

**SOUTHWEST TEXAS JUNIOR COLLEGE  
STATEMENT OF REVENUE AND EXPENDITURES  
FOR THE TWO MONTHS ENDED OCTOBER 31, 2012  
UNAUDITED**

	<u>Budgeted</u>	<u>Current Month</u>	<u>YTD</u>	<u>Budget Balance</u>	<u>Page Reference</u>
<b>Revenue</b>					
Education & General					
State Funds	\$ 7,909,433.00	\$ 654,032.05	\$ 1,276,575.51	\$ 6,632,857.49	2
Federal Funds	2,134,260.00	184,492.15	316,895.02	1,817,364.98	2
Local Funds	16,596,886.00	1,640,523.24	3,309,088.39	13,287,797.61	3
Sales & Services of Educ. Dept.	8,000.00	1,323.89	1,984.14	6,015.86	3
Miscellaneous	1,921,353.00	169,233.78	333,027.57	1,588,325.43	3
Total Educational & General	\$ 28,569,932.00	\$ 2,649,605.11	\$ 5,237,570.63	\$ 23,332,361.37	3
Student Aid	\$ 12,754,253.00	\$ 526,023.16	\$ 3,320,692.18	\$ 9,433,560.82	3
Auxiliary Enterprises	\$ 1,125,500.00	\$ 141,837.42	\$ 255,952.40	\$ 869,547.60	4
<b>Total Income</b>	<b>\$ 42,449,685.00</b>	<b>\$ 3,317,465.69</b>	<b>\$ 8,814,215.21</b>	<b>\$ 33,635,469.79</b>	4
<b>Expenditures</b>					
Education & General					
General Administration	\$ 1,084,925.98	\$ 75,481.64	\$ 161,314.85	\$ 923,611.13	4
Student Services and Admissions	1,569,993.09	113,537.76	245,759.94	1,324,233.15	4
General Institutional	3,053,421.69	338,789.40	651,800.39	2,401,621.30	5
Staff Benefits	3,416,961.00	341,138.24	590,894.38	2,826,066.62	6
Resident Instruction - Academic	6,628,606.78	704,229.57	1,385,487.02	5,243,119.76	6
Divisional Operating - Academic	559,333.97	45,586.86	90,025.25	469,308.72	7
Resident Instruction - Tech. Voc.	2,385,708.50	276,468.42	539,525.96	1,846,182.54	8
Divisional Operating - Tech. Voc.	481,575.74	41,899.59	133,217.20	348,358.54	8
Work Force Training & Development	1,219,829.00	164,277.04	243,291.53	976,537.47	9
Library and Instructional Media	549,708.79	55,097.47	98,249.62	451,459.17	9
Extension & Public Service	1,796,052.45	150,192.49	268,468.16	1,527,584.29	9
Special Items	796,993.00	50,879.39	82,396.82	714,596.18	10
Physical Plant Maintenance and Oper.	2,700,560.52	252,425.40	455,543.31	2,245,017.21	10
Debt Service	847,472.94	189,075.00	299,230.73	548,242.21	10
Extension Center Facilities	957,691.37	115,376.00	190,221.00	767,470.37	10
Total Educational & General	\$ 28,048,834.82	\$ 2,914,454.27	\$ 5,435,426.16	\$ 22,613,408.66	10
Student Aid	\$ 13,204,253.00	\$ 528,286.16	\$ 3,322,955.18	\$ 9,881,297.82	11
Auxiliary Enterprises	\$ 1,196,597.18	\$ 161,099.71	\$ 286,746.92	\$ 909,850.26	11
<b>Total Expenditures</b>	<b>\$ 42,449,685.00</b>	<b>\$ 3,603,840.14</b>	<b>\$ 9,045,128.26</b>	<b>\$ 33,404,556.74</b>	11
<b>Excess Revenue / (Expenditures)</b>	<b>\$ -</b>	<b>\$ (286,374.45)</b>	<b>\$ (230,913.05)</b>		
<b>Cash and Certificate of Deposit Balance</b>			<b>\$ 20,854,130.97</b>		

