



**BROWNSVILLE INDEPENDENT SCHOOL
DISTRICT**

**Budget Committee Meeting
Fiscal Planning Year 2026-2027**

**April 23, 2026
5:30 pm**

BUDGET WORKSHOP #1

WORKSHOP PURPOSE

Provide Enrollment Projections and Fiscal Implications for 2026-2027

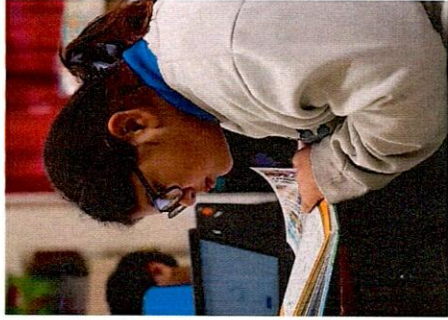
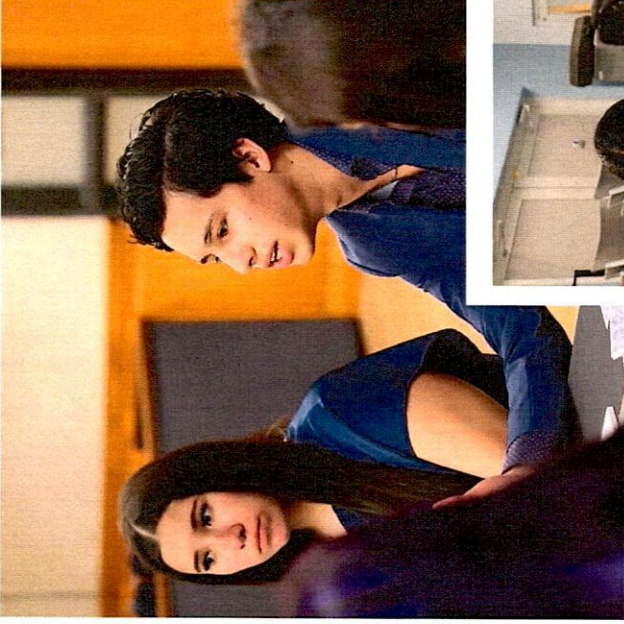
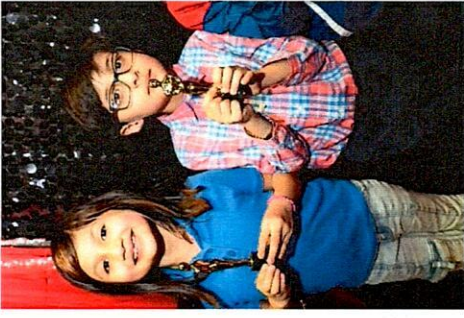
Provide Analysis of Student Enrollment vs. District Staffing

