

MEETING DATE: July 17, 2017

AGENDA ITEM: 2017-2018 Budget Update

PRESENTER: Earl Husfeld

ALIGNS TO BOARD GOAL(S): Financial/Facilities – The District shall exhibit excellence in financial and facility planning, management, and stewardship.

BACKGROUND INFORMATION:

- Per Section 44.002 of the Texas Education Code, "the Superintendent shall prepare, or cause to be prepared, a proposed budget covering all estimated revenue and proposed expenditures of the District for the following fiscal year".
- The budget must be prepared according to generally accepted accounting principles, rules adopted by the State Board of Education, and adopted policies of the Board of Trustees.
- Budgets for the General Fund, the Child Nutrition Fund, and the Debt Service Fund must be included in the official district budget and must be adopted by August 31st.

ADMINISTRATIVE CONSIDERATIONS:

- The District's 2017-2018 budget development process is progressing on schedule. A copy of the 2017-2018 Budget Development Calendar that was presented to the Board of Trustees in January is included for your review.
- As noted in the June 2017 monthly financial reports for the 2016-2017 fiscal year, revenues to date are meeting, and in some cases exceeding, budget projections. Expenditures to date are also meeting budget projections.
- The following pages contain the 2017-2018 budget projections/assumptions to date. Also included is the TASB pay systems maintenance report for our review and discussion.
- Please note these are preliminary budget projections/assumptions and they will absolutely change as we proceed through the budget development process.
- Additionally, with the recent conclusion of the Legislative Session, and the impending Called Special Session, the impacts to public education funding are still being determined.

FISCAL NOTE:

None – Informational Report

ADMINISTRATIVE RECOMMENDATION:

None – Informational Report

ALEDO INDEPENDENT SCHOOL DISTRICT 2017-2018 BUDGET DEVELOPMENT CALENDAR

- 1	2017-2016 BODGET DEVELOR	MENT CALLIDAN					
Date	Action	Performed By					
Phase 1 - Distric	t Planning and Needs Assessment						
September 2016 -	Monitor Student Average Daily Attendance (ADA) at the End of	Chief Financial Officer (CFO)					
May 2017	Each Six Week Period. Monitor Ad Valorem Tax Collection						
	Percentage at Each Month End.						
January 2017	Present 2017-2018 Budget Development Calendar	Superintendent and CFO					
	to Superintendent for Comments and/or Changes						
January - February	Discuss with Principals Student Enrollment and Campus	Deputy Superintendent and HR Director					
2017	Staffing Projections						
January 23, 2017	Present Budget Development Calendar/Process to	Superintendent and CFO					
, , , , , , , , , , , , , , , , , , ,	School Board						
January 25, 2017	Present Budget Development Calendar/Process to	CFO					
January 25, 2017	Administrative Staff	OI O					
February 2017	Refine/Finalize Student Enrollment and Campus Staffing Projections	Deputy Superintendent and HR Director					
February 2017	Meetings with Principals, Directors, Executive Directors, and	CFO					
	Others to Discuss Budget Instructions/Budget Worksheets						
February 2017	Departments Submit Additional Staffing Requests, if any	Directors and Executive Directors					
March 3, 2017	Finalized Staffing Projections/Requests Due to Business	Deputy Superintendent, HR Director, and CFO					
	Office						
Phase 2 - Camp	us/Department Planning and Needs Assessments						
March 20, 2017	Regular Board Meeting - Budget Update - Present Additional	Board of Trustees, Superintendent, Deputy Superintendent,					
	Staffing Requests, if any, to Board of Trustees	and CFO					
April 15-25, 2017	Receive Chapter 41 Preliminary Notification Announcement	Texas Education Agency					
7 pm 10 20, 2017	receive onapier 411 forminary Hornocation Authornion	Toxas Education Agency					
April 18, 2017	Regular Board Meeting - Budget Update	Board of Trustees, Superintendent, and CFO					
May 1-15, 2017	Preliminary Property Tax Roll Valuations Received	Parker County Appraisal District and Tarrant Appraisal					
-,,,,	., ., .,	District					
May 12, 2017	Due Date for Requested Budgets to be Entered into TxEIS	Principals, Directors, Executive Directors, and Others					
-	inal District Planning						
May 15, 2017	Regular Board Meeting - Budget Update	Board of Trustees, Superintendent, and CFO					
May 15-31, 2017	Update Revenue Projections Based on Preliminary	CFO					
	Property Tax Roll Valuations Received						
May 15-31, 2017	Administrative Review of Campus/Department Requested	Superintendent and CFO					
	Budgets						
	Budgets						
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ALEDO INDEPENDENT SCHOOL DISTRICT 2017-2018 BUDGET DEVELOPMENT CALENDAR

