



DULUTH PUBLIC SCHOOLS
LRFP CONTRACTOR & SUPPLIER REPORT



Tuesday, October 4, 2011

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$533,100.00			
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner	Esko, MN	1				
	2	Lowell E.S.		Superior Concrete Cutting	Duluth, MN	1				
	3	Lowell E.S.		Northwoods	Duluth, MN	1				
	4	Lowell E.S.		Northland Construction	Duluth, MN	1				
	5	Lowell E.S.		Earl F. Anderson	Bloomington, MN	3				
	6	Lowell E.S.		Dairyland Fence	Iron River, WI	1				
	7	Lowell E.S.		ADSCO	Duluth, MN	1				
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete	Duluth, MN	1	\$289,240.00			
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking	Duluth, MN	1				
2	Lowell E.S.	Jamar		Duluth, MN	1					
3	Lowell E.S.	Brenny Dahl		Cloquet, MN	1					
4	Lowell E.S.	Brock White		Duluth, MN	1					
5	Lowell E.S.	ADSCO		Duluth, MN	1					
3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.	Minneapolis, MN	3			\$101,570.00		
	Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection	Superior, WI	1					
	Lowell E.S.		Halton Exhaust Hood	Minneapolis, MN	3					
	Lowell E.S.		Hobart Sales & Service	Scanlon, MN	1					
	Lowell E.S.		Hollander	Minneapolis, MN	3					
	Lowell E.S.		Two Rivers Enterprises	Holdingford, MN	3					
	Lowell E.S.		T & S Brass & Bronze	Traveler's Rest, SC	3					
	Lowell E.S.		YES Distributing	Mendota Heights, MN	3					
	Lowell E.S.		North Country Installation	Coon Rapids, MN	3					
4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors	Duluth, MN	1	\$709,770.00				
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical	Mora, MN	2		\$1,234,821.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
7	Lowell E.S.		Goodin Co	Duluth, MN	1					
8	Lowell E.S.		R.E. Carlson	Maple Grove, MN	3					
9	Lowell E.S.		Mulcahy Co	Eagan, MN	3					
10	Lowell E.S.		SPS Co	St. Paul, MN	3					
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co	Duluth, MN	1	\$56,300.00				
7	Lowell E.S.	Electrical	Api Electric Company	Duluth, MN	1	\$716,637.00				
8	Lowell E.S.	Roofing	Palmer West Construction	Rogers, MN	3			\$1,063,000.00		
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$49,410.00				
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$23,070.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson	Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$771.00			
	totals							\$2,450,097.00	\$1,234,821.00	\$1,187,640.00
Percentage of Total \$\$\$							50.28%	25.34%	24.37%	100.00%
contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson	Duluth, MN	1	\$241,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1				
	3	Stowe E.S.		Duluth Steel	Duluth, MN	1				
	4	Stowe E.S.		Concrete Coatings	Blaine, MN	3				
	5	Stowe E.S.		Commercial Roofing	Barnum, MN	1				
	6	Stowe E.S.		H & O Caulking	Duluth, MN	1				
	7	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	8	Stowe E.S.		Northland Painting	Duluth, MN	1				
	9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1				
	11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1				
	12	Stowe E.S.		A.G O'Brien	Hermantown, MN	1				
	2	Stowe E.S.		Site Improvement	Ground Level Service	Duluth, MN	1	\$19,690.00		
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection	Duluth, MN	1	\$333,613.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MN/WI Playground	Golden Valley, MN	3				
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1				
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1				
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3				
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3				
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1				
	4	Stowe E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$669,980.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$34,615.00	
	1	Stowe E.S.	Subcontractors & Suppliers	Thermalite	Commerce, CA	3				
	2	Stowe E.S.		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co	Duluth, MN	1	\$423,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Sell Hardware	Duluth, MN	1				
	2	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	3	Stowe E.S.		Contract Tile & Carpet	Duluth, MN	1				
	4	Stowe E.S.		Elite Caulking & Sealants	Superior, WI	1				
	5	Stowe E.S.		Quality Drywall & Plastering	Duluth, MN	1				
	6	Stowe E.S.		W.E. Neal Co	Watertown, MN	3				
	7	Stowe E.S.		W.A. Schaefer & Sons	Duluth, MN	1				
	8	Stowe E.S.		Dan Treb Paint &	Long Lake, MN	3				
	9	Stowe E.S.		Decorating	Minneapolis, MN	3				
				Bartley Sales Co						



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7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$662,600.00		
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3				
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3				
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1				
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2				
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3				
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1				
	8	Stowe E.S.		Ferguson	Duluth, MN	1				
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3				
	10	Stowe E.S.		ABE	Duluth, MN	1				
	11	Stowe E.S.		RHI	Fargo, ND	3				
12	Stowe E.S.	Grainger		Duluth, MN	1					
8	Stowe E.S.	Electrical	Belknap Electric		Superior, WI	1	\$494,830.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3				
	3	Stowe E.S.		Viking Electric	Duluth, MN	1				
	4	Stowe E.S.		Graybar	Duluth, MN	1				
	5	Stowe E.S.		United	Duluth, MN	1				
6	Stowe E.S.	Simplex		Minneapolis, MN	3					
9	Stowe E.S.	Hired by School District	Stout Mechanical		Duluth, MN	1	\$60,000.00			
10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$43,444.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3				
11	Stowe E.S.	TD Test & Balance			Duluth, MN	1	\$14,000.00			
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$14,754.00		
	2	Stowe E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$5,000.00		
totals							\$2,320,911.00	\$662,600.00	\$34,615.00	\$3,018,126.00
Percentage of Total \$\$							76.90%	21.95%	1.15%	100.00%
1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.		Cloquet, MN	1	\$431,455.00			
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1				
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1				
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3				
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3				
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1				
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1				
	7	Lakewood E.S.		ADSCO	Duluth, MN	1				
	8	Lakewood E.S.		HD Waterworks	Duluth, MN	1				



