



**Columbia Gorge**  
**Education Service District**

# **2025-2026**

# **Local Service Plan**

Adopted by the Columbia Gorge ESD Board of Directors  
December 18, 2024

## Executive Summary

### Dear Superintendents and Board Members:

Columbia Gorge ESD (CGESD) is proud to present the 2025-2026 Local Service Plan (LSP). The LSP is a product of our ongoing collaboration with school districts to deliver services that are responsive to districts' individual and collective needs. We strive to provide flexibility in choices, while maintaining service quality, stability, and leveraging regional advantages in cost effectiveness and increased opportunities for children, students, and families in the communities we serve. The 2025-2026 LSP includes the ESD's Student Success Act Comprehensive Support Plan developed from the top priorities identified by component districts for assisting with development and implementation of their Student Investment Account plans for implementing the Student Success Act.

Columbia Gorge ESD utilizes General Funds to provide services required by the LSP process for the Hood River County, North Wasco County, Dufur and South Wasco County School Districts. Columbia Gorge ESD works to meet the challenge of its mission by providing quality services to its constituent districts. Serving about 9,251 weighted average daily membership, the ESD provides resolution services per ORS 334.175(2): Special Education, Technology, School Improvement Services, Administrative and Support, other services as provided by state or federal law and, and additional services in areas that align with its mission.

This 2025-2026 LSP represents the continued commitment of our organization to provide quality and responsive services aligned with Oregon's initiatives. On behalf of the Columbia Gorge ESD board and administrative leadership, I would like to recognize that our success is due to the work of our staff in cooperation with our component districts. It is through staff's service, responsiveness, and expertise – with a focus on customer support and satisfaction – that we have established and continuously built our value on doing what is best for children, families, and our communities.

**Dana Pedersen, Superintendent**

## **ORS 334 – Local Service Plan Requirements**

**ORS 334.005 specifies that the mission of education service districts is to assist school districts and the Department of Education in achieving Oregon’s educational goals by providing equitable, high quality, cost-effective and locally responsive educational services at a regional level.**

**The Columbia Gorge ESD local service plan must include at least the following services as defined in ORS 334.175:**

- A. Programs for children with special needs, including but not limited to special education services and services for at-risk students.
- B. Technology support for component school districts and the individual technology plans of those districts, including but not limited to technology infrastructure services, data services, instructional technology services and distance learning.
- C. School improvement services for component school districts, including but not limited to:
  - a. Services designed to support component school districts in meeting the requirements of state and federal law;
  - b. Services designed to allow the education service district to participate in and facilitate a review of the state and federal standards related to the provision of a quality education by component school districts;
  - c. Services designed to support and facilitate continuous school improvement planning;
  - d. Services designed to address schoolwide behavior and climate issues; **and**
  - e. Services designed to support career and technical education.
- D. Administrative and support services for component school districts, including but not limited to services designed to consolidate component school district business functions, liaison services between the Department of Education and component school districts and registration of children being taught by private teachers, parents or legal guardians pursuant to ORS 339.035 (Teaching by private teacher, parent or guardian).
- E. Other services that an education service district is required to provide by state or federal law, including but not limited to services required under ORS 339.005 (Definition for ORS 339.040 and 339.125) to 339.090 (Determination of compliance).

### **The goals of these services are to:**

- Assist component school districts in meeting the requirements of state and federal law;
- Improve student learning;
- Enhance the quality of instruction provided to students;
- Enable component school districts and the students who attend schools in those districts to have equitable access to resources;
- Maximize operational and fiscal efficiencies for component school districts.

### **Local Service Plan Approval Process**

The Local Service Plan must be approved by the school boards representing two-thirds of the component districts, with at least 50 percent of the students, must vote in favor of the plan.

### **Local Service Plan Amendment Process**

An approved local service plan may be amended at any time by the affirmative vote of at least two thirds of the boards of the ESD's component school districts, representing at least 50 percent of the total number of students enrolled in component school districts of the ESD.

### **Timeline for Local Service Plan Development and Approval**

Starting in October	Review current Local Service Plan model and any suggested modifications based on input from component school district directors, business officials, and superintendents.
November/December	Local Service Plan submitted to component school district superintendents.
December/January	Local Service Plan submitted to Columbia Gorge ESD Board for approval.
January/February	Local Service Plan submitted to component school district boards for approval.
January/February	Component school district boards take formal action on Local Service Plan and submit resolutions to Columbia Gorge ESD.
By March 1st	Approval cycle completed.