Provide Clear Overview of the District Budget

Explain how School Funding Works

Share Current Financial Status

Begin Planning for 2026-2027



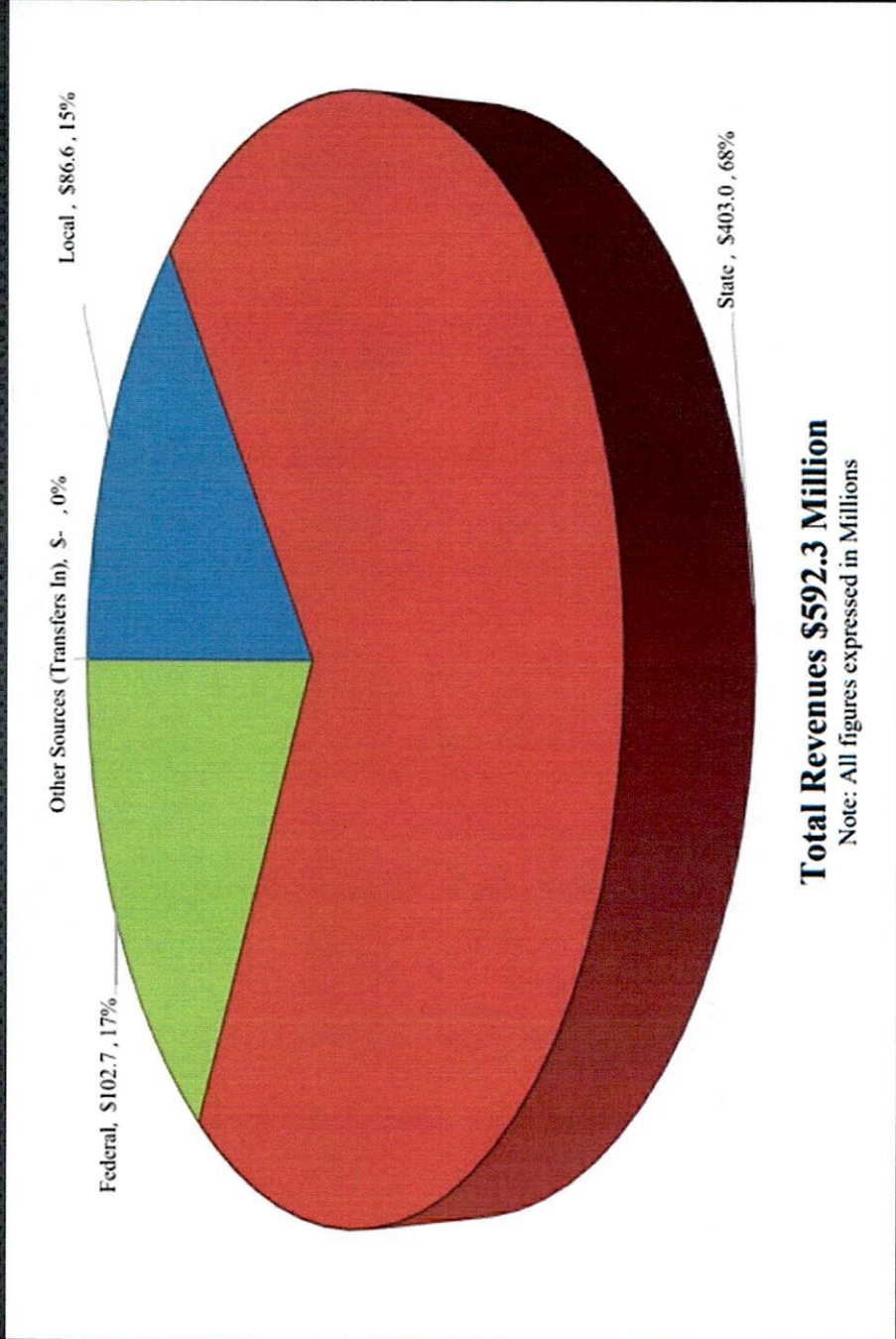
WHY DO SCHOOL DISTRICTS BUDGET

- **Required by state law**
- **Ensures financial stability**
- **Aligns funding with district goals**
- **Helps prepare for declining enrollment and funding changes**

WHAT MAKES UP A DISTRICT BUDGET

- **Revenue:**
 1. **State funding** – the Foundation School Program (FSP) is a state program that establishes the amount of state funding due to school districts under Texas school finance law. It is administered by the Texas Education Agency (TEA).
 2. **Local property taxes** – the Maintenance and Operations tax rate provides funds for the general operations of the district. The Interest and Sinking tax rate provides funds for payment on debt (bonds) that the District issued to finance facilities and capital expenditures.
 3. **Federal Funds** – Revenue received through the Federal Government, TEA issued and other granting entities.
- **Expenditures:**
 1. Payroll
 2. Operations
 3. Services

2025-2026 PROJECTED REVENUE BY SOURCE



ADOPTED PROPERTY TAX RATES LAST TEN FISCAL YEARS (RATE PER \$100 VALUATION)

