970 Madison = Oak Park = Illinois = 60302 = ph: 708.524.3000 = fax: 708.524.3019 = www.op97.org

TO:

Dr. Albert G. Roberts, Superintendent of Schools

FROM:

Therese M. O'Neill, Assistant Superintendent for Finance & Operations

RE:

Five-Year Projections - Updated as of 4/21/2011

DATE:

May 10, 2011

On April 20, 2011, Steve Miller and I worked together to update our 5-year projections to include the following:

1. Successful April 5, 2011 limiting rate referendum;

2. Wage Freeze for all salary groups for the 2011-12 fiscal year;

3. Increase overall salaries by 1% for those employees who announced retirement and are exempt from the wage freeze for the 2011-12 fiscal year;

4. Maintained the 6% increase in health benefits for 2011-12 but increased outside years by 12%;

5. Reduced increase in expenditures, commencing with 2013-14 fiscal year, by 1.25% and continued that throughout the projections as well as two additional years (through June 30, 2018);

6. Achieved a fund balance to expenditure ratio, at June 30, 2018, of 26.65% (aligning the District with ISBE's recommended 25% ratio).

Attached are the overall projections by fund, as well as aggregate view, including the overall individual assumptions for these projections.

FORC will be meeting on May 18, 2011 and these projections will also be reviewed by them.

tmo

Attachments (2)



	200					140.70					
Educational Fund - Projection	on Analysis										
	BUDGET				REVEN	JE / EXPENDITU	JRE PROJE	CTIONS			
			%		%		%		%		
	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change	FY 2016	Chan
REVENUE											
Local	\$39,781,409	\$47,486,225	19.37%	\$46,614,538	-1.84%	\$48,048,834	3.08%	\$49,364,351	2.74%	\$50,571,105	2.4
State	\$9,833,045	\$12,007,949	22.12%	\$12,496,508	4.07%	\$13,021,703	4.20%	\$13,308,525	2.20%	\$13,585,755	2.0
Federal	\$4,130,460	\$2,791,405	-32.42%	\$2,861,190	2.50%	\$2,932,720	2.50%	\$3,006,038	2.50%	\$3,081,189	2.50
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$53,744,914	\$62,285,579	15.89%	\$61,972,236	-0.50%	\$64,003,257	3.28%	\$65,678,914	2.62%	\$67,238,049	2.37
EXPENDITURES											
Salary and Benefit Costs	\$48,499,340	\$49,659,389	2.39%	\$52,308,272	5.33%	\$54,863,416	4.88%	\$57,628,262	5.04%	\$60,880,589	5.64
Other	\$9,528,764	\$7,859,182	-17.52%	\$8,561,294	8.93%	\$7,645,027	-10.70%	\$7,324,065	-4.20%	\$6,771,369	-7.55
TOTAL EXPENDITURES	\$58,028,104	\$57,518,571	-0.88%	\$60,869,566	5.83%	\$62,508,443	2.69%	\$64,952,326	3.91%	\$67,651,958	4.16
										,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
EXCESS / DEFICIT	(\$4,283,190)	\$4,767,008		\$1,102,669		\$1,494,814		\$726,588		(\$413,910)	
OTHER FIN. SOURCES/USES											
Transfer Among Funds (Net)	\$6,320,714	(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)		(\$400.00C)	
Sale of Bonds	\$0	\$0		\$0		\$0		\$0		(\$429,286)	
Other Financing Sources	\$0	\$0		\$0		\$0 \$0		\$0		\$0 \$0	
Other Financing Uses	\$0	\$0		\$0		\$0		\$0 \$0		\$0	
TAL OTHER FIN. SOURCES/USES	\$6,320,714	(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)	
						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(4 12 1200)		(4427,200)	
BEGINNING FUND BALANCE	\$9,877,981	\$11,915,505		\$16,253,227		\$16,926,610		\$17,992,139		\$18,289,440	
PROJECTED YEAR-END FUND											
BALANCE	\$11,915,505	\$16,253,227		\$16,926,610		\$17,992,139		\$18,289,440		\$17,446,245	¥
						-					
FUND BALANCE AS % OF											
EXPENDITURES	20.53%	28.26%		27.81%		28.78%		28.16%		25.79%	
UND BALANCE AS # OF MONTHS											
OF EXPENDITURES	2,46	3.39									