## 2025-2026 Local Service Plan Resolution Services

COMPONENT DISTRICTS	2024-2025 ADMw*	2024-2025 ESD State School Funds**	Date of Plan Approval
Hood River County School District	4,758	\$2,314,257	
North Wasco County School District	3,626	\$1,763,787	
Dufur School District	471	\$229,143	
South Wasco County School District	396	\$192,684	
<b>TOTAL ADMw:</b>	<b>9,251</b>	<b>\$ 4,499,871</b>	

Based ADMw and Funding projections as of December 10, 2024

### STATE LOCAL SERVICE PLAN GOALS: ORS 334.175 (1)

- 1) Assist component school districts in meeting the requirements of state and federal law;
- 2) Improve student learning;
- 3) Enhance the quality of instruction provided to students;
- 4) Enable component school districts and the students who attend schools in those districts to have equitable access to resources; and
- 5) Maximize operational and fiscal efficiencies for component school districts.

**PROGRAMS FOR CHILDREN WITH SPECIAL NEEDS SERVICES: ORS 334.175 (2)(a)**

Service	State Goal Addressed (Numbers 1 – 5 above)	Projected Funding & Source		Brief Description of Service
		ESD State School Funds	Contract or Grant	
Early Intervention (EI) /Early Childhood Special Education (ECSE) Assessment	1,2,3,4,5	North Wasco Dufur South Wasco	No	Identification of children eligible for early intervention/early childhood special education is the responsibility of the local districts. ESD staff provide the child find activities (including screening and evaluation of children from birth to age five) for all the districts in Wasco County. This is a 12-month assessment program.
Speech-Language Therapy Services	1,2,3,4,5	South Wasco	Dufur South Wasco	Provides personnel for speech-language pathology services to designated students.
Evaluation Specialist/School Psychological Services	1,2,3,4,5	North Wasco Dufur South Wasco	No	Provides qualified, licensed staff to serve districts with initial and re evaluations, written reports, input into special education eligibility, behavior interventions/consultations and risk/threat assessments. These services are available to children from birth to 21.
Occupational Therapy/ Physical Therapy Services	1,2,3,4,5	North Wasco Dufur South Wasco	No	Provides qualified, licensed staff to work with students in developing, implementing, coordinating and documenting physical and occupational therapy services including screening, evaluation, identification, intervention, and progress monitoring, and reporting.

**TECHNOLOGY SERVICES: ORS 334.175 (2)(b)**

Service	State Goal Addressed (Numbers 1 – 5 above)	Projected Funding & Source		Brief Description of Service
		ESD State School Funds	Contract or Grant	
Desktop Support	1,2,3,4,5	North Wasco Hood River	Potential	<p>Provides skilled computer technicians to deliver comprehensive support to end-users. Specific services include:</p> <ul style="list-style-type: none"> <li>● Hardware and software troubleshooting</li> <li>● Technology maintenance and equipment upgrades</li> <li>● Management of: <ul style="list-style-type: none"> <li>○ Computer workstations and laptops</li> <li>○ Networked printers</li> <li>○ Telecommunication systems</li> <li>○ Display devices, such as projectors and TVs</li> <li>○ Other technology-related devices, including mobile devices</li> </ul> </li> <li>● Development and implementation of regional hardware and software standards</li> <li>● eFax implementation and administration</li> </ul>

