federal guidelines.

		Strategy 1 Details					Rev	views	
Strate	egy 1: N	Ionitor state, federal and special programs to ensure compliance.					Formative		Summative
	Staff Responsible for Monitoring: Campus Principal					Nov	Feb	June	
	Action #	Actions for Implementation	Person(s) Responsible	Timeline					
	1	Monitor the implementation of state, federal, and special programs (Title I, II, III, IV, SPED, 504, Dyslexia, CTE, etc.) to verify alignment with federal and state requirements.	Campus Principal	08/2025-05/2	2026				
		No Progress Accomplished	Continu	ne/Modify		X Discon	tinue		

Goal 5: COMMUNITY ENGAGEMENT AND OUTREACH: Elevate district pride by strengthening partnerships with families, community, and the business community.

Performance Objective 1: COMMUNICATION MEDIUMS -

The district will utilize multiple mediums to ensure effective communication to all stakeholders.

	Strategy 1 Details					Rev	views	
	OMMUNICATION MEDIUMS:				Fo	ormative		Summative
	se websites, website applications, social media, e-newsletters, REMIND mes pards and other outlets to keep parents informed.	sages, parent p	ortal, target	Nov	7	Feb	June	
	's Expected Result/Impact: Parents will be better informed, feel a stronger of le to support their child's education.	connection to th	e school and					
Staff Re	sponsible for Monitoring: Campus Principal							
Action #	Actions for Implementation	Person(s) Responsible	Timeline					
1	Ensure campus information is updated regularly on the district and campus websites, parent portals, and social media accounts.	Campus Principals	08/2025-05/202	26				
2	Provide communication in families' home languages and in multiple formats (digital, print, in-person) to reach all stakeholders.	Campus Principals	08/2025-05/202	26				
	Statements: Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 No Progress Accomplished	→ Continu	ue/Modify	X D	iscontinu	ne.		

Performance Objective 1 Problem Statements:

Perceptions

Problem Statement 1: Parents attend the campus functions with their families but are not stepping up to help or lead. **Root Cause**: Clear communication as to the purpose of PTO and how they can help the school as well as how to get a PTO organized on campus.

Goal 5: COMMUNITY ENGAGEMENT AND OUTREACH: Elevate district pride by strengthening partnerships with families, community, and the business community.

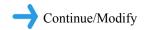
Performance Objective 2: COMMUNITY & FAMILY ENGAGEMENT

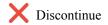
Strategy 1 Details				Rev	views	
JTREACH:				Formative		Summative
t-wide outreach program for parents to help build connections and capases Expected Result/Impact: EOY parental survey will show that parent possess new knowledge and resources them to better support their child's education. ponsible for Monitoring: Campus Principal	Nov	Feb	June			
Actions for Implementation	Timeline					
Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates.	Campus Principal	08/2025-05/2026				
Strategy 2 Details CCESS:				Rev Formative	views	Summativ
	volunteer training	and special event		Formative	1	Summativ
eran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.).	voidincer training	, and special event	Nov	Feb	June	
e to support their child's education.	nger connection to	the school and				
Actions for Implementation	Person(s) Responsible	Timeline				
P e S S S	d possess new knowledge and resources them to better support their child's education. ponsible for Monitoring: Campus Principal Actions for Implementation Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates. Statements: Demographics 1 - Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 2 Details CCESS: ovide opportunities for parents to access campuses for events including ran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.) . S Expected Result/Impact: Parents will be better informed, feel a stro	d possess new knowledge and resources them to better support their child's education. Ponsible for Monitoring: Campus Principal Actions for Implementation Person(s) Responsible Campus Principal Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates. Campus Principal Statements: Demographics 1 - Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 2 Details CCESS: Ovide opportunities for parents to access campuses for events including volunteer training ran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.) . S Expected Result/Impact: Parents will be better informed, feel a stronger connection to to support their child's education.	d possess new knowledge and resources them to better support their child's education. Ponsible for Monitoring: Campus Principal Actions for Implementation Person(s) Responsible Campus Principal O8/2025-05/ 2026 Statements: Demographics 1 - Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 2 Details CESS: Oxide opportunities for parents to access campuses for events including volunteer training and special event ran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.) . S Expected Result/Impact: Parents will be better informed, feel a stronger connection to the school and to support their child's education.	d possess new knowledge and resources hem to better support their child's education. Consible for Monitoring: Campus Principal Actions for Implementation Person(s) Responsible Campus Principal O8/2025-05/2026 Statements: Demographics 1 - Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 2 Details CESS: Ovide opportunities for parents to access campuses for events including volunteer training and special event ran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.). SExpected Result/Impact: Parents will be better informed, feel a stronger connection to the school and to support their child's education.	d possess new knowledge and resources hem to better support their child's education. Consible for Monitoring: Campus Principal Actions for Implementation Person(s) Responsible Campus Principal O8/2025-05/2026 Statements: Demographics 1 - Perceptions 1 Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 CESS: OCESS: OCITICATE OF Parents to access campuses for events including volunteer training and special event ran's Day, Cultural Days, Hall of Fame, Dudes at the Door, etc.) Expected Result/Impact: Parents will be better informed, feel a stronger connection to the school and to support their child's education.	d possess new knowledge and resources hem to better support their child's education. Person(s) Responsible Timeline

