

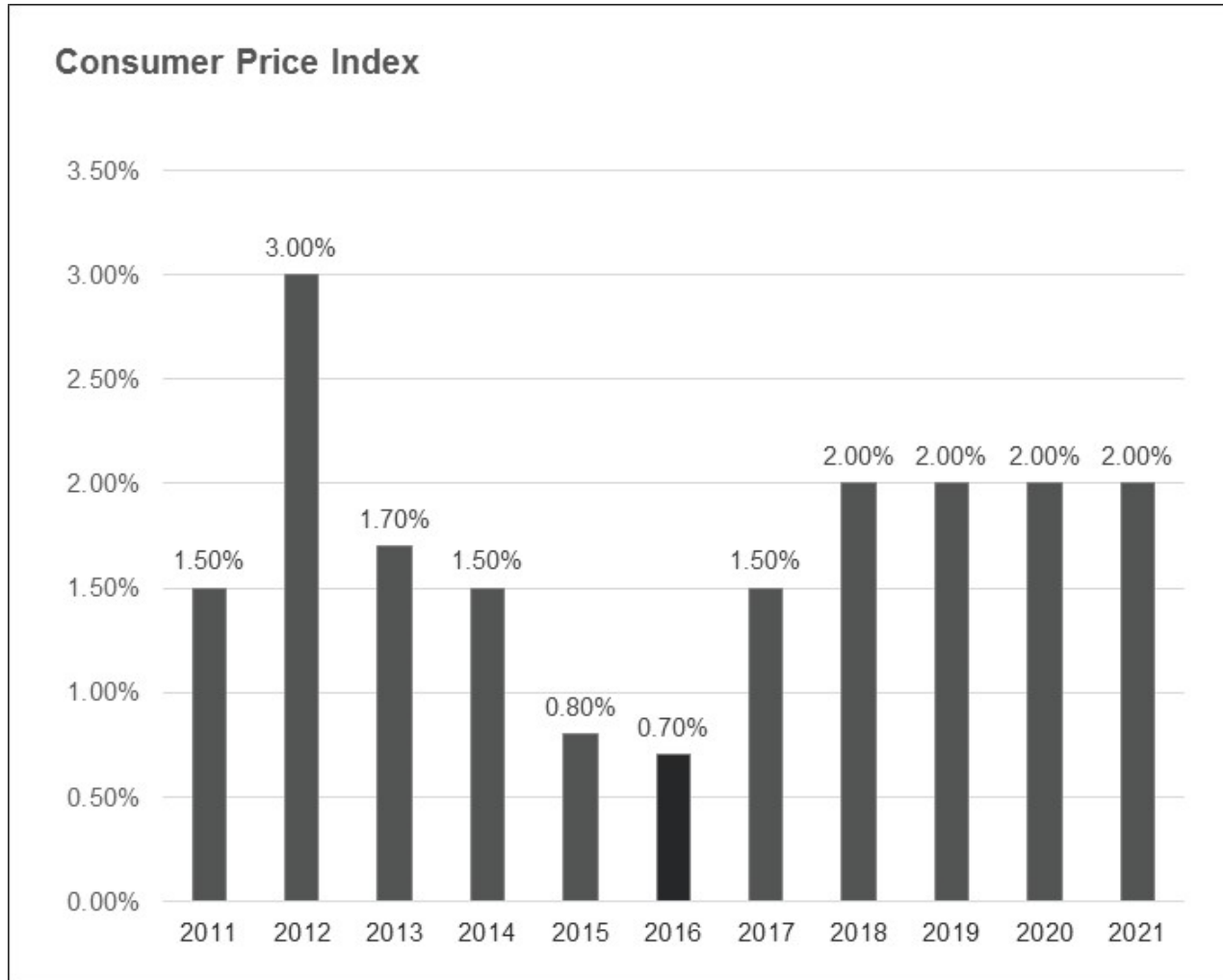


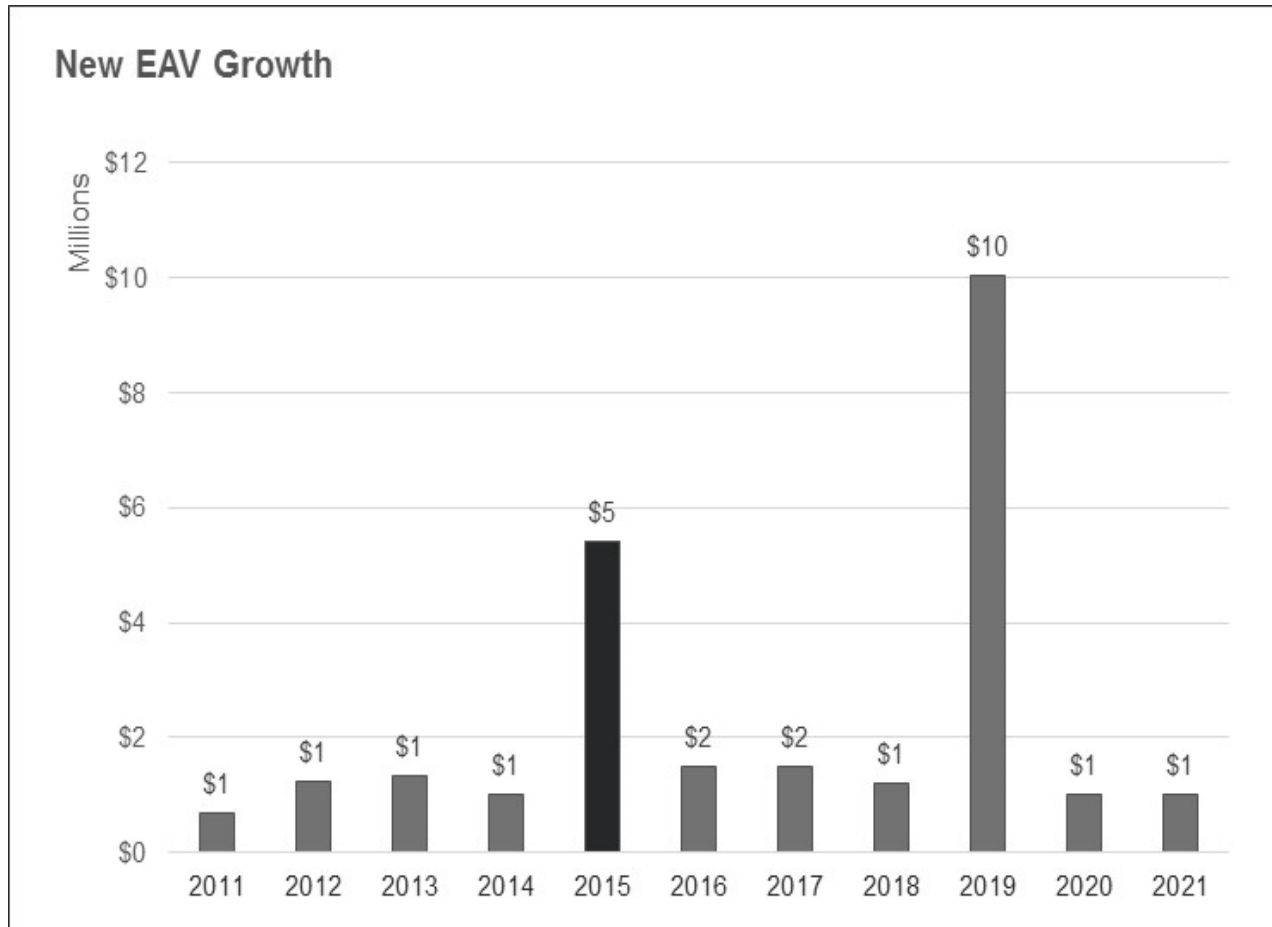
