





Edina Public Schools Strategic Plan

2020-27

MISSION

Edina Public Schools is a dynamic learning community delivering educational excellence and preparing all students to realize their full potential.

Through academics, activities and opportunities, we encourage creativity, foster curiosity, and develop critical thinking skills. We support every student's educational journey by creating a caring and inclusive school culture that supports the whole student.



For each and every student to discover their possibilities and thrive.

We are guided by our **CORE VALUES**:

Integrity, Compassion, Courage, Commitment, Appreciation and Responsibility

School Board

Erica Allenburg, Chair Term Expires: January 2026

Karen Gabler, Vice Chair *Term Expires: January 2026*

Michael Birdman, Treasurer Term Expires: January 2026

Dan Arom, Clerk Term Expires: January 2026

Jennifer Huwe, Assistant Treasurer *Term Expires: January 2028*

Cheryl Barry, Assistant Clerk Term Expires: January 2028

Elliot Mann, Assistant Clerk Term Expires: January 2028

Dr. Stacie Stanley, Ex-Officio

We are committed to these CORE BELIEFS:

Academic Excellence

We believe each student deserves access to academic excellence which includes challenging and rich curricula, high expectations, and inspiring instruction that meets their individual needs.

Equity

We believe it is critical to eliminate barriers to success and provide the supports, opportunities and environments so all students can reach their full potential.

Family, School, & Community

We believe students learn best when students, families, educators, and the community partner to provide dynamic support and share responsibility for learning.

Healthy Learning Environment

We believe students thrive in a balanced, healthy environment that promotes the free exchange of ideas and support students' physical, social-emotional and intellectual needs.

Inclusion

We believe in the inherent dignity of all people, we celebrate individuality, and we value and appreciate diversity.

Life Skills

We believe that inspiring students to grow as critically thinking collaborative learners will prepare them to be productive, accountable, self-motivated, and responsible citizens.

Operational Excellence

We believe in high performance of governance, administration, and partnerships, and effective and efficient use of time, human, financial, and physical resources in support of the mission.

Professional Excellence

We believe our educators and staff are essential to student success. We value and support them in advancing strategic and innovative initiatives grounded in best practices.



Priority Strategies

Strategy A

Advance Academic Excellence, Growth and Readiness

Strategy B

Ensure an Equitable and Inclusive School Culture

Strategy C

Foster Positive Learning Environments and Whole Student Support

Strategy D

Develop Leadership Throughout the District

Strategy E

Engage Parents, Schools and Community





Authors

Dr. Stacie Stanley: Superintendent

Mert Woodard: Director, Finance & Operations

Governmental Fund Structure

To understand this document and the District's budget, it is helpful to know that there are several legal restrictions on how school districts must spend and account for the public funds that they receive. Per Generally Accepted Accounting Principles of the United States (GAAP), local government organizations are required to use fund accounting. Edina Public Schools separates its revenue and expenditure budgets into five governmental funds:

General Fund

Used to account for the general operations of the District. This fund includes the salaries and benefits of teachers, principals, custodians, bus drivers, administrative support staff, paraprofessionals, and administrators; costs of supplies, textbooks, contracted services, utilities, repairs, equipment, etc. This fund is also used for long-term facilities maintenance (LTFM) projects of less than \$2,000,000 per site and for the capital projects (technology) levy. Any revenue or expenditure that cannot otherwise be accounted for in a different fund is recorded in the General Fund.

Food Service Fund

Used to account for all revenues and expenditures related to operating the District's child nutrition programs, including food, salaries, benefits, supplies, and equipment. Food Service revenues come primarily from state and federal reimbursements. The District receives additional revenue via the sale of à la carte meals to students and adults.

Community Services Fund

Used to account for revenues and expenditures related to programs such as Early Childhood Family Education, Adult Basic Education, Kids Club (school-age care), youth enrichment classes, and other community education programs. Community Service revenues primarily come from fees charged for program participation and property tax revenue dedicated to the Community Service Fund.

Building Construction Fund

Used to account for major facility projects. Proceeds from the sale of bonds authorized in an election, lease levy property tax authority, or for bonded LTFM projects are placed in this fund. This fund is also used for LTFM projects exceeding \$2,000,000 per site.

Debt Service Fund

Used to accumulate and account for resources that fund principal and interest payments on bonds sold to finance construction. These are similar to a homeowner's payments on a mortgage.

Why is this information important? It is important to understand the fund structure because, with very few exceptions, money cannot be transferred from one fund to another. For example, raising a la carte prices or Kids Club tuition is not a solution to a shortfall in the General Fund. Similarly, the resources of the Debt Service Fund or the Building Construction Fund cannot be used for paraprofessional salaries. Additionally, there are additional intra-fund restrictions embedded in state statute. For example, the capital projects levy cannot be used to pay for instructional salaries or special education



Expenditures By Program

Administration

Includes all costs for general administration, instructional administration and school site administration. This area also covers the school board, superintendent, principals, and directors.

District Support Services

Consists of activities related to general administrative support not listed in the administration category. This area covers federal programs, human resources, business and finance, government relations, school elections, and miscellaneous district administration not otherwise classified.

Elementary and Secondary Regular Instruction

Elementary and secondary regular instruction consists of all activities dealing directly with the instruction of students, the interaction between instructional staff and students in the classroom and co-curricular activities at the kindergarten, elementary and secondary levels.

Vocational Instruction

Courses and activities which develop knowledge, skills, attitudes, and behavioral characteristics for students seeking career exploration and employability.

Special Education Instruction

Activities providing learning experiences for students of any age who, because of certain characteristics or conditions, need, or who would benefit by, educational programs differentiated from those provided to students in regular or vocational instruction.

Instructional Support Services

Activities for assisting instructional staff with curriculum development, curriculum implementation, and the process of providing learning experiences for pupils in kindergarten through twelfth grade.

Pupil Support Services

Includes services provided to students that do not qualify to be classified as instructional services such as counseling and guidance, health, psychological, social work, transportation, etc.

Sites and Buildings

Activities related to the acquisition, operation, maintenance, repair and remodeling of all physical plant, facilities, and grounds of the District.

Fiscal and Other Fixed Costs

Fiscal and fixed cost activities that are not recorded elsewhere.

Expenditures By Object

The school district budget consists of the following types of expenditures:

Salaries

Salaries related to personnel positions, extra-curricular assignments, overtime, substitute staff costs, and severance payments.