**SOUTHWEST TEXAS JUNIOR COLLEGE  
COMPARATIVE STATEMENT OF ACCOUNT BALANCES  
FOR YEARS ENDING 2013 AND 2012**

	<u>October 31, 2012</u>	<u>October 31, 2011</u>	<u>Difference Increase/ (Decrease)</u>
Joint	\$ 4,411,905.84	\$ 3,802,575.01	\$ 609,330.83
Debt Service	1,250,000.00	1,225,000.00	25,000.00
State Appropriated	34,489.52	35,837.22	(1,347.70)
Student Center & Housing	366,526.19	175,586.63	190,939.56
Restricted	618,547.22	83,926.52	534,620.70
Payroll	12,225.26	205,186.63	(192,961.37)
General	637,534.23	401,015.38	236,518.85
Bob Culp Memorial	7,245.80	7,204.39	41.41
State Grants	497,409.70	340,345.77	157,063.93
College Work Study	42,236.37	31,936.70	10,299.67
Financial Aid	-	-	-
DFAFS	-	-	-
<b>TOTAL CURRENT FUNDS</b>	<u>7,878,120.13</u>	<u>6,308,614.25</u>	<u>1,569,505.88</u>

**SOUTHWEST TEXAS JUNIOR COLLEGE  
COMPARATIVE STATEMENT OF ACCOUNT BALANCES  
FOR YEARS ENDING 2013 AND 2012**

	<u>October 31, 2012</u>	<u>October 31, 2011</u>	<u>Difference Increase/ (Decrease)</u>
Pioneer Loan	\$ 108,657.26	\$ 107,973.46	\$ 683.80
Ettie R. Garner	72,930.29	72,483.27	447.02
Will C. Miller	94,686.27	94,068.95	617.32
John N. Garner	1,774,480.45	1,762,660.80	11,819.65
Kathleen Luby	97,890.73	97,263.45	627.28
S. C. & H. Bond	75,638.09	37,941.96	37,696.13
Tom & Hope Witt Memorial	812,257.05	806,649.29	5,607.76
Ross Brumfield Memorial	98,103.12	97,496.67	606.45
Laura O. Bunton Memorial	59,903.63	59,536.95	366.68
CDA	13,623.55	13,537.78	85.77
San Antonio Livestock	91,023.30	90,464.22	559.08
Student Club	19,809.26	12,274.02	7,535.24

**SOUTHWEST TEXAS JUNIOR COLLEGE  
COMPARATIVE STATEMENT OF ACCOUNT BALANCES  
FOR YEARS ENDING 2013 AND 2012**

	<u>October 31, 2012</u>	<u>October 31, 2011</u>	<u>Difference Increase/ (Decrease)</u>
Building Fund	\$ 9,359,069.64	\$ 40,984.99	\$ 9,318,084.65
Irene Schleicher	80,897.26	80,208.63	688.63
Gilbert C. Bermea	21,333.27	21,220.76	112.51
R. Burgess	51,211.25	50,913.16	298.09
Reed B. Parr	42,625.74	42,382.07	243.67
A.C. & Lucille Mogford	<u>101,870.68</u>	<u>99,736.47</u>	<u>2,134.21</u>
TOTAL OTHER FUNDS	<u>12,976,010.84</u>	<u>3,587,796.90</u>	<u>9,388,213.94</u>
TOTAL FUNDS	<u><u>\$ 20,854,130.97</u></u>	<u><u>\$ 9,896,411.15</u></u>	<u><u>\$ 10,957,719.82</u></u>

SOUTHWEST TEXAS JUNIOR COLLEGE  
SUMMARY OF ACCOUNT BALANCES  
OCTOBER 31, 2012

	<u>CASH IN BANK</u>	<u>CERTIFICATES OF DEPOSIT</u>	<u>INVESTMENT POOL</u>	<u>TOTAL ACCOUNT BALANCE</u>
Joint	\$ 752,524.22	\$ 3,650,000.00	\$ 9,381.62	\$ 4,411,905.84
Debt Service	-	\$1,250,000.00	-	1,250,000.00
State Appropriated	34,489.52	-	-	34,489.52
Student Center & Housing	366,526.19	-	-	366,526.19
Restricted Funds	618,547.22	-	-	618,547.22
Payroll	12,225.26	-	-	12,225.26
General	637,534.23	-	-	637,534.23
Bob Culp Memorial	2,245.80	5,000.00	-	7,245.80
State Grants	497,409.70	-	-	497,409.70
College Work Study	<u>42,236.37</u>	<u>-</u>	<u>-</u>	<u>42,236.37</u>
<b>TOTAL CURRENT FUNDS</b>	<u>2,963,738.51</u>	<u>4,905,000.00</u>	<u>9,381.62</u>	<u>\$ 7,878,120.13</u>