Doto	Action	Dowformed Dr.					
Date	Action	Performed By					
June 5-22, 2017	Receive Student Average Daily Attendance (ADA)	PEIMS Office					
	numbers for 2016-2017 school year						
June 19, 2017	Regular Board Meeting - Budget Update	Board of Trustees, Superintendent, and CFO					
June 23-30, 2017	Update Revenue Projections and Their Effect on Budget and Any Other Budget Changes	CFO					
hase 4 - Finaliz	zed District Planning and Decisions						
July 15-25, 2017	Receive Chapter 41 Official Notification Announcement	Texas Education Agency					
July 17, 2017	Regular Board Meeting - Budget Update	Board of Trustees, Superintendent, and CFO					
July 25, 2017	Certified Property Tax Roll Valuations Received	Parker County Appraisal District and Tarrant Appraisal District					
July 26-31, 2017	Calculate Effective Tax Rate, Finalize Revenue Projections,	Parker County Appraisal District, Tarrant Appraisal District,					
	and Their Effect on Budget and Any Other Budget Changes	CFO, and Superintendent's Cabinet					
August 7, 2017	Budget Workshop - Budget Update	Board of Trustees, Superintendent, and CFO					
August 14, 2017	Budget Workshop - Budget Update	Board of Trustees, Superintendent, and CFO					
August 18, 2017	Publish in Newspaper Notice of Public Meeting to Discuss 2017-2018 District Budget and Proposed Tax Rate (Published 10 to 30 days before public meeting.)	CFO					
August 21, 2017	Regular Board Meeting - Budget Update	Board of Trustees, Superintendent, and CFO					
August 28, 2017	Called Board Meeting; Official Public Meeting on Budget and Proposed Tax Rate; Board Meeting to Adopt the Budget	Board of Trustees, Superintendent, and CFO					
August 28, 2017	Called Board Meeting; Official Public Meeting of School Board	Board of Trustees, Superintendent, and CFO					

Aledo Independent School District 2017-2018 General Fund Budget Projections/Assumptions July 17, 2017

Projections/Assumptions

- **1.** Projected student enrollment 5,711, an increase of 225 students (4.10%) from the Fall 2016 PEIMS submission.
- 2. Projected average daily attendance 5,425.450.
- **3.** The final 2016-2017 average daily attendance information has been submitted to TEA. This information is being compared to the 2017-2018 projections to determine any modifications that may be needed.
- **4.** The 2017 preliminary taxable values increased by 11.69% when compared to the 2016 preliminary taxable values. Final certified taxable values will be received from the Parker County and Tarrant Appraisal Districts by July 25th.
- **5.** Current year tax collections based on a projected 99.0% collection rate.
- **6.** The TASB pay systems maintenance report has been received and is following this page.
- **7.** During the March 20th board meeting, 2017-2018 staffing recommendations were approved in the budgeted amount of \$1,413,000.
- **8.** District staff are continuing to work on cost projections associated with the opening of Walsh Elementary School that will be reflected in the 2017-2018 budget.
 - For instance, the Transportation Department is continuing to work through the difficult task of modifying/changing bus routes due to the attendance zone changes made to accommodate the opening of Walsh Elementary.
 - Since a new electricity contract was recently signed, cost models are being refined to project 2017-2018 costs.
- **9.** Additional budget requests have been received from various campuses and departments and are being reviewed and evaluated.

Pay Systems Maintenance





Introduction

Aledo ISD (AISD) engaged the HR Services Division of the Texas Association of School Boards (TASB) to provide pay system maintenance. TASB offers this maintenance service to former clients that have adopted a market-based pay plan.

The report presents a summary of our findings and recommendations based on four percentage adjustment models requested by the district. It includes a market comparison of key benchmark jobs, a cost estimate of the requested pay increase adjustments, a new teacher placement guide, and pay range structures for other job groups.

Project Activities

The following tasks were completed according to the district's service agreement:

- Set up pay file modeling templates using a snapshot of actual employee data.
- Reviewed competitive pay for teachers and fourteen key benchmark jobs.
- Reviewed and adjusted teacher hiring schedule and other pay range structures as needed.
- Calculated individual employee pay adjustments.
- Calculated cost estimates for adjustment models.
- Recommended special adjustments for resolution of pay problems.

Employee data files will be transferred electronically upon completion of the project.

Note: Pay adjustments are based on the snapshot of district employee data at the time data was received by TASB. Districts are responsible for updating payroll systems and calculating pay for any subsequent new hires.

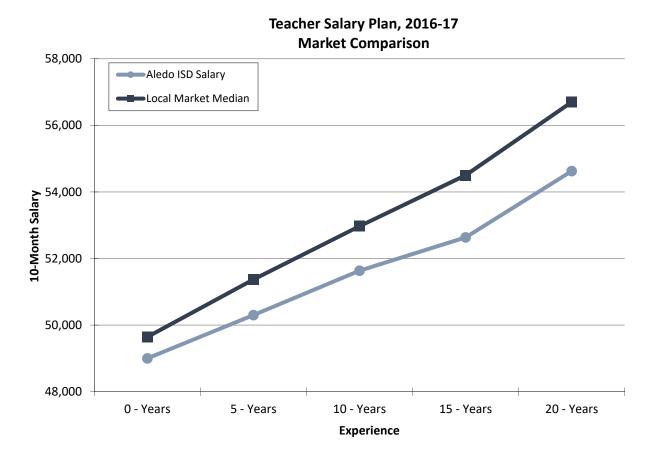
Market Summary

Comparison districts were selected on the basis of enrollment and location. School district data was obtained from the most recent available surveys conducted by TASB HR Services.