Benefits

Medical, dental, life, long-term disability, workers' compensation, state pension contributions, deferred compensation contributions, and post-retirement benefits for eligible persons.

Purchased Services

Includes consultants, postage, insurance, repair and maintenance services, utilities, student transportation contracts, travel/conferences, payments to other districts, and tuition.

Supplies and Materials

Textbooks, instructional supplies, office and custodial supplies, computer software, and related copier costs. Includes fuel for buildings.

Capital

Building construction, equipment, facility repair and maintenance, vehicles, technology equipment, and other items with a useful life of more than one year.

Debt Service

Principal and interest payments for bonded debt.

Other Expenditures

All other expenditures not classified in other categories.



	Preliminary Budget Fiscal Year 2025										
		FY2023	emminai y	FY2024	.5	FY2025					
	Δι	udited Results		Revised Budget	Preliminary Budget						
Revenues:	Α.	duited Results	•	levised budget	110	aminiary Dauget					
General Fund	٨	144 706 060	٨	155 410 614	٨	160 000 044					
	\$	144,736,963	\$	155,413,614	\$	160,833,844					
Food Service		3,657,303		4,449,200		4,621,067					
Community Service		10,882,451		11,990,571		12,901,634					
Debt Service		15,236,725		14,299,501		14,857,137					
Internal Service		858,609		870,900		910,000					
Total Excluding Construction		175,372,051		187,023,786		194,123,682					
Building Construction		23,952,483		7,012,849		8,094,237					
Total Revenue	\$	199,324,534	\$	194,036,635	\$	202,217,919					
Expenditures:											
General Fund		142,267,400		154,190,547		158,362,067					
Food Service		3,790,593		4,406,523		4,531,973					
Community Service		10,784,657		11,714,083		12,841,752					
Debt Service		15,234,125		14,619,573		14,597,514					
Internal Service		887,654		870,900		910,000					
Total Excluding Construction		172,964,429		185,801,626		191,243,306					
Building Construction		19,054,076		15,868,798		9,560,259					
Total Expenditures	\$	192,018,505	\$	201,670,424	\$	200,803,565					

For presentation purposes, throughout this document other financing sources are depicted as revenues and other financing uses as expenditures

Budget Overview

The annual budget presented includes an analysis of the actual financial results of the District at June 30, 2023, and the anticipated positions at June 30, 2024 and June 30, 2025.

The budget was prepared in accordance with GAAP, the Uniform Financial Accounting and Reporting Standards (UFARS) for Minnesota school districts, and **District Policy 701**. The budget includes all governmental and proprietary funds operated by the District. Each fund is treated as an independent accounting entity in accordance with statutory requirements and state and federal regulations governing the District's various revenue sources and expenditure purposes.

Minnesota Education Laws 2023 were used as the basis for building the fiscal year (FY) 2025 budget which includes \$7,281 of state basic education revenue per pupil unit (an increase of 2.0% or \$143 per pupil unit from FY2024), special education cross-subsidy aid of 44.0%, and operating referendum revenue of \$2,197 per pupil (an increase of 4.36% or \$92 per pupil unit from FY2024). The District will also experience a 14.05% increase to the capital projects levy, directly proportional to the increase of the net tax capacity of the District from 2021 to 2022.

The development of the District's General Fund budget for the 2024-2025 school year includes approximately \$3,620,000 of cost containment measures. The cost containment measures include but are not limited to: the reduction of certain administrative and support staff, adjustments to the licensed media specialist and licensed school nurse staffing models, right-sizing of licensed staff in accordance with the established teacher-to-student ratio by grade level, an increase to parking and activity fees, and the deferral of certain capital purchases. More details regarding the District's cost containment process can be found on the District's cost containment website.

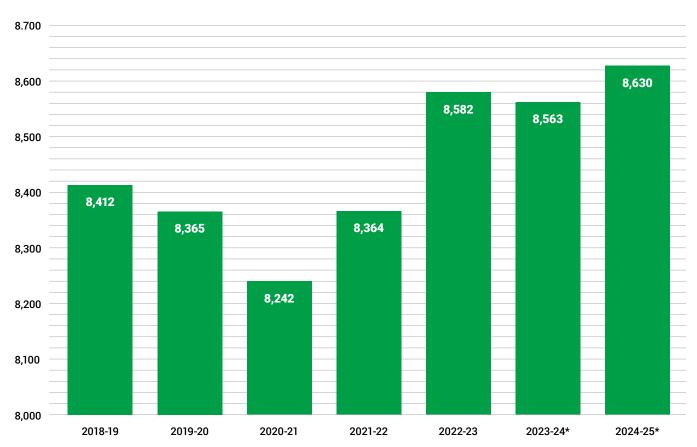
A school district's budget can be one of the most meaningful and useful documents in public school administration. It depicts the priorities of the School Board, administration, staff, and community.



Enrollment History & Projections

During the 2020-21 school year the District, like many throughout the state and country, experienced a one-time enrollment loss due to the COVID-19 pandemic. Due to demand for District's programming, enrollment stabilized and grew beyond prepandemic levels during FY2023 and FY2024. The District anticipates modest growth for FY2025 to 8,630.

ENROLLMENT



^{*}The enrollment figures for the 2023-24 and 2024-25 school years are estimates. The enrollment figures for the other years that are presented represent actual student enrollment (average daily membership).



		Preliminary Budget Fiscal Year 2025								
	Aı	FY2023 udited Results	F	FY2024 Revised Budget	FY2025 Preliminary Budget					
Revenues:										
Local Property Taxes	\$	46,405,452	\$	53,290,711	\$	56,342,166				
Investment Earnings		1,186,645		1,031,559		1,070,820				
Other Local Revenue		5,191,120		3,694,390		2,350,434				
State Aid		87,753,124		95,111,257		99,080,008				
Federal Aid		2,923,062		2,285,697		1,990,416				
Other Financing Sources		1,277,560		-		-				
Total Revenue	\$	144,736,963	\$	155,413,614	\$	160,833,844				
Expenditures:										
Salaries and Benefits		111,597,194		120,520,094		122,737,571				
Purchased Services		11,339,734		11,077,674		11,101,730				
Supplies and Materials		5,332,589		4,242,555		4,713,386				
Capital		11,827,844		11,504,446		11,634,121				
Other		585,913		508,462		570,384				
Other Financing Uses		1,584,127		6,337,316		7,604,875				
Total Expenditures	\$	142,267,400	\$	154,190,547	\$	158,362,067				
Fund Balances:										
Net Change in Fund Balance		2,469,563		1,223,067		2,471,777				
Beginning of Year		18,122,022		20,591,585		21,814,651				
End of Year		20,591,585		21,814,651		24, 286, 428				

General Fund

The General Fund contains all revenue and expenditures for the general, day-to-day operations of the District. This includes salaries and benefits for teachers, administrators, bus drivers, custodians, administrative support staff, and paraprofessionals; instructional supplies, technology, transportation, textbooks, and money spent to operate and repair District buildings. In some ways, it is clearer to express the General Fund in terms of what it does not cover. The General Fund does not account for Food Service, Community Service programs, debt service payments on voter-approved bonds issued by the District, and the cost of major construction projects financed through the issuance of bonds.