Operations and Maintenance Fund - Projection Summary

Г	BUDGET				REVENI	JE / EXPENDITU	IDE DDOTE	CTTONE			
			%		%	E / EAL ENDIT	%	CHONS			
	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	EV 2015	%	F77.0044	%
REVENUE						112014	Change	FY 2015	Change	FY 2016	Change
Local	\$4,143,035	\$4,360,753	5.26%	\$4,322,964	-0.87%	\$4,555,839	5.39%	\$4,782,615	4.98%	\$5.010.257	4.05
State	\$4,000,000	\$2,000,000	-50.00%	\$2,000,000	0.00%	\$2,000,000	0.00%	\$2,000,000	0.00%	\$5,019,357	4.95%
Federal	\$0	\$0		\$0		\$0	0.00 %	\$2,000,000	0.00%	\$2,000,000	0.00%
Other	\$0	\$0		\$0		\$0		\$0 \$0		\$0 \$0	
TOTAL REVENUE	\$8,143,035	\$6,360,753	-21.89%	\$6,322,964	-0.59%	\$6,555,839	3.68%	\$6,782,615	3.46%	\$0 \$7,019,357	3.49%
EXPENDITURES										71,023,001	0.47 /0
Salary and Benefit Costs	\$3,422,184	\$3,443,918	0.64%	\$2.550.COD	2.226	40 400 440					
Other	\$2,401,900	\$2,557,802	6.49%	\$3,558,608	3.33%	\$3,677,419	3.34%	\$3,800,515	3.35%	\$3,928,067	3.36%
TOTAL EXPENDITURES	\$5,824,084	\$6,001,719	3.05%	\$2,725,269	6.55%	\$2,905,205	6.60%	\$3,098,583	6.66%	\$3,306,456	6.71%
	40,021,001	\$0,001,719	3.0370	\$6,283,877	4.70%	\$6,582,624	4.75%	\$6,899,098	4.81%	\$7,234,523	4.86%
EVCESS / DEDICATE											
EXCESS / DEFICIT	\$2,318,951	\$359,034		\$39,086		(\$26,785)		(\$116,484)		(\$215,165)	C-10-71
OTHER FIN. SOURCES/USES											
Transfer Among Funds (Net)	(\$3,000.000)	\$0		\$0		\$0					
Sale of Bonds	\$0	\$0		\$0 \$0		\$0 \$0		\$0		\$0	
Other Financing Sources	\$0	\$0		\$0		\$0 \$0		\$0		\$0	1
Other Financing Uses	\$0	\$0		\$0		\$0 \$0		\$0		\$0	
TOTAL OTHER FIN. SOURCES/USES	(\$3,000,000)	\$0		\$0		\$0		\$0 \$0		\$0	
								20		\$0	
BEGINNING FUND BALANCE	\$2,470,718	\$1,789,669		\$2,148,703		60 107 700					
	V=, V (V) 10	41,707,007		\$2,140,703		\$2,187,789		\$2,161,004		\$2,044,520	
PROJECTED YEAR-END FUND											
BALANCE [\$1,789,669	\$2,148,703		\$2,187,789		\$2,161,004		\$2.044.520			
_		, , , , , , , , , , , , , , , , , , , ,		4444471071109		94,101,004		\$2,044,520		\$1,829,355	8 11 6
FUND BALANCE AS % OF											
EXPENDITURES	30.73%	35.80%		24.00.00							
	30.73 70	33.80%		34.82%		32.83%		29.63%		25.29%	
FUND BALANCE AS # OF MONTHS											
OF EXPENDITURES	3.69	4.30		4.18		3.94		3.56		3.03	
								J.J.U		3.03	



Transportation Fund - Projection Summary

	BUDGET				REVEN	JE / EXPENDITU	JRE PROTE	CTIONS			
			%		%		%	CHONS	%		%
**************************************	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change	FY 2016	Change
REVENUE									- Ciange	112010	Change
Local	\$1,302,107	\$1,323,497	1.64%	\$1,028,473	-22.29%	\$970,835	-5.60%	\$1,027,496	5.84%	\$1,073,587	4.49%
State	\$2,063,076	\$1,839,317	-10.85%	\$1,903,116	3.47%	\$1,969,478	3.49%	\$2,038,158	3.49%	\$2,109,235	3.49%
Federal	\$0	\$0		\$0		\$0		\$0		\$0	3.4770
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$3,365,183	\$3,162,814	-6.01%	\$2,931,589	-7.31%	\$2,940,313	0.30%	\$3,065,654	4.26%	\$3,182,822	3.82%
EXPENDITURES											
Salary and Benefit Costs	\$32,981	\$33,311	1.00%	\$34,144	2.50%	\$34,997	2.50%	\$35,872	0.500	44.55	
Other	\$2,709,675	\$2,804,479	3.50%	\$2,902,600	3.50%	\$3,004,156	2.50% 3.50%		2.50%	\$36,769	2.50%
TOTAL EXPENDITURES	\$2,742,656	\$2,837,789	3.47%	\$2,936,744	3.49%	\$3,039,154	3.49%	\$3,109,267 \$3,145,139	3.50%	\$3,218,056	3.50%
				, , , , , , , , , , , , , , , , , , ,	0.45 /0	45,057,154	3.4770	\$3,143,139	3.49%	\$3,254,825	3.49%
EXCESS / DEFICIT	\$622,527	\$325,024		(\$5,155)		(400.040)					
-		4020,024		(\$5,155)		(\$98,840)		(\$79,485)		(\$72,003)	
OTHER FIN. SOURCES/USES											
Transfer Among Funds (Net)	\$0	\$0		\$0		\$0		\$0		\$0	
Sale of Bonds	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Sources	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Uses TOTAL OTHER FIN. SOURCES/USES	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL OTHER FIN. SOURCES/USES	\$0	\$0		\$0		\$0		\$0		\$0	
BEGINNING FUND BALANCE	\$1,770,349	\$2,392,876		\$2,717,900		\$2,712,745		\$2,613,905		\$2,534,420	
PROJECTED YEAR-END FUND										42,004,420	
	63 202 054										
BALANCE	\$2,392,876	\$2,717,900		\$2,712,745		\$2,613,905		\$2,534,420		\$2,462,417	
FUND BALANCE AS % OF											
EXPENDITURES	87.25%	95.78%		92.37%		86.01%		90 F0 M			
				,		00.V1.70		80.58%		75.65%	
FUND BALANCE AS # OF MONTHS											
OF EXPENDITURES	10.47	11.49		11.08		10.32		9.67		9.08	
								2.07		7.00	