District	Enrollment
Aledo ISD	5,420
Azle ISD	6,298
Burleson ISD	11,855
Carroll ISD	8,240
Castleberry ISD	4,029
Cleburne ISD	6,770
Eagle Mountain-Saginaw ISD	19,446
Fort Worth ISD	87,110
Granbury ISD	7,079
Joshua ISD	5,250
Keller ISD	34,672
Northwest ISD	22,000
Weatherford ISD	8,041
White Settlement ISD	6,640

Teacher Market Comparison

Teacher salaries at AISD are below market at all surveyed points in the range. Teacher pay is lowest to market at 20 years, and pay is most competitive at 0 years. For 2016-17, AISD provided a 1 percent general pay increase while the median increase was 2.5 percent for the market peers, which has caused the district to lag the market. The requested increase models this year will help bridge that gap.



Teacher Salaries by Experience, 2016-17 Bachelor's degree, 10 months

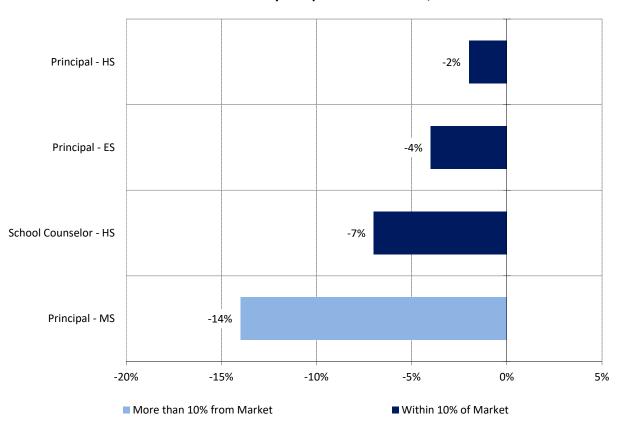
							Average
		0-Year	5-Year	10-Year	15-Year	20-Year	Teacher
	District	Salary	Salary	Salary	Salary	Salary	Salary
1	Castleberry ISD	\$52,500	\$54,479	\$55,594	\$56,594	\$58,906	\$55,114
2	Northwest ISD	\$52,000	\$53,200	\$54,750	\$56,650	\$59,450	\$56,989
3	Keller ISD	\$51,500	\$54,256	\$56,559	\$58,519	\$60,083	\$56,796
4	Fort Worth ISD	\$51,000	\$53,000	\$55,016	\$57,262	\$59,434	\$56,625
5	Carroll ISD	\$50,600	\$51,950	\$53,912	\$55,726	\$57,553	\$54,983
6	Eagle Mountain-Saginaw ISD	\$50,088	\$52,188	\$54,809	\$56,898	\$59,378	\$55,894
7	Joshua ISD	\$49,645	\$51,371	\$52,971	\$54,359	\$55,862	\$54,882
8	Burleson ISD	\$49,000	\$50,600	\$52,150	\$54,500	\$56,700	\$53,252
9	Weatherford ISD	\$47,000	\$50,531	\$51,931	\$53,771	\$56,091	\$53,018
10	White Settlement ISD	\$47,000	\$48,300	\$49,550	\$51,100	\$54,850	\$51,500
11	Azle ISD	\$46,000	\$48,660	\$49,999	\$52,261	\$54,329	\$51,699
12	Granbury ISD	\$46,000	\$48,161	\$49,486	\$50,760	\$54,419	\$55,295
13	Cleburne ISD	\$45,850	\$48,916	\$50,551	\$53,151	\$56,151	\$51,712
		•	•	•	•	•	
	Aledo ISD	\$49,000	\$50,300	\$51,635	\$52,635	\$54,625	\$53,175
	Median	\$49,645	\$51,371	\$52,971	\$54,500	\$56,700	\$54,983
	Comparison to Median	99%	98%	97%	97%	96%	97%
1	Dollar Difference	(\$645)	(\$1,071)	(\$1,336)	(\$1,865)	(\$2,075)	(\$1,808)

In the table above, the red arrow indicates how AISD's starting (0-year) teacher salary compares to a sorted list of the peer districts in the market.

Administrative/Professional Market Comparison

Across benchmark administrative/professional positions, AISD is 7 percent below market, on average. Average market position for these four jobs has fallen further below market than last year, which may be due to the below-median pay increase provided last year. The MS Principal job is furthest below market; however, this job is a single-incumbent position with an employee who is new to the role this year, which accounts for some of the market difference.

Aledo ISD:
AP Maintenance Salary Comparisons to Market, 2016-17

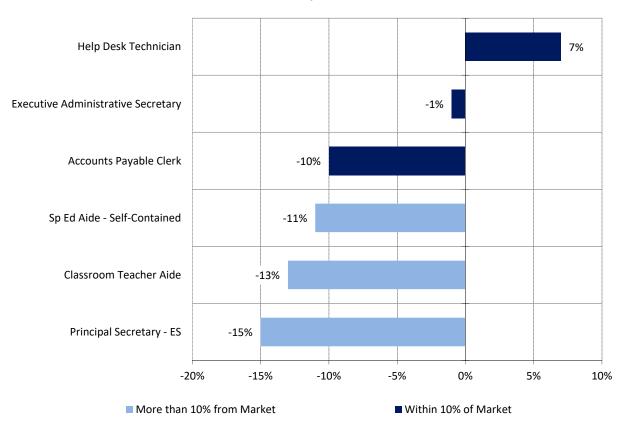


	Benchmark Position	Note	Districts Reporting	2016-17 Market Salary	2016-17 District Salary	2016-17 District Salary Compared to Market
1	School Counselor - High School	М	13	\$66,821	\$61,915	93%
2	Principal - Elementary School	М	13	\$86,023	\$82,381	96%
3	Principal - High School	М	13	\$115,418	\$113,124	98%
4	Principal - Middle School	М	13	\$93,847	\$80,916	86%
					2016-17 Pay	93%

Clerical/Paraprofessional Market Comparison

Clerical/Paraprofessional jobs are paid, on average, 7 percent below market. Half of the benchmarked jobs are more than 10 percent below market, which is considered outside of the competitive range. The Summary and Recommendations section includes some targeted adjustments to improve market comparisons for the high-incumbent (and high-turnover) Aide positions.