Lincolnwood 74

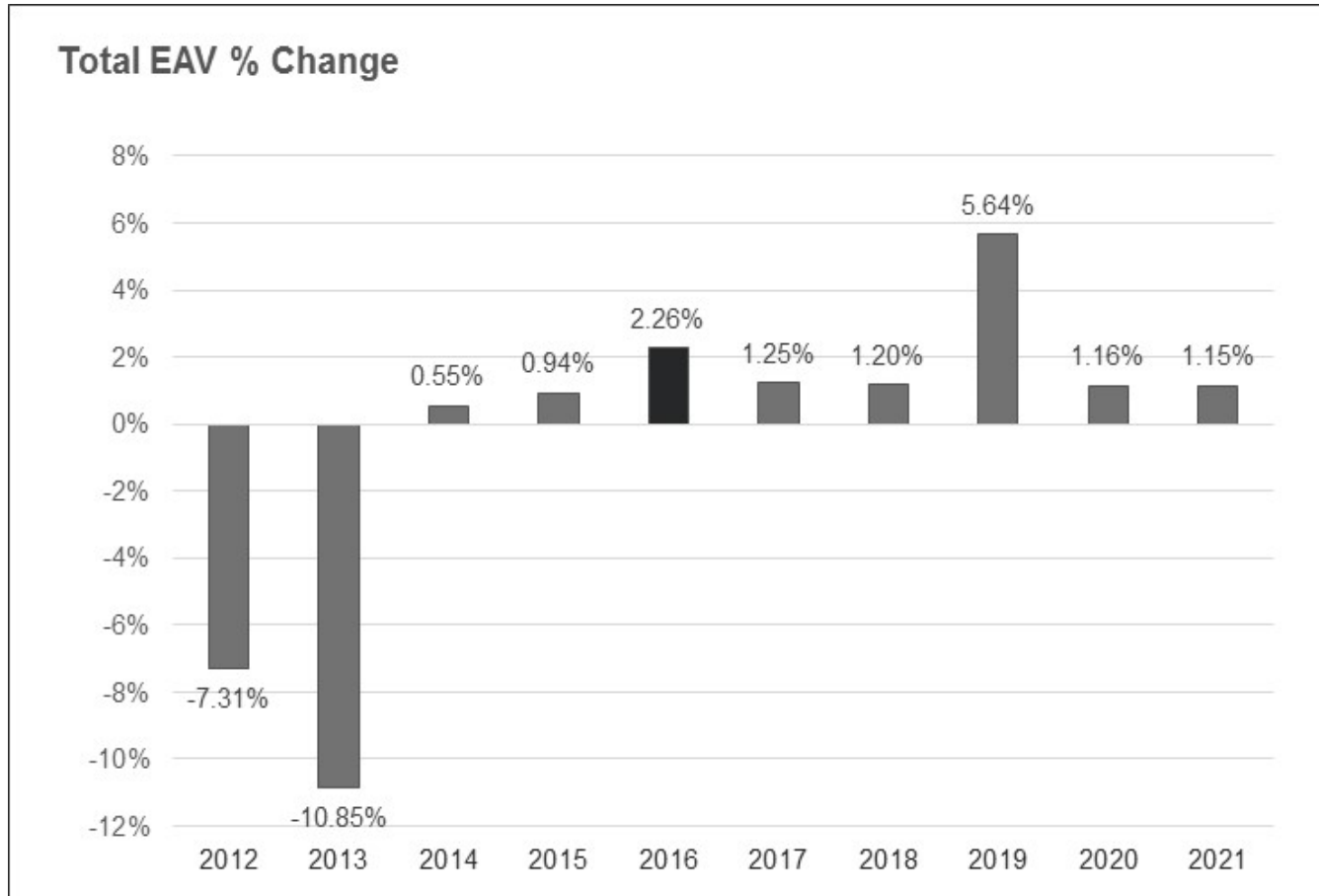
Presented by Merilee McCracken  
Senior Analytics Advisor  
November 17, 2016

