Monthly Financial Report

November 2025





Lee College District

Monthly Financial Report

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MEMORANDUM

To: Dr. Lynda Villanueva

From: Jacob Atkin/Renea Woodruff

Date: December 18, 2025

Subject: Board Financials for November 30, 2025

Attached are the financial reports for the month ended November 30, 2025, reflecting activity for the third month of FY 2026. Overall revenues are trending slightly above the budget, primarily due to higher-than-expected tuition from out-of-district, non-resident, and dual credit students. As of November, expenses are trending below the projection, largely due to the timing of various contracts renewals and other operating expenses as compared to prior year.

Revenues for November

Key Highlights

- Tuition While In-District Tuition came in below the projected monthly budget, Out-of-District and Non-Resident tuition increased by 8% and 83%, respectively.
- Dual Credit Tuition is slightly below the projected monthly budget by \$29,621 or 13%.
- Tuition Waivers & TPEG are below the projected monthly budget by 18% which is favorable, meaning less waivers were distributed compared to prior year.
- Student fees (Registration, Student Services, Technology, etc.) are slightly below budget with the exception of Laboratory Fees increasing by \$79,635 or 8%.
- MyBooks Fees were below the monthly budget by \$31,862 or 9%. And MyBooks Waivers were lower than projected by \$2,433 or 7%.
- District Taxes (M&O and I&S) have begun to come in and are expected to increase further in December. Collections exceeded the monthly projection by \$59,237.
- Workforce/Continuing Education Revenues had a variance of \$56,135 below the projected monthly amount, likely due to timing of course offerings and courses offered.
- Interest income is 25% below the November projection, primarily due to the timing of investment maturities and scheduled interest payment dates, which fluctuate throughout the year.

Expenses for October

Key Highlights

- Personnel Costs were slightly higher than expected at 7%
- Computer Software was below the budget projection due to timing of expenses compared to FY 2025. In the current year, a new account was established for the Computer Software as opposed to being included with Contract Services.
- Operating expenses such as Instruction Contract Services, Repairs and Maintenance expenses were lower than the projected budget, due to timing of contracts being
- Travel expenses were lower than the projected amount for November by \$63,812 or 44%. This is likely due to the timing of travel expenses being captured.
- Other operating expenses were \$1.3 million below the projections for November, largely reflecting the timing of bookstore inventory purchases of about \$663K, scholarships being distributed for about \$420K.



Cash Position

Our cash position is strong. The estimated cash balance as of November 2025 is approximately \$51.2 million. Of the cash balance, \$18.5 million is Operating Funds and Construction Funds; \$31.7 million in Board Reserves; and \$1 million in Lost Revenue Funds we acquired through the CARES Grant.

Overall, there was a net decrease of approximately \$2.9 million for November. The projections presented here are based on current data and trends. While they provide a preliminary view of the fiscal year, final results will not be determinable until closer to year-end. We will continue to monitor activity and update projections as more information becomes available.

LEE COLLEGE DISTRICT OPERATING REVENUES November-25

		Actual Month	Year To Date	Projected	% Variance
REVENUES	FY 2026	November-25	Projections	Vs. Budget	to Budget
1 Tuition-Resident In- District	\$ 5,100,000	\$ 519,796	\$ 4,989,843	\$ (110,157)	-2.16%
2 Tuition-Out of District	4,220,000	583,368	4,478,968	258,968	6.14%
3 Tuition-Non-Resident	436,644	98,420	515,136	78,492	17.98%
4 Tuition -Dual Credit	2,100,000	251,519	2,341,669	241,669	11.51%
5 Tuition Waivers	(1,300,000)	(52,399)	(813,097)	486,903	-37.45%
6 MyBooks Waivers	(250,000)	(33,165)	(365,977)	(115,977)	46.39%
7 TPEG Transfers-Resident	(595,836)	(78,137)	(675,599)	(79,763)	13.39%
8 TPEG Transfers-Non-Resident	(26,199)	(8,891)	(101,103)	(74,904)	285.90%
9 Repeat Course Fee	158,950	11,390	139,086	(19,864)	-12.50%
10 Student Service Fees	265,000	29,192	259,822	(5,178)	-1.95%
11 Registration Fees	551,650	57,900	540,824	(10,826)	-1.96%
12 General Use Fee	2,013,065	235,819	1,917,524	(95,541)	-4.75%
13 myBooks Fees	2,800,000	328,463	2,863,587	63,587	2.27%
14 International Education Fee	21,750	2,316	21,329	(421)	-1.93%
15 Laboratory Fees	494,300	111,884	604,430	110,130	22.28%
16 Learning Technology Fee	542,600	57,900	532,779	(9,821)	-1.81%
17 Re-Entry Fee Huntsville	400,000	28,620	354,049	(45,951)	-11.49%
18 Student Telehealth Services	222,300	21,588	220,988	(1,312)	-0.59%
19 Refund -Student Fees	•	(728)	1,106	1,106	0.00%
20 Other Student Fees	458,845	36,291	436,490	(22,355)	-4.87%
21 State Appropriations	20,028,679	-	20,059,499	30,820	0.15%
22 District Taxes - Maint. & Operations	39,361,735	111,448	39,457,321	95,586	0.24%
23 District Taxes - Interest & Sinking	1,385,678	-	1,389,789	4,111	0.30%
24 Workforce/CE Revenues	1,500,000	49,763	1,432,516	(67,484)	-4.50%
25 Revenue in Lieu of Taxes (PILOT/FTZ)	2,250,127	-	2,250,127	-	0.00%
26 Other Revenues	1,900,512	64,290	1,967,610	67,098	3.53%
27 Interest Income	2,600,000	85,791	2,574,231	(25,769)	-0.99%
Total Revenues:	\$ 86,639,800	\$ 2,512,437	\$ 87,392,946	\$ 753,146	0.87%

LEE COLLEGE DISTRICT OPERATING EXPENSES November-25

		Actual	Year to Date	Projected	% Variance
Expenses	FY 2026	November-25	Projections	Vs. Budget	to Budget
1 Salaries-Faculty	\$ 14,366,430	1,203,097	14,494,644	(128,214)	-0.89%
2 Salaries-Faculty PT/Overload	4,415,530	493,561	4,357,456	58,074	1.32%
3 Overtime	223,000	19,024	232,496	(9,496)	-4.26%
4 Stipends	1,196,234	88,949	1,180,311	15,923	1.33%
5 Salaries-Administrative Support	13,619,047	1,120,597	13,656,781	(37,734)	-0.28%
6 PT Salaries-Admin Support	111,000	19,711	138,788	(27,788)	-25.03%
7 Salaries-Classified Staff	4,156,633	340,931	4,186,177	(29,544)	-0.71%
8 PT Salaries-Classified Staff	1,160,591	86,070	1,108,062	52,529	4.53%
9 Salaries-Service Staff	3,167,191	265,419	3,161,475	5,716	0.18%
10 PT Salaries-Service Staff	295,914	15,355	263,981	31,933	10.79%
11 Salaries-Student Assistants	207,000	45,518	253,499	(46,499)	-22.46%
12 Employer Medicare	549,305	52,173	564,079	(14,774)	-2.69%
13 FICA	1,999,510	186,221	2,068,480	(68,970)	-3.45%
14 OBRA Admin Costs	6,500	-	6,500	-	0.00%
15 Group Insurance-Staff	3,921,680	357,082	3,995,349	(73,669)	-1.88%
16 Workers Compensation	130,000	164	61,945	68,055	52.35%
17 Educational Assistance	50,000	-	48,252	1,748	3.50%
18 Unemployment Compensation Ins	45,000	1,530	34,428	10,572	23.49%
19 State Retirement Match-Grants	1,395,651	106,949	1,249,777	145,874	10.45%
20 ORP Contributions (1.19%)	358,696	18,197	325,250	33,446	9.32%
21 Retirement-New Member Surcharge	75,000	11,669	87,277	(12,277)	-16.37%
22 Employee Assistance Plan	19,750	1,368	18,917	833	4.22%
23 Legal Fees	150,000	31,438	160,753	(10,753)	-7.17%
23 Contract Service	5,022,190	210,724	4,348,265	673,925	13.42%
23 Instruction Contract Service	575,000	1,200	749,594	(174,594)	-30.36%
23 Computer Software	4,533,706	87,275	4,711,594	(177,888)	-3.92%
23 Computer Software	325,000	71,975	364,890	(39,890)	-12.27%
23 Insurance	1,513,000	-	1,553,730	(40,730)	-2.69%
23 Other Operating Expense	11,470,164	427,733	10,877,515	592,649	5.17%
23 Repairs/Maintenance	3,498,615	66,681	3,415,347	83,268	2.38%
23 Travel/Professional Development	1,442,156	81,779	1,329,328	112,828	7.82%
23 Utilities	1,989,242	40,352	1,772,505	216,737	10.90%
23 Contingency	500,000	-	500,000	-	0.00%
23 G.O. Bond Principal	135,000	-	135,000	-	0.00%
23 G.O. Bond Interest/Other Exp Paid	1,199,500	-	1,199,500	-	0.00%
23 Revenue Bond Principal	1,130,000	-	1,130,000	-	0.00%
23 Revenue Bond/ Other Interest Paid	439,502	-	439,502	-	0.00%
23 Capital Lease - Energy Mgmnt Project	1,247,063	6,186	1,247,063	-	0.00%
	\$ 86,639,800	\$ 5,458,929	\$ 85,428,510	\$ 1,211,290	1.40%