The General Fund includes expenditures associated with the capital projects levy or "tech levy", which funds virtually all of the technology infrastructure and staff in the District, the annual levy for LTFM projects less than \$2,000,000 per site. Projects over \$2,000,000 are accounted for in the Building Construction Fund. It is important to note that LTFM expenditures can fluctuate considerably from year to year and can impact the overall view of the District's funding picture.

Fund Balance Policy

The level of spending is set with several considerations in mind, but one of the primary considerations is to maintain an adequate level of reserves for unanticipated events. The District has a formal policy calling for an unassigned fund balance in the General Fund equal to at least 6.0% to 10.0% of total unassigned expenditures. This balance could be considered to be the District's insurance policy against the unforeseen. Maintaining an adequate fund balance is important for the stability of the District, and is a key measure that credit rating agencies examine when assigning a credit rating to a District, which can have a material impact to resident taxpayers. The projected unassigned General Fund balance as of June 30, 2025 is \$8,651,427. This is 6.9% of the unassigned expenditure budget, or about two weeks of operations. Board policy dictates an additional committed fund balance of 2.0% of unassigned expenditures. Unanticipated events that could occur that would require the District to use its unassigned fund balance include:

- Property tax delinquencies and abatements
- Enrollment fluctuations
- Unanticipated price increases for essential purchases including fuel, utilities, property and liability insurance, software licenses fees, inflation, etc.
- State revenue reductions or "pro-rations"
- Unforeseen public/health safety emergencies or severe weather/natural disasters
- Future unfunded mandates imposed by the state legislature



		Preliminary Budget Fiscal Year 2025									
	Au	FY2023 dited Results	Re	FY2024 evised Budget	FY2025 Preliminary Budget						
Revenues:											
Lunch Sales	\$	1,971,809	\$	875,824	\$	897,720					
Federal Aid		1,478,698		1,392,196		1,427,001					
State Aid		148,196		2,168,191		2,222,396					
Other		58,600		12,989		73,950					
Total Revenue	\$	3,657,303	\$	4,449,200	\$	4,621,067					
Expenditures:											
Salaries and Benefits		481,273		-		_					
Purchased Services		2,942,612		4,301,523		4,431,973					
Supplies and Materials		356,353		-		_					
Other Expenditures		10,355		-		-					
Capital Outlay		_		105,000		100,000					
Total Expenditures	\$	3,790,593	\$	4,406,523	\$	4,531,973					
Fund Balances:											
Net Change in Fund Balance		(133, 290)		42,677		89,094					
Beginning of Year		1,299,309		1,166,019		1,208,696					
End of Year		1,166,019		1,208,696		1,297,790					

Food Service Fund

The District's food service operation, managed by a food service management firm, provides meals and nutrition services that fully comply with regulations set forth by the United States Department of Agriculture. All revenues and expenditures associated with the program must be accounted for in this separate fund. By law, revenues generated by the program can only be used to provide meals and to pay for certain closely related expenditures.

During the 2023 legislative session a bill to provide free meals to all students attending public schools was enacted, effective July 1, 2023. All students of the District will receive one free breakfast and one free lunch each school day. This program will continue in FY2025.



		Pr	eliminary I	Budget Fiscal Year 202	25		
		FY2023		FY2024		FY2025	
	Au	dited Results	Re	evised Budget	Preliminary Budge		
Revenues:							
Local Property Taxes	\$	1,089,785	\$	1,232,059	\$	1,398,027	
Tuition and Fees		8,920,871		9,988,558		10,690,488	
Other Local Revenues		87,900		29,807		98,931	
State Sources		690,020		740,147		714,188	
Federal Sources		93,875		-		-	
Total Revenue	\$	10,882,451	\$	11,990,571	\$	12,901,634	
Expenditures:							
Salaries and Benefits		7,599,774		8,487,252		9,277,941	
Purchased Services		2,391,391		2,208,264		2,773,527	
Supplies and Materials		561,633		638,267		593,984	
Other Expenditures		131,540		160,300		40,300	
Capital Outlay		100,319		220,000		156,000	
Total Expenditures	\$	10,784,657	\$	11,714,083	\$	12,841,752	
Fund Balances:							
Net Change in Fund Balance		97, 794		276,488		59,882	
Beginning of Year		1,612,330		1,710,124		1,986,612	
End of Year		1,710,124		1,986,612		2,046,494	

Community Services Fund

Community service programs exist to help E-12 students and families thrive and be successful in school and life. The District's Community Ed department designs, operates and participates in hundreds of important programs year-round that make life and learning better for all people who live, work and attend school in the District. Programs include Kid's Club childcare, facility rentals, youth camps and classes, adult classes, adult basic education, and volunteering opportunities. Community Ed also operates the Edina Early Learning School which offers early childhood family education, full-day and part-day preschool, early childhood screening, and intervention and outreach for the community's youngest learners.



		Preliminary Budget Fiscal Year 2025									
	Au	FY2023 dited Results	R	FY2024 evised Budget	Prel	FY2025 iminary Budget					
Revenues:											
Investment Earnings	\$	682,856	\$	675,533	\$	489,362					
Debt Issued		21,685,500		-		-					
Transfers In		1,584,127		6,337,316		7,604,875					
Total Revenue	\$	23,952,483	\$	7,012,849	\$	8,094,237					
Expenditures:											
Salaries and Benefits		2,124		-		_					
Purchased Services		4,678,187		-		-					
Capital Outlay		14,373,765		15,868,798		9,560,259					
Interest and Fiscal Charges		-		-		-					
Total Expenditures	\$	19,054,076	\$	15,868,798	\$	9,560,259					
Fund Balances:											
Net Change in Fund Balance		4,898,407		(8,855,949)		(1,466,022)					
Beginning of Year		11,413,906		16,312,313		7,456,364					
End of Year		16,312,313		7,456,364		5,990,343					

Building Construction Fund

The Building Construction Fund is used for two purposes:

- to account for construction project expenditures financed with bond or bond-like proceeds
- to account for the expenditures of LTFM projects that are greater than \$2,000,000 per site.