Tax Year All
Enrichment Pennies
were obtained



Tax Year	Fiscal Year	Maintenance and Operations	Debt Service	Total Tax Rate
2025	2025-2026	\$ 0.786900	\$ 0.044560	\$ 0.831460
2024	2024-2025	\$ 0.786900	\$ 0.241764	\$ 1.028664
2023	2023-2024	\$ 0.789200	\$ 0.241764	\$ 1.030964
2022	2022-2023	\$ 1.056800	\$ 0.151890	\$ 1.208690
2021	2021-2022	\$ 1.039300	\$ 0.135700	\$ 1.175000
2020	2020-2021	\$ 1.025400	\$ 0.150472	\$ 1.175872
2019	2019-2020	\$ 1.057000	\$ 0.129706	\$ 1.186706
2018	2018-2019	\$ 1.152500	\$ 0.112500	\$ 1.265000
2017	2017-2018	\$ 1.152500	\$ 0.112500	\$ 1.265000
2016	2016-2017	\$ 1.152500	\$ -	\$ 1.152500

Tier One -SET BY TEA	0 - MCR
Tier Two Golden Pennies	1 - 5
Tier Two Golden Pennies	6 - 8
Tier Two Copper Pennies	9 - 17

2025-2026 ADOPTED BUDGET PROJECTED REVENUES AND EXPENDITURES – GENERAL FUND

FUND NO.	DESCRIPTION	OPERATING REVENUES	FUND BALANCE	OTHER SOURCE	BUDGET REVENUES	OPERATING EXPENDITURES	OTHER USE	BUDGET EXPENDITURES
101	Food Service	\$ 42,250,000	\$ -	\$ -	\$ 42,250,000	\$ 42,250,000	\$ -	\$ 42,250,000
	Sub Total Food Service	\$ 42,250,000	\$ -	\$ -	\$ 42,250,000	\$ 42,250,000	\$ -	\$ 42,250,000
161	Local Deaf	340,000	-	-	340,000	340,000	-	340,000
162	State Compensatory	29,685,239	747,151	-	30,432,390	30,432,390	-	30,432,390
163	State Bilingual	4,238,630	-	-	4,238,630	4,238,630	-	4,238,630
164	State CTE	11,648,386	1,805,523	-	13,453,909	13,453,909	-	13,453,909
165	Athletics	11,789,100	300,000	-	12,089,100	12,089,100	-	12,089,100
166	State Special Education	49,069,386	2,766,335	-	51,835,721	51,835,721	-	51,835,721
167	Teacher Incentive Allotment	20,199,572	-	-	20,199,572	20,199,572	-	20,199,572
168	School Safety	2,218,114	2,476,823	-	4,694,937	4,694,937	-	4,694,937
188	Tax Rate Increase	-	-	-	-	-	-	-
197	Projects	3,222,000	6,800,000	-	10,022,000	10,022,000	-	10,022,000
199	Local Maintenance	339,420,714	2,217,551	-	341,638,265	341,638,265	-	341,638,265
	Sub Total - General Fund w/o Food Service	\$ 471,831,141	\$ 17,113,383	\$ -	\$ 488,944,524	\$ 488,944,524	\$ -	\$ 488,944,524
	Total for General Fund	\$ 514,081,141	\$ 17,113,383	\$ -	\$ 531,194,524	\$ 531,194,524	\$ -	\$ 531,194,524