Municipal Retirement/Social Security Fund - Projection Summary

	BUDGET				REVENI	JE / EXPENDITU	IRE PROTE	CTIONS			
			%		%	D. DILL BINDII	%	CHONS	%		%
	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change	FY 2016	Change
REVENUE								2 2 2010	Change	11 2010	Change
Local	\$1,759,382	\$2,426,706	37.93%	\$2,475,922	2.03%	\$2,638,623	6.57%	\$2,800,641	6.14%	\$2,967,425	5.96%
State	\$0	\$0		\$0		\$0		\$0		\$0	3.70%
Federal	\$0	\$0		\$0		\$0		\$0		\$0	j
Other TOTAL PENTANTA	\$0	\$0		\$0		\$0		\$0		\$0	İ
TOTAL REVENUE [\$1,759,382	\$2,426,706	37.93%	\$2,475,922	2.03%	\$2,638,623	6.57%	\$2,800,641	6.14%	\$2,967,425	5.96%
EXPENDITURES											
Instruction	\$894,065	\$935,558	4.64%	\$1,011,903	8.16%	\$1,092,736	7.99%	\$1,182,494	0.016	01.005.116	0.00
Support	\$1,072,295	\$1,147,141	6.98%	\$1,266,909	10.44%	\$1,399,958	10.50%	\$1,182,494	8.21%	\$1,285,416	8.70%
Other	\$483	\$1,251	159.11%	\$2,303	84.05%	\$3,475	50.85%	\$4,780	10.61% 37.57%	\$1,714,798	10.74%
TOTAL EXPENDITURES [\$1,966,843	\$2,083,951	5.95%	\$2,281,116	9.46%	\$2,496,169	9.43%	\$2,735,740	9.60%	\$6,237 \$3,006,450	30.47% 9.90%
								4-3	2100 70	ψ5,000,450	2.70 /0
EXCESS / DEFICIT	(\$207,461)	\$342,755		\$194,806		\$142,454		\$64,900		(\$20.025)	
OTHER PRI COMPARENCE				, , , , ,		ψ1 +2 ,+5+		304,500		(\$39,025)	
OTHER FIN. SOURCES/USES											
Transfer Among Funds (Net)	\$0	\$0		\$0		\$0		\$0		\$0	
Sale of Bonds	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Sources Other Financing Uses	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL OTHER FIN. SOURCES/USES	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL OTHER PIN. SOURCES/USES	\$0	\$0		\$0		\$0		\$0		\$0	
BEGINNING FUND BALANCE	\$289,895	\$82,434		\$425,189		\$619,995		\$762,449		\$827,349	
PROJECTED YEAR-END FUND										702.,0.15	
BALANCE	\$82,434	\$425,189		\$619,995		67(2.440					
	702,107	V+25,107		\$019,995		\$762,449		\$827,349		\$788,324	
FUND BALANCE AS % OF											
EXPENDITURES	4.19%	20,40%		27.18%		30.54%		20.04~			
				27.10 /0		30.34%		30.24%		26.22%	
FUND BALANCE AS # OF MONTHS											
OF EXPENDITURES	0.50	2.45		3.26		3.67		3.63		3.15	



Working Cash Fund - Projection Summary

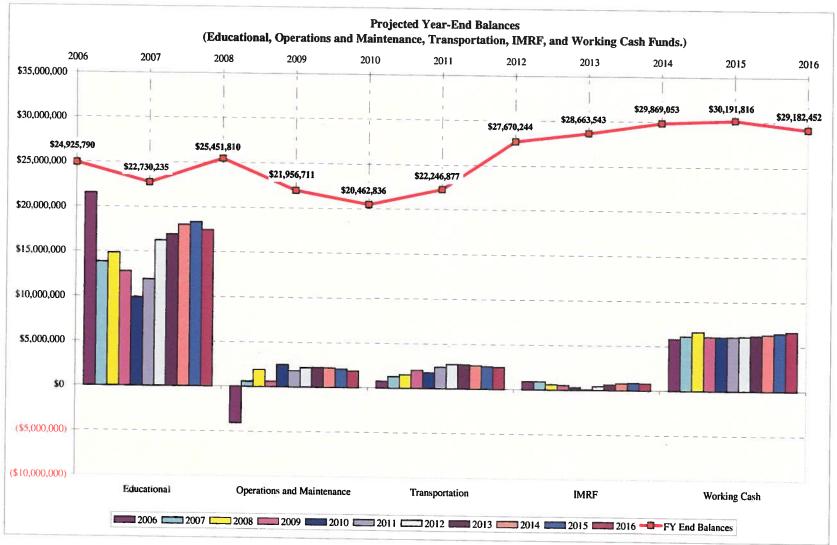
	BUDGET				REVENU	JE / EXPENDIT	URE PROJE	CTIONS			
			%		%		%		%		96
	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change	FY 2016	Change
REVENUE									- Cianage	112010	Change
Local	\$0	\$58,832		\$91,179	54.98%	\$123,152	35.07%	\$156,529	27.10%	\$160,026	2.23%
State	\$0	\$0		\$0		\$0		\$0	27.10%	\$0	2.23 /
Federal	\$0	\$0		\$0		\$0		\$0		\$0	
Other	\$0	\$0		\$0		\$0		\$0		\$0 \$0	
TOTAL REVENUE	\$0	\$58,832		\$91,179	54.98%	\$123,152	35.07%	\$156,529	27.10%	\$160,026	2.23%
OTHER FIN. SOURCES/USES						-					
Transfer Among Funds (Net)	(\$6.750,000)	\$0		\$0		\$0		**			
Sale of Bonds	\$6,762,500	\$0		\$0		\$0 \$0		\$0 \$0		\$0	
Other Financing Sources	\$0	\$0		\$0		\$ 0		\$0 £0		\$0	
Other Financing Uses	\$0	\$0		\$0		\$0 \$0		\$0 *0		\$0	
TOTAL OTHER FIN. SOURCES/USES	\$12,500	\$0		\$0		\$0		\$0 \$0		\$0 \$0	
BEGINNING FUND BALANCE	\$6,053,893	\$6,066,393		\$6,125,225		\$6,216,404		\$6,339,556		\$6,496,086	
DDATECTED VEAR END END				····		,,		40,007,000		φυ,420,000	
PROJECTED YEAR-END FUND											
BALANCE	\$6,066,393	\$6,125,225		\$6,216,404		\$6,339,556		\$6,496,086		\$6,656,112	



