

# Superintendent Constraint Progress Measures

Human Resources Department

March 25, 2025

### Constraint Progress Measure 1.1 & Targets



**CPM 1.1:** The percentage of teacher turnover rate as measured by the Texas Academic Progress Report (TAPR) shall decrease each year

CPM Annual Targets	<b>Turnover Rate for Teachers:</b> The percentage of teachers from the fall of 2022–2023 who were not employed in the district in the fall of 2023–2024. It is calculated as the total FTE count of teachers from the fall of 2022–2023 who were not employed in the district in the fall of 2023–2024, divided by the total teacher FTE count for the fall of 2022–23. Staff who remained employed in the district but not as teachers also count toward teacher turnover. <b>Source:</b> TAPR Glossary					
School Year	2022-2023	2023-2024	2024-2025	2025-2026		
CPM Turnover Rate Target	40.9% (TAPR)	30%	25%	20%		
Turnover Rate*	21.76%	As of July 2024: <b>24</b> %	As of Jan. 2025: 1.62%			
Retention Rate*	59.1%	As of July 2024: <b>76%</b>	As of Jan. 2025: <b>98.38%</b>			

<sup>\*</sup>Turnover and retention rates are manually calculated by MISD using real time Skyward data and the TEA definition for turnover rate. Final percentages may vary on the 2023-2024 TAPR report due to MISD's data integrity cleanup process implemented in 2023 and 2024 to yield more accurate data reporting.

#### Human Resources District Improvement Goal & Objectives



#### Goal:

By 2026, MISD will attract, develop and retain highly effective staff

Strategy 4:
Improve the quality
of customer service

Strategy 1:

stablish a competitiv compensation plan



Performance Objective 1:

By 2026, MISD's teacher retention rate will increase from 57% to 80% as measured by the TAPR Strategy 2:

Establish multiple professional pathways for employees

Legend:

Significant Progress Made

Strategy 3:

Offer PD to increase, improve staff capacity & skill,

sets

#### Retention Plan



Employee Group	Timeframe	Action	Expected Outcomes
All	Summer & Fall 2023 Spring, Summer & Fall 2024 Spring 2024	<ul> <li>Develop Employee Profile ✓</li> <li>Administer districtwide climate survey ✓</li> <li>Develop: "The MISD Experience" Skills training ⇔</li> <li>Develop professional pathways ⇔</li> <li>Establish a shared responsibility for retention ✓</li> <li>Leadership development for managers ⇔</li> <li>Provided 1% salary increase &amp; 2 mental wellness days ✓</li> </ul>	<ul> <li>Increased understanding of job roles and responsibilities</li> <li>Increased employee performance &amp; opp.</li> <li>Increased campus &amp; dept. stability</li> <li>Improved customer service &amp; stakeholder satisfaction</li> </ul>
Bus Drivers	Spring, Summer & Fall 2023 & Fall 2024	<ul> <li>Increased starting pay </li> <li>Offer \$2 per hour attendance incentive </li> </ul>	<ul><li>Improved attendance</li><li>Compete with surrounding districts</li></ul>
Campus Administrators	Spring & Summer 2024	<ul> <li>Conduct Salary Study for Competitive &amp; Market Rates </li> </ul>	Alignment within and between pay grades and across districts
Support Staff	Summer 2023 Summer 2024 Fall 2024	<ul> <li>Increased starting pay for all positions to \$17 per hour &amp; made adjustments for employees already at \$17 </li> <li>Equity &amp; pay grade adjustments for special education paraprofessional staff </li> </ul>	<ul> <li>Compete with surrounding districts</li> <li>Increase in employees feeling valued</li> </ul>
Teachers	Summer 2023	<ul> <li>Provided 2% salary increase &amp; healthy stipend amounts </li> <li>Strengthen mentoring &amp; life resources ⇔</li> </ul>	<ul> <li>Compete with surrounding districts</li> <li>Increase in employees feeling valued</li> </ul>

#### Constraint Progress Measure 1.2 & Targets

CPM 1.2: Improve data integrity of staff reports to get true baseline measure of teacher retention

CPM 1.2 Annual Target: The TAPR report will more accurately reflect teacher turnover rate for the 2023-2024 school year

School Year	Identified Issue	Example	Remedy	Result	Next Steps
2019-2023	Different data sources for position type counts; collaboration; understanding of systems	Skyward Teacher Counts: 737.5, 776.77; change in staff & training	Implemented Position Control to account for all known positions; collaboration; training 🗸	Improved data accuracy: '23-'24 Skyward Teacher Counts: 725, 715.5	Refine position control during 2024-2025 budget season ⇔
2019-2024	TEA codes for positions not accurately entered	Safety Officer coded as a Long Term Sub	PEIMS & HC collaborated to correct coding errors ✓ Skyward & PEIMS Coding training for HC & PEIMS ⇔	Coding errors corrected allowing TEA data submission	Verify coding of existing positions when rolling over to 2024-2025 SY   Ensure codes are accurate for October 2024 snapshot date
2019-2024	Classlink & Teacher Coding	Long term sub count is .5 Teacher code overrides long term sub codes, so counts are skewed	Issue has been identified in preparation for new PEIMS system 🔽	TBD	Identify if new TEA PEIMS platform (EdFi) will allow accurate reporting to teacher data
	Campus Class Coding	Campuses coding classes incorrectly that conflicted with teacher codes	PEIMS staff corrects campus errors & monthly PEIMS training to MISD staff	Improved and increased interdepartmental communication	Design ClassLink to pull from another field to report data accurately

#### Constraint Progress Measure 1.2 & Targets

CPM 1.2: Improve data integrity of staff reports to get true baseline measure of teacher retention

CPM 1.2 Annual Target: The TAPR report will more accurately reflect teacher turnover rate for the 2023-2024 school year

School Year	Identified Issue	Example	Remedy	Result	Next Steps
2019-2023	Different data sources for position type counts; collaboration; understanding of systems	Skyward Teacher Counts: 737.5, 776.77; change in staff & training	Implemented Position Control to account for all known positions; collaboration; training 🗸	Improved data accuracy: '23-'24 Skyward Teacher Counts: 725, 715.5	Refine position control during 2024-2025 budget season ⇔
2019-2024	TEA codes for positions not accurately entered	Safety Officer coded as a Long Term Sub	PEIMS & HC collaborated to correct coding errors ✓ Skyward & PEIMS Coding training for HC & PEIMS ⇔	Coding errors corrected allowing TEA data submission	Verify coding of existing positions when rolling over to 2024-2025 SY   Ensure codes are accurate for October 2024 snapshot date
2019-2024	Classlink & Teacher Coding	Long term sub count is .5 Teacher code overrides long term sub codes, so counts are skewed	Issue has been identified in preparation for new PEIMS system 🔽	TBD	Identify if new TEA PEIMS platform (EdFi) will allow accurate reporting to teacher data
	Campus Class Coding	Campuses coding classes incorrectly that conflicted with teacher codes	PEIMS staff corrects campus errors & monthly PEIMS training to MISD staff	Improved and increased interdepartmental communication	Design ClassLink to pull from another field to report data accurately

## Summary



- Reminder: Data reporting has varied over the years; this year's upcoming report will reflect different turnover rates due to the way data were transferred during October 2023 submission
- Current Retention Rate Variables:
  - 2025-2026 budget alignment impacting teacher FTEs & 5th year visiting international teacher departure
- Year Round Retention Indicators
  - Stay Interviews
  - 2025-2026 Intention Notice
  - Employee Opinion Survey
- We continue to learn and adjust to ways new PEIMS reports data
- Anticipate the data reporting improving in upcoming years