2025-2026 ADOPTED BUDGET PROJECTED REVENUES AND EXPENDITURES – FEDERAL FUNDS

FUND NO.	DESCRIPTION	OPERATING REVENUES	FUND BALANCE	OTHER SOURCE	BUDGET REVENUES	OPERATING EXPENDITURES	OTHER USE	BUDGET EXPENDITURES
206	McKinney-Vento Homeless Asst. Act	288,704	-	-	288,704	288,704	-	288,704
211	ESEA Title I Part A - Improving Basic	30,883,895	-	-	30,883,895	30,883,895	-	30,883,895
212	ESEA Title I Part C - Migrant	782,521	-	-	782,521	782,521	-	782,521
220	Adult Basic Education - Federal	614,584	-	-	614,584	614,584	-	614,584
224	I.D.E.A. - B, Formula	8,682,624	-	-	8,682,624	8,682,624	-	8,682,624
225	I.D.E.A. - B, Pre School	136,666	-	-	136,666	136,666	-	136,666
244	Career & Technical Education-Basic	903,669	-	-	903,669	903,669	-	903,669
255	ESEA Title II Part A TPTR	3,720,884	-	-	3,720,884	3,720,884	-	3,720,884
263	ESEA Title III Part A Lang Acq & Ent	1,754,492	-	-	1,754,492	1,754,492	-	1,754,492
265	21st Century Grant	1,308,341	-	-	1,308,341	1,308,341	-	1,308,341
274	GEAR UP	445,169	-	-	445,169	445,169	-	445,169
278	ARP Homeless I	-	-	-	-	-	-	-
280	Texas Homeless ED	-	-	-	-	-	-	-
289	Title IV, Part A - SSAEP	4,844,211	-	-	4,844,211	4,844,211	-	4,844,211
309	SSA-Adult Basic Ed - Federal	1,299,046	-	-	1,299,046	1,299,046	-	1,299,046
315	SSA-IDEA-B Discretionary	95,298	-	-	95,298	95,298	-	95,298
340	SSA-IDEA-C Early Intervention Deaf	-	-	-	-	-	-	-
410	Instructional Material Allotment	7,881,370	-	-	7,881,370	7,881,370	-	7,881,370
429	State Funded Grants	809,557	-	-	809,557	809,557	-	809,557
435	SSA-Regional School for the Deaf	631,488	-	-	631,488	631,488	-	631,488
459	School Safety Standards	-	-	-	-	-	-	-
499	Locally Funded Special Revenue	232,592	-	-	232,592	232,592	-	232,592
511	Debt Service	12,881,425	-	-	12,881,425	12,881,425	-	12,881,425
	Sub Total Federal/State Funds	\$ 592,277,677	\$ -	\$ -	\$ 78,196,536	\$ 78,196,536	\$ -	\$ 78,196,536
	Grand Total	\$ 592,277,677	\$ 17,113,383	\$ -	\$ 609,391,060	\$ 609,391,060	\$ -	\$ 609,391,060



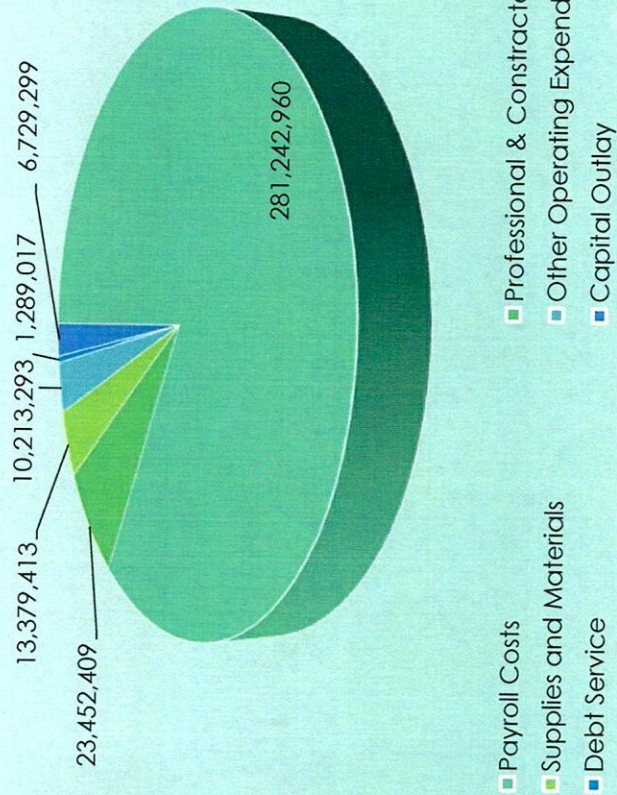
BUDGET REQUIREMENTS

- Balanced budget required
- State compliance rules
- Prioritize instructional spending
- As outlined in the annual audit