FORECAST5  
ANALYTICS



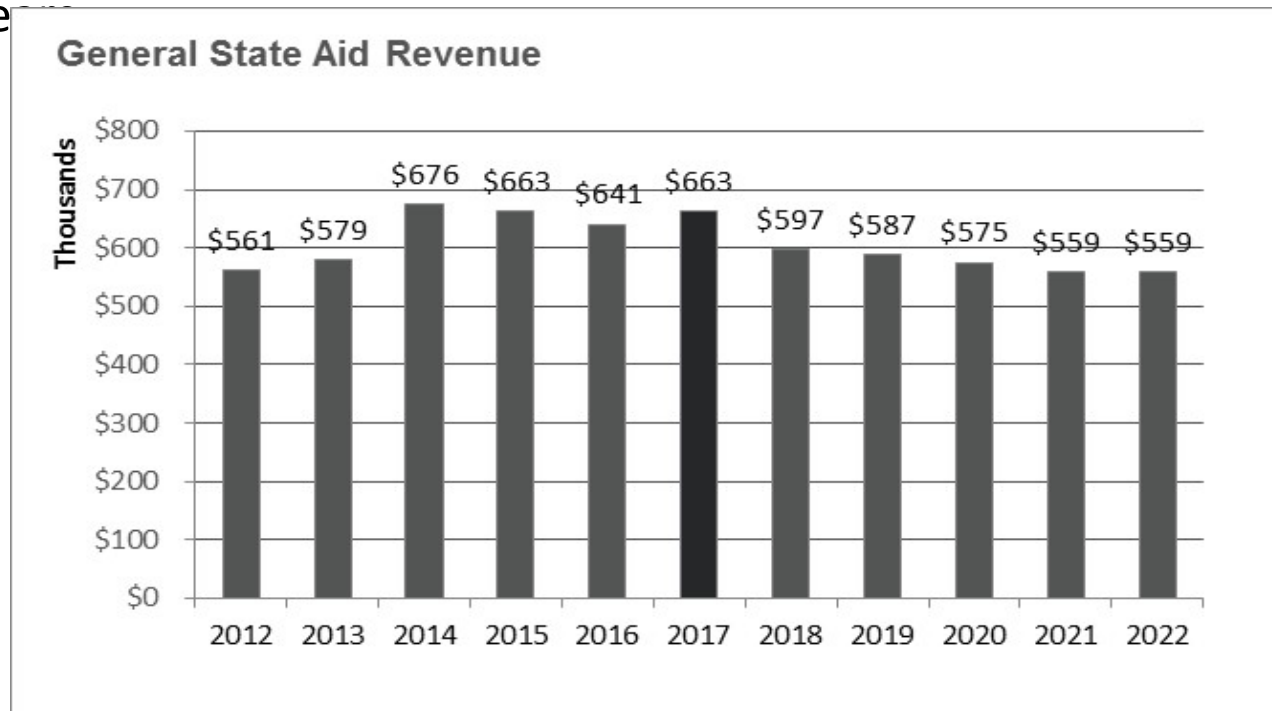






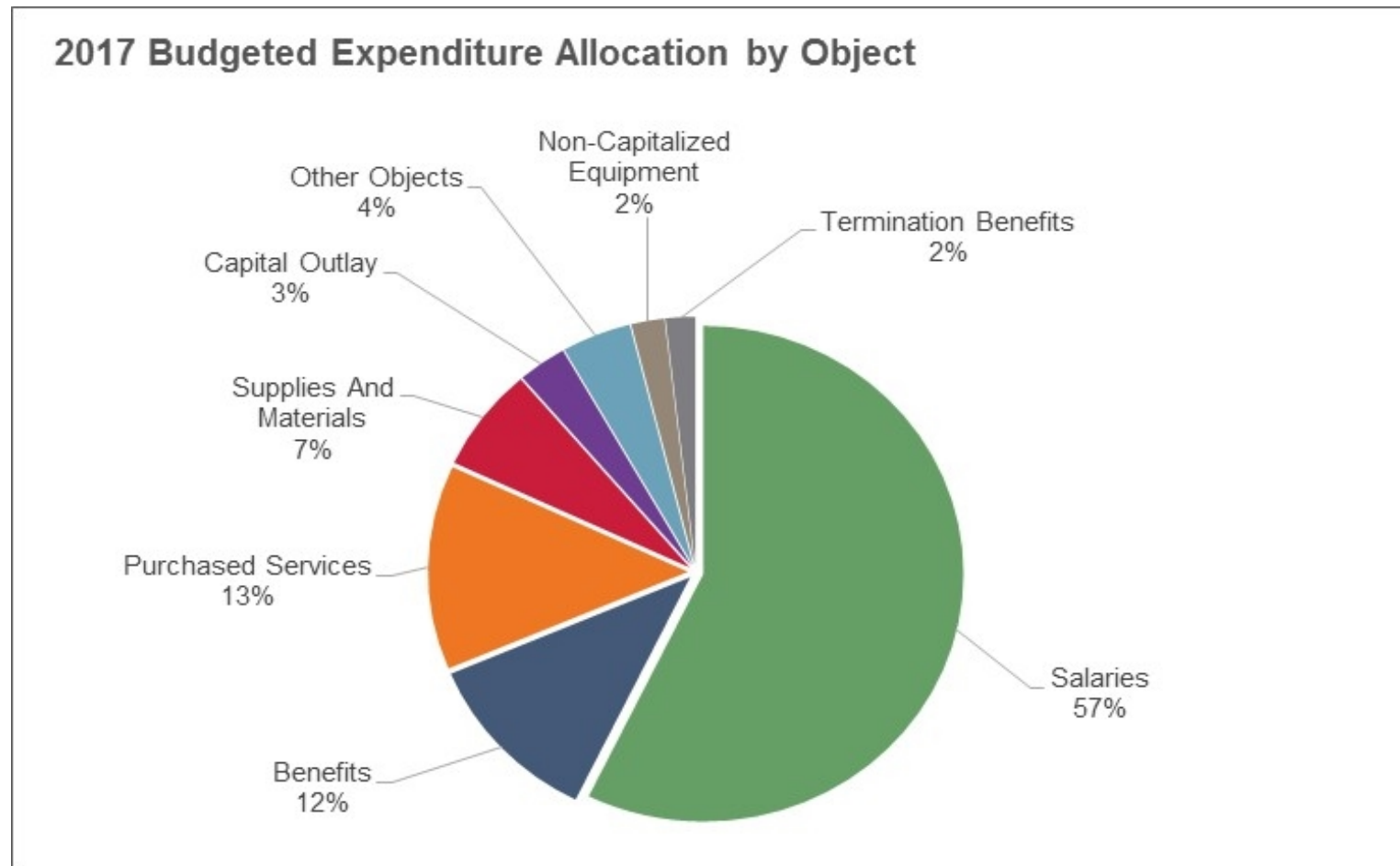
- **General State Aid**

- District is projected to remain as Flat Grant District
- Increasing property values & static enrollment reduce GSA funding in future years
- Foundation Level remains at \$6,119 and 100% funding in future years



- Other State and Federal Categorical revenues are not expected to increase

## 2017 Expenses by Object – Ed, O&M, Trans, IMRF, Working Cash, & Tort Funds





- Salaries subject to negotiations
- FTE's held flat
- Retiree savings included FY18 – FY22
- Health insurance increases 4% annually
- Dental Insurance increases 1% in future years
- Ed Fund
  - Purchased Services, Supplies, Capital Outlay & Other Objects held constant at 2017 budget amount
- O&M Fund
  - Purchased Services, Supplies, Capital Outlay & Other Objects held constant at 2017 budget amount
- Transportation Fund & Tort Fund
  - Purchased Services increases 4% in future years

- Transfers
  - Transfers in FY18 and FY19 from Ed Fund to Capital Projects Fund to pay remaining costs of Lincoln Hall renovations