Aledo ISD:
CP Maintenance Rate Comparisons to Market, 2016-17

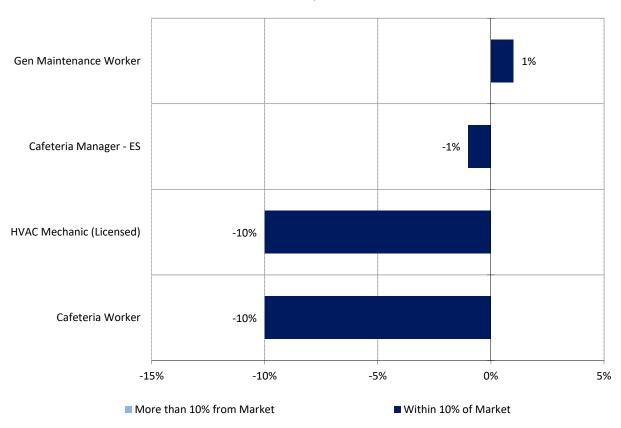


	Benchmark Position	Note	Districts Reporting	2016-17 Market Rate	2016-17 District Rate	2016-17 District Rate Compared to Market	Market Rate Minimum	District Rate Minimum	2016-17 District Minimum Compared to Market
1	Accounts Payable Clerk	М	12	\$20.92	\$18.80	90%	\$16.11	\$16.87	105%
2	Principal Secretary - Elementary School	М	13	\$18.62	\$15.91	85%	\$14.69	\$15.06	103%
3	Classroom Teacher Aide	М	13	\$13.00	\$11.31	87%	\$11.00	\$10.83	98%
4	Special Education Aide - Self-Contained	М	10	\$13.93	\$12.40	89%	\$12.06	\$11.69	97%
5	Executive Administrative Secretary	М	12	\$24.34	\$23.98	99%	\$18.82	\$20.98	112%
6	Help Desk Technician	Μ	6	\$25.72	\$27.54	107%	\$20.11	\$20.98	104%
					2016-17 Pay	93%		Plan	103%

Auxiliary Market Comparison

Across benchmark auxiliary jobs, the district is paying 5 percent below market, on average. All jobs are within 10 percent of market, with the HVAC Mechanic and Cafeteria Worker furthest below. The Summary and Recommendations include some targeted adjustments to improve market comparisons for the high-incumbent (and high-turnover) Cafeteria Workers.

Aledo ISD:
Aux Maintenance Rate Comparisons to Market, 2016-17



	Benchmark Position	Note	Districts Reporting	2016-17 Market Rate	2016-17 District Rate	2016-17 District Rate Compared to Market	Market Rate Minimum	District Rate Minimum	2016-17 District Minimum Compared to Market
1	Cafeteria Worker	М	12	\$11.50	\$10.34	90%	\$9.58	\$9.80	102%
2	General Maintenance Worker	М	13	\$17.02	\$17.16	101%	\$13.61	\$13.00	96%
3	Cafeteria Manager - Elementary School	М	12	\$15.65	\$15.45	99%	\$13.04	\$13.00	100%
4	HVAC Mechanic (Licensed)	М	12	\$24.59	\$22.12	90%	\$18.73	\$20.25	108%
					2016-17 Pay	95%		Plan	102%

Summary and Recommendations

Summary

All pay groups in AISD are lagging the market by 3 to 7 percent. Districts that are below market may experience difficulty filling jobs and retaining employees. The proposed recommendations below will bring pay groups closer to market and improve competitiveness.

Recommendations

Following are a listing of recommendations for the Aledo ISD compensation plan.

Recommendation 1:

Implement one of the proposed pay increase models to improve market competitiveness. The characteristics of each model are described in the next sections along with specific details for each model. Four increase models are proposed to allow for flexibility in district financial planning for the following school year.

Recommendation 2:

Ensure all employees are paid at least at the proposed pay minimum.

Recommendation 3:

Do not adjust pay grade ranges this year, instead keeping ranges as-is will allow employees paid low in the range to move closer to midpoint.

For administrative/professional jobs in the teacher career pathway, provide equity adjustments as needed to ensure that employees are paid slightly above the proposed teacher hiring schedule for similar experience and degree.

For administrative/professional, clerical/paraprofessional, and auxiliary pay groups, provide targeted adjustments to district employees who are paid below 90 percent of their pay range midpoint, in order to move employees further into the pay ranges.

Recommendation 4:

The district should continue freezing the pay rates of employees already paid at or above the maximum of their assigned pay grade. By honoring the pay grade maximums, the district can control pay equity and help maintain the integrity of the overall pay system.