**SOUTHWEST TEXAS JUNIOR COLLEGE  
SUMMARY OF ACCOUNT BALANCES  
OCTOBER 31, 2012**

	<u>CASH IN BANK</u>	<u>CERTIFICATES OF DEPOSIT</u>	<u>INVESTMENT POOL</u>	<u>TOTAL ACCOUNT BALANCE</u>
Pioneer Loan	\$ 8,657.26	\$ 100,000.00	\$ -	\$ 108,657.26
Ettie R. Garner	7,930.29	65,000.00	-	72,930.29
Will C. Miller	4,686.27	90,000.00	-	94,686.27
John N. Garner	427,980.45	1,346,500.00	-	1,774,480.45
Kathleen Luby	7,890.73	90,000.00	-	97,890.73
S. C. & H. Bond	75,638.09	-	-	75,638.09
Tom & Hope Witt Memorial	12,257.05	800,000.00	-	812,257.05
Ross Brumfield Memorial	8,103.12	90,000.00	-	98,103.12
Laura O. Bunton Memorial	4,903.63	55,000.00	-	59,903.63
CDA	3,623.55	10,000.00	-	13,623.55
San Antonio Livestock	9,023.30	82,000.00	-	91,023.30
Student Club	19,809.26	-	-	19,809.26

SOUTHWEST TEXAS JUNIOR COLLEGE  
SUMMARY OF ACCOUNT BALANCES  
OCTOBER 31, 2012

	<u>CASH IN BANK</u>	<u>CERTIFICATES OF DEPOSIT</u>	<u>INVESTMENT POOL</u>	<u>TOTAL ACCOUNT BALANCE</u>
Reed B. Parr	\$ 7,625.74	\$ 35,000.00	\$ -	\$ 42,625.74
Building Fund	419,069.64	8,940,000.00	-	9,359,069.64
Irene Schleicher	7,897.26	73,000.00	-	80,897.26
Gilbert C. Bermea	6,333.27	15,000.00	-	21,333.27
R. Burgess	6,211.25	45,000.00	-	51,211.25
A.C. & Lucille Mogford	<u>18,370.68</u>	<u>83,500.00</u>	<u>-</u>	<u>101,870.68</u>
TOTAL OTHER FUNDS	<u>1,056,010.84</u>	<u>11,920,000.00</u>	<u>-</u>	<u>12,976,010.84</u>
TOTAL FUNDS	<u>\$ 4,019,749.35</u>	<u>\$ 16,825,000.00</u>	<u>\$ 9,381.62</u>	<u>\$ 20,854,130.97</u>

SOUTHWEST TEXAS JUNIOR COLLEGE  
INVESTMENTS IN C.D.'S  
OCTOBER 31, 2012

<u>ACCOUNT</u>	<u>TERM</u>	<u>INT. RATE</u>	<u>MATURITY DATE</u>	<u>RESTRICTED</u>	<u>UNRESTRICTED</u>	<u>TOTAL AMT.</u>
<u>JOINT</u>						
200119355	32 days	0.30%	11/12/2012		\$1,500,000.00	
200119356	33 days	0.30%	11/12/2012		1,000,000.00	
200119461	32 days	0.30%	11/26/2012		1,000,000.00	
200119462	3 MO.	0.35%	01/25/2013		150,000.00	\$3,650,000.00
<u>DEBT SERVICE</u>						
200116374	18 MO.	1.00%	12/03/2012	\$115,000.00		
200119285	182 days	0.45%	03/25/2013	425,000.00		
200119004	12 MO.	0.55%	07/26/2013	640,000.00		
200119236	364 days	0.55%	08/30/2013	70,000.00		1,250,000.00
<u>AUXILIARY</u>						
					0.00	\$0.00
<u>ETTIE R. GARNER</u>						
200119022	12 MO.	0.55%	07/19/2013	30,000.00		
200119005	12 MO.	0.55%	07/26/2013	10,000.00		
200119372	12 MO.	0.55%	10/18/2013	25,000.00		65,000.00
<u>ROSS BRUMFIELD</u>						
200117836	12 MO.	0.65%	01/18/2013	40,000.00		
200119005	12 MO.	0.55%	07/26/2013	20,000.00		
200119372	12 MO.	0.55%	10/18/2013	30,000.00		90,000.00
<u>LAURA O. BUNTON</u>						
200117517	12 MO.	0.65%	11/19/2012	40,000.00		
200117836	12 MO.	0.65%	01/18/2013	10,000.00		
200119005	12 MO.	0.55%	07/26/2013	5,000.00		55,000.00
<u>SAN ANTONIO LIVESTOCK</u>						
200117836	12 MO.	0.65%	01/18/2013	40,000.00		
200119005	12 MO.	0.55%	07/26/2013	17,000.00		
200119372	12 MO.	0.55%	10/18/2013	25,000.00		82,000.00