Server Administration	1,2,3,4,5	<p>North Wasco Dufur South Wasco</p>	Potential	<p>Provides a server administrator to assist with the installation, management, and support of servers.</p> <p>Specific services include:</p> <ul style="list-style-type: none"> <li>● Configuration and maintenance of: Active directory, DHCP, DNS, Microsoft Cloud-Based Active Directory, file servers, print servers, SCCM, phone, and imaging servers</li> <li>● External DNS Services</li> <li>● Hosts/manages web-based work order management system</li> <li>● Microsoft and Google Administration configuration and management</li> <li>● Server Host installation and support</li> <li>● Virtual Server setup, configuration, and administration</li> <li>● Immutable data backup setup, configuration, maintenance, and administration</li> <li>● Security camera systems configuration and support</li> <li>● Cloud-Based VoIP phone services</li> <li>● Plan and implement server upgrades, maintenance fixes, and vendor-supplied patches within change control guidelines, including the design and review of new server systems, applications, and hardware.</li> </ul>
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<p>Internet Connectivity and Network Administration</p>	<p>1,2,3,4,5</p>	<p>North Wasco Dufur South Wasco</p>	<p>Columbia Gorge Community College</p>	<p>The Nine Net Agreement provides internet connectivity and network administration to the districts in Wasco County, Columbia Gorge Community College, and Columbia Gorge ESD. All connectivity expenses to each district’s drop point are covered by this resolution service based upon usage from the prior school year. Circuit costs include Ethernet and fiber connections. Service costs include up to 5 Gbps Internet connectivity.</p> <p>Network administration costs include:</p> <ul style="list-style-type: none"> <li>● ISP Service and Support</li> <li>● Router, wireless, and switch configuration, support and maintenance</li> <li>● Network connectivity between districts and to/from the Internet</li> <li>● WAN and LAN bandwidth analysis/tracking and prioritization</li> <li>● Phone routing</li> <li>● Firewall Services</li> <li>● SNMP monitoring and management</li> <li>● Premise wiring design, identification, and testing</li> <li>● Plan and implement network maintenance solutions, including vendor-supplied patches, in accordance with established change control procedures.</li> <li>● Design and execute modifications to the network topology, with a focus on enhancing resilience, optimizing performance, and minimizing downtime.</li> <li>● Develop and implement redundant internet connectivity strategies, ensuring continuous network availability and leveraging E-Rate funding to sustain and support the infrastructure.</li> </ul>
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Cybersecurity Services	1,2,3,4,5	<p>North Wasco Dufur South Wasco</p>	Columbia Gorge Community College	<p>The CyNet Program Agreement provides Cyber Security planning, implementation, and administration to the districts in Wasco County, Columbia Gorge Community College, and Columbia Gorge ESD. All software and hardware solutions are covered by this resolution service based upon user and/or device counts from the prior school year. Software costs include Multi-Factor Authentication, internet filtering, virus detection and response, and other applications that support a strong cybersecurity posture. Hardware cost would include parts of the immutable data backup services.</p> <ul style="list-style-type: none"> <li>● Spam/Virus filtering of e-mail</li> <li>● Virus protection standardization and virus definition maintenance</li> <li>● CIPA-compliant content filtering (browser traffic) and reporting</li> <li>● Cybersecurity Incident Planning documentation, administration, and testing</li> <li>● Business Continuity of Operations development and support</li> <li>● Cybersecurity Assessment</li> <li>● Maintains compliance with Cybersecurity insurance requirements</li> <li>● Follows guidelines set by CISA and NIST cybersecurity frameworks</li> </ul>
Related Technology Services	1,2,3,4,5	Hood River	Potential	Provides for or assists districts in the utilization and coordination of instructional assessment and information systems, including systems which track student and school performance

Technology Direction	1,2,3,4,5	North Wasco		<p>Provides a technology director to make decisions regarding the purchase and management of equipment, creation of new systems, and to lead/direct the technology department workforce. Specific services include:</p> <ul style="list-style-type: none"> <li>● Direct the operations of the Department of Technology Services within collective bargaining contracts, board policies, and administrative rules.</li> <li>● Submit budget information to the Superintendent to assure efficient and effective operation of the department within the established budget.</li> <li>● Supervise, evaluate, and make recommendations to the Superintendent regarding selection, assignment and other personnel matters related to Technology staff.</li> <li>● Provide Superintendent and Board with information related to technology changes and advancements.</li> <li>● Provide leadership in technology areas such as: evaluation of new advances in technology, development of new/improved programs and services, strategic planning, writing policies related to technology, marketing, cooperative ventures, and application development.</li> <li>● Research solutions to technology problems including new hardware and software technology to support our educational missions, and the overall IT infrastructure.</li> <li>● Provide leadership in server upgrades, network infrastructure improvements, cybersecurity posture improvements, updating and patching within change control guidelines and policies, , applications, and technology hardware.</li> <li>● Develop strategies for application implementations; coordinating the design of the infrastructure required to support those strategies.</li> <li>● Conduct capacity planning.</li> <li>● Process, procedure, and policy development focused on technology support and services</li> </ul>
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**SCHOOL IMPROVEMENT SERVICES: ORS 334.175 (2)(c)(A-E)**