Model 1

The following pages include a summary cost estimate, proposed teacher hiring schedule, and proposed pay plans for exempt and nonexempt pay groups for **Model 1.**

- Teachers receive a 3.0 percent general pay increase (GPI), equal to a \$1,650 increase per continuing teacher.
- Other pay groups, including Administrative/Professional, Clerical/ Paraprofessional, and Auxiliary, receive a 3.0 percent of midpoint GPI.

Aledo ISDSummary of Cost Estimates, 2017-18
Model 3%

	Total	Count of	Cost	Percent of Current	2016-17 Current
	Staff	Increases	Increase	Costs	Costs
Teachers, Librarians, and Nurses (RN)					
\$50,150 starting salary	319		\$524,373		\$16,908,486
3.0% general pay increase (\$1,650)		319	\$524,373	3.1%	
Administrative/Professional	75		\$178,278		\$5,305,172
^{1a} 3.0% of pay range midpoint increase		74	\$168,053	3.2%	
Targeted adjustments		7	\$5,011	0.1%	
Teacher pay equity adjustments		3	\$5,214	0.1%	
Clerical/Paraprofessional	91		\$103,330		\$2,392,677
^{1a} 4.0% of pay range midpoint increase		87	\$93,086	3.9%	_
Adjustments to 0.5% above pay range minimum		1	\$855	0.0%	
Targeted adjustments		40	\$9,389	0.4%	
Auxiliary	71		\$69,345		\$1,461,315
4.0% of pay range midpoint increase		70	\$62,471	4.3%	
Targeted adjustments		39	\$6,874	0.5%	
Subtotal - General Pay Increase	556	550	\$847,983	3.3%	
Subtotal - Implementation/Equity Adjustments		90	\$27,343	0.1%	
Total Cost Estimate			\$875,326	3.4%	\$26,067,650

Footnotes:

^{1a} Pay increases were not applied to employees at or above the maximum rate.

Aledo ISD

2017-18 New Hire Guide for

Teachers, Librarians, and Nurses (RN)

Model 1: \$50,150 starting, 3.0% GPI

Years of Experience	New Hire Salary
0	\$50,150
1	\$50,650
2	\$51,150
3	\$51,350
4	\$51,550
5	\$51,750
6	\$51,950
7	\$52,150
8	\$52,350
9	\$52,635
10	\$53,085
11	\$53,285
12	\$53,485
13	\$53,685
14	\$53,885
15	\$54,085
16	\$54,285
17	\$54,585
18	\$54,885
19	\$55,185
20	\$55,635
21	\$56,275
22	\$57,095
23	\$57,915
24	\$58,735
25	\$59,555
26	\$60,375
27	\$60,975
28	\$61,575
29	\$62,175
30	\$62,775
31	\$63,375
32	\$63,882
33	\$64,400
34	\$64,918
35	\$65,436
36+	\$65,954

\$500 General Master's Degree Stipend

The salaries listed above are based on 10-month employment for the 2017-18 school year. Salary plans are determined on an annual basis and salary advancement is not guaranteed. Pay increases are based on the annual pay raise budget approved by the Board of Trustees.

Model 2

The following pages include a summary cost estimate, proposed teacher hiring schedule, and proposed pay plans for exempt and nonexempt pay groups for **Model 2.**

- Teachers receive a 4.0 percent general pay increase (GPI), equal to a \$2,200 increase per continuing teacher.
- Other pay groups, including Administrative/Professional, Clerical/ Paraprofessional, and Auxiliary, receive a 4.0 percent of midpoint GPI.

Aledo ISDSummary of Cost Estimates, 2017-18
Model 4%

				Percent of	2016-17
	Total	Count of	Cost	Current	Current
	Staff	Increases	Increase	Costs	Costs
Teachers, Librarians, and Nurses (RN)					
\$50,700 starting salary	319		\$699,144		\$16,908,486
^{1a} 4.0% general pay increase (\$2,200)		319	\$699,144	4.1%	_
Administrative/Professional	75		\$230,436		\$5,305,172
^{1a} 4.0% of pay range midpoint increase		74	\$222,777	4.2%	
Targeted adjustments		4	\$2,670	0.1%	
Teacher pay equity adjustments		3	\$4,989	0.1%	
Clerical/Paraprofessional	91		\$103,330		\$2,392,677
^{1a} 4.0% of pay range midpoint increase		87	\$93,086	3.9%	
Adjustments to 0.5% above pay range minimum		1	\$855	0.0%	
Targeted adjustments		40	\$9,389	0.4%	
Auxiliary	71		\$69,345		\$1,461,315
^{1a} 4.0% of pay range midpoint increase		70	\$62,471	4.3%	
Targeted adjustments		39	\$6,874	0.5%	
Subtotal - General Pay Increase	556	550	\$1,077,478	4.1%	
Subtotal - Implementation/Equity Adjustments		87	\$24,777	0.1%	
Total Cost Estimate			\$1,102,256	4.2%	\$26,067,650

Footnotes:

^{1a} Pay increases were not applied to employees at or above the maximum rate.