There can be no borrowing from the Building Construction Fund; any cash or investment balance in the fund must be used for authorized construction or LTFM projects.

Expenditures relating to projects financed by bonds issued in prior years are reflected in the reduction of fund balance over time as projects progress to completion.

During the FY2023 the District issued certificates of participation in the aggregate par amount of \$14,200,000 to finance the addition to Countryside Elementary, which will host the District's Spanish dual-language program. The project was substantially completed during FY2024.



	Preliminary Budget Fiscal Year 2025									
	FY2023 Audited Results		Re	FY2024 evised Budget	Prel	FY2025 iminary Budget				
Revenues:				•		, ,				
Local Property Taxes	\$	15,031,347	\$	14,277,476	\$	14,677,524				
Investment Earnings		29,300		22,025		179,613				
Debt Issued		176,078		_		_				
Total Revenue	\$	15,236,725	\$	14,299,501	\$	14,857,137				
Expenditures:										
Principal		8,015,000		7,625,000		3,342,857				
Interest		7,202,577		6,948,840		11,237,857				
Fiscal Charges and Other		16,548		45,733		16,800				
Total Expenditures	\$	15,234,125	\$	14,619,573	\$	14,597,514				
Fund Balances:										
Net Change in Fund Balance		2,600		(320,072)		259,623				
Beginning of Year		3,451,305		3,453,905		3,133,833				
End of Year		3,453,905		3, 133, 833		3,393,456				

Debt Service Fund

The Debt Service Fund exists to account for revenues and expenditures associated with repayment of the District's bonded indebtedness. The District issues bonds primarily for the purposes of financing the acquisition, construction, betterment and equipping of the District's buildings. Also, the District occasionally issues bonds to refund or refinance existing debt at more favorable interest rates. By state law, revenues and expenditures for debt service must be maintained in a separate fund. Borrowing from the Debt Service Fund is not allowed; all resources held by the fund are held exclusively for the purposes of debt repayment and related activities.

The District's underlying credit rating by Moody's Investors Service, **most recently affirmed in April 2023**, is Aaa, the highest rating possible. The District is one of only three school districts in the State of Minnesota and one of approximately 90 across the United States to hold the coveted rating.