Service	State Goal Addressed (Numbers 1 – 5 above)	Projected Funding & Source		Brief Description of Service
		ESD State School Funds	Contract or Grant	
Education and Innovation Services	1,2,3,4,5	North Wasco Dufur South Wasco Hood River	Multiple	Provides services to support component districts in the implementation of state and federal standards related to the provision of a quality education; provides mentoring program to support mentors and provide mentoring to teachers new to the profession; provide technical assistance for Title III and support ELL instruction; provide technical assistance to small districts with data collection, analysis, application completion and reporting for specific grants through ODE.
Regional Grant and Initiative Coordination	1,2,3,4,5	North Wasco Dufur South Wasco Hood River	Potential	The Oregon Legislature directed the Educator Advancement Council to create Regional Educator Networks (RENs) towards supporting high-quality educator preparation and ongoing, <a href="#">effective professional learning</a> and support for educators. The mission and vision of the RENs are to support educators from recruitment to retirement through ongoing professional learning, mentoring, and career advancement opportunities that can lead to high-quality educators in every classroom across Oregon. <ul style="list-style-type: none"> <li>- Mentor Grant</li> <li>- Grow Your Own Grant</li> </ul>

**ADMINISTRATIVE SERVICES: ORS 334.125 (9); ORS 334.175 (2)(d)**

Service	State Goal Addressed (Numbers 1 – 5 above)	Projected Funding & Source		Brief Description of Service
		ESD State School Funds	Contract or Grant	
Business Services	1,2,3,4,5	Hood River	No	Provides for, or assists, school district staff in all areas of fiscal services and financial management.
			Yes	Comprehensive E-Rate management services: procurement, contracts, form processing, USAC invoicing, auditing, appeals, post commitment changes, etc.
			Yes	Selective financial services. Include, but not limited to: Accounts Payable, Accounts Receivable, Payroll, Grant Management, Medicaid billing. Available services will be developed and negotiated on a per district basis.
Home School and Attendance (ORS 339.035; OAR 581-024-0255)	1,2,5	All	No	Columbia Gorge ESD provides a centralized registration process for students residing within Hood River and Wasco Counties. Registration is required for all students ages 6 through 18 who are not enrolled in either public or private schools.
		Dufur South Wasco	No	The Columbia Gorge ESD can provide attendance supervisors for component school districts of less than 1,000 ADM.

## Regional Initiatives

<p>Early Learning Hub and Parenting Education Hub Coordination</p>	<p>1,2,3,4</p>	<p>No</p>	<p>Yes</p>	<p>Columbia Gorge ESD provides the coordination and operational support for the Four Rivers Early Learning and Parenting Education Hubs. The Director is responsible for providing leadership with the Hub Team and across the Hub's five counties working with the legislatively mandated governance board, service providers, and partners including: health; early education and pre-kindergarten; K-12 education; social/human services; community; business; and parent representatives. The Hub works to elevate family voice through the Parent Leadership Council. The Hubs work to support the normalization of parent education, foster stable and attached families where children thrive, and the coordination of services across the region. The hub is also participating in Preschool Promise as a portal for recruitment and increasing access to publicly funded preschool through the coordination of enrollment efforts. Birth to five Early Literacy will continue to be a focus of Hub work.</p>
<p>STEM Hub Coordination</p>	<p>1,2,3,4,5</p>	<p>No</p>	<p>Yes</p>	<p>The Columbia Gorge STEM Hub includes Hood River, Wasco, Sherman, Wheeler, and Gilliam counties. The Hub is funded by ODE STEM network and innovation funds, foundation grants, and corporate donations; it operates through collective impact. Working with many partners, with school districts being among the most crucial collaborators, the Columbia Gorge STEM Hub strives to ensure that all Gorge youth are STEM Literate and Future Ready Learners. A three-pronged approach includes empowering educators, informing the community, and engaging partners.</p>

Columbia Regional Educator Network	1,2,3,4,5	No	Yes	<p>The Oregon Legislature directed the Educator Advancement Council to create Regional Educator Networks (RENs) towards supporting high-quality educator preparation and ongoing, <a href="#">effective professional learning</a> and support for educators. The mission and vision of the RENs are to support educators from recruitment to retirement through ongoing professional learning, mentoring, and career advancement opportunities that can lead to high-quality educators in every classroom across Oregon. Each REN establishes regional priorities to localize how investments are made by centering educator experiences/needs.</p> <p>Columbia REN supports the 10 partner districts to increase access to and improve professional learning systems for educators, this includes (but is not limited to) access to:</p> <ul style="list-style-type: none"> <li>● Coaching and technical assistance</li> <li>● Region wide professional learning events</li> <li>● PD, community of practice, PLC development and/or implementation support or facilitation</li> <li>● Coaching, technical assistance, and/or facilitation of data, community engagement, information gathering routine development support (data collection, feedback, community engagement, data review/synthesis protocols, evaluation, and decision-making routines)</li> <li>● Grant funding for school program innovations aligned to CREN priorities.</li> </ul>
Student Health Services	1,2,3,4,5	Hood River	Sherman County	Columbia Gorge ESD will provide nursing services to Hood River County School District. A variety of contracts and grants through ODE, OHA, and Google will support nursing services, school based health center services, telehealth, and mental health services in all districts.