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contractors	9	Lakewood E.S.		Elk River Concrete Products	Duluth, MN	1				
	10	Lakewood E.S.		Ess Brothers	Loretto, MN	3				
	11	Lakewood E.S.		Duluth Ready Mix	Duluth, MN	1				
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$158,191.00			
	1	Lakewood E.S.		Brock White	Duluth, MN	1				
	2	Lakewood E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Lakewood E.S.		Advance Specialties	St. Paul, MN	3				
	3	Lakewood E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$61,520.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1			
	4	Lakewood E.S.	Walk-In Freezer	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$25,620.00	
	1	Lakewood E.S.		Subcontractors & Suppliers	Thermalite	Commerce, CA	3			
	2	Lakewood E.S.		Subcontractors & Suppliers	Carlson Refrigeration	Superior, WI	1			
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction	Duluth, MN	1	\$301,172.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	Penhall Co	Duluth, MN	1			
	2	Lakewood E.S.			A.W. Kuettel & Sons	Duluth, MN	1			
	3	Lakewood E.S.			Elite Caulking & Sealants	Duluth, MN	1			
	4	Lakewood E.S.			St Germain's Glass Co.	Duluth, MN	1			
	5	Lakewood E.S.			Contract Tile & Carpet	Duluth, MN	1			
	6	Lakewood E.S.			Filament Hampshire, Inc.	Duluth, MN	1			
	7	Lakewood E.S.			Northland Painting of Duluth	Duluth, MN	1			
	8	Lakewood E.S.			Duluth Steel Fabricators	Duluth, MN	1			
	9	Lakewood E.S.			Northern Door & Hardware	Duluth, MN	1			
	10	Lakewood E.S.			Neal Slate Co	Watertown, MN	3			
	11	Lakewood E.S.			Glenwood Signs & Awards	Duluth, MN	1			
	6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.	International Falls, MN	2		\$455,000.00		
	1	Lakewood E.S.		Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1			
	2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3			
	3	Lakewood E.S.			HydaMetrics	Centerville, MN	3			
	4	Lakewood E.S.			Johnson Controls	Duluth, MN	1			
	5	Lakewood E.S.			Mavo Systems	Hibbing, MN	2			
	6	Lakewood E.S.			RM Cotton	Brooklyn, MN	3			
	7	Lakewood E.S.			Summit Fire Protection	Duluth, MN	1			
	8	Lakewood E.S.			Ferguson	Duluth, MN	1			
	9	Lakewood E.S.			RE Carlson	Maple Grove, MN	3			
	10	Lakewood E.S.			ABE	Duluth, MN	1			
	11	Lakewood E.S.			RHI	Fargo, ND	3			
	12	Lakewood E.S.			Grainger	Duluth, MN	1			
	7	Lakewood E.S.	Fire Protection	Summit Fire Protection	Duluth, MN	1	\$206,990.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	Northwestern Power	Duluth, MN	1			
	2	Lakewood E.S.		Subcontractors & Suppliers	MN Petroleum	Minneapolis, MN	3			
8	Lakewood E.S.	Electrical	Belknap Electric	Superior, WI	1	\$406,570.00				
1	Lakewood E.S.		Subcontractors & Suppliers	Rav	Minneapolis, MN	3				



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	2	Lakewood E.S.	Subcontractors & Suppliers	Pro Tec	Minneapolis, MN	3					
	3	Lakewood E.S.		Viking Electric	Duluth, MN	1					
	4	Lakewood E.S.		Graybar	Duluth, MN	1					
	5	Lakewood E.S.		United	Duluth, MN	1					
	6	Lakewood E.S.		Simplex	Minneapolis, MN	3					
	9	Lakewood E.S.		Testing & Balance	TD Test & Balance	Duluth, MN	1	\$11,500.00			
	10	Lakewood E.S.	Fuel Oil Burner	Meetek & Company	Duluth, MN	1	\$61,954.22				
	general conditions	1	Lakewood E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$10,000.00			
		2	Lakewood E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$1,775.00			
		totals						\$1,651,127.22	\$455,000.00	\$25,620.00	\$2,131,747.22
Percentage of Total \$\$\$						77.45%	21.34%	1.20%	100.00%		
contractors	1	Homecroft E.S.	Earthwork & Site Improvement	Veile	Duluth, MN	1	\$569,309.00				
	2	Homecroft E.S.	Concrete	Home Menders	Duluth, MN	1	\$271,871.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	JP Concrete	Duluth, MN	1					
	2	Homecroft E.S.		Kolb Construction	Cloquet, MN	1					
	3	Homecroft E.S.		Jamar Co	Duluth, MN	1					
	4	Homecroft E.S.		Country Materials Corp	Rice Lake, WI	1					
	5	Homecroft E.S.		Penhall Company	Duluth, MN	1					
	6	Homecroft E.S.		ASDCO/Jamar	Duluth, MN	1					
	7	Homecroft E.S.		Duluth Ready Mix	Duluth, MN	1					
	8	Homecroft E.S.		Hermantown Lumber	Hermantown, MN	1					
	9	Homecroft E.S.		Kraemer Construction	Duluth, MN	1					
	10	Homecroft E.S.		Symons Corporation	Minneapolis, MN	3					
	11	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1					
	3	Homecroft E.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$448,633.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	Elite Caulking & Sealants	Grand Rapids, MI	3					
	2	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1					
	3	Homecroft E.S.		Brock White	Duluth, MN	1					
	4	Homecroft E.S.	Metals	Thurnbeck Steel Fabrication	Forest Lake, MN	3			\$106,720.00		
	1	Homecroft E.S.	Subcontractors & Suppliers	Infra-Metals	Marseilles, IL	3					
	2	Homecroft E.S.		Namasco	Dubuque, IA	3					
	3	Homecroft E.S.		McNeilus Steel	Dodge Center, MN	3					
	4	Homecroft E.S.		B & F Fastener Supply	Duluth, MN	1					
	5	Homecroft E.S.		Vulcraft	Minneapolis, MN	3					
	6	Homecroft E.S.		Fastenal	Duluth, MN	1					
	5	Homecroft E.S.	Building Improvement	RJS Construction	Superior, WI	1	\$1,050,680.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	Belanger Inc.	Duluth, MN	1					
2	Homecroft E.S.	A.W. Kuettel		Duluth, MN	1						
3	Homecroft E.S.	Construction Specialties		Fargo, ND	3						
4	Homecroft E.S.	W.E. Neal Slate Co		Burnsville, MN	3						
5	Homecroft E.S.	Twin City Acoustics		Minneapolis, MN	3						
6	Homecroft E.S.	JF Equipment LLC		Cromwell, MN	1						