Net Revenues/(Expenses): \$ - \$ 1,964,436 \$ 1,964,436

FY 2026 Unrestricted Actual

						-Y 2026 Unres									
_	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Total		Variance
Revenues	September-25	October-25	November-25	December-25	January-26	February-26	March-26	April-26	May-26	June-26	July-26	August-26	FY 2026	2026 Budget	to Budget
1 Tuition-Resident In- District	1,966,107	340,483	519,796	734,449	267,259	(20,323)	73,002	382,202	178,761	(16,379)	543,339	21,147	4,989,843	5,100,000	(110,157)
2 Tuition-Out of District	2,101,096	375,931 40,670	583,368 98,420	471,899	287,887	(841) (3,288)	(7,729)	478,519	250,066	(53,474)	(6,672) (1,474)	(1,083)	4,478,968	4,220,000	258,968
3 Tuition-Non-Resident	252,814 1,171,905	706,893	251,519	33,997 30,339	35,778 35,860	1,317	1,280 2,836	35,956 121,560	19,112 22,286	1,871 (1,216)	(1,783)	152	515,136 2,341,669	436,644 2,100,000	78,492 241,669
4 Tuition -Dual Credit	(663,891)	(56,429)	(52,399)	(84,830)	(134,541)	(12,838)			(428,444)				(813,097)	(1.300.000)	
5 Tuition Waivers							90,949	343,677	, ,	(9,993)	48,519	147,123		(//	486,903
6 MyBooks Waivers	(181,698)	(114,972)	(33,165)	(10,843)	1,865	(1,710)	155	(102,324)	76,364	(39)	505	(117)	(365,977)	(250,000)	(115,977)
7 TPEG Transfers-Resident	(274,513)	(82,013)	(78,137)	(69,111)	(27,388)	1,961	(9,544)	(79,558)	(1,360)	4,864	(50,760)	(10,040)	(675,599)	(595,836)	(79,763)
8 TPEG Transfers-Non-Resident	(18,541)	(9,820)	(8,891)	(3,230)	(7,107)	(736)	(3,977)	(12,474)	(13,846)	(7,398)	88	(15,171)	(101,103)	(26,199)	(74,904)
9 Repeat Course Fee	50,660	6,205	11,390	20,464	21,170	2,911	(1,147)	14,731	12,614	1,411	(1,323)	- (ca)	139,086	158,950	(19,864)
10 Student Service Fees	111,329	17,977	29,192	28,435	20,924	610	(360)	34,297	20,305	(2,673)	(152)	(63)	259,822	265,000	(5,178)
11 Registration Fees	226,600	36,050	57,900	56,828	45,125	2,847	(633)	74,829	45,336	(3,796)	- (2.22)	(264)	540,824	551,650	(10,826)
12 General Use Fee	860,024	138,076	235,819	226,640	154,774	975	(2,622)	213,304	113,160	(19,263)	(3,042)	(320)	1,917,524	2,013,065	(95,541)
13 myBooks Fees	1,318,784	264,669	328,463	358,778	138,990	(14,109)	21,327	187,411	65,117	(29,105)	210,762	12,499	2,863,587	2,800,000	63,587
14 International Education Fee	8,948	1,435	2,316	2,298	1,723	72	(28)	2,994	1,811	(224)	(8)	(6)	21,329	21,750	(421)
15 Laboratory Fees	286,413	85,562	111,884	40,877	27,272	468	(496)	39,073	17,908	(4,393)	(78)	(61)	604,430	494,300	110,130
16 Learning Technology Fee	223,708	35,863	57,900	57,325	42,978	1,791	(709)	74,681	45,178	(5,590)	(194)	(150)	532,779	542,600	(9,821)
17 Re-Entry Fee Huntsville	97,470	17,190	28,620	74,206	4,326	(3,480)	12,885	7,242	2,633	1,881	108,159	2,916	354,049	400,000	(45,951)
18 Student Telehealth Services	97,738	38,488	21,588	15,781	12,398	662	(162)	23,585	11,936	(899)	(50)	(75)	220,988	222,300	(1,312)
19 Refund -Student Fees	1,106	728	(728)	-	-	-	-	-	-	-	-	-	1,106	-	1,106
20 Other Student Fees	114,791	31,848	36,291	62,800	25,480	1,732	29,357	15,278	14,247	8,026	82,304	14,337	436,490	458,845	(22,355)
21 State Appropriations	-	10,054,171	-	-	-	5,010,115	-	-	-	-	4,995,214	-	20,059,499	20,028,679	30,820
22 District Taxes - Maint. & Operations	76,545	63,020	111,448	7,277,463	20,149,154	10,518,796	604,967	42,129	184,639	248,856	126,481	53,825	39,457,321	39,361,735	95,586
23 District Taxes - Interest & Sinking	5,059	-		258,689	715,057	372,654	21,281	1,172	6,739	6,095	2,532	512	1,389,789	1,385,678	4,111
24 Workforce/CE Revenues	56,202	122,995	49,763	19,832	82,678	15,563	64,995	171,947	211,661	121,434	262,604	252,843	1,432,516	1,500,000	(67,484)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	-	-		2,202,061	48,066		-	-	-	-	-		2,250,127	2,250,127	-
26 Other Revenues	139,892	132,686	64,290	161,911	120,373	89,770	450,040	271,383	163,071	98,995	76,537	198,662	1,967,610	1,900,512	67,098
27 Interest Income	121,620	413,814	85,791	139,491	245,220	190,006	254,268	444,722	156,942	219,549	142,012	160,796	2,574,231	2,600,000	(25,769)
Total Revenues:	8,150,168	12,661,519	2,512,437	12,106,549	22,315,320	16,154,923	1,599,937	2,786,335	1,176,235	558,541	6,533,520	837,462	87,392,946	86,639,800	753,146
Total nevenues.		12,001,319	2,312,437				1,399,937	2,780,333	1,170,233			837,402		80,039,800	
	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Total		Variance
Expenses	September-25	October-25	November-25	December-25	January-26	February-26	March-26	April-26	May-26	June-26	July-26	August-26	FY 2026	2026 Budget	to Budget
1 Salaries-Faculty	1,195,611	1,194,306	1,203,097	1,177,481	1,164,894	1,183,502	1,181,408	1,180,437	1,290,835	1,275,724	1,218,394	1,228,957	14,494,644	14,366,430	(128,214)
2 Salaries-Faculty PT/Overload	222,550	475,786	493,561	494,134	52,191	415,425	465,546	500,382	305,096	325,314	288,090	319,381	4,357,456	4,415,530	58,074
3 Overtime	4,728	19,748	19,024	9,483	31,342	20,423	31,677	22,001	15,997	28,679	12,229	17,167	232,496	223,000	(9,496)
4 Stipends	88,172	88,153	88,949	91,274	102,071	108,804	116,657	108,488	110,713	91,758	88,365	96,907	1,180,311	1,196,234	15,923
4 Stipends 5 Salaries-Administrative Support		88,153 1,124,176	88,949 1,120,597	91,274 1,146,044	102,071 1,117,147	108,804 1,132,996	116,657 1,137,000	108,488 1,136,832	110,713 1,137,015	91,758 1,142,466	88,365 1,168,588	96,907 1,189,796	1,180,311 13,656,781	1,196,234 13,619,047	15,923 (37,734)
	88,172														
5 Salaries-Administrative Support	88,172 1,104,125	1,124,176	1,120,597	1,146,044	1,117,147	1,132,996	1,137,000	1,136,832	1,137,015	1,142,466	1,168,588	1,189,796	13,656,781	13,619,047	(37,734)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support	88,172 1,104,125 11,181	1,124,176 22,982	1,120,597 19,711	1,146,044 8,682	1,117,147 8,384	1,132,996 8,521	1,137,000 8,527	1,136,832 7,449	1,137,015 6,558	1,142,466 9,179	1,168,588 9,529	1,189,796 18,084	13,656,781 138,788	13,619,047 111,000	(37,734) (27,788)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff	88,172 1,104,125 11,181 341,949	1,124,176 22,982 344,032	1,120,597 19,711 340,931	1,146,044 8,682 333,944	1,117,147 8,384 342,451	1,132,996 8,521 354,055	1,137,000 8,527 349,846	1,136,832 7,449 348,220	1,137,015 6,558 350,485	1,142,466 9,179 359,251	1,168,588 9,529 366,019	1,189,796 18,084 354,994	13,656,781 138,788 4,186,177	13,619,047 111,000 4,156,633	(37,734) (27,788) (29,544)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff	88,172 1,104,125 11,181 341,949 41,164	1,124,176 22,982 344,032 87,618	1,120,597 19,711 340,931 86,070	1,146,044 8,682 333,944 87,429	1,117,147 8,384 342,451 78,527	1,132,996 8,521 354,055 106,000	1,137,000 8,527 349,846 121,755	1,136,832 7,449 348,220 99,555	1,137,015 6,558 350,485 96,449	1,142,466 9,179 359,251 112,067	1,168,588 9,529 366,019 90,367	1,189,796 18,084 354,994 101,060	13,656,781 138,788 4,186,177 1,108,062	13,619,047 111,000 4,156,633 1,160,591	(37,734) (27,788) (29,544) 52,529
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff	88,172 1,104,125 11,181 341,949 41,164 263,041	1,124,176 22,982 344,032 87,618 259,887	1,120,597 19,711 340,931 86,070 265,419	1,146,044 8,682 333,944 87,429 266,403	1,117,147 8,384 342,451 78,527 268,595	1,132,996 8,521 354,055 106,000 276,342	1,137,000 8,527 349,846 121,755 270,671	1,136,832 7,449 348,220 99,555 267,681	1,137,015 6,558 350,485 96,449 257,828	1,142,466 9,179 359,251 112,067 253,276	1,168,588 9,529 366,019 90,367 256,878	1,189,796 18,084 354,994 101,060 255,454	13,656,781 138,788 4,186,177 1,108,062 3,161,475	13,619,047 111,000 4,156,633 1,160,591 3,167,191	(37,734) (27,788) (29,544) 52,529 5,716
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024	1,124,176 22,982 344,032 87,618 259,887 14,227	1,120,597 19,711 340,931 86,070 265,419 15,355	1,146,044 8,682 333,944 87,429 266,403 23,675	1,117,147 8,384 342,451 78,527 268,595 25,017	1,132,996 8,521 354,055 106,000 276,342 23,927	1,137,000 8,527 349,846 121,755 270,671 27,687	1,136,832 7,449 348,220 99,555 267,681 20,918	1,137,015 6,558 350,485 96,449 257,828 22,090	1,142,466 9,179 359,251 112,067 253,276 31,940	1,168,588 9,529 366,019 90,367 256,878 27,626	1,189,796 18,084 354,994 101,060 255,454 25,497	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914	(37,734) (27,788) (29,544) 52,529 5,716 31,933
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 - 333,731	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 - 340,224 188	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226 532	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,335 45,518 52,173 186,221	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 - 340,224 188	1,136,832 7,449 348,220 99,555 267,681 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - 345,026	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226 532 22,737	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 - 333,731	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 332,866 2,545 3,248	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 - 340,224 188	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - 345,026	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 - 343,865	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 - 333,731 17 - 118,470	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 332,866 2,545 3,248	1,137,000 8,527 349,846 121,755 270,671 27,687 1,770 47,379 172,606 - 340,224 188 - -	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049 - 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - - - 117,709	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 532 22,737 8,436 118,541	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 - 343,865	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314 - 101,642 17,028 16,393 1,368	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 - 333,731 17 118,470 29,742 3,816 1,646	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 18,308 16,241 22,737	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - - - 117,709 31,163 6,523 1,646	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 . 515,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 17 118,470 29,742 3,816 1,646 14,865	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 118,308 16,241 22,737 - 30,981 7,031 1,646 (4,224)	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953	1,137,000 8,527 349,846 121,755 270,671 17,687 21,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 22,737 8,436 118,541 15,379 4,381 1,646 11,801	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541 343,865 118,631 30,669 5,899 1,646 6,082	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 101,642 17,028 16,393 1,368 8,246 188,593	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949 18,197 11,669 1,368 31,438 31,438	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177	1,137,000 8,527 349,846 121,755 270,671 27,687 172,600 47,379 172,600 - 340,224 188 - - - 120,331 29,084 5,455 1,646	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - - - 117,709 31,163 6,523 1,646	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 2,2737 8,436 118,541 5,379 4,381 1,646 11,801 302,742	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 118,631 30,669 5,899 1,646 6,082 367,809	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 10,572 145,874 (12,277) 833 (10,753) 673,925
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 . 515,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 17 118,470 29,742 3,816 1,646 14,865	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 118,308 16,241 22,737 - 30,981 7,031 1,646 (4,224)	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953	1,137,000 8,527 349,846 121,755 270,671 17,687 21,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 22,737 8,436 118,541 15,379 4,381 1,646 11,801	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541 343,865 118,631 30,669 5,899 1,646 6,082	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 101,642 17,028 16,393 1,368 8,246 188,593	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949 18,197 11,669 1,368 31,438 31,438	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 7,031 1,646 4,224 405,364	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177	1,137,000 8,527 349,846 121,755 270,671 27,687 12,770 47,379 172,606	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345 462,438	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 2,2737 8,436 118,541 5,379 4,381 1,646 11,801 302,742	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 118,631 30,669 5,899 1,646 6,082 367,809	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 10,572 145,874 (12,277) 833 (10,753) 673,925
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 6,776 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949 11,669 1,368 31,438 210,724 1,200	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 333,731 17 118,470 29,742 3,816 1,646 14,865 388,464 255,975	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 1,646 (4,224) 405,364	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558	1,137,000 8,527 349,846 121,755 270,671 27,687 172,606 - 340,224 188 - 120,331 29,084 5,455 1,646 17,161 307,035 13,866	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 - - - 117,709 31,163 6,523 1,646 35,169 292,761 18,705	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094)	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 - 343,865 118,631 30,669 5,899 1,646 6,082 367,809 5,292	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) (10,753) 673,925 (174,594)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 17,410 6,935 1,368 - 603,630 450 555,065	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438 210,724 1,200 87,275	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 333,731 17 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558	1,137,000 8,527 349,846 121,755 270,671 172,687 21,770 47,379 172,606 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345 462,438 253,101 220,508	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 3172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 1,646 11,801 302,742 (17,94) 985,488	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597	1,189,796 18,084 354,994 101,060 2555,454 18,473 46,162 167,541 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,5610	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment	88,172 1,104,125 1,104,125 1,11,81 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949 11,669 1,368 31,438 210,724 1,200 87,275 71,975	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364 424,448 26,232 (7,095) 908,611	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545	1,137,000 8,527 349,846 121,755 270,671 21,770 47,379 172,606 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 52,222	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 3172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 22,737 8,436 118,541 15,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541 343,865	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 5,75,000 4,533,706 325,000 1,513,000 1,513,000 1,513,000 1,513,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 