Will Carleton Academy Board of Directors 2001 W Hallett Rd. Hillsdale, MI 49242 Board Regular Meeting February 12, 2019 Academy Workroom 5:15 PM

AGENDA NOTES

- 1. Call to Order
 Please let Brock or Sid know if you will not be present for the meeting.
- 2. Roll Call
- 3. Public Comments (Limited to Agenda Items only)
- 4. Approval of Agenda
- 5. Consent Agenda
 - A. Approval of Board Meeting Minutes of January 15, 2019
 Proposed minutes prepared by Carla Stewart and submitted to the ISD are included in the packet for your consideration.
- 6. Treasurer's Report
 - A. Monthly Financial Report for January 2019

 January 2019 monthly financial report prepared by Brian Beaudrie is attached for your consideration.
- 7. Business Items
 - A. Monthly Financial Report for January 2019—Action Recommendation: That the Board approve the January 2019 Monthly Financial Report.
 - B. Reenrollment, Open Enrollment, and Lottery Dates—Action
 Colleen has developed the following plan of action for Re-Enrollment of
 Current Students, Open Enrollment, and Random Selection Drawing dates:
 Re-Enrollment: February 4, 2019 to February 14, 2019
 Open Enrollment: April 17, 2019 to May 1, 2019
 Random Selection Drawing: May 1, 2019, 4:30 PM

Recommendation: That the Board approve the Re-Enrollment, Open Enrollment, and Random Selection Drawing dates as proposed.

C. Board Committee Reports—Information & Action
The weather has wreaked havoc on Committee meetings. Based on
communications with Committee Chairmen, you can anticipate reports
from the Policy Committee, Chris Busch and Sarah Hartzler, concerning
Policy additions and revisions and from the School Improvement
Committee, Lisa Roberts and Luke VanCamp, concerning the Teacher of
Tomorrow program.

- D. Alternative Teaching Pathway/Teachers of Tomorrow Program—Action Recommendation: That the Board approve participation on the Teacher of Tomorrow alternative certification program for qualifying teachers assigned to the Academy.
- E. ESP Review—Information I provided the Board with an often-used evaluation of Choice Schools. Brock asked Board members to share their thoughts with him for follow-up conversation. My big question is how can we serve you better?
- 8. Business Manager Reports
 - A. Director's Report

 Colleen will present her report to you at the Board meeting.
 - **B.** Management Report
 - (1) 2019-20 Budget Development Plan
 I will offer quick reminder of the budget development plan and the
 March 12 agenda item seeking Board budget ideas for the 2019-20
 school operating budget.
 - (2) Charter Contract Review
 Colleen and I will review documents related to the charter contract with you.
- 9. Extended Public Comment (Limited to Non-Agendaltems)
- 10. Board Comments
- 11. Reconfirmation of Next Board Meeting Date: Board Regular Meeting, March 12, 2019, 5:15 PM, Academy Workroom
- 12. Adjournment

Will Carleton Academy Board of Directors 2001 W Hallett Rd. Hillsdale, MI 49242 Board Regular Meeting February 12, 2019 Academy Workroom 5:15 PM

PROPOSED AGENDA

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- 2. Roll Call
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- 5. Consent Agenda
 - A. Approval of Board Meeting Minutes of January 15, 2019
- 6. Treasurer's Report
 - A. Monthly Financial Report for January 2019
- 7. Business Items
 - A. Monthly Financial Report for January 2019—Action
 - B. Reenrollment, Open Enrollment, and Lottery Dates-Action
 - C. Board Committee Reports-Information & Action
 - D. Alternative Teaching Pathway/Teachers of Tomorrow Program—Action
 - E. ESP Review—Information
- 8. Business Manager Reports
 - A. Director's Report
 - B. Management Report
 - (1) 2019-20 Budget Development Plan
 - (2) Charter Contract Review
- 9. Extended Public Comment (Limited to Non-AgendaItems)
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Individuals wishing to address the Board of Directors under Item 3 and 9 above are requested to sign in with the Recording Secretary prior to the start of the meeting. Individual comments are limited to no more than

three (3) minutes each and a total time allowance not to exceed thirty (30) minutes. The Board will not verbally respond to public comments but may follow up in the most appropriate and time-effective manner.