Aledo ISD

2017-18 New Hire Guide for

Teachers, Librarians, and Nurses (RN)

Model 2: \$50,700 starting, 4.0% GPI

Years of Experience	New Hire Salary
0	\$50,700
1	\$51,200
2	\$51,700
3	\$51,900
4	\$52,100
5	\$52,300
6	\$52,500
7	\$52,700
8	\$52,900
9	\$53,185
10	\$53,635
11	\$53,835
12	\$54,035
13	\$54,235
14	\$54,435
15	\$54,635
16	\$54,835
17	\$55,135
18	\$55,435
19	\$55,735
20	\$56,185
21	\$56,825
22	\$57,645
23	\$58,465
24	\$59,285
25	\$60,105
26	\$60,925
27	\$61,525
28	\$62,125
29	\$62,725
30	\$63,325
31	\$63,925
32	\$64,432
33	\$64,950
34	\$65,468
35	\$65,986
36+	\$66,504

\$500 General Master's Degree Stipend

The salaries listed above are based on 10-month employment for the 2017-18 school year. Salary plans are determined on an annual basis and salary advancement is not guaranteed. Pay increases are based on the annual pay raise budget approved by the Board of Trustees.

Model 3

The following pages include a summary cost estimate, proposed teacher hiring schedule, and proposed pay plans for exempt and nonexempt pay groups for **Model 3.**

- Teachers receive a 3.0 percent general pay increase (GPI), equal to a \$1,650 increase per continuing teacher.
- Additional adjustments to teacher pay structure to improve market competitiveness in years 3 through 21.
- Other pay groups, including Administrative/Professional, Clerical/ Paraprofessional, and Auxiliary, receive a 3.0 percent of midpoint GPI.

Aledo ISDSummary of Cost Estimates, 2017-18
Model 3% with Additional Targeted Adjustments

	Total Staff	Count of Increases	Cost Increase	Percent of Current Costs	2016-17 Current Costs
Teachers, Librarians, and Nurses (RN)					
\$50,150 starting salary	319		\$674,113		\$16,908,486
3.0% general pay increase (\$1,650)		319	\$524,373	3.1%	
Adjustments to years 3-21		238	\$149,740	0.9%	
Administrative/Professional	75		\$179,834		\$5,305,172
^{1a} 3.0% of pay range midpoint increase		74	\$168,053	3.2%	
Targeted adjustments		7	\$5,011	0.1%	
Teacher pay equity adjustments		5	\$6,770	0.1%	
Clerical/Paraprofessional	91		\$103,330		\$2,392,677
^{1a} 4.0% of pay range midpoint increase		87	\$93,086	3.9%	
Adjustments to 0.5% above pay range minimum		1	\$855	0.0%	
Targeted adjustments		40	\$9,389	0.4%	
Auxiliary	71		\$69,345		\$1,461,315
4.0% of pay range midpoint increase		70	\$62,471	4.3%	
Targeted adjustments		39	\$6,874	0.5%	
Subtotal - General Pay Increase	556	550	\$847,983	3.3%	
Subtotal - Implementation/Equity Adjustments		330	\$178,640	0.7%	
Total Cost Estimate			\$1,026,622	3.9%	\$26,067,650

Footnotes:

^{1a} Pay increases were not applied to employees at or above the maximum rate.

Aledo ISD

2017-18 New Hire Guide for

Teachers, Librarians, and Nurses (RN)

Model 3: \$50,150 starting, 3.0% GPI

Years of Experience	New Hire Salary
0	\$50,150
1	\$50,650
2	\$51,150
3	\$51,450
4	\$51,750
5	\$52,050
6	\$52,350
7	\$52,650
8	\$52,950
9	\$53,250
10	\$53,750
11	\$53,950
12	\$54,250
13	\$54,550
14	\$54,850
15	\$55,150
16	\$55,350
17	\$55,550
18	\$55,750
19	\$55,950
20	\$56,150
21	\$56,350
22	\$57,095
23	\$57,915
24	\$58,735
25	\$59,555
26	\$60,375
27	\$60,975
28	\$61,575
29	\$62,175
30	\$62,775
31	\$63,375
32	\$63,882
33	\$64,400
34	\$64,918
35	\$65,436
36+	\$65,954

\$500 General Master's Degree Stipend

The salaries listed above are based on 10-month employment for the 2017-18 school year. Salary plans are determined on an annual basis and salary advancement is not guaranteed. Pay increases are based on the annual pay raise budget approved by the Board of Trustees.

Model 4

The following pages include a summary cost estimate, proposed teacher hiring schedule, and proposed pay plans for exempt and nonexempt pay groups for **Model 4.**

- Teachers receive a 4.0 percent general pay increase (GPI), equal to a \$2,200 increase per continuing teacher.
- Additional adjustments to teacher pay structure to improve market competitiveness in years 3 through 21.
- Other pay groups, including Administrative/Professional, Clerical/ Paraprofessional, and Auxiliary, receive a 4.0 percent of midpoint GPI.

