Woodbridge School District Woodbridge, CT

Strategic Development Plan 2017-2020

High Level Summary Update Spring 2019

May 21, 2019 WBOE MEETING

Woodbridge School District

Strategic Development Plan 2017-2020

MISSION - Beecher Road School is a caring, creative community that models and inspires the joy of life-long learning, embraces diversity and celebrates the unique qualities of each person.

VISION - To provide a dynamic education environment that challenges and empowers students to persevere as innovators and collaborators in preparation for their role as responsible global citizens.





WE BELIEVE THAT:

- All students can learn and it is the responsibility of our school system to provide the supports needed to reach high standards and success.
- ❖ Academic skills must meet the expectations of the CT Core Standards. The skills and attributes needed for success in the 21st century include critical thinking, collaboration, creativity, curiosity, problem solving and citizenship.
- Meeting academic, artistic, behavioral, social, emotional and physical needs is essential in educating the whole child.
- ❖ We have a responsibility to prepare our students for a rapidly changing world that includes the integration and use of technology.
- Our educational community will continue to grow and improve when all our staff members are expected and supported to learn.
- Our district has a responsibility to inform and engage the community as partners in education.
- Fiscal responsibility is a foundational tenet of our school system.

Strategic Development Plan Goals for Continuous Improvement







- 1. The District will *promote rigorous 21st century academic and social skill standards/expectations* that will enable students to be successful collaborators, critical and creative thinkers, contributing citizens and life-long learners.
- 2. The District will *provide a student centered and personalized learning environment* that promotes innovation, creativity, choice, independence, growth and student ownership.
- 3. The District will *provide professional learning to all faculty and staff* as it relates to and supports student learning, development and continuous improvement.
- 4. The District will build partnerships, promote and celebrate the diversity and multi-dimensional aspects of school, local, regional and global community.
- 5. The District will *maximize the efficiencies of systems and resources* that support students in reaching high levels of learning and growth.

Goal 1: The District will promote rigorous 21st century academic and social skill standards/expectations that will enable students to be successful collaborators, critical and creative thinkers, contributing citizens and life-long learners.



Original Priorities

- Develop a district Vision and Mission that supports 21st century learning
- Develop a shared vision/expectation of high quality student work through curriculum development process
- Develop a strategy and structure for curriculum review/revision

- Complete/Expand Local Curriculum Development Work
- Maximize/Coordinate Beecher/Amity Curriculum Work
- Increase Student Achievement on State Assessments

Goal 1: Standards/Expectations

Original Priorities

- Develop a district Vision and Mission that supports 21st Century learning
 Mission, Vision, Beliefs created and implemented
- Develop a shared vision/expectation of high quality student work through curriculum development process
- Develop a strategy and structure for curriculum review/revision

Curriculum revision strategy and structure developed, substantial completion of Math and Science

Renewed Priorities	Actions	Timeframe	Outcomes/Evidence
Complete/Expand Local	1. Math-Review Gr. 6 template/resources	1. SY 2019-20	1. Completed Gr. 6 curric templates
Curriculum Development Work	2. Science - Create/Revise Assessments	2. Sumr 2019	2. Completed 3-6 Assessments
	3. Science - Initiate K-2 work	3. SY 2019-20	3. Complete K-2 curriculum/assessments
	4. Social Studies – Initiate Gr. 2/3 curric work	4. Sum 19/19-20	4. Completed Gr. 2/3 Social Studies curr
	5. Review status of all curriculum areas	5. SY 2019-20	5. Completed Curriculum Revision Map
Maximize/Coordinate	1. Science- Align Gr.6-8 Curric/Assmts/NGSS	1. SY 2019-20	1. Eliminate gaps/success NGSS Assmts
Beecher/Amity Curriculum Work	2. Core Content- Align Gr. 6-8 Core Content	2. SY 2020-21	2. Eliminate gaps and redundancy
	3. Unified Arts/Specials – Align K-8	3. SY 2021-22	3. Alignment for continuity
Increase Student Achievement on	1. PLC Team Sharing and Vertical Articulation	1.SY 2019-20	1. Refinement of Assessment Calendar
State Assessments	and Alignment of Assessments		
	2. Initiate Learning Walk Model (see Goal 3)	2. SY 2019-20	2. Complete pilot of Learning Walks
	3. Use of Instructional Cabinet meetings for	3. SY 2019-20	3. Increased communication between
	department instructional conversations		Admin and Instructional Specialists
	4. Implement Gr. 2 of K-2 Phonics program	4. SY 2019-20	4. Increased ELA achievement
	5. Collaborative goal setting	5. SY 2019-20	5. SBAC goals set

<u>Goal 2</u>: The District will provide a student centered and personalized learning environment that promotes innovation, creativity, choice, independence, growth and student ownership.