Complaints or concerns regarding Board members or school employees associated with the Academy shall first be addressed in writing and delivered to the Board President at least five (5) days prior to the Board meeting or such complaints or concerns shall not be heard by the Board.

This meeting is a meeting of the Board of Directors <u>in public</u> for the purpose of conducting the Academy's business and is not to be considered a meeting <u>of the public</u>. There is a time for public comment during the meeting as indicated on the agenda.

Individuals with special need accommodations should contact the Director's office at 517-437-2000 preferably five (5) business days prior to the meeting.

Proposed minutes of this meeting will be available for public inspection at the Office of the Director, Will Carleton Academy located at 2001 West Hallett Road, Hillsdale, MI 49242 eight (8) business days after the meeting.

Approved minutes are available within five (5) business days after the meeting at which they are approved [Open Meetings Act, Public Act 267]

Will Carleton Academy
Board of Directors
2001 W Hallett Rd.
Hillsdale, MI 49242
Regular Board Meeting
January 15, 2019
Room 16
5:15 PM

PROPOSED MINUTES

1. Call to Order

Board President Brock Lutz called the meeting to order at 5:18 PM.

2. Roll Call

Members Present: Brock Lutz, Sarah Hartzler, Rick Schaerer, Luke VanCamp, and

Don Westblade

Members Absent: Chris Busch and Lisa Roberts

Others Present: Brian Beaudrie, Sid Faucette, Carla Stewart, AJ Watkins, Melissa

Bowles, and Patrick Lucas

3. Public Comments (Limited to Agenda Items Only)

No comments

4. Approval of Agenda

It was moved by Hartzler and supported by Schaerer to approve the January 15, 2019 Regular Board Meeting Agenda as amended to note the need to amend November 13, 2018 meeting minutes in item 5, to add item 8. B. 3 PrepExpert Proposal, to delete item 11 Closed Session, and to renumber the items. The motion passed unanimously with 5 Ayes and 0 Nays.

5. Consent Agenda

It was moved by Schaerer and supported by VanCamp to approve the Consent Agenda to approve the Regular Meeting Minutes of the November 13, 2018 meeting as amended to correct membership on the Long Range Planning Committee to be Don Westblade (Chairman) and Rick Shaerer. The motion passed unanimously with 5 Ayes and 0 Nays.

6. Treasurer's Report

Brian Beaudrie reported that the SDS system was up and running. The monthly Financial Reports for November and December were presented.

7. Business Items

A. Monthly Financial Reports for November and December 2018
Board members had no further questions concerning the November 2018 and December 2018 Monthly Financial Reports.

It was moved by Hartzler and supported by Westblade to approve the monthly Financial Reports for November 2018 and December 2018. The motion passed unanimously with 5 Ayes and 0 Nays.

B. Alternate Teaching Pathway/Teachers of Tomorrow Program

Brock Lutz referred the proposal to the School Improvement Committee for a report at the February 12, 2019 Regular Board meeting. A definitive decision and vote is planned to take place at the next meeting.

C. Board Committee Project Assignments

Discipline Committee-Lisa Roberts and Brock Lutz(Chairman)

No meeting

Site Committee-Rick Schaerer and Luke VanCamp(Chairman)

Luke VanCamp discussed the Committee's written report. See attached.

Long Range Planning-Rick Schaerer and Don Westblade(Chairman)

No meeting

School Improvement Committee-Luke VanCamp and Lisa Roberts(Chairman)
No meeting

Policy Committee-Sarah Hartzler and Chris Busch(Chairman)

Brock Lutz read the report from Chris Busch. Dr. Busch expressed the need for an updated Board Policy Manual.

It was moved by Westblade and supported by Hartzler to approve the Board Policy Manual prepared by Clark Hill with the approval of Clark Hill as a provisional WCA Board Policy Manual provided it is substantially vetted and amended by June 1, 2019. The motion passed unanimously with 5 Ayes and 0 Nays.

The Board President then directed each committee to address the areas of the manual that pertain to them and present any suggested revisions to the board as a whole.