**WHERE DOES OUR MONEY GO
CURRENT EXPENDITURES AS OF MARCH 2026 BY OBJECT CODE**

- Payroll – 83.64%
- Professional Services – 6.97%
- Supplies & Materials – 3.98%
- Other Operating – 3.04%
- Debt Services – .04%
- Capital Outlay – 2.00%

2025-2026 EXPENDITURES BY OBJECT CODE AS OF MARCH 2026



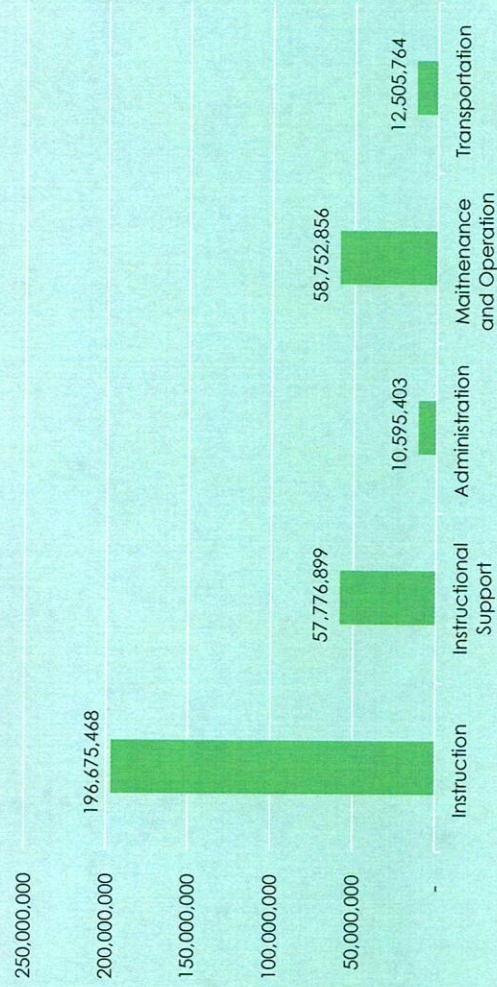
DESCRIPTION	BUDGET	YTD EXP	% USED
Payroll Costs	409,231,188	281,242,960	68.72%
Professional & Constructed Services	39,445,076	23,452,409	59.46%
Supplies and Materials	23,964,837	13,379,413	55.83%
Other Operating Expenditures	16,910,947	10,213,293	60.39%
Debt Service	5,455,236	1,289,017	23.63%
Capital Outlay	46,760,113	6,729,299	14.39%
Total	541,767,397	336,306,390	

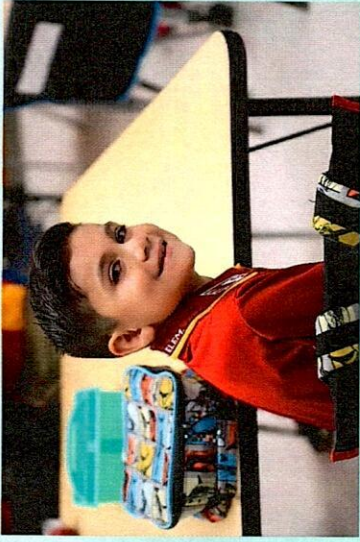
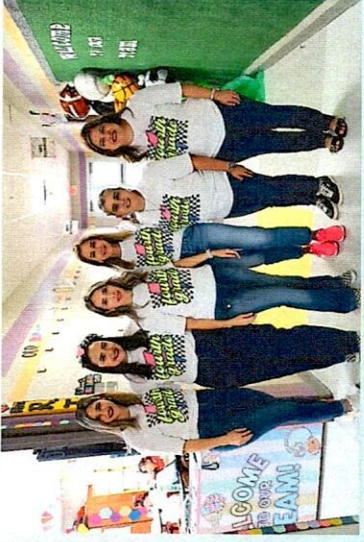
**WHAT WE SPEND ON
CURRENT EXPENDITURES AS OF MARCH 2026 BY FUNCTION**