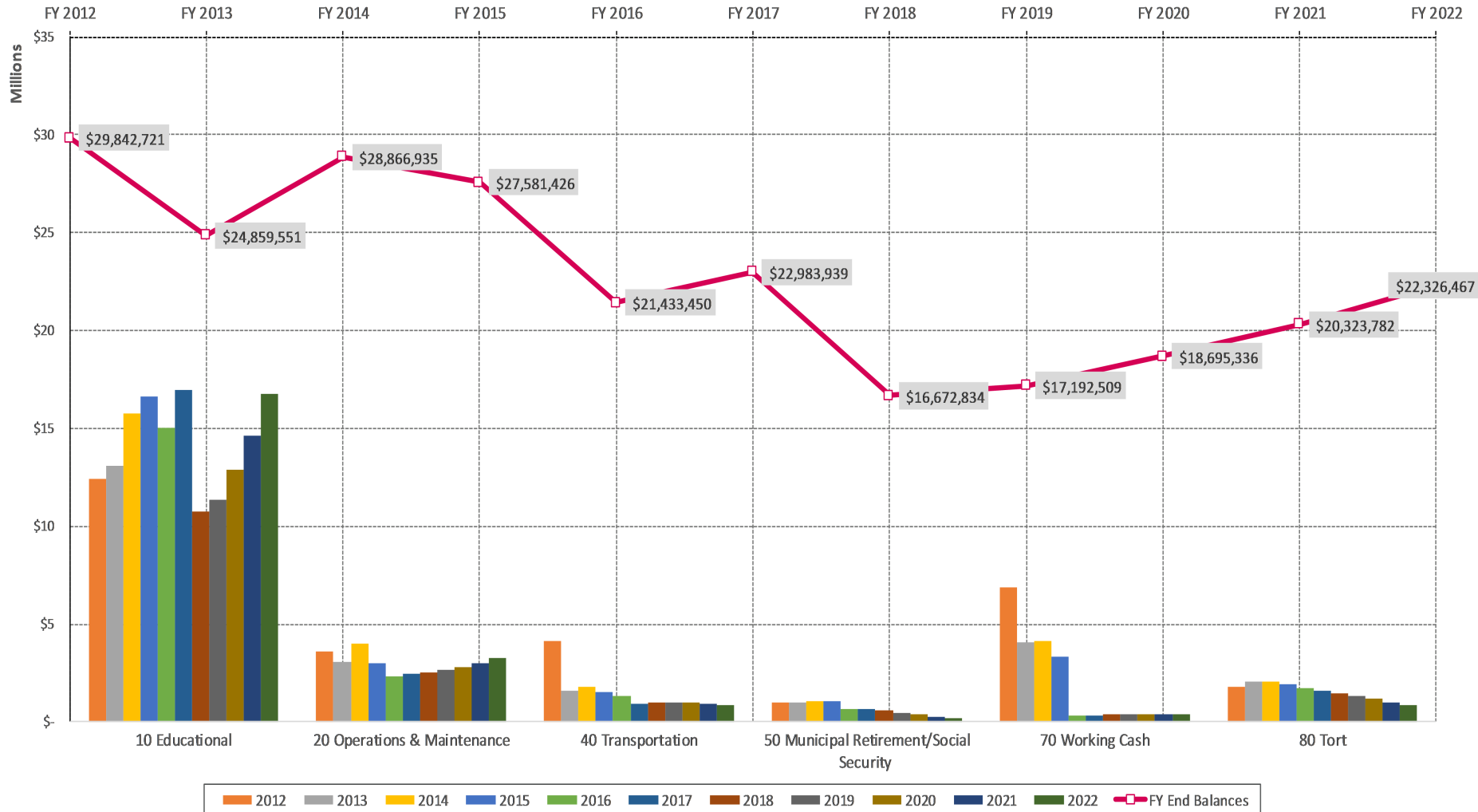
	ACTUAL REVENUE / EXPENDITURE						AUDITED		BUDGET		
	FY 2012	FY 2013	% Δ	FY 2014	% Δ	FY 2015	% Δ	FY 2016	% Δ	FY 2017	% Δ
REVENUE											
Local	\$20,418,975	\$20,511,408	0.45%	\$22,316,569	8.80%	\$19,930,564	-10.69%	\$21,904,439	9.90%	\$22,758,435	3.90%
State	\$1,362,522	\$1,422,486	4.40%	\$1,476,588	3.80%	\$1,470,689	-0.40%	\$1,495,905	1.71%	\$1,529,546	2.25%
Federal	\$531,123	\$282,322	-46.84%	\$309,927	9.78%	\$404,192	30.42%	\$328,459	-18.74%	\$336,065	2.32%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$22,312,620	\$22,216,216	-0.43%	\$24,103,084	8.49%	\$21,805,445	-9.53%	\$23,728,803	8.82%	\$24,624,046	3.77%
EXPENDITURES											
Salary and Benefit Costs	\$14,733,368	\$14,376,557	-2.42%	\$14,403,202	0.19%	\$14,485,365	0.57%	\$15,009,187	3.62%	\$15,834,317	5.50%
Other	\$5,713,819	\$12,822,829	124.42%	\$5,692,498	-55.61%	\$8,005,589	40.63%	\$8,627,121	7.76%	\$7,239,240	-16.09%
TOTAL EXPENDITURES	\$20,447,187	\$27,199,386	33.02%	\$20,095,700	-26.12%	\$22,490,954	11.92%	\$23,636,308	5.09%	\$23,073,557	-2.38%
SURPLUS / DEFICIT	\$1,865,433	(\$4,983,170)		\$4,007,384		(\$685,509)		\$92,495		\$1,550,489	
OTHER FINANCING SOURCES/USES											
Other Financing Sources	\$0	\$5,800,000		\$0		\$300,000		\$13,552,437		\$0	
Other Financing Uses	\$0	(\$5,800,000)		\$0		(\$900,000)		(\$19,792,908)		\$0	
TOTAL OTHER FIN. SOURCES/USES	\$0	\$0		\$0		(\$600,000)		(\$6,240,471)		\$0	
SURPLUS / DEFICIT INCL. OTHER FIN. SOURCES	\$1,865,433	(\$4,983,170)		\$4,007,384		(\$1,285,509)		(\$6,147,976)		\$1,550,489	
BEGINNING FUND BALANCE	\$27,977,288	\$29,842,721		\$24,859,551		\$28,866,935		\$27,581,426		\$21,433,450	
PROJECTED YEAR END BALANCE	\$29,842,721	\$24,859,551		\$28,866,935		\$27,581,426		\$21,433,450		\$22,983,939	
FUND BALANCE AS % OF EXPENDITURES	145.95%	91.40%		143.65%		122.63%		90.68%		99.61%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	17.51	10.97		17.24		14.72		10.88		11.95	