SOUTHWEST TEXAS JUNIOR COLLEGE  
INVESTMENTS IN C.D.'S  
OCTOBER 31, 2012

<u>ACCOUNT</u>	<u>TERM</u>	<u>INT. RATE</u>	<u>MATURITY DATE</u>	<u>RESTRICTED</u>	<u>UNRESTRICTED</u>	<u>TOTAL AMT.</u>
<u>JOHN N. GARNER</u>						
200117405	364 days	0.65%	11/16/2012	238,000.00		
200117517	12 MO.	0.65%	11/19/2012	372,000.00		
200119130	364 days	0.55%	08/23/2013	70,000.00		
200119372	12 MO.	0.55%	10/18/2013	75,000.00		
200119129	18 MO.	0.65%	02/25/2014	106,500.00		
200119152	18 MO.	0.65%	03/04/2014	485,000.00		1,346,500.00
<u>IRENE SCHLIECHER</u>						
200117517	12 MO.	0.65%	11/19/2012	8,000.00		
200119372	12 MO.	0.55%	10/18/2013	5,000.00		
200119322	18 MO.	0.65%	03/29/2014	60,000.00		73,000.00
<u>GILBERT C. BERMEA</u>						
200119372	12 MO.	0.55%	10/18/2013	15,000.00		15,000.00
<u>TOM &amp; HOPE WITT</u>						
200117517	12 MO.	0.65%	11/19/2012	305,000.00		
200117867	12 MO.	0.65%	01/25/2013	250,000.00		
200119022	12 MO.	0.55%	07/19/2013	120,000.00		
200119130	364 days	0.55%	08/23/2013	10,000.00		
200119372	12 MO.	0.55%	10/18/2013	105,000.00		
200119129	18 MO.	0.65%	02/25/2014	10,000.00		800,000.00
<u>KATHLEEN LUBY</u>						
200117836	12 MO.	0.65%	01/18/2013	15,000.00		
200119005	12 MO.	0.55%	07/26/2013	75,000.00		90,000.00
<u>WILL C. MILLER</u>						
200119005	12 MO.	0.55%	07/26/2013	10,000.00		
200119130	364 days	0.55%	08/23/2013	20,000.00		
200119236	364 days	0.55%	08/30/2013	60,000.00		90,000.00

SOUTHWEST TEXAS JUNIOR COLLEGE  
INVESTMENTS IN C.D.'S  
OCTOBER 31, 2012

<u>ACCOUNT</u>	<u>TERM</u>	<u>INT. RATE</u>	<u>MATURITY DATE</u>	<u>RESTRICTED</u>	<u>UNRESTRICTED</u>	<u>TOTAL AMT.</u>
<u>REED B. PARR</u>						
200119005	12 MO.	0.55%	07/26/2013	10,000.00		
200119372	12 MO.	0.55%	10/18/2013	25,000.00		35,000.00
<u>R. BURGESS</u>						
200117836	12 MO.	0.65%	01/18/2013	10,000.00		
200119372	12 MO.	0.55%	10/18/2013	35,000.00		45,000.00
<u>PIONEER FUND</u>						
200119005	12 MO.	0.55%	07/26/2013	75,000.00		
200119372	12 MO.	0.55%	10/18/2013	25,000.00		100,000.00
<u>CDA FUND</u>						
200119005	12 MO.	0.55%	07/26/2013	5,000.00		
200119372	12 MO.	0.55%	10/18/2013	5,000.00		10,000.00
<u>BUILDING FUND</u>						
200119373	31 days	0.30%	11/19/2012	200,000.00		
200119386	32 days	0.30%	11/26/2012	500,000.00		
200119374	60 days	0.35%	12/18/2012	1,500,000.00		
200119216	92 days	0.35%	12/26/2012	450,000.00		
200119375	90 days	0.35%	01/17/2013	2,500,000.00		
200119009	182 days	0.45%	01/25/2013	500,000.00		
200119217	6 MO.	0.45%	03/26/2013	250,000.00		
200119376	6 MO.	0.45%	04/19/2013	3,000,000.00		
200119372	12 MO.	0.55%	10/18/2013	40,000.00		8,940,000.00
<u>BOB CULP</u>						
200119005	12 MO.	0.55%	07/26/2013	5,000.00		5,000.00
<u>A.C. &amp; LUCILLE MOGFORD</u>						
200119129	18 MO.	0.65%	02/25/2014	83,500.00		83,500.00
				<u>\$ 13,175,000.00</u>	<u>\$3,650,000.00</u>	<u>\$ 16,825,000.00</u>