- Instruction – 58.48%
- Instructional Support – 17.18%
- Administration – 3.15%
- Maintenance & Operations – 17.47%
- Transportation – 3.72%

2025-2026 EXPENDITURES BY FUNCTION AS OF MARCH 2026

	Budget	YTD Exp	% Used
Instruction	289,804,967	196,675,468	68%
Instructional Support	89,915,980	57,776,899	64%
Administration	19,964,837	10,595,403	53%
Maintenance and Operations	125,633,144	58,752,856	47%
Transportation	16,448,469	12,505,764	76%
Grand Total	541,767,397	336,306,390	





UNDERSTANDING FIXED COSTS

- Debt Service
- Fuel
- Utilities
- Leases
- Property Insurance
- Health Insurance

These costs do not decrease when enrollment decreases. They must be paid in full, regardless of how much funding we receive.

2025-2026 FIXED COSTS PROJECTIONS

Description	Estimate Cost	Economic Climate
Debt Service	\$2,455,082	
Fuel	\$11,486,336	Gas per Gallon Doubled May 2025 \$2.11 April 2026 \$4.23
Utilities	\$11,679,371	
Leases	\$1,821,701	
Property Insurance	\$5,405,927	
Health Insurance	\$39,654,121	

CURRENT FINANCIAL SNAPSHOT
ACTUAL AS OF MARCH 2026 PROJECTED THROUGH JUNE 2026

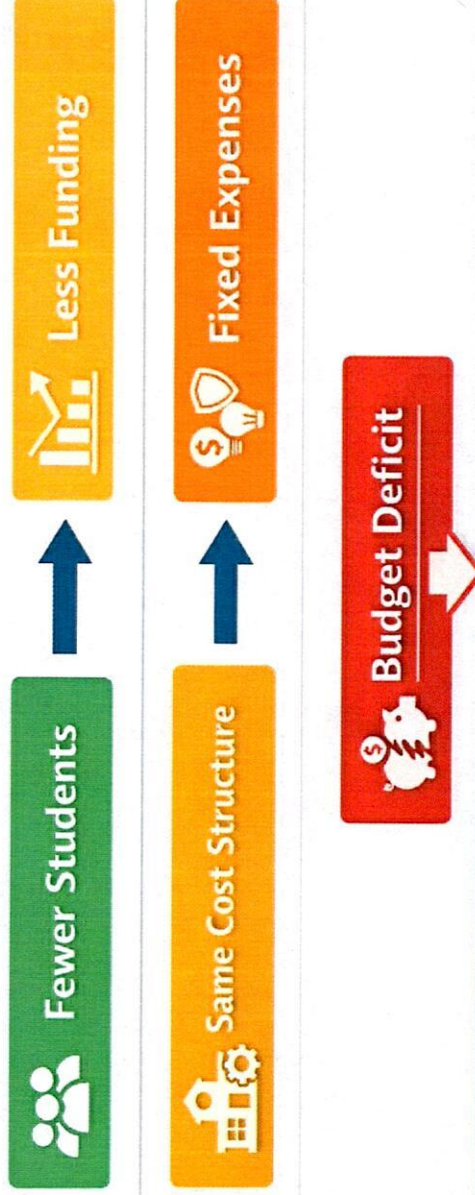
	YTD Activity as of March 2026	Projected Activity April - June	Year End Projection June 30, 2026
Revenue	334,968,535	114,009,774	448,978,309
Expenditure	336,306,390	123,602,011	459,908,401
Excess(Deficit)	(1,337,855)	(9,592,237)	(10,930,092)

