# Okemos Public Schools -Compensation Strategy

# October 2023



#### Compensation Reviews: What and Why

What is being assessed?

• Employee compensation - salary / hourly wage compared to market data

Why is this information being assessed?

- Best practice in Human Resources for all employee groups
- Increasingly competitive market
- Retain and attract employees current/former/potential employee feedback
- Cost to hiring and rehiring, impacts on programs, initiatives and outcomes

### Approach Aligns with District Strategic Plan

#### **Critical Issues**

• Organizational capacity - Retain and attract quality staff; diversity workforce

#### **Strategic Priorities**

- Priority 8: Establish system for attracting and retaining a highly qualified and diverse staff reflective of our school community.
  - Potential Actions Assess and revise current practices and procedures through equity lens

#### **Historical Perspective**

#### **Past/Current Practice**

- Primarily reactive based on turnover/retention issues
- Goal to try to have employee groups in "top tier" in terms of compensation

# Un-represented Groups with Compensation Adjustments \*within the last two years:

- Special Education Paraprofessionals
- Substitute Teachers, Student Supervisors
- Third party employer adjustments

## Who does current compensation review apply to?

Non-represented groups:

- Community Education
  - Edgewood and Before/After care
- Select Staff
  - Business office
  - Central office administrative support
  - Media & Technology
  - Leadership Directors
  - Assistant Superintendent
- Clerical & Technical
  - Administrative Assistants

Importance of creating approach for all employee groups

#### **Initial Market Comparison Preview**

Employee Groups		Salary Comparison to Market
Non-Union	Community Education	Current Target
	Select Staff	TBD (In November)
	Clerical & Technical	TBD (In November)
Union	OEA	TBD - Negotiated Item
	Transportation	TBD - Negotiated Item
	Operations & Food Services	TBD - Negotiated Item
	AOA	TBD - Negotiated Item

#### Timeline & Next Steps

- November 13 Market comparisons, financial impact, timeline of adjustments
- November 27 Follow up with BOE
- December 11 Budget revision