Aggregate View - Projection Analysis

	BUDGET				REVEN	UE / EXPENDIT	URE PROJI	ECTIONS			
			%		%		%		%		%
DVIV III V	FY 2011	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change	FY 2016	Change
REVENUE	***										
Local	\$46,985,933	\$55,656,014	18.45%	\$54,533,074	-2.02%	\$56,337,284	3.31%	\$58,131,632	3.19%	\$59,791,500	2.86%
State	\$15,896,121	\$15,847,266	-0.31%	\$16,399,624	3.49%	\$16,991,182	3.61%	\$17,346,683	2.09%	\$17,694,990	2.01%
Federal	\$4,130,460	\$2,791,405	-32.42%	\$2,861,190	2.50%	\$2,932,720	2.50%	\$3,006,038	2.50%	\$3,081,189	2.50%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE [\$67,012,514	\$74,294,685	10.87%	\$73,793,888	-0.67%	\$76,261,185	3.34%	\$78,484,352	2.92%	\$80,567,679	2.65%
EXPENDITURES											
Salary and Benefit Costs	\$53,921,348	\$55,220,569	2.41%	\$58,182,140	5.36%	\$61,072,001	4.97%	¢64 200 200	5 100	465.054.055	5 40 51
Other	\$14,640,339	\$13,221,463	-9.69%	\$14,189,164	7.32%	\$13,554,388	4.91% -4.47%	\$64,200,389	5.12%	\$67,851,875	5.69%
TOTAL EXPENDITURES	\$68,561,687	\$68,442,031	-0.17%	\$72,371,303	5.74%	\$74,626,390	3.12%	\$13,531,915	-0.17%	\$13,295,881	-1.74%
			0.2.70	4.2,0.1,000	3.1470	ψ/4;020;370	3,1270	\$77,732,303	4.16%	\$81,147,756	4.39%
EXCESS / DEFICIT	(61 740 183)		·		-						
EACESS / DEFICIT	(\$1,549,173)	\$5,852,654		\$1,422,585		\$1,634,796		\$752,049		(\$580,078)	
OTHER FIN. SOURCES/USES											
Transfer Among Funds (Net)	(\$3,429,286)	(\$429,286)	***************************************	(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)	
Sale of Bonds	\$6,762,500	\$0		\$0		\$0		\$0		\$0	i
Other Financing Sources	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Uses	\$0	\$0		\$0		\$0		\$0		\$0 \$0	
TOTAL OTHER FIN. SOURCES/USES	\$3,333,214	(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)		(\$429,286)	
										(*127,200)	
BEGINNING FUND BALANCE	\$20,462,836	\$22,246,877		\$27,670,244		\$28,663,543		\$29,869,053		#20 101 01 C	-
						Ψ20,000,540	·	\$47,007,055		\$30,191,816	
PROJECTED YEAR-END FUND _											
BALANCE	\$22,246,877	\$27,670,244		\$28,663,543		\$29,869,053		\$30,191,816	A = 1 2	\$29,182,452	
	-							400,151,010		027,102,432	
FUND BALANCE AS % OF											
EXPENDITURES	32.45%	40.400									
EAFENDITURES	32.45%	40.43%		39.61%		40.02%		38.84%		35.96%	
FUND BALANCE AS # OF MONTHS											
OF EXPENDITURES	3.89	4.85		4.75		4.00		******			
	5.09	7.03		4./5		4.80		4.66		4.32	







Summary of Major Assumptions

Revenue Assumptions

Total All Counties	2006	2007	2008	2000			111				
Total EAV			2000 E1 740 401 406	2009	2010	2011	2012	2013	2014	2015	2016
New Growth	\$1,461,989,313	31,337,939,200	31,740,001,475	\$1,844,102,316	\$1,866,043,339	\$2,149,449,840	\$2,131,455,342	\$2,156,269,895	\$2,483,210,379	\$2,461,878,276	\$2,489,997,058
THEM CHOWLE	34,400,100	39,234,909	\$10,099,658	\$1,508,568	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000
Existing EAV % Change	-1.61%	4.56%	12.52%	5.86%	1.00%	15.00%	-1.00%	1.00%			
Existing EAV % Change	-1.61%	4.56%	12.52%	5.86%	1.00%	15.00%	-1.00%	1.00%	15.00%	-1.00%	1.00%