	Strategy 3 Details					Rev	views	
	PARENT & FAMILY ENGAGEMENT POLICY:					Formative		Summativ
	will jointly develop with, and distribute to, parents and family members of pamily Engagement Policy. Parents	articipating child	ren a written		Nov	Feb	June	
ll be notifi parents ca	ied of the policy in an understandable and uniform format and, to the extendan understand. The policy shall be made the local community and updated periodically to meet the changing needs of			guage				
Strategy of stude	y's Expected Result/Impact: Parents will be more engaged in the education achievement and efficacy.	-		evels				
	esponsible for Monitoring: Campus Principal	 						
Action #	Actions for Implementation	Person(s) Responsible	Timeline					
1	Provide families with the written Parent and Family Engagement Policy annually at the beginning of the school year.	Campus Principal	08/2025-10	/2025				
	g Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 4 Details						views	
	VOLUNTEERS & PARTNERSHIPS: crease the number of volunteers and community partnerships.			L		Formative		Summativ
	esponsible for Monitoring: Campus Principal				Nov	Feb	June	
Action #	Actions for Implementation	Person(s)	Timeline					
	Actions for implementation	Responsible						
1	Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates	Campus Principal	08/2025-05/	2026				
1 Problem	Provide consistent communication regarding academic events, testing,	Campus		2026				
1 Problem	Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates n Statements: Perceptions 1	Campus		2026		Rev	views	
Problem Funding	Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates m Statements: Perceptions 1 g Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 5 Details EDUCATE PARENTS and students (middle school and high school) of the	Campus Principal	08/2025-05/			Rev Formative	riews	Summativ
Problem Funding ategy 5: Eportunities pices in hig	Provide consistent communication regarding academic events, testing, extracurriculars, and safety updates m Statements: Perceptions 1 g Sources: Remind - 211 ESSA Title I, Part A - 211 - \$1,916 Strategy 5 Details	Campus Principal following: (a) Hi Texas, and maki	08/2025-05/	on	Nov		June	Summativ









Performance Objective 2 Problem Statements:

Demographics

Problem Statement 1: Although there were campus improvements, the campus did not meet all performance objectives targeted for the 2024-25 school year. 36% of our students with two or more races did not meet the minimum standard on RLA STAAR. **Root Cause**: The need to strengthen tier two instruction using data driven decision making.

Perceptions

Problem Statement 1: Parents attend the campus functions with their families but are not stepping up to help or lead. **Root Cause**: Clear communication as to the purpose of PTO and how they can help the school as well as how to get a PTO organized on campus.

Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Ashley Traver	Math/Science Instructional Coach		1
Edna Bell	RLA Instructional Coach		1
Shannon Singletary	STEM Teacher		1