21st Century	1,2,3,4,5	No	Yes	<p>This federal Title grant enables Columbia Gorge ESD to serve as the fiscal agent and provide program oversight for after-school programs in Dufur, South Wasco, and North Wasco County School Districts. These programs, established in community learning centers, focus on helping students in low-income schools achieve academic success through evidence-based practices and extended learning opportunities.</p>
McKinney-Vento	1,2,3,4	No	Yes	<p>This grant provides resources to Wasco County school districts to support students experiencing homelessness who qualify under the McKinney-Vento Act. It assists with coordinating resources and maintaining a clothing closet to meet immediate needs. This grant also provides support by connecting families to district services and community resources, ensuring they have access to the assistance they need. The program helps families connect to additional community resources, including linking them to districts for services, and provides supplemental services to address specific needs. This federal Title grant enables Columbia Gorge ESD to serve as the fiscal agent and provide program oversight for after-school programs in Dufur, South Wasco, and North Wasco County School Districts. These programs, established in community learning centers, focus on helping students in low-income schools achieve academic success through evidence-based practices and extended learning opportunities.</p>



Migrant Education Services	1,2,3,4,5	No	<p>Yes</p> <p>Regular Year</p> <p>Summer School</p> <p>Preschool</p> <p>North Wasco County School District, Sherman County, Condon, Dufur and South Wasco County School District</p>	<p>The Migrant Education Program (MEP) serves migrant children in Wasco, Gilliam, and Sherman Counties using Title I-C federal funds. MEP staff provide support to children and families through after-school programs, individual and small-group academic assistance, partnerships with school districts, and connections to specialized educational opportunities and programs.</p> <p>MEP offers services during the regular school year and summer school, with specific support for preschool-aged children and a strong emphasis on parent engagement across all areas. Services include home visits, Kaleidoscope Play and Learn groups, and connecting families to vital resources.</p> <p>The program also employs a graduation specialist and collaborates with Juntos to provide academic support, career exploration, post-secondary opportunities, and assistance with college admissions and grant applications.</p> <p>Additionally, MEP partners with local and national organizations and agencies to enhance the success of migrant students and their families. Support is further provided through home visits to ensure families receive tailored assistance. As part of summer school preparation, MEP actively participates in the R.A.M.A.S. (Resources Available for Migrant Access to Services) group, which includes local service providers offering medical, dental, educational, food, and employment support. This group also works closely with local cherry growers, whose harvest schedules are essential for planning services.</p>
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Native American Services	1,2,3,4,5	North Wasco Dufur South Wasco Hood River	North Wasco	The Title VI Program funds for Hood River and Wasco Counties are administered to support raising academic standards for Native American students while increasing their sense of belonging. Supplemental services include homework and tutorial assistance, culturally and linguistically appropriate activities, college visitations, career-focused programs, and the provision of supplies and materials through a home-school liaison. The program liaison also helps facilitate workshops on the Shared History Tribal History curriculum to further enrich educational experiences.
School Safety and Prevention	1,2,3,4,5	North Wasco Dufur South Wasco Hood River	Yes	Columbia Gorge ESD will provide funding to assist the School Safety and Prevention Specialist with the implementation of effective programs in the region to aide in preventing acts of harassment, intimidation or bullying and acts of cyberbullying and to establish supports that are accessible to historically, traditionally and currently underserved and marginalized students and youth.
School Safety and Culture		North Wasco Dufur South Wasco Hood River	No	Columbia Gorge ESD will provide monthly training to all staff members. The focus of the training is trauma-informed de-escalation using verbal interventions.
Sunshine Kids Preschool (4 classrooms) 1 Dual Language Immersion Classroom	2,3,4	North Wasco	Yes, Preschool Promise Funding	Provides a full inclusion preschool option for parents and their children in Wasco County that utilizes evidence-based methods for student learning to instruct children on the skills and abilities they need for success in kindergarten. Coordinates and collaborates with other early learning programs to provide appropriate educational services. Provides parent education to help parents understand the needs of their children in order to be ready for kindergarten.