TAX COLLECTION RATE	2010	2011	2012	2013	2014	2015	2016
····· CODMOCITO// KAIL	99.50%	99.50%	99.50%	99.50%	99.50%	99.50%	99.50%

CONSUMER PRICE INDEX	2006	2007	2008	2009	2010	20t1	2012	2013	2014	2015	2016
CONSUMER PRICE INDEX	3,40%	2,50%	4.10%	0.10%	2.70%	1.50%	2.50%	2.50%	2.50%	2.50%	2.50%

	2012	2013	2014	2015	2016
INVESTMENT RATE OF RETURN	1.00%	1.50%	2.00%	2.50%	2.50%

2007

GENERAL STATE AID Foundation Level: Foundation Level Increase:

2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$5,334	\$5,734	\$5,959	\$6,119	\$6,119	\$6,244	\$6,369	\$6,494	\$6,619	\$6,744
\$170	\$400	\$225	\$160	\$0	\$125	\$125	\$125	\$125	\$125

	2007	2008	2009	20t0	2011	2012	2013	2014	2015	2016	
CPPRT	9.10%	6.94%	-12.52%	-19.10%	6.50%	2,50%	2.50%	2,50%	2.50%	2.50%	
Other Payments in Lieu of Taxes	26.20%		100.00%			2.50%	2.50%	2.50%	2.50%	2.50%	

Educational Fund - Assumptions

- m	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Total Tuition	20.17%	-2.01%	-3.20%	-30.61%	42,19%	2.50%	2.50%	2.50%	2.50%	
Total Food Srvc	5.46%	-9.90%	27.17%	5.31%	17.92%	2.50%	2.50%	2.50%		2.50%
Total Pupil Activities	-1.25%	-99.89%	37361.54%	-3.44%	227.55%	2.50%	2.50%		2.50%	2.50%
Total Textbooks	-7.15%	128.96%	-11.29%	5.02%	-38.56%	2.50%		2.50%	2.50%	2.50%
Total Other Revenue	274.68%	396.84%	247.20%	-87.66%	-27.53%	2.50%	2.50%	2.50%	2.50%	2.50%
_			W-1112070	-07.00%	-213376	2.30%	2.50%	2.50%	2.50%	2.50%
Other Unrestricted Grants-In-Aid						0.000	0.00000			
Special Education	-1.72%	49.70%	-12.85%	-16.21%	12 (00	0.00%	0.00%	0.00%	0.00%	0.00%
Career & Technical Education	23.20%	-0.04%	-100.00%	-10.2170	12.68%	2.50%	2.50%	2.50%	2.50%	2.50%
Bilingual Education	-28,76%	26.87%	115.32%	(0 page)	20.10	2.50%	2.50%	2.50%	2.50%	2.50%
Transportation	-20,7070	20.0770	113.32%	60.28%	-28.80%	2.50%	2.50%	2.50%	2.50%	2.50%
Early Childhood	6.49%	2.000	60.000	-88.89%	2865.80%	2.50%	2.50%	2.50%	2.50%	2.50%
Reading Improvement Block Grant	-1.25%	3.00%	58.05%	-50.75%	84.04%	2.50%	2.50%	2.50%	2.50%	2.50%
ADA Block Grant		-0.67%	4.93%	-56.16%		-100.00%	-100.00%	-100.00%	-100.00%	-100.00
Other Restricted Grants In Aid	15.78%	-8.31%	1.12%	-86,79%	-100.00%	-100,00%	-100.00%	-100.00%	-100.00%	-100.00
Other Restricted Grants in Ala	166.40%	-63.95%	72.32%	-66.62%	-66.67%	2.50%	2.50%	2.50%	2.50%	2.50%
									2.50%	210 /0
Total Title V	-32.55%	-21.57%	-100.00%	100	-100.00%	2.50%	2,50%	2.50%	2.50%	2.50%
Total Food Service	19.98%	-14.33%	9.71%	15.78%	-0.48%	2.50%	2.50%	2.50%	2.50%	2.50%
Total Title I	39.26%	-12.50%	-12,19%	8.54%	11.52%	2.50%	2.50%	2.50%	2.50%	
Total Title IV	21.55%	-49.49%	-27.37%	120.14%		2,50%	2.50%	2.50%		2.50%
Federal Special Education	-10.29%	-0.18%	14.05%	-9.57%	12.23%	2.50%	2.50%	2.50%	2.50%	2.50%
Total Title II	-1.02%	-9.72%	19.53%	40.38%	-20.49%	2.50%	2.50%		2.50%	2.50%
Medicaid Matching Funds		-40.55%	39.82%	71.29%	-21.21%	2.50%		2.50%	2.50%	2.50%
Other Restricted Grants-In-Aid	-88.31%	-100.00%	7.0	-59.19%	-100.00%		2.50%	2.50%	2.50%	2.50%
<u> </u>				33.1370	-100.0070	2.50%	2.50%	2.50%	2.50%	2.50%

2010

2009



Summary of Major Assumptions

Revenue Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Rentals:	336.85%	-72.46%	1560.36%	-37.12%	144.98%	2.50%	2.50%	2.50%		
Contributions and Donations:						0.00%	0.00%		2.50%	2.50%
Other Local Revenue:		15	596.36%	-98,64%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
										0.00%
State Revenue: Federal Revenue:		-20.00%	97.57%	-24.08%	33.33%	0.00%	0.00%	0.00%	0.00%	0.00%