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	7	Homecroft E.S.		NPD, Inc.	Duluth, MN	1				
	8	Homecroft E.S.		Medina Construction	Minneapolis, MN	3				
	9	Homecroft E.S.		TFE, Inc.	Brookston, MN	1				
6	Homecroft E.S.	HVAC & Plumbing	Jamar Co		Duluth, MN	1	\$1,419,370.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Ferguson	Duluth, MN	1				
	2	Homecroft E.S.		RE Carlson	Maple Grove, MN	3				
	3	Homecroft E.S.		ABE	Duluth, MN	1				
	4	Homecroft E.S.		Schwab, Vollhaber, Lubratt	Shoreview, MN	3				
	5	Homecroft E.S.		TMS Johnson	Minneapolis, MN	3				
	6	Homecroft E.S.		Goodin Co	Duluth, MN	1				
7	Homecroft E.S.	Fire Protection	AG O'Brien		Hermantown, MN	1	\$51,360.00			
8	Homecroft E.S.	Roofing	Thelen		Brainerd, MN	2		\$254,000.00		
	1	Homecroft E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen		Plymouth, MN	3			\$228,017.00	
	1	Homecroft E.S.	Subcontractors & Suppliers	Appliance Repair Svcs	Carlton, MN	1				
	2	Homecroft E.S.		Bruce's Refrigeration	Cloquet, MN	1				
10	Homecroft E.S.	Asbestos Abatement	Mavo		Proctor, MN	1	\$68,460.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Veit Disposal	Duluth, MN	1				
11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc		Brooklyn Park, MN	3			\$16,800.00	
12	Homecroft E.S.	Electrical	Belknap Electric		Superior, WI	1	\$636,070.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Homecroft E.S.		Pro Tec	Minneapolis, MN	3				
	3	Homecroft E.S.		Viking Electric	Duluth, MN	1				
	4	Homecroft E.S.		Graybar	Duluth, MN	1				
	5	Homecroft E.S.		United	Duluth, MN	1				
	6	Homecroft E.S.		Simplex	Minneapolis, MN	3				
general conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$30,440.00			
	2	Homecroft E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$100.00			
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$600.00			
	4	Homecroft E.S.	Telephone Service	Qwest	Duluth, MN	1	\$1,200.00			
	5	Homecroft E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$150.00			
			totals				\$4,548,243.00	\$254,000.00	\$351,537.00	\$5,153,780.00
			Percentage of Total \$\$\$				88.25%	4.93%	6.82%	100.00%
	1	Eastern M.S.	Artificial Athletic Field	Frattalone	St. Paul, MN	3			\$995,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Noland Turf	Wood Dale, IL	3				
	2	Eastern M.S.		Sprinturf	Wayne, PA	3				
	3	Eastern M.S.		Ground Level Services	Duluth, MN	1				
	4	Eastern M.S.		Hovland, Inc.	Hermantown, MN	1				
	5	Eastern M.S.		Udeen Trucking	Superior, WI	1				
	6	Eastern M.S.		Midwest Aggregate	Duluth, MN	1				
	7	Eastern M.S.		Dairyland Fence	Iron River, WI	1				
	8	Eastern M.S.		HD Supply Waterworks	Eden Prairie, MN	3				
2	Eastern M.S.	Masonry Restoration	Macpherson-Towne		Minneapolis, MN	3			\$846,170.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
Contractors	1	Eastern M.S.	Subcontractors & Suppliers	AJK Door Services	Duluth, MN	1				
	2	Eastern M.S.		Acme Ochs Brick & Stone	Edina, MN	3				
	3	Eastern M.S.		Brock White	Duluth, MN	1				
	3	Eastern M.S.	Demolition	Gladstone	St. Paul, MN	3			\$453,691.00	
	4	Eastern M.S.	Concrete	Northland	Burnsville, MN	3			\$565,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Rebarfab	St. Paul, MN	3				
	2	Eastern M.S.		Duluth Ready Mix	Saginaw, MN	1				
	3	Eastern M.S.		ACME Tools	Duluth, MN	1				
	4	Eastern M.S.		ADSCO	Duluth, MN	1				
	5	Eastern M.S.	Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3			
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00			
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00			
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00		
	9	Eastern M.S.	Carpentry Material & Installation Casework, Cabinets and Solid Polymer	Lipe	Duluth, MN	1	\$89,580.00			
	10	Eastern M.S.		Gladstone	St. Paul, MN	3			\$496,918.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3			\$69,000.00	
	12	Eastern M.S.	Joint Sealants	Carciolini	Duluth, MN	1	\$28,600.00			
	13	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00			
	14	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00			
	15	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00			
	16	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$365,471.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3			
	17	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3			\$244,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3			
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3			
	18	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	19	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3			\$222,450.00	
	20	Eastern M.S.	Terrazzo Flooring	Grazzini	Eagan, MN	3			\$192,700.00	
	21	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3			\$325,820.00	
	22	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3			\$46,495.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3			
	23	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3			\$148,966.00	
	24	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00			
	1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	2	Eastern M.S.	Subcontractors & Suppliers							
				Art Metal Products	Deerfield Beach, FL	3				
	25	Eastern M.S.	Window Treatments	MCI	Waite Park, MN	3			\$77,410.00	
	26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3			\$770,250.00	
	1	Eastern M.S.	Subcontractors & Suppliers							
				Neptune Benson	Coventry, RI	3				
	27	Eastern M.S.	Fire Protection	Gorhman	Mora, MN	2		\$152,000.00		
	28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control/Roofing	Thelen	Brainerd, MN	2		\$5,498,000.00		
	1	Eastern M.S.	Subcontractors & Suppliers	SVL	Shoreview, MN	3				
	2	Eastern M.S.		Midwest Mechanical	Minneapolis, MN	3				
	3	Eastern M.S.		Ryan Company	Minneapolis, MN	3				
	4	Eastern M.S.		Synergic Engineering	Chanhassen, MN	3				
	5	Eastern M.S.		Trane	St Paul, MN	3				
	6	Eastern M.S.		RJ Mechanical	St Cloud, MN	3				
	7	Eastern M.S.		Neuman Insulation	Cloquet, MN	1				
	8	Eastern M.S.		ABE	Duluth, MN	1				
	9	Eastern M.S.		KMS	Minneapolis, MN	3				
	29	Eastern M.S.	Electrical	Benson	Superior, WI	1	\$2,874,100.00			
	1	Eastern M.S.	Subcontractors & Suppliers	Dell/Comm, inc.	Duluth, MN	1				
	2	Eastern M.S.		RAV	Minneapolis, MN	3				
	30	Eastern M.S.	Excavation & Site Earthwork	Arnt	Hugo, MN	3			\$1,000,900.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Knife Lake Concrete	Mora, MN	2				
	2	Eastern M.S.		Redstone Construction	Little Rock, AR	3				
	3	Eastern M.S.		Earl F. Anderson	Bloomington, MN	3				
	31	Eastern M.S.	Asphalt Concrete Paving	Ulland	Carlton, MN	1	\$176,550.00			
	1	Eastern M.S.	Subcontractors & Suppliers							
				Murphy Oil	Superior, WI	1				
	32	Eastern M.S.	Landscaping and Sod	Urban	St. Paul, MN	3			\$49,000.00	
	33	Eastern M.S.	Chain Link Fences and Gates	Century Fence	Forest Lake, MN	3			\$34,529.00	
	34	Eastern M.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$77,685.00	
	35	Eastern M.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$13,000.00			
	36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.	Cloquet, MN	1	\$54,640.00			
	37	Eastern M.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$213,860.00			
		totals					\$5,316,282.00	\$5,724,695.00	\$7,588,074.00	\$18,629,051.00
		Percentage of Total \$\$\$					28.54%	30.73%	40.73%	100.00%
	1	Lester Park E.S.	Home Demolition	Alliance Steel	Superior, WI	1	\$107,500.00			
	2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical	Minneapolis, MN	3			\$23,130.00	
	3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.	St. Paul, MN	3			\$300,565.00	
	4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.	Brooklyn Park, MN	3			\$76,550.00	
	5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air	Bloomington, MN	3			\$68,900.00	
	6	Lester Park E.S.	Concrete	Kelleher	Burnsville, MN	3			\$848,600.00	
	7	Lester Park E.S.	Precast Concrete	Molin	Lino Lakes, MN	3			\$315,687.00	
	8	Lester Park E.S.	Masonry	Harbor City	Duluth, MN	1	\$1,504,274.00			
	1	Lester Park E.S.	Subcontractors & Suppliers							
				Kremer & Davis	Fridley, MN	3				
	9	Lester Park E.S.	Steel/Metal Fabrication Supply	Dynamic	Proctor, MN	1	\$397,700.00			