Curriculum Committee-Chris Busch and Sarah Hartzler(Chairman)

No meeting

Strategic Planning Committee-Don Westblade and Brock Lutz(Chairman)
Two areas of concentration

- 1) Getting students in and ensuring we are part of the conversation about schools in Hillsdale County. This will involve ensuring accurate information about us is out in the community and that we have a consistent message or "brand". This can be done by implementing an aggressive marketing plan. Sid Faucette will draw up a rough draft of a branding/marketing document.
- 2) Keeping students at our school for their entire educational experience. It is recommended to have a focus group of 6th, 7th, and 8th grade parents at which they are encouraged to have an honest discussion about what they are thinking for the future for their students.
- D. 2019-2020 Budget Development Plan

The Board will follow the recommended budget development plan as presented.

8. Business Manager Reports

A. Director's Report

Director Vogt's written report was presented to the Board.

It was moved by VanCamp and supported by Schaerer to grant a one-time exception to class size limitations to allow a sibling to enroll into the third grade classroom. The motion passed unanimously with 5 Ayes and 0 Nays.

In honor of Board Appreciation Month, each Board member received a WCA pullover from the school.

B. Management Report

1) MJ Management 401 (K) Status Report

Sid Faucette reported that the holdup of the distribution of the 401K from Principal has continued to be a frustration to staff. He and Brian Beaudrie continue to advocate on behalf of WCA employees to bring this to resolution.

2) Mid-Year Review

Sid Faucette asked the board for feedback as the board and management company have been working together for 6 months.

3) PrepExpert Proposal

Sid Faucette presented the Board with an opportunity for our students to participate in PrepExpert, an SAT prep program that guarantees a 200-point improvement in scores.

It was moved by Schaerer and supported by Hartzler to provide up to 50% of the cost to a maximum cost of \$5000 for participation by our high school students. The motion passed unanimously with 5 Ayes and 0 Nays.

9. Extended Public Comment

AJ Watkins, Parent Forum Board Liaison informed the Board of discussion at the PF meeting looking for an organizational chart that demonstrates how the Management Company, WCA Board and Administration share responsibilities. It was also suggested that the Choice employees responsible for WCA come to campus and go through the WCA 101 Powerpoint so they can gain an understanding of our unique school.

10. Board Comments

Brock Lutz stated that this is a good board with good ideas and they need to be asking honest questions and be willing to push back in regards to vision, messaging and the policy manual.

Sarah Hartzler thanked Sid Faucette and Colleen Vogt for working to add the After School Care program. It has been a tremendous help to her family. Don Westblade wished Brock Lutz a "Happy Birthday!" with singing and a cake.

11. Reconfirmation of Next Board Meeting Date:

Members agreed that the next regular meeting will be on February 12, 2019, 5:15 PM, Academy Workroom.

12. Adjournment It was moved by Westblade and sup The motion passed with 5 Ayes and	oported by Hartzler that the meeting be adjourne I 0 Nays. The meeting adjourned at 6:55 PM.
Proposed minutes respectfully submitted,	
Recording Secretary	Date: January 18, 2019
Approved by the Board of Directors at its _	meeting.
Board Secretary	Date:

WCA Site Committee Meeting

1-10-19

Present: Coleen Vogt, Rick Schaerer, and Luke VanCamp

Topics discussed:

- Science Lab Proposal: Coleen will investigate the cost of hubs to install in the existing science room.
- 2. Parking Lot: Luke will work on pricing and maintenance/upkeep of concrete and asphalt.
- 3. Discuss gymnasium expansion possibility.
- 4. Discuss the after school pick up procedure. Working on options to make line go smoother.

Will Carleton Academy Balance Sheet January 2019 (Unaudited)

Fund: General Fund

Assets Cash-Petty Cash-County National Cash-US Bank #142625000 Prepaid Expenses-Payroll and Benefits	300.00 425,500.14 350.05 73,000.00
Total Assets	499,150.19
Liabilities Accounts Payable Due To French Club	39,272.28 14,430.00
Total Liabilities	53,702.28
Fund Equity Beginning Fund Equity Change in Fund Equity	789,560.14
Total Fund Equity	445,447.91
Total Liabilities & Fund Equity	499,150.19

Will Carleton Academy Statement of Activities (Summary) January 2019 (Unaudited)