Debt Service Fund - Assumptions

	2007	2008	2009	2010	2011	2012	2010				
Other Local Revenue:				2010	2011	2012	2013	2014	2015	2016	
						0.00%	0.00%	0.00%	0.00%	0.00%	
State Revenue:						0.00%	0.00%	0.00%			
Federal Revenue:									0.00%	0.00%	
-						0.00%	0.00%	0.00%	0.00%	0.00%	

Transportation Fund - Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014	2016	2011	
Transportation Fees:		11 11 11 11 11 11				2.50%	2.50%		2015	2016	
Other Local Revenue:								2.50%	2.50%	2.50%	
_					L.	2.50%	2.50%	2,50%	2.50%	2.50%	
State Revenue:	27.85%	15.96%	8.51%	-32.21%	61.00%	-0.73%	3 470	2 400	2 400		
		15.96%	8.51%	-32.21%	61.00%	-0.73%	3.47%	3 40%	3.40%	2 400	
State Revenue: Federal Revenue:		15.96%	8.51%	-32.21%	61.00%		3.47%	3.49%	3.49%	3.49%	
Federal Revenue:		15.96%	8.51%	-32.21%	61.00%	-0.73% 0.00%	3.47% 0.00%	3,49% 0.00%	3.49% 0.00%	3.49% 0.00%	
Federal Revenue:				-32.21%	61.00%						
		15.96%	-5.15%	-32.21% 7.57%	61.00%						



Summary of Major Assumptions

Revenue Assumptions

Municipal Retirement / Social Security Fund - Assumptions

2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Other Local Revenue: -100,00	76				0.00%	0.00%	0.00%	0.00%	0.00%
Federal Revenue:					0.00%	0.00%	0.00%	0.00%	0.00%
rederat Revenue:					0.00%	0.00%	0.00%	0.00%	0.00%

Capital Projects Fund - Assumptions

Contributions and Donations:	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	
Other Local Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%	
State Revenue:				4.000		0.00%	0.00%	0.00%	0.00%	0.00%	
Federal Revenue:				-6.78%		0.00%	0.00%	0.00%	0.00%	0.00%	
- cociai acvenue.						0.00%	0.00%	0.00%	0.00%	0.00%	

Working Cash Fund - Assumptions

Other Local Revenue:		2010							
			2011	0.00%	2013 0.00%	2014 0.00%	0.00%	2016 0.00%	
State Revenue:				0.00%	0.00%	0.00%	0.00%	0.00%	
recerat Revenue:				0.00%	0.00%	0.00%	0.00%	0.00%	

Tort Fund - Assumptions

	2007	2008	2000								
Other Local Revenue:	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	
State Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%	
Federal Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%	
rederal Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%	
										0.000	' '

Fire Prevention and Safety Fund - Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014		
Other Local Revenue:					2011			2014	2015	2016
State Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%
Federal Revenue:						0.00%	0.00%	0.00%	0.00%	0.00%
rederat Kevende:						0.00%	0.00%	0.00%	0.00%	0.00%
									0.0076	0.00%



Summary of Major Assumptions

Enrollment Assumptions

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2014
PreK:	79	79	79	80	82	86	105	105	105	105	105	2016 105
9.8									100	105	103	103
PreK Special Ed:	23.5	26.5	27	25.5	49.5	29	0	0	Ó	0	ol	
K:	239	244.5	249	246	420	625	592	592	592	592	592	592
1:	524	548	560	557	557	628	644	648	652	656	660	664
2:	525	532	549	572	582	577	620	624	628	632	636	640
3:	543	531	533	554	585	597	554	558	562	566	570	574
4:	554	556	521	529	552	594	573	577	581	585	589	593
2:	553	558	581	525	537	552	575	579	583	587	591	595
6-8:	1666	1627	1626	1680	1693	1700	1603	1615	1627	1639	1651	1,663
SPED Out-of-District SPED Self-Contained	56	46	49	45	45	45	55	55	55	55	55	55
SPED Sen-Contained	0	0	0	0	0	0	223	223	223	223	223	223
TOTAL ENROLLMENT:	47/2	4740	100						_			====1
ANNUAL CHANGE:	4763	4748	4774	4814	5103	5433	5544	5576	5608	5640	5672	5704
% CHANGE:		-15	26	40	289	330	112	32	32	32	32	32
W CHANGE.		-0.30%	0.55%	0.83%	6.00%	6.47%	2.05%	0.58%	0.57%	0.57%	0.57%	0.56%
ADA:	4506.38	4538.14	4003.01	1000								
7477.	4300.36	4336.141	4553.01	4587.78	4799.79	5122.56	5211.19	5241.85	5272.50	5303.16	5333.82	5364.48
DHS Low Income Count:		688.00	007.00	tonical								
		000.00	807.00	1074.00	1022.00	1102.00	1121.07	1127.66	1134.26	1140.85	1147.45	1154.04



Summary of Major Assumptions

Certified Staff Assumptions

W3/7	DED
e i	М.