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Contractors	10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$216,817.00			
	11	Lester Park E.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$147,000.00				
	12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar	Duluth, MN	1	\$956,255.00				
	13	Lester Park E.S.	Joint Sealers	Seal Treat	Eden Prairie, MN	3			\$30,170.00		
	14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall	Winona, MN	3			\$159,046.00		
	15	Lester Park E.S.	Overhead Doors	Lipe Brothers	Duluth, MN	1	\$28,700.00				
	16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's	Duluth, MN	1	\$344,417.00				
	17	Lester Park E.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$383,436.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3				
	2	Lester Park E.S.			Structural Applicators	Clear Lake, WI	3				
	18	Lester Park E.S.	Tile Work	Twin Cities		St. Paul, MN	3			\$179,600.00	
	19	Lester Park E.S.	Acoustical Ceilings	Flament		Superior, WI	1	\$114,950.00			
	20	Lester Park E.S.	Wood Flooring	Mastiff		St. Anthony, MN	3			\$43,000.00	
	1	Lester Park E.S.	Subcontractors & Suppliers		Doug's Floor Sanding	Dassel, MN	3				
	2	Lester Park E.S.			Tarkett	Whitehall, PA	3				
	21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring		Grand Rapids, MN	2		\$173,000.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		D&J Floor Coverings	Coquitlam, BC	3				
	22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo		Coon Rapids, MN	3			\$185,000.00	
	23	Lester Park E.S.	Paint	Northland Painting		Duluth, MN	1	\$92,445.00			
	24	Lester Park E.S.	Misc. Specialties	Kendall		Winona, MN	3			\$52,675.00	
	25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$24,600.00			
	26	Lester Park E.S.	Operable Panel Partitions	Hufcor		Golden Valley, MN	3			\$28,787.00	
	27	Lester Park E.S.	Athletic Equipment	H&B		Eden Prairie, MN	3			\$27,280.00	
	28	Lester Park E.S.	Finish Carpentry	Okeefe		River Falls, WI	3			\$341,600.00	
	29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.		Burnsville, MN	3			\$34,408.00	
	30	Lester Park E.S.	Hydraulic Elevator	Schindler		Bemidji, MN	3			\$65,400.00	
	31	Lester Park E.S.	Fire Protection	Brothers		Duluth, MN	1	\$114,998.00			
	32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical		St. Cloud, MN	3			\$2,220,000.00	
	33	Lester Park E.S.	Electrical	Town & Country		Virginia, MN	2		\$1,151,900.00		
	34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland		Carlton, MN	1	\$3,042,000.00			
	35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving		Duluth, MN	1	\$122,000.00			
	36	Lester Park E.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$67,500.00	
	37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$9,500.00		
	38	Lester Park E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$307,115.00	
	totals							\$6,996,839.00	\$1,551,217.00	\$5,758,449.00	\$14,306,505.00
	Percentage of Total \$\$\$							48.91%	10.84%	40.25%	100.00%
	1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00			
	1	Denfeld H.S.			CMI	Duluth, MN	1				
2	Denfeld H.S.			Superior Steel	Superior, WI	1					