Aledo ISDSummary of Cost Estimates, 2017-18
Model 4% with Additional Targeted Adjustments

	Total Staff	Count of	Cost Increase	Percent of Current Costs	2016-17 Current Costs
	Stan	mereases	mercase	C 03t3	CO313
Teachers, Librarians, and Nurses (RN)					
\$50,700 starting salary	319		\$827,938		\$16,908,486
4.0% general pay increase (\$2,200)		319	\$699,144	4.1%	
Adjustments to years 3-21		238	\$128,794	0.8%	
Administrative/Professional	75		\$231,484		\$5,305,172
^{1a} 4.0% of pay range midpoint increase		74	\$222,777	4.2%	
Targeted adjustments		4	\$2,670	0.1%	
Teacher pay equity adjustments		4	\$6,037	0.1%	
Clerical/Paraprofessional	91		\$103,330		\$2,392,677
^{1a} 4.0% of pay range midpoint increase		87	\$93,086	3.9%	
Adjustments to 0.5% above pay range minimum		1	\$855	0.0%	
Targeted adjustments		40	\$9,389	0.4%	
Auxiliary	71		\$69,345		\$1,461,315
4.0% of pay range midpoint increase		70	\$62,471	4.3%	
Targeted adjustments		39	\$6,874	0.5%	
Subtotal - General Pay Increase	556	550	\$1,077,478	4.1%	
Subtotal - Implementation/Equity Adjustments		326	\$154,619	0.6%	
Total Cost Estimate			\$1,232,097	4.7%	\$26,067,650

Footnotes:

^{1a} Pay increases were not applied to employees at or above the maximum rate.

Aledo ISD

2017-18 New Hire Guide for

Teachers, Librarians, and Nurses (RN)

Model 4: \$50,700 starting, 4.0% GPI

Years of Experience	New Hire Salary
0	\$50,700
1	\$51,200
2	\$51,700
3	\$52,000
4	\$52,300
5	\$52,600
6	\$52,900
7	\$53,200
8	\$53,500
9	\$53,800
10	\$54,250
11	\$54,450
12	\$54,650
13	\$54,850
14	\$55,150
15	\$55,450
16	\$55,650
17	\$55,850
18	\$56,050
19	\$56,250
20	\$56,850
21	\$57,050
22	\$57,645
23	\$58,465
24	\$59,285
25	\$60,105
26	\$60,925
27	\$61,525
28	\$62,125
29	\$62,725
30	\$63,325
31	\$63,925
32	\$64,432
33	\$64,950
34	\$65,468
35	\$65,986
36+	\$66,504

\$500 General Master's Degree Stipend

The salaries listed above are based on 10-month employment for the 2017-18 school year. Salary plans are determined on an annual basis and salary advancement is not guaranteed. Pay increases are based on the annual pay raise budget approved by the Board of Trustees.

2017-18 Proposed Administrative/Professional Pay Plan

Pay	1.6. 7.4.	Calamatama			D.d.i.	B.O. alian district	D 4 i
Grade	Job Title	Calendars			Winimum	Midpoint	Maximum
1			M	onthly	\$4,755	\$5,800	\$6,845
	Business Manager	12	10	Months	47,550	58,000	68,450
	Communications Specialist	10	12	Months	57,060	69,600	82,140
					4	4	4=
2	Asst Principal, ES	11	10	onthly Months	\$5,160 51,600	\$6,293	\$7,426 74,260
	Behavior Intervention Specialist	10	10.5	Months	54,180	62,930 66,077	77,973
	Counselor, AEP	10.5	11	Months	56,760	69,223	81,686
	Counselor, ES	10.5	12	Months	61,920	75,516	89,112
	Counselor, HS	11		WOITEIIS	01,320	73,310	03,112
	Counselor, MS	10.5					
	Counselor, Special Education	10					
	Diagnostician	10					
	Instructional Technologist Specialist	12					
	Lead Campus Testing Specialist	11					
	Math Instructional Specialist	12					
	Occupational Therapist	10					
	Police Chief	12					
	Science Instructional Specialist	12					
	Speech Therapy Special Ed	10					
3	Anat Daire sire al. Oth Consider Commune	11		onthly	\$5,600	\$6,828	\$8,056
	Asst Principal, MS	11 11	11 11.5	Months Months	61,600	75,108	88,616
	Asst Principal, MS Band Director	11.5	12.5	Months	64,400 67,200	78,522 81,936	92,644
	Coordinator - CTE	12	12	IVIOIILIIS	07,200	61,530	96,672
	Database Administrator	12					
	Director, Child Nutrition	11.5					
	Network Administrator	12					
4				onthly	\$6,047	\$7,374	\$8,701
	Asst Principal, HS	11	11	Months	66,517	81,114	95,711
	Principal, AEP	11.5	11.5	Months	69,541	84,801	100,062
	Principal, ES	11.5					
5			M	onthly	\$6,531	\$7,964	\$9,397
	Construction Services Director	12	11.5	Months	75,107	91,586	108,066
	Director, Maintenance	12	12	Months	78,372	95,568	112,764
	Principal, 9th Grade Campus	11.5			,	,	, , , , , , , , , , , , , , , , , , ,
	Principal, MS	11.5					
6				onthly	\$7,225	\$8,601	\$9,977
	Director, Athletics	12	12	Months	86,700	103,212	119,724
	Director, Human Resources	12					
	Director, Special Programs	12					
	Director, Student Services & Safety	12					
	Director, Technology	12					