E*							
,	2010	2011	2012	2013	2014	2015	2016
PreK:	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PreK Special Ed:	0.00	0,00	0.00	0.00	0.00	0.00	
K:	25.50	31.00	30.99	30.99	30.99	30.99	0.00 30,99
1:	23.20	30.00	30.18	30.37	30,55	30.74	30.93
2:	23.20	28.00	28.18	28.36	28.55	28.73	28,91
3:	25.20	28.00	28.20	28.40	28.60	28.80	29.00
4:	25.20	27.00	27.19	27.38	27.57	27.76	27,95
5:[25.20	27.00	27.18	27.37	27.56	27.75	27.93
6-8:	85.50	85.00	85.63	86.27	86.90	87.54	88.18
Special Ed Self-Contained	115.34	115.00	115.00	115.00	115.00	115.00	115.00
Other_2	96.20	98.41	98.41	98,41	98.41	98.41	98.41
							70.41
FITE	444,54	469.41	470.96	472.55	474.13	475.72	477.30

STAFFING RATIO

_	2010	2011	2012	2013	2014	2015	2016
K:	24.51	19.10	19.10	19.10	19.10	19.10	19.10
1:	27.07	21.47	21.47	21.47	21.47	21.47	21.47
2:	24.87	22.14	22.14	22.14	22.14	22.14	22.14
3:	23.69	19.79	19.79	19.79	19.79	19.79	19.79
4:	23.57	21.22	21.22	- 21.22	21.22	21.22	21.22
5:	21.90	21.30	21.30	21.30	21.30	21.30	21.30
6-8:	19.88	18.86	18.86	18.86	18.86	18.86	18.86

CHANGE IN CERTIFIED STAFF

IMI GOLIM	EKILLIED 2	IAFF				
2010	2011	2012	2013	2014	2015	2016
0.00	0.00	0.001				
0.00	0.00					0.00
0.00	5.50					0.00
0.00						0.00
0.00						0.19
						0.18
						0.20
						0.19
						0.18
						0.64
					0.00	0.00
0,00	2.21	0.00	0.00	0.00	0.00	0.00
0.00	0.4.05					
0.00	24.87	1.55	1.59	1.58	1,59	1.58
	0.00 0.00 0.00	2010 2011 0.00 0.00 0.00 0.00 0.00 5.50 0.00 6.80 0.00 4.80 0.00 2.80 0.00 1.80 0.00 -0.50 0.00 -0.50 0.00 -0.34 0.00 2.21	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 5.50 -0.01 0.00 6.80 0.18 0.00 4.80 0.18 0.00 2.80 0.20 0.00 1.80 0.19 0.00 1.80 0.18 0.00 -0.50 0.63 0.00 -0.34 0.00 0.00 2.21 0.00	2010 2011 2012 2013 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 5.50 -0.01 0.00 0.00 6.80 0.18 0.19 0.00 4.80 0.18 0.18 0.00 2.80 0.20 0.20 0.00 1.80 0.19 0.19 0.00 1.80 0.18 0.19 0.00 -0.50 0.63 0.64 0.00 -0.34 0.00 0.00 0.00 2.21 0.00 0.00	2010 2011 2012 2013 2014 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 5.50 -0.01 0.00 0.00 0.00 6.80 0.18 0.19 0.18 0.00 4.80 0.18 0.18 0.19 0.20 0.00 2.80 0.20 0.20 0.20 0.20 0.00 1.80 0.19 0.19 0.19 0.19 0.00 -0.50 0.63 0.64 0.63 0.00 -0.34 0.00 0.00 0.00 0.00 2.21 0.00 0.00 0.00	2010 2011 2012 2013 2014 2015 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 5.50 -0.01 0.00 0.00 0.00 0.00 0.00 6.80 0.18 0.19 0.18 0.19 0.18 0.19 0.18 0.19 0.18 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19



Summary of Major Assumptions

Expenditure Assumptions

_			Salary As	sumptions:		
44 60 60	2011	2012	2013	2014	2015	2016
Teachers (Excluding Step)		1.00%	2.50%	2,50%	2.50%	2.50%
Administrators		0.00%	2.50%	2.50%	2.50%	2.50%
Custodians		0.00%	3.00%	3.00%	3.00%	3.00%
Clerical		0.00%	3.50%	3.50%	3.50%	3.50%
Aides		0.00%	3.50%	3.50%	3.50%	3.50%
Other		1.00%	2.50%	2.50%	2.50%	2.50%
Transportation		0.00%	2.50%	2.50%	2.50%	2.50%
			D 0. 4			
ſ	2011	2012	Benefits A 2013	ssumptions 2014	2015	2016
Constant				2017	2013	2010
Employer FICA:	6.2000%	6.2000%	6,2000%	6.2000%	6,2000%	6.2000%
Medicare:	1.4500%	1.4500%	1.4500%	1.4500%	1.4500%	1.4500%
Employer IMRE:	8.6020%	9.4622%	10.4084%	11.4493%	12.5942%	13.8536%
Employer TRS retirement contribution	0.5800%	0.5800%	0.5800%	0.5800%	0.5800%	0.5800%
Employer THIS (insurance) contribution	0.6600%	0.6600%	0.6600%	0.6600%	0.6600%	0.6600%
Board Paid TRS/ITHS:	1.2400%	1.2400%	1.2400%	1.2400%	1.2400%	1.2400%
8 8					112 400 A	1.2400 /2
Member THIS (insurance) contribution - Teachers	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Paid by Employer?	No	No	No	No	No	No
						140
Member THIS (insurance) contribution - Administrators	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Paid by Employer?	No	No	No	No	No	No
				·		
imployer TRS contribution on Federally Funded Salaries	25.1200%	25.1200%	25.1200%	25.1200%	25.1200%	25.1200%
<u> </u>						## 1 EUU /U
Member Retirement Contribution - Teachers:	9.4000%	9.4000%	9.4000%	9.4000%	9.4000%	9.4000%
Percent paid By Employer:	96(H)(H)	0.0000%	0.0000%	0.0000%	0.0000%	0.0000%
Is Negotiated TRS part of Salaries?	No	No	No	No	No	No
14 1 10 10 10 10 10 10 10 10 10 10 10 10 1						
Member Retirement Contribution - Administrators:	9.4000%	9.4000%	9.4000%	9.4000%	9.4000%	9.4000%
Percent Paid By Employer:	0.0000%	0.0000%	0.0000%	0.0000%	0.0000%	0.0000%
Is Negotiated TRS part of Salaries?	No	No	No	No	No	No
Dental Insurance		4.00%	4.00%	4.00%	4.00%	4.00%
Dental Insurance Cost	\$600	\$624	\$649	\$675	\$702	\$730
Health Insurance		6.00%	12.00%	12.00%	12.00%	12.00%
Health Insurance Cost	0.0	CALL IN				