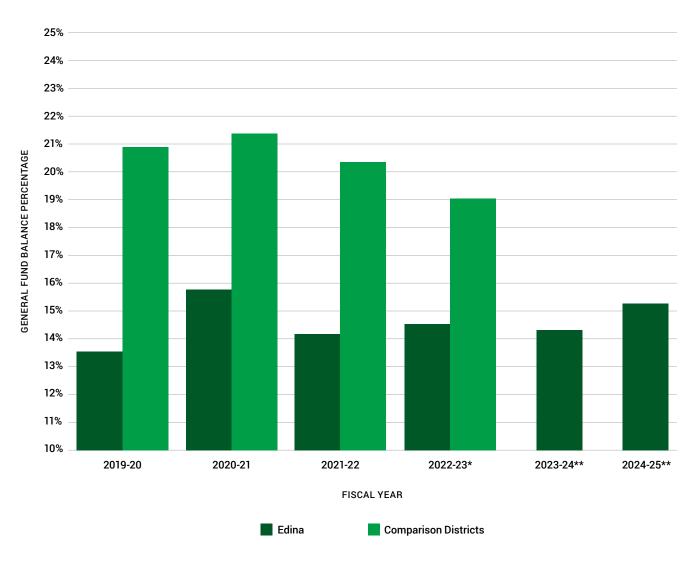


Fund Balance Report

Nonspendable - Inventory \$ 23, 864 \$ Nonspendable - Inventory \$ 23, 864 \$ Nonspendable - Prepaid Items 369, 917 Total Monspendable 392, 981	FY2024 I Budgeted evenues		FY2024 Final Budgeted ransfers In/(Out) Fu	FY2024 Ending Pr nd Balances	FY2025 oposed Budgeted Prop Revenues E			FY2025 Ending und Balances
Nonspendable - Prepaid Items 392, 981							,	
Nonspendable - Prepaid Items 392, 981	- \$	- \$	- \$	23,064 \$	- \$	- \$	- \$	23,06
Restricted - Achievement & Integration			- *	369,917		- *		369,91
Restricted - Alternative Program -	-		-	392,981	-	-	-	392,981
Restricted - Area Learning Center Restricted - Basic Skills Restricted - Capital Projects Levy Restricted - English Learner Restricted - English Learner Restricted - English Learner Restricted - Gifted & Talented Restricted - Literacy Incentive Aid Restricted - Literacy Incentive Aid Restricted - Literacy Incentive Aid Restricted - Medical Assistance Restricted - Operating Capital Restricted - Safe Schools Restricted - Safe Schools Restricted - Staff Development Restricted - Staff Development Restricted - Staff Development Restricted - Student Activities Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted - Student Support Personnel Aid Total Restricted - Student Support Personnel Aid Total Restricted - Student Support Restricted Committed Fund Balance 2, 322, 850 Assigned - Department/Site Carryover Restricted - Student Support Restricted Restricted - Student Support Restricted Restricted - Student Support Restricted Assigned - Department/Site Carryover Restricted - Student Support Restricted Restricted - Student Support Restricted Restricted - Student Support Restricted - Student Restricted - School Readiness Total Gondon Fund: Restricted - Building Construction Restricted - Building Projects Funded by COPs Total Building Construction Fund Restricted - Building Projects Funded by COPs Total Building Construction Fund Building Construction Fund Restricted - Debt Service Fund Internal Service Fund Total Internal Service Fund Restricted - Sudent Restricted - Sudent Restricted Restricted Restricted Restricted Restricted Restricted Restricte	1,296,098	1,401,258	105,160	-	1,401,456	1,401,456	-	
Restricted - Basic Skills Restricted - Capital Projects Levy Restricted - English Learner Restricted - English Learner Restricted - Gifted & Talented Restricted - Learning & Development Restricted - Learning & Development Restricted - Long-Term Facilities Maintenance Restricted - Long-Term Facilities Maintenance Restricted - Medical Assistance Restricted - Medical Assistance Restricted - Safe Schools Restricted - Safe Schools Restricted - Safe Schools Restricted - Student Activities Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted - Student New York State Student Support Personnel Aid Total Restricted - Sudent Support Personnel Aid Total Restricted - Family Medical Leave Assigned - Literacy and Virtual Programming Total General Fund Prood Service Fund: Nonspendable - Inventory Restricted - Food Service 1,998,858 Total Food Service Fund 1,166,819 Community Service Fund 1,248,873 Restricted - Building Construction Restricted - Community Service 98,459 Total Community Service Fund 1,485,808 Restricted - Building Construction Restricted - Building Construction Restricted - Building Construction Restricted - Building Construction Restricted - Debt Service F	260,905	403,697	142,792	-	-	435,808	435,808	
Restricted - Capital Projects Levy Restricted - English Learner Restricted - English Learner Restricted - Lifteracy Incentive Aid Restricted - Literacy Incentive Aid Restricted - Literacy Incentive Aid Restricted - Long-Term Facilities Maintenance Restricted - Medical Assistance Restricted - Operating Capital Restricted - Operating Capital Restricted - Safe Schools Restricted - Safe Schools Restricted - Safe Schools Restricted - Student Activities Restricted - Student Activities Restricted - Student Activities Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted Total Restricted A	1,343,199	1,748,811	405,612	-	1,545,049	1,545,049	-	-
Restricted - Gifted & Talented Restricted - Learning & Development Restricted - Learning & Development Restricted - Literacy Incentive Aid Restricted - Long-Term Facilities Maintenance Restricted - Medical Assistance Restricted - Operating Capital Restricted - Safe Schools Restricted - Safe Schools Restricted - Student Activities Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted - Student Support Personnel Aid A, 342,395 Committed Fund Balance 2, 322,850 Assigned - Department/Site Carryover Assigned - Department/Site Carryover Assigned - Department/Site Carryover Assigned - Unemployment Insurance Assigned - Unemployment Insurance Assigned - Juent Personnel Assigned - Unemployment Insurance Assigned - Juent Fault Personnel Total Assigned - Unemployment Insurance Assigned - Support Stude Support Su	7,431,835	7,431,835	-	-	8,476,346	8,476,346	-	
Restricted - Learning & Development Restricted - Literacy Incentive Aid Restricted - Long-Term Facilities Maintenance Restricted - Medical Assistance Restricted - Operating Capital Restricted - Safe Schools Restricted - Safe Schools Restricted - Staff Development Restricted - Staff Development Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted - Student Support Personnel Aid Total Restricted Committed Fund Balance Assigned - Department/Site Carryover Assigned - Department/Site Carryover Assigned - Unemployment Insurance Assigned - Unemployment Insurance Assigned - Literacy and Virtual Programming Total Assigned Unassigned Fund Balance Unassigned Fund Balance Restricted - Student Support Personnel Aid Total General Fund Total General Fund Sage Spage Spag	573,291	573,291	-	-	551,403	798,153	246,750	
Restricted - Literacy Incentive Aid	121,672	1,318,627	1,196,955	-	122,842	1,125,237	1,002,395	
Restricted - Long-Term Facilities Maintenance Restricted - Medical Assistance Restricted - Operating Capital Restricted - Safe Schools Restricted - School Library Aid Restricted - Student Activities Restricted - Student Activities Restricted - Student Support Personnel Aid Total Restricted Total Restricted Committed Fund Balance Assigned - Department/Site Carryover Assigned - Department/Site Carryover Assigned - Department/Site Carryover Assigned - Unemployment Insurance Assigned - Paid Family Medical Leave Assigned - Literacy and Virtual Programming Total Assigned Unassigned Fund Balance Unassigned Fund Balance Total General Fund Total General Fund Food Service Fund: Restricted - Food Service Total Food Service Fund Community Service Fund Restricted - Community Education Restricted - School Readiness Total Community Service Fund: Restricted - Community Service Building Construction Fund: Restricted - Building Construction Restricted - Building Construction Fund: Restricted - Dept Service Fund Debt Service Fund: Restricted - Dept Service Fund Debt Service Fund: Restricted - Dept Service Fund Hass, 453, 905 Total Debt Service Fund Internal Service Fund Internal Service Fund Total Internal Service Fund	1,959,035 542,841	1,959,035 542,841	-	-	1,939,167 542,841	1,939,167 543,841	1,000	