SOUTHWEST TEXAS JUNIOR COLLEGE  
INVESTMENTS IN C.D.'S  
OCTOBER 31, 2012

ACCOUNT	CD #	TERM	INT. RATE	MATURITY DATE	AMOUNT
<u>MATURITIES</u>					
JOINT	200119167	1 MO.	0.30%	10/11/2012	\$1,500,000.00
JOINT	200119168	1 MO.	0.30%	10/10/2012	\$1,000,000.00
JOINT	200119284	31 days	0.30%	10/22/2012	\$900,000.00
ETTIE R. GARNER	200117243	12 MO.	0.65%	10/19/2012	\$25,000.00
ROSS BRUMFIELD	200117243	12 MO.	0.65%	10/19/2012	\$30,000.00
SAN ANTONIO LIVESTOCK	200117243	12 MO.	0.65%	10/19/2012	\$25,000.00
JOHN N. GARNER	200117243	12 MO.	0.65%	10/19/2012	\$75,000.00
IRENE SCHLIECHER	200117243	12 MO.	0.65%	10/19/2012	\$5,000.00
GILBERT C. BERMEA	200117243	12 MO.	0.65%	10/19/2012	\$15,000.00
TOM & HOPE WITT	200117243	12 MO.	0.65%	10/19/2012	\$105,000.00
REED B. PARR	200117243	12 MO.	0.65%	10/19/2012	\$25,000.00
R. BURGESS	200117243	12 MO.	0.65%	10/19/2012	\$35,000.00
PIONEER FUND	200117243	12 MO.	0.65%	10/19/2012	\$25,000.00
CDA FUND	200117243	12 MO.	0.65%	10/19/2012	\$5,000.00
BUILDING FUND	200117243	12 MO.	0.65%	10/19/2012	\$40,000.00
BUILDING FUND	200119008	90 days	0.35%	10/25/2012	\$1,000,000.00
<u>RENEWALS/NEW</u>					
JOINT	200119355	32 days	0.30%	11/12/2012	\$1,500,000.00
JOINT	200119356	33 days	0.30%	11/12/2012	\$1,000,000.00
JOINT	200119461	32 days	0.30%	11/26/2012	\$1,000,000.00
JOINT	200119462	3 MO.	0.35%	01/25/2013	\$150,000.00
ETTIE R. GARNER	200119372	12 MO.	0.55%	10/18/2013	\$25,000.00
ROSS BRUMFIELD	200119372	12 MO.	0.55%	10/18/2013	\$30,000.00
SAN ANTONIO LIVESTOCK	200119372	12 MO.	0.55%	10/18/2013	\$25,000.00
JOHN N. GARNER	200119372	12 MO.	0.55%	10/18/2013	\$75,000.00
IRENE SCHLIECHER	200119372	12 MO.	0.55%	10/18/2013	\$5,000.00
GILBERT C. BERMEA	200119372	12 MO.	0.55%	10/18/2013	\$15,000.00
TOM & HOPE WITT	200119372	12 MO.	0.55%	10/18/2013	\$105,000.00
REED B. PARR	200119372	12 MO.	0.55%	10/18/2013	\$25,000.00
R. BURGESS	200119372	12 MO.	0.55%	10/18/2013	\$35,000.00
PIONEER FUND	200119372	12 MO.	0.55%	10/18/2013	\$25,000.00
CDA FUND	200119372	12 MO.	0.55%	10/18/2013	\$5,000.00
BUILDING FUND	200119372	12 MO.	0.55%	10/18/2013	\$40,000.00
BUILDING FUND	200119373	31 days	0.30%	11/19/2012	\$200,000.00
BUILDING FUND	200119374	60 days	0.35%	12/18/2012	\$1,500,000.00
BUILDING FUND	200119375	90 days	0.35%	01/17/2013	\$2,500,000.00
BUILDING FUND	200119376	6 MO.	0.45%	04/19/2013	\$3,000,000.00
BUILDING FUND	200119386	32 days	0.30%	11/26/2012	\$500,000.00