	BUDGET	REVENUE PROJECTIONS									
	FY 2017	FY 2018	% Δ	FY 2019	% Δ	FY 2020	% Δ	FY 2021	% Δ	FY 2022	% Δ
<b>LOCAL</b>											
Property Taxes	\$19,330,275	\$19,456,497	0.65%	\$20,007,942	2.83%	\$20,546,987	2.69%	\$21,043,562	2.42%	\$21,784,172	3.52%
Other Local Revenue	\$3,428,160	\$3,428,160	0.00%	\$3,428,160	0.00%	\$3,428,160	0.00%	\$3,428,160	0.00%	\$3,428,160	0.00%
<b>TOTAL LOCAL REVENUE</b>	<b>\$22,758,435</b>	<b>\$22,884,657</b>	<b>0.55%</b>	<b>\$23,436,102</b>	<b>2.41%</b>	<b>\$23,975,147</b>	<b>2.30%</b>	<b>\$24,471,722</b>	<b>2.07%</b>	<b>\$25,212,332</b>	<b>3.03%</b>
<b>STATE</b>											
General State Aid	\$662,800	\$597,452	-9.86%	\$587,300	-1.70%	\$574,611	-2.16%	\$558,751	-2.76%	\$558,751	0.00%
Other State Revenue	\$866,746	\$866,746	0.00%	\$866,746	0.00%	\$866,746	0.00%	\$866,746	0.00%	\$866,746	0.00%
<b>TOTAL STATE REVENUE</b>	<b>\$1,529,546</b>	<b>\$1,464,198</b>	<b>-4.27%</b>	<b>\$1,454,046</b>	<b>-0.69%</b>	<b>\$1,441,357</b>	<b>-0.87%</b>	<b>\$1,425,497</b>	<b>-1.10%</b>	<b>\$1,425,497</b>	<b>0.00%</b>
<b>TOTAL FEDERAL REVENUE</b>	<b>\$336,065</b>	<b>\$336,065</b>	<b>0.00%</b>	<b>\$336,065</b>	<b>0.00%</b>	<b>\$336,065</b>	<b>0.00%</b>	<b>\$336,065</b>	<b>0.00%</b>	<b>\$336,065</b>	<b>0.00%</b>
<b>FLOW-THROUGH REVENUE</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>	
<b>TOTAL REVENUE</b>	<b>\$24,624,046</b>	<b>\$24,684,920</b>	<b>0.25%</b>	<b>\$25,226,214</b>	<b>2.19%</b>	<b>\$25,752,569</b>	<b>2.09%</b>	<b>\$26,233,284</b>	<b>1.87%</b>	<b>\$26,973,894</b>	<b>2.82%</b>

	BUDGET	EXPENDITURE PROJECTIONS									
	FY 2017	FY 2018	% Δ	FY 2019	% Δ	FY 2020	% Δ	FY 2021	% Δ	FY 2022	% Δ
Salaries	\$13,214,045	\$13,336,411	0.93%	\$13,694,692	2.69%	\$13,883,529	1.38%	\$14,078,266	1.40%	\$14,278,070	1.42%
Benefits	\$2,620,273	\$2,762,039	5.41%	\$2,853,606	3.32%	\$2,944,879	3.20%	\$3,039,621	3.22%	\$3,137,945	3.23%
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>\$15,834,317</b>	<b>\$16,098,451</b>	<b>1.67%</b>	<b>\$16,548,299</b>	<b>2.79%</b>	<b>\$16,828,408</b>	<b>1.69%</b>	<b>\$17,117,887</b>	<b>1.72%</b>	<b>\$17,416,015</b>	<b>1.74%</b>
Purchased Services	\$3,074,690	\$3,133,024	1.90%	\$3,193,691	1.94%	\$3,256,784	1.98%	\$3,322,402	2.01%	\$3,390,644	2.05%
Supplies And Materials	\$1,565,300	\$1,565,300	0.00%	\$1,565,300	0.00%	\$1,565,300	0.00%	\$1,565,300	0.00%	\$1,565,300	0.00%
Capital Outlay	\$699,750	\$699,750	0.00%	\$699,750	0.00%	\$699,750	0.00%	\$699,750	0.00%	\$699,750	0.00%
Other Objects	\$996,300	\$996,300	0.00%	\$996,300	0.00%	\$996,300	0.00%	\$996,300	0.00%	\$996,300	0.00%
Non-Capitalized Equipment	\$478,200	\$478,200	0.00%	\$478,200	0.00%	\$478,200	0.00%	\$478,200	0.00%	\$478,200	0.00%
Termination Benefits	\$425,000	\$425,000	0.00%	\$425,000	0.00%	\$425,000	0.00%	\$425,000	0.00%	\$425,000	0.00%
Provision For Contingencies	\$0	\$0		\$0		\$0		\$0		\$0	
<b>TOTAL ALL OTHER</b>	<b>\$7,239,240</b>	<b>\$7,297,574</b>	<b>0.81%</b>	<b>\$7,358,241</b>	<b>0.83%</b>	<b>\$7,421,334</b>	<b>0.86%</b>	<b>\$7,486,952</b>	<b>0.88%</b>	<b>\$7,555,194</b>	<b>0.91%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$23,073,557</b>	<b>\$23,396,024</b>	<b>1.40%</b>	<b>\$23,906,539</b>	<b>2.18%</b>	<b>\$24,249,743</b>	<b>1.44%</b>	<b>\$24,604,838</b>	<b>1.46%</b>	<b>\$24,971,209</b>	<b>1.49%</b>