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3	Denfeld H.S.	Subcontractors & Suppliers		Kolb Construction	Duluth, MN	1						
4	Denfeld H.S.			Jamar	Duluth, MN	1						
5	Denfeld H.S.			St Germain's Casework	Duluth, MN	1						
6	Denfeld H.S.			The Glass Man	Cromwell, MN	1						
7	Denfeld H.S.			Overhead Door	Duluth, MN	1						
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00					
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$564,007.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1						
2	Denfeld H.S.			Northern Industrial Insul	Edmonton, AB	3						
3	Denfeld H.S.			Viking Sprinklers	Duluth, MN	1						
4	Denfeld H.S.			Lipe Bros	Duluth, MN	1						
5	Denfeld H.S.			Api Electric	Duluth, MN	1						
6	Denfeld H.S.			Ferguson	Duluth, MN	1						
7	Denfeld H.S.			Goodin Co Blesi-Evans	Duluth, MN	1						
8	Denfeld H.S.			PBBS Equipment Corp	Menomonie, WI	3						
9	Denfeld H.S.			Brock White	Duluth, MN	1						
4	Denfeld H.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$113,986.00					
5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$15,521.00					
6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors		Duluth, MN	1	\$1,741,800.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Northwoods Sodding	Duluth, MN	1						
2	Denfeld H.S.			Fobbe Contracting	Annandale, MN	3						
3	Denfeld H.S.			TPEC	Superior, WI	1						
4	Denfeld H.S.			Lines By Lightner	Esko, MN	1						
5	Denfeld H.S.			Cretex	Elk River, MN	3						
6	Denfeld H.S.			Contech	West Chester, OH	3						
7	Denfeld H.S.			Northern Waterworks	Fargo, ND	3						
8	Denfeld H.S.			Ess Bros	Laretto, MN	3						
9	Denfeld H.S.			ASDCO	Duluth, MN	1						
7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.		Duluth, MN	1	\$1,741,800.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1						
2	Denfeld H.S.			ASDCO	Duluth, MN	1						
3	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1						
4	Denfeld H.S.			Jamar	Duluth, MN	1						
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$287,000.00			
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau		Wausau, WI	3			\$213,418.00			
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.		Brainerd, MN	1	\$802,000.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1						
11	Denfeld H.S.			Skylights	Superior Glass, Inc.		Superior, WI	1	\$131,533.00			
12	Denfeld H.S.			Aluminum Storefronts/Windows	St. Germain's Glass, Inc.		Duluth, MN	1	\$253,066.00			
13	Denfeld H.S.			Materials Testing	EPC		Duluth, MN	1	\$48,795.00			
14	Denfeld H.S.			Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00			
15	Denfeld H.S.			Masonry Restoration	Building Restoration Co.		Minneapolis, MN	3			\$984,224.00	
1	Denfeld H.S.					Superior Glass, Inc.	Superior, WI	1				
2	Denfeld H.S.					Brock White	Duluth, MN	1				