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Revenues Total Local Sources	1,913.00 186 965 66	20,716.08	28,155	(7,438.92)	74% 36%
l otal State Sources Total Federal Sources	367.49	557.02	85,799	(85,241.98)	1%
Total Revenues	189,246.15	770,191.29	2,171,705.00	(1,401,513.71)	35%
Expenditures	1,000	757 204 70	1 038 987	584 785 24	44%
Total Basic Programs Tatal Added Noods	9.460.12	97.378.48	253.147	155,768.52	38%
Total Added Meeds Total Support Septices - Pupil	598.54	1,851.11	2,616	764.89	71%
Total Support Services - Justinictional Staff	561.72	14,751.07	30,050	15,298.93	49%
Total Support Services - General Administration	12,911.13	86,440.31	163,750	77,309.69	23%
Total Support Services - School Administration	15,331.67	137,586.68	240,100	102,513.32	21%
Total Support Services - Business	14.83	8,211.90	8,000	(211.90)	103%
Total Operation and Maintenance of Plant	16,099.42	120,547.76	244,503	123,955.24	49%
Total Pupil Transportation Services	197.25	858.75	3,000	2,141.25	29%
Total Support Services - Central	1,446.75	42,404.80	77,000	34,595.20	22%
Total Athletic Activities	2,431.76	29,399.16	52,000	22,600.84	21%
Total Community Services	913.39	913.39		(913.39)	100%
Total Fund Modifications	19,109.10	116,758.32	214,500	97,741.68	54%
Total Expenditures	142,107.45	1,114,303.52	2,327,653.00	1,213,349.48	48%
Change in Fund Equity	47,138.70	(344,112.23)	(155,948)	(188,164.23)	
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Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Local Sources Interest Childcare Fees Competitive School Safety Grant Program Miscellaneous Other Total Local Sources	212.00 - 1,701.00 1,913.00	26.21 212.00 - 20,477.87 20,716.08	40 8,115 20,000 28,155	(13.79) 212.00 (8,115.00) 477.87 (7,438.92)	66% 100% 0% 102% 74%
State Sources Foundation Allowance 31A At-Risk Financial Analytic Tools Headlee Obligation for Data Collect Early Literacy Targeted Instruction High School Pupil Supports CTE Per Pupil Incentive Special Ed Total State Sources	179,966.83 4,432.37 441.14 587.95 953.13 130.11 49.99 404.14	719,867.31 17,560.17 441.14 2,349.74 6,361.80 521.48 199.98 1,616.57 748,918.19	1,984,043 48,148 - 6,275 15,000 - 4,285	(1,264,175.69) (30,587.83) 441.14 (3,925.26) (8,638.20) 521.48 199.98 (2,668.43) (1,308,832.81)	36% 36% 100% 37% 100% 100% 38% 36%
Federal Sources Title I Grant Title IIA Grant Title IV Grant REAP Grant Special Milk Program Total Federal Sources	- - - 367.49	- - - 557.02 557.02	29,677 8,304 10,000 34,818 3,000 85,799	(29,677.00) (8,304.00) (10,000.00) (34,818.00) (2,442.98) (85,241.98)	
Total Revenues	189,246.15	770,191.29	2,171,705	(1,401,513.71)	35%

Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Fund: General Fund	This Month	Λ-T-Ŋ	Budget	Difference	Percent
Instruction Basic Programs Elementary/Middle School Teacher Salaries (includes P.E., Art and Music) Assistant Salaries Substitute Salaries Benefits (related to teachers, assistants and substitutes) Teaching Supplies-General Miscellaneous Other Total Elementary	33,014.17 5,631.54 900.88 5,867.31 52.36 356.98 45,823.24	184,019.06 34,683.68 8,518.68 63,030.01 28,483.56 3,845.70 322,580.69	432,500 56,500 20,000 175,000 40,000 734,000	248,480.94 21,816.32 111,969.99 11,516.44 6,154.30 411,419.31	43% 61% 43% 36% 71% 38%
High School Teacher Salaries Teacher Benefits Tuition (Dual Enrollment Fees) HS Teaching Supplies HS Textbooks Miscellaneous Other Total High School	14,391.58 2,214.63 379.15 208.17 - 15.00 17,208.53	82,253.76 24,080.82 9,672.15 5,397.57 2,884.60 4,845.49 129,134.39	190,000 70,000 17,500 7,500 3,000 11,500	107,746.24 45,919.18 7,827.85 2,102.43 115.40 6,654.51 170,365.61	43% 34% 55% 72% 96% 42%
Summer School Teacher Salaries Teacher Benefits Total Summer School Total Basic Programs	- 63,031.77	4,800.00 686.71 5,486.71 457,201.79	4,800 687 5,487 1,038,987	0.29 0.29 0.29 581,785.21	100% 100% 100% 44%