Restricted - Operating Capital 4,386,688 Restricted - Safe Schools - Restricted - Stohool Library Aid - Restricted - Staff Development - Restricted - Student Activities 35,787 Restricted - Student Support Personnel Aid - Total Restricted 4,342,395 Committed Fund Balance 2,322,850 Assigned - Department/Site Carryover 822,667 Assigned - Department/Site Carryover 822,667 Assigned - Unemployment Insurance - Assigned - Paid Family Medical Leave - Assigned - Literacy and Virtual Programming 513,824 Total Assigned 5,519,524 Unassigned Fund Balance 8,013,834 1 Total Assigned Fund Balance 8,013,834 1 Total General Fund \$20,591,584	11,215,006	4,877,690	(6,337,316)	-	11,331,524	3,726,649	(7,604,875)	
Restricted - Safe Schools - Restricted - School Library Aid - Restricted - Student Activities 35,787 Restricted - Student Activities 35,787 Restricted - Student Support Personnel Aid - Total Restricted 4,342,395 Committed Fund Balance 2,322,859 Assigned - Department/Site Carryover 822,667 Assigned - OPEB & Severance 4,183,833 Assigned - Unemployment Insurance - Assigned - Literacy and Virtual Programming 513,824 Total Assigned 5,519,524 Unassigned Fund Balance 8,013,834 1 Total General Fund \$ 28,591,584 \$ 1 Food Service Fund: Nonspendable - Inventory 67,961 Restricted - Food Service Fund 1,166,819 Community Service Fund Community Service Fund Community Service Fund Restricted - Community Education Restricted - School Readiness 71,697 Restricted - School Readiness <td< td=""><td>50,000</td><td>50,000</td><td>-</td><td>-</td><td>-</td><td>51,500</td><td>51,500</td><td>-</td></td<>	50,000	50,000	-	-	-	51,500	51,500	-
Restricted - School Library Aid - Restricted - Student Activities 35,787 Restricted - Student Activities 35,787 Restricted - Student Support Personnel Aid - Total Restricted 4,342,395 Committed Fund Balance 2,322,850 Assigned - Department/Site Carryover 822,667 Assigned - OPEB & Severance 4,183,833 Assigned - Unemployment Insurance - Assigned - Paid Family Medical Leave - Assigned - Literacy and Virtual Programming 513,824 Total Assigned 5,519,524 Unassigned Fund Balance 8,013,834 1 Total General Fund \$ 28,591,584 \$ 1 Food Service Fund: Nonspendable - Inventory 67,961 Restricted - Food Service 1,098,058 Total Food Service Fund: 1,166,019 Community Service Fund: Restricted - Community Education 1,240,073 Restricted - Community Education 1,240,073 Restricted - School Readiness 71,697 Restricted - Community Service Fund 1,77	4,370,116	4,350,651	-	4,326,073	4,264,140	3,684,164	-	4,906,049
Restricted - Staff Development -	468,518 150,780	826,859 150,780	358,341	-	480,576 152,240	867,410 152,240	386,834	-
Restricted - Student Support Personnel Aid Total Restricted 4,342,395	1,336,148	1,107,056	_	229,092	1,375,896	1,129,309	_	475,679
Total Restricted	-	-	-	35,787	-	-	-	35,787
Assigned - Department/Site Carryover	44,943	44,943	-		161,397	161,397		-
Assigned - Department/Site Carryover Assigned - OPEB & Severance Assigned - Unemployment Insurance Assigned - Paid Family Medical Leave Assigned - Literacy and Virtual Programming Total Assigned Total Assigned Unassigned Fund Balance Unassigned Fund Balance Total General Fund Total General Fund Food Service Fund: Nonspendable - Inventory Restricted - Food Service Total Food Service Fund Community Service Fund: Restricted - Community Education Restricted - Early Childhood Family Education Restricted - School Readiness Total Community Service Fund Building Construction Fund: Restricted - Building Construction Restricted - Building Construction Restricted - Building Construction Fund Restricted - Building Construction Fund Restricted - Debt Service Total Debt Service Fund Internal Service Fund Total Governmental Funds Service Fund Total Governmental Funds	31,164,387	26,787,374	(4,128,456)	4,590,952	32,344,877	26,037,726	(5,480,588)	5,417,515
Assigned - OPEB & Severance 4,183,833 Assigned - Unemployment Insurance - Assigned - Paid Family Medical Leave - Assigned - Literacy and Virtual Programming 513,824 Total Assigned 5,519,524 Unassigned Fund Balance 8,813,834 1 Total General Fund \$2,6591,584 \$1 Total Food Service Fund: Nonspendable - Inventory 67,961 Restricted - Food Service 1,898,858 Total Food Service Fund 1,166,819 Community Service Fund 1,248,873 Restricted - Community Education 299,896 Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,718,124 Building Construction Fund: Restricted - Building Construction 1,485,888 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 16,289,335 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 13,453,985 Internal Service Fund 485,481 Total Internal Service Fund 485,481 Total Internal Service Fund 485,481 Total Governmental Funds \$1,419,346 \$1	-	-	88,453	2,411,303	-	-	73,085	2,484,388
Assigned - Unemployment Insurance Assigned - Paid Family Medical Leave Assigned - Literacy and Virtual Programming Total Assigned Unassigned Fund Balance S, 813, 824 Unassigned Fund Balance S, 813, 834 1 Total General Fund \$ 28, 591, 584 \$ 1 Food Service Fund: Nonspendable - Inventory Restricted - Food Service 1, 898, 858 Total Food Service Fund Community Service Fund: Restricted - Community Education Restricted - Early Childhood Family Education Restricted - Early Childhood Family Education Restricted - School Readiness Restricted - Community Service 98, 459 Total Community Service Fund 1, 710, 124 Building Construction Fund: Restricted - Building Construction Restricted - Long-Term Facilities Maintenance Restricted - Building Construction Fund Debt Service Fund: Restricted - Debt Service Total Debt Service Fund 1, 485, 888 Restricted - Building Construction Fund 16, 312, 314 Debt Service Fund: Restricted - Debt Service Total Debt Service Fund 485, 481 Total Governmental Funds \$ 43,719,346 \$ 1	927,915	500,722	-	1,249,860	493,475	500,075	-	1,243,260
Assigned - Paid Family Medical Leave Assigned - Literacy and Virtual Programming Total Assigned Unassigned Fund Balance 8, 813, 834 1 Total General Fund \$ 28,591,584 \$ 1 Food Service Fund: Nonspendable - Inventory Restricted - Food Service 1, 998, 858 Total Food Service Fund Community Service Fund: Restricted - Community Education Restricted - Early Childhood Family Education Restricted - School Readiness 71, 697 Restricted - Community Service 98, 459 Total Community Service Fund Building Construction Fund: Restricted - Building Construction Restricted - Debt Service Fund Debt Service Fund: Restricted - Debt Service Total Debt Service Fund 1, 485, 888 Restricted - Debt Service 1, 485, 888 Restricted - Debt Service Fund 1, 485, 888 Restricted - Building Construction Fund Debt Service Fund: Restricted - Debt Service Total Debt Service Fund 485, 481 Total Internal Service Fund 485, 481 Total Internal Service Fund 1, 485, 881	-	-	650,000	4,833,033	-	-	-	4,833,033