UNDERSTANDING THE CURRENT STRUCTURAL DEFICIT

WHY THIS IS NOT A ONE-TIME ISSUE

- 1. Enrollment Has Declined**
 - Fewer students = less funding
- 2. Our Cost Structure Has Not Declined at the Same Pace**
 - Schools still operate at full capacity
 - Staffing levels remain relatively high
 - Facilities must still be maintained
- 3. Most Costs Are Fixed**
 - Salaries, utilities, and operations must be paid in full
 - These do not automatically adjust when enrollment drops

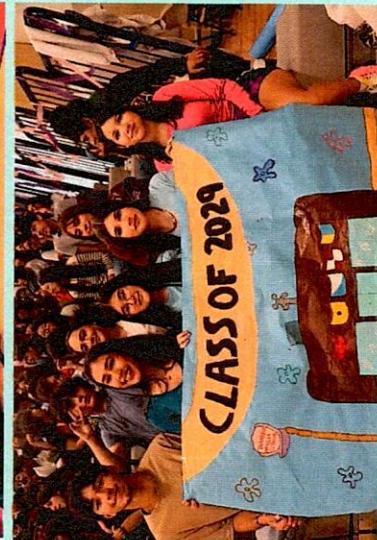
Understanding Our Structural Deficit



We are operating a system built for more students than we currently serve.

ADDITIONAL CONSIDERATIONS (STATE PROGRAMS IMPACT)

- The district is currently participating in;
 1. Optional Flexible School Day Program (OFSDP)
 2. Additional Days School Year (ADSY)
- These programs may increase Average Daily Attendance (ADA) and generate additional revenue
- While these programs may help reduce the deficit, financial impact depends on actual attendance
- We are early in the budget process and we are not factoring this potential revenue
- Any realized gains will be addressed as the budget process progresses



WHAT IS FUND BALANCE

- District savings account
- Used for:
 - ✓ Cash Flow
 - ✓ Emergencies
 - ✓ Financial Stability

Fund balance helps us manage short-term gaps, but it is not a long-term solution.

UNASSIGNED FUND BALANCE TRENDS

FISCAL YEARS 2021 - *2026

	2021	2022	2023	2024	2025	December 2025 Retention Stipend	2026*
Unassigned Fund Balance	105,777,890	132,200,233	131,104,179	121,485,096	131,917,714		124,343,232
Increase/Decrease	18,032,753	26,422,343	(1,096,054)	(9,619,083)	10,432,618	(7,574,482)	
Percent Change	21%	25%	-1%	-7%	9%		-6%

*Final fund balance increase/(decrease) will depend on several factors that are unknown until late or after fiscal year-end.

DISTRICT PRIORITIES

- Student achievement
- Classroom support
- Staff retention
- Safe facilities
- Fiscal responsibility



BUDGET DEVELOPMENT GOALS

- District should aim to maintain the unassigned fund balance at or above \$100 million, following CE (Local) policy
- Keep projections conservative (lean budgeting) – when necessary budget reductions will be considered in all areas
- Align spending to priorities – adoption and implementation of new personnel, programs, and initiatives will be limited
- Avoid overestimating revenue
- Identify efficiencies

We are no longer building budgets, rather we are closing deficit gaps

BUDGET TIMELINE

March 2026

March 4, 2026	Begin discussion of Health Insurance Options with Employee Benefits Department
March 5, 2026	Preliminary Budget Meeting with Budget Team to discuss budget development process and Budget Packet
March 6, 2026	Deadline to submit Budget Changes (Fund 101-499)
March 9, 2026	Preliminary Budget Meeting with CFO to discuss budget meetings with department heads and principals and overall budget process
March 11, 2026	Meeting for Human Resources and Funding Sources to review the process of Allocating Staff and transferring staff during year
March 12, 2026	Meeting for Curriculum and Instruction and Funding Sources to review the process of Allocating Funding for Programs and Software
March 13, 2026	All purchase requests must reach the Purchasing Department (through the Workflow/Approval Process)
March 16, 2026	Spring Break Week
March 23, 2026	Begin development of Budget Allocation Worksheets
March 23, 2026	Presentation of 2026-2027 Enrollment Projections to the Superintendent of Schools
March 30, 2026	Review and reclassify unspent Federal, State, budgets which were designated for regular school year expenditures
March 30, 2026	Presentation of Enrollment Projections for 2026-2027 to Cabinet