	BUDGET FY 2017	FY 2018	% Δ	FY 2019	% Δ	FY 2020	% Δ	FY 2021	% Δ	FY 2022	% Δ
REVENUE											
Local	\$22,758,435	\$22,884,657	0.55%	\$23,436,102	2.41%	\$23,975,147	2.30%	\$24,471,722	2.07%	\$25,212,332	3.03%
State	\$1,529,546	\$1,464,198	-4.27%	\$1,454,046	-0.69%	\$1,441,357	-0.87%	\$1,425,497	-1.10%	\$1,425,497	0.00%
Federal	\$336,065	\$336,065	0.00%	\$336,065	0.00%	\$336,065	0.00%	\$336,065	0.00%	\$336,065	0.00%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$24,624,046	\$24,684,920	0.25%	\$25,226,214	2.19%	\$25,752,569	2.09%	\$26,233,284	1.87%	\$26,973,894	2.82%
EXPENDITURES											
Salary and Benefit Costs	\$15,834,317	\$16,098,451	1.67%	\$16,548,299	2.79%	\$16,828,408	1.69%	\$17,117,887	1.72%	\$17,416,015	1.74%
Other	\$7,239,240	\$7,297,574	0.81%	\$7,358,241	0.83%	\$7,421,334	0.86%	\$7,486,952	0.88%	\$7,555,194	0.91%
TOTAL EXPENDITURES	\$23,073,557	\$23,396,024	1.40%	\$23,906,539	2.18%	\$24,249,743	1.44%	\$24,604,838	1.46%	\$24,971,209	1.49%
SURPLUS / DEFICIT	\$1,550,489	\$1,288,896		\$1,319,674		\$1,502,827		\$1,628,446		\$2,002,685	
OTHER FINANCING SOURCES/USES											
Other Financing Sources	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Uses	\$0	(\$7,600,000)		(\$800,000)		\$0		\$0		\$0	
TOTAL OTHER FIN. SOURCES/USES	\$0	(\$7,600,000)		(\$800,000)		\$0		\$0		\$0	
SURPLUS / DEFICIT INCL. OTHER FIN. SOURCES	\$1,550,489	(\$6,311,104)		\$519,674		\$1,502,827		\$1,628,446		\$2,002,685	
BEGINNING FUND BALANCE	\$21,433,450	\$22,983,939		\$16,672,834		\$17,192,509		\$18,695,336		\$20,323,782	
PROJECTED YEAR END BALANCE	\$22,983,939	\$16,672,834		\$17,192,509		\$18,695,336		\$20,323,782		\$22,326,467	
FUND BALANCE AS % OF EXPENDITURES	99.61%	71.26%		71.92%		77.09%		82.60%		89.41%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	11.95	8.55		8.63		9.25		9.91		10.73	

## Projected Year-End Balances



- Observations
  - FY17 Budget in the General Ledger is the basis of projections
  - Significant legislative unknowns
    - GSA Formula Changes & State Categorical Funding
      - Legislative priority
      - Very likely to be the first significant legislative change impacting revenues
    - Property Tax Freeze
      - Not likely until GSA/State Funding is resolved
    - TRS Cost Shift
      - Not likely until GSA/State Funding is resolved
      - State will have to address the \$111 billion unfunded pension liability in the near future
    - No State Budget
      - Education budget has been determined for the year
      - All other expenses only approved through December
      - New legislators will have to determine remaining budget
  - Assumptions provided by the District



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