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Contractors	3	Denfeld H.S.	Subcontractors & Suppliers		ADSCO	Duluth, MN	1				
	4	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1					
	5	Denfeld H.S.		Jamar	Duluth, MN	1					
	16	Denfeld H.S.	Chimney Restoration	Gerard Chimney		St Louis, MO	3			\$308,220.00	
	1	Denfeld H.S.		Subcontractors & Suppliers		Lakehead Constructors	Superior, WI	1			
	2	Denfeld H.S.			Veit	Duluth, MN	1				
	3	Denfeld H.S.			United Rentals	Hermantown, MN	1				
	17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry		Burnsville, MN	3			\$946,700.00	
	1	Denfeld H.S.			E&J Rebar	Andover, MN	3				
	2	Denfeld H.S.		Subcontractors & Suppliers		Duluth Ready Mix	Saginaw, MN	1			
	3	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1				
	4	Denfeld H.S.			Acme Tools	Duluth, MN	1				
	18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$372,370.00	
	1	Denfeld H.S.			Duluth Ready Mix	Duluth, MN	1				
	2	Denfeld H.S.		Subcontractors & Suppliers		Dynamic Structural Steel	Proctor, MN	1			
	3	Denfeld H.S.			ASDCO	Duluth, MN	1				
	19	Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products		Lino Lakes, MN	3			\$534,176.00	
	1	Denfeld H.S.		Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1			
	20	Denfeld H.S.	Steel Supply Cold Formed	American Structural Metals, Inc.		Somerset, WI	3			\$624,900.00	
	21	Denfeld H.S.	Metal Framing/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3			\$469,800.00	
	1	Denfeld H.S.		Subcontractors & Suppliers		United Rentals	Hermantown, MN	1			
	22	Denfeld H.S.	Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3			\$138,500.00	
	23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00			
	24	Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3			\$51,565.00	
	25	Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3			\$129,210.00	
	26	Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3			\$249,000.00	
	27	Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00			
	28	Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3			\$192,775.00	
	29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$30,605.00	
	30	Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3			\$281,541.00	
	31	Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3			\$87,700.00	
	32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$4,740.00	
	33	Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$648,000.00	
	34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$48,600.00	
	35	Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00			
	36	Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,330.00			
	37	Denfeld H.S.	Caulking/Firestopping	A.J. Spanjers Co. Inc		Minneapolis, MN	3			\$76,840.00	
	38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00			
	39	Denfeld H.S.	Colling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00			
	40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3			\$1,359,800.00	
	41	Denfeld H.S.	Accoustical Ceilings/Accoustical Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3			\$318,800.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	1	Denfeld H.S.	Subcontractors & Suppliers	Sound Concept	Hermantown, MN	1				
	42	Denfeld H.S.	Painting	Regional Contracting & Painting	Duluth, MN	1	\$241,931.00			
	1	Denfeld H.S.	Subcontractors & Suppliers	Sherwin Williams	Duluth, MN	1				
	43	Denfeld H.S.	Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.	Minneapolis, MN	3			\$39,600.00	
	44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.	Watertown, MN	3			\$30,946.00	
	45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.	Eden Prairie, MN	3			\$19,450.00	
	46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc	Minneapolis, MN	3			\$272,130.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	St Germain's Cabinet	Duluth, MN	1				
	2	Denfeld H.S.	Subcontractors & Suppliers	Sound Concept	Hermantown, MN	1				
	47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating	Duluth, MN	1	\$345,850.00			
	48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.	International Falls, MN	2		\$5,700,500.00		
	49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric	Superior, WI	1	\$3,525,000.00			
	50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$228,400.00			
	51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES	Hibbing, MN	1	\$42,015.00			
	52	Denfeld H.S.	Clock Tower Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$188,313.00			
	53	Denfeld H.S.	Auditorium Parapet Repair	Stretar Masonry & Concrete, Inc.	Duluth, MN	1	\$228,580.00			
	54	Denfeld H.S.	Roof Replacement	Garland	Cleveland, OH	3			\$785,364.00	
	55	Denfeld H.S.	Tile	Grazzini Bros	Eagan, MN	3			\$200,000.00	
	56	Denfeld H.S.	Terrazzo	Advance Terrazzo & Tile Co	Coon Rapids, MN	3			\$520,477.00	
	57	Denfeld H.S.	Resilient Flooring/Carpet	MCI	Waite Park, MN	3			\$282,498.00	
	58	Denfeld H.S.	Lockers	Olympus Lockers	Eden Prairie, MN	3			\$170,374.00	
	59	Denfeld H.S.	Elevators	Schindler Elevator	Eagan, MN	3			\$55,510.00	
	60	Denfeld H.S.	Testing & Balancing	Testing & Balance Associates	Duluth, MN	1	\$60,440.00			
	61	Denfeld H.S.	Landscaping	Urban Companies, LLC	St Paul, MN	3			\$24,750.00	
	62	Denfeld H.S.	Food Service Equipment	Hockenbergs	St Paul, MN	3			\$704,106.00	
	63	Denfeld H.S.	Science Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$355,839.00	
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
totals							\$13,589,522.00	\$5,713,520.00	\$11,819,528.00	\$31,122,570.00
Percentage of Total \$\$\$							43.66%	18.36%	37.98%	100.00%
	1	Ordean H.S.	Earthwork & Site Demo	Veit	Duluth, MN	1	\$1,557,950.00			
	2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors	Duluth, MN	1	\$510,500.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total		
Contractors	3	Ordean H.S.	Materials Testing	Braun Intertec	Duluth, MN	1	\$103,000.00					
	4	Ordean H.S.	Building Survey	Salo Engineering	Duluth, MN	1	\$35,000.00					
	5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co	Minneapolis, MN	3			\$82,688.00			
	6	Ordean H.S.	Building Demo	Rachel Contracting, LLC	St Michael, MN	3			\$419,890.00			
	7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.	Minneapolis, MN	3			\$366,000.00			
	8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$869,700.00			
	1	Ordean H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
	2	Ordean H.S.			Veit Excavation	Duluth, MN	1					
	3	Ordean H.S.			Duluth Ready Mix	Saginaw, MN	1					
	4	Ordean H.S.			Dynamic Structural Steel	Proctor, MN	1					
	5	Ordean H.S.			Doka USA, Ltd	Channahon, IL	3					
	6	Ordean H.S.			ASDCO	Duluth, MN	1					
	9	Ordean H.S.	Site Utilities	St. Paul Utilities	Burnsville, MN	3			\$1,096,400.00			
	10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.	Blaine, MN	3			\$136,900.00			
	11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.	Burnsville, MN	3			\$1,269,200.00			
	12	Ordean H.S.	Segmental Retaining Wall System	Schwab, Vollhaber, Lubratt	Bloomington, MN	3			\$955,604.00			
	13	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$6,740.00			
	14	Ordean H.S.	Air Terminal Units	The Trane Co	St Paul, MN	3			\$51,606.00			
	15	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions	Minneapolis, MN	3			\$134,250.00			
	16	Ordean H.S.	Boilers & Accessories	Ryan Co	Minneapolis, MN	3			\$228,000.00			
	17	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$13,370.00			
	18	Ordean H.S.	Air Cooled Chillers	The Trane Co	St Paul, MN	3			\$206,651.00			
	19	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$79,830.00			
	20	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$204,480.00			
	21	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$161,840.00			
	22	Ordean H.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$647,557.66			
	23	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs	Minneapolis, MN	3			\$209,289.34			
	24	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$2,810.00			
	25	Ordean H.S.	Demolition	Lipe Brothers	Duluth, MN	1	\$375,000.00					
	26	Ordean H.S.	Cast-in place Concrete	Hanson Masonry	Owen, WI	3			\$1,145,464.00			
	27	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete	Lino Lakes, MN	3			\$999,980.00			
	28	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products	Wells, MN	3			\$2,287,341.00			
	29	Ordean H.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$644,994.00					
	30	Ordean H.S.	Steel Supply	Le Jeune Steel Co	Minneapolis, MN	3			\$1,364,200.00			
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1					
	31	Ordean H.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$736,000.00					
32	Ordean H.S.	Roofing & Sheet Metal	Palmer West	Rogers, MN	3			\$1,931,800.00				
33	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.	Duluth, MN	1	\$470,950.00						
34	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers	Duluth, MN	1	\$29,731.00						
35	Ordean H.S.	Drywall	RTL Construction	Shakopee, MN	3			\$1,690,271.00				
36	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating	St Cloud, MN	3			\$2,915,700.00				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
37	Ordean H.S.	HVAC	McDowell Co		Waite Park, MN	3			\$3,131,600.00	
38	Ordean H.S.	Electric	Belknap Electric		Superior, WI	1	\$4,946,969.00			
39	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.		Grand Rapids, MN	2		\$571,956.00		
40	Ordean H.S.	Fireproofing	Olympic Companies, Inc.		Minnetonka, MN	3			\$250,000.00	
41	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.		Fridley, MN	3			\$13,750.00	
42	Ordean H.S.	Caulking	Seal Treat, Inc.		Eden Prairie, MN	3			\$50,500.00	
43	Ordean H.S.	Aluminum Entrances/ Storefronts/Windows/Glazing	Superior Glass		Superior, WI	1	\$545,412.00			
44	Ordean H.S.	Skylight System	W.L. Hall Company		Hopkins, MN	3			\$340,287.00	
45	Ordean H.S.	Fire Protection	Viking Automatic Sprnkler Company		Duluth, MN	1	\$422,000.00			
46	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC		Duluth, MN	1	\$692,625.00			
47	Ordean H.S.	Terrazzo	Grazzini Bros & Co		Eagan, MN	3			\$325,000.00	
48	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics		Minneapolis, MN	3			\$638,175.00	
49	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$174,218.00	
50	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.		Princeton, MN	3			\$340,000.00	
51	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.		Mendota Hts, MN	3			\$76,661.00	
52	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$114,866.00	
53	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$353,679.00	
54	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.		Champlin, MN	3			\$213,327.00	
55	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction		Anoka, MN	3			\$103,752.00	
56	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$386,769.00	
57	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc		Minneapolis, MN	3			\$117,176.00	
58	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$259,108.00	
59	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation		Owatonna, MN	3			\$50,898.00	
60	Ordean H.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$249,000.00			
61	Ordean H.S.	Fences & Gates	Century Fence Co		Forest Lake, MN	3			\$67,958.00	
62	Ordean H.S.	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$65,000.00	
63	Ordean H.S.	Earthwork	Veit & Co		Duluth, MN	1	\$1,167,900.00			
64	Ordean H.S.	Flooring & Carpet	Master Floors LLC		Shoreview, MN	3			\$525,850.00	
65	Ordean H.S.	Gymnasium Equipment	The Centre Stage Mfg Co		Sauk Centre, MN	3			\$134,750.00	
66	Ordean H.S.	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$48,200.00			
67	Ordean H.S.	Elevators	Schindler Elevator		Eagan, MN	3			\$70,000.00	
68	Ordean H.S.	Synthetic Turf	Atlas/Field Turf		Cedar Rapids, IA	3			\$381,035.00	
69	Ordean H.S.	Running Track Surfacing	Midwest Tennis & Track		Denison, IA	3			\$230,650.00	
70	Ordean H.S.	Testing & Balancing	T.D. Testing & Balancing Inc.		Duluth, MN	1	\$57,000.00			
71	Ordean H.S.	Science Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$276,510.00	
72	Ordean H.S.	Concrete Plaza/Walls/Curb	Kelleher Construction		Burnsville, MN	3			\$525,440.00	
73	Ordean H.S.	Custom Casework/Plam	St Germain's Cabinets		Duluth, MN	1	\$83,635.00			
74	Ordean H.S.	Grandstands/Press box	Dant Clayton		Louisville, KY	3			\$739,109.00	
75	Ordean H.S.	Traffic Signals	Parson's Electric		Duluth, MN	1	\$144,696.00			
76	Ordean H.S.	General Carpentry	Lipe Brothers		Duluth, MN	1	\$611,226.00			