SOUTHWEST TEXAS JUNIOR COLLEGE  
SCHOLARSHIPS  
OCTOBER 31, 2012

SCHOLARSHIP	AMOUNT
Anna Baker	\$ 11,759.02
Reva Burns	17,692.86
Charles & Polly Chandler	35,269.38
Del Rio Intl	11,761.81
Rodolfo R. Flores	12,426.23
Sterling Fly	11,239.40
K & H Hornby	12,169.60
Locke & Zaiglin	36,269.39
A.C. & Lucille Mogford	103,444.46
Kilpatrick Memorial	10,412.44
Jason Kincaid	20,878.47
Kirchner	107,866.76
Rose Koehl	10,568.87
Stephen Lindsey	12,324.94
Rory Malloy	12,731.17
Mary Powers	12,568.03
Bill Nunley	13,547.25
SWTJC Memorial	10,895.36
SWTJC Pioneer	42,693.46
Baltasar Ramirez	11,707.79
Eloy Reyes	12,043.14
Lupe E. Hernandez	13,540.11
Wayne, Evalyn and Gary Matthews	14,902.65
Bobby Wayne Halley	11,577.28
Kenneth Shackelford	18,212.24
Dr. Tomas Rivera	10,296.12
Bob McKinney	15,957.75
SWTJC Phil Lyne	29,682.11
Estella Finley	10,741.80
Los Palominos	30,795.96
TOTAL	\$ 685,975.85
SCHOLARSHIPS UNDER \$10,000.00	AMOUNT
Georgia Gauthier	5,952.32
Gordon Hudson	\$ 7,222.66
Haskell Peanuts Hester	6,971.40
Vic Leon Tucker	9,334.01
Colonel Victoria Zamarippa	5,256.23
Toney Keeney	3,980.84
SWTJC Del Rio Student Government	609.94
Garry Merritt	6,619.36
TOTAL UNDER \$10,000.00	\$ 45,946.76
TOTAL SCHOLARSHIPS	\$ 731,922.61

SOUTHWEST TEXAS JUNIOR COLLEGE  
OTHER INVESTMENTS  
OCTOBER 31, 2012

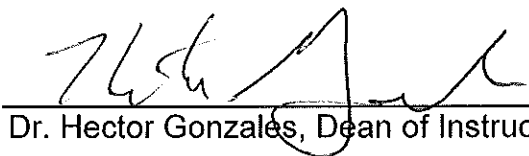
<u>ACCOUNT</u>	<u>Book Value</u>	<u>Market Value</u>
<u>WILL C. MILLER</u>		
Corporate stocks - Balance 9/30/2012	\$ 51,957.56	\$ 97,652.70
Current Month Activity	<u>          -</u>	<u>(1,246.83)</u>
Corporate stocks - Balance 10/31/2012	\$ 51,957.56	\$ 96,405.87
 <u>PLANT FUNDS</u>		
Corporate stocks - Balance 9/30/2012	\$ 5,446.00	\$ 45,300.00
Current Month Activity	<u>          -</u>	<u>          -</u>
Corporate stocks - Balance 10/31/2012	\$ 5,446.00	\$ 45,300.00

**SOUTHWEST TEXAS JUNIOR COLLEGE  
INVESTMENT COMPLIANCE REPORT  
OCTOBER 31, 2012**

All investments of Southwest Texas Junior College are in certificates of deposit or State sponsored AAA-rated local government investment pools with the exception of various stocks and bonds that have been endowed to the College. The market value of each certificate of deposit is the same as the book value. The investment portfolio of Southwest Texas Junior College is in substantial compliance with the investment strategy and other relevant provisions expressed in the SWTJC investment policy.



Dr. Ismael Sosá, Jr., President



Dr. Hector Gonzales, Dean of Instructional Services & CFO



Anne H. Tarski, Associate Dean of Finance