March 31, 2026 Meeting #1 with District Budget Committee (TBD) – Presentation of Enrollment Projections for 2026-2027

BUDGET TIMELINE

<u>April 2026</u>	
April 1, 2026	Meeting with Superintendent for PIEMS report update
April 9, 2026	Completion of Department Budget Allocations
April 10, 2026	All approved purchase orders will be released to vendors by the Procurement Services Department for Funds 101-499
April 13, 2026	Distribution of Department Budget Allocations
April 17, 2026	Last day approved summer school purchase orders will be released to the vendor by the Procurement Services Department
	Release of campus enrollment projections to District Budget Committee and Funding Directors
	Release of Excel Worksheets to District Budget Committee for Budget Requests
	Release of Campus Budget Allocations
April 20, 2026	Release of projected revenues to Funding Directors
April 23, 2026	At Board Budget Committee Workshop #1 <ol style="list-style-type: none">1. Review Budget Process2. Review Current 2025-2026 Budget Status3. Presentation of 2026-2027 Enrollment Projections4. Overview of District Budget Committee5. Budget Goals and Timelines
April 30, 2026	Receive Preliminary Estimate of Property Values from Cameron County Appraisal District Department and Campus Budgets due to the Finance Department

BUDGET TIMELINE

May 2026

May 1, 2026 Adjust revenue budgets developed based on estimated tax values

May 7, 2026 At Board Budget Committee Workshop #2

1. TASB Pay Maintenance Study Presentation
2. Review and discuss staff reductions, if any
3. Board Input on Salary Increases

May 19, 2026 At Board Budget Committee Workshop #3

1. Discussion on Compensation Plan Changes and Proposed Salary Increases
2. Stipend recommendations/changes/additions/deletions

May 22, 2026 Last day to receive al orders at the warehouse. All Purchase Requisitions that did not receive a purchase order by the stated date will be cancelled.

May 29, 2026 Last day to receive Summer School orders (all funds) at the warehouse

BUDGET TIMELINE

June 2026

June 8, 2026

At Budget Committee Workshop #4

1. Discussion on Compensation Plan changes and proposed salary increases
2. 2026-2027 Proposed Budget Considerations

June 12, 2026

Post proposed budget on district website and publish Notice of Public Meeting to discuss the Budget and Proposed Tax Rate

June 23, 2026



At Special Called Meeting

1. Public hearing on 2026-2027 Budget and Tax Rate
2. Adopt 2026-2027 Budget (must be before adoption of tax rate)

BUDGET ADOPTION ILLUSTRATION

- June 12th
- Proposed Budget Posted on District Website
- Notice of Public Meeting to Discuss Budget and Proposed Tax Rate
- Notice must be published no more than 30 or less than 10 days before the date of meeting Identify efficiencies

JUNE 2026

SUN	MON	TUE	WED	THU	FRI	SAT
31	1	2	3	4	5	6
7	8	9	10	11	12 	13 10
14 9	15 8	16 7	17 6	18 5	19 4	20 3
21 2	22 1	23 	24	25	26	27
28	29	30	1	2	3	4



THANK
YOU

**“WE ARE COMMITTED TO TRANSPARENCY, RESPONSIBLE SPENDING
AND PRIORITIZING STUDENTS WHILE ADDRESSING FINANCIAL
REALITIES.”**

DR. ALDA T. BENAVIDES, INTERIM SUPERINTENDENT OF SCHOOLS

ROSARIO PEÑA, CHIEF FINANCIAL OFFICER

LYZETH F. ALAFFA, FINANCE DIRECTOR/BUSINESS MANAGER