Original Priorities

- Establish a *School-Wide Enrichment Model* (SEM) that focuses on enrichment for all students and curriculum compacting for early mastery students
- Build a common understanding of an implementation plan for Project Based Learning (PBL)
- Establish a Sixth Grade Capstone Project that provides a K-6 culminating learning experience

- Provide sustained support of Personalized Learning Initiatives (Clusters/PBL-Genius Hour/Capstone)
- Expand Math Differentiation, Math Workshop and Curriculum Compacting
- Guide Transitions in TAG Identification and Programming
- Consistent Grade Level Academic Communications to Parents

Goal 2: Personalized Learning

Original Priorities

- Establish a School-Wide Enrichment Model
- Build a common understanding of/implementation of PBL
- Establish a 6th Grade Capstone Project

School-Wide Enrichment Model of Clusters, Genius Hour (PBL), Capstone established

Renewed Priorities	Actions	Timeframe	Outcomes/Evidence
Provide Sustained Support of	1. Administration supports ongoing	1. 2019-20	1. Continued development: scheduling,
Personalized Learning Initiatives	development of established initiatives in		curriculum integration, community service
	clusters (Gr 3 and 4), PBL (Gr. 2 and 5) and		(Gr.6) component, increased rigor and
	Capstone (Gr. 6)		options (clusters)
	2. Pilot Innovative Practices (MakerSpace)	2. 2019-20	2. MakerSpace location/schedule established
	3. Review of Purposeful Play initiatives	3. 2019-20	3. Recommend next steps
Expand Math Differentiation,	1. Math Specialists work with PLC teams in	1. 2019-20	1. Refined Compacting Protocol
Math Workshop and Curriculum	the area of differentiation, Math Workshop		2. Consistent implementation of Compacting
Compacting	and curriculum compacting (4-6)		Protocol
Guide Transitions in TAG	1. Review data and experiences of new	1. 2019-20	1. Full transition to assessment based
Identification Process and	identification process		process for identification
Programming	2. Explore TAG program options	2. 2019-20	2. Recommendation to BOE on future TAG
			programming
Consistent Grade Level	1. Math Specialists create uniform grade	1. 2019-20	1. Completed and consistently distributed
Academic Communications to	level communications on math units;		parent communications on math units.
Parents	administrative support needed		

<u>Goal 3</u>: The District will provide professional learning to all faculty and staff as it relates to and supports student learning, development and continuous improvement.



Original Priorities

- Build an understanding and implementation of the Professional Learning Community (PLC) model
- Place a priority on the systematic and consistent use of embedded professional learning experiences
- Develop a differentiated professional learning plan that advances teaching, learning and the goals of the district

- Further the PLC Model for data sharing and analysis
- Expand/Enhance Non-Certified Professional Learning Opportunities
- Introduce Learning Walks as a Professional Learning Tool in conjunction with coaching model

Goal 3: Professional Learning

Original Priorities

- Build an understanding and implementation of the Professional Learning Community (PLC) Model
 Established PLC Model
- Place a priority on the systematic and consistent use of embedded professional learning experiences
- Develop a (certified) differentiated professional learning plan that advances teaching, learning and the goals of the district.

Differentiated Learning Plan established for certified staff including embedded learning

Renewed Priorities	Actions	Timeframe	Outcomes/Evidence
Further PLC Model for data	1. Curriculum Specialists ongoing	1. SY 2019-20	1. Consistent curriculum implementation and
Sharing and Analysis	work with PLC teams		collection, use and analysis of data
Expand/Enhance Non-Certified	1. Create a non-certified	1. Sum 19/SY19-20	 Expanded Learning Plan for TA/non-
Professional Learning	Professional Learning Plan		certified staff
Opportunities	2. Create systematic time for	2. SY 2019-20	2. Times established for TA Professional
	Professional Learning		Learning
Introduce Learning Walks at a	1. Establish coaching model for	1. SY 2019-20	1. Determine grades/areas for LA and Math
Professional Learning Tool in	SY19-20		Coaches
conjunction with Coaching	2. Introduce Learning Walk model	2. Fall 2019	2. Non-evaluative model established
Model	3. Pilot model with volunteer/	3. SY 2019-20	3. Completed set of Learning Walks
	interested staff		
	4. Expand Practice	4. SY 2020-21	4. PLC teams each complete one round

<u>Goal 4</u>: The District will build partnerships, promote and celebrate the diversity and multi-dimensional aspects of school, local, regional, and global community.