55,888 539,544	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314 - 101,642 17,028 1,368 8,246 8,246 188,593 193,483 183,592 11,042 12,813	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 1,646 (4,224) 405,364 - 424,448 26,232 (7,095)	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590	1,137,000 8,527 349,846 121,755 270,671 27,687 172,606 - 340,224 188 - 120,331 120,331 120,331 1,716 1,7161 307,035 13,866 169,677 19,869 17,826	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 143,597 143,597	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,610 23,802 988,052	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,0022,190 5,5022,190 5,532,700 4,533,706 325,000 1,513,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) (17,788) (17,888) (17,888) (17,888) (17,888) (17,888) (17,888)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense	88,172 1,104,125 1,104,125 1,11,81 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438 210,724 1,200 87,275 71,975	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 333,731 17 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364 424,448 26,232 (7,095) 908,611	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816	1,137,000 8,527 349,846 121,755 270,671 21,770 47,379 172,606 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 52,222	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 3172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 22,737 8,436 118,541 15,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541 343,865	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 5,75,000 4,533,706 325,000 1,513,000 1,513,000 1,513,000 1,513,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 - 515,776 1,314 - 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 138,658	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 13,197 11,669 1,368 31,438 210,724 1,200 87,275 71,975 427,733 66,681	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 177 118,470 29,742 3,816 1,646 1,646 258,975 99,082 25,139 1,267,079 210,509	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 7,031 1,646 4,224) 405,364	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 17,869 17,826 17,826 522,222 317,062	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945 - 895,515 113,667	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938	1,189,796 18,084 354,994 101,060 2555,454 18,473 46,162 167,541 343,865 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,610 23,802 988,052 73,9991 808,307	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,77 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 1,513,000 1,513,000 1,470,164 3,498,615	(37,734) (27,788) (29,544) 52,529 5,716 (31,933) (46,499) (14,774) (68,970) - (73,669) (68,970) 10,572 145,874 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) (40,730) (40,730)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 55,388 539,544 2,023,262 105,127 69,194	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 - 1,267,079 210,509	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364 - 424,448 26,232 (7,095) 908,611 287,149 63,630	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 332,866 2,545 3,248 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157	1,137,000 8,527 349,846 121,755 270,671 27,687 172,606 - 340,224 188 - 120,331 29,084 5,455 1,646 1307,035 13,866 169,677 19,869 17,826 522,222 317,062 119,6789	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345 462,438 253,101 220,508 29,926 736,842 229,789 152,428	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945 - 895,515 113,667	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 - 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 759,926 570,303 121,506	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 143,597 15,436 - 783,830 783,830 168,938 98,383	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 4,533,706 325,000 1,513,000 1,513,000 1,470,164 3,498,615 1,442,156	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 10,572 145,874 10,753 673,925 (174,594) (177,883) (10,753) 673,925 (174,594) (177,883) (177,8
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 1,314	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 13,197 11,669 1,368 31,438 210,724 1,200 87,275 71,975 427,733 66,681 81,779 40,352	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 1333,731 17 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 - 1,267,079 210,509 105,375 199,539	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 1,646 (4,224) 405,364 424,448 26,232 (7,095) 908,611 287,149 63,630 184,375	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,2566 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413	1,137,000 8,527 349,846 121,755 270,671 27,687 172,606 172,607 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 522,222 317,062 19,6789 141,845	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049 120,744 30,236 7,507 1,646 23,345 462,438 253,101 220,508 29,926 736,842 229,789 152,428 170,243	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 -759,926 570,303 121,506 163,742	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 143,597 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 5,022,190 5,022,190 157,500 4,533,706 325,000 1,1470,164 3,498,615 1,442,156 1,989,242	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) (17,888) (39,890) (40,730) 592,649 83,268 83,268 83,268
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency	88,172 1,104,125 1,11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 12,188 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 138,658 118,416	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 - 1,530 106,949 11,669 11,669 13,688 31,438 210,724 1,200 87,275 71,975 - 427,733 66,681 81,779 40,352	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 177 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 1,267,079 210,509 105,375	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364 424,448 26,232 (7,095) 908,611 287,149 63,630 184,375	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413	1,137,000 8,527 349,846 121,755 270,671 17,687 21,770 47,379 172,606 340,224 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 17,826 19,677 19,869 17,826 522,22 317,062 196,789	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 759,926 570,303 121,506	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 2555,454 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,513,706 325,000 1,513,000 1,513,000 1,513,000 1,442,156 1,989,242 500,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) (40,730) (40,730) (40,730) (50,737,888) (40,730)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid	88,172 1,104,125 1,11,81 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 603,630 450 555,065 655,388 539,544 2,023,262 105,127 69,194 12,809	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438 210,724 1,200 87,275 427,733 66,681 81,779 40,352	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 - 1,267,079 210,509 105,375 199,539	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 30,981 7,031 1,646 (4,224) 405,364 424,448 26,232 (7,095) 908,611 287,149 63,630 184,375	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079	1,137,000 8,527 349,846 121,755 270,671 27,687 12,770 47,379 172,606 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 522,222 317,062 196,789 141,845	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 - 759,926 570,303 121,506	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541 118,631 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,610 23,802 988,052 739,991 808,307 73,697 293,160 500,000 599,750	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 1,199,500	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 4,533,706 325,000 4,533,706 325,000 1,513,000 1,470,164 3,498,615 1,442,156 1,989,242 500,000 1135,000 1,199,500	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal	88,172 1,104,125 1,11,81 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 138,658 118,416 162,173	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 - 1,267,079 210,509 105,375 199,539	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 1,646 (4,224) 405,364 - 424,448 26,232 (7,095) 908,611 287,149 63,630 184,375	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413 599,750	1,137,000 8,527 349,846 121,755 270,671 27,687 172,606 172,606 188 - 120,331 129,084 5,455 1,646 1307,035 13,866 169,677 19,869 17,826 522,222 317,062 196,789 141,845	1,136,832 7,449 348,220 99,555 267,681 20,918 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945 895,515 113,667 116,051	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 6,343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 -759,926 570,303 121,506 163,742 -	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 255,454 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,255 500,000 135,000 1,199,500 1,130,000	13,619,047 111,000 4,156,633 1,160,591 3,167,191 205,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 15,337,06 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 133,000 1,199,500 1,199,500 1,199,500	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) (73,669) 68,055 1,748 10,572 145,874 (32,277) 833 (10,753) (10,753) (177,888) (39,809) (40,730) (59,269) (40,730) (59,269) (50,278) (50,278) (74,594) (77,888) (77,
5 Salaries-Administrative Support 6 PT Salaries-Administrative Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid 36 Revenue Bond / Other Interest Paid	88,172 1,104,125 11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 118,416 162,173	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438 210,724 1,200 87,275 71,975 427,733 66,681 81,779 40,352	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413 214,518	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 522,222 317,062 196,789 141,845	1,136,832 7,449 348,220 99,555 267,681 20,485 47,344 172,049 120,744 30,236 7,507 1,646 23,345 462,438 253,101 220,508 29,926 736,842 229,789 152,428 170,243	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545 117,709 31,163 6,523 1,646 35,169 292,761 18,705 1,243,175 18,945 - 895,515 113,667 116,051	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 - 759,926 570,303 121,506 163,742	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 2555,454 18,473 46,162 167,541 - 343,865 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,610 23,802 988,052 73,697 293,160 500,000 135,000 599,750	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000 1,130,000 439,502	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 4,533,706 322,000 1,513,000 1,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000 1,139,500 1,139,000 1,139,000 1,139,000 1,139,000 1,139,000 1,139,000 1,139,500 1,139,500 1,139,500 1,139,500 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 10 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Interest/Other Exp Paid 36 Revenue Bond Principal	88,172 1,104,125 1,11,181 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 301,784	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 138,658 118,416 162,173	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430 118,470 29,742 3,816 1,646 14,865 388,464 258,975 99,082 25,139 - 1,267,079 210,509 105,375 199,539 305,121	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737 - 30,981 7,031 1,646 (4,224) 405,364 - 424,448 26,232 (7,095) 908,611 287,149 63,630 184,375 3,337,14	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413 599,750 - 214,518 3,067.14	1,137,000 8,527 349,846 121,755 270,671 27,687 12,770 47,379 172,606 100 100 100 100 100 100 100 100 100	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 6,343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 9885,488 19,591 759,926 570,303 121,506 163,742 305,765	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938 98,383 61,506 2,337,14	1,189,796 18,084 354,994 101,060 255,454 25,497 18,473 46,162 167,541	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 500,000 135,000 1,199,500 1,130,000 135,000 1,199,500 1,130,000 1439,502 1,247,063	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 45,337,706 325,000 1,513,000 1,470,164 3,498,615 1,442,156 1,989,242 500,000 1335,000 1,139,500 1,139,500 1,139,500 1,130,000 1,139,500 1,130,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 10,572 145,874 (12,277) 833 (10,753) 673,925 (174,594) (177,883) (39,890) (40,730) 592,649 83,268 112,828 216,737
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Principal 37 Revenue Bond / Other Interest Paid 38 Capital Lease - Energy Mgmnt Project	88,172 1,104,125 1,104,125 1,11,81 341,949 41,164 263,041 6,024 12,188 48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 301,784 7,988,973	1,124,176 22,982 344,032 87,618 259,887 14,227 37,442 51,064 186,700 515,776 1,314 101,642 17,028 16,393 1,368 8,246 188,593 193,483 183,592 11,042 12,813 576,688 118,416 162,173	1,120,597 19,711 340,931 86,070 265,419 15,355 45,518 52,173 186,221 357,082 164 1,530 106,949 18,197 11,669 1,368 31,438 210,724 1,200 87,275 71,975 427,733 66,681 81,779 40,352	1,146,044 8,682 333,944 87,429 266,403 23,675 20,364 46,870 164,430	1,117,147 8,384 342,451 78,527 268,595 25,017 7,032 40,570 161,120 6,500 371,401 18,308 16,241 22,737	1,132,996 8,521 354,055 106,000 276,342 23,927 12,582 46,484 170,589 - 332,866 2,545 3,248 - 111,679 27,885 6,256 1,646 9,953 580,177 7,558 108,076 37,545 2,590 1,235,816 399,157 132,079 187,413 214,518	1,137,000 8,527 349,846 121,755 270,671 27,687 21,770 47,379 172,606 188 120,331 29,084 5,455 1,646 17,161 307,035 13,866 169,677 19,869 17,826 522,222 317,062 196,789 141,845	1,136,832 7,449 348,220 99,555 267,681 20,918 20,485 47,344 172,049 337,370	1,137,015 6,558 350,485 96,449 257,828 22,090 19,112 45,978 3172,545	1,142,466 9,179 359,251 112,067 253,276 31,940 19,248 46,387 168,609 343,226 532 22,737 8,436 118,541 5,379 4,381 1,646 11,801 302,742 (17,094) 985,488 19,591 - 759,926 570,303 121,506 163,742	1,168,588 9,529 366,019 90,367 256,878 27,626 19,286 45,146 166,274 - 343,716 616 4,525 - 119,674 57,476 5,411 1,646 6,917 238,527 14,057 143,597 15,436 - 783,830 168,938 98,383 61,506	1,189,796 18,084 354,994 101,060 2555,454 18,473 46,162 167,541 - 343,865 118,631 30,669 5,899 1,646 6,082 367,809 5,292 491,610 23,802 988,052 73,697 293,160 500,000 135,000 599,750	13,656,781 138,788 4,186,177 1,108,062 3,161,475 263,981 253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000 1,130,000 439,502	13,619,047 111,000 4,156,633 1,160,591 3,167,191 295,914 207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 45,000 1,395,651 358,696 75,000 19,750 150,000 4,533,706 322,000 1,513,000 1,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000 1,139,500 1,139,000 1,139,000 1,139,000 1,139,000 1,139,000 1,139,000 1,139,500 1,139,500 1,139,500 1,139,500 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000	(37,734) (27,788) (29,544) 52,529 5,716 31,933 (46,499) (14,774) (68,970)