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77	Ordean H.S.	Greenhouse	Albert J. Lauer		Farmington, MN	3			\$274,000.00	
78	Ordean H.S.	Parking Lot	Northland Constructors		Duluth, MN	1	\$357,200.00			
79	Ordean H.S.	Parking Lot - Denfeld	Northland Constructors		Duluth, MN	1	-\$77,500.00			
general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00		
	8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00			
totals							\$14,257,988.00	\$599,028.00	\$29,707,630.00	\$44,564,646.00
Percentage of Total \$\$\$							31.99%	1.34%	66.66%	100.00%

1	Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00			
2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00			
3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00			
4	Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00	
5	Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00			
6	Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern Waterworks		Blaine, MN	3				
2	Laura Mac E.S.		Asphalt of Duluth		Hermantown, MN	1				
3	Laura Mac E.S.		Duncan Concrete		Browerville, MN	3				
4	Laura Mac E.S.		TMIC Landscaping LLC		Cloquet, MN	1				
6	Laura Mac E.S.		Midwest Transport & Excavating		Brookston, MN	1				
7	Laura Mac E.S.		County Materials		Roberts, MN	3				
8	Laura Mac E.S.		Salo Engineering		Duluth, MN	1				
7	Laura Mac E.S.		Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00		
8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works		Hermantown, MN	1				
2	Laura Mac E.S.		Rebarfab Inc.		New Brighton, MN	3				
3	Laura Mac E.S.		Sanders Steel Erectors		Hastings, MN	3				
4	Laura Mac E.S.		Jamar		Duluth, MN	1				
9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00	
10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00	
11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00	
12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00	
13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00	
14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00	
15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00	



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Contract	16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane	St Paul, MN	3			\$75,109.00		
	17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$58,305.00		
	18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete	Wells, MN	3			\$327,321.00		
	19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel	Proctor, MN	1	\$439,000.00				
	20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$358,365.00		
	21	Laura Mac E.S.	Masonry	Bedrock Flint	Duluth, MN	1	\$1,815,547.00				
	22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.	Menomonie, WI	3			\$162,500.00		
	23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction	Superior, WI	1	\$239,575.00				
	24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc	St Paul, MN	3			\$924,434.00		
	25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company	Minneapolis, MN	3			\$39,245.00		
	26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store	Waite Park, MN	3			\$25,250.00		
	27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.	St Paul, MN	3			\$595,090.00		
	28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.	Superior, WI	1	\$115,440.00				
	29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$44,133.00		
	30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth	Duluth, MN	1	\$99,144.00				
	31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems	Corona, CA	3			\$26,890.00		
	32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC	Golden Valley, MN	3			\$9,033.00		
	33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects	Aurora, IL	3			\$73,000.00		
	34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.	Minneapolis, MN	3			\$22,850.00		
	35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch	Minneapolis, MN	3			\$10,232.00		
	36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$312,265.00		
	37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.	Eagan, MN	3			\$58,310.00		
	38	Laura Mac E.S.	Fire Protection	Summit Fire	Duluth, MN	1	\$119,775.00				
	39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical	Mora, MN	2		\$1,283,000.00			
	40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric	Superior, WI	1	\$1,576,144.00				
	41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.	Cloquet, MN	1	\$71,725.00				
	42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors	Waite Park, MN	3			\$168,155.00		
	43	Laura Mac E.S.	Aluminum Entrances/Glazing	St. Germain's Glass, Inc.	Duluth, MN	1	\$309,292.00				
	44	Laura Mac E.S.	Tile	CD Tile & Stone	Blaine, MN	3			\$122,945.00		
	45	Laura Mac E.S.	Terrazzo/Resinous Flooring	Advanced Terrazzo	Coon Rapids, MN	3			\$122,980.00		
	46	Laura Mac E.S.	HVAC/Air Distribution	Thelen	Brainerd, MN	2		\$820,000.00			
	47	Laura Mac E.S.	Testing & Balancing	Test & Balance Associates	Duluth, MN	1	\$23,160.00				
	48	Laura Mac E.S.	Landscaping	Duluth Superior Erection	Duluth, MN	1	\$66,600.00				
	conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00			
		2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00			
		3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00			
		4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
General	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00		
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00			
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00			
Totals							\$6,658,678.00	\$2,115,800.00	\$5,125,394.00	\$13,899,872.00
Percentage of Total \$\$\$							47.90%	15.22%	36.87%	100.00%