2017-18 Proposed Administrative/Professional Pay Plan

Pay Grade	Job Title	Calendars				Minimum	Midpoint	Maximum
7				M	onthly	\$7,805	\$9,291	\$10,777
	Exec Director, Curriculum	12	1:	l. 5	Months	89,758	106,847	123,936
	Exec Director, Prof Dev/Accountability	12	1	2	Months	93,660	111,492	129,324
	Principal, HS	11.5						
8				M	onthly	\$8,740	\$10,405	\$12,070
	Chief Financial Officer	12	1	2	Months	104,880	124,860	144,840
	Deputy Superintendent	12						

2017-18 Proposed Clerical/Paraprofessional Pay Plan

Pay Grade	Job Title	Calendars		Minimum	Midpoint	Maximum
					Порот	
1			Hourly	\$10.83	\$13.20	\$15.57
	Aide, ELA/Math Lab	187	187 Days	16,202	19,747	23,293
	Aide, Physical Education	187				
	Aide, Teacher	187				
2			Hourly	\$11.69	\$14.26	\$16.83
<u> </u>	Aide, ISS	187	175 Days	16,366	19,964	23,562
	Aide, Library	187	187 Days	17,488	21,333	25,178
	Aide, Special Education	187	197 Days	18,423	22,474	26,524
	Aide, Special Education - Special Needs	187				
	Choral Accompanist	175				
	Receptionist - ES	187				
	Receptionist - HS	197				
	Receptionist - MS	197				
3			Hourly	\$13.45	\$16.40	\$19.35
3	Aide, Distance Learning	216	187 Days	20,121	24,534	28,948
	Clerk, Attendance - HS	187	197 Days	21,197	25,846	30,496
	Receptionist	234	207 Days	22,273	27,158	32,044
	Registrar (PEIMS Clerk) - 9th Grade Campus	222	216 Days	23,242	28,339	33,437
	Registrar (PEIMS Clerk) - ES	222	222 Days	23,887	29,126	34,366
	Registrar (PEIMS Clerk) - MS	222	234 Days	25,178	30,701	36,223
	Secretary, Counselor	207	zo: zayo	23,170	30,701	30,223
	Special Ed Data Specialist	197				
4			Hourly	\$15.06	\$18.36	\$21.66
	Registrar (PEIMS Clerk) - HS	222	197 Days	23,735	28,935	34,136
	Secretary, Principal - 9th Grade Campus	222	222 Days	26,747	32,607	38,468
	Secretary, Principal - AEP	197				
	Secretary, Principal - ES	222				
	Secretary, Principal - MS	222				
5			Hourly	\$16.87	\$20.57	\$24.27
	Clerk, Accounts Payable	234	187 Days	25,238	30,773	36,308
	LVN	187	207 Days	27,937	34,064	40,191
	Secretary, Athletic Director	234	222 Days	29,961	36,532	43,104
	Secretary, Child Nutrition	207	234 Days	31,581	38,507	45,433
	Secretary, Maintenance	234				
	Secretary, Principal - HS	222				
	Secretary, Security & Technology	234				
6			Hourly	\$20.98	\$24.68	\$28.38
<u> </u>	Help Desk Technician	234	132 Days	22,155	26,062	29,969
	Human Resources Specialist	234	234 Days	39,275	46,201	53,127
	LVN - 1:1 Support	132	70	,	-,	,
	Secretary, Business Office	234				
	Secretary, Exec Dir - Curriculum & Special Programs	234				
	Secretary, Prof Dev & Accountability	234				
	Specialist, Certification	234				

2017-18 Proposed Clerical/Paraprofessional Pay Plan

Pay Grade	Job Title	Calendars		Minimum	Midpoint	Maximum
7			Hourly	\$25.19	\$29.62	\$34.05
	Coordinator, District PEIMS	234	234 Days	47,156	55,449	63,742
	Coordinator, Payroll & Benefits	234				
8			Hourly	\$27.19	\$31.99	\$36.79
	Secretary, Superintendent	234	234 Days	50,900	59,885	68,871

2017-18 Proposed Auxiliary Pay Plan

Aledo ISD

*Annual amounts are based on 6.5 hours per day.

Pay						
Grade	Job Title	Calendars		Minimum	Midpoint	Maximum
4				40.00	Å44.0E	44440
1			Hourly	\$9.80	\$11.95	\$14.10
	Child Nutrition Asst Manager	177	177 Days	11,275	13,748	16,222
	Child Nutrition Specialist	177				
2			Hourly	\$13.00	\$15.85	\$18.70
	Child Nutrition Manager - ES	183	183 Days	15,464	18,854	22,244
	General Maintenance Worker	260	260 Days	21,970	26,787	31,603
	Warehouse Worker	260				
3			Hourly	\$15.60	\$19.02	\$22.44
	Child Nutrition Manager - MS/HS	183	183 Days		22,624	26,692
	General Maintenance Worker/Trades Apprentice	260	260 Days		32,144	37,924
4			Hourly	\$18.25	\$22.25	\$26.25
	Carpenter	260	260 Days	30,843	37,603	44,363
	Locksmith	260				
5			Hourly	\$20.25	\$24.70	\$29.15
	Electrician	260	197 Days	25,930	31,628	37,327
	HVAC Technician	260	222 Days	29,221	35,642	42,063
	Plumber	260	260 Days	34,223	41,743	49,264
	Police Officer	197, 222				
6			Hourly	\$22.50	\$27.42	\$32.34
	General Foreman	260	260 Days	38,025	46,340	54,655