FY 2026 Unrestricted Actual/Cumulative

							ctual/Cumula							
	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected		Variance
Revenues	September-25	October-25	November-25	December-25	January-26	February-26	March-26	April-26	May-26	June-26	July-26	August-26	2025 Budget	to Budget
1 Tuition-Resident In- District	1,966,107	2,306,590	2,826,386	3,560,835	3,828,094	3,807,771	3,880,773	4,262,975	4,441,736	4,425,357	4,968,696	4,989,843	5,100,000	(110,157)
2 Tuition-Out of District	2,101,096	2,477,027	3,060,395	3,532,294	3,820,181	3,819,340	3,811,611	4,290,130	4,540,197	4,486,723	4,480,051	4,478,968	4,220,000	258,968
3 Tuition-Non-Resident	252,814	293,484	391,904	425,901	461,679	458,391	459,671	495,627	514,739	516,610	515,136	515,136	436,644	78,492
4 Tuition -Dual Credit	1,171,905	1,878,798	2,130,317	2,160,656	2,196,516	2,197,833	2,200,670	2,322,230	2,344,516	2,343,300	2,341,517	2,341,669	2,100,000	241,669
5 Tuition Waivers	(663,891)	(720,319)	(772,719)	(857,549)	(992,090)	(1,004,928)	(913,979)	(570,302)	(998,746)	(1,008,739)	(960,219)	(813,097)	(1,300,000)	486,903
6 MyBooks Waivers	(181,698)	(296,670)	(329,835)	(340,678)	(338,812)	(340,522)	(340,367)	(442,691)	(366,327)	(366,365)	(365,860)	(365,977)	(250,000)	(115,977)
7 TPEG Transfers-Resident	(274,513)	(356,526)	(434,663)	(503,774)	(531,162)	(529,201)	(538,744)	(618,302)	(619,662)	(614,798)	(665,559)	(675,599)	(595,836)	(79,763)
8 TPEG Transfers-Non-Resident	(18,541)	(28,361)	(37,252)	(40,482)	(47,589)	(48,325)	(52,302)	(64,776)	(78,622)	(86,021)	(85,932)	(101,103)	(26,199)	(74,904)
9 Repeat Course Fee	50,660	56,865	68,255	88,719	109,889	112,800	111,653	126,384	138,997	140,409	139,086	139,086	158,950	(19,864)
10 Student Service Fees	111,329	129,307	158,498	186,933	207,857	208,467	208,108	242,405	262,710	260,037	259,885	259,822	265,000	(5,178)
11 Registration Fees	226,600	262,650	320,550	377,378	422,504	425,350	424,718	499,547	544,883	541,087	541,087	540,824	551,650	(10,826)
12 General Use Fee	860,024	998,100	1,233,919	1,460,559	1,615,332	1,616,307	1,613,685	1,826,988	1,940,149	1,920,886	1,917,844	1,917,524	2,013,065	(95,541)
13 myBooks Fees	1,318,784	1,583,453	1,911,916	2,270,694	2,409,684	2,395,575	2,416,903	2,604,314	2,669,431	2,640,326	2,851,088	2,863,587	2,800,000	63,587
14 International Education Fee	8,948	10,383	12,699	14,997	16,719	16,791	16,763	19,756	21,567	21,343	21,335	21,329	21,750	(421)
15 Laboratory Fees	286,413	371,975	483,860	524,737	552,008	552,476	551,981	591,054	608,962	604,569	604,491	604,430	494,300	110,130
16 Learning Technology Fee	223,708	259,570	317,470	374,795	417,773	419,563	418,854	493,535	538,713	533,123	532,929	532,779	542,600	(9,821)
17 Re-Entry Fee Huntsville	97,470	114,660	143,280	217,486	221,813	218,333	231,218	238,460	241,093	242,974	351,133	354,049	400,000	(45,951)
18 Student Telehealth Services	97,738	136,225	157,813	173,594	185,992	186,653	186,491	210,076	222,012	221,113	221,063	220,988	222,300	(1,312)
19 Refund -Student Fees	1,106	1,834	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	-	1,106
20 Other Student Fees	114,791	146,639	182,930	245,730	271,210	272,942	302,299	317,577	331,823	339,849	422,153	436,490	458,845	(22,355)
21 State Appropriations	0	10,054,171	10,054,171	10,054,171	10,054,171	15,064,286	15,064,286	15,064,286	15,064,286	15,064,286	20,059,499	20,059,499	20,028,679	30,820
22 District Taxes - Maint. & Operations	76,545	139,565	251,012	7,528,475	27,677,629	38,196,425	38,801,392	38,843,520	39,028,159	39,277,015	39,403,496	39,457,321	39,361,735	95,586
23 District Taxes - Interest & Sinking	5,059	5,059	5,059	263,747	978,804	1,351,458	1,372,739	1,373,911	1,380,650	1,386,745	1,389,277	1,389,789	1,385,678	4,111
24 Workforce/CE Revenues	56,202	179,196	228,959	248,792	331,469	347,032	412,027	583,975	795,635	917,069	1,179,673	1,432,516	1,500,000	(67,484)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	0	0	-	2,202,061	2,250,127	2,250,127	2,250,127	2,250,127	2,250,127	2,250,127	2,250,127	2,250,127	2,250,127	-
26 Other Revenues	139,892	272,578	336,869	498,780	619,152	708,923	1,158,963	1,430,345	1,593,416	1,692,411	1,768,948	1,967,610	1,900,512	67,098
27 Interest Income	121,620	535,434	621,225	760,716	1,005,936	1,195,942	1,450,210	1,894,932	2,051,874	2,271,422	2,413,435	2,574,231	2,600,000	(25,769)
Total Revenues:	8,150,168	20,811,687	23,324,124	35,430,672	57,745,993	73,900,915	75,500,853	78,287,188	79,463,423	80,021,964	86,555,485	87,392,946	86,639,800	753,146
														Variance to
Expenses	September-25	October-25	November-25	December-25	January-26	February-26	March-26	April-26	May-26	June-26	July-26	August-26	2025 Budget	Budget
1 Salaries-Faculty	1,195,611	2,389,916	3,593,013	4,770,494	5,935,388	7,118,889	8,300,297	9,480,735	10,771,570	12,047,294	13,265,687	14,494,644	14,366,430	(128,214)
2 Salaries-Faculty PT/Overload	222,550	698,336	1,191,896	1,686,030	1,738,221	2,153,647	2,619,193	3,119,574	3,424,670	3,749,985	4,038,075	4,357,456	4,415,530	58,074
3 Overtime	4,728	24,475	43,500	52,982	84,324	104,747	136,423	158,424	174,421	203,100	215,328	232,496	223,000	(9,496)
4 Stipends	88,172	176,325	265,274	356,548	458,619	567,422	684,080	792,568	903,281	995,039	1,083,405	1,180,311	1,196,234	15,923
5 Salaries-Administrative Suppor	1,104,125	2,228,301	3,348,899	4,494,943	5,612,089	6,745,085	7,882,085	9,018,916	10,155,931	11,298,397	12,466,985	13,656,781	13,619,047	(37,734)
6 PT Salaries-Admin Support	11,181	34,163	53,874	62,557	70,941	79,462	87,988	95,437	101,996	111,175	120,704	138,788	111,000	(27,788)
7 Salaries-Classified Staff	341,949	685,981	1,026,912	1,360,856	1,703,307	2,057,362	2,407,207	2,755,427	3,105,913	3,465,164	3,831,182	4,186,177	4,156,633	(29,544)
8 PT Salaries-Classified Staff	41,164	128,783	214,853	302,281	380,808	486,808	608,563	708,118	804,568	916,635	1,007,002	1,108,062	1,160,591	52,529
9 Salaries-Service Staff	263,041	522,928	788,347	1,054,750	1,323,345	1,599,687	1,870,358	2,138,040	2,395,867	2,649,144	2,906,022	3,161,475	3,167,191	5,716
10 PT Salaries-Service Staff	6,024	20,251	35,606	59,280	84,298	108,224	135,911	156,829	178,919	210,859	238,485	263,981	295,914	
11 Salaries-Student Assistants			95,148	445 543	122,544	135,126	156,896	177,381	196,493	215,741			233,314	31,933
	12.188	49.629		115.512				,			235.026			
	12,188 48.523	49,629 99,587		115,512 198,630			333.063	380.407	426.384		235,026 517.917	253,499	207,000	(46,499)
12 Employer Medicare	48,523	99,587	151,760	198,630	239,200	285,684	333,063 1 221 462	380,407 1 393 511	426,384 1 566 056	472,771	517,917	253,499 564,079	207,000 549,305	(46,499) (14,774)
12 Employer Medicare 13 FICA	48,523 179,795	99,587 366,495	151,760 552,716	198,630 717,146	239,200 878,266	285,684 1,048,855	1,221,462	1,393,511	1,566,056	472,771 1,734,665	517,917 1,900,939	253,499 564,079 2,068,480	207,000 549,305 1,999,510	(46,499) (14,774) (68,970)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs	48,523 179,795 -	99,587 366,495	151,760 552,716 -	198,630 717,146 -	239,200 878,266 6,500	285,684 1,048,855 6,500	1,221,462 6,500	1,393,511 6,500	1,566,056 6,500	472,771 1,734,665 6,500	517,917 1,900,939 6,500	253,499 564,079 2,068,480 6,500	207,000 549,305 1,999,510 6,500	(46,499) (14,774) (68,970)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff	48,523 179,795 - 31,066	99,587 366,495 - 546,842	151,760 552,716 - 903,923	198,630 717,146 - 1,237,654	239,200 878,266 6,500 1,609,056	285,684 1,048,855 6,500 1,941,921	1,221,462 6,500 2,282,145	1,393,511 6,500 2,619,515	1,566,056 6,500 2,964,542	472,771 1,734,665 6,500 3,307,768	517,917 1,900,939 6,500 3,651,484	253,499 564,079 2,068,480 6,500 3,995,349	207,000 549,305 1,999,510 6,500 3,921,680	(46,499) (14,774) (68,970) - (73,669)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	48,523 179,795 - 31,066 38,261	99,587 366,495 - 546,842 39,575	151,760 552,716 - 903,923 39,739	198,630 717,146 - 1,237,654 39,755	239,200 878,266 6,500 1,609,056 58,063	285,684 1,048,855 6,500 1,941,921 60,609	1,221,462 6,500 2,282,145 60,797	1,393,511 6,500 2,619,515 60,797	1,566,056 6,500 2,964,542 60,797	472,771 1,734,665 6,500 3,307,768 61,328	517,917 1,900,939 6,500 3,651,484 61,945	253,499 564,079 2,068,480 6,500 3,995,349 61,945	207,000 549,305 1,999,510 6,500 3,921,680 130,000	(46,499) (14,774) (68,970) - (73,669) 68,055
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	48,523 179,795 - 31,066 38,261 1,500	99,587 366,495 - 546,842 39,575 1,500	151,760 552,716 - 903,923 39,739 1,500	198,630 717,146 - 1,237,654 39,755 1,500	239,200 878,266 6,500 1,609,056 58,063 17,741	285,684 1,048,855 6,500 1,941,921 60,609 20,989	1,221,462 6,500 2,282,145 60,797 20,989	1,393,511 6,500 2,619,515 60,797 20,989	1,566,056 6,500 2,964,542 60,797 20,989	472,771 1,734,665 6,500 3,307,768 61,328 43,726	517,917 1,900,939 6,500 3,651,484 61,945 48,252	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	48,523 179,795 - 31,066 38,261 1,500 1,724	99,587 366,495 - 546,842 39,575 1,500 1,724	151,760 552,716 - 903,923 39,739 1,500 3,254	198,630 717,146 - 1,237,654 39,755 1,500 3,254	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991	1,221,462 6,500 2,282,145 60,797 20,989 25,991	1,393,511 6,500 2,619,515 60,797 20,989 25,991	1,566,056 6,500 2,964,542 60,797 20,989 25,991	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	48,523 179,795 - 31,066 38,261 1,500 1,724	99,587 366,495 - 546,842 39,575 1,500 1,724	151,760 552,716 - 903,923 39,739 1,500 3,254	198,630 717,146 - 1,237,654 39,755 1,500 3,254	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991	1,221,462 6,500 2,282,145 60,797 20,989 25,991	1,393,511 6,500 2,619,515 60,797 20,989 25,991	1,566,056 6,500 2,964,542 60,797 20,989 25,991	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635 34,997	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334	1,566,056 6,500 2,964,542 60,797 20,989 25,991 882,931 231,727 71,585 13,980	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246	