5.4061%

4.6880%

2.2848%

4.8348%

Other:



Summary of Major Assumptions

Expenditure Assumptions

Educational Fund - Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Purchased Services	-11.53%	24.71%	-19.58%	7.50%	35,11%	2.50%	2.50%	2.50%	2.50%	2.50%
Supplies and Materials	13.86%	15.23%	18.58%	1.64%	27,94%	2.50%	2.50%			
Capital Outlay	125.14%	-60.19%						2.50%	2.50%	2.50%
			226.96%	62.94%	-56.77%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Objects	368.53%	-42.12%	1639.38%	1.53%	5.74%	10.00%	10.00%	10.00%	10.00%	10.00%
Non-Capitalized Equipment						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits	6.71%	-7.80%	-100.00%			0.00%	0.00%	0.00%	0.00%	0.00%

Operations and Maintenance Fund - Assumptions

			ampuons							
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Purchased Services	5.70%	-15.73%	-50.87%	-25.16%	10.82%	2.50%	2.50%	2.50%	2.50%	2.50%
Supplies and Materials	3.19%	10.37%	-9.26%	-10,01%	15.17%	8.00%	8.00%	8.00%	8.00%	8.00%
Capital Outlay	-80,43%	1115.79%	797.33%	-11.50%	-62.49%	2.50%	2.50%	2.50%		
Other Objects					-02.4770				2.50%	2.50%
						0.00%	0.00%	0.00%	0.00%	0.00%
Non-Capitalized Equipment						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits					e1 11 11	0.00%	0.00%	0.00%	0.00%	0.00%

Transportation Fund - Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
						2012	2013	2014	2015	2016
Purchased Services	8.22%	7.88%	-5.39%	7.74%	-0.83%	3.50%	3.50%	3.50%	3.50%	3.50%
Supplies and Materials 4	12 100	100.00							0.00 %	3.50 N
Supplies and Materials	42.40%	-100.00%			6.38%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Outlay										
Capital Outily						0.00%	0.00%	0.00%	0.00%	0.00%
Other Objects						0.00				
						0.00%	0.00%	0.00%	0.00%	0.00%
Non-Capitalized Equipment						0.00%	0.00%	2.00.5		
						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits						0.00%	0.00%	0.00%	0.007	0.000
						0.00 /¢	0.007E	0.0076	0.00%	0.00%



Summary of Major Assumptions

Expenditure Assumptions

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Purchased Services						0.00%	0.000		T	
						0.00%	0.00%	0.00%	0.00%	0.00%
Supplies and Materials						0.00%	0.00%	0.00%	0.00%	0.00%
Capital Outlay										
,						0.00%	0.00%	0.00%	0.00%	0.00%
Other Objects						0.00%	0.00%	0.00%	0.00%	0.00%
Non-Capitalized Equipment										
The Captainted Equipment						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits										
- Delicities						0.00%	0.00%	0.00%	0.00%	0.00%

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Purchased Services										
ruichased Services	-					0.00%	0.00%	0.00%	0.00%	0.00%
Supplies and Materials						v				
Supplies and Materials						0.00%	0.00%	0.00%	0.00%	0.00%
Capital Outlay										
Cupital Outlay						0.00%	0.00%	0.00%	0.00%	0.00%
Other Objects										
Outer Objects						0.00%	0.00%	0.00%	0.00%	0.00%
Non-Capitalized Equipment										
- Indiplicat						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits										
Termination Delicity						0.00%	0.00%	0.00%	0.00%	0.00%

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Purchased Services	36.19%					0.00	0.00			
						0.00%	0.00%	0.00%	0.00%	0.00%
Supplies and Materials						0.00%	0.00%	0.00%	0.00%	0.000
a -						3,00 %	1 0.00 %	0.00 %	0.00%	0.00 9
Capital Outlay	-17.32%				-100,00%	0.00%	0.00%	0.00%	0.00%	0.009
Other Objects	-100.00%									
	100.00%					0.00%	0.00%	0.00%	0.00%	0.00%
Non-Capitalized Equipment										
(2)						0.00%	0.00%	0.00%	0.00%	0.00%
Termination Benefits						0.00%	0.00%	0.00%	0.00%	0.00%