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Addad Moods					
Audeu Needs Teacher Salany - Snecial Ed	1,153.85	8,653.85	15,000	6,346.15	28%
Teacher Benefits - Special Ed	144.69	3,128.24	000'9	2,871.76	25%
Assistant Salaries - Special Ed	1,578.97	10,589.24	18,500	7,910.76	21%
Assistant Benefits - Special Ed	202.09	3,651.99	12,500	8,848.01	78%
CI Classroom	•	20,888.94	70,000	49,111.06	30%
Assistant Salaries - 31a	1,915.35	10,527.35	38,648	28,120.65	27%
Assistant Benefits - 31a	245.22	3,644.52	9,500	5,855.48	38%
Teacher Salary - REAP	1,384.62	10,384.60	18,000	7,615.40	28%
Assistant Salaries - RFAP	287.50	837.50	7,000	6,162.50	12%
Renefits - RFAP	210.46	3,864.49	9,818	5,953.51	39%
Teacher Salary - Title I	2,076.93	15,576.92	27,000	11,423.08	28%
Teacher Benefits - Title I	260.44	5,630.84	10,881	5,250.16	25%
Title I Supplies	•		300	300.00	%0
Title IV Supplies		1	10,000	10,000.00	%0
Total Added Needs	9,460.12	97,378.48	253,147	155,768.52	38%
Total Instruction	72,491.89	554,580.27	1,292,134	737,553.73	43%
Support Services - Pupil	598.54	1,851.11	2,616	764.89	71%
Total Support Services - Pupil	598.54	1,851.11	2,616	764.89	71%

Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Support Services - Instructional Staff Professional Development Library Salaries Library Benefits Library Supplies Special Ed Supervision Total Support Services - Instructional Staff	- 485.85 62.22 13.65 - 561.72	9,274.78 4,081.44 544.33 775.52 75.00 14,751.07	15,000 9,250 1,300 2,000 2,500 30,050	5,725.22 5,168.56 755.67 1,224.48 2,425.00 15,298.93	62% 44% 42% 39% 3% 49%
Support Services - General Administration Legal Services Audit Services Policy Manual Updates Management Services Fee Oversight Services Fee	7,500.00 5,411.13	1,503.80 7,856.00 - 52,500.00 21,644.51 2,936.00	2,000 8,850 1,900 87,850 59,650 3,500	496.20 994.00 1,900.00 35,350.00 38,005.49 564.00	75% 89% 0% 60% 36% 84%
Total Support Services - General Administration	12,911.13	86,440.31	163,750	69:608'22	53%
Support Services - School Administration Principal Salaries Secretary Salaries Principal/Secretary Benefits Postage Equipment Lease Office Supplies Dues and Fees Miscellaneous Other Total Support Services - School Administration	6,923.07 3,724.08 2,069.83 1,508.56 427.93 678.20	52,723.09 36,283.03 28,012.50 645.62 11,186.73 5,973.31 69.00 2,693.40	90,000 60,000 53,000 2,000 20,000 10,000 5,000	37,276.91 23,716.97 24,987.50 1,354.38 8,813.27 4,026.69 31.00 2,306.60	59% 60% 53% 32% 56% 60% 69% 54%

Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Support Services - Business Bank Fees Dues & Fees	14.83	227.90 7,984.00	500,7	272.10 (484.00)	46% 106%
Total Support Services - Business	14.83	8,211.90	8,000	(211.90)	103%
Operation and Maintenance of Plant	0	0 0 0	3	1	Č
Janitor Benefits	0,433.00	7 189 42	24,000 16,500	93,641.67	20% 44%
Telephone and Internet	622.05	3,132.06	6,500	3,367.94	48%
Water and Sewer	•	1,333.50	3,000	1,666.50	44%
Waste and Trash Disposal	330.00	3,133.94	7,000	3,866.06	45%
Property and Liability Insurance	1,820.07	12,493.07	18,000	5,506.93	%69
Building Maintenance	90.00	10,457.93	27,000	16,542.07	39%
Lawn Care/Snow Removal		3,508.70	000'9	2,491.30	28%
Gas	4,848.61	9,648.40	16,500	6,851.60	28%
Electricity		14,689.12	35,000	20,310.88	42%
Janitor Supplies	672.61	6,603.49	20,000	13,396.51	33%
Capital Outlay	1	•	5,003	5,003.00	%0
Total Operation and Maintenance of Plant	16,099.42	120,547.76	244,503	123,955.24	49%
Pupil Transportation Services	2. 2. 7. 7. 7.	0	Ċ	, , , , , , , , , , , , , , , , , , ,	ò
Fupil Transportation by Contract Carrier	197.25	858.75	3,000	2,141.25	29%
lotal Pupil Transportation Services	197.25	858.75	3,000	2,141.25	79%

Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Fund: General Fund	This Month	Y-T-D	Budget	Difference	Percent
Support Services - Central Marketing Prof Development Personnel Recruitment Fingerprinting Technology Services Total Support Services - Central	167.09 1,279.66 1,446.75	18,500.14 1,387.78 1,965.92 585.84 19,965.12 42,404.80	25,000 5,000 2,500 500 44,000	6,499.86 3,612.22 534.08 (85.84) 24,034.88 34,595.20	74% 28% 79% 117% 45%
Athletic Activities Athletic Director Salary Coaches Salaries Benefits - Coaches / AD Athletic Referees Athletic Supplies Athletic Dues and Fees	757.26 800.00 199.50 - 675.00	4,320.71 9,650.00 1,859.36 3,710.00 8,616.09 1,243.00	12,000 20,000 3,500 5,000 10,000	7,679.29 10,350.00 1,640.64 1,290.00 1,383.91 257.00	36% 48% 53% 74% 86% 83%
Total Athletic Activities Total Supporting Services	2,431.76	29,399.16	52,000	22,600.84 378,967.46	57%
Community Services Latchkey Salaries Latchkey Benefits Latchkey Supplies Total Community Services	590.98 75.67 246.74 913.39	590.98 75.67 246.74 913.39		(590.98) (75.67) (246.74) (913.39)	100% 100% 100% 100%
Fund Modifications Transfer to Debt Service Fund Total Fund Modifications	19,109.10	116,758.32 116,758.32	214,500	97,741.68	54% 54%
Total Expenditures	142,107.45	1,114,303.52	2,327,653	1,213,349.48	48%
Change in Fund Equity	47,138.70	(344,112.23)	(155,948)	(188,164.23)	

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Will Carleton Academy Check Register Report January 1, 2019 - January 31, 2019