151,760 552,716 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000	(46,499) (14,774) (68,707) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684 1,002,948	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 134,147 141,243 52,100 9,042 60,278 2,376,953	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684 1,002,948 155,133	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 461,666	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594	207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657	151,760 552,716 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684 1,002,948 1,002,948 1,002,948 1,002,948 195,133 825,932	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706	(46,499) (14,774) (68,707) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430	151,760 552,716 - 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684 1,002,948 195,133 825,932 148,405	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890	207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000	(46,499) (14,774) (68,970) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730	207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951	151,760 552,716 903,923 39,739 1,500 3,254 303,998 52,635 34,997 4,105 39,684 1,002,948 195,133 825,932 148,405 552,357 3,027,683	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190 565,678 6,961,411	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 5,75,000 4,533,706 325,000 1,513,000 11,470,164	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 76,430	151,760 552,716 	198,630 717,146 	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190 565,678 6,961,411 1,524,342	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 565,678	1,566,056 6,500 2,964,542 60,797 20,989 25,991 882,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615	(46,499) (14,774) (68,70) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951 243,785	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 655,678 6,961,411 1,524,342 767,261	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 7,698,253 1,754,131 919,690	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 225,652 565,678 9,353,694 2,438,101 1,157,247	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328	207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 11,470,164 3,498,615 1,442,156	(46,499) (14,774) (68,970)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951 243,785	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 655,678 6,961,411 1,524,342 767,261	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 7,698,253 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 225,652 565,678 9,353,694 2,438,101 1,157,247	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242	(46,499) (14,774) (68,970)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 76,430 552,357 2,599,951 243,785 187,609	151,760 552,716 	198,630 717,146	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473 786,660	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190 565,678 6,961,411 1,524,342 767,261 928,506	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 565,678 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000	(46,499) (14,774) (68,70) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268 112,828 216,737
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal	48,523 179,795 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 	99,587 366,495 	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764 414,872	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473 786,660	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 656,678 6,961,411 1,524,342 767,261 928,506	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 7,698,253 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247 1,417,839	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630 1,479,345	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000	207,000 549,305 1,999,510 6,500 3,921,680 130,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000	(46,499) (14,774) (68,70) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268 112,828 216,737
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid 36 Revenue Bond Principal	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 - -	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951 243,785 187,609 174,981	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764 414,872	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473 786,660 599,750	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 475,532 2,683,988 475,532 2,67,190 565,678 6,961,411 1,524,342 767,261 928,506	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247 1,417,839 599,750	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630 1,479,345	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000 1,199,500 1,130,000	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000 1,199,500 1,130,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268 112,828 216,737
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 - -	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951 243,785 187,609 174,981	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764 414,872	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6,439,189 1,207,280 570,473 786,660	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 656,678 6,961,411 1,524,342 767,261 928,506	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 7,698,253 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247 1,417,839 599,750 214,518	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630 1,479,345	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000 1,199,500 1,199,500	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000 11,199,500	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268 112,828 216,737
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid 36 Revenue Bond Principal 37 Revenue Bond Principal	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 - - - - - - - - - - - - -	99,587 366,495	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764 414,872	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 2,376,953 461,666 1,457,539 237,321 547,852 6439,189 1,207,280 570,473 786,660 	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190 565,678 6,961,411 1,524,342 767,261 928,506 599,750 - 214,518	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 565,678 7,698,253 1,754,131 919,690 1,098,749 599,750	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096	472,771 1,734,665 6,500 3,307,768 61,328 43,726 34,428 1,011,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247 1,417,839 599,750	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630 1,479,345	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 135,000 1,199,500 1,130,000	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 135,000 1,199,500 1,130,000 4,39,502	(46,499) (14,774) (68,70) (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,890) (40,730) 592,649 83,268 112,828 216,737
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Computer Software 27 Equipment 28 Insurance 29 Other Operating Expense 30 Repairs/Maintenance 31 Travel/Professional Development 32 Utilities 33 Contingency 34 G.O. Bond Principal 35 G.O. Bond Interest/Other Exp Paid 36 Revenue Bond/ Other Interest Paid 37 Revenue Bond/ Other Interest Paid 38 Capital Lease - Energy Mgmnt Project	48,523 179,795 - 31,066 38,261 1,500 1,724 95,407 17,410 6,935 1,368 - 603,630 450 555,065 65,388 539,544 2,023,262 105,127 69,194 12,809 - - - - - - - - - - - - -	99,587 366,495 - 546,842 39,575 1,500 1,724 197,049 34,438 23,328 2,737 8,246 792,224 193,933 738,657 76,430 552,357 2,599,951 243,785 187,609 174,981 310,679	151,760 552,716 	198,630 717,146 - 1,237,654 39,755 1,500 3,254 422,468 82,377 38,813 5,751 54,549 1,391,412 454,108 925,014 173,544 552,357 4,294,762 520,975 374,764 414,872 621,986	239,200 878,266 6,500 1,609,056 58,063 17,741 25,991 422,468 113,359 45,844 7,396 50,325 1,796,776 454,108 1,349,463 199,776 545,262 5,203,373 808,123 438,394 599,248 - - - - - - - - - - - - -	285,684 1,048,855 6,500 1,941,921 60,609 20,989 25,991 534,147 141,243 52,100 9,042 60,278 2,376,953 237,321 547,852 6,439,189 1,207,280 570,473 786,660 - 599,750 - 214,518 628,390	1,221,462 6,500 2,282,145 60,797 20,989 25,991 654,478 170,327 57,555 10,688 77,439 2,683,988 475,532 1,627,216 257,190 555,678 6,961,411 1,524,342 767,261 928,506 599,750 214,518 934,155	1,393,511 6,500 2,619,515 60,797 20,989 25,991 775,222 200,563 65,062 12,334 100,784 3,146,426 728,633 1,847,724 287,116 555,578 7,698,253 1,754,131 919,690 1,098,749	1,566,056 6,500 2,964,542 60,797 20,989 25,991 892,931 231,727 71,585 13,980 135,953 3,439,187 747,339 3,090,899 306,061 565,678 8,593,768 1,867,798 1,035,741 1,254,096 599,750 214,518 938,829	472,771 1,734,665 6,500 3,307,768 61,328 43,726 61,328 43,726 10,11,473 237,105 75,966 15,626 147,754 3,741,929 730,244 4,076,387 325,652 565,678 9,353,694 2,438,101 1,157,247 1,417,839 599,750 214,518 1,244,594	517,917 1,900,939 6,500 3,651,484 61,945 48,252 34,428 1,131,147 294,581 81,377 17,271 154,671 3,980,456 744,301 4,219,984 341,088 565,678 10,137,524 2,607,040 1,255,630 1,479,345 - - - - - - - - - - - - -	253,499 564,079 2,068,480 6,500 3,995,349 61,945 48,252 34,428 1,249,777 325,250 87,277 18,917 160,753 4,348,265 749,594 4,711,594 364,890 1,553,730 10,877,515 3,415,347 1,329,328 1,772,505 500,000 1,130,000 1,199,500 1,130,000 439,502 1,247,063	207,000 549,305 1,999,510 6,500 3,921,680 130,000 50,000 45,000 1,395,651 358,696 75,000 19,750 150,000 5,022,190 575,000 4,533,706 325,000 1,513,000 11,470,164 3,498,615 1,442,156 1,989,242 500,000 1,139,500 1,139,500 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000 1,130,000	(46,499) (14,774) (68,970) - (73,669) 68,055 1,748 10,572 145,874 33,446 (12,277) 833 (10,753) 673,925 (174,594) (177,888) (39,850) (40,730) 592,649 83,268 112,828 216,737