Assigned - Literacy and Virtual Programming	-	-	500,000	500,000	-	-	-	500,000
Total Assigned	-	-	250,000	250,000 513,824	-	-	-	250,000 513,824
Total General Fund	927,915	500,722	1,400,000	7,346,717	493,475	500,075	=	7,340,117
Nonspendable - Inventory	123,321,312	120,565,135	(3,697,313)	7,072,698	127,995,492	124,219,391	(2,197,372)	8,651,427
Nonspendable - Inventory	155,413,614 \$	147,853,231 \$	(6,337,316) \$	21,814,651 \$	160,833,844 \$	150,757,192 \$	(7,604,875) \$	24,286,428
Restricted - Food Service 1,098,658 Total Food Service Fund 1,166,919 Community Service Fund: Restricted - Community Education 1,240,873 Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,719,124 Building Construction Fund: Restricted - Building Construction 1,485,808 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Deng-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service Fund Total Debt Service Fund Total Debt Service Fund Herral Service Fund Total Internal Service Fund Total Internal Service Fund Total Internal Service Fund T								
Restricted - Food Service 1,098,658 Total Food Service Fund 1,166,919 Community Service Fund: Restricted - Community Education 1,240,873 Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,719,124 Building Construction Fund: Restricted - Building Construction 1,485,808 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Deng-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service Fund Total Debt Service Fund Total Debt Service Fund Herral Service Fund Total Internal Service Fund Total Internal Service Fund Total Internal Service Fund T	_	-	-	67,961	_	_	_	67,961
Total Food Service Fund	4,449,200	4,406,523	-	1,140,735	4,621,067	4,531,973	-	1,229,829
Restricted - Community Education 1,240,073 Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,710,124 Building Construction Fund: Restricted - Building Construction 1,485,808 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service Fund 3,453,905 Total Debt Service Fund: 3,453,905 Internal Service Fund 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1	4,449,200	4,406,523	-	1,208,696	4,621,067	4,531,973		1,297,796
Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,718,124 Building Construction Fund: Restricted - Building Construction 1,485,808 Restricted - Building Construction 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 3,453,905 Total Debt Service Fund 3,453,905 Internal Service Fund 485,401 Total Internal Service Fund 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1								
Restricted - Early Childhood Family Education 299,896 Restricted - School Readiness 71,697 Restricted - Community Service 98,459 Total Community Service Fund 1,710,124 Building Construction Fund: Restricted - Building Construction 1,485,808 Restricted - Building Construction 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 3,453,905 Total Debt Service Fund 3,453,905 Internal Service Fund 485,481 Total Internal Service Fund 485,481 Total Internal Service Fund 485,481 Total Governmental Funds \$ 43,719,346 \$ 1	10,766,638	10,540,413	_	1,466,298	11,733,597	11,619,520	-	1,580,375
Restricted - Community Service 98,459 Total Community Service Fund 1,718,124 Building Construction Fund: Restricted - Building Construction 1,485,888 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service Total Debt Service Fund 3,453,985 Internal Service Fund Internal Service Fund 485,481 Total Internal Service Fund 485,481 Total Governmental Funds \$ 43,719,346 \$ 1	688,816	725,635	-	263,077	666,158	756,518	-	172,717
Total Community Service Fund	296,279	257,957	-	110,019	263,041	262,983	-	110,077
Restricted - Building Construction	238,838	190,078		147,219	238,838	202,731		183,326
Restricted - Building Construction 1,485,888 Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,289,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 3,453,995 Total Debt Service Fund 3,453,995 Internal Service Fund: 485,481 Total Internal Service Fund 485,481 Total Governmental Funds \$ 43,719,346 \$ 1	11,990,571	11,714,083	-	1,986,612	12,901,634	12,841,752	_	2,046,494
Restricted - Long-Term Facilities Maintenance 8,545,571 Restricted - Building Projects Funded by COPs 6,289,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 3,453,905 Total Debt Service Fund 3,453,905 Internal Service Fund: 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1								
Restricted - Building Projects Funded by COPs 6,280,935 Total Building Construction Fund 16,312,314 Debt Service Fund: Restricted - Debt Service 3,453,905 Total Debt Service Fund 3,453,905 Internal Service Fund: 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1	-	320,000	-	1,165,808	-	-	-	1,165,808
Total Building Construction Fund 16,312,314 Debt Service Fund:	390,533	8,982,863	6,337,316	6,290,557	489,362	9,560,259	7,604,875	4,824,535
Debt Service Fund: 3,453,905 Total Debt Service Fund 3,453,905 Internal Service Fund: 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1	285,000 675,533	6,565,935 15,868,798	6,337,316	7,456,365	489,362	9,560,259	7,604,875	5,990,343
Total Debt Service Fund 3,453,995 Internal Service Fund: 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1	073,333	13,000,790	0,337,310	7,430,303	409,302	9,300,239	7,004,873	3,990,343
Total Debt Service Fund 3,453,995 Internal Service Fund: 485,401 Total Internal Service Fund 485,401 Total Governmental Funds \$ 43,719,346 \$ 1	44 000 501	44 6-0		0.400.000	44.057.107	14 505 511		0.000
Internal Service Fund: 485,401 Internal Service Fund 485,401 Total Internal Service Fund \$ 43,719,346 \$ 1	14,299,501 14,299,501	14,619,573 14,619,573	<u> </u>	3,133,833 3,133,833	14,857,137 14,857,137	14,597,514 14,597,514		3,393,456 3,393,456
Internal Service Fund	14,299,301	14,019,373		3,133,633	14,657,137	14,397,314		3,393,430
Total Internal Service Fund 485, 491 Total Governmental Funds \$ 43,719,346 \$ 1								
Total Governmental Funds \$ 43,719,346 \$ 1	870,900	870,900	-	485,401	910,000	910,000		485,401
	870,900	870,900	-	485,401	910,000	910,000	-	485,401
Fund Balance Calculation FY2023	187,699,319 \$	195,333,108 \$	- \$	36,085,557 \$	194,613,044 \$	193,198,690 \$	- \$	37,499,911
	FY2024	FY2025						
Statutory Operating Debt Calculation (SOD): 14.52%	14.29%	15.19%						
Unassigned Fund Balance Percentage: 6.90%	5.87%	6.96%						
Committed Fund Balance Percentage: 2.00%	2.00%	2.00%						
Comparable school district average SOD calculation for fiscal year 2023:		18.43%						