Check Date Check	Vendor Name	Description	Amount
1/8/2019 20190	Cheryl Balcomb	Elementary Teaching Supply	52.36
1/8/2019 20191	Choice Schools Associates LLC	Bonus Payroll for December 21, 2018 (actual)	14.434.26
	Choice Schools Associates LLC	Payroll for December 28, 2018 (actual)	16,305.90
1/8/2019 20191	Choice Schools Associates LLC	Payroll for December 14, 2018 (actual)	(20,409.28)
	Choice Schools Associates LLC	Management Fee for January 20189	7,500.00
	Choice Schools Associates LLC	Employee Benefits for February 2019 (estimate)	10,000.00
1/8/2019 20191	Choice Schools Associates LLC	Payroll for February 8, 2019 (estimate)	30,000,00
1/8/2019 20191	Choice Schools Associates LLC	Payroll for February 22, 2019 (estimate)	30,000.00
	City of Hillsdale	Exploration Transportation	186.75
1/8/2019 20193	Comcast	Telephone and Internet	22.21
	Current Office Solutions	General Office Supply	49.54
	D & D Maintenance Supply	Janitor Supplies	368.24
	Educational Reporting Solutions	Technology Support Services - January	1,279.66
	Foley & Robinette, P.C.	Legal Services	474.01
	Hillsdale Market House	Milk fo 1/7/19-1/11/19	25.00
	Hillsdale Market House	Milk fo 1/7/19-1/11/19	75.00
	Hillsdale Market House	Glft Cards	250.00
	HOPE for Developmental Disabilities	August/September 2018	2,750.00
	HOPE for Developmental Disabilities	October 2018	2,750.00
	HOPE for Developmental Disabilities	November 2018	2,750.00
	HOPE for Developmental Disabilities	December 2018	2,750.00
	Jackson County ISD	Technology Support Services	5,503.75
	JC's Locks & Keys	Lock Repair	90.00
	John Deere Financial	JD 2025 Payment	361.90
	Michigan Gas Utilities	Gas	337.91
	Michigan Gas Utilities	Gas	3,151.44
	Patricia Charlton	Reading Awards	14.43
	Pitney Bowes Global Financial Services LLC	Postage Machine Lease	38.42
	Smith's Flowers Town & Country	Miscellaneous Other	144.00
	U.S. Bank Equipment Finance	Copier Lease	461.15
	Verizon Wireless	Telephone and Internet	89.69
	Walmart Community	Building Maintenance	352.77
	Walmart Community	Miscellaneous Other	256.04
	Walmart Community	Teaching Supplies	343.35
	Walmart Community	Office Supplies	17.52
	Walmart Community	Athletic Supplies	18.90
တ		Marketing	292.50
o 0	Will Carleton Academy Parent Forum	C.Balcomb - Fingerprint	61.75
1/23/2019 20212	American Copper & Brass, LLC	Vacuum Breaker Kit	18.60

141.72 416.38 800.00 5.72 76.90 14,500.37 13,620.21 50.00 2,983.53 250.00 197.25 295.92 109.15 81.02 42.08 81.54 355.85 250.00 1,820.07 66.00 21.00 77.45 115.17	234.01 124.40 233.66 232.15 88.28 50.95 63.70 700.15 598.54 75.00 50.00 6.98 675.00 396.00 29.62 1,119.61 181.25 27.00 476.46 476.46
Boys Basketball Warm Up Pants Elementary Teaching Supplies Hudl Program Postage Teaching Supplies Employee Benefits for December 2018 (actual) Payroll for January 11, 2019 (actual) Prof Development - 1st Grade Trainings Prof Development - Choice University Prof Development - MAPSA Exploration Transportation Telephone and Internet General Office Supplies General Office Supplies Lables & Tape Dry Erase Markers - Stock Cleaning Supplies & Garbage Bags Data Warehouse Agreement Property and Liability Ins. French Wordly Wise Amos Fortune Free Man Heart of Darkness Strawberry Gril Awakening Water and Sewage - December 2018 Electricity - December 2018	Electricity - December 2018 Aid Q1/14/19 - 01/18/19 Milk 01/14/19 - 01/18/19 Milk 01/14/19 - 01/18/19 Additinal Milk for 01/07/19 - 01/11/19 HS Basketball Warm Ups Janitor Supplies Cav Computer Board Appreciation Apparal Monthly news Summaries for French Copier Lease
Angela Draper Cardmember Service Choice Schools Associates LLC Current Office Solutions Current Office Solutions D & D Maintenance Supply Eidex LLC EMC Insurance Companies Fluency Matters Follett School Solutions, Inc. Fillisdale BPU Hillsdale BPU	Hillsdale BPU Hillsdale Market House Hodz Designs Hodz Designs Hodz Designs Teacher Synergy, LLC TIAA Commercial Finance, Inc.
1/23/2019 20213 1/23/2019 20214 1/23/2019 20214 1/23/2019 20214 1/23/2019 20215 1/23/2019 20215 1/23/2019 20215 1/23/2019 20215 1/23/2019 20216 1/23/2019 20218 1/23/2019 20218 1/23/2019 20218 1/23/2019 20218 1/23/2019 20218 1/23/2019 20223 1/23/2019 20223	

Will Carleton Academy Balance Sheet January 2019 (Unaudited)