Detail of Other Student Fees and Other Revenues November-25

	Other Student	Fees			Other Revenues		
103901	Technology Fee-HC/LC	\$	20,670	105300	Recovery of Indirect Costs	\$	3,590
103920	VIG Test Fee		-	105990	Misc Income		4,405
103950	Commercial Driver Lic Te	st	-	105990	Misc Income- Sale of Suplus Property		8,878
103980	A/C Lab Manual Fee		-	107010	Duplicate Receipts		25
104002	TSI Assessment Test Fee		180	107100	Gifts - Unrestricted		-
104003	Testing Center Fees		40	107110	Rental Fees-Campus Facilities		3,128
104004	NCLEX Test for Nursing		-	108100	Sales and Services-Cosmetology		883
104100	Installment Fees		975	108200	Returned Check Fees		60
104101	Late Installment Fees		3,690	108210	Commissions-Vending		-
104310	Liability Insurance Fees		2,650	108300	Sales-Discounts		(26)
104600	Advance Standing Fee		-	108350	Sales-Cash Sales		1
104750	Transcript Fees		1,486	108900	Box Office Receipts	\$	7,790
104800	Library Fines		-	109200	Café 34 - Food Sales		31,309
104820	Background Check Fee		-	109300	Campus Store Sales		4,248
107013	Veteran's Handling Fees		-			Total: \$	64,290
107015	Nursing Mobility Exams		6,600				
		Total \$	36,291				

LEE COLLEGE DISTRICT Detail of Other Operating Expenses November-25

	Other Operating Expe	nses	
125200	Tax Appraisal District	\$	56,809
125400	Audit Fees		24,673
125800	Athletic Officials		2,320
	Supplies		42,268
	Classroom Supplies		26,456
131120			1,070
	TDC Contract Supplies		1,293
	Printing/Copier Supplies		3,425
131190	, o		(8)
	Postage		8,265
	Supplies-Gasoline & Diesel		(714)
136550			12,402
	Cash Overage/Shortage		9
	Advertising		39,434
	Promotional Items		5,128
	Public Relations		13,970
	Institutional Memberships		10,359
	Web Subscription		5,077
	Other Cost (Finance Services)		5,149
	Student Activities		598
	Student Services - SGA		3,000
	CE-TEST/BOOKS		7,898
	Library Books		3,126
150910	Library Periodicals		7,870
150920	Library-Electronic Database		6,479
160250	Cost of Goods - Book Store		42,227
160300	CGS-Print Shop		5,599
160360	Cost of Goods - Food		16,785
160380	Cost of Goods - Nonfood		608
180100	Scholarships		70,070
180600	Emergency Aid - Students		1,500
180620	Student Aid - Food		4,585
	Total Operating Expense	\$	427,733

AUXILIARY SERVICES REVENUES AND EXPENSES

November-25

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

/pe		By Program	11	
	Revenues			Revenue
\$	45,900	Athletics Housing	\$	45,900
\$	158,498	Student Service Fees	\$	158,498
\$	1,583,887	Bookstore	\$	1,583,887
\$	13,295	Campus Store	\$	13,295
\$	1.70	Arena Concessions	Ś	4,849
				111,727
	•			31,599
\$	(84)		•	,
\$	510	Insufficient Checks	\$	510
\$	5,500	Facility and Event Mgmt	\$	5,500
				1,955,765
)tai. <u>3</u>		Total	. <u> </u>	1,955,765
	Expenses			Expenses
\$	21,222	Athletic Administration	\$	54,917
	-	Athletic Trainer		26,220
	41	Basketball		122,237
	13,974	Athletics Housing		4,576
	80,578	Volleyball		127,536
	-			
	10,638	Cheerleaders		27,584
	19,742	Student Activities		43,686
	30,934	Navigator Drumline		-
		<u> </u>		
	•	Bookstore - Main Campus		711,150
		•		22,557
	•			,
		Campus Store		8,622
		P		-,-
	•	Café 34-Food Service		130,395
				2,654
	•	, כ כסכככי		2,00
		Vocational Scholarships		_
	•			_
	•	meatre Arts Scholarships		_
	10,045	Facility and Event Momt		_
	_			12,979
	_		\$	1,295,113
	(9)		<u> </u>	_,,
		Net Revenues/(Expenses):	Ś	660,652
		, , , , , , , , , , , , , , , , , , , ,	<u> </u>	
	•			
ntal· ¢				
	1,23,113			
es): \$	660,652			
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Revenues	Revenues	Revenues \$ 45,900

Athletic Expenses - Year-to-Date

November-25 Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

By Account Type			By Program						
	1	Revenue			Revenue				
Athletic Housing	\$	45,900	Athletics Housing	\$	45,900				
Region 14 Tournament		<u>-</u>	Region 14 Tournament		-				
Total:	\$	45,900		\$	45,900				
_		Expenses			Expenses				
Salaries-Faculty	\$	21,222	Athletic Administration	\$	54,917				
Overtime		31	Athletic Trainer		26,220				
Stipends		13,974	Athletics Housing		4,576				
Salaries - Administrative		25,869	Basketball		122,237				
Salaries - Classifed Staff		10,638	Volleyball		127,536				
PT Salaries - Classified Staff		-	Region 14 Tournament		_				
Salaries - Service Staff		-	Total:	\$	335,486				
PT Salaries - Service Staff		-	•						
Salaries - Student Assistants		-	Net Revenues/(Expenses):	\$	(289,586				
Employer Medicare		1,009	•						
FICA		4,313							
Group Insurance-Staff		10,053							
State Retirement Match-Grants		5,918							
Athletic Officials		4,580							
Contract Service		18,400							
Supplies		9,891							
Institutional Memberships		6,225							
Utilities - Electricity		2,126							
Utilities - Water/Sewer		2,449							
Travel-Recruitment		9,804							
Travel-Student		77,809							
Scholarships (GT=T&F-Adult)		111,175							
Total:	\$	335,486							
Net Revenues/(Expenses):	\$	(289,586)							

LEE COLLEGE DISTRICT WORKFORCE AND COMMUNITY DEVELOPMENT REVENUES AND EXPENSES #REF!

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

Program Revenues		Program Expense	Variance Over/(<mark>Under)</mark>	
W&CD - Exec Director - ADMIN	\$ -	W&CD - Exec Director - ADMIN	\$ 125,098	\$ (125,098) *
Advanced Technician Training	56,645	Advanced Technician Training	143,848	(87,203)
W&CD - Indust. Contract Training	81,947	W&CD - Indust. Contract Training	21,332	60,615
W&CD - Kids at College	90	W&CD - Kids at College	1,921	(1,831)
W&CD - Leisure Learning	7,686	W&CD - Leisure Learning	3,324	4,362
W&CD - Other Contract Training	38,250	W&CD - Other Contract Training	26,480	11,770
W&CD - Travel Program	4,648	W&CD - Travel Program	1,387	3,261
	189,266		323,391	(134,125)
Industrial Cross Credit - ADMIN	-	Industrial Cross Credit - ADMIN	59,977	(59,977) *
Fieldbus	895	Fieldbus	-	895
Industrial Open Enrollmen	28,190	Industrial Open Enrollmen	9,484	18,706
	29,085		69,461	(40,376)
Healthcare Cross Credit - ADMIN	-	Healthcare Cross Credit - ADMIN	40,035	(40,035) *
Healthcare Open Enrollmen	10,609	Healthcare Open Enrollmen	11,452	(843)
·	10,609	·	51,487	(40,878)
Total Revenue	\$ 228,959	Total Expenses	\$ 444,339	\$ (215,379)
			Program Revenues	Program Expenses
		Administrative Depts	\$ -	\$ 225,110
		Academic Depts	228,959	219,229
		Net Revenues/(Expenses)	\$ 228,959	\$ 444,339
			Net Revenues/Expenses	\$ (215,379)

^{*} Administrative programs will not have a revenue source.