GENERAL FUND BALANCE HISTORY AND COMPARISONS



^{*} The fund balance categories included in the stated figures are those used by the Department of Education to calculate statutory operating debt.

^{**} Comparison school district data was not available at the time of reporting.



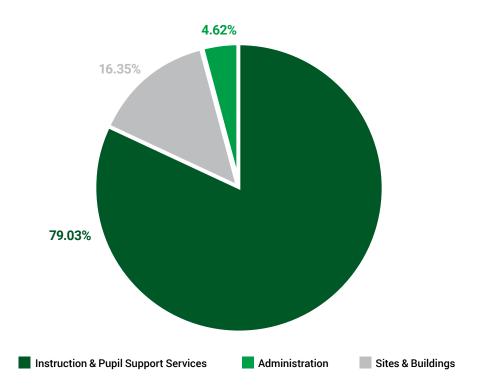
Adopted Revenue, Expenditures, and Changes in Fund Balances – Governmental Funds

	General Fund		apital Projects - Building onstruction Fund	Debt Service Fund		n-Major Funds - Special Revenue Funds	Total Governmental Funds	
Revenue								
Local Sources								
Property Taxes	\$	56,342,166	\$ -	\$	14,677,524	\$ 1,398,027	\$	72,417,717
Investment Earnings		1,070,820	489,362		179,613	164,881		1,904,676
Other		2,350,434	-		-	11,596,208		13,946,642
State Sources		99,080,008	-		-	2,936,584		102,016,592
Federal Sources		1,990,416	 -		-	 1,427,001		3,417,417
Total Revenue	\$	160,833,844	\$ 489,362	\$	14,857,137	\$ 17,522,701	\$	193,703,044
Expenditures Current								
Administration		4,236,526	-		-	-		4,236,526
District Support Services		3,073,469	-		_	_		3,073,469
Elementary and Secondary Regular Instruction		68,759,782	-		_	_		68,759,782
Vocational Education Instruction		517,834	_		_	_		517,834
Special Education Instruction		28,010,174	_		_	_		28,010,174
Instructional Support Services		10,263,667	_		_	_		10,263,667
Pupil Support Services		12,299,557	_		_	_		12,299,557
Sites and Buildings		10,940,828	_		_	_		10,940,828
Fiscal and Other Fixed Cost Programs		1,008,480	_		16,800	_		1,025,280
Food Service		_	_		_	4,531,973		4,531,973
Community Service		_	_		_	12,841,752		12,841,752
Capital Outlay		9,889,109	9,560,259		_	-		19,449,368
Debt Service		.,,	.,,					,,
Principal		1,051,408	_		3,342,857	_		4,394,265
Interest		706,358	_		11,237,857	_		11,944,215
Total Expenditures	\$	150,757,192	\$ 9,560,259	\$	14,597,514	\$ 17,373,725	\$	192,288,690
Excess (Deficiency) of Revenue Over Expenditures		10,076,652	(9,070,897)		259,623	148,976		1,414,354
Other Financing Sources (Uses)								
Transfers In		-	7,604,875		_	-		7,604,875
Transfers (Out)		(7,604,875)			_	_		(7,604,875)
Total Other Financing Sources (Uses)	\$	(7,604,875)	\$ 7,604,875	\$	-	\$ -	\$	-
Net Change in Fund Balances	\$	2,471,777	\$ (1,466,022)	\$	259,623	\$ 148,976	\$	1,414,354



General Fund Expenditures by Program

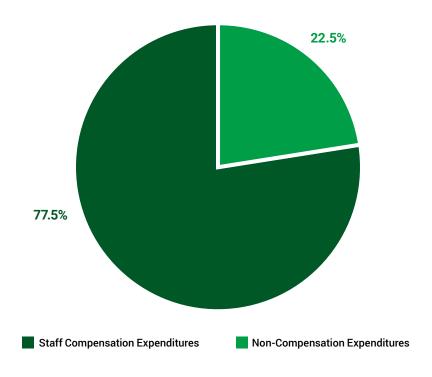
Program Description	FY2023 Audited	FY2024 Budgeted	FY2025 Budgeted	Percentage by Program
Administration	\$ 3,449,633	\$ 3,382,951	\$ 4,236,526	2.68%
District Support Services	2,516,269	3,374,099	3,073,469	1.94%
Elementary and Secondary Regular Instruction	60,949,598	67,560,565	68,999,782	43.57%
Vocational Education Instruction	456,282	461,001	517,834	0.33%
Special Education Instruction	26,173,927	27,283,660	28,010,174	17.69%
Instructional Support Services	14,639,827	15,347,473	15,072,664	9.52%
Pupil Support Services	13,061,910	12,270,578	12,557,170	7.93%
Sites and Buildings	20,243,766	23,703,436	24,885,968	15.71%
Fiscal and Other Fixed Cost Programs	562,301	806,784	1,008,480	0.64%
Total	\$ 142,053,511	\$ 154,190,547	\$ 158,362,067	100.00%





General Fund Expenditures by Object

Program Description	FY2023 Audited	FY2024 Budgeted	FY2025 Budgeted	Percentage by Object
Salaries and Wages	\$ 85,143,560	\$ 91,062,342	\$ 92,627,596	57.99%
Employee Benefits	26,453,634	29,457,752	30,109,975	19.52%
Purchased Services	11,339,416	10,377,674	11,101,730	7.19%
Supplies and Materials	5,328,837	4,242,555	4,713,386	2.98%
Capital Expenditures	11,618,024	11,504,446	11,646,875	7.17%
Other Expenditures	585,913	508,462	570,384	0.36%
Other Financing Uses	1,584,127	6,337,316	7,592,121	4.80%
Total	\$ 142,053,511	\$ 153,490,547	\$ 158,362,067	100.00%





Scheduled Debt Service Activity

Debt Issue	Issue Date	Coupon Rate	Final Maturity	Balance at June 30, 2024			Balance at June 30, 2025
General Obligation Bonds, Series 2014A	12/30/14	3.00%-3.50%	2/1/35	\$ 6,050,000	\$ -	\$ 194,188	\$ 6,050,000
General Obligation Bonds, Series 2015A	7/22/15	4.00%-5.00%	2/1/37	95,810,000	2,335,000	4,189,900	93,475,000
General Obligation Bonds, Series 2017A	4/13/17	2.50%-4.00%	2/1/31	15,685,000	-	487,175	15,685,000
General Obligation Bonds, Series 2019A	5/2/19	3.00%-5.00%	2/1/36	24,075,000	-	789,250	24,075,000
General Obligation Bonds, Series 2020A	11/5/20	3.00%-4.00%	2/1/26	8,380,000	4,175,000	335,200	4,205,000
General Obligation Bonds, Series 2021A	5/27/21	2.00%-3.00%	2/1/31	10,585,000	1,270,000	255,900	9,315,000
General Obligation Bonds, Series 2021B	9/28/21	2.00%-3.00%	2/1/35	7,000,000	-	143,300	7,000,000
General Obligation Bonds, Series 2023A	5/11/23	4.00%-5.00%	2/1/37	7,035,000	115,000	290,800	6,920,000
Certificates of Participation, Series 2011C	11/17/11	2.00%-3.75%	4/1/27	390,000	125,000	14,150	265,000
Certificates of Participation, Series 2022A	11/9/22	4.00-5.00%	4/1/38	13,780,000	705,000	651,350	13,075,000
Capital Leases (Various)	Various	2.69%-5.20%	Various	1,188,961	221,409	40,857	967,553
			Total	\$ 189,978,962	\$ 8,946,409	\$ 7,392,069	\$181,032,553