Fund: Debt Service Fund

82,491.73 20,147.13 205,900.75 366.74	308,906.35	1 1	ı	323,921.37 (15,015.02)	308,906.35	308,906.35
Assets US Bank #142625001 - Interest Fund US Bank #142625002 - Principal Fund US Bank #142625003 - Reserve Fund US Bank #142625004 - Expense Fund	Total Assets	Liabilities Accounts Payable Due to General Fund	Total Liabilities	Fund Equity Beginning Fund Equity Change in Fund Equity	Total Fund Equity	Total Liabilities & Fund Equity

Will Carleton Academy Statement of Activities (Detail) January 2019 (Unaudited)

Statement of Activities (Detail) January 2019 (Unaudited)	() 	
Fund: Debt Service Fund	This Month	Y-T-D
Incoming Transfers and Other Transactions Interest Transfer From General Fund Total Incoming Transfers and Other Transactions	19,109.10	384.96 116,758.32 117,143.28
Total Revenues	19,109.10	117,143.28
Debt Service Principal on Bonds Principal on Loans Interest on Bonds Trustee and Other Fees Total Debt Service Total Expenditures	361.90	50,000.00 2,558.30 77,600.00 2,000.00 132,158.30
Change in Fund Equity	18,747.20	(15,015.02)

Alternative Teaching Pathway Programs Comparison

	Teachers of Tomorrow	Professional Innovators in Teaching	Schoolcraft College
How to apply	Online Self interest	Online Self Interest Recommendation by host school highly recommended.	Online
Application Fee	Free	Free	Free
Enrollment Fee	\$295	Free	Included in tuition
Program Fee	\$5,205	\$7,500	Between \$9,600- \$11,000 depending on residential status and program being pursued.
Timeline for payment	Spread out over your first year as a salaried teacher, for 15 months.	Due by July 31, 2018	Payment is due at time of course registration.
Admission Requirements	 Bachelor's Degree from an accredited university with a minimum of 2.95 GPA Interview with Program Advisor Passing score on Electronic Screening Instrument Passing score on MTTC subject area(s) 	 Bachelor's Degree from an accredited university with a minimum of 2.95 GPA Passing score on Basic Skills (SAT) Passing score on MTTC subject area(s) Pass criminal background check 	 Bachelor's Degree from an accredited university with a minimum 3.0 GPA Passing score on Basic Skills (SAT) Passing score on MTTC subject area(s) Pass criminal background check Demonstrate the social, emotional, and professional

Alternative Teaching Pathway Programs Comparison

			behaviors consistent with those of professional educators.
Application schedule	Apply anytime	March 12-March 31: Application Period April 6: Candidates are notified of application status May 5: Deadline for SAT testing (if required) May 20: Deadline for MTTC testing May 31: Deadline for background check	New cohorts are beginning each semester: Spring, Fall, and Winter.
What is included?	100% self-paced, online training Ongoing support from Program Advisors A personalized education plan to track your progress to certification	Access to a cohort coach and school-provided mentor Access to professional development opportunities, academic resources, instructional strategies Real classroom time - placement in a classroom as a lead teacher in the area of endorsement Regular and timely feedback	Each new ARC teacher is provided ongoing support of a college supervisor, a building-based peer mentor, and professional development coursework during the initial three years of teaching.
Length of program	Self-paced coursework	3 years total 1 year of intense coursework	Upon completion of the pre-certification courses (offered in the evening at the

Alternative Teaching Pathway Programs Comparison

		 Followed by 2 years of professional cohort learning participation 	Livonia campus), Schoolcraft College will recommend the candidate for the Interim Teaching Certificate.
			Following three years of successful teaching with the certificate and completion of the program, the ARC teacher will be recommended for the Michigan Standard Teaching Certificate.
			requirements must be completed within 5 years of admission to the program.
Program completion	After 3 years of effective evaluations and meeting all program requirements, you are recommended for Standard Teaching Certification	After 3 years of effective evaluations, you are recommended for Standard Teaching Certification	After 3 years of effective evaluations, you are recommended for Standard Teaching Certification
Contact information for questions	https://michigan.teac hersoftomorrow.org/ 866-441-7076	http://info.charterscho ols.org/professional- innovators-in- teaching-contact-us	734-462-4426 answers@schoolcr aft.edu