^{**} Billing takes place after services are provided by WF

LEE COLLEGE DISTRICT RESTRICTED FEDERAL PROGRAMS October-25

NOTE: No Restricted Funds are included in the Operating Revenues and Expenses Totals. Federal Programs work on a reimbursement basis.

Federal Grants	/Contracts		Federal Grants/Contracts			Variance
Revenu			Expenses		Ov	er/(Under)
	Funds Received in Prior Years	Funds Received in Current Year				
CCAMPIS	\$ -	\$ 47,589	CCAMPIS	\$ 176,536	\$	(128,947)
CTE-THECB Leadership (Perkins)	-	-	CTE-THECB Leadership (Perkins)	86,818		(86,818)
Direct Loans 2025	-	(1,483)	Direct Loans 2025	(1,483)		-
Direct Loans 2026	-	1,595,000	Direct Loans 2026	1,612,430		(17,430)
Ed Opportunity Center 2022-26	-	25,650	Ed Opportunity Center 2022-26	83,076		(57,425)
Federal Work Study 2026	-	45,594	Federal Work Study 2026	81,289		(35,696)
HCDE 2022	29,893	-	HCDE 2022	750		29,143
NSF ITYC-STEM 2028	-	19,100	NSF ITYC-STEM 2028	19,100		-
PELL - 2025	-	(22,422)	PELL - 2025	(12,211)		(10,211)
PELL - 2026	-	6,188,707	PELL - 2026	6,291,285		(102,578)
Perkins Administrative 2026	-	-	Perkins Administrative 2026	2,788		(2,788)
Perkins Prof Develop 2026	-	-	Perkins Prof Develop 2026	1,250		(1,250)
Perkins Guidance/Counsel 2026	-	-	Perkins Guidance/Counsel 2026	41,947		(41,947)
Perkins Instr Equipment 2026	-	-	Perkins Instr Equipment 2026	76,700		(76,700)
Perkins Spec Pops 2026	-	-	Perkins Spec Pops 2026	18,104		(18,104)
Perkins Upgrade Curr 2026	-	-	Perkins Upgrade Curr 2026	61,114		(61,114)
Perkins - Other 2026	-	-	Perkins - Other 2026	49,458		(49,458)
SAMSHA - Suicide Prevention	-	19,122	SAMSHA - Suicide Prevention	20,192		(1,070)
SEOG 2026	-	40,742	SEOG 2026	40,742		-
Small Business Develop 2025	-	-	Small Business Develop 2025	22,059		(22,059)
Student Support Serv 2020-2025	-	-	Student Support Serv 2020-2025	-		-
Student Support Serv 2026-2030	-	36,733	Student Support Serv 2026-2030	48,673		(11,940)
Title V Pathways 2019-2024	-	17,383	Title V Pathways 2019-2024	17,383		-
Total Revenues	: \$ 29,893	\$ 8,011,717	Total Expenses - All Purposes:	\$ 8,738,000	\$	(696,391)

LEE COLLEGE DISTRICT RESTRICTED STATE PROGRAMS October-25

NOTE: No Restricted Funds are included in the Operating Revenues and Expenses Totals

State Grant Reve	s/Contracts nues				State Grants/Contract Expenses	S		Variance Over/(Under)
	Funds Recei							
	in Prior Yea	ars	in Current Year	_				
5250530027 NSRP 25-27	\$ 301,	078	\$ -		NSRP 25-27	\$	-	\$ 301,078
5257230026 TEOG 2026		-	130,162		TEOG 2026		130,162	-
5257231026 TEOG Workstudy Mentorship 2026		-	13,678		TEOG Workstudy Mentorship 2026		23,937	(10,259)
5251900026 THECB SSAP	15,	182	66,045		THECB SSAP		8,397	72,829
5251900025 THECB TRUE 2024-2025 Grant		-	-		THECB TRUE 2024-2025 Grant		40,767	(40,767)
5251900025 TRUE 25	127,	753	-		TRUE 25			127,753
Total Revenues:	\$ 444,	013	\$ 209,885	_	Total Expenses	\$	203,263	\$ 450,634

LEE COLLEGE DISTRICT RESTRICTED LOCAL PROGRAMS #REF!

NOTE: No Restricted Funds are included in the Operating Revenues and Expenses Totals

Private Grants/Contra	acts		Private Grants/Contracts		\	Variance	
Revenues			Expenses		Ove	er/(Under)	
	Funds Received in Prior Years	Funds Received in Current Year					
CCPIW - Community College Partnership Initiative	\$ 70,051	\$ -	CCPIW - Community College Partnership Initiative	\$	-	\$	70,051
Chambers Speech Lab	82,164	-	Chambers Speech Lab		-		82,164
Ed Opp Center Match	82	-	Ed Opp Center Match		-		82
Educate Texas Grant	365	-	Educate Texas Grant		157		208
Ellucian Path Scholarship	-	10,000	Ellucian Path Scholarship	10	,000		-
Energy Venture Camp	4,812	-	Energy Venture Camp		(86)		4,898
Exxon Industrial Contribution	6,580	-	Exxon Industrial Contribution	1	,558		5,022
Houston Endowment HB8 Transfer	-	500,000	Houston Endowment HB8 Transfer	1	,242		498,758
Houston Guided Pathways Adivsory	-	50,000	Houston Guided Pathways Adivsory	2	,359		47,641
Powell-Huntsville Scholarship	-	-	Powell-Huntsville Scholarship		-		-
Rodel Dual Enrollment 2025	59,772	-	Rodel Dual Enrollment 2025	18	,465		41,307
SBDC Program 2025	49	-	SBDC Program 2025		493		(445)
SBDC Program Income 2025	17,211	-	SBDC Program Income 2025		-		17,211
Trellis Huntsville Scholarship	-	485	Trellis Huntsville Scholarship		485		-
Reimbursed by the Lee College Foundation on a quart	erly basis:						
Exxon Soft Skills Curriculum	\$ -	\$ -	Exxon Soft Skills Curriculum	\$ 1	,500	\$	(1,500)
ExxonMobil Process Tech 2024	-	-	ExxonMobil Process Tech 2024	14	,080		(14,080)
GTF -Pathways from Prison	-	-	GTF -Pathways from Prison	28	,797		(28,797)
GTF Texas Emergency Roadmap	-	-	GTF Texas Emergency Roadmap	9	,865		(9,865)
Hou Endow Teacher Pathways	-	-	Hou Endow Teacher Pathways	8	,810		(8,810)
Student Resource and Advocacy Center (SRAC)	-	-	Student Resource and Advocacy Center (SRAC)	4	,010		(4,010)
Texas Mutual Insurance Grant	-	-	Texas Mutual Insurance Grant		,860		(8,860)
Trellis Pathways from Prison	-	-	Trellis Pathways from Prison		,336		(15,336)
Total Revenues	\$ 241,086	\$ 560,485	Total Expenses	\$ 125	,929	\$	675,642

Lee College Checks > \$25,000 Nov-25

Payment Date	Supplier Name	Payment Amount	Account	Explanation
11/3/2025	Micro Integration Inc*	45,550.00	CONST	ADA Life Safety DNA Equipment Repairs
11/3/2025	TXU Energy Retail Company LLC	99,573.70	MAIN	Utilities
11/6/2025	Academic Impression*	25,000.00	MAIN	Development of Secret Shopper Program
11/6/2025	Air Performance Service of Houston, LLC	26,153.96	MAIN	Replace Split System - TV5 Building
11/6/2025	Rotolo Consultants, Inc*	25,191.98	MAIN	Lawncare
11/11/2025	Linde Gas & Equipment Inc.	68,178.04	MAIN	Welding Simulator - Huntsville
11/11/2025	SHI Government Solutions*	83,638.60	MAIN	HR Software
11/12/2025	Allied Fire Protection LLP*	198,025.00	CONST	Installation of Fire Sprinklers - Various Buildings
11/18/2025	Harris Central Appraisal District	56,809.00	MAIN	Quarterly Assesment
11/18/2025	Linde Gas & Equipment Inc.	94,700.20	MAIN	Welding Machines - Huntsville
11/18/2025	Signco Vehicle Wraps LLC	26,114.00	MAIN	Vinyl Wrap for Trailers - McNair
11/20/2025	Partners Data Systems Inc*	31,338.00	MAIN	Syncology Rack Station - I.T.
11/20/2025	Thompson & Horton LLP*	31,437.50	MAIN	Lawyers

Total Checks >\$25K from Operating/Construction \$ 811,709.98

Facility Projects - As of 11/30/2025												
Project	Vendor	Funding Source	Dept.		Budget		Expenses		Net			
Cosmetology Renovation (Design)	Arcadis	Lost Revenue Funds	2802500000	\$	222,530.00	\$	217,411.81	\$	5,118.19			
	CJG											
Cosmetology Renovation	Engineering/DBR											
(Reimbursables)	Engineering	Lost Revenue Funds	2802500000	\$	70,000.00	\$	45,230.26	\$	24,769.74			
Cosmetology Renovation												
(Construction)	M Scott	Lost Revenue Funds	2802500000	\$	3,316,591.85	\$	3,150,762.26	\$	165,829.59			
Furniture & Equip (Surplus FY23)	FMG	Board Designated Surplus (\$1.688 MM)	2802100000	\$	1,688,000.00	\$	1,676,527.50	\$	11,472.50			
Furniture & Equipment 2	FMG		2802100000	\$	810,920.01	\$	810,920.01	\$	-			
Roofing Repair Project (Design)	Various Vendors/Po	Board Designated Surplus (\$3.8 MM)	2802100000	\$	88,112.00	\$	88,112.00	\$	-			
Roofing Repair Project (Materials/Servi	(Texas Air Systems	Board Designated Surplus (\$3.8 MM)	2802100000	\$	1,100,202.78	\$	1,100,202.78	\$	-			
Storm Drain Repair (Design)	Kirksey Architects	Board Designated Surplus (\$3.8 MM)	2802100000	\$	76,240.00	\$	71,286.51	\$	4,953.49			
Storm Drain Repair (Materials/Services) Pending	Board Designated Surplus (\$3.8 MM)	2802100000	\$	562,070.00	\$	562,070.00	\$	-			
ADA Phase 1 (Design)	Terracon	Board Designated Surplus (\$3.8 MM)	2802100000	\$	158,600.00	\$	157,100.00	\$	1,500.00			
ADA Phase 1 (Construction)	Axis	Board Designated Surplus (\$3.8 MM)	2802100000	\$	2,140,290.00	\$	2,125,100.00	\$	15,190.00			
ADA Phase 2 (Design)	Kirksey	Board Designated Surplus (\$4 MM)	2802100000	\$	17,500.00	\$	15,000.00	\$	2,500.00			
ADA Phase 2 (Construction)	Various	Board Designated Surplus (\$4 MM)	2802100000	\$	3,982,500.00	\$	1,195,289.97	\$	2,787,210.03			