Original Priorities

- Enhance sense of community within the school
- Form partnerships and service opportunities within the local community
- Build partnerships with educators regionally and globally
- Promote social emotional support through safe school climate plan and other methods

- Provide Social Emotional Learning Support
- Collaboration of Climate and Community Diversity Committees
- Support and build upon partnerships locally/regionally/ globally

Goal 4: Community/Diversity

Original Priorities

Enhance Sense of Community within the school

Established Community/Diversity Committee, Expanded School Community Events

- Form Partnerships and service opportunities within the local community
- Build partnerships with educators regionally and globally
- Promote Social Emotional support through Safe School Climate Plan & other methods

Renewed Priorities	Actions	Timeframe	Outcomes/Evidence
Provide Social Emotional Learning Support	 Ongoing Responsive Classroom training and implementation Implement Safe School Climate Plan: Peaceful Bus Empathy Across America/BKindness Week 	1. SY 2019-20 2. SY 2019-20	 Expanded and consistent use of practices and strategies Increase in positive and safe student interactions/behavior
Collaboration of Climate and Community/Diversity Committees	 Sustain/expand school community events Field Day, All School Walk, Veteran's Day Embed the work of Diversity Committee within the Climate Committee 	1. SY 2019-20 2. SY2019-20	 Increases sense of belonging and community K-6 Increase coherence in the common work and goals
Support and Build Upon Local Partnerships and Identify Regional/Global Partnerships	 Support current partnerships, i.e. seniors Seek community resources (individuals and organizations) Explore regional and global partnership options. 	1. SY 2019-20 2. SY 2019-20 3. SY 2019-20	 Deepen/expand relationships Increase number of resources that can support/assist BRS Provide recommendation for SY 2021

Goal 5: The District will maximize the efficiencies of systems and resources that support students in reaching high levels of learning and growth.



Original Priorities

- Restructure SRBI model and refine special education service delivery to maximize efficiency and ensure comprehensiveness/coherence
- Create a plan to enhance building aesthetics with a student centered focus
- Review and revise roles, responsibilities, processes and structures to best support student learning and needs

- SRBI data collection and process
- Fiscal strategies for future budget planning
- Sustainability
- Facility stewardship
- Efficiencies: staffing, roles, processes, structures

Goal 5: System Efficiencies/Resources

Original Priorities

 Restructure SRBI model, refine special education service delivery model to maximize efficiency and ensure comprehensiveness/coherence

Restructured SRBI model – Primary and Intermediate Teams

Create a Plan to enhance building aesthetics with a student centered focus

Established Beautification Committee – Entry and Large Space Accomplishments

Review/revise roles. responsibilities, processes and structures to support student learning and needs Shared Services, Transportation, Revenue Streams, Efficiency Models, Enhanced Communication

Renewed Priorities	Actions	Timeframe	Outcomes/Evidence
SRBI Data Collection and Process	1. Intervention team/PLC teams further	1. 2019-20	1. Implementation of interventions and
	develop SRBI data collection tool and process		resources
Fiscal Strategies/Future Budget	 Board/Supt summer/fall meetings to 	1. Sum/Fall	1. Budget reduction strategy determined
Planning	explore/discuss budget reduction strategies	2019	for FY21 budget
Sustainability	1. Develop Green Team (GreenLEAF) to guide	1. 2019-20	1. Green Team established and first
	initial phase of sustainability efforts		phase of food waste initiated
Facility Stewardship	1. Collaboration with Town & Facilities Consult.	1. 2019-20	1. Improved mechanicals and Cap. Plan
	2. Implement beautification plans	2. 2019-20	2. Enhanced hallways & common area
Efficiencies: roles, staffing,	1. Explore school scheduling/structure options	1. 2019-20	1. Recommendation for SY21 schedule
processes, structures	2. Accts payable technology expanded	2. 2019-20	2. Full District implementation
	3. Explore models for: staff handbook, staffing,	3. 2019-20	3. Potential FY21 Recommendations
	student protocols, shared services, outsourcing		

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Questions