Contractors	1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel	Superior, WI	1	\$269,000.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Mavo	Duluth, MN	1			
	2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Carlson Professional Svc	Duluth, MN	1			
	2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction	Burnsville, MN	3			\$904,669.00	
	3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural	Maple Grove, MN	3			\$253,358.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		RJS Crane Rental	Superior, WI	1			
	4	Lincoln Piedmont E.S.	Unit Masonry	Harbor City Masonry	Duluth, MN	1	\$2,007,750.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Reliable Retrofit Insul.	Brainerd, MN	2			
	2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Arrowhead Concrete Works	Hermantown, MN	1			
	5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel	Proctor, MN	1	\$571,800.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Sherwin-Williams	Hermantown, MN	1			
	6	Lincoln Piedmont E.S.	Steel Erection	Northern Industrial Erectors	Grand Rapids, MN	2		\$163,492.00		
				Carpentry & Overhead & Coiling						
	7	Lincoln Piedmont E.S.	Doors	Lipe Brothers	Duluth, MN	1	\$285,600.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		H & H Lumber	Superior, WI	1			
	8	Lincoln Piedmont E.S.	Waterproofing & Damproofing	Kremer & Davis	Fridley, MN	3			\$59,600.00	
	9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry	Fridley, MN	3			\$34,684.00	
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door	Duluth, MN	1	\$206,495.00			
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass	Blaine, MN	3			\$345,324.00	
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl	Stillwater, MN	3			\$261,849.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Tamarack	Duluth, MN	1			
	13	Lincoln Piedmont E.S.	Tile	Superior Tile & Terrazzo	Forest Lake, MN	3			\$111,210.00	
	14	Lincoln Piedmont E.S.	Acoustical & Metal Ceilings	Flament-Hampshire	Superior, WI	1	\$124,250.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		USG	Cloquet, MN	1			
15	Lincoln Piedmont E.S.	Wood Flooring	FLR Sanders	Princeton, MN	3			\$46,300.00		
16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile	Duluth, MN	1	\$155,900.00				
17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile	St Paul, MN	3			\$269,680.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1				
18	Lincoln Piedmont E.S.	Painting	Steinbrecher Painting	Princeton, MN	3			\$105,500.00		
19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors	Mankato, MN	3			\$57,651.00		
20	Lincoln Piedmont E.S.	Lockers	Olympic Locker	Eden Prairie, MN	3			\$21,387.00		
21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota	Golden Valley, MN	3			\$32,898.00		
22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products	Eden Prairie, MN	3			\$22,634.00		
23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme	Minneapolis, MN	3			\$359,657.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1				
24	Lincoln Piedmont E.S.	Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$26,500.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total		
25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator		Eagan, MN	3			\$53,210.00			
26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection		Minneapolis, MN	3			\$117,066.00			
27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical		St Joseph, MN	3			\$2,432,000.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1						
2	Lincoln Piedmont E.S.			Nothern Industrial Insulation	Hermantown, MN	1						
3	Lincoln Piedmont E.S.			Ferguson Enterprises	Duluth, MN	1						
28	Lincoln Piedmont E.S.			Electrical	Electrical Systems		Brainerd, MN	2		\$1,340,200.00		
1	Lincoln Piedmont E.S.			Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1				
2	Lincoln Piedmont E.S.					C Rescent Electric	Brainerd, MN	2				
3	Lincoln Piedmont E.S.	Simplex/Grinnell	Duluth, MN			1						
4	Lincoln Piedmont E.S.	Johnson Controls	Duluth, MN			1						
5	Lincoln Piedmont E.S.	ESC Supply	Proctor, MN			1						
6	Lincoln Piedmont E.S.	Viking Electric	Duluth, MN			1						
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00					
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Hovland Masonry	Duluth, MN	1						
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00					
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00			
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00			
Totals							\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00		
Percentage of Total \$\$\$							40.23%	11.63%	48.14%	100.00%		
Contractors	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00				
	2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00				
	3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3		\$2,298,400.00			
	4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3		\$2,084,728.00			
	5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00			
	6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3		\$1,261,500.00			
	7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00			
	8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3		\$1,023,500.00			
	9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3		\$521,532.00			
	10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3		\$1,065,677.00			
	11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3		\$2,246,949.00			
	12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3		\$51,800.00			
	13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00				
	14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00				
	15	Lincoln Park M.S.	Aluminum Windows	InterClad		Plymouth, MN	3		\$997,000.00			
	16	Lincoln Park M.S.	Drywall	Olympic Companies		Minnetonka, MN	3		\$596,000.00			
	17	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3		\$251,900.00			



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3	18	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.	Minneapolis, MN	3			\$532,000.00	
	19	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd	Minneapolis, MN	3			\$153,489.00	
	20	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.	Waite Park, MN	3			\$316,351.00	
	21	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co	Coon Rapids, MN	3			\$240,000.00	
	22	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.	Milaca, MN	3			\$254,652.00	
	23	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co	Watertown, MN	3			\$37,690.00	
	24	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors	Mankato, MN	3			\$107,150.00	
	25	Lincoln Park M.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$553,543.00	
	26	Lincoln Park M.S.	Metal Lockers	Olympus Lockers	Eden Prairie, MN	3			\$164,200.00	
	27	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting	Minneapolis, MN	3			\$276,927.00	
	28	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$60,389.00	
	29	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.	Waconia, MN	3			\$758,000.00	
	30	Lincoln Park M.S.	Elevator	Schindler Elevator	Egan, MN	3			\$72,010.00	
	31	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection	Duluth, MN	1	\$324,000.00			
32	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical	Mora, MN	2		\$5,494,500.00			
33	Lincoln Park M.S.	Electrical	Api Electrical Co	Duluth, MN	1	\$3,284,650.00				
34	Lincoln Park M.S.	Home Bldg Demo	Veit	Duluth, MN	1	\$42,800.00				
Totals							\$9,563,600.00	\$9,591,150.00	\$15,925,387.00	\$35,080,137.00
Percentage of Total \$\$							27.26%	27.34%	45.40%	100.00%
1	Grant ES	Grey's Creek Infill	Ulland		Carlton, MN	1	\$54,360.00			
2	Grant ES	Utilities Excavation	Veit		Duluth, MN	1	\$92,195.00			
Totals							\$146,555.00	\$0.00	\$0.00	\$146,555.00
Percentage of Total \$\$							100.00%	0.00%	0.00%	100.00%
1	LRFP	Real Estate	F.I. Salter		Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers		Ramslund and Vigen	Duluth, MN	1				
2	LRFP			Paul Loraas, attorney	Duluth, MN	1				
3	LRFP			David Oberstar, attorney	Duluth, MN	1				
4	LRFP			Edmunds Realty	Duluth, MN	1				
5	LRFP			Prodigy Realty	Duluth, MN	1				
6	LRFP			Edina Realty	Duluth, MN	1				
7	LRFP			A-1 Movers	Superior, WI	1				
8	LRFP			Wherley Movers	Duluth, MN	1				
9	LRFP			Terry Davis Construction	Duluth, MN	1				
10	LRFP			Van Dyke Home Inspections	Duluth, MN	1				
11	LRFP			Inspection Protection	Duluth, MN	1				
12	LRFP			Leone Residential Inspec.	Duluth, MN	1				
13	LRFP			Reuben Johnson & Sons	Superior, WI	1				
Totals							\$72,703,348.22	\$29,405,523.00	\$83,749,937.00	\$185,858,808.22



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Percentage of Total \$\$						39.12%	15.82%	45.06%	100.00%
TOTAL						\$185,858,808.22			
TOTAL TIER ONE CONTRACTORS						172			41.85%
TOTAL TIER TWO CONTRACTORS						23			5.60%
TOTAL TIER THREE CONTRACTORS						216			52.55%
TOTAL ALL CONTRACTORS						411			100.00%