Capital Projects Fund - Fund 10800 FY 2025-2026

											Updated:	11/30/2025			
Don outmont ID	Domontonout	Dusis stal Conital Danahass		Revised	E			Actual		Actual	Actual		Total		Budget
Department ID	Department	Projects/Capital Purchase		Amount	Encumb	erea		Sept 25	1	Oct 25	Nov 25	_	Expenses		maining
4181500000	Bookstore	Bookstore - Lockers	\$	24,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	24,000
250445000	Bookstore Total		\$	24,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	24,000
2781150000	Advanced Training	Advanced Training - Lab Equipment		125,000		-		-		-	-		-		125,000
440.500000	Advanced Training Total		\$	125,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	125,000
4495000000	Information Technology	EOC IT Equipment	+	20,000		-		-		-	-	-	-		20,000
4495000000	Information Technology	Alertus Speakers		122,000		-		-		-		-	-		122,000
4495000000	Information Technology	Firewall Upgrade		160,000		-		-		124,337	31,338	-	155,675		4,325
4495000000	Information Technology	Wireless Upgrade Phase 3		280,000		-		-		-	-	-	-		280,000
4495000000	Information Technology	Hyflex Classroom		62,538		2,538		-		-	2,895	-	2,895		59,643
4495000000	Information Technology	Disaster Recovery Critical Co-Location		325,000		3,841		-		-	-		-		325,000
4495000000	Information Technology	Tucker Hall Hearing Loop Project		37,462	7	7,279		-		-	7,279		7,279		30,184
	Information Technology Total		\$	1,007,000	\$ 163	3,658	\$	-	\$	124,337	\$ 41,511		165,848.42	\$	841,152
2807500000	Shipping & Receiving	Pallet Jack		7,000		-		-		-			-		7,000
2807500000	Shipping & Receiving	Utility Vehicle		15,000		-		-		-			-		15,000
	Shipping & Receiving Total		\$	22,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	22,000
2802500000	Facilities	Internal Signage		75,000		-		-		-			-		75,000
2802500000	Facilities	Exterior Building Wayfind Signage		200,000	18	3,592		-		-			-		200,000
2802500000	Facilities	External Wayfind PAC		116,030		-		-		-			-		116,030
2802500000	Facilities	External Building Signs		185,000		-		-		-			-		185,000
2802500000	Facilities	SRAC Storefront Doors		-		-		-		-			-		-
2802500000	Facilities	ATC Wetseal		-		-		-		-			-		-
2802500000	Facilities	Arena Seating		-		-		-		-			-		-
2802500000	Facilities	Forklift		71,430		-		=		71,430			71,430		-
2802500000	Facilities	Golf Carts (4-5)		35,000		-		-		-			-		35,000
2802500000	Facilities	New Maintenance Vehicles		150,000		-		-		-			-		150,000
2802500000	Facilities	South Plant Cooling Tower		498,650		-		-		-			-		498,650
2802500000	Facilities	Pipe Rack		2,500,000		-		-		-			-		2,500,000
2802500000	Facilities	Electrical upgrade/updates		350,000		-		-		-			-		350,000
2802500000	Facilities	Bldg/Hot Water Repair Campus Wide		250,000		7,200		-		-			-		250,000
2802500000	Facilities	Portable Generator		175,000		-		-		-			-		175,000
2802500000	Facilities	Science/ South Plant Generator		250,000		-		-		=			-		250,000

Department ID	Department	Projects/Capital Purchase	Revised Amount	Encumbered	Actual Sept 25	Actual Oct 25	Actual Nov 25	Total Expenses	Budget Remaining
2802500000	Facilities	North Plant Generator	200,000	-	- Sept 25	-	1107 20	-	200,000
2802500000	Facilities	HVAC Install South Plant	115,000	_	_	_		_	115,000
2802500000	Facilities	TV 5, 6, 7 HVAC Install Repair	185,000	-	-	-	26,154	26,154	158,846
2802000000	Facilities	Paint And Carpet Projects	208,798	-	-	-	,	-	208,798
2802500000	Facilities	660 W Texas remodel	50,000	-	-	-		-	50,000
2802500000	Facilities	Huddle renovations/Demo	75,000	-	-	-		-	75,000
2802500000	Facilities	PAC Green Room Restroom/Shower - Engineering	75,000	-	-	-		-	75,000
2802500000	Facilities	Roof Repair replacement	650,000	-	-	-		•	650,000
2802500000	Facilities	Green Room Showers	-					-	-
2802500000	Facilities	Flooring Misc Buildings	150,000	87,275	-	-		•	150,000
2802500000	Facilities	Side walk repairs	75,000	-	-	-		•	75,000
2802500000	Facilities	Tennis Court Foundation	65,000	27,556	-	-		ı	65,000
2802500000	Facilities	Elevator Modifications	480,000	289,320	-	-		ı	480,000
1000000000	Non-Departmental	Unallocated Amount	151,983					•	151,983
	Facilities Total		\$ 7,336,891	\$ 429,943	\$ -	\$ 71,430	\$ 26,154	\$ 97,584	\$ 7,239,307
2113800000	Emergency Mgmt Cap Projects	Centegix Wearable Panic Alarm Cards	81,000	-	-	-		-	81,000
2114000000	Emergency Mgmt Cap Projects	Surviellance System/Cameras Maintenance	65,077	-	-	-		-	65,077
2114000000	Emergency Mgmt Cap Projects	Security Glass Film	30,000	-	-	-		-	30,000
2114000000	Emergency Mgmt Cap Projects	First Aid Cabinets	2,500	-	-	-		-	2,500
2114000000	Emergency Mgmt Cap Projects	DNA Access Door Locks	2,398	-	-	-		-	2,398
2114000000	Emergency Mgmt Cap Projects	Lightening Detector	4,700	-	-	-		-	4,700
2114000000	Emergency Mgmt Cap Projects	AED	28,700	-	-	-		-	28,700
2114000000	Emergency Mgmt Cap Projects	PA Speaker System (Internal Only)	136,495	-	-	-		-	136,495
2114000000	Emergency Mgmt Cap Projects	Gunshot Detection	14,800	-	-	-		-	14,800
2114000000	Emergency Mgmt Cap Projects	Surviellance System/Cameras	603,500	-	-	-		-	603,500
2114000000	Emergency Mgmt Cap Projects	Surviellance System 3rd Party Cable Pulls	87,000	-	-	-		-	87,000
	Emergency Management Total		\$ 1,056,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,056,170
	Grand Total		\$ 9,571,061	\$ 593,601	\$ -	\$ 195,767	\$ 67,665	\$ 263,433	\$ 9,307,629

For the Month Ending November 30, 2025

Fund Source	Par Value	Net Additions/ 10/31/2025 (Withdrawals)			11/30/2025	Yield	Acrued Interest Earnings		
Unrestricted									
JP Morgan Chase - Operating	\$ 1,591,426.23	\$ 1,164,883.20	\$	426,543.03	\$ 1,591,426.23				
Lonestar - General Fund	\$ 12,444,910.82	\$ 17,092,187.18	\$	(4,647,276.36)	\$ 12,444,910.82	4.14%	\$	52,723.64	
US Bank - Operating	\$ 1,910,985.66	\$ 1,904,527.23	\$	6,458.43	\$ 1,910,985.66	3.88%	\$	6,049.72	
Total Unrestricted Cash and Cash Equiv.	\$ 15,947,322.71	\$ 20,161,597.61	\$	(4,214,274.90)	\$ 15,947,322.71		\$	58,773.36	
Restricted									
Lone Star - Board Reserves	\$ 76,084.57	\$ 75,826.84	\$	257.73	\$ 76,084.57	4.14%	\$	257.73	
US Bank - Board Reserves	\$ 27,072,304.15	\$ 26,687,847.01	\$	7,180.90	\$ 26,695,027.91	3.77%	\$	212,987.78	
Total Board Reserves	\$ 27,148,388.72	\$ 26,763,673.85	\$	7,438.63	\$ 26,771,112.48		\$	213,245.51	
US Bank - Capital Asset Reserves	\$ 1,751,507.03	\$ 1,745,587.58	\$	5,919.45	\$ 1,751,507.03	3.88%	\$	5,544.85	
US Bank - Insurance Reserves	\$ 3,209,956.80	\$ 3,161,736.86	\$	102.75	\$ 3,161,839.61	3.77%	\$	-	
Lone Star - Insurance Reserves	\$ 31,860.60	\$ 31,752.67	\$	107.93	\$ 31,860.60	4.14%	\$	107.93	
Chase - Construction	\$ 4,725.43	\$ 4,565.15	\$	160.28	\$ 4,725.43		\$	-	
TexPool - Construction	\$ 2,511,827.17	\$ 2,755,910.93	\$	(244,083.76)	\$ 2,511,827.17	4.04%	\$	8,466.24	
TXFIT - Lost Revenue Funds	\$ 1,052,841.30	\$ 1,065,356.29	\$	(12,515.18)	\$ 1,052,841.11	4.27%	\$	3,692.00	
Total Restricted Cash	\$ 35,711,107.05	\$ 35,528,583.33	\$	(242,869.90)	\$ 35,285,713.43		\$	231,056.53	
Total Cash (Restricted and Unrestricted)	\$ 51,658,429.76	\$ 55,690,180.94	\$	(4,457,144.80)	\$ 51,233,036.14		\$	289,829.89	
Land Held for Investment	\$ 16,390,000.00	\$ 16,390,000.00	\$	-	\$ 16,390,000.00				
Total Cash & Investments (Restricted and Unre	\$ 68,048,429.76	\$ 72,080,180.94	\$	(4,457,144.80)	\$ 67,623,036.14		\$	289,829.89	

The investment portfolio and transactions presented comply with Lee College's investment policy, strategy, and provisions of the Texas Public Funds Investment Act.

Prepared by:

acob Atkin - VP, Finance/CFO

Renea Woodruff - Controller

"INVESTMENT DISCLOSURE"

- 1. Does the institution employ outside investment advisors or managers and, if so, who are they (provide individual or firm name and address)? Do the outside investment advisors or managers have the authority to make investment decisions without obtaining prior approval? We contract the services of Meeder Public Funds Patterson Group for our Investment Management Services. They do not make investment decisions for the College
- 2. Does the institution use soft dollar arrangements (a means of paying for services through brokerage commission revenue, rather than through direct payments)? (If the answer to this question is yes, the institution must provide a copy of the guidelines that govern the use of soft dollars arrangements.) NO
- 3. Is the institution associated with an independent endowment or foundation? Yes

 Lee College Foundation; Cash and Investments Market Value as of 10/31/2025 \$24,709,823

 Selah Tacconi, Executive Director of Foundation & Resource Development, 200 Lee Drive, Baytown, TX 77520; 281-425-